



**REGIONAL DISTRICT OF CENTRAL OKANAGAN
NORTH WESTSIDE PROVINCIAL RESTRUCTURE PLANNING GRANT STANDING COMMITTEE
MEETING**

Friday, February 26, 2021

1:30 p.m.

Woodhaven Board Room
1450 K.L.O. Road, Kelowna, BC

Pages

1. CALL TO ORDER

Chair Milsom acknowledged that this meeting is being held on the traditional territory of the syilx/Okanagan peoples.

In accordance with the Provincial Health Officer Order regarding gatherings and events, the public is currently not permitted to attend Committee meetings in-person.

As an open meeting, a live audio-video feed is being broadcast and recorded on rdco.com.

Roll Call

2. ADDITION OF LATE ITEMS

3. ADOPTION OF THE AGENDA

Recommended Motion:
THAT the Agenda be adopted.

4. ADOPTION OF MINUTES

4.1. Committee Meeting Minutes - January 20, 2021

Recommended Motion:
THAT the North Westside Provincial Restructure Planning Grant Standing Committee minutes of January 20, 2021 be adopted.

5. BUSINESS ARISING

1 - 6

5.1. Recap of Inaugural Meeting and Next Steps

7 - 11

Recommended Motion:

THAT the Committee receive for information the CAO Report dated February 24, 2021.

5.2. Facilitated Workshop by Allan Neilson

12 - 35

6. ADJOURN

Minutes of the ***NORTH WESTSIDE PROVINCIAL RESTRUCTURE PLANNING GRANT COMMITTEE*** meeting of the Regional District of Central Okanagan held at Regional District Offices, 1450 KLO Road, Kelowna, BC on Wednesday, January 20, 2021

Directors: M. Bartyik (Central Okanagan East Electoral Area)
W. Carson (Central Okanagan West Electoral Area)
G. Milsom (City of West Kelowna)
C. Simpson (North Westside Communities Association Representative)

G. Given (City of Kelowna) Ex-officio
A. Neilson (Neilson Strategies-Consultant) (*attended electronically*)

Provincial
Staff: M. Edmonson, Director-Governance Structure, Province of BC (*attended electronically*)
B. Nicholls, Program Analyst, Governance Structure (*attended electronically*)

Staff: B. Reardon, Chief Administrative Officer
J. Foster, Director of Communication & Information Services
M. Rilkoﬀ, Director of Financial Services (*attended electronically*)
M. Drouin, Manager-Corporate Services (recording secretary)

1. CALL TO ORDER

Chair Milsom called the meeting to order at 10:05 a.m. and acknowledged the meeting is being held on the traditional territory of the syilx/Okanagan peoples.

Roll call was taken.

In accordance with the most recent Provincial Health Officer Order regarding gatherings and events, the public is currently not permitted to attend Board meetings in-person.

As an open meeting, a live audio-video feed is being broadcast and recorded on rdco.com.

2. ADDITION OF LATE ITEMS

There are no late items for the agenda

3. ADOPTION OF THE AGENDA

BARTYIK/CARSON

THAT the Agenda be adopted.

CARRIED Unanimously

4. BUSINESS ARISING

4.1. Introductions of Committee Members, Consultant and Provincial Government Staff

Chair Milson thanked the members of the committee for participating in this process. Those in attendance introduced themselves and their role. It was noted that Chair Given serves as ex-officio on all board committees and therefore does not have a vote, if and when taken.

4.2. Review of Committee's Terms of Reference (Regional Board Endorsed January 14, 2021) Brian Reardon - Chief Administrative Officer

Brian Reardon provided an overview of the Terms of Reference (TOR) for the committee as endorsed by the Regional Board. The TOR will guide how the committee operates including the membership, term of the committee, who is the spokesperson for the meeting (Chair Milsom), meeting procedures and voting provisions, reporting to the Regional Board. This committee is an advisory committee and therefore has no power to carry out resolutions approved by the committee.

4.3. Review of Conclusions and Suggested Action Plans from the North Westside Services and Community Issues Study

Jodie Foster, RDCO Director of Communications, provided an overview of the conclusions and action plans from the initial Issues Study completed in October 2017.

Summary of the document included the conclusions

- Erosion of trust is impacting working relationships between the community and RDCO
- Misinformation is prevalent within the community
- Type and extent of services and how they are delivered to the community
- Persistent feeling by the community that their interests were not being heard
- Community felt that services costs were too high in particular water rates and administration overhead.

