

001 - Board							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	676,578	568,681	690,500	702,610	629,962	642,561	655,413
TOTAL OPERATING COSTS	676,578	568,681	690,500	702,610	629,962	642,561	655,413
*Percentage Increase over prior year	3.2%		2.1%	1.8%	-10.3%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve Fund	-	143,504	-	-	-	-	-
TOTAL TRANSFERS	-	143,504	-	-	-	-	-
TOTAL COSTS	676,578	712,184	690,500	702,610	629,962	642,561	655,413
*Percentage Increase over prior year	-2.1%		2.1%	1.8%	-10.3%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Administrative Recovery	95,090	95,090	102,614	104,666	106,759	108,894	111,072
Other	-	(35,583)	-	-	-	-	-
TOTAL REVENUE	95,090	59,507	102,614	104,666	106,759	108,894	111,072
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(13,646)	(13,429)	(13,191)	(13,427)	(12,253)	(12,498)	(12,748)
TAX REQ - CEN OK WEST	(14,894)	(14,894)	(15,196)	(15,467)	(14,115)	(14,398)	(14,686)
TAX REQ - KELOWNA	(542,571)	(542,359)	(561,894)	(571,927)	(521,941)	(532,380)	(543,028)
TAX REQ - PEACHLAND	(21,103)	(21,103)	(20,815)	(21,186)	(19,335)	(19,721)	(20,116)
TAX REQ - LAKE COUNTRY	(56,105)	(56,078)	(55,703)	(56,698)	(51,742)	(52,777)	(53,833)
TAX REQ - WEST KELOWNA	(123,350)	(123,828)	(126,316)	(128,571)	(117,334)	(119,681)	(122,074)
TOTAL REQUISITION	(771,668)	(771,691)	(793,114)	(807,276)	(736,721)	(751,455)	(766,485)
*Percentage increase over prior year Requisition	14.5%		2.8%	1.8%	-8.7%	2.0%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	582	582	600	605	609	614	618
Interest	4	18	4	5	5	5	5
Ending Balance	586	600	605	609	614	618	623
FACILITIES RESERVE							
Beginning Balance	112,644	112,645	116,152	117,003	117,880	118,765	119,655
Interest	845	3,507	851	878	884	891	897
Ending Balance	113,489	116,152	117,003	117,880	118,765	119,655	120,553
OPERATING RESERVE							
Beginning Balance	108,548	108,548	255,431	256,251	258,173	260,110	262,060
Funding (transfer to)	-	143,504	-	-	-	-	-
Interest	814	3,380	820	1,922	1,936	1,951	1,965
Ending Balance	109,362	255,431	256,251	258,173	260,110	262,060	264,026

007 - Electoral Areas							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	49,669	28,736	3,948	76,096	6,146	41,197	86,248
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	49,669	28,736	3,948	76,096	6,146	41,197	86,248
*Percentage Increase over prior year	203.4%		-92.1%	1827.5%	-91.9%	570.3%	109.4%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	6,000	6,000	25,000	27,500	30,000	32,500	35,000
TOTAL TRANSFERS	6,000	6,000	25,000	27,500	30,000	32,500	35,000
TOTAL COSTS	55,669	34,736	28,948	103,596	36,146	73,697	121,248
*Percentage Increase over prior year	-6.6%		-48.0%	257.9%	-65.1%	103.9%	64.5%
Office Rentals	-	-	-	-	-	-	-
Administration Overhead Recovery	1,894	1,894	7,533	7,684	7,838	7,995	8,155
Other	-	(16,822)	-	-	-	-	-
TOTAL REVENUE	1,894	(14,928)	7,533	7,684	7,838	7,995	8,155
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(55,000)	(17,325)	-	(70,000)	-	(35,000)	(80,000)
TAX REQ - CEN OK EAST	(1,226)	(1,146)	(16,952)	(19,183)	(20,439)	(21,697)	(22,957)
TAX REQ - CEN OK WEST	(1,338)	(1,338)	(19,529)	(22,098)	(23,545)	(24,995)	(26,446)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(2,563)	(2,483)	(36,481)	(41,280)	(43,984)	(46,692)	(49,403)
*Percentage increase over prior year Requisition	-94.7%	-94.8%	1323.4%	13.2%	6.5%	6.2%	5.8%
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	120,019	120,020	123,757	124,663	125,598	126,540	127,489
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	900	3,737	907	935	942	949	956
Ending Balance	120,919	123,757	124,663	125,598	126,540	127,489	128,446
OPERATING RESERVE							
Beginning Balance	77,628	77,628	68,719	93,938	52,143	82,534	80,653
Uses (transfer from)	(55,000)	(17,325)	-	(70,000)	-	(35,000)	(80,000)
Funding (transfer to)	6,000	6,000	25,000	27,500	30,000	32,500	35,000
Interest	582	2,417	219	705	391	619	605
Ending Balance	29,210	68,719	93,938	52,143	82,534	80,653	36,258

