2023 - 2027 FINANCIAL PLAN SUMMARY

Cost Centre	Gross Expenditure				Sales of Service				Rentals and Other Revenue				Grants				Transfer from Reserve				Parcel Tax				Requisition		Change in Requisition	
			Change				Change				Change				Change				Change				Change					
	2023	2022	$	%	2023	2022	$	%	2023	2022	$	%	2023	2022	$	%	2023	2022	$	%	2023	2022	$	%	2023	2022	$	%
Regional Services																												
001 - Board	690,500	676,578	13,922	2.1%	-		-	-	102,614	95,090	7,524	0	-		-	0%	-		-	0%	-				(793,114)	(771,668)	(21,446)	3%
002 - Corporate Services and Administration	1,820,454	1,893,728	(73,274)	-3.9%	-		-	0%	(1,732,899)	(1,219,474)	(513,425)	0	(87,555)	(250,838)	163,283	-65%	-	(423,416)	423,416	-100%	-				-	-	-	0%
003 - Financial Services	1,580,159	1,512,122	68,037	4.5%	(171,300)	(171,300)	-	0%	(1,396,859)	(935,357)	(461,502)	0	-		-	0%	(12,000)	(405,465)	393,465	-97%	-				-	-	-	0%
004 - Engineering	387,901	393,200	(5,299)	-1.3%	-		-	0%	(387,901)	(283,200)	(104,701)	0	-		-	0%	-	(110,000)	110,000	-100%	-				-	-	-	0%
005 - Human Resources	516,819	434,818	82,001	18.9%	-		-	0%	(516,819)	(388,818)	(128,001)	0	-		-	0%	-	(46,000)	46,000	-100%	-				-	-	-	0%
006 - Communication and Information Services	1,490,969	1,306,637	184,332	14.1%	(127,645)	(171,645)	44,000	-26%	(1,363,324)	(1,006,275)	(357,049)	0	-		-	0%	-	(128,717)	128,717	-100%	-				-	-	-	0%
011 - Regional Grants in Aid	28,000	26,994	1,006	3.7%	-		-	0%	2,047	1,572	475	0	-		-	0%	-		-	0%	-				(30,047)	(28,566)	(1,481)	5%
030 - Regional Rescue Service	3,230,959	2,863,314	367,645	12.8%	(113,610)	(94,418)	(19,192)	20%	407,728	291,076	116,652	0	(40,800)	(164,868)	124,068	-75%	(150,000)	(157,500)	7,500	-5%	-				(3,334,277)	(2,737,603)	(596,674)	22%
031 - 911 Emergency Number	1,473,545	1,312,162	161,383	12.3%	(1,241,241)	(978,241)	(263,000)	27%	199,011	158,288	40,723	26%	-		-	0%	-	(70,449)	70,449	-100%	-				(431,315)	(421,760)	(9,555)	2%
039 - Alarm Control	193,424	189,645	3,779	2.0%	(235,317)	(222,827)	(12,490)	6%	41,893	33,182	8,711	26%	-		-	0%	-		-	0%	-				-		-	0%
040 - Crime Stoppers	272,075	262,029	10,046	3.8%	(10,788)	(11,167)	379	-3%	54,720	48,896	5,824	12%	-		-	0%	-		-	0%	-				(316,007)	(299,758)	(16,249)	5%
041 - Victims Services	481,248	460,816	20,432	4.4%	(13,628)	(12,661)	(967)	8%	102,561	81,268	21,293	26%	(137,271)	(134,579)	(2,692)	2%	(35,000)	(55,000)	20,000	-36%	-				(397,910)	(339,844)	(58,066)	17%
046 - Dog Control	1,621,050	1,499,621	121,429	8.1%	(627,300)	(575,000)	(52,300)	9%	325,239	225,317	99,922	44%	-		-	0%	(10,000)	(150,000)	140,000	-93%	-				(1,308,989)	(999,938)	(309,051)	31%