First considerations

- Improve communications
- Clarifying the constraints on information is being provided to the public
- Clarifying the role of elected official in Central Okanagan West
- Establish regular dialogue
- Detailed cost analysis and comparable analysis on services ie: water rates, parks, bylaw enforcement, voting structure of the Regional Board.

In discussion;

- RDCO is currently updating its website as it has been difficult for the public to find information.
- Community has not asked for an incorporation study

4.4. Presentation of RDCO 2021-2022 Electoral Area Communication Strategy (Regional Board Approved January 14, 2021)

Jodie Foster, RDCO Director Communications addressed the committee on the newly approved Electoral Area Communication Strategy.

- Formal process for the communication strategy for both electoral areas
- Goal of the review was ensuring RDCO has good information put out to the community. There was much work done to enhance communication since 2017: website improvements, open houses, information provided in the Westside newsletter, etc.
- Six goals were identified:
 - o Residents receive clear, correct and truthful information from the RDCO.
 - o Residents understand what services RDCO provides as well as what other agencies provide (ie: roads are the responsibility of the Ministry of Transportation and Infrastructure)
 - o Residents feel Board decisions are transparent and understand how decisions are made
 - o Residents value the services they receive
 - o Electoral area director and the Board are aware of, and feel supported by issues arising in the area
 - o Residents feel they have the information they need during crisis
- Some current activities completed to date include: website with specific electoral area web pages, media directed to electoral area, specific issues ie: water rates communicated, water utility newsletter, email system set up for communication on water rates.
- A number of activities are underway: RDCO website to be replaced by Q3 2021; RDCO has at the end of 2020 provided a live-streaming of Board meetings online; doing a formal statistically valid citizens survey in 2021
 - o Advocacy – helping EA directors with issues in their community (ie: ambulance service).
 - o Going back to open houses if COVID-19 allows – face-to-face meetings are important. If not, will look at an online service for residents to voice concerns on an issue.
 - o Work with the community association for staff to present on ‘hot topic’ issues at a community meeting.
 - o Develop a ‘service directory’ for services RDCO provides or others provide and how to contact the appropriate person.
 - o Annual newsletter providing budget information to the specific area.
 - o 2022 looking at an online engagement platform in a more formal way than what we have now.

4.5. North Westside Community Association Presentation Callie Simpson - NWCA Appointee to Committee

C. Simpson addressed the committee outlining a presentation from the North Westside Communities Association re: Request for a Governance Study dated January 2021 including:

- What the community is about – mix of residential, agricultural, Fintry Park, LaCasa resort, beaches, forestry campground, community parks, sewer system, fire halls, transfer site.
- Request for alternative governance structure through a governance study.
- Can boundaries be adjusted.
- Detailed diagnostic study needed.
- Concerns on increased water rates and cost of addition engineering work. Believes as a self-government would save money.
- Governance study would provide exact costs and comparisons.
- Believes as a municipality would have more say.
- Doesn't believe an electoral area director from COE should vote on decisions affecting their area.
- Can't employ their own residents or employ volunteers to work and build structure, etc.
- Fire halls – believes current form of management is in turmoil. RDCO staff do not live in the community and understand their community. Residents feel there is better equipment needed. Need to expand mutual aid to the north—OKIB, City of Vernon.
- A governance study would provide facts.

In discussion:

- Many issues raised in the presentation were identified in the Services Issue Review. Would the next steps—diagnostic study--be beneficial, and would it be detailed enough.
- Community residents want to know what the current costs are, pros and cons, and if they were their own government could they afford to incorporate.
- If incorporation is not viable maybe boundaries should be adjusted—would North Okanagan Regional District be a better fit?

4.6. Allan Neilson (Neilson Strategies - Consultant) Comments on process and protocol

Allan Neilson provided comments on process and first principles.

- Easy to dive into the costs and who gets to make decision and it's easy to get lost in the minutia
- When we think of the local government system in BC, it provides for how decisions are made. For smaller communities there is flexibility in the system to make changes, possible for new structure with a lot of study.

When considering changes to local government structure important to explore in as neutral fashion as possible.

