



**CENTRAL OKANAGAN REGIONAL  
HOSPITAL DISTRICT BOARD MEETING  
AGENDA**

Thursday, March 20, 2025

8:30 a.m.

Woodhaven Board Room  
1450 K.L.O. Road, Kelowna, BC

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**Pages**

**1. CALL TO ORDER**

Chairperson Dyas to call the meeting to order.

As an open meeting, a live audio-video feed is being broadcast and recorded on rdco.com.

**2. LAND ACKNOWLEDGEMENT**

The RDCO acknowledges our presence on the traditional, ancestral, and unceded tm̓x̓wúlaʔx̓w (land) of the syilx / Okanagan people who have resided here since time immemorial. We recognize, honour, and respect the syilx / Okanagan lands upon which we live, work, and play.

**3. ADOPTION OF THE AGENDA**

*All Directors - Unweighted Corporate Vote - Simple Majority (HDA s.9)*

To adopt the March 20, 2025 Central Okanagan Regional Hospital District Board Meeting agenda.

**4. ADOPTION OF MINUTES**

*All Directors - Unweighted Corporate Vote - Simple Majority (HDA s.9)*

To adopt the January 16, 2025 Central Okanagan Regional Hospital District Board Meeting minutes.

1 - 3

## NEW BUSINESS

## 5.1 2025-2029 Five-Year Financial Plan - Draft

30 m

4 - 24

Deferred from February 20, 2025 Central Okanagan Regional Hospital District Board Meeting.

*All Directors – Weighted Vote – Majority (HDA s.9, LGA s.196, s.210)*

To consider the Central Okanagan Regional Health District's draft 2025-2029 Five-Year Financial Plan for review and approval.

## 5.2 2025-2029 Five-Year Financial Plan Bylaw

10 m

25 - 34

*All Directors – Weighted Vote – Majority (HA s.44, LGA s.196, s.210)*

To consider readings and adoption of the Central Okanagan Regional Hospital District 2025–2029 Five-Year Financial Plan Bylaw

### 5.3 2025 Capital Bylaw Amendments

10 m

35 - 38

*All Directors – Weighted Vote (LGA s.210)*

*2/3 Vote for Adoption (LGA s.214)*

To consider readings and adoption for amendments to capital bylaws for increased spending on capital projects included in the 2025–2029 Five-Year Financial Plan that are for hospital facilities or facilities designated under the *Hospital District Act*

## 5.4 2025 Capital Bylaws

10 m

39 - 74

*All Directors – Weighted Vote (LGA s.210)*

*2/3 Vote for Adoption (LGA s.214)*

To consider readings and adoption of the Capital Bylaws for new projects included in the 2025–2029 Five-Year Financial Plan that are for hospital facilities or facilities designated under the *Hospital District Act*.

**ADJOURN**



## Central Okanagan Regional Hospital District Board Meeting Minutes

**Date:** Thursday, January 16, 2025  
**Time:** 8:30 a.m.  
**Location:** Woodhaven Board Room  
1450 K.L.O. Road, Kelowna, BC

**Directors:** B. Ireland, Acting Chairperson (District of Lake Country)  
W. Carson (Central Okanagan West Electoral Area)  
J. Coble (Westbank First Nation)  
C. Hodge (City of Kelowna)  
S. Johnston (City of West Kelowna)  
K. Kraft (Central Okanagan East Electoral Area)  
G. Milsom (City of West Kelowna)  
L. Stack (City of Kelowna)  
P. Van Minsel (District of Peachland)  
R. Webber (City of Kelowna)  
L. Wooldridge (City of Kelowna)  
M. Singh (Alternate Director, City of Kelowna)

**Directors (electronic):** T. Dyas, Chairperson (City of Kelowna)

**Directors (absent):** M. DeHart (City of Kelowna)

**Staff:** S. Ginter, Chief Administrative Officer (electronic)  
C. Griffiths, Corporate Officer/Deputy CAO  
T. McCabe, Director of Financial Services  
J. Foster, Director of Communications & Information Services  
D. Noble-Brant, Director of Development and Engineering Services  
M. Walroth, Director of Protective Services  
T. Kendel, Associate Director of Development and Engineering Services  
S. Horning, Deputy Corporate Officer  
S. Ballan-Brown, Executive Assistant – Corporate Services  
C. Fleischmann, Deputy Corporate Officer

**Guests:** Dan Goughnour, Corporate Director, Business Operations  
Lindsay Taberner, Executive Director Kelowna General Hospital  
Wendy Corbett, Interim Executive Director, Central Okanagan Community

**1. CALL TO ORDER**

Corie Griffiths, Corporate Officer called the meeting to order at 8:32 a.m. and noted that as an open meeting, a live audio-video feed is being broadcast and recorded on rdco.com.

**2. LAND ACKNOWLEDGEMENT**

The Corporate Officer acknowledged our presence on the traditional, ancestral, and unceded trhxwula?xw (land) of the syilx / Okanagan people who have resided here since time immemorial; and noted we recognize, honour, and respect the syilx / Okanagan lands upon which we live, work, and play.

**3. ELECTION OF CHAIR**

The Corporate Officer called for nominations for Chair of the Central Okanagan Regional Hospital District of Central Okanagan.

Director Dyas was nominated by Director Ireland and seconded by Director Singh. Director Dyas accepted the nomination.

The Corporate Officer called for further nominations and there being none, nominations were closed.

Director Dyas was declared elected as Chair by acclamation.

**4. ELECTION OF ACTING CHAIR**

The Corporate Officer called for nominations for Acting Chair of the Central Okanagan Regional Hospital District of Central Okanagan.

Director Ireland was nominated by Director Wooldridge and seconded by Director Van Minsel. Director Ireland accepted the nomination.

The Corporate Officer called for further nominations and there being none, nominations were closed.

Director Ireland was declared elected as Acting Chair by acclamation.

**5. CHAIR ASSUMES DUTIES**

Due to Board Procedure Bylaw 1501, the Chair must be physically present at the meeting, therefore Acting Chair Ireland assumed the duties at 8:36 a.m.



**6. ADOPTION OF THE AGENDA**

*All Directors - Unweighted Corporate Vote - Simple Majority (HDA s.9)*

RHD2025/001 STACK/HODGE

**THAT** the January 16, 2025 Central Okanagan Regional Hospital District Meeting agenda be adopted.

CARRIED

**7. ADOPTION OF MINUTES**

*All Directors - Unweighted Corporate Vote - Simple Majority (HDA s.9)*

RHD2025/002 VAN MINSEL/WEBBER

**THAT** the November 28, 2024 Central Okanagan Regional Hospital District Meeting minutes be adopted.

CARRIED

**8. NEW BUSINESS**

8.1 Interior Health 2025/26 Capital Funding Request

Dan Goughnour, Corporate Director, Business Operations, Lindsay Taberner, Executive Director Kelowna General Hospital and Wendy Corbett, Interim Executive Director, Central Okanagan Community provided a presentation to the Regional Board and responded to questions.

RHD2025/003 WOOLDRIDGE/WEBBER

**THAT** the Central Okanagan Regional Hospital District Board receive the Interior Health 2025/26 Capital Funding Request presentation, dated January 16, 2025.

CARRIED

**9. ADJOURN**

The January 16, 2025 Central Okanagan Regional Hospital District Board Meeting adjourned at 9:12 a.m.

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B. Ireland, Acting Chairperson

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C. Griffiths, Corporate Officer/Deputy CAO

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# Regional Hospital District Board Report

## Request for Decision

**To:** Regional Hospital District Board  
**From:** Director of Financial Services  
**Date:** February 20, 2025

**Subject:** 2025–2029 Five-Year Financial Plan - DRAFT

**Voting Entitlement:** *All Directors – Weighted Vote – Majority (HDA s.9, LGA s.196, s.210)*

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**Purpose:** To consider the Central Okanagan Regional Health District's draft 2025-2029 Five-Year Financial Plan for review and approval.

### Executive Summary:

The draft Central Okanagan Regional Health District (CORHD) 2025-2029 Five-Year Financial Plan (Plan) is based on the continuation of an annual 5.0% increase in the tax requisition as approved by the Board in 2023. There was growth in the total assessment value for 2025, which has helped reduce the tax rate increase. The impact is a 3.2% increase in the cost/\$1,000 of assessment value.

Total operating expenditures are \$7.0 million, excluding funds being set aside for future capital projects, have increased by \$376 thousand. The primary drivers are:

1. Renewal of issued debt that resulted in higher debt servicing costs (\$225 thousand).
2. Interest costs for temporary borrowing to fund the Cottonwoods Long-Term Care project during construction. The project requires long-term borrowing to fund it. Because the project will take several years to complete, temporary financing will be used while it is in progress. When the project is complete, the temporary financing will be converted to long-term debt (\$150 thousand).

The transfer to capital reserves has increased \$0.7 million to \$15.8 million for 2025. This reflects the intention to incorporate regular transfer increases in the annual requisition.

The total planned capital projects for 2025 are \$40.3 million, of which \$25.7 million is for new projects. This represents a \$7.8 million increase from the prior year. The increase is related to the Cottonwoods Long-Term Care project, which will begin in 2025. It is a \$74.75 million project that is projected to take four years to complete.

Reserves are projected to decrease over the first two years of the five-year period of the financial plan, and then grow over the remaining three years. This reflects the plan to fund the Cottonwoods Long-Term Care project from reserves to the extent possible, to minimize future borrowing costs. With aging infrastructure, increased demands on existing facilities, and the potential need for new facilities in the future, it will be important to focus on building reserves in the future to position the CORHD to be able to fund future capital projects with minimal debt.

**Recommendation(s):**

**THAT** the Central Okanagan Regional Hospital District Board approve the draft Central Okanagan Regional Hospital District 2025-2029 Five-Year Financial Plan;

**AND THAT** the Regional Hospital District Board direct staff to prepare the 2025-2029 Five-Year Financial Plan bylaw based on the approved 2025-2029 Five-Year Financial Plan.

Report Approved by: Tania McCabe, CPA, CA, Director of Financial Services

Approved for Agenda: Sally Ginter, Chief Administrative Officer

**Strategic Plan Alignment:**

- |   |   |
|---|---|
| <input type="checkbox"/> Emergency preparedness         | <input type="checkbox"/> Truth and reconciliation                         |
| <input checked="" type="checkbox"/> Health and wellness | <input type="checkbox"/> Environment and climate – Regional priority      |
| <input type="checkbox"/> Regional transportation        | <input type="checkbox"/> Growth and development – Electoral Area priority |

**Background:**

Each year, the Central Okanagan Regional Health District (CORHD) must develop a Five-Year Financial Plan detailing expenses and revenues, both operating and capital. The CORHD Board must approve the annual budget and adopt the Five-Year Financial Plan bylaw before March 31<sup>st</sup> each year.

In preparation for annual updates to the Plan, CORHD staff monitors the CORHD's contribution to ongoing capital projects and reviews planned new capital projects with Interior Health staff. Where required, modifications to the previous year's plan may be made based on the continuing evaluation of emerging Interior Health Authority (IHA) priorities.

The draft 2025-2029 Five-Year Financial Plan (Plan) is derived from IHA's capital priorities. It represents CORHD's ongoing capital commitments, anticipated new capital expenditure commitments, and operating expenses. The financial implications of the CORHD's planned tax requisition is provided in this report.

**Operating Plan:**Revenues

Total revenue is \$63.1 million, increasing \$8.9 million from the prior year. The change is comprised of the following:

- Continuance of the tax requisition increase of 5% (\$1.1 million) approved by the Board as part of the 2023-2027 Five-Year Financial Plan.

- Funding from reserves has decreased (\$7.2 million). Capital projects are typically funded fully from reserves. With reserves being insufficient to fund all the new capital projects in 2025, a portion of the Cottonwoods Long-Term Care project will be funded from debt. The planned amount of borrowing has been set to maintain a minimum level in reserves for future capital project requests from IHA.
- Temporary borrowing will be used, as required, to fund the current year spending on the Cottonwoods Long-Term Care project. The anticipated amount is shown as Debt Proceeds under the capital revenue section of the plan. Planned spending on this project, in 2025, is \$19.3 million. The plan estimates funding \$15.0 million of that with temporary borrowing.