008 - Electoral Areas Central Okanagan West							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	25,775	23,693	23,503	23,764	28,968	29,547	30,138
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	25,775	23,693	23,503	23,764	28,968	29,547	30,138
*Percentage Increase over prior year	-2.6%		-8.8%	1.1%	21.9%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	25,775	23,693	23,503	23,764	28,968	29,547	30,138
*Percentage Increase over prior year	-27.2%		-8.8%	1.1%	21.9%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	3,061	3,061	3,909	3,987	4,067	4,148	4,231
Other	-	(74)	-	-	-	-	-
TOTAL REVENUE	3,061	2,987	3,909	3,987	4,067	4,148	4,231
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(2,336)	(181)	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(26,500)	(26,500)	(27,412)	(27,751)	(33,035)	(33,695)	(34,369)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(26,500)	(26,500)	(27,412)	(27,751)	(33,035)	(33,695)	(34,369)
*Percentage increase over prior year Requisition	0.0%		3.4%	1.2%	19.0%	2.0%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	29,488	29,489	30,226	30,432	30,660	30,890	31,122
Uses (transfer from)	(2,336)	(181)	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	221	918	205	228	230	232	233
Ending Balance	27,374	30,226.48	30,432	30,660	30,890	31,122	31,355

009 - Electoral Areas Central Okanagan East							
OPERATING							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
OPERATING COSTS							
Operations	27,483	15,887	24,777	25,062	26,115	26,637	27,170
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	27,483	15,887	24,777	25,062	26,115	26,637	27,170
*Percentage Increase over prior year	-1.7%		-9.8%	1.2%	4.2%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	8,976	-	-	-	-	-
TOTAL TRANSFERS	-	8,976	-	-	-	-	-
TOTAL COSTS	27,483	24,863	24,777	25,062	26,115	26,637	27,170
*Percentage Increase over prior year	-27.2%		-9.8%	1.2%	4.2%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	-	-	-	-	-	-	-
Administration Overhead Recovery	3,236	3,236	4,168	4,251	4,336	4,423	4,511
Other	-	(99)	-	-	-	-	-
TOTAL REVENUE	3,236	3,137	4,168	4,251	4,336	4,423	4,511
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(2,719)	-	(3,235)	(3,762)	(4,299)	(4,847)	-
TAX REQ - CEN OK EAST	(28,000)	(28,000)	(25,709)	(25,551)	(26,151)	(26,213)	(31,681)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(28,000)	(28,000)	(25,709)	(25,551)	(26,151)	(26,213)	(31,681)
*Percentage increase over prior year Requisition	0.0%	0.0%	-8.2%	-0.6%	2.3%	0.2%	20.9%
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
OPERATING RESERVE							
Beginning Balance	28,253	28,253	38,109	35,067	31,568	27,505	22,864
Uses (transfer from)	(2,719)	-	(3,235)	(3,762)	(4,299)	(4,847)	-
Funding (transfer to)	-	8,976	-	-	-	-	-
Interest	212	879.67	193	263	237	206	171
Ending Balance	25,746	38,109	35,067	31,568	27,505	22,864	23,036