- The local government structure is the responsibility of the provincial government through Ministry of Municipal Affairs.
- Takes a long time to make changes to structure and decisions are not made lightly and are only made on an objective analysis and engagement of the population.
- The analysis consists of three different phases: first, governance and services study overseen by a citizens based group [funded by the province] (first study did not get into the detail); second phase, if incorporation an option the boundaries are then considered; and third part is if there is a desire for a change of structure (an incorporation study).
- Always a sense of urgency to jump into the final phase. The system is designed however to slow things down in order for community leaders and residents to understand the full picture. The Province reserves the right to make the decisions on procedure.

4.7. Provincial Governance and Structure Branch Staff Comments

Marijke Edmondson, Director, Governance and Structure Branch - Province of BC and Barrie Nicholls, Program Analyst, Governance and Structure Branch were in attendance electronically.

The December 8, 2020 letter from M. Edmondson re: North Westside Governance was provided to the committee for review.

The EcoPlan Study (pg 39) outlines the full steps of incorporation.

Provincial process is designed for diagnosis before prescription.

- Need to make issues transparent in the process
- Various options can be considered
- Province intentionally moves slowly to allow time to consideration and review
- Incremental improvements may have the desired effect instead of exploring future options. What is worthy of more substantial work.
- Hesitant with governance and services study if thought is to move to incorporation
- Better to have questions at this stage. Must be purposeful and open minded. Cannot move to one particular direction.
- Full cost of a governance and services study is not just provided by the Province. There are additional costs to be identified: for staff, etc.

4.8. Next Steps

Discussion ensued:

- North Westside feels like its own community not just a part of the other communities in the electoral area. The area director raised concerns regarding: looking for a voice in the non-delivered RDCO services (ie: policing, schools and roads); areas outside North Westside have no future

in regards to incorporation—amalgamation is likely an option for these areas.

- There is a lot to consider in next steps.
- Summarize what's been discussed today and bring forward a staff report to the next meeting.
- Allan Nielson commented:
 - o Start to flush out what a study would look like, how to move forward to a governance and services study. Explain what that would look like – what it would provide and what it would not provide.
 - o If a request goes forward to Province – need to know the scope of work, what would be the process, the timeline and a budget.
- This is a provincial government process and the Province will need to determine next steps.
- Points can be very emotional but it's necessary to provide accurate information.
- The committee may wish to explore what the scope is
- Concern about what information is being presented and what are actual facts. Must be neutral and unbiased information presented.
- Staff report summarizing today's discussion and will include the Allan Nielson's and the Province comments.

Date for next meeting--to be determined by the Chair. RDCO staff are in the midst of budget and year-end so at present there is no date set for the next meeting.

4. ADJOURN

There being no further business the meeting was adjourned at 12:10 p.m.

CERTIFIED TO BE TRUE AND CORRECT

G. Milsom (Chair)

B. Reardon (Chief Administrative Officer)



NW Provincial Restructure Committee

TO: NW Provincial Restructure Planning Grant Committee

FROM: Brian Reardon, CAO

DATE: February 24, 2021

SUBJECT: Recap of Inaugural Meeting and Next Steps

Purpose: To report back to the Committee recapping the January 20, 2021 Inaugural North Westside Provincial Restructure Planning Grant Committee meeting and to present next steps.

Executive Summary:

The North Westside Provincial Restructure Planning Grant Committee held their inaugural meeting on Wednesday, January 20, 2021 in the Woodhaven Boardroom. The Committee received a number of presentations and comments as described in the meeting minutes. At the end of the meeting, the Committee requested a staff report summarizing the discussion to date including comments from Allan Neilson and the Province.

Following the Inaugural Committee Meeting, RDCO staff sent an email to the Provincial Governance and Structure Branch staff thanking them for their participation and asked for any follow-up comments they may have for the Committee. Mr. Barrie Nicholls, Program Analyst replied with: *"At this stage, the Committee may wish to further discuss the merits of either undertaking local initiatives as outlined in the 2017 study or undertaking a governance and services study to identify and evaluate options to address community concerns with the current electoral area governance and service delivery. Once the Committee has come to a consensus on the characteristics of the issues at hand, it may then be able to come forward to the Province with possible solutions."*

In terms of "Next Steps" staff have arranged a workshop facilitated by Mr. Neilson of Neilson Strategies on what the Committee needs to be aware of as it considers what is involved in making an application to the Province and what the Province will be looking for from the Regional District.

RECOMMENDATION:

THAT the Committee receive for information the CAO Report dated February 24, 2021.