The detailed 2025 draft Plan is included in Appendix A. The change in revenue from the preceding year is provided in Table 1 below:

**Table 1: Changes in Revenue**

Revenue Type	2025 Plan Draft	2024 Plan	\$ Change	% Change
Tax Requisition:				
City of Kelowna	\$ 16,444,339	\$ 15,621,832	\$ 822,507	5.3%
District of Peachland	572,061	547,122	24,939	4.6%
District of Lake Country	1,522,004	1,490,783	31,221	2.1%
City of West Kelowna	3,539,089	3,344,784	194,305	5.8%
Electoral Area Central Okanagan West	390,995	382,348	8,647	2.3%
Electoral Area Central Okanagan East	361,510	355,986	5,524	1.6%
<b>TOTAL TAX REQUISITION</b>	<b>\$ 22,829,998</b>	<b>\$ 21,742,855</b>	<b>\$ 1,087,143</b>	<b>5.0%</b>
Capital Project Funding:				
Transfer from reserves/surplus	25,253,832	32,418,109	(7,164,277)	(22.1%)
Debt proceeds	15,000,000	-	15,000,000	100.0%
<b>Capital Funding from Reserves</b>	<b>\$ 40,253,832</b>	<b>\$ 32,418,109</b>	<b>\$ 7,835,723</b>	<b>24.2%</b>
<b>TOTAL REVENUES</b>	<b>\$ 63,083,830</b>	<b>\$ 54,160,964</b>	<b>\$ 8,922,866</b>	<b>16.5%</b>

## Requisition

The 2025 Requisition is budgeted at \$22.8 million, increasing \$1.1 million (5.0%) from the prior year. While individual home assessments decreased, the total value of the assessment pool increased. This helped to keep the increase in the cost per \$100,000 of assessed value at 3.2%.

Table 2 illustrates the cost per \$100,000 of assessed value and the year-over-year change.

**Table 2: Change in Requisition**

Description	2025 Plan Draft	2024 Plan	\$ Change	% Change
Requisition (\$ millions)	\$ 22,829,998	\$ 21,742,855	\$ 1,087,143	5.0%
<b>Cost/\$100,000 of assessment value</b>	<b>\$ 19.81</b>	<b>\$ 19.19</b>	<b>\$ 0.62</b>	<b>3.2%</b>

Expenditures

The Plan includes \$7.0 million in operating expenditures which represents a \$375 thousand increase over the prior year. The Plan also includes a transfer to reserves of \$15.8 million. The transfer to the reserve represents the additional requisition collected for the purposes of setting funds aside for future capital projects. The transfer is \$0.7 million higher than in 2024.

The 2025 draft plan, with the 2024 plan for comparison, is included in Appendix A. Appendix B provides the five-year financial plan. The following table summarizes the year-over-year change in operating expenditures:

**Table3: Changes in Operating Expenditures**

Expense Type	2025 Plan Draft	2024 Plan	\$ Change	% Change
Debt servicing	\$ 6,816,318	\$ 6,591,534	\$ 224,784	3.4%
Administration	44,000	43,000	1,000	2.3%
Audit & contract services	11,845	11,845	-	0.0%
Board remuneration	8,000	8,000	-	0.0%
Temporary borrowing interest	150,000	-	150,000	0.0%
<b>Operating expenditures before transfers</b>	<b>\$ 7,030,163</b>	<b>\$ 6,654,379</b>	<b>\$ 375,784</b>	<b>5.6%</b>
Transfer to reserve	15,799,835	15,088,476	711,359	4.7%
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$ 22,829,998</b>	<b>\$ 21,742,855</b>	<b>\$ 1,087,143</b>	<b>5.0%</b>

The debt servicing budget reflects the cost of servicing the existing debt. These costs are influenced by long-term lending rates on new and renewing issuances and debt retirements. The total debt servicing cost for 2025 is \$6.8 million, a \$225 thousand increase. Two of the four loans secured to fund the Kelowna General Hospital Heart & Surgical Centre were renewed in 2024 at higher interest rates. The remaining four loans will also be renewed during the term of the five-year financial plan. If they are renewed at higher interest rates, the costs to service them will increase. This is not reflected in the Plan due to the uncertainty regarding what rates will be at the time of renewal.

The administration budget covers the cost of the support provided to the CORHD by RDCO staff throughout the year. Adjustments have been made to reflect increasing costs. Audit and contract service fees reflect the anticipated cost of the 2025 financial audit.

CORHD Board members are remunerated for each meeting they attend. The total cost of this is estimated based on bi-monthly meetings and the assumption that all CORHD Board members are in attendance.

Temporary borrowing interest is necessary in 2025 for the first time in many years. This is driven by the need to borrow funds for the Cottonwoods Long-Term Care project. Because the project will take several years to complete, temporary financing will be used while it is in progress. When the project is complete, the temporary financing will be converted to long-term debt

Transfers to reserve are possible because the total requisition has been intentionally increased over the years so that it exceeds the amount required for operating expenditures, which then allows funds to be set aside for capital spending.

## Capital Projects

Total planned capital expenditures for 2025 are \$40.2 million, an increase of \$7.8 million over 2024. This is the result of:

- An increase in IHA's request for new capital projects from the prior year (\$17.1 million).
- Offset by a decrease in project costs carried forward from the prior year (\$9.3 million)

Table 4 shows the value of the previously approved capital projects being carried forward, as well as IHA's new capital initiatives for 2025:

**Table 4: Capital Plan Summary**

Description	Project Request Year	2025 Plan Draft	2024 Plan	\$ Change	% Change
Previously approved projects	2017	\$ 39,250	\$ 39,250	\$ (0)	(0.0%)
	2019	334,126	476,950	(142,824)	(29.9%)
	2020	284,351	347,663	(63,312)	(18.2%)
	2021	3,397,061	4,519,112	(1,122,051)	(24.8%)
	2022	6,516,161	14,737,167	(8,221,006)	(55.8%)
	2023	975,596	3,703,707	(2,728,111)	(73.7%)
	2024	2,005,048	-	2,005,048	100.0%
<b>Previously approved projects</b>		<b>13,551,592</b>	<b>23,823,849</b>	<b>(10,272,257)</b>	<b>(43.1%)</b>
Additions to previously approved projects	2025	998,120	5,044,640	(4,046,520)	(80.2%)
<b>Total previously approved projects</b>		<b>14,549,712</b>	<b>28,868,489</b>	<b>(14,318,777)</b>	<b>(49.6%)</b>
Construction projects over \$100K		21,199,120	514,000	20,685,120	4024.3%
Construction Projects under \$100,000		203,600	56,000	147,600	263.6%
Property Acquisitions		-	360,000	(360,000)	(100.0%)
IH-wide Digital Health		1,256,800	1,425,500	(168,700)	(11.8%)
Digital Health under \$100K		-	-	-	100.0%
Equipment over \$100K		1,785,440	-	1,785,440	100.0%
Equipment under \$100K		1,259,160	1,194,120	65,040	5.4%
<b>Total</b>		<b>\$ 40,253,832</b>	<b>\$ 32,418,109</b>	<b>\$ 3,789,203</b>	<b>11.7%</b>

Significant new capital projects included in the Plan (greater than \$1 million) include:

**Table 5: Significant Capital Projects**

Description	Facility	Total Project Cost	CORHD Share	2025 Plan
Cottonwoods Long-Term Care	Cottonwoods LTC	\$ 186,870,000	\$ 74,748,000	\$ 19,290,000
MRI replacement and addition	Kelowna General Hospital	\$ 37,753,000	\$ 13,381,200	\$ 6,034,000
Boiler replacement and building automation system upgrade	Brookhaven Care Centre	4,341,375	1,736,550	1,736,550
Pharmacy storage system replacement & expansion	Kelowna General Hospital	4,003,900	1,601,560	1,601,560
Strathcona heating plant replacement	Kelowna General Hospital	3,895,300	1,558,120	1,558,120
<b>Total</b>		<b>\$ 236,863,575</b>	<b>\$ 93,025,430</b>	<b>\$ 30,220,230</b>

Appendix B – 2025 – 2029 Five-year Financial Plan includes future budget projections based on information provided by IHA.

Appendix C details planned capital expenditures by project and the related cost-sharing commitment.

## Reserves

Table 6 details the five-year cash flow in the reserve fund and summarizes planned activity through the end of 2029. The 2024 projected ending balance of \$41.4 million is projected to decrease by \$8.2 million to \$33.2 million in 2025. This is driven by the increase in the capital project spending planned for 2025 that will be funded from reserves.

**Table 6: Changes in Reserve/Surplus**

Activity	2025	2026	2027	2028	2029
	Plan	Plan	Plan	Plan	Plan
Opening Balance	41,408,885	33,197,154	29,737,485	34,747,311	44,160,736
Transfer To	15,799,835	16,139,739	16,151,702	16,305,005	17,624,784
Interest	1,242,267	995,915	892,125	1,042,419	1,324,822
Transfer From	(25,253,832)	(20,595,323)	(12,034,000)	(7,934,000)	(6,144,000)
<b>Closing Balance</b>	<b>33,197,154</b>	<b>29,737,485</b>	<b>34,747,311</b>	<b>44,160,736</b>	<b>56,966,342</b>

If annual spending on capital projects stays within the amounts requested by IHA, while the reserves will be drawn down in the first two years to reduce the amount of debt required to fund the Cottonwoods Long-Term Care project, they will start to grow again in the remaining years of the plan. With aging infrastructure and increased demands on facilities, this growth will put the CORHD in a stronger financial position to be able to fund future capital projects from reserves rather than debt.

Table 7 presents the annual cost per average home and reserve balance changes based on different annual tax requisition increases. Lower tax increases result in lower reserve balances at the end of each year. And, conversely, higher tax increases, result in higher reserve balances. Of course, the cost to homeowners also changes in the same manner.

**Table 7: Forecasted Requisition, per \$100K of Assessed Value, and Reserve Balance**

Tax Increase	Indicator	2025	2026	2027	2028	2029
0.00%	Annual cost	\$ 18.87	\$ 18.87	\$ 18.87	\$ 18.87	\$ 18.87
	Increase/(decrease) over prior year	\$ (0.32)	\$ -	\$ -	\$ -	\$ -
	Reserve balance	\$ 32,110,011	\$ 27,508,842	\$ 31,320,094	\$ 39,475,014	\$ 50,959,192
3.00%	Annual cost	\$ 19.43	\$ 20.01	\$ 20.61	\$ 21.23	\$ 21.87
	Increase/(decrease) over prior year	\$ 0.24	\$ 0.58	\$ 0.60	\$ 0.62	\$ 0.64
	Reserve balance	\$ 32,762,297	\$ 28,832,982	\$ 33,336,243	\$ 42,203,934	\$ 54,422,265
4.00%	Annual cost	\$ 19.62	\$ 20.40	\$ 21.22	\$ 22.07	\$ 22.95
	Increase/(decrease) over prior year	\$ 0.43	\$ 0.78	\$ 0.82	\$ 0.85	\$ 0.88
	Reserve balance	\$ 32,979,726	\$ 29,283,059	\$ 34,034,994	\$ 43,168,225	\$ 55,669,844
5.00%	Annual cost	\$ 19.81	\$ 20.80	\$ 21.84	\$ 22.93	\$ 24.08
	Increase/(decrease) over prior year	\$ 0.62	\$ 0.99	\$ 1.04	\$ 1.09	\$ 1.15
	Reserve balance	\$ 33,197,154	\$ 29,737,485	\$ 34,747,311	\$ 44,160,736	\$ 56,966,342
6.00%	Annual cost	\$ 20.00	\$ 21.20	\$ 22.47	\$ 23.82	\$ 25.25
	Increase/(decrease) over prior year	\$ 0.81	\$ 1.20	\$ 1.27	\$ 1.35	\$ 1.43
	Reserve balance	\$ 33,414,583	\$ 30,196,259	\$ 35,473,327	\$ 45,182,013	\$ 58,313,181

This analysis is based on a static assessment assumption. If the assessment pool continues to grow, the cost to homeowners would be lower. The analysis also excludes the impact the change in reserve balance would have on estimated interest earnings.

Staff collaborates with IHA to refine capital plans to serve the region's needs best. All projects listed in the Plan are subject to prioritization by IHA and CORHD Board approval. The CORHD 2025 – 2029 Financial Plan incorporates the financial implications of Interior Health's funding request letter dated December 16, 2024.

## Considerations:

### Organizational/External:

The CORHD funding contribution to the IHA assists the health authority to deliver on important capital projects that benefit the Central Okanagan as well as purchase necessary equipment to provide vital health services to the region.

### Financial:

Financial considerations are outlined in the report above.

### Legal/Statutory Authority:

As per Section 23(5) of the Hospital District Act, on or before March 31 in each year, the board must adopt, by bylaw, the annual budget of the board and the board must at once transmit to the Minister a copy of the bylaw and budget certified by the Secretary.



Alternate Recommendation:

**THAT** the Regional Hospital District Board approve the draft Central Okanagan Regional Hospital District 2025-2029 Five Year Financial Plan, as amended;

**AND THAT** the Regional Hospital District Board direct staff to prepare the 2025-2029 Five Year Financial Plan bylaw based on the amended 2025-2029 Five Year Financial Plan.