070 - Communications	661,304	662,335	(1,031)	-0.2%	-		-	0%	(661,304)	(549,835)	(111,469)	20%	-		-	0%	-	(112,500)	112,500	-100%	-				-		-	0%
091 - Effluent/Water Disposal	924,318	591,030	333,288	56.4%	(1,034,873)	(650,000)	(384,873)	59%	110,555	94,725	15,830	17%	-		-	0%	-	(35,755)	35,755	-100%	-				-		-	0%
101 - Okanagan Basin Water Board	2,394,322	2,304,812	89,510	3.9%	(79,032)	(83,320)	4,288	-5%	15,000	15,000	0	0%	-		-	0%	-		-	0%	-				(2,330,290)	(2,236,492)	(93,798)	4%
110 - Regional Planning	744,664	1,318,617	(573,953)	-43.5%	-		-	0%	257,784	122,375	135,409	111%	(277,871)	(654,600)	376,729	-58%	(75,000)	(182,308)	107,308	-59%	-				(649,576)	(604,084)	(45,493)	8%
111 - Electoral Area Planning	711,508	523,270	188,238	36.0%	(30,000)	(15,000)	(15,000)	100%	119,044	87,693	31,351	36%	(175,000)		(175,000)	0%	(20,000)	(99,999)	79,999	-80%	-				(605,552)	(495,964)	(109,588)	22%
117 - Sterile Insect Release	1,463,985	1,435,280	28,706	2.0%	-		-	0%	15,000	15,000	0	0%	-		-	0%	-		-	0%	(431,578)	(423,116)	(8,462)	2%	(1,047,407)	(1,027,164)	(20,243)	2%
120 - Economic Development Commission	1,178,741	1,134,112	44,629	3.9%	(44,299)	(44,163)	(136)	0%	224,568	175,491	49,077	28%	(60,000)	(80,000)	20,000	-25%	-	(26,404)	26,404	-100%	-				(1,299,010)	(1,159,036)	(139,975)	12%
142 - Regional Parks	9,090,450	8,960,275	130,175	1.5%	(376,406)	(378,432)	2,026	-1%	1,033,604	696,611	336,993	48%	(150,000)	(354,600)	204,600	-58%	-	(457,000)	457,000	-100%	-				(9,597,648)	(8,466,854)	(1,130,794)	13%
Total Regional Services	**30,956,395**	**29,761,395**	**1,195,001**	**4.0%**	**(4,105,439)**	**(3,408,174)**	**(697,265)**	**20%**	**(3,047,738)**	**(2,241,376)**	**(806,363)**	**36%**	**(928,497)**	**(1,639,485)**	**710,989**	**-43%**	**(302,000)**	**(2,460,514)**	**2,158,514**	**-88%**	**(431,578)**	**(423,116)**	**(8,462)**	**2%**	**(22,141,143)**	**(19,588,730)**	**(2,552,413)**	**13.03%**
Sub-Regional Services																												
042 - Crime Prevention	174,175	167,193	6,982	4.2%	(6,595)	(6,128)	(467)	8%	36,864	28,429	8,435	30%	-		-	0%	(10,000)	(25,000)	15,000	-60%	-				(194,444)	(164,494)	(29,950)	18%
047 - Mosquito Control	223,647	220,251	3,396	1.5%	(37,834)	(37,512)	(322)	1%	42,766	31,754	11,012	35%	-		-	0%	(5,000)	(16,000)	11,000	-69%	-				(223,579)	(198,493)	(25,086)	13%
049 - Prohibited Animal Control	1,029	992	37	3.7%	-		-	0%	226	190	36	19%	-		-	0%	-	(695)	695	-100%	-				(1,255)	(487)	(768)	158%