011 - Regional Grants in Aid							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	26,994	26,000	68,000	68,500	69,000	69,500	70,000
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	26,994	26,000	68,000	68,500	69,000	69,500	70,000
*Percentage Increase over prior year	-0.7%						
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	1,545	-	-	-	-	-
TOTAL TRANSFERS	-	1,545	-	-	-	-	-
TOTAL COSTS	26,994	27,545	68,000	68,500	69,000	69,500	70,000
*Percentage Increase over prior year	-0.7%						
FUNDING SOURCES (REVENUE)							
Operations	-	-	-	-	-	-	-
Administrative Recovery	1,572	1,572	2,047	2,088	2,130	2,173	2,216
Other	-	-	-	-	-	-	-
TOTAL REVENUE	1,572	1,572	2,047	2,088	2,130	2,173	2,216
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(505)	0	(1,165)	(1,174)	(1,183)	(1,192)	(1,201)
TAX REQ - CEN OK WEST	(551)	(551)	(1,342)	(1,352)	(1,363)	(1,373)	(1,384)
TAX REQ - KELOWNA	(20,086)	(21,027)	(49,626)	(50,009)	(50,393)	(50,778)	(51,163)
TAX REQ - PEACHLAND	(781)	(105)	(1,838)	(1,853)	(1,867)	(1,881)	(1,895)
TAX REQ - LAKE COUNTRY	(2,077)	(1,577)	(4,920)	(4,958)	(4,996)	(5,034)	(5,072)
TAX REQ - WEST KELOWNA	(4,566)	(5,857)	(11,156)	(11,242)	(11,329)	(11,415)	(11,501)
TOTAL REQUISITION	(28,566)	(29,117)	(70,047)	(70,588)	(71,130)	(71,673)	(72,216)
*Percentage increase over prior year Requisition	0.0%						
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	21	21	1,567	1,579	1,591	1,603	1,615
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	1,545	-	-	-	-	-
Interest	0	1	12	12	12	12	12
Ending Balance	22	1,567	1,579	1,591	1,603	1,615	1,627

012 - Grants - Westside Electoral Area							
OPERATING							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
OPERATING COSTS							
Operations	5,400	800	5,400	5,400	5,400	5,400	5,400
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	5,400	800	5,400	5,400	5,400	5,400	5,400
*Percentage Increase over prior year	0.0%		0.0%	0.0%	0.0%	0.0%	0.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	5,400	800	5,400	5,400	5,400	5,400	5,400
*Percentage Increase over prior year	0.0%		0.0%	0.0%	0.0%	0.0%	0.0%
FUNDING SOURCES (REVENUE)							
Operations	-	-	-	-	-	-	-
Administrative Recovery	312	312	410	418	426	435	444
Other	-	-	-	-	-	-	-
TOTAL REVENUE	312	312	410	418	426	435	444
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(5,029)	(429)	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(683)	(683)	(5,810)	(5,818)	(5,826)	(5,835)	(5,844)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(683)	(683)	(5,810)	(5,818)	(5,826)	(5,835)	(5,844)
*Percentage increase over prior year Requisition	-89.7%	-89.7%	750.6%	0.1%	0.1%	0.2%	0.2%
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
OPERATING RESERVE							
Beginning Balance	5,029	5,029	4,757	4,792	4,828	4,864	-
Uses (transfer from)	(5,029)	(429)	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	-	157	36	36	36	36	-
Ending Balance	-	4,757	4,792	4,828	4,864	-	-

013 - Grants - Central Okanagan East							
OPERATING							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
OPERATING COSTS							
Operations	4,000	1,300	4,000	4,000	4,000	4,000	4,000
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	4,000	1,300	4,000	4,000	4,000	4,000	4,000
*Percentage Increase over prior year	0.0%		0.0%	0.0%	0.0%	0.0%	0.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	4,000	1,300	4,000	4,000	4,000	4,000	4,000
*Percentage Increase over prior year	0.0%		0.0%	0.0%	0.0%	0.0%	0.0%
FUNDING SOURCES (REVENUE)							
Operations	-	-	-	-	-	-	-
Administrative Recovery	231	231	303	309	315	321	327
Other	-	-	-	-	-	-	-
TOTAL REVENUE	231	231	303	309	315	321	327
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(4,000)	(1,300)	-	-	-	-	-
TAX REQ - CEN OK EAST	(231)	(231)	(4,303)	(4,309)	(4,315)	(4,321)	(4,327)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(231)	(231)	(4,303)	(4,309)	(4,315)	(4,321)	(4,327)
*Percentage increase over prior year Requisition	-61.8%	-61.9%	1765.8%	0.1%	0.1%	0.1%	0.1%
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
OPERATING RESERVE							
Beginning Balance	4,000	4,000	2,825	2,846	2,867	2,889	2,910
Uses (transfer from)	(4,000)	(1,300)	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	-	125	21	21	22	22	22
Ending Balance	-	2,825	2,846	2,867	2,889	2,910	2,932