Respectfully Submitted:

Background:

The North Westside Provincial Restructure Planning Grant Committee held their inaugural meeting on Wednesday, January 20, 2021 in the Woodhaven Boardroom. Following introductions of the Committee members and the appointed support staff, the Committee:

- reviewed and ratified the Committee's Terms of Reference;
- reviewed the Conclusions and Suggested Action Plans from the North Westside Services and Community Issues Study completed in October 2017;
- received a presentation on the RDCO 2021-2022 Electoral Area Communication Strategy;
- received a presentation from the North Westside Community Association entitled "Request for a Governance Study JANUARY 2021";
- received comments from Allan Neilson, consultant from Neilson Strategies regarding restructure planning grant process and protocols;
- received comments from Provincial Governance and Structure Branch staff members; AND
- discussed why the North Westside Communities Association wants a governance study and what that process might look like and how to move forward.

The Committee requested a staff report summarizing the discussion to date including Allan Neilsons' and the Provinces' comments. These comments have been captured in the minutes taken at the inaugural meeting which were emailed to Committee members and are attached to the February 26, 2021 Committee Agenda for adoption.

Comments of note that the Committee should keep in mind are as follows:

1. The Director of the Governance and Structure Branch indicated that the *Provincial process is designed for diagnosis before prescription*. She went on to say that there is a need to make issues transparent in the process and that incremental improvements may have the desired effect instead of exploring future options. Also, the Province intentionally moves slowly to allow time for consideration and review.
2. The Director of the Governance and Structure Branch also indicated the full cost of a governance and services study is considerable and impacts not just the Province. The requesting agency should anticipate staff time and financial costs associated with the study.
3. Mr. Neilson advised that if a request goes forward to the Province we will need to know the scope of the work, what would be the process, the timeline and the budget.
4. In discussion, it should be noted that the financial estimates and service delivery statements provided by North Westside Communities Association representative in the presentation to the Committee have not been verified.

The value of the information lies more in identifying the areas of concern in the community rather than the accuracy of the information presented. This information would be clarified through a governance and services study.

It is recommended that the Committee take the areas of concern identified, for instance water rates and water delivery service, and building inspection delivery, etc. and include them in the scope of any future governance and services study.

Following the Inaugural Committee Meeting RDCO staff sent an email to the Provincial Governance and Structure Branch staff thanking them for their participation and asked for any follow-up comments they may have for the Committee. Mr. Barrie Nicholls, Program Analyst replied with:

"At this stage, the Committee may wish to further discuss the merits of either undertaking local initiatives as outlined in the 2017 study or undertaking a governance and services study to identify and evaluate options to address community concerns with the current electoral area governance and service delivery. Once the Committee has come to a consensus on the characteristics of the issues at hand, it may then be able to come forward to the Province with possible solutions.

If Ministry involvement is part of the proposed solution, the Province would require additional details on the process, scope, budget and time frames. This information will be informed at the Committee level and will be shaped by the established terms of reference. As you likely know, Provincial involvement requires a significant commitment of local and Ministry staff time and resources."

A copy of the full email exchange is attached to this report.

It is apparent that additional work is needed at the Committee level. A great way to make progress in this area is to hold a facilitated workshop by a subject matter expert.

Next Steps:

Based on the comments received from the Province the following has been arranged:

1. Mr. Allan Neilson will facilitate a workshop today on what is involved in undertaking a provincially funded governance and services study in order to:
 - a. *further discuss the merits of either undertaking local initiatives as outlined in the 2017 study, or*
 - b. *undertake a governance and services study to identify and evaluate options to address community concerns with the current electoral area governance and service delivery;*
2. Once the Committee has come to a consensus on the issues at hand, then recommendations will be brought forward for Board consideration to forward to the Province with possible solutions;
3. If Ministry involvement is part of the proposed solution, the Province will require additional details on the:
 - a. *process,*
 - b. *scope,*
 - c. *budget, and*
 - d. *time frames.*

In addition, this information will need to be presented at the Committee level and will be shaped by the established terms of reference.

Attachment(s): Email from B. Nicholls dated February 5, 2021

Brian Reardon

From: Brian Reardon
Sent: February 5, 2021 9:39 AM
To: Nicholls, Barrie MAH:EX
Subject: RE: Thank You for Joining Us Last Week

Thank you Barrie.