094 - Waste Reduction	2,187,864	2,176,277	11,587	0.5%	(2,475,603)	(2,066,557)	(409,046)	20%	372,253	246,427	125,826	51%	-	(306,633)	306,633	-100%	(55,000)	(20,000)	(35,000)	175%	(29,514)	(29,514)	-	0%	-	-	-	0%
102 - Air Quality	244,222	264,164	(19,942)	-7.5%	(24,802)	(25,879)	1,077	-4%	19,101	13,124	5,977	46%	-	(12,280)	12,280	-100%	-		-	0%	-				(238,520)	(239,129)	609	0%
115 - Insect Control	27,090	20,730	6,360	30.7%	(15,729)	(15,421)	(308)	2%	4,716	3,175	1,541	49%	-		-	0%	-	(4,000)	4,000	-100%	-				(16,076)	(4,484)	(11,592)	259%
116 - Weed Control	181,426	149,985	31,441	21.0%	(25,500)	(38,500)	13,000	-34%	32,984	23,143	9,841	43%	(13,770)		(13,770)	0%	-	(30,000)	30,000	-100%	-				(175,140)	(104,628)	(70,512)	67%
118 - Starling Control	20,669	20,264	405	2.0%	-		-	0%	1,533	1,169	364	31%	-		-	0%	-		-	0%	-				(22,202)	(21,433)	(769)	4%
131 - Winfield Recreation Centre	55,000	55,000	-	0.0%	-		-	0%	4,171		4,171	0%	-		-	0%	-		-	0%	-				(59,171)	(55,000)	(4,171)	8%
195 - Feasibility Funds	-	50,000	(50,000)	-100.0%	-		-	0%	-		0	0%	-		-	0%	-	(50,000)	50,000	-100%	-				-	-	-	0%
197 - Joe Rich Water system	21,961	20,970	991	4.7%	-		-	0%	(21,961)	(20,970)	(991)	5%	-		-	0%	-		-	0%	-				-	-	-	0%
401 - Treatment Plant	4,644,235	4,447,621	196,614	4.4%	(5,187,912)	(4,814,943)	(372,969)	8%	908,677	672,322	236,355	35%	(65,000)	(65,000)	-	0%	(300,000)	(240,000)	(60,000)	25%	-				-	-	-	0%
428 - Lakeview Trunk #605 Sewer	-	-	-	0.0%	-		-	0%	-		0	0%	-		-	0%	-		-	0%	-				-	-	-	0%
470 - RDCO Lift Stations	528,532	517,342	11,190	2.2%	(620,546)	(568,135)	(52,411)	9%	92,014	70,793	21,221	30%	-		-	0%	-	(20,000)	20,000	-100%	-				-	-	-	0%
471 - WFN Lift Stations	186,026	130,585	55,441	42.5%	(221,284)	(145,543)	(75,741)	52%	35,258	26,958	8,300	31%	-		-	0%	-	(12,000)	12,000	-100%	-				-	-	-	0%
472 - Peachland Lift Stations	224,504	205,302	19,202	9.4%	(273,417)	(218,956)	(54,461)	25%	48,913	38,654	10,259	27%	-		-	0%	-	(25,000)	25,000	-100%	-				-	-	-	0%
Total Sub-Regional Services	**8,720,379**	**8,446,676**	**273,703**	**3.2%**	**(8,889,223)**	**(7,937,574)**	**(951,649)**	**12%**	**1,577,516**	**1,135,168**	**442,348**	**39%**	**(78,770)**	**(383,913)**	**305,143**	**-79%**	**(370,000)**	**(442,695)**	**72,695**	**-16%**	**(29,514)**	**(29,514)**	**-**	**0%**	**(930,388)**	**(788,148)**	**(142,240)**	**18.05%**
