

RESERVE BALANCE AT DECEMBER 31,

Service	2021	2022	2023	2024	2025	2026	2027	3-Month Average Spending	Surplus/ (Shortfall) 2022
	Actual	Projected	Plan	Plan	Plan	Plan	Plan		
Regional Board	108,548	225,689	225,689	234,717	244,105	253,869	264,024	172,625	53,064
Administration	282,955	(17,017)	(17,017)	(17,698)	(18,406)	(19,142)	(19,908)	455,113	(472,131)
Finance	477,212	122,837	122,837	127,751	132,861	138,175	143,702	395,040	(272,202)
Engineering	226,041	145,631	145,631	151,456	157,514	163,815	170,367	96,975	48,655
Human Resources	60,517	35,264	35,264	36,675	38,142	39,667	41,254	129,205	(93,941)
Information Systems	156,627	312,960	312,960	325,479	338,498	352,038	366,119	372,742	(59,782)
Electoral Areas Only	77,628	61,929	61,929	64,406	66,982	69,662	72,448	7,237	54,692
Electoral Area Westside	29,489	29,838	29,838	31,031	32,273	33,564	34,906	5,876	23,962
Electoral Area Ellison	28,253	37,731	37,731	39,240	40,810	42,442	44,140	6,194	31,537
Grants Regional	21	2,070	2,070	2,153	2,239	2,328	2,422	7,000	(4,930)
Grants Area Westside	5,029	4,699	4,699	4,887	5,082	5,286	5,497	1,350	3,349
Grants Area Ellison Joe Rich	4,000	2,779	2,779	2,891	3,006	3,127	3,252	1,000	1,779
Electoral Areas Fire Prot.	25,210	40,966	40,966	42,605	44,309	46,081	47,924	61,583	(20,618)
Lakeshore Rd Fire Prot.	304	755	755	785	816	849	883	6,421	(5,666)
Ellison Fire	309,115	310,642	310,642	323,068	335,990	349,430	363,407	141,776	168,866
Joe Rich Paid On Call	-	18,852	18,852	19,606	20,391	21,206	22,054	130,880	(112,027)
Northwestside	-	0	0	0	0	0	0	168,441	(168,441)
Wilson's Landing Fire Department	63,516	101,983	101,983	106,062	110,305	114,717	119,306	79,401	22,582
Ridgeview Fire	1,609	96	96	100	104	108	112	2,742	(2,646)
June Springs Fire Prot.	790	1,588	1,588	1,651	1,717	1,786	1,857	3,879	(2,292)
Brent Road Fire Prot.	8,585	8,058	8,058	8,381	8,716	9,064	9,427	7,723	335
Regional Rescue	337,824	555,241	555,241	577,451	600,549	624,571	649,554	807,740	(252,498)
911 Telephone	302,358	233,011	233,011	242,331	252,025	262,106	272,590	368,386	(135,375)
Alarm Control	-	87,728	87,728	91,237	94,887	98,682	102,630	48,356	39,372
Crime Stoppers	77,469	95,706	95,706	99,534	103,516	107,656	111,962	68,019	27,687
Victim Services	214,934	174,993	174,993	181,993	189,272	196,843	204,717	120,312	54,681
Regional Crime Prevention	105,076	112,426	112,426	116,923	121,600	126,464	131,523	43,544	68,883
Business Licences	38,647	20,982	20,982	21,821	22,694	23,601	24,545	15,528	5,454
Building Inspection	721,199	1,073,054	1,073,054	1,115,976	1,160,615	1,207,040	1,255,322	165,945	907,110
Dog Control	513,124	421,472	421,472	438,331	455,864	474,099	493,063	405,263	16,210
Mosquito Control	62,361	66,562	66,562	69,225	71,994	74,874	77,869	55,912	10,651
Prohibited Animal Control	990	1,302	1,302	1,354	1,408	1,465	1,523	257	1,045
Transportation Management	5,844	31,232	26,232	27,282	28,373	29,508	30,688	4,820	26,412
Lakeshore Rd Improv.	1,770	1,350	1,350	1,404	1,460	1,519	1,580	1,122	229
Scotty Height Street Lights	2,775	5,677	5,677	5,904	6,140	6,386	6,641	4,819	858
Communications	109,604	151,731	151,731	157,800	164,112	170,677	177,504	165,326	(13,595)
Ellison Transit	46,512	52,052	52,052	54,134	56,300	58,552	60,894	6,246	45,806
Septic Tank Effluent	286,429	285,108	285,108	296,513	308,373	320,708	333,536	231,079	54,029