019 - Electoral Areas Fire Protection							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	263,266	149,263	239,334	168,665	172,059	175,521	179,053
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	263,266	149,263	239,334	168,665	172,059	175,521	179,053
*Percentage Increase over prior year	215.0%		-9.1%	-29.5%	2.0%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-
TOTAL TRANSFERS	7,000	7,000	7,000	7,000	7,000	7,000	7,000
TOTAL COSTS	270,266	156,263	246,334	175,665	179,059	182,521	186,053
*Percentage Increase over prior year	198.4%		-8.9%	-28.7%	1.9%	1.9%	1.9%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	-	-	-	-	-	-	-
Administration Overhead Recovery	14,504	14,504	59,893	61,091	62,313	63,559	64,830
Grants	(180,000)	(41,883)	(99,378)	-	-	-	-
Other	-	(4,597)	-	-	-	-	-
TOTAL REVENUE	(165,496)	(31,976)	(39,485)	61,091	62,313	63,559	64,830
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	-	(19,896)	-	-	-	-	-
TAX REQ - CEN OK EAST	(50,096)	(49,716)	(96,121)	(110,018)	(112,163)	(114,351)	(116,583)
TAX REQ - CEN OK WEST	(54,674)	(54,674)	(110,728)	(126,738)	(129,209)	(131,729)	(134,300)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(104,770)	(104,390)	(206,849)	(236,756)	(241,372)	(246,080)	(250,883)
*Percentage increase over prior year Requisition	5.4%		97.4%	14.5%	1.9%	2.0%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	12,983	12,984	20,388	27,539	34,745	42,006	49,321
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Interest	97	404	151	207	261	315	370
Ending Balance	20,081	20,388	27,539	34,745	42,006	49,321	56,691
OPERATING RESERVE							
Beginning Balance	25,210	25,210	6,099	6,145	6,191	6,237	6,284
Uses (transfer from)	-	(19,896)	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	1
Interest	189	785	46	46	46	47	47
Ending Balance	25,399	6,099	6,145	6,191	6,237	6,284	6,332

020 - Lakeshore Road Fire Protection							
OPERATING							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
OPERATING COSTS							
Operations	25,113	24,827	25,685	26,204	26,734	27,275	27,827
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	25,113	24,827	25,685	26,204	26,734	27,275	27,827
*Percentage Increase over prior year	4.7%		2.3%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	724	-	-	-	-	-
TOTAL TRANSFERS	-	724	-	-	-	-	-
TOTAL COSTS	25,113	25,551	25,685	26,204	26,734	27,275	27,827
*Percentage Increase over prior year	4.7%		2.3%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	-	-	-	-	-	-	-
Administration Overhead Recovery	1,388	1,388	1,904	1,942	1,981	2,021	2,061
Other	219.19	(219.00)	-	-	-	-	-
TOTAL REVENUE	1,607	1,169	1,904	1,942	1,981	2,021	2,061
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(26,720)	(26,720)	(27,589)	(28,146)	(28,715)	(29,296)	(29,888)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(26,720)	(26,720)	(27,589)	(28,146)	(28,715)	(29,296)	(29,888)
*Percentage increase over prior year Requisition	6.0%		3.3%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
OPERATING RESERVE							
Beginning Balance	304	304	1,038	1,045	1,053	1,061	1,069
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	724.22	-	-	-	-	-
Interest	2	9	8	8	8	8	8
Ending Balance	306	1,038	1,045	1,053	1,061	1,069	1,077