Total Regional and Sub-Regional Services	**39,676,774**	**38,208,070**	**1,468,704**	**3.8%**	**(12,994,662)**	**(11,345,748)**	**(1,648,914)**	**15%**	**(1,470,223)**	**(1,106,207)**	**(364,015)**	**33%**	**(1,007,267)**	**(2,023,398)**	**1,016,132**	**-50%**	**(672,000)**	**(2,903,209)**	**2,231,209**	**-77%**	**(461,092)**	**(452,630)**	**(8,462)**	**2%**	**(23,071,531)**	**(20,376,878)**	**(2,694,653)**	**13.22%**

Cost Centre	Gross Expenditure				Sales of Service				Rentals and Other Revenue				Grants				Transfer from Reserve				Parcel Tax				Requisition		Change in Requisition	
			Change				Change				Change				Change				Change				Change					
	2023	2022	$	%	2023	2022	$	%	2023	2022	$	%	2023	2022	$	%	2023	2022	$	%	2023	2022	$	%	2023	2022	$	%
Local Services																												
007 - Electoral Areas	28,948	55,669	(26,721)	-48.0%	-		0	0%	7,533	1,894	5,639	298%	-		-	0%	-	(55,000)	55,000	-100%	-		-	0%	(36,481)	(2,563)	(33,918)	1323%
019 - Electoral Areas Fire Protection	246,334	270,266	(23,932)	-8.9%	-		0	0%	59,893	14,504	45,389	313%	(99,378)	(180,000)	80,622	-45%	-		-	0%	-		-	0%	(206,849)	(104,770)	(102,079)	97%
043 - Business Licenses	62,110	37,187	24,923	67.0%	(61,684)	(35,000)	(26,684)	76%	8,460	5,868	2,592	44%	-		-	0%	(8,886)	(8,055)	(831)	10%	-		-	0%	-	-	-	0%
044 - Building Inspection	663,778	555,926	107,852	19.4%	(456,000)	(343,000)	(113,000)	33%	126,473	82,066	44,407	54%	-		-	0%	(140,000)	(240,000)	100,000	-42%	-		-	0%	(194,251)	(54,992)	(139,259)	253%
050 - Transportation Demand Management	19,280	15,704	3,576	22.8%	-		0	0%	-		0	0%	-	(1,704)	1,704	-100%	(5,000)		(5,000)	0%	-		-	0%	(14,280)	(14,000)	(280)	2%
095 - Solid Waste Collection	561,537	546,033	15,504	2.8%	(637,173)	(510,100)	(127,073)	25%	122,886	94,285	28,601	30%	-	(80,000)	80,000	-100%	-	(5,218)	5,218	-100%	(47,250)	(45,000)	(2,250)	5%	-	-	-	0%
105 - Noise Abatement	15,467	12,301	3,166	25.7%	-		0	0%	2,798	1,320	1,478	112%	-		-	0%	-	(4,000)	4,000	-100%	-		-	0%	(18,265)	(9,621)	(8,644)	90%
106 - Untidy Premises	24,342	19,888	4,454	22.4%	(3,060)	(3,000)	(60)	2%	4,525	2,337	2,188	94%	-		-	0%	-	(4,000)	4,000	-100%	-		-	0%	(25,807)	(15,225)	(10,582)	70%
171 - Okanagan Regional Library	336,033	316,605	19,428	6.1%	-		0	0%	5,000	5,000	0	0%	-		-	0%	-		-	0%	-		-	0%	(341,033)	(321,605)	(19,428)	6%
Total Local Services - Both Electoral Areas	**1,957,830**	**1,829,579**	**128,251**	**7.0%**	**(1,157,917)**	**(891,100)**	**(266,817)**	**30%**	**337,568**	**207,274**	**130,294**	**63%**	**(99,378)**	**(261,704)**	**162,326**	**-62%**	**(153,886)**	**(316,273)**	**162,387**	**-51%**	**(47,250)**	**(45,000)**	**(2,250)**	**5%**	**(836,967)**	**(522,776)**	**(314,191)**	**60.10%**