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Attachment(s):    1. Appendix A – 2025 Financial Plan  
                          2. Appendix B – 2025-2029 Five-Year Financial Plan  
                          3. Appendix C – Capital Projects  
                          4. PowerPoint Presentation

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**CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT  
2025 FINANCIAL PLAN**

**Appendix A**

	2024			2025	Change	
	Budget	Actual	Variance	Budget	\$	%
<b>REVENUE</b>						
Tax Requisition:						
City of Kelowna	\$ 15,621,832	\$ 15,611,771	\$ 10,061	\$ 16,444,339	\$ 822,507	5.3%
District of Peachland	547,122	549,097	(1,975)	572,061	24,939	4.6%
District of Lake Country	1,490,783	1,481,592	9,191	1,522,004	31,221	2.1%
City of West Kelowna	3,344,784	3,360,417	(15,633)	3,539,089	194,305	5.8%
Electoral Area Central Okanagan West	382,348	739,978	(357,630)	390,995	8,647	2.3%
Electoral Area Central Okanagan East	355,986	-	355,986	361,510	5,524	1.6%
<b>TOTAL OPERATING REVENUE</b>	<b>21,742,855</b>	<b>21,742,855</b>	<b>0</b>	<b>22,829,998</b>	<b>1,087,143</b>	<b>5.0%</b>
<i>% Requisition change over prior year</i>						
Funding:						
Reserves/Surplus	32,418,109	14,069,040	18,349,069	25,253,832	(7,164,277)	(22.1%)
Debt Proceeds	-	-	-	15,000,000	15,000,000	100.0%
<b>TOTAL CAPITAL REVENUE</b>	<b>32,418,109</b>	<b>14,069,040</b>	<b>18,349,069</b>	<b>40,253,832</b>	<b>7,835,723</b>	<b>24.2%</b>
<b>TOTAL REVENUE</b>	<b>\$ 54,160,964</b>	<b>\$ 35,811,895</b>	<b>\$ 18,349,069</b>	<b>\$ 63,083,830</b>	<b>\$ 8,922,866</b>	<b>16.5%</b>
<b>OPERATING EXPENSES</b>						
Debt Servicing	\$ 6,591,534	\$ 6,773,389	\$ (181,855)	\$ 6,816,318	224,784	3.4%
Administration	43,000	43,000	-	44,000	1,000	2.3%
Audit & contract Services	11,845	11,000	845	11,845	-	0.0%
Board remuneration	8,000	6,018	1,982	8,000	-	0.0%
Temporary borrowing interest	-	-	-	150,000	150,000	100.0%
	6,654,379	6,833,407	(179,028)	7,030,163	375,784	5.6%
Transfer to Reserve	15,088,476	14,909,448	179,028	15,799,835	711,359	4.7%
<b>TOTAL OPERATING EXPENDITURES</b>	<b>21,742,855</b>	<b>21,742,855</b>	<b>(0)</b>	<b>22,829,998</b>	<b>1,087,143</b>	<b>5.0%</b>
<b>CAPITAL PROJECT EXPENDITURES</b>						
Carry Forward Projects	23,823,849	13,718,588	10,105,261	14,549,712	(9,274,137)	(38.9%)
New Projects	8,594,260	350,452	8,243,808	25,704,120	17,109,860	199.1%
Future projects						100.0%
<b>Total Capital Expenditures</b>	<b>32,418,109</b>	<b>14,069,040</b>	<b>18,349,069</b>	<b>40,253,832</b>	<b>7,835,723</b>	<b>24.2%</b>
<b>TOTAL CAPITAL AND OPERATING EXPENDITURES</b>	<b>\$ 54,160,964</b>	<b>\$ 35,811,895</b>	<b>\$ 18,349,069</b>	<b>\$ 63,083,830</b>	<b>\$ 8,922,866</b>	<b>16.5%</b>
<b>Total Net Surplus (Deficit)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

**CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT  
FIVE-YEAR FINACIAL PLAN**

**Appendix B**

	2025	2026	2027	2028
<b>OPERATING REVENUE</b>				
Tax Requisition:				
City of Kelowna	\$ 16,444,339	\$ 17,266,556	\$ 18,129,884	\$ 19,036,378
District of Peachland	572,061	600,664	630,698	662,233
District of Lake Country	1,522,004	1,598,104	1,678,009	1,761,909
City of West Kelowna	3,539,089	3,716,043	3,901,845	4,096,937
Electoral Area Central Okanagan West	390,995	410,544	431,072	452,625
Electoral Area Central Okanagan East	361,510	379,586	398,565	418,493
<b>TOTAL REQUISITION</b>	<b>22,829,998</b>	<b>23,971,497</b>	<b>25,170,073</b>	<b>26,428,575</b>
Transfers from reserves/surplus	25,253,832	20,595,323	12,034,000	7,934,000
Debt proceeds	15,000,000	35,000,000	-	-
<b>TOTAL REVENUE</b>	<b>63,083,830</b>	<b>\$ 79,566,820</b>	<b>\$ 37,204,073</b>	<b>\$ 34,362,575</b>
<b>OPERATING EXPENDITURES</b>				
Debt Servicing	\$ 6,816,318	\$ 6,816,318	\$ 7,951,318	\$ 10,054,885
Administration	44,000	45,000	46,000	47,000
Audit & Contract Services	11,845	12,200	12,566	12,943
Board remuneration	8,000	8,240	8,487	8,742
Temporary Borrowing Interest	150,000	950,000	1,000,000	-
<b>Total Operating Expense</b>	<b>7,030,163</b>	<b>7,831,758</b>	<b>9,018,371</b>	<b>10,123,570</b>
Transfer to Reserve	15,799,835	16,139,739	16,151,702	16,305,005
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$ 22,829,998</b>	<b>\$ 23,971,497</b>	<b>\$ 25,170,073</b>	<b>\$ 26,428,575</b>
<b>CAPITAL EXPENDITURES</b>				
Carry Forward Projects	\$ 14,549,712	\$ 3,603,323	\$ -	\$ -
New Projects	25,704,120	46,600,000	6,990,000	1,830,000
Future projects	-	5,392,000	5,044,000	6,104,000
<b>Total Capital Expenditures</b>	<b>\$ 40,253,832</b>	<b>\$ 55,595,323</b>	<b>\$ 12,034,000</b>	<b>\$ 7,934,000</b>
<b>TOTAL EXPENDITURES</b>	<b>63,083,830</b>	<b>\$ 79,566,820</b>	<b>\$ 37,204,073</b>	<b>\$ 34,362,575</b>
<b>Total Net Surplus (Deficit)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT  
2024 CAPITAL PROJECTS

Appendix C

Capital Expenditure Bylaw	Project Description	Facility	Previously Approved Requests				Costs Carried Forward	Current Year Requests			Project Costs to be Funded	Funding Year				
			Total Cost	Cost Share %	CORHD Share	Total Spent		Total New Project Cost	Cost Share %	CORHD Share		2025	2026	2027	2028	2029
200	KGH-Med stationsS,IH Wide RPLMT PH. 2	Kelowna General Hospital	4,221,000	40%	1,688,400	1,649,149	39,251	-	40%	-	39,251	39,251				
225	KGH-Surgical Expansion Strategy	Kelowna General Hospital	4,530,000	40%	1,812,000	1,653,716	158,284	-	40%	-	158,284	158,284				
228	KGH-2019 regional IH wide IMIT	Kelowna General Hospital	2,479,000	40%	991,600	815,758	175,842	-	40%	-	175,842	175,842				
239	Regional-IH wide IMIT	Various	2,512,000	40%	1,004,800	893,874	110,926	-	40%	-	110,926	110,926				
240	KGH - Unified communications telephony	Kelowna General Hospital	1,456,000	40%	582,400	579,670	2,730	-	40%	-	2,730	2,730				
241	KGH - IH wide IMIT	Kelowna General Hospital	150,000	40%	60,000	-	60,000	-	40%	-	60,000	60,000				
243	KGH - Meal delivery system	Kelowna General Hospital	1,496,000	40%	598,400	505,714	92,686	-	40%	-	92,686	92,686				
247	KGH - Remote patient observation system	Kelowna General Hospital	309,000	40%	123,600	105,592	18,008	-	40%	-	18,008	18,008				
249	Pre approval of KGH Parkade for 2021 \$4,600,000	Kelowna General Hospital	20,000,000	23%	4,600,000	3,727,720	872,280	-	40%	-	872,280	872,280				
255	IH - Wide IMIT	Various	3,292,250	40%	1,316,900	875,913	440,987	-	40%	-	440,987	440,987				
256	Operating rooms #15 & #16 equipment	Kelowna General Hospital	6,900,000	40%	2,760,000	2,234,881	525,119	-	40%	-	525,119	525,119				
258	Multi-dose packaging equipment	Kelowna General Hospital	815,000	40%	326,000	-	326,000	-	40%	-	326,000	326,000				
261	Automated chemistry/immuno chem analyser system	Kelowna General Hospital	1,122,000	40%	448,800	243,677	205,123	-	40%	-	205,123	205,123				
262	Holmium laset	Kelowna General Hospital	210,000	40%	84,000	83,648	352	-	40%	-	352	352				
265	Regional warehouse - inventory carousel upgrade	Regional Warehouse	568,000	40%	227,200	-	227,200	-	40%	-	227,200	227,200				
266	Kelowna/Rutland Primary Care Network	Kelowna General Hospital	2,000,000	40%	800,000	-	800,000	-	40%	-	800,000	800,000				
267	KGH pharmacy upgrade	Kelowna General Hospital	4,814,225	40%	1,925,690	1,205,236	720,454	-	40%	-	720,454	720,454				
268	Boiler replacement and building automation system upgrade	Brookhaven Care Centre	4,341,375	40%	1,736,550	-	1,736,550	-	40%	-	1,736,550	1,736,550				
269	Strathcona heating plant replacement	Kelowna General Hospital	1,400,000	40%	560,000	-	560,000	2,495,300	40%	998,120	1,558,120	1,558,120				
270	Brookhaven Care Center - chiller	Brookhaven Care Centre	644,000	40%	257,600	135,937	121,663	-	40%	-	121,663	121,663				
271	West Parkade remediation	Kelowna General Hospital	500,000	40%	200,000	189,730	10,270	-	40%	-	10,270	10,270				
272	Downtown First Nations Health Centre - planning	TBD	150,000	40%	60,000	-	60,000	-	40%	-	60,000	60,000				
273	Heat exchanger replacement	Brookhaven Care Centre	80,000	40%	32,000	-	32,000	-	40%	-	32,000	32,000				
274	Autopsy entrance upgrade	Kelowna General Hospital	60,000	40%	24,000	-	24,000	-	40%	-	24,000	24,000				
275	IH-wide digital health	Regional	2,580,000	40%	1,032,000	972,634	59,366	-	40%	-	59,366	59,366				
276	MRI replacement and addition	Kelowna General Hospital	37,753,000	35%	13,381,200	7,585,877	5,795,323	-	40%	-	5,795,323	2,192,000	3,603,323			
277	CT scanner	Kelowna General Hospital	3,938,000	40%	1,575,200	1,159,537	415,663	-	40%	-	415,663	415,663				
278	Equipment management system	Kelowna General Hospital	2,350,000	40%	940,000	852,020	87,980	-	40%	-	87,980	87,980				
279	General radiographic system	Kelowna General Hospital	750,000	40%	300,000	263,393	36,607	-	40%	-	36,607	36,607				
280	Laboratory middleware	Various	621,000	40%	248,400	115,934	132,466	-	40%	-	132,466	132,466				
281	Three Links Mannor	Nurse Call	945,000	40%	378,000	215,253	162,747	-	40%	-	162,747	162,747				
282	Medstation - additional	Kelowna General Hospital	404,250	40%	161,700	114,637	47,063	-	40%	-	47,063	47,063				
284	Monitoring system, physiological	Kelowna General Hospital	216,000	40%	86,400	41,469	44,931	-	40%	-	44,931	44,931				
285	Five-ton truck	Regional Warehouse	181,000	40%	72,400	-	72,400	-	40%	-	72,400	72,400				
288	Air conditioning, Bernard Wing	David Lloyd Jones Home	350,000	40%	140,000	-	140,000	-	40%	-	140,000	140,000				
291	Pharmacy expansion	Kelowna General Hospital	2,000,000	40%	800,000	431,384	368,616	-	40%	-	368,616	368,616				
292	Acute care beds - planning	Kelowna General Hospital	75,000	40%	30,000	-	30,000	-	40%	-	30,000	30,000				
293	Passenger elevator upgrade	Three Links Manor	338,500	40%	135,400	339	135,061	-	40%	-	135,061	135,061				
294	Air conditioning replacement	Three Links Manor	129,000	40%	51,600	38,763	12,837	-	40%	-	12,837	12,837				
295	House and land	Glenwood Avenue	1,100,000	40%	440,000	420,671	19,329	-	40%	-	19,329	19,329				
296	IH-wide digital health	Regional	3,716,500	40%	1,486,600	1,378,825	107,775	-	40%	-	107,775	107,775				
297	Wi-Fi expansion	Kelowna General Hospital	120,000	40%	48,000	-	48,000	-	40%	-	48,000	48,000				
298	Commercial dishwasher	Kelowna General Hospital	661,000	40%	264,400	237,603	26,797	-	40%	-	26,797	26,797				
299	Cart washer	Kelowna General Hospital	286,000	40%	114,400	114,400	-	-	40%	-	-	-				
300	Microbiology analyzer (2)	Kelowna General Hospital	262,000	40%	104,800	82,829	21,971	-	40%	-	21,971	21,971				
303	Digital pathology scanner	Kelowna General Hospital	123,000	40%	49,200	49,200	-	-	40%	-	-	-				
305	Leasehold improvements & equipment	Rutland PUCC	4,204,000	40%	1,681,600	1,616,390	65,210	-	40%	-	65,210	65,210				

CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT  
2024 CAPITAL PROJECTS

Capital Expenditure Bylaw	Project Description	Facility	Previously Approved Requests				Costs Carried Forward	Current Year Requests			Project Costs to be Funded	Funding Year				
			Total Cost	Cost Share %	CORHD Share	Total Spent		Total New Project Cost	Cost Share %	CORHD Share		2025	2026	2027	2028	2029
306	Health records main area renovation	Kelowna General Hospital	514,000	40%	205,600	108,976	96,624	-	40%	-	96,624	96,624				
307	Hospital at home	Kelowna General Hospital	771,000	40%	308,400	241,476	66,924	-	40%	-	66,924	66,924				
308	Electronic access control system	Kelowna General Hospital	60,000	40%	24,000	-	24,000	-	40%	-	24,000	24,000				
309	Lake water intake pump	Kelowna General Hospital	80,000	40%	32,000	-	32,000	-	40%	-	32,000	32,000				
310	House and land	Kelowna	900,000	40%	360,000	-	360,000	-	40%	-	360,000	360,000				
311	IH-Wide Digital Health - Various	Regional	3,563,750	40%	1,425,500	-	1,425,500	-	40%	-	1,425,500	1,425,500				
312	Equipment under \$100,000 - 2024	All facilities	2,985,300	40%	1,194,120	1,194,120	-	-	40%	-	-	-				
Subtotal Previously Approved Projects			138,527,150		50,290,860	33,135,946	17,154,914	2,495,300		998,120	18,153,034	14,549,711	3,603,323	-	-	-
2025 New Project Request																
Construction Projects over \$100,000																
313	Cottonwoods Long-Term Care	Cottonwoods LTC			-	-	-	186,870,000	40%	74,748,000	74,748,000	19,290,000	46,600,000	6,990,000	1,830,000	40,000
314	Dr. Walter Anderson mechanical & electrical upgrades	Kelowna General Hospital			-	-	-	3,200,000	40%	1,280,000	1,280,000	1,280,000				
315	Bathroom conversion to shower	Kelowna General Hospital			-	-	-	249,500	40%	99,800	99,800	99,800				
316	Nursing station & med room redesign	Three Links Manor			-	-	-	1,000,000	40%	400,000	400,000	400,000				
317	Siemens building maintenance system upgrade	Various			-	-	-	323,300	40%	129,320	129,320	129,320				
Construction Projects under \$100,000																
318	Exhaust air for client rooms	David Lloyd Jones Home			-	-	-	81,500	40%	32,600	32,600	32,600				
319	Parking lot lighting	Kelowna General Hospital			-	-	-	99,000	40%	39,600	39,600	39,600				
320	Patient room conversion	Kelowna General Hospital			-	-	-	95,000	40%	38,000	38,000	38,000				
321	Access control system upgrade	Three Links Manor			-	-	-	80,000	40%	32,000	32,000	32,000				
322	Kitchenette upgrade	Brookhaven Care Centre						91,500	40%	36,600	36,600	36,600				
323	Sewer lift station upgrade	Brookhaven Care Centre						62,000	40%	24,800	24,800	24,800				
IH-Wide Digital Health																
324	2025 Digital Health Priorities	Regional			-	-	-	3,142,000	40%	1,256,800	1,256,800	1,256,800				
Equipment over \$100,000																
325	Pharmacy storage system replacement & expansion	Kelowna General Hospital			-	-	-	4,003,900	40%	1,601,560	1,601,560	1,601,560				
326	Reverse osmosis system	Kelowna General Hospital			-	-	-	582,100	13%	76,000	76,000	76,000				
327	Walk in fridge	Kelowna General Hospital			-	-	-	269,700	40%	107,880	107,880	107,880				
Equipment under \$100,000																
328	2025 Equipment under \$100K (Global Grant)	Various			-	-	-	3,147,900	40%	1,259,160	1,259,160	1,259,160				
Subtotal New Project Request			-		-	-	-	203,297,400		81,162,120	81,162,120	25,704,120	46,600,000	6,990,000	1,830,000	40,000
Total			138,527,150		50,290,860	33,135,946	17,154,914	205,792,700		82,160,240	99,315,154	40,253,831	50,203,323	6,990,000	1,830,000	40,000

# Central Okanagan Regional Hospital District

## Draft 2025 – 2029 Five-Year Financial Plan

Presented February 20, 2025

1450 K.L.O. Road  
Kelowna, BC, V1W 3Z4  
rdco.com



# Overview



Legislative  
requirement



Capital  
Funding  
Requests

# Revenue Summary

## Tax Requisition

- Total \$22.8M
- Increase 5.0%

## Other Funding

- Reserves \$25.2M
  - Decrease 22.1%
- Debt \$15.0M
  - Increase 100.0%



# Expenditures Summary

Operating  
\$22.8M

- Operating \$ 0.2M
- Debt \$ 6.8M
- Transfers to reserves \$15.8M

Capital  
\$40.2M

- Carryforward \$14.5M
- New \$25.7M

# Capital Projects

Description	2025 Plan Draft	2024 Plan	\$ Change	% Change
Previously approved projects	13,551,592	23,823,849	(10,272,257)	(43.1%)
Additions to previously approved projects	998,120	5,044,640	(4,046,520)	(80.2%)
<b>Total previously approved projects</b>	<b>14,549,712</b>	<b>28,868,489</b>	<b>(14,318,777)</b>	<b>(49.6%)</b>
Construction projects over \$100K	21,199,120	514,000	20,685,120	4024.3%
Construction Projects under \$100,000	203,600	56,000	147,600	263.6%
Property Acquisitions	-	360,000	(360,000)	(100.0%)
IH-wide Digital Health	1,256,800	1,425,500	(168,700)	(11.8%)
Equipment over \$100K	1,785,440	-	1,785,440	100.0%
Equipment under \$100K	1,259,160	1,194,120	65,040	5.4%
<b>Total</b>	<b>\$40,253,832</b>	<b>\$32,418,109</b>	<b>\$ 3,789,203</b>	<b>11.7%</b>

# Capital Reserves

Activity	2024		2025	2026	2027	2028	2029
	Plan	Actual	Plan	Plan	Plan	Plan	Plan
Opening Balance	39,386,871	39,386,871	41,408,885	33,197,154	29,737,485	34,747,311	44,160,736
Transfer To	15,088,476	14,909,448	15,799,835	16,139,739	16,151,702	16,305,005	17,624,784
Interest	1,181,606	1,181,606	1,242,267	995,915	892,125	1,042,419	1,324,822
Transfer From	(32,418,109)	(14,069,040)	(25,253,832)	(20,595,323)	(12,034,000)	(7,934,000)	(6,144,000)
<b>Closing Balance</b>	<b>23,238,844</b>	<b>41,408,885</b>	<b>33,197,154</b>	<b>29,737,485</b>	<b>34,747,311</b>	<b>44,160,736</b>	<b>56,966,342</b>



# Capital Reserves

Tax Increase	Indicator	2025	2026	2027	2028	2029
0.00%	Annual cost	\$ 18.87	\$ 18.87	\$ 18.87	\$ 18.87	\$ 18.87
	Increase/(decrease) over prior year	\$ (0.32)	\$ -	\$ -	\$ -	\$ -
	Reserve balance	\$ 32,110,011	\$ 27,508,842	\$ 31,320,094	\$ 39,475,014	\$ 50,959,192
3.00%	Annual cost	\$ 19.43	\$ 20.01	\$ 20.61	\$ 21.23	\$ 21.87
	Increase/(decrease) over prior year	\$ 0.24	\$ 0.58	\$ 0.60	\$ 0.62	\$ 0.64
	Reserve balance	\$ 32,762,297	\$ 28,832,982	\$ 33,336,243	\$ 42,203,934	\$ 54,422,265
4.00%	Annual cost	\$ 19.62	\$ 20.40	\$ 21.22	\$ 22.07	\$ 22.95
	Increase/(decrease) over prior year	\$ 0.43	\$ 0.78	\$ 0.82	\$ 0.85	\$ 0.88
	Reserve balance	\$ 32,979,726	\$ 29,283,059	\$ 34,034,994	\$ 43,168,225	\$ 55,669,844
5.00%	Annual cost	\$ 19.81	\$ 20.80	\$ 21.84	\$ 22.93	\$ 24.08
	Increase/(decrease) over prior year	\$ 0.62	\$ 0.99	\$ 1.04	\$ 1.09	\$ 1.15
	Reserve balance	\$ 33,197,154	\$ 29,737,485	\$ 34,747,311	\$ 44,160,736	\$ 56,966,342
6.00%	Annual cost	\$ 20.00	\$ 21.20	\$ 22.47	\$ 23.82	\$ 25.25
	Increase/(decrease) over prior year	\$ 0.81	\$ 1.20	\$ 1.27	\$ 1.35	\$ 1.43
	Reserve balance	\$ 33,414,583	\$ 30,196,259	\$ 35,473,327	\$ 45,182,013	\$ 58,313,181



# Thank-You

# Recommendation

*All Directors – Weighted Vote – Majority (HDA s.9, LGA s.196, s.210)*

**THAT** the Regional Hospital District Board approve the draft Central Okanagan Regional Hospital District 2025-2029 Five Year Financial Plan;

**AND THAT** the Regional Hospital District Board direct staff to prepare the 2025-2029 Five Year Financial Plan bylaw based on the approved 2025-2029 Five Year Financial Plan;



# Regional Hospital District Board Report

## Request for Decision

**To:** Regional Hospital District Board  
**From:** Director of Financial Services  
**Date:** March 20, 2025

**Subject:** 2025-2029 Five-Year Financial Plan Bylaw

**Voting Entitlement:** *All Directors – Weighted Vote – Majority (HA s.44, LGA s.196, s.210)*

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**Purpose:** To consider readings and adoption of the Central Okanagan Regional Hospital District 2025–2029 Five-Year Financial Plan Bylaw

### Executive Summary:

The draft Central Okanagan Regional Hospital District (CORHD) 2025–2029 Five-Year Financial Plan (Plan) was reviewed and approved during the March 20, 2025 Hospital Board meeting. The financial plan bylaw that is before the Hospital Board for adoption today reflects the approved financial plan.

Tax requisitions will be calculated to reflect the 2025 Revised Roll from BC Assessment at the end of March, then billed to municipal partners, and the Surveyor of Taxes, by April 10th. The financial plans for the services will not change, however, the requisition allocations between the partners may shift.

### Recommendation(s):

**THAT** Central Okanagan Regional Hospital District 2025-2029 Five-Year Financial Plan Bylaw No.1-2025 be given first, second and third reading;

**AND THAT** Central Okanagan Regional Hospital District 2025-2029 Five-Year Financial Plan Bylaw No.1-2025 be adopted.

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Report Approved by: Tania McCabe, CPA, CA, Director of Financial Services

Approved for Agenda: Sally Ginter, Chief Administrative Officer

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### Strategic Plan Alignment:

- |   |   |
|---|---|
| <input type="checkbox"/> Emergency preparedness         | <input type="checkbox"/> Truth and reconciliation                         |
| <input checked="" type="checkbox"/> Health and wellness | <input type="checkbox"/> Environment and climate – Regional priority      |
| <input type="checkbox"/> Regional transportation        | <input type="checkbox"/> Growth and development – Electoral Area priority |



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**Background:**

The total 2025 operating and capital expenditures are \$63.1M, a \$8.9M, or 16.5% increase. The 2025 budget includes a 5% tax requisition increase. The total requisition for homeowners is \$19.81/\$100K of assessment value. This is an increase of \$0.62 from the 2024 amount of \$19.19/\$100K of assessed value.

The draft 2025–2029 Five-Year Financial Plan was reviewed and approved during the March 20, 2025, Board meeting. The 2025–2029 Five-Year Financial Plan Bylaw is now being brought forward for consideration and adoption by the Board. The final requisition amounts submitted to municipal partners and the Surveyor of Taxes may differ slightly due to redistribution of requisition based on the 2025 Revised Roll from the BC Assessment Authority, which will be available April 1<sup>st</sup>, 2025.