021 - Ellison Volunteer Fire Department							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	407,793	381,099	414,105	422,300	433,306	442,147	449,514
TOTAL OPERATING COSTS	407,793	381,099	414,105	422,300	433,306	442,147	449,514
*Percentage Increase over prior year	3.6%		1.5%	2.0%	2.6%	2.0%	1.7%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	153,000	156,060	159,181	162,365	165,612
Transfer to Capital Facilities	150,000	150,000	-	-	-	-	-
TOTAL TRANSFERS	150,000	150,000	153,000	156,060	159,181	162,365	165,612
TOTAL COSTS	557,793	531,099	567,105	578,360	592,487	604,512	615,126
*Percentage Increase over prior year	-5.5%		1.7%	2.0%	2.4%	2.0%	1.8%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(44,000)	(46,922)	(44,880)	(45,778)	(46,693)	(47,627)	-
Administrative Recovery	45,549	45,549	61,849	63,086	64,348	65,635	66,948
Other	(2,749)	(173)	-	-	-	-	-
TOTAL REVENUE	(1,200)	(1,546)	16,969	17,308	17,655	18,008	66,948
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(47,500)	(20,460)	(45,000)	(40,000)	(35,000)	(30,000)	(25,000)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(509,093)	(509,093)	(539,074)	(555,668)	(575,142)	(592,520)	(657,074)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(509,093)	(509,093)	(539,074)	(555,668)	(575,142)	(592,520)	(657,074)
*Percentage increase over prior year Requisition	3.9%		5.9%	3.1%	3.5%	3.0%	10.9%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
Equipment	12,607	2,152	20,137	-	-	-	-
Turn Out Gear	21,664	9,692	23,225	11,452	11,681	11,914	12,152
SCBA	45,149	-	45,149	5,150	5,150	10,300	-
Trucks	738,000	-	738,040	-	-	85,213	-
Building Renovations	20,600	-	20,600	-	-	-	-
TOTAL EXPENDITURES	838,020	11,844	847,151	16,602	16,831	107,427	12,152
<u>FUNDING SOURCES</u>							
Proceeds of Sale	-	-	-	-	-	(20,000)	-
Transfer From Equipment Replacement Fund	(80,020)	(11,844)	(125,151)	(16,602)	(16,831)	(12,214)	(12,152)
Transfer From Capital Facilities Fund	(758,000)	-	(722,000)	-	-	(75,213)	-
TOTAL FUNDING	(838,020)	(11,844)	(847,151)	(16,602)	(16,831)	(107,427)	(12,152)
Check	-	-	-	-	-	-	-

021 - Ellison Volunteer Fire Department							
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	133	133	(11,706)	16,264	156,890	301,485	455,023
Uses (transfer from)	(80,020)	(11,844)	(125,151)	(16,602)	(16,831)	(12,214)	(12,152)
Funding (transfer to)	-	-	153,000	156,060	159,181	162,365	165,612
Interest	-	4	121	1,168	2,244	3,387	4,564
Ending Balance	(79,887)	(11,706)	16,264	156,890	301,485	455,023	613,046
FACILITIES RESERVE							
Beginning Balance	754,969	754,970	928,476	208,025	209,585	211,157	136,964
Uses (transfer from)	(758,000)	-	(722,000)	-	-	(75,213)	-
Funding (transfer to)	150,000	150,000	-	-	-	-	-
Interest	1,102	23,506	1,549	1,560	1,572	1,020	1,027
Ending Balance	148,072	928,476	208,025	209,585	211,157	136,964	137,991
OPERATING RESERVE							
Beginning Balance	309,115	309,114.80	298,279	255,179	216,792	183,156	154,305
Uses (transfer from)	(47,500)	(20,460)	(45,000)	(40,000)	(35,000)	(30,000)	(25,000)
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,962	9,624	1,900	1,614	1,363	1,149	970
Ending Balance	263,577	298,279	255,179	216,792	183,156	154,305	130,274