Brian Reardon, CAO

Brian Reardon | Corporate Administration
Regional District of Central Okanagan
250-469-6235 | Brian.Reardon@rdco.com
Connect with us | rdco.com



From: Nicholls, Barrie MAH:EX <barrie.nicholls@gov.bc.ca>

Sent: February 5, 2021 9:30 AM
To: Brian Reardon <brian.reardon@rdco.com>
Subject: RE: Thank You for Joining Us Last Week

CAUTION: This message was sent from outside the organization. Please do not click links, open attachments, or respond unless you recognize the source of this email and know the content is safe.

Good morning Brian:

Thank you again for the invitation to participate as guests for the inaugural North Westside Provincial Restructure Planning Grant Committee Meeting. This was an excellent opportunity to gain some insights into the current issues.

At this stage, the Committee may wish to further discuss the merits of either undertaking local initiatives as outlined in the 2017 study or undertaking a governance and services study to identify and evaluate options to address community concerns with the current electoral area governance and service delivery. Once the Committee has come to a consensus on the characteristics of the issues at hand, it may then be able to come forward to the Province with possible solutions.

If Ministry involvement is part of the proposed solution, the Province would require additional details on the process, scope, budget and time frames. This information will be informed at the Committee level and will be shaped by the established terms of reference. As you likely know, Provincial involvement requires a significant commitment of local and Ministry staff time and resources.

We look forward to hearing more from the RDCO and the Committee as this work progresses.

Thank you,

Barrie Nicholls | Program Analyst

Local Government Division | Governance and Structure Branch
Ministry of Municipal Affairs
778-698-3574

I acknowledge, with gratitude, the Lekwungen peoples who are the traditional keepers of the land on which I live and work, and all Indigenous peoples in British Columbia.

From: Brian Reardon <brian.reardon@rdco.com>

Sent: January 25, 2021 1:34 PM

To: Edmondson, Marijke MAH:EX <Marijke.Edmondson@gov.bc.ca>; Nicholls, Barrie MAH:EX <barrie.nicholls@gov.bc.ca>

Subject: Thank You for Joining Us Last Week

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Good Afternoon,

I just wanted to thank both of you for joining us last week at our inaugural North Westside Provincial Restructure Planning Grant Committee Meeting. We obviously have some follow-up work to do. That said, I hope the opportunity to participate in the meeting provides some insights into the issues.

RDCO staff are currently preparing a report for the Committee's information and consideration. If you have any comments, suggestions or Provincial perspective that you would like included in this staff report please forward them to me prior to Friday February 5th.

Kind regards,

Brian Reardon, CAO

Brian Reardon | Corporate Administration
Regional District of Central Okanagan
250-469-6235 | Brian.Reardon@rdco.com
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NORTH WESTSIDE PROVINCIAL RESTRUCTURE PLANNING GRANT STANDING COMMITTEE