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**Considerations:****Organizational/External:**

The CORHD 2025 financial plan provides capital funding for infrastructure such as acute care, residential care, and hospital equipment.

**Financial:**

2025 funding and expenditures, and future years' financial planning, are identified in the Financial Plan Bylaw

**Legal/Statutory Authority:**

Hospital District Act – Part 1 – Definitions 1 and Part 3 – Functioning of Board Division 1, Purposes Section 20 (1)

**Considerations not applicable:**

- Alternate Recommendation

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Attachment(s):    1. Central Okanagan Regional Hospital District 2025-2029 Five-Year Financial Plan Bylaw No.1-2025  
                             2. PowerPoint Presentation

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**CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT**

**BYLAW NO. 1-2025**

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Being a bylaw to adopt the Central Okanagan Regional Hospital District 2025-2029 Financial Plan

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WHEREAS pursuant to Section 23 of the *Hospital District Act*, the Board is required to adopt its Annual Budget, on or before the 31<sup>st</sup> day of March in each year.

NOW THEREFORE the Regional Board of the Central Okanagan Regional Hospital District in open meeting assembled enacts as follows:

1. THAT Schedule A and Schedule B respectively attached hereto and made part of this Bylaw is the 2025-2029 Five-Year Financial Plan for the Central Okanagan Regional Hospital District.
2. This Bylaw may be cited as the “Central Okanagan Regional Hospital District 2025-2029 Five-Year Financial Plan Bylaw No.1-2025”.

READ A FIRST TIME THIS DAY OF , 2025

READ A SECOND TIME THIS DAY OF , 2025

READ A THIRD TIME THIS DAY OF , 2025

ADOPTED THIS DAY OF , 2025

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CHAIRPERSON

---

CORPORATE OFFICER

**CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT  
FIVE-YEAR FINANCIAL PLAN**

Schedule A

	2025	2026	2027	2028	2029
<b>REVENUES</b>					
<u>Tax Requisition</u>					
City of Kelowna	\$ 16,444,339	\$ 17,266,556	\$ 18,129,884	\$ 19,036,378	\$ 19,988,197
District of Peachland	572,061	600,664	630,698	662,233	695,344
District of Lake Country	1,522,004	1,598,104	1,678,009	1,761,909	1,850,005
City of West Kelowna	3,539,089	3,716,043	3,901,845	4,096,937	4,301,784
Electoral Area Central Okanagan West	390,995	410,544	431,072	452,625	475,256
Electoral Area Central Okanagan East	361,510	379,586	398,565	418,493	439,418
	22,829,998	23,971,497	25,170,073	26,428,575	27,750,004
<u>Other revenue</u>					
Actuarial earnings	2,300,641	2,535,843	2,779,277	3,031,231	3,292,004
Interest income	1,238,295	991,824	887,912	1,038,080	1,320,353
	3,538,937	3,527,668	3,667,189	4,069,311	4,612,357
	<b>\$ 26,368,935</b>	<b>\$ 27,499,165</b>	<b>\$ 28,837,262</b>	<b>\$ 30,497,886</b>	<b>\$ 32,362,361</b>
<b>EXPENSES</b>					
Administration	44,000	45,000	46,000	47,000	48,000
Audit & contract Services	11,845	12,200	12,566	12,943	13,331
Board remuneration	8,000	8,240	8,487	8,742	9,004
Long term interest	2,396,904	2,396,904	3,531,904	4,666,904	4,666,904
Temporary borrowing interest	150,000	950,000	1,000,000	-	-
Capital funding expenditure	40,253,832	55,595,323	12,034,000	7,934,000	6,144,000
	<b>\$ 42,864,581</b>	<b>\$ 59,007,667</b>	<b>\$ 16,632,957</b>	<b>\$ 12,669,589</b>	<b>\$ 10,881,239</b>
<b>ANNUAL DEFICIT</b>	<b>-\$ 16,495,646</b>	<b>-\$ 31,508,502</b>	<b>\$ 12,204,305</b>	<b>\$ 17,828,297</b>	<b>\$ 21,481,122</b>
<b>RESERVES, CAPITAL &amp; DEBT</b>					
Contributions from reserves	25,253,832	20,595,323	12,034,000	7,934,000	6,144,000
Transfers to reserves	(15,799,835)	(16,139,738)	(16,151,701)	(16,305,005)	(17,624,784)
Proceeds of borrowing	15,000,000	35,000,000	-	-	-
Principal payments on debt	(4,419,415)	(4,419,415)	(4,419,415)	(5,387,981)	(5,387,981)
Actuarial earnings	(2,300,641)	(2,535,843)	(2,779,277)	(3,031,231)	(3,292,004)
Interest income transferred to reserves	(1,238,295)	(991,824)	(887,912)	(1,038,080)	(1,320,353)
	<b>\$ 16,495,646</b>	<b>\$ 31,508,502</b>	<b>-\$ 12,204,305</b>	<b>-\$ 17,828,297</b>	<b>-\$ 21,481,122</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT**  
**2025 CAPITAL PROJECTS**

**Schedule B**

Capital Expenditure Bylaw	Year	Project Description	Facility	Costs Carried Forward	Current Year Requests			Project Costs to be Funded	Funding Year				
					Total New Project Cost	Cost Share %	CORHD Share		2025	2026	2027	2028	2029
200	2017	KGH-Med stationsS,IH Wide RPLMT PH. 2	Kelowna General Hospital	39,251	-	40%	-	39,251	39,251				
225	2019	KGH-Surgical Expansion Strategy	Kelowna General Hospital	158,284	-	40%	-	158,284	158,284				
228	2019	KGH-2019 regional IH wide IMIT	Kelowna General Hospital	175,842	-	40%	-	175,842	175,842				
239	2020	Regional-IH wide IMIT	Various	110,926	-	40%	-	110,926	110,926				
240	2020	KGH - Unified communications telephony	Kelowna General Hospital	2,730	-	40%	-	2,730	2,730				
241	2020	KGH - IH wide IMIT	Kelowna General Hospital	60,000	-	40%	-	60,000	60,000				
243	2020	KGH - Meal delivery system	Kelowna General Hospital	92,686	-	40%	-	92,686	92,686				
247	2020	KGH - Remote patient observation system	Kelowna General Hospital	18,008	-	40%	-	18,008	18,008				
249	2021	Pre approval of KGH Parkade for 2021 \$4,600,000	Kelowna General Hospital	872,280	-	40%	-	872,280	872,280				
255	2021	IH - Wide IMIT	Various	440,987	-	40%	-	440,987	440,987				
256	2021	Operating rooms #15 & #16 equipment	Kelowna General Hospital	525,119	-	40%	-	525,119	525,119				
258	2021	Multi-dose packaging equipment	Kelowna General Hospital	326,000	-	40%	-	326,000	326,000				
261	2021	Automated chemistry/immuno chem analyser system	Kelowna General Hospital	205,123	-	40%	-	205,123	205,123				
262	2021	Holmium laset	Kelowna General Hospital	352	-	40%	-	352	352				
265	2021	Regional warehouse - inventory carousel upgrade	Regional Warehouse	227,200	-	40%	-	227,200	227,200				
266	2021	Kelowna/Rutland Primary Care Network	Kelowna General Hospital	800,000	-	40%	-	800,000	800,000				
267	2022	KGH pharmacy upgrade	Kelowna General Hospital	720,454	-	40%	-	720,454	720,454				
268	2022	Boiler replacement and building automation system upgrade	Brookhaven Care Centre	1,736,550	-	40%	-	1,736,550	1,736,550				
269	2022	Strathcona heating plant replacement	Kelowna General Hospital	560,000	2,495,300	40%	998,120	1,558,120	1,558,120				
270	2022	Brookhaven Care Center - chiller	Brookhaven Care Centre	121,663	-	40%	-	121,663	121,663				
271	2022	West Parkade remediation	Kelowna General Hospital	10,270	-	40%	-	10,270	10,270				
272	2022	Downtown First Nations Health Centre - planning	TBD	60,000	-	40%	-	60,000	60,000				
273	2022	Heat exchanger replacement	Brookhaven Care Centre	32,000	-	40%	-	32,000	32,000				
274	2022	Autopsy entrance upgrade	Kelowna General Hospital	24,000	-	40%	-	24,000	24,000				
275	2022	IH-wide digital health	Regional	59,366	-	40%	-	59,366	59,366				
276	2022	MRI replacement and addition	Kelowna General Hospital	5,795,323	-	40%	-	5,795,323	2,192,000	3,603,323			
277	2022	CT scanner	Kelowna General Hospital	415,663	-	40%	-	415,663	415,663				
278	2022	Equipment management system	Kelowna General Hospital	87,980	-	40%	-	87,980	87,980				
279	2022	General radiographic system	Kelowna General Hospital	36,607	-	40%	-	36,607	36,607				
280	2022	Laboratory middleware	Various	132,466	-	40%	-	132,466	132,466				
281	2022	Three Links Mannor	Nurse Call	162,747	-	40%	-	162,747	162,747				
282	2022	Medstation - additional	Kelowna General Hospital	47,063	-	40%	-	47,063	47,063				
284	2022	Monitoring system, physiological	Kelowna General Hospital	44,931	-	40%	-	44,931	44,931				
285	2022	Five-ton truck	Regional Warehouse	72,400	-	40%	-	72,400	72,400				
288	2023	Air conditioning, Bernard Wing	David Lloyd Jones Home	140,000	-	40%	-	140,000	140,000				
291	2023	Pharmacy expansion	Kelowna General Hospital	368,616	-	40%	-	368,616	368,616				
292	2023	Acute care beds - planning	Kelowna General Hospital	30,000	-	40%	-	30,000	30,000				
293	2023	Passenger elevator upgrade	Three Links Manor	135,061	-	40%	-	135,061	135,061				
294	2023	Air conditioning replacement	Three Links Manor	12,837	-	40%	-	12,837	12,837				
295	2023	House and land	Glenwood Avenue	19,329	-	40%	-	19,329	19,329				
296	2023	IH-wide digital health	Regional	107,775	-	40%	-	107,775	107,775				
297	2023	Wi-Fi expansion	Kelowna General Hospital	48,000	-	40%	-	48,000	48,000				
298	2023	Commercial dishwasher	Kelowna General Hospital	26,797	-	40%	-	26,797	26,797				

**CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT**  
**2025 CAPITAL PROJECTS**

**Schedule B**

Capital Expenditure Bylaw	Year	Project Description	Facility	Costs Carried Forward	Current Year Requests			Project Costs to be Funded	Funding Year				
					Total New Project Cost	Cost Share %	CORHD Share		2025	2026	2027	2028	2029
299	2023	Cart washer	Kelowna General Hospital	-	-	40%	-	-	-				
300	2023	Microbiology analyzer (2)	Kelowna General Hospital	21,971	-	40%	-	21,971	21,971				
303	2023	Digital pathology scanner	Kelowna General Hospital	-	-	40%	-	-	-				
305	2023	Leasehold improvements & equipment	Rutland PUC	65,210	-	40%	-	65,210	65,210				
306	2024	Health records main area renovation	Kelowna General Hospital	96,624	-	40%	-	96,624	96,624				
307	2024	Hospital at home	Kelowna General Hospital	66,924	-	40%	-	66,924	66,924				
308	2024	Electronic access control system	Kelowna General Hospital	24,000	-	40%	-	24,000	24,000				
309	2024	Lake water intake pump	Kelowna General Hospital	32,000	-	40%	-	32,000	32,000				
310	2024	House and land	Kelowna	360,000	-	40%	-	360,000	360,000				
311	2024	IH-Wide Digital Health - Various	Regional	1,425,500	-	40%	-	1,425,500	1,425,500				
312	2024	Equipment under \$100,000 - 2024	All facilities	-	-	40%	-	-	-				
Subtotal Previously Approved Projects				17,154,914	2,495,300		998,120	18,153,034	14,549,711	3,603,323	-	-	-
2025 New Project Request													
Construction Projects over \$100,000													
313	2024	Cottonwoods Long-Term Care	Cottonwoods LTC	-	186,870,000	40%	74,748,000	74,748,000	19,290,000	46,600,000	6,990,000	1,830,000	40,000
314	2025	Dr. Walter Anderson mechanical & electrical upgrades	Kelowna General Hospital	-	3,200,000	40%	1,280,000	1,280,000	1,280,000				
315	2025	Bathroom conversion to shower	Kelowna General Hospital	-	249,500	40%	99,800	99,800	99,800				
316	2025	Nursing station & med room redesign	Three Links Manor	-	1,000,000	40%	400,000	400,000	400,000				
317	2025	Siemens building maintenance system upgrade	Various	-	323,300	40%	129,320	129,320	129,320				
Construction Projects under \$100,000													
318	2025	Exhaust air for client rooms	David Lloyd Jones Home	-	81,500	40%	32,600	32,600	32,600				
319	2025	Parking lot lighting	Kelowna General Hospital	-	99,000	40%	39,600	39,600	39,600				
320	2025	Patient room conversion	Kelowna General Hospital	-	95,000	40%	38,000	38,000	38,000				
321	2025	Access control system upgrade	Three Links Manor	-	80,000	40%	32,000	32,000	32,000				
322	2025	Kitchenette upgrade	Brookhaven Care Centre		91,500	40%	36,600	36,600	36,600				
323	2025	Sewer lift station upgrade	Brookhaven Care Centre		62,000	40%	24,800	24,800	24,800				
IH-Wide Digital Health													
324	2025	2025 Digital Health Priorities	Regional	-	3,142,000	40%	1,256,800	1,256,800	1,256,800				
Equipment over \$100,000													
325	2025	Pharmacy storage system replacement & expansion	Kelowna General Hospital	-	4,003,900	40%	1,601,560	1,601,560	1,601,560				
326	2025	Reverse osmosis system	Kelowna General Hospital	-	582,100	13%	76,000	76,000	76,000				
327	2025	Walk in fridge	Kelowna General Hospital	-	269,700	40%	107,880	107,880	107,880				
Equipment under \$100,000													
328	2025	2025 Equipment under \$100K (Global Grant)	Various	-	3,147,900	40%	1,259,160	1,259,160	1,259,160				
Subtotal New Project Request				-	203,297,400		81,162,120	81,162,120	25,704,120	46,600,000	6,990,000	1,830,000	40,000
Total				17,154,914	205,792,700		82,160,240	99,315,154	40,253,831	50,203,323	6,990,000	1,830,000	40,000