022 - Joe Rich Volunteer Fire Department							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	434,910	424,610	385,819	393,656	401,375	409,624	418,049
TOTAL OPERATING COSTS	434,910	424,610	385,819	393,656	401,375	409,624	418,049
*Percentage Increase over prior year	7.3%		-11.3%	2.0%	2.0%	2.1%	2.1%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital	135,000	135,000	137,700	140,454	143,263	146,128	149,051
Transfer to Operating Reserve Fund	-	18,275	-	-	-	-	-
TOTAL TRANSFERS	135,000	153,275	137,700	140,454	143,263	146,128	149,051
TOTAL COSTS	569,910	577,885	523,519	534,110	544,638	555,752	567,100
*Percentage Increase over prior year	6.4%		-8.1%	2.0%	2.0%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	41,210	41,210	65,961	67,280	68,626	69,999	71,399
UBCM Grant	(49,243)	(37,600)	-	-	-	-	-
Provincial Emergency Program	-	(54,419)	-	-	-	-	-
Other	(2,372)	(2,077)	-	-	-	-	-
TOTAL REVENUE	(10,405)	(52,885)	65,961	67,280	68,626	69,999	71,399
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(34,505)	-	(19,000)	(33,500)	(23,500)	(5,500)	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(525,000)	(525,000)	(570,480)	(567,890)	(589,764)	(620,251)	(638,499)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(525,000)	(525,000)	(570,480)	(567,890)	(589,764)	(620,251)	(638,499)
*Percentage increase over prior year Requisition	2.7%		8.7%	-0.5%	3.9%	5.2%	2.9%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
Equipment	12,051	7,604	20,600	-	-	-	-
Turn Out Gear	11,227	421	23,167	-	-	-	-
SCBA	8,755	7,685	9,064	-	-	-	-
Water Supply / Cisterns	22,182	-	22,848	-	-	-	-
Trucks	587,440	-	587,440	-	225,563	-	-
Building Renovations	-	1,240	11,330	-	-	-	-
TOTAL EXPENDITURES	641,655	16,950	674,449	-	225,563	-	-
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(10,000)	-	(10,000)	-	(10,000)	-	-
Transfer From Capital Replacement Fund	(609,473)	(16,950)	(664,449)	-	(215,563)	-	-
Transfer From CWF Cap Fac Reserve	(22,182)	-	-	-	-	-	-
TOTAL FUNDING	(641,655)	(16,950)	(674,449)	-	(225,563)	-	-
Check	-	-	-	-	-	-	-

022 - Joe Rich Volunteer Fire Department							
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	21,060	21,060	21,715	21,878	22,042	22,208	22,374
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	1
Interest	158	656	163	164	165	167	168
Ending Balance	21,218	21,715	21,878	22,042	22,208	22,374	22,543
FACILITIES RESERVE							
Beginning Balance	621,566	621,566	758,968	233,961	377,223	307,210	456,738
Uses (transfer from)	(609,473)	(16,950)	(664,449)	-	(215,563)	-	-
Funding (transfer to)	135,000	135,000	137,700	140,454	143,263	146,128	149,051
Interest	1,103	19,352.54	1,742	2,808	2,287	3,400	4,543
Ending Balance	148,196	758,968	233,961	377,223	307,210	456,738	610,333
OPERATING RESERVE							
Beginning Balance	167,235	167,235	190,717	165,443	153,550	154,702	155,862
Uses (transfer from)	(34,505)	-	(26,506)	(13,035)	-	-	-
Funding (transfer to)	-	18,275	-	-	-	-	-
Interest	995	5,206	1,232	1,143	1,152	1,160	1,169
Ending Balance	133,725	190,717	165,443	153,550	154,702	155,862	157,031