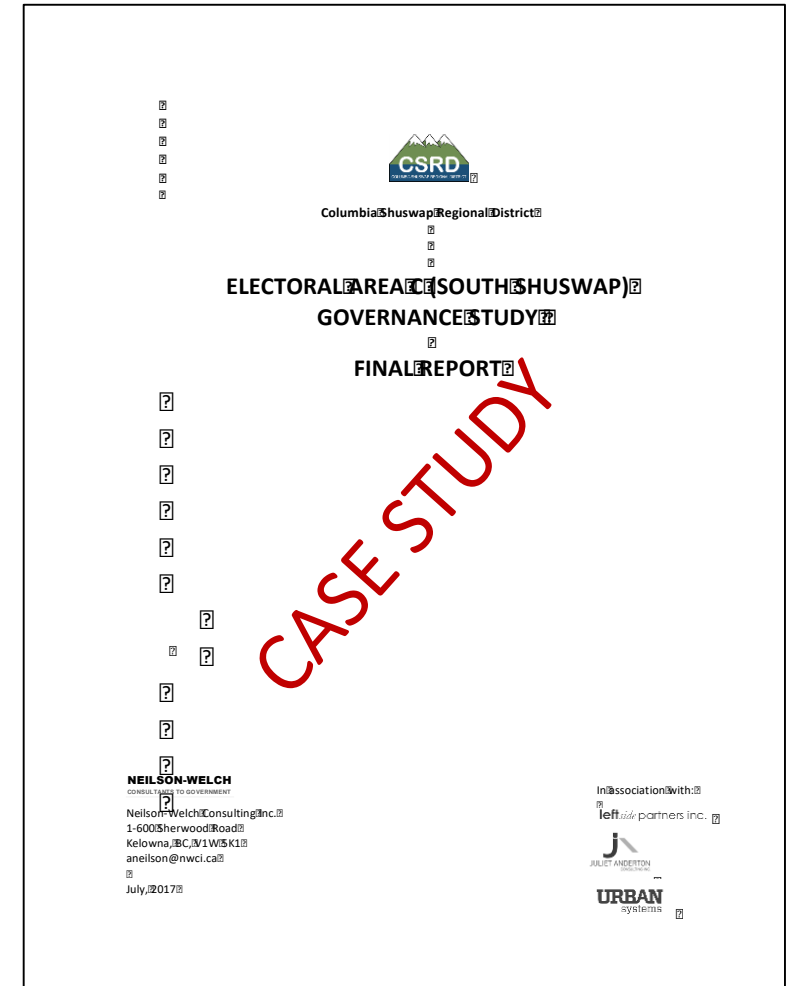
February 26, 2021

PRESENTATION

- Purpose of a Governance Study
- Roles and Responsibilities
 - ✓ Governance Committee
 - ✓ Electoral Area Director
 - ✓ Regional District
 - ✓ Ministry of Municipal Affairs and Housing
 - ✓ Consultant

PRESENTATION

- Governance Study Process
- South Shuswap



PURPOSE OF STUDY

- To document and assess the current state of local governance and service delivery in the North Westside
- To understand the concerns and interests of North Westside residents with respect to governance and delivery
- To identify future governance and service delivery options for the community

WHO DOES WHAT

- North Westside Governance Committee
 - ✓ Residents of North Westside, representative of diversity in the community
 - ✓ Applicants selected and appointed by Regional District
 - ✓ Members and Committee as a whole expected to remain neutral
 - ✓ All meetings open to the public

WHO DOES WHAT

- North Westside Governance Committee
 - ✓ Oversees and directs the Study and the consultant
 - ✓ Ensures that Community engaged on issues, able to ask questions and give input
 - ✓ Presents the Study, complete with Committee recommendations, to the Regional District

WHO DOES WHAT

- Electoral Area Director
 - ✓ *Ex officio*, non-voting member of the Committee
 - ✓ Keeps Regional District Board apprised of progress

WHO DOES WHAT

- Regional District Central Okanagan
 - ✓ Supports and submits grant application to the Ministry
 - ✓ Appoints Committee members
 - ✓ Provides all administrative support to the Committee and consultant
 - ✓ Makes staff available to provide information and input to consultant
 - ✓ Receives report and recommendations from Committee
 - ✓ Makes recommendations at end of process to Ministry

WHO DOES WHAT

- Ministry of Municipal Affairs & Housing
 - ✓ Responsible for local government structure and changes to it
 - ✓ Approves request for study and provides grant funding
 - ✓ Sets terms of reference
 - ✓ Provides provincial government information to consultant
 - ✓ Monitors process; steps in if required
 - ✓ Receives study and recommendations from RDCO

WHO DOES WHAT

- Local Government Consultant
 - ✓ Reports to the Committee; paid by Ministry through Regional District
 - ✓ Conducts impartial analysis of all services
 - ✓ Presents all information and advice to Committee at public meetings
 - ✓ Writes *Interim Report* for presentation to community
 - ✓ Designs and conducts comprehensive community engagement
 - ✓ Writes *Final Report*; presents along with Committee Chair to RDCO

GOVERNANCE STUDY PROCESS

- Remember, first, the purpose of the Study
 - ✓ To document and assess the current state of local governance and service delivery in the North Westside
 - ✓ To understand the concerns and interests of North Westside residents with respect to governance and delivery
 - ✓ To identify future governance and service delivery options for the community

CURRENT STATE

Governance & Services in
place in North Westside

- ✓ Explain local government in BC, regional district model, provision of governance & services to electoral areas
- ✓ Explain differences between electoral areas and municipalities – local governance, service provision, taxation, finance
- ✓ Document range of local government services provided in North Westside – RDCO, province, others
- ✓ For each service, describe decision-making, costs, cost-allocation, cost-recovery