009 - Electoral Areas Central Okanagan East	24,777	27,483	(2,706)	-9.8%	-		0	0%	4,168	3,236	932	29%	-		-	0%	(3,235)	(2,719)	(516)	19%	-		-	0%	(25,709)	(28,000)	2,291	-8%
013 - Grants - Central Okanagan East	4,000	4,000	-	0.0%	-		0	0%	303	231	72	31%	-		-	0%	-	(4,000)	4,000	-100%	-		-	0%	(4,303)	(231)	(4,072)	1766%
017 - upper Ellison Fire Protection	-		-	0.0%	-		0	0%	-		0	0%	-		-	0%	-		-	0%	-		-	0%	-	-	-	0%
020 - Lakeshore Road Fire Protection	25,685	25,332	353	1.4%	-		0	0%	1,904	1,388	516	37%	-		-	0%	-		-	0%	-		-	0%	(27,589)	(26,720)	(869)	3%
021 - Ellison Volunteer Fire Department	567,105	557,793	9,311	1.7%	(44,880)	(44,000)	(880)	2%	61,849	45,549	16,300	36%	-		-	0%	(45,000)	(50,249)	5,249	-10%	-		-	0%	(539,074)	(509,093)	(29,981)	6%
022 - Joe Rich Volunteer Fire Department	523,519	569,910	(46,391)	-8.1%	-		0	0%	65,961	41,210	24,751	60%	-	(49,243)	49,243	-100%	(19,000)	(36,877)	17,877	-48%	-		-	0%	(570,480)	(525,000)	(45,480)	9%
028 - June Springs Fire Dept	15,517	15,171	346	2.3%	-		0	0%	1,150	869	281	32%	-		-	0%	-		-	0%	-		-	0%	(16,667)	(16,040)	(627)	4%
051 - Lakeshore Road Improvements	4,487	4,487	-	0.0%	-		0	0%	-		0	0%	-		-	0%	-		-	0%	(4,487)	(4,487)	-	0%	-	-	-	0%
058 - Scotty Heights Street Lights	19,275	18,986	289	1.5%	-		0	0%	3,687	2,847	840	30%	-		-	0%	-		-	0%	-		-	0%	(22,962)	(21,833)	(1,129)	5%
085 - Ellison Transit Services	24,984	15,233	9,751	64.0%	(5,100)	(5,000)	(100)	2%	2,310	3,248	(938)	-29%	-		-	0%	-		-	0%	-		-	0%	(22,194)	(13,481)	(8,713)	65%
121 - Ellison Heritage Community Centre	155,210	167,187	(11,977)	-7.2%	- 15,000.00		(15,000)	0%	7,888	823	7,065	859%	-		-	0%	-	(30,000)	30,000	-100%	-		-	0%	(148,098)	(138,010)	(10,088)	7%
123 - Joe Rich Community Hall	62,081	72,034	(9,953)	-13.8%	-		0	0%	7,616	5,806	1,810	31%	-		-	0%	-	(14,000)	14,000	-100%	-		-	0%	(69,697)	(63,840)	(5,857)	9%
144 - Eastside Community Parks	143,651	122,246	21,405	17.5%	-		0	0%	25,081	17,531	7,550	43%	-		-	0%	-	(5,000)	5,000	-100%	-		-	0%	(168,732)	(134,777)	(33,955)	25%
303 - Falcon Ridge Water System	112,478	85,513	26,965	31.5%	(121,526)	(86,525)	(35,001)	40%	20,710	14,262	6,448	45%	-		-	0%	(2,000)	(10,989)	8,989	-82%	(9,662)	(2,261)	(7,401)	327%	-	-	-	0%
305 - Sunset Ranch Water System	250,334	275,996	(25,662)	-9.3%	(278,469)	(248,500)	(29,969)	12%	44,227	27,844	16,383	59%	-		-	0%	(16,092)	(55,340)	39,248	-71%	-		-	0%	-	-	-	0%
499 - Ellison Sewer System	172,556	141,440	31,116	22.0%	(194,000)	(158,454)	(35,546)	22%	21,444	17,014	4,430	26%	-		-	0%	-		-	0%	-		-	0%	-	-	-	0%