023 - North Westside Volunteer Fire Dept							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	551,176	652,496	563,762	624,632	636,377	648,299	660,472
Other Operating Expenses	-	1,850	-	-	-	-	-
TOTAL OPERATING COSTS	551,176	654,346	563,762	624,632	636,377	648,299	660,472
*Percentage Increase over prior year	17.1%		2.3%	10.8%	1.9%	1.9%	1.9%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	50,000	120,000	137,957	140,716	143,531
Transfer to Capital	80,000	80,000	-	-	-	-	-
TOTAL TRANSFERS	80,000	80,000	50,000	120,000	137,957	140,716	143,531
TOTAL COSTS	631,176	734,346	613,762	744,632	774,334	789,015	804,002
*Percentage Increase over prior year	5.1%	16.2%	-2.8%	21.3%	4.0%	1.9%	1.9%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	-	-	59,545	-	-	-	-
Administrative Recovery	54,438	54,438	83,595	85,267	86,972	88,711	90,485
UBCM Grant	(438)	-	-	-	-	-	-
Provincial Emergency Program	-	(44,030)	-	-	-	-	-
Other	-	(33)	-	-	-	-	-
TOTAL REVENUE	54,000	10,376	143,140	85,267	86,972	88,711	90,485
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(685,176)	(685,176)	(756,903)	(829,899)	(861,306)	(877,726)	(894,487)
TOTAL REQUISITION	(685,176)	(685,176)	(756,903)	(829,899)	(861,306)	(877,726)	(894,487)
*Percentage increase over prior year Requisition	15.8%	15.8%	10.5%	9.6%	3.8%	1.9%	1.9%
Surplus/(Deficit)*	-	(59,545)	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
Equipment	9,579	-	9,867	-	-	-	-
Turn Out Gear	11,124	-	11,458	-	-	-	-
SCBA	17,453	16,688	32,123	-	-	-	-
Trucks	16,040	-	1,640	501,250	-	-	-
Building Renovations	-	2,112	20,600	-	-	-	-
TOTAL EXPENDITURES	54,196	18,800	75,688	501,250	-	-	-
<u>FUNDING SOURCES</u>							
Proceeds of Sale	-	(1,850)	-	(10,000)	-	-	-
Transfer From Capital Replacement Fund	(54,196)	(16,950)	(75,688)	(491,250)	-	-	-
TOTAL FUNDING	(54,196)	(18,800)	(75,688)	(501,250)	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	-	-	-	50,375	171,653	311,932	456,043
Funding (transfer to)	-	-	50,000	120,000	137,957	140,716	143,531
Interest	-	-	375	1,278	2,322	3,395	4,497
Ending Balance	-	-	50,375	171,653	311,932	456,043	604,070
FACILITIES RESERVE							
Beginning Balance	504,520	504,520	583,279	511,398	20,299	20,451	20,604
Uses (transfer from)	(54,196)	(16,950)	(75,688)	(491,250)	-	-	-
Funding (transfer to)	80,000	80,000	-	-	-	-	-
Interest	3,977	15,708	3,807	151	152	153	155
Ending Balance	534,301	583,279	511,398	20,299	20,451	20,604	20,759

024 - Wilsons Landing Volunteer Fire Dept							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	264,833	186,190	277,606	280,822	288,212	294,081	300,072
TOTAL OPERATING COSTS	264,833	186,190	277,606	280,822	288,212	294,081	300,072
*Percentage Increase over prior year	4.2%		4.8%	1.2%	2.6%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	40,000	60,000	68,979	70,358	71,765
Transfer to Capital	50,000	50,000	-	-	-	-	-
Transfer to Operating Reserve Fund	-	37,601	-	-	-	-	-
TOTAL TRANSFERS	50,000	87,601	40,000	60,000	68,979	70,358	71,765
TOTAL COSTS	314,833	273,791	317,606	340,822	357,191	364,439	371,837
*Percentage Increase over prior year	-1.4%		0.9%	7.3%	4.8%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	29,411	29,411	40,166	40,969	41,788	42,624	43,476
Other	(1,556)	(513)	-	-	-	-	-
TOTAL REVENUE	27,855	28,898	40,166	40,969	41,788	42,624	43,476
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(40,000)	-	(15,000)	(7,000)	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(302,688)	(302,689)	(342,772)	(374,791)	(398,979)	(407,063)	(415,313)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(302,688)	(302,689)	(342,772)	(374,791)	(398,979)	(407,063)	(415,313)
*Percentage increase over prior year Requisition	7.2%	7.2%	13.2%	9.3%	6.5%	2.0%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
Equipment	30,900	-	30,900	-	-	-	-
Turn Out Gear	10,300	9,779	10,300	-	-	-	-
Trucks	16,040	-	16,040	-	125,313	-	-
Building Renovations	6,180	283	10,180	-	-	-	-
TOTAL EXPENDITURES	63,420	10,063	67,420	-	125,313	-	-
<u>FUNDING SOURCES</u>							
Transfer From Equipment Replacement Fund	(57,240)	(10,063)	(67,420)	-	(125,313)	-	-
Transfer From Capital Replacement Fund	(6,180)	-	-	-	-	-	-
TOTAL FUNDING	(63,420)	(10,063)	(67,420)	-	(125,313)	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	562	563	(9,483)	(77,328)	(77,908)	(203,805)	(205,333)
Uses (transfer from)	(57,240)	(10,063)	(67,420)	-	(125,313)	-	-
Interest	4	18	(425)	(580)	(584)	(1,529)	(1,540)
Ending Balance	(56,674)	(9,483)	(77,328)	(77,908)	(203,805)	(205,333)	(206,872)
FACILITIES RESERVE							
Beginning Balance	198,415	198,416	254,593	256,421	258,344	260,282	262,234
Uses (transfer from)	(6,180)	-	-	-	-	-	-
Funding (transfer to)	50,000	50,000	-	-	-	-	-
Interest	1,488	6,178	1,828	1,923	1,938	1,952	1,967
Ending Balance	243,723	254,593	256,421	258,344	260,282	262,234	264,201
OPERATING RESERVE							
Beginning Balance	63,516	63,516	103,095	88,275	81,937	82,552	83,171
Uses (transfer from)	(40,000)	-	(15,000)	(7,000)	-	-	-
Funding (transfer to)	-	37,601	-	-	-	-	1
Interest	476	1,978	180	662	615	619	624
Ending Balance	23,993	103,095	88,275	81,937	82,552	83,171	83,796