# Central Okanagan Regional Hospital District

## 2025–2029 Five-Year Financial Plan Bylaw

Presented March 20, 2025

1450 K.L.O. Road  
Kelowna, BC, V1W 3Z4  
[rdco.com](http://rdco.com)



# Financial Plan Summary

Funding  
\$63.1M

- Requisition - \$22.8M
- Reserves - \$25.3M
- Debt - \$15.0M

Expenditures  
\$63.1M

- Operations - \$0.1M
- Reserves - \$15.8M
- Debt - \$7.0M
- Projects - \$40.2M





End of Presentation

# Recommendation

*All Directors - Weighted Corporate Vote - Majority (LGA s.210)*

**THAT** Central Okanagan Regional Hospital District 2025-2029 Five-Year Financial Plan Bylaw No.1-2025 be given first, second and third reading;

**AND THAT** Central Okanagan Regional Hospital District 2025-2029 Five-Year Financial Plan Bylaw No.1-2025 be adopted.





# Regional Hospital District Board Report

## Request for Decision

**To:** Regional Hospital District Board  
**From:** Director of Financial Services  
**Date:** March 20, 2025  
**Subject:** 2025 Capital Bylaw Amendments

**Voting Entitlement:** *All Directors – Weighted Vote (LGA s.210)*  
*2/3 Vote for Adoption (LGA s.214)*

---

**Purpose:** To consider readings and adoption for amendments to capital bylaws for increased spending on capital projects included in the 2025–2029 Five-Year Financial Plan that are for hospital facilities or facilities designated under the *Hospital District Act*

### Executive Summary:

The Central Okanagan Regional Hospital District 2025–2029 Five-Year Financial Plan includes increases in costs on projects that were included in prior years. These projects have adopted capital bylaws to authorize that spending. The capital bylaws must be amended to authorize the increase in project costs. There is one previously approved project for which an increase in the approved spending has been requested, the Strathcona Heating Plant Replacement.

### Recommendation(s):

**THAT** the Central Okanagan Regional Hospital District Board give first, second and third reading to Central Okanagan Regional Hospital District Capital Expenditure Amendment Bylaw No. 269-2025;

**AND THAT** the Central Okanagan Regional Hospital District Board adopt Central Okanagan Regional Hospital District Capital Expenditure Amendment Bylaw No. 269-2025.

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Report Approved by: Tania McCabe, CPA, CA, Director of Financial Services

Approved for Agenda: Sally Ginter, Chief Administrative Officer

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### Strategic Plan Alignment:

- |   |   |
|---|---|
| <input type="checkbox"/> Emergency preparedness         | <input type="checkbox"/> Truth and reconciliation                         |
| <input checked="" type="checkbox"/> Health and wellness | <input type="checkbox"/> Environment and climate – Regional priority      |
| <input type="checkbox"/> Regional transportation        | <input type="checkbox"/> Growth and development – Electoral Area priority |
-

**Background:**

Section 32 (1) of the *Hospital District Act* requires:

*A board that proposes to borrow or spend money to meet capital expenditures must prepare, in consultation with the minister, and enact, a capital bylaw permitting the borrowing or spending of that money.*

The 2025–2029 Five-Year Financial Plan includes one project with increased project costs. The capital expenditure bylaws for this project must be amended to reflect this. The impacted projects is:

**Table 1: Prior Year Capital Projects with Increased Costs**

Description	Facility	Original Project Cost	Amendment	Revised Project Cost	Original CORHD Share	Share of Amendment	Revised CORHD Share
Strathcona heating plant replacement	Kelowna General Hospital	1,400,000	2,495,300	3,895,300	560,000	998,120	1,558,120
Total		1,400,000	2,495,300	3,895,300	560,000	998,120	1,558,120

The amending bylaw is prepared for the Board's consideration and approval.

**Considerations:**

Organizational/External:

The CORHD 2025 financial plan provides capital funding for infrastructure such as acute care, residential care, and hospital equipment.

Financial:

2025 capital projects are identified in the 2025–2029 Five-Year Financial Plan.

Legal/Statutory Authority:

Hospital District Act, Part 3, Division 2, Section 32(1)

Considerations not applicable:

- Alternate Recommendation

Attachment(s): Central Okanagan Regional Hospital District Capital Expenditure Amendment Bylaw No. 269-2025

**CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT**  
**AMENDMENT BYLAW NO. 269 - 2025**

---

Being a bylaw to amend Capital Expenditure Bylaw No. 269 (2022)

---

WHEREAS the Regional Board of the Central Okanagan Regional Hospital District adopted the "Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 269" on June 27, 2022.

AND WHEREAS the Regional Board deems it necessary to amend the bylaw.

NOW THEREFORE the Regional Board of the Central Okanagan Regional Hospital District in open meeting assembled enacts as follows:

1. THAT "Schedule A" be deleted and be replaced with a new "Schedule A" in the form attached to this Bylaw.
2. This Bylaw may be cited as the "Central Okanagan Regional Hospital District Capital Expenditure Amendment Bylaw No. 269 - 2025".

READ A FIRST TIME THIS DAY OF , 2025

READ A SECOND TIME THIS DAY OF , 2025

READ A THIRD TIME THIS DAY OF , 2025

ADOPTED THIS DAY OF , 2025

---

CHAIRPERSON

---

CORPORATE OFFICER

## Schedule A

### Central Okanagan Regional Hospital District

#### Capital Expenditure Bylaw No. 269

Facility	Project	Regional Hospital District Share (40%)	Interior Health Share (60%)	Total Cost
Kelowna General Hospital	Strathcona heating plant replacement	\$1,558,120	\$2,337,180	\$3,895,300



# Regional Hospital District Board Report

## Request for Decision

**To:** Regional Hospital District Board  
**From:** Director of Financial Services  
**Date:** March 20, 2025

**Subject:** 2025 Capital Bylaws

**Voting Entitlement:** *All Directors – Weighted Vote (LGA s.210)*  
*2/3 Vote for Adoption (LGA s.214)*

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**Purpose:** To consider readings and adoption of the Capital Bylaws for new projects included in the 2025–2029 Five-Year Financial Plan that are for hospital facilities or facilities designated under the *Hospital District Act*.

### Executive Summary:

The Central Okanagan Regional Hospital District 2025–2029 Five-Year Financial Plan (Plan) includes new projects for hospitals or designated facilities. These projects require a Capital Bylaw to authorize the spending. The Capital Bylaws being submitted are for the new projects that are included in the Plan.

### Recommendation(s):

**THAT** the Central Okanagan Regional Hospital District Board give first, second and third readings to the following Bylaws:

1. Central Okanagan Regional Hospital District Borrowing & Capital Expenditure Bylaw No. 313, 2025;
2. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 314, 2025;
3. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 314, 2025;
4. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 316, 2025;
5. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 317, 2025;
6. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 318, 2025;
7. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 319, 2025;
8. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 320, 2025;
9. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 321, 2025;
10. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 322, 2025;
11. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 323, 2025;
12. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 324, 2025;
13. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 325, 2025;
14. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 326, 2025;
15. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 327, 2025; and
16. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 328, 2025.

**AND THAT** the Central Okanagan Regional Hospital District Board adopt the following Bylaws:

1. Central Okanagan Regional Hospital District Borrowing & Capital Expenditure Bylaw No. 313, 2025;
2. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 314, 2025;
3. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 314, 2025;
4. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 316, 2025;
5. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 317, 2025;
6. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 318, 2025;
7. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 319, 2025;
8. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 320, 2025;
9. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 321, 2025;
10. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 322, 2025;
11. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 323, 2025;
12. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 324, 2025;
13. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 325, 2025;
14. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 326, 2025;
15. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 327, 2025; and
16. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 328, 2025.

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Report Approved by: Tania McCabe, CPA, CA, Director of Financial Services

Approved for Agenda: Sally Ginter, Chief Administrative Officer

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**Strategic Plan Alignment:**

- |   |   |
|---|---|
| <input type="checkbox"/> Emergency preparedness         | <input type="checkbox"/> Truth and reconciliation                         |
| <input checked="" type="checkbox"/> Health and wellness | <input type="checkbox"/> Environment and climate – Regional priority      |
| <input type="checkbox"/> Regional transportation        | <input type="checkbox"/> Growth and development – Electoral Area priority |

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**Background:**

Section 32 (1) of the *Hospital District Act* requires:

*A board that proposes to borrow or spend money to meet capital expenditures must prepare, in consultation with the minister, and enact, a capital bylaw permitting the borrowing or spending of that money.*

The 2025–2029 Five-Year Financial Plan includes sixteen (16) new projects that require a bylaw.

Capital Expenditure Bylaw	Project Description	Facility	Current Year Requests			Project Costs to be Funded
			Total New Project Cost	Cost Share %	CORHD Share	
2025 New Project Request						
Construction Projects over \$100,000						
313	Cottonwoods Long-Term Care	Cottonwoods LTC	186,870,000	40%	74,748,000	74,748,000
314	Dr. Walter Anderson mechanical & electrical upgrades	Kelowna General Hospital	3,200,000	40%	1,280,000	1,280,000
315	Bathroom conversion to shower	Kelowna General Hospital	249,500	40%	99,800	99,800
316	Nursing station & med room redesign	Three Links Manor	1,000,000	40%	400,000	400,000
317	Siemens building maintenance system upgrade	Various	323,300	40%	129,320	129,320
Construction Projects under \$100,000						
318	Exhaust air for client rooms	David Lloyd Jones Home	81,500	40%	32,600	32,600
319	Parking lot lighting	Kelowna General Hospital	99,000	40%	39,600	39,600
320	Patient room conversion	Kelowna General Hospital	95,000	40%	38,000	38,000
321	Access control system upgrade	Three Links Manor	80,000	40%	32,000	32,000
322	Kitchenette upgrade	Brookhaven Care Centre	91,500	40%	36,600	36,600
323	Sewer lift station upgrade	Brookhaven Care Centre	62,000	40%	24,800	24,800
IH-Wide Digital Health						
324	2025 Digital Health Priorities	Regional	3,142,000	40%	1,256,800	1,256,800
Equipment over \$100,000						
325	Pharmacy storage system replacement & expansion	Kelowna General Hospital	4,003,900	40%	1,601,560	1,601,560
326	Reverse osmosis system	Kelowna General Hospital	582,100	13%	76,000	76,000
327	Walk in fridge	Kelowna General Hospital	269,700	40%	107,880	107,880
Equipment under \$100,000						
328	2025 Equipment under \$100K (Global Grant)	Various	3,147,900	40%	1,259,160	1,259,160
Subtotal New Project Request			203,297,400		81,162,120	81,162,120

The bylaws are prepared for the Board's consideration and approval.

### Considerations:

### Considerations:

#### Organizational/External:

The CORHD 2025 financial plan provides capital funding for infrastructure such as acute care, residential care, and hospital equipment.

#### Financial:

2025 capital projects are identified in the 2025–2029 Five-Year Financial Plan.