COMMUNITY ENGAGEMENT

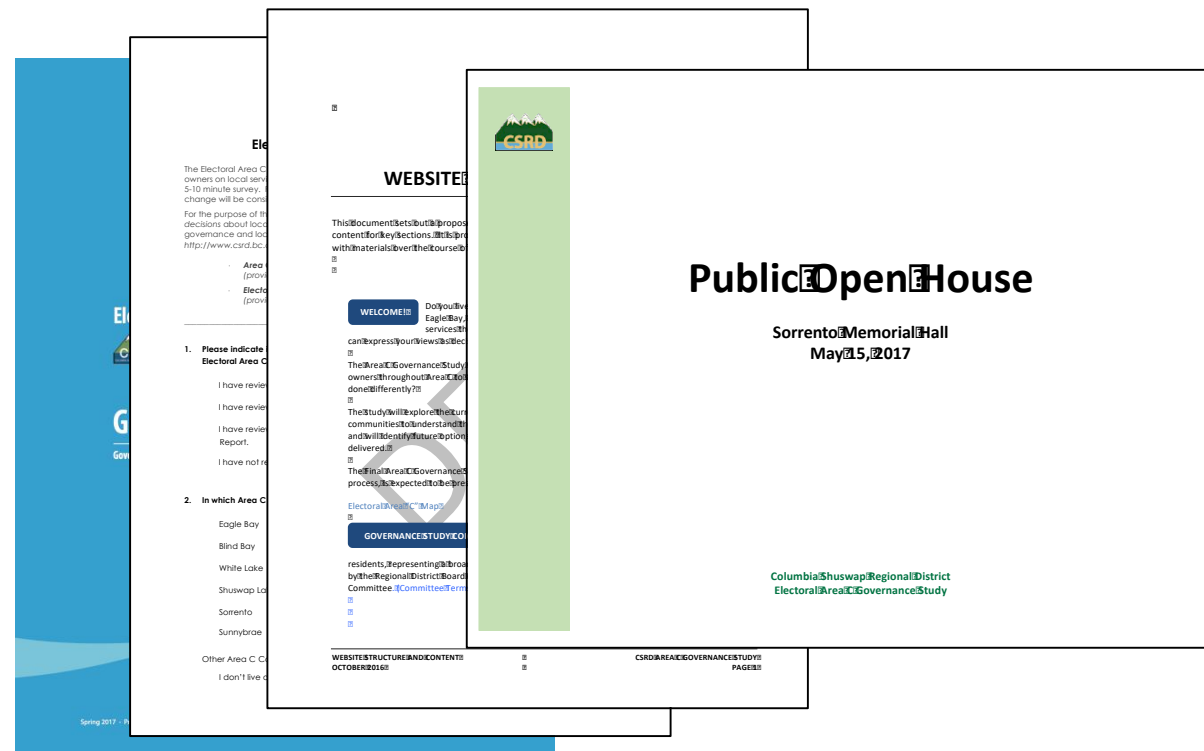
Concerns and Interests re:
governance & services

- ✓ Do residents feel well-served by current system?
- ✓ What are key governance and service concerns?
- ✓ Are decision-making structures appropriate given size and other characteristics of North Westside?
- ✓ Does the range of services provided make sense? Are needs being left unaddressed?
- ✓ Can current system of governance and service provision accommodate anticipated future needs and expectations?

COMMUNITY ENGAGEMENT

Concerns and Interests re:
governance & services

- ✓ Comprehensive community engagement program with range of opportunities and methods