Total Local Services - Electoral Area East	**2,105,658**	**2,102,811**	**2,847**	**0.1%**	**(658,975)**	**(542,479)**	**(116,496)**	**21%**	**268,298**	**181,858**	**86,440**	**48%**	**0**	**(49,243)**	**49,243**	**-100%**	**(85,327)**	**(209,175)**	**123,847**	**-59%**	**(14,149)**	**(6,748)**	**(7,401)**	**110%**	**(1,615,505)**	**(1,477,024)**	**(138,480)**	**9.38%**
008 - Electoral Areas Central Okanagan West	23,503	25,775	(2,272)	-8.8%	-		0	0%	3,909	3,061	848	28%	-		-	0%	-	(2,336)	2,336	-100%	-		-	0%	(27,412)	(26,500)	(912)	3%
012 - Grants - Westside Electoral Area	5,400	5,400	-	0.0%	-		0	0%	410	312	98	31%	-		-	0%	-	(5,029)	5,029	-100%	-		-	0%	(5,810)	(683)	(5,127)	751%
023 - North Westside rd Volunteer Fire Dept	673,762	631,176	42,586	6.7%	-		0	0%	83,595	54,438	29,157	54%	-		-	0%	-	(438)	438	-100%	-		-	0%	(757,357)	(685,176)	(72,181)	11%
024 - Wilsons Landing Volunteer Fire Dept	317,606	314,833	2,772	0.9%	-		0	0%	40,166	29,411	10,755	37%	-		-	0%	(15,000)	(41,556)	26,556	-64%	-		-	0%	(342,772)	(302,689)	(40,083)	13%
027 - Ridgeview Fire Hall	10,967	10,967	-	0.0%	-		0	0%	-		0	0%	-		-	0%	-	(1,545)	1,545	-100%	(10,967)	(9,422)	(1,545)	16%	-	-	-	0%
029 - Brent Road Fire Protection	30,892	30,259	633	2.1%	-		0	0%	2,052	1,515	537	35%	-		-	0%	-		-	0%	-		-	0%	(32,944)	(31,774)	(1,170)	4%
092 - Westside Waste Disposal	1,368,332	1,357,737	10,595	0.8%	(1,545,948)	(1,276,586)	(269,362)	21%	317,019	237,427	79,592	34%	-		-	0%	-	(200,000)	200,000	-100%	(139,404)	(118,578)	(20,826)	18%	-	-	-	0%
093 - Westside Sanitary Landfill	75,317	71,442	3,875	5.4%	-		0	0%	4,940	(18,000)	22,940	-127%	-		-	0%	(80,257)	(53,442)	(26,815)	50%	-		-	0%	-	-	-	0%
124 - Westside Municipal Recreation	40,520	39,726	794	2.0%	-		0	0%	3,013		3,013	0%	-		-	0%	-		-	0%	-		-	0%	(43,533)	(39,726)	(3,807)	10%
125 - Johnson Bentley Memorial Aquatic Centre	15,114	14,818	296	2.0%	-		0	0%	1,124		1,124	0%	-		-	0%	-		-	0%	-		-	0%	(16,238)	(14,818)	(1,420)	10%
126 - Killiney Community Hall	55,565	23,123	32,442	140.3%	-		0	0%	1,465	2,262	(797)	-35%	-		-	0%	-		-	0%	-		-	0%	(57,030)	(25,385)	(31,645)	125%
143 - Westside Community Parks	298,984	245,254	53,730	21.9%	-		0	0%	49,880	34,443	15,437	45%	-		-	0%	-	(25,000)	25,000	-100%	-		-	0%	(348,864)	(254,697)	(94,167)	37%
301 - Killiney Beach Water System	489,996	483,848	6,148	1.3%	(519,851)	(482,569)	(37,282)	8%	67,830	39,721	28,109	71%	(23,631)	(41,000)	17,369	-42%	(14,344)		(14,344)	0%	-		-	0%	-	-	-	0%
306 - Trepanier Bench Water System	28,560	28,720	(160)	-0.6%	(34,394)	(32,428)	(1,966)	6%	5,834	3,708	2,126	57%	-		-	0%	-		-	0%	-		-	0%	-	-	-	0%