#### Legal/Statutory Authority:

Hospital District Act, Part 3, Division 2, Section 32(1)

#### Considerations not applicable:

- Alternate Recommendation

## Attachment(s):

1. Central Okanagan Regional Hospital District Borrowing & Capital Expenditure Bylaw No. 313, 2025;
  2. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 314, 2025;
  3. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 315, 2025;
  4. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 316, 2025;
  5. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 317, 2025;
  6. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 318, 2025;
  7. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 319, 2025;
  8. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 320, 2025;
  9. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 321, 2025;
  10. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 322, 2025;
  11. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 323, 2025;
  12. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 324, 2025;
  13. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 325, 2025;
  14. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 326, 2025;
  15. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 327, 2025;
  16. Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 328, 2025.
-



# CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT

## BYLAW NO. 313

---

Being a bylaw for borrowing & capital expenditure

---

WHEREAS the Regional Board of the Central Okanagan Region Hospital District proposes to expend money for the capital expenditures described in Schedule 'A' attached.

AND WHEREAS those capital expenditures have received the approval required under section 23 of the *Hospital District Act*.

NOW THEREFORE the Regional Board of the Central Okanagan Regional Hospital District enacts the following capital expenditure and borrowing bylaw as required by Sections 32 and 33 of the *Hospital District Act* as follows:

1. The Board hereby authorizes and approves the borrowing and expenditure of money necessary to complete the capital expenditures as described in Schedule 'A' attached hereto and forming part of this Bylaw.
2. The Board authorizes and approves the borrowing of a net sum not exceeding \$186,870,000.00 upon the credit of the Central Okanagan Regional Hospital District by issuance and sale of securities in a form and manner agreed to by the Municipal Finance Authority of British Columbia. The term of the securities and repayment of the principal and interest shall be over a term not to exceed thirty (30) years.
3. To meet the payments of principal and interest during the term of the securities, there shall be included in the estimates of the Regional Hospital District each year, the respective amounts of principal and interest falling due each year.
4. The Board hereby delegates the necessary authority to the Financial Officer to settle the terms and conditions of the borrowings.
5. This Bylaw may be cited as the "Central Okanagan Regional Hospital District Borrowing & Capital Expenditure Bylaw No. 313, 2025."

READ A FIRST TIME THIS DAY OF , 2025

READ A SECOND TIME THIS DAY OF , 2025

READ A THIRD TIME THIS DAY OF , 2025

ADOPTED THIS DAY OF , 2025

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CHAIRPERSON

---

CORPORATE OFFICER

## Schedule A

### Central Okanagan Regional Hospital District

#### Capital Expenditure Bylaw No. 313

<b>Facility</b>	<b>Project</b>	<b>Regional Hospital District Share (40%)</b>	<b>Interior Health Share (60%)</b>	<b>Total Cost</b>
Cottonwoods Long Term Care	Cottonwoods Long Term Care Facility Upgrades	\$74,748,000	\$112,122,000	\$186,870,000

## CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT

### BYLAW NO. 314

---

Being a bylaw to adopt a capital expenditure

---

WHEREAS the Regional Board of the Central Okanagan Regional Hospital District proposes to expend money for capital expenditures described in Schedule "A" attached hereto.

NOW THEREFORE the Regional Board of the Central Okanagan Regional Hospital District enacts the following capital expenditure bylaw as required by Section 32 of the *Hospital District Act* as follows:

1. The Board hereby authorizes and approves expenditures of money totaling \$3,200,000.00 necessary to complete the capital expenditures as described in Schedule "A" attached hereto and made part of this Bylaw.
2. The payment of the portion that the Regional Hospital District is responsible for, shall be funded through monies budgeted in the current year of operation.
3. The Board hereby delegates the necessary authority to the Financial Officer to settle the terms and conditions of the expenditure.
4. This Bylaw may be cited as the "Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 314, 2025".

READ A FIRST TIME THIS DAY OF , 2025

READ A SECOND TIME THIS DAY OF , 2025

READ A THIRD TIME THIS DAY OF , 2025

ADOPTED THIS DAY OF , 2025

---

CHAIRPERSON

---

CORPORATE OFFICER

**Schedule A**

**Central Okanagan Regional Hospital District**

**Capital Expenditure Bylaw No. 314**

<b>Facility</b>	<b>Project</b>	<b>Regional Hospital District Share (40%)</b>	<b>Interior Health Share (60%)</b>	<b>Total Cost</b>
Kelowna General Hospital	Dr. Walter Anderson mechanical & electrical upgrades	\$1,280,000	\$1,920,000	\$3,200,000

**CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT**

**BYLAW NO. 315**

---

**Being a bylaw to adopt a capital expenditure**

---

WHEREAS the Regional Board of the Central Okanagan Regional Hospital District proposes to expend money for capital expenditures described in Schedule "A" attached hereto.

NOW THEREFORE the Regional Board of the Central Okanagan Regional Hospital District enacts the following capital expenditure bylaw as required by Section 32 of the *Hospital District Act* as follows:

1. The Board hereby authorizes and approves expenditures of money totaling \$249,500.00 necessary to complete the capital expenditures as described in Schedule "A" attached hereto and made part of this Bylaw.
2. The payment of the portion that the Regional Hospital District is responsible for, shall be funded through monies budgeted in the current year of operation.
3. The Board hereby delegates the necessary authority to the Financial Officer to settle the terms and conditions of the expenditure.
4. This Bylaw may be cited as the "Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 315, 2025".

READ A FIRST TIME THIS DAY OF , 2025

READ A SECOND TIME THIS DAY OF , 2025

READ A THIRD TIME THIS DAY OF , 2025

ADOPTED THIS DAY OF , 2025

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CHAIRPERSON

---

CORPORATE OFFICER

**Schedule A**

**Central Okanagan Regional Hospital District**

**Capital Expenditure Bylaw No. 315**

<b>Facility</b>	<b>Project</b>	<b>Regional Hospital District Share (40%)</b>	<b>Interior Health Share (60%)</b>	<b>Total Cost</b>
Kelowna General Hospital	Bathroom conversion to shower	\$99,800	\$149,700	\$249,500

## CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT

### BYLAW NO. 316

---

Being a bylaw to adopt a capital expenditure

---

WHEREAS the Regional Board of the Central Okanagan Regional Hospital District proposes to expend money for capital expenditures described in Schedule "A" attached hereto.

NOW THEREFORE the Regional Board of the Central Okanagan Regional Hospital District enacts the following capital expenditure bylaw as required by Section 32 of the *Hospital District Act* as follows:

1. The Board hereby authorizes and approves expenditures of money totaling \$1,000,000.00 necessary to complete the capital expenditures as described in Schedule "A" attached hereto and made part of this Bylaw.
2. The payment of the portion that the Regional Hospital District is responsible for, shall be funded through monies budgeted in the current year of operation.
3. The Board hereby delegates the necessary authority to the Financial Officer to settle the terms and conditions of the expenditure.
4. This Bylaw may be cited as the "Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 316, 2025".

READ A FIRST TIME THIS DAY OF , 2025

READ A SECOND TIME THIS DAY OF , 2025

READ A THIRD TIME THIS DAY OF , 2025

ADOPTED THIS DAY OF , 2025

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CHAIRPERSON

---

CORPORATE OFFICER

**Schedule A**

**Central Okanagan Regional Hospital District**

**Capital Expenditure Bylaw No. 316**

<b>Facility</b>	<b>Project</b>	<b>Regional Hospital District Share (40%)</b>	<b>Interior Health Share (60%)</b>	<b>Total Cost</b>
Three Links Manor	Nursing station & med room redesign	\$400,000	\$600,000	\$1,000,000



## CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT

### BYLAW NO. 317

---

Being a bylaw to adopt a capital expenditure

---

WHEREAS the Regional Board of the Central Okanagan Regional Hospital District proposes to expend money for capital expenditures described in Schedule "A" attached hereto.

NOW THEREFORE the Regional Board of the Central Okanagan Regional Hospital District enacts the following capital expenditure bylaw as required by Section 32 of the *Hospital District Act* as follows:

1. The Board hereby authorizes and approves expenditures of money totaling \$323,300.00 necessary to complete the capital expenditures as described in Schedule "A" attached hereto and made part of this Bylaw.
2. The payment of the portion that the Regional Hospital District is responsible for, shall be funded through monies budgeted in the current year of operation.
3. The Board hereby delegates the necessary authority to the Financial Officer to settle the terms and conditions of the expenditure.
4. This Bylaw may be cited as the "Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 317, 2025".

READ A FIRST TIME THIS DAY OF , 2025

READ A SECOND TIME THIS DAY OF , 2025

READ A THIRD TIME THIS DAY OF , 2025

ADOPTED THIS DAY OF , 2025

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CHAIRPERSON

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CORPORATE OFFICER

**Schedule A**

**Central Okanagan Regional Hospital District**

**Capital Expenditure Bylaw No. 317**

<b>Facility</b>	<b>Project</b>	<b>Regional Hospital District Share (40%)</b>	<b>Interior Health Share (60%)</b>	<b>Total Cost</b>
Various	Siemens building maintenance system upgrade	\$129,320	\$193,980	\$323,300

**CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT**

**BYLAW NO. 318**

---

Being a bylaw to adopt a capital expenditure

---

WHEREAS the Regional Board of the Central Okanagan Regional Hospital District proposes to expend money for capital expenditures described in Schedule "A" attached hereto.

NOW THEREFORE the Regional Board of the Central Okanagan Regional Hospital District enacts the following capital expenditure bylaw as required by Section 32 of the *Hospital District Act* as follows:

1. The Board hereby authorizes and approves expenditures of money totaling \$81,500.00 necessary to complete the capital expenditures as described in Schedule "A" attached hereto and made part of this Bylaw.
2. The payment of the portion that the Regional Hospital District is responsible for, shall be funded through monies budgeted in the current year of operation.
3. The Board hereby delegates the necessary authority to the Financial Officer to settle the terms and conditions of the expenditure.
4. This Bylaw may be cited as the "Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 318, 2025".

READ A FIRST TIME THIS DAY OF , 2025

READ A SECOND TIME THIS DAY OF , 2025

READ A THIRD TIME THIS DAY OF , 2025

ADOPTED THIS DAY OF , 2025

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CHAIRPERSON

---

CORPORATE OFFICER

**Schedule A**

**Central Okanagan Regional Hospital District**

**Capital Expenditure Bylaw No. 318**

<b>Facility</b>	<b>Project</b>	<b>Regional Hospital District Share (40%)</b>	<b>Interior Health Share (60%)</b>	<b>Total Cost</b>
David Lloyd Jones Home	Exhaust air for client rooms	\$32,600	\$48,900	\$81,500

**CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT**

**BYLAW NO. 319**

---

Being a bylaw to adopt a capital expenditure

---

WHEREAS the Regional Board of the Central Okanagan Regional Hospital District proposes to expend money for capital expenditures described in Schedule "A" attached hereto.

NOW THEREFORE the Regional Board of the Central Okanagan Regional Hospital District enacts the following capital expenditure bylaw as required by Section 32 of the *Hospital District Act* as follows:

1. The Board hereby authorizes and approves expenditures of money totaling \$99,000.00 necessary to complete the capital expenditures as described in Schedule "A" attached hereto and made part of this Bylaw.
2. The payment of the portion that the Regional Hospital District is responsible for, shall be funded through monies budgeted in the current year of operation.
3. The Board hereby delegates the necessary authority to the Financial Officer to settle the terms and conditions of the expenditure.
4. This Bylaw may be cited as the "Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 319, 2025".

READ A FIRST TIME THIS DAY OF , 2025

READ A SECOND TIME THIS DAY OF , 2025

READ A THIRD TIME THIS DAY OF , 2025

ADOPTED THIS DAY OF , 2025

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CHAIRPERSON

---

CORPORATE OFFICER

**Schedule A**

**Central Okanagan Regional Hospital District**

**Capital Expenditure Bylaw No. 319**

<b>Facility</b>	<b>Project</b>	<b>Regional Hospital District Share (40%)</b>	<b>Interior Health Share (60%)</b>	<b>Total Cost</b>
Kelowna General Hospital	Parking lot lighting	\$39,600	\$59,400	\$99,000

## CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT

### BYLAW NO. 320

---

Being a bylaw to adopt a capital expenditure

---

WHEREAS the Regional Board of the Central Okanagan Regional Hospital District proposes to expend money for capital expenditures described in Schedule "A" attached hereto.

NOW THEREFORE the Regional Board of the Central Okanagan Regional Hospital District enacts the following capital expenditure bylaw as required by Section 32 of the *Hospital District Act* as follows:

1. The Board hereby authorizes and approves expenditures of money totaling \$95,000.00 necessary to complete the capital expenditures as described in Schedule "A" attached hereto and made part of this Bylaw.
2. The payment of the portion that the Regional Hospital District is responsible for, shall be funded through monies budgeted in the current year of operation.
3. The Board hereby delegates the necessary authority to the Financial Officer to settle the terms and conditions of the expenditure.
4. This Bylaw may be cited as the "Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 320, 2025".