Westside Transfer Station	349,186	553,375	553,375	575,510	598,530	622,472	647,370	342,083	211,292
Westside Landfill	-	3,339	(76,918)	(79,994)	(83,194)	(86,522)	(89,983)	18,829	(15,490)
Solid Waste Management	71,176	124,313	124,313	129,286	134,457	139,835	145,429	546,966	(422,653)
Solid Waste Collection	252,735	321,259	321,259	334,109	347,474	361,373	375,828	140,384	180,875
OBWB	-	-	0	0	(0)	(0)	(0)	598,581	(598,581)
Air Quality Monitoring	4,573	4,665	4,665	4,851	5,045	5,247	5,457	61,055	(56,391)
Noise Abatement	8,720	9,614	9,614	9,999	10,399	10,815	11,247	3,867	5,747
Untidy Premises	11,584	23,693	23,693	24,641	25,627	26,652	27,718	6,086	17,608
Regional Planning	185,227	589,405	589,405	612,982	637,501	663,001	689,521	186,166	403,239
EA Planning	227,863	344,609	344,609	358,393	372,729	387,638	403,144	177,877	166,732
Insect Control	11,419	11,416	11,416	11,872	12,347	12,841	13,355	6,772	4,643
Weed Control	77,704	58,988	58,988	61,347	63,801	66,353	69,007	45,356	13,631
Sterile Insect Release Program	298	304	304	316	329	342	356	365,996	(365,692)
Starling Control	-	-	0	(0)	(0)	(0)	(0)	5,167	(5,167)
Economic Development Com.	68,775	80,415	80,415	83,632	86,977	90,456	94,075	294,685	(214,270)
Ellison Heritage Hall	58,861	92,631	92,631	96,337	100,190	104,198	108,366	38,802	53,829
Joe Rich Community Hall	174,158	171,947	171,947	178,825	185,978	193,417	201,153	15,520	156,426
Westside Recreation	-	-	-	-	-	-	-	-	-
Johnsons Bentley Aquatic Center	-	-	-	-	-	-	-	-	-
Killiney Community Hall	391	399	399	415	431	449	467	-	399
Winfield Rec Center	-	-	-	-	0	0	(0)	-	-
Regional Parks	720,015	715,853	715,853	744,487	774,267	805,238	837,447	2,272,612	(1,556,759)
Westside Community Parks	19,384	24,783	24,783	25,775	26,806	27,878	28,993	74,746	(49,963)
Eastside Community Parks	2,943	3,267	3,267	3,398	3,534	3,675	3,822	35,913	(32,646)
OK Reg Library	-	-	0	0	(0)	(0)	(0)	-	-
Joe Rich Water Sysytem	-	-	-	-	(0)	(0)	(0)	5,490	(5,490)
Killiney Beach Water System	18,208	41,523	41,523	43,184	44,911	46,708	48,576	122,499	(80,976)
Falcon Ridge Water System	37,627	181,198	181,198	188,446	195,984	203,823	211,976	28,119	153,078
Sunset Ranch Water System	57,786	58,942	58,942	61,300	63,752	66,302	68,954	62,584	(3,642)
Trepanier Bench Water	-	-	0	0	0	(0)	(0)	7,140	(7,140)
Westshore Water System	48,625	73,917	73,917	76,874	79,949	83,147	86,473	150,219	(76,301)
Upper Fintry/Valley of the Sun	14,423	67,914	67,914	70,630	73,456	76,394	79,450	120,249	(52,335)
Westside Sewer System	463,996	647,347	647,347	673,241	700,170	728,177	757,304	1,161,059	(513,712)
Lakeview Truck #605	-	-	-	-	-	-	-	-	-
RDCO Lift Stnt/Coil. System	52,979	128,987	128,987	134,147	139,513	145,093	150,897	132,133	(3,146)
WFN Lift Stations/Collector Systems	13,633	39,271	39,271	40,842	42,476	44,175	45,942	46,507	(7,235)
Peachland Lift Stations/Collector Systems	37,312	60,664	60,664	63,091	65,615	68,239	70,969	56,126	4,538
Ellison Sewer System 901	2,864	14,523	14,523	15,104	15,708	16,337	16,990	43,139	(28,616)
BYLAW ENFORCEMNT	5,323	5,429	5,429	5,647	5,873	6,107	6,352	-	5,429
COVID Reserve	371,895	(0)	(0)	(0)	(0)	(0)	(0)	-	(0)
<b>Total</b>	<b>8,062,053</b>	<b>9,270,973</b>	<b>9,185,716</b>	<b>9,553,145</b>	<b>9,935,270</b>	<b>10,332,681</b>	<b>10,745,988</b>	<b>11,938,605</b>	<b>(2,667,632)</b>