307 - Westshore Water System	600,875	577,311	23,564	4.1%	(643,039)	(589,135)	(53,904)	9%	61,775	46,384	15,391	33%	-		-	0%	(19,611)	(34,560)	14,949	-43%	-		-	0%	-	-	-	0%
310 - Fintry Water System	480,997	427,584	53,413	12.5%	(269,497)	(217,536)	(51,961)	24%	30,768	18,093	12,675	70%	-	(1,000)	1,000	-100%	(15,127)		(15,127)	0%	(227,141)	(227,141)	-	0%	-	-	-	0%
Total Local Services - Electoral Area West	**4,516,389**	**4,287,973**	**228,416**	**5.3%**	**(3,012,728)**	**(2,598,254)**	**(414,474)**	**16%**	**673,780**	**452,775**	**221,005**	**49%**	**(23,631)**	**(42,000)**	**18,369**	**-44%**	**(144,339)**	**(363,906)**	**219,567**	**-60%**	**(377,511)**	**(355,141)**	**(22,371)**	**6%**	**(1,631,960)**	**(1,381,447)**	**(250,513)**	**18.13%**
Total Local Services	**8,579,877**	**8,220,362**	**359,514**	**4.4%**	**(4,829,620)**	**(4,031,833)**	**(797,787)**	**20%**	**1,279,646**	**841,907**	**437,739**	**52%**	**(123,009)**	**(352,947)**	**229,938**	**-65%**	**(383,553)**	**(889,354)**	**505,801**	**-57%**	**(438,910)**	**(406,889)**	**(32,022)**	**8%**	**(4,084,431)**	**(3,381,247)**	**(703,184)**	**20.80%**
Total All Service excl. Funding Partner Debt	**48,256,651**	**46,428,433**	**1,828,218**	**3.9%**	**(17,824,281)**	**(15,377,581)**	**(2,446,700)**	**34%**	**(190,577)**	**(264,300)**	**73,724**	**-28%**	**(1,130,276)**	**(2,376,345)**	**1,246,069**	**-52%**	**(1,055,553)**	**(3,792,562)**	**2,737,009**	**-72%**	**(900,002)**	**(859,518)**	**(40,484)**	**5%**	**(27,155,962)**	**(23,758,126)**	**(3,397,836)**	**14.30%**
Funding Partner Debt																												
188 - Regional Library Debt- Admin building	583,414	441,218	142,196	32.2%	(583,414)	(441,218)	(142,196)	32%	-				-				-				-				-	-	-	0%
189 - Fiscal - Member Municipal	12,621,896	12,546,378	75,518	0.6%	(12,621,896)	(12,546,378)	(75,518)	1%	-				-				-				-				-	-	-	0%
Total Funding Partner Debt	**13,205,309**	**12,987,596**	**217,714**	**1.7%**	**(13,205,309)**	**(12,987,596)**	**(217,714)**	**2%**	**-**	**-**	**-**	**0%**	**-**				**-**				**-**				**-**	**-**	**-**	**0%**
Total All Services	**61,461,960**	**59,416,029**	**2,045,932**	**3.4%**	**(31,029,591)**	**(28,365,177)**	**(2,664,414)**	**36%**	**(190,577)**	**(264,300)**	**73,724**	**-28%**	**(1,130,276)**	**(2,376,345)**	**1,246,069**	**-52%**	**(1,055,553)**	**(3,792,562)**	**2,737,009**	**-72%**	**(900,002)**	**(859,518)**	**(40,484)**	**5%**	**(27,155,962)**	**(23,758,126)**	**(3,397,836)**	**14.30%**