READ A FIRST TIME THIS DAY OF , 2025

READ A SECOND TIME THIS DAY OF , 2025

READ A THIRD TIME THIS DAY OF , 2025

ADOPTED THIS DAY OF , 2025

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CHAIRPERSON

---

CORPORATE OFFICER

**Schedule A**

**Central Okanagan Regional Hospital District**

**Capital Expenditure Bylaw No. 320**

<b>Facility</b>	<b>Project</b>	<b>Regional Hospital District Share (40%)</b>	<b>Interior Health Share (60%)</b>	<b>Total Cost</b>
Kelowna General Hospital	Patient room conversion	\$38,000	\$57,000	\$95,000



## CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT

### BYLAW NO. 321

---

Being a bylaw to adopt a capital expenditure

---

WHEREAS the Regional Board of the Central Okanagan Regional Hospital District proposes to expend money for capital expenditures described in Schedule "A" attached hereto.

NOW THEREFORE the Regional Board of the Central Okanagan Regional Hospital District enacts the following capital expenditure bylaw as required by Section 32 of the *Hospital District Act* as follows:

1. The Board hereby authorizes and approves expenditures of money totaling \$80,000.00 necessary to complete the capital expenditures as described in Schedule "A" attached hereto and made part of this Bylaw.
2. The payment of the portion that the Regional Hospital District is responsible for, shall be funded through monies budgeted in the current year of operation.
3. The Board hereby delegates the necessary authority to the Financial Officer to settle the terms and conditions of the expenditure.
4. This Bylaw may be cited as the "Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 321, 2025".

READ A FIRST TIME THIS DAY OF , 2025

READ A SECOND TIME THIS DAY OF , 2025

READ A THIRD TIME THIS DAY OF , 2025

ADOPTED THIS DAY OF , 2025

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CHAIRPERSON

---

CORPORATE OFFICER

**Schedule A**

**Central Okanagan Regional Hospital District**

**Capital Expenditure Bylaw No. 321**

<b>Facility</b>	<b>Project</b>	<b>Regional Hospital District Share (40%)</b>	<b>Interior Health Share (60%)</b>	<b>Total Cost</b>
Three Links Manor	Access control system upgrade	\$32,000	\$48,000	\$80,000

## CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT

### BYLAW NO. 322

---

Being a bylaw to adopt a capital expenditure

---

WHEREAS the Regional Board of the Central Okanagan Regional Hospital District proposes to expend money for capital expenditures described in Schedule "A" attached hereto.

NOW THEREFORE the Regional Board of the Central Okanagan Regional Hospital District enacts the following capital expenditure bylaw as required by Section 32 of the *Hospital District Act* as follows:

1. The Board hereby authorizes and approves expenditures of money totaling \$91,500.00 necessary to complete the capital expenditures as described in Schedule "A" attached hereto and made part of this Bylaw.
2. The payment of the portion that the Regional Hospital District is responsible for, shall be funded through monies budgeted in the current year of operation.
3. The Board hereby delegates the necessary authority to the Financial Officer to settle the terms and conditions of the expenditure.
4. This Bylaw may be cited as the "Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 322, 2025".

READ A FIRST TIME THIS DAY OF , 2025

READ A SECOND TIME THIS DAY OF , 2025

READ A THIRD TIME THIS DAY OF , 2025

ADOPTED THIS DAY OF , 2025

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CHAIRPERSON

---

CORPORATE OFFICER

**Schedule A**

**Central Okanagan Regional Hospital District**

**Capital Expenditure Bylaw No. 322**

<b>Facility</b>	<b>Project</b>	<b>Regional Hospital District Share (40%)</b>	<b>Interior Health Share (60%)</b>	<b>Total Cost</b>
Brookhaven Care Centre	Kitchenette upgrade	\$36,600	\$54,900	\$91,500

## CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT

### BYLAW NO. 323

---

Being a bylaw to adopt a capital expenditure

---

WHEREAS the Regional Board of the Central Okanagan Regional Hospital District proposes to expend money for capital expenditures described in Schedule "A" attached hereto.

NOW THEREFORE the Regional Board of the Central Okanagan Regional Hospital District enacts the following capital expenditure bylaw as required by Section 32 of the *Hospital District Act* as follows:

1. The Board hereby authorizes and approves expenditures of money totaling \$62,000.00 necessary to complete the capital expenditures as described in Schedule "A" attached hereto and made part of this Bylaw.
2. The payment of the portion that the Regional Hospital District is responsible for, shall be funded through monies budgeted in the current year of operation.
3. The Board hereby delegates the necessary authority to the Financial Officer to settle the terms and conditions of the expenditure.
4. This Bylaw may be cited as the "Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 323, 2025".

READ A FIRST TIME THIS DAY OF , 2025

READ A SECOND TIME THIS DAY OF , 2025

READ A THIRD TIME THIS DAY OF , 2025

ADOPTED THIS DAY OF , 2025

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CHAIRPERSON

---

CORPORATE OFFICER

**Schedule A**

**Central Okanagan Regional Hospital District**

**Capital Expenditure Bylaw No. 323**

<b>Facility</b>	<b>Project</b>	<b>Regional Hospital District Share (40%)</b>	<b>Interior Health Share (60%)</b>	<b>Total Cost</b>
Brookhaven Care Centre	Sewer lift station upgrade	\$24,800	\$37,200	\$62,000

**CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT**

**BYLAW NO. 324**

---

Being a bylaw to adopt a capital expenditure

---

WHEREAS the Regional Board of the Central Okanagan Regional Hospital District proposes to expend money for capital expenditures described in Schedule "A" attached hereto.

NOW THEREFORE the Regional Board of the Central Okanagan Regional Hospital District enacts the following capital expenditure bylaw as required by Section 32 of the *Hospital District Act* as follows:

1. The Board hereby authorizes and approves expenditures of money totaling \$3,142,000.00 necessary to complete the capital expenditures as described in Schedule "A" attached hereto and made part of this Bylaw.
2. The payment of the portion that the Regional Hospital District is responsible for, shall be funded through monies budgeted in the current year of operation.
3. The Board hereby delegates the necessary authority to the Financial Officer to settle the terms and conditions of the expenditure.
4. This Bylaw may be cited as the "Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 324, 2025".

READ A FIRST TIME THIS DAY OF , 2025

READ A SECOND TIME THIS DAY OF , 2025

READ A THIRD TIME THIS DAY OF , 2025

ADOPTED THIS DAY OF , 2025

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CHAIRPERSON

---

CORPORATE OFFICER

**Schedule A**

**Central Okanagan Regional Hospital District**

**Capital Expenditure Bylaw No. 324**

<b>Facility</b>	<b>Project</b>	<b>Regional Hospital District Share (40%)</b>	<b>Interior Health Share (60%)</b>	<b>Total Cost</b>
Regional	2025 Digital Health Priorities	\$1,256,800	\$1,885,200	\$3,142,000



## CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT

### BYLAW NO. 325

---

Being a bylaw to adopt a capital expenditure

---

WHEREAS the Regional Board of the Central Okanagan Regional Hospital District proposes to expend money for capital expenditures described in Schedule "A" attached hereto.

NOW THEREFORE the Regional Board of the Central Okanagan Regional Hospital District enacts the following capital expenditure bylaw as required by Section 32 of the *Hospital District Act* as follows:

1. The Board hereby authorizes and approves expenditures of money totaling \$4,003,900.00 necessary to complete the capital expenditures as described in Schedule "A" attached hereto and made part of this Bylaw.
2. The payment of the portion that the Regional Hospital District is responsible for, shall be funded through monies budgeted in the current year of operation.
3. The Board hereby delegates the necessary authority to the Financial Officer to settle the terms and conditions of the expenditure.
4. This Bylaw may be cited as the "Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 325, 2025".

READ A FIRST TIME THIS DAY OF , 2025

READ A SECOND TIME THIS DAY OF , 2025

READ A THIRD TIME THIS DAY OF , 2025

ADOPTED THIS DAY OF , 2025

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CHAIRPERSON

---

CORPORATE OFFICER

**Schedule A**

**Central Okanagan Regional Hospital District**

**Capital Expenditure Bylaw No. 325**

<b>Facility</b>	<b>Project</b>	<b>Regional Hospital District Share (40%)</b>	<b>Interior Health Share (60%)</b>	<b>Total Cost</b>
Kelowna General Hospital	Pharmacy storage system replacement & expansion	\$1,601,500	\$2,402,340	\$4,003,900

## CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT

### BYLAW NO. 326

---

Being a bylaw to adopt a capital expenditure

---

WHEREAS the Regional Board of the Central Okanagan Regional Hospital District proposes to expend money for capital expenditures described in Schedule "A" attached hereto.

NOW THEREFORE the Regional Board of the Central Okanagan Regional Hospital District enacts the following capital expenditure bylaw as required by Section 32 of the *Hospital District Act* as follows:

1. The Board hereby authorizes and approves expenditures of money totaling \$582,100.00 necessary to complete the capital expenditures as described in Schedule "A" attached hereto and made part of this Bylaw.
2. The payment of the portion that the Regional Hospital District is responsible for, shall be funded through monies budgeted in the current year of operation.
3. The Board hereby delegates the necessary authority to the Financial Officer to settle the terms and conditions of the expenditure.
4. This Bylaw may be as the "Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 326, 2025".

READ A FIRST TIME THIS DAY OF , 2025

READ A SECOND TIME THIS DAY OF , 2025

READ A THIRD TIME THIS DAY OF , 2025

ADOPTED THIS DAY OF , 2025

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CHAIRPERSON

---

CORPORATE OFFICER

**Schedule A**

**Central Okanagan Regional Hospital District**

**Capital Expenditure Bylaw No. 326**

<b>Facility</b>	<b>Project</b>	<b>Regional Hospital District Share (13%)</b>	<b>Interior Health Share (87%)</b>	<b>Total Cost</b>
Kelowna General Hospital	Reverse osmosis system	\$76,000	\$506,100	\$582,100

## CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT

### BYLAW NO. 327

---

Being a bylaw to adopt a capital expenditure

---

WHEREAS the Regional Board of the Central Okanagan Regional Hospital District proposes to expend money for capital expenditures described in Schedule "A" attached hereto.

NOW THEREFORE the Regional Board of the Central Okanagan Regional Hospital District enacts the following capital expenditure bylaw as required by Section 32 of the *Hospital District Act* as follows:

1. The Board hereby authorizes and approves expenditures of money totaling \$269,700.00 necessary to complete the capital expenditures as described in Schedule "A" attached hereto and made part of this Bylaw.
2. The payment of the portion that the Regional Hospital District is responsible for, shall be funded through monies budgeted in the current year of operation.
3. The Board hereby delegates the necessary authority to the Financial Officer to settle the terms and conditions of the expenditure.
4. This Bylaw may be cited as the "Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 327, 2025".

READ A FIRST TIME THIS DAY OF , 2025

READ A SECOND TIME THIS DAY OF , 2025

READ A THIRD TIME THIS DAY OF , 2025

ADOPTED THIS DAY OF , 2025

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CHAIRPERSON

---

CORPORATE OFFICER

**Schedule A**

**Central Okanagan Regional Hospital District**

**Capital Expenditure Bylaw No. 327**

<b>Facility</b>	<b>Project</b>	<b>Regional Hospital District Share (40%)</b>	<b>Interior Health Share (60%)</b>	<b>Total Cost</b>
Kelowna General Hospital	Walk in fridge	\$107,880	\$161,820	\$269,700

**CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT**

**BYLAW NO. 328**

---

Being a bylaw to adopt a capital expenditure

---

WHEREAS the Regional Board of the Central Okanagan Regional Hospital District proposes to expend money for capital expenditures described in Schedule "A" attached hereto.

NOW THEREFORE the Regional Board of the Central Okanagan Regional Hospital District enacts the following capital expenditure bylaw as required by Section 32 of the *Hospital District Act* as follows:

1. The Board hereby authorizes and approves expenditures of money totaling \$3,147,900.00 necessary to complete the capital expenditures as described in Schedule "A" attached hereto and made part of this Bylaw.
2. The payment of the portion that the Regional Hospital District is responsible for, shall be funded through monies budgeted in the current year of operation.
3. The Board hereby delegates the necessary authority to the Financial Officer to settle the terms and conditions of the expenditure.
4. This Bylaw may be cited as the "Central Okanagan Regional Hospital District Capital Expenditure Bylaw No. 328, 2025".

READ A FIRST TIME THIS DAY OF , 2025

READ A SECOND TIME THIS DAY OF , 2025

READ A THIRD TIME THIS DAY OF , 2025

ADOPTED THIS DAY OF , 2025

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CHAIRPERSON

---

CORPORATE OFFICER

**Schedule A**

**Central Okanagan Regional Hospital District**

**Capital Expenditure Bylaw No. 328**

<b>Facility</b>	<b>Project</b>	<b>Regional Hospital District Share (40%)</b>	<b>Interior Health Share (60%)</b>	<b>Total Cost</b>
Various	2025 Equipment under \$100K (Global Grant)	\$1,295,160	\$1,888,740	\$3,147,900