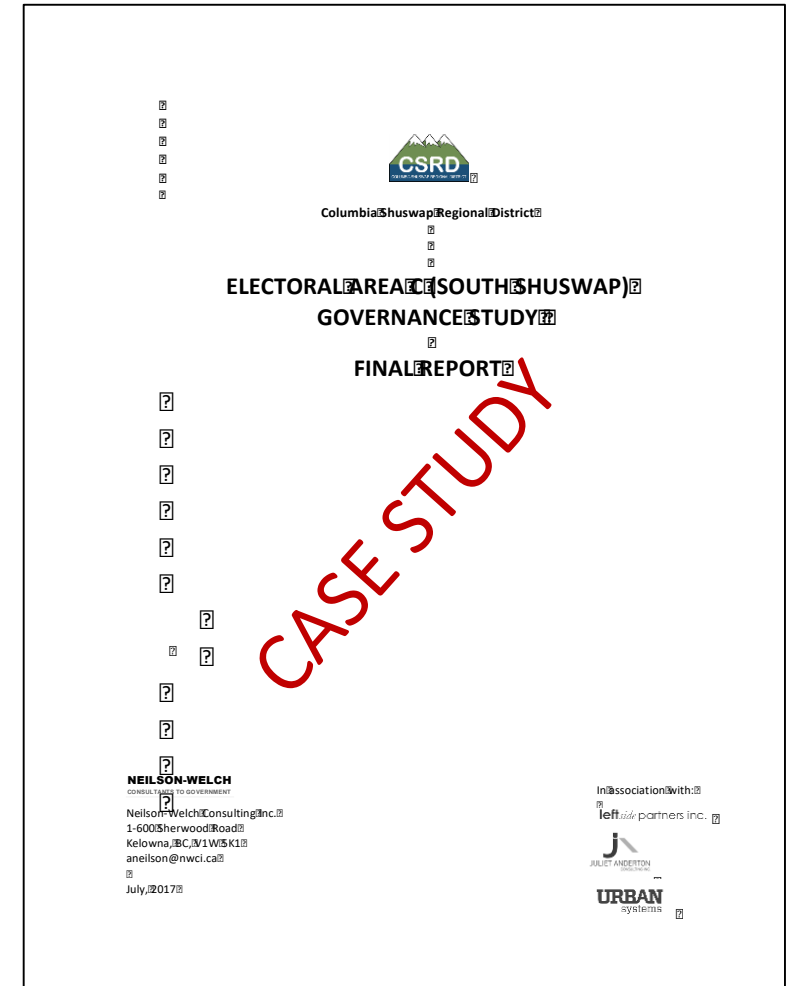
OPTIONS FOR IMPROVEMENT

Identify Governance
Options for Further Study

- ✓ Based largely on public input (input that is informed by assessment of current state)
- ✓ A number of options could emerge:
 - Incorporation
 - Change in number and size of Electoral areas
 - Amalgamation
 - Change to host Regional District


SOUTH SHUSWAP

- Twelve months in 2016-17
- Citizens Committee of twelve including Electoral Area Director (*ex officio*)
- Two-month community engagement program



SOUTH SHUSWAP

- Significant report produced with considerable information on:
 - ✓ Regional District system of governance, services and finance
 - ✓ Community – complete profile

	
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ELECTORAL AREA GOVERNANCE STUDY FINAL REPORT NEILSON-WELCH <small>CONSULTANTS TO GOVERNMENT</small> JULY 2017 PAGE 99	

SOUTH SHUSWAP

- Significant report produced with considerable information on:
 - ✓ Local government services provided to Electoral Area by CSRD
 - service overview (definition)
 - service governance
 - service finance
 - service tax impact (household)


	
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Figure 3.3
Area C Planning and Development Services Finance

Service	Jurisdictions	Budget (2017)*	Actual (2016)*	Tax Requisition (2016)	Class 1 Rate (2016)	Tax Impact Avg. Res.
Development Services	Areas A,B,C,D,E,F	\$1,229,813	\$1,423,778	\$992,042	0.1788	\$59.49
Special Projects	Areas A,B,C,D,E,F	\$380,474	\$392,704	\$70,717	0.0127	\$4.24
GIS Mapping	Areas A,B,C,D,E,F	\$366,362	\$436,409	\$342,366	0.0617	\$20.53
House Numbering	Areas A,B,C,D,E,F	\$28,140	\$21,748	\$20,124	0.0036	\$1.21
Bylaw Enforcement	Areas A,B,C,D,E,F	\$486,454	\$396,546	\$332,346	0.0599	\$19.93

SOUTH SHUSWAP

- Significant report produced with considerable information on:
 - ✓ Local government services provided to Electoral Area by others (e.g., Province)
 - service overview (definition)
 - service governance
 - service finance
 - service tax impact (household)





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- Community Engagement
 - ✓ opportunities for engagement
 - ✓ Open House feedback
 - ✓ Public Survey feedback
 - ✓ submissions to Governance Committee

	
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COMMITTEE RECOMMENDATION

The Committee's unanimous recommendation to the CSRD Board of Directors on next steps is as follows:

Based on its review of the current governance and service delivery frameworks, the South Shuswap Governance Committee recommends to the CSRD Board of Directors that a restructure study for Electoral Area C be undertaken, and that the restructure study examine two options:

- *the incorporation of a portion of the electoral area; and*
- *the division of the current electoral area into two electoral areas.*

In making this recommendation, the Committee recognizes that the exact incorporation study area, and the exact boundaries for two electoral areas, would need to be determined. The Committee understands that these questions would be addressed in the early stages of any new restructure study.



NORTH WESTSIDE PROVINCIAL RESTRUCTURE PLANNING GRANT STANDING COMMITTEE

February 26, 2021