027 - Ridgeview Fire Hall							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	10,967	10,967	10,967	10,967	10,967	-	-
TOTAL OPERATING COSTS	10,967	10,967	10,967	10,967	10,967	-	-
*Percentage Increase over prior year	-9%	-	-	-	-	-100.0%	-
TOTAL COSTS	10,967	10,967	10,967	10,967	10,967	-	-
*Percentage Increase over prior year	-9.5%	-9.5%	0.0%	0.0%	0.0%	-100.0%	-
FUNDING SOURCES (REVENUE)							
Office Rentals	-	-	-	-	-	-	-
Administration Overhead Recovery	-	-	-	-	-	-	-
Other	-	(81)	-	-	-	-	-
TOTAL REVENUE	-	(81)	-	-	-	-	-
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(1,545)	(1,464)	-	-	(116)	-	-
PARCEL TAX	(9,422)	(9,422)	(10,967)	(10,967)	(10,851)	-	-
TOTAL REQUISITION	(9,422)	(9,422)	(10,967)	(10,967)	(10,851)	-	-
*Percentage increase over prior year Requisition	-21.8%	-21.8%	16.4%	0.0%	-1.1%	-100.0%	-
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	1,549	1,609	195	195	196	82	82
Uses (transfer from)	(1,545)	(1,464)	-	-	(116)	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	12	50	-	1	1	1	1
Ending Balance	15	195	195	196	82	82	83

028 - June Springs Fire Dept							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	15,171	14,353	15,517	15,831	16,151	16,478	16,811
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	15,171	14,353	15,517	15,831	16,151	16,478	16,811
*Percentage Increase over prior year	1.0%	-0.5%	2.3%	2.0%	2.0%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	818	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	15,171	15,171	15,517	15,831	16,151	16,478	16,811
*Percentage Increase over prior year	1.0%	1.0%	2.3%	2.0%	2.0%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	-	-	-	-	-	-	-
Administrative Recovery	869	869	1,150	1,173	1,196	1,220	1,244
UBCM Grant	-	-	-	-	-	-	-
Provincial Emergency Program	-	-	-	-	-	-	-
TOTAL REVENUE	869	869	1,150	1,173	1,196	1,220	1,244
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(16,040)	(16,040)	(16,667)	(17,004)	(17,347)	(17,698)	(18,055)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(16,040)	(16,040)	(16,667)	(17,004)	(17,347)	(17,698)	(18,055)
*Percentage increase over prior year Requisition	1.6%	1.6%	3.9%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	790	790	1,633	1,645	1,658	1,670	1,683
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	818	-	-	-	-	1
Interest	6	25	12	12	12	13	13
Ending Balance	796	1,633	1,645	1,658	1,670	1,683	1,696

029 - Brent Road Fire Protection							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	27,059	30,885	27,628	28,186	28,756	29,338	29,932
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	27,059	30,885	27,628	28,186	28,756	29,338	29,932
*Percentage Increase over prior year	3.3%	5.4%	2.1%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	3,200	-	3,264	3,329	3,396	3,464	3,533
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-
TOTAL TRANSFERS	3,200	-	3,264	3,329	3,396	3,464	3,533
TOTAL COSTS	30,259	30,885	30,892	31,516	32,152	32,802	33,465
*Percentage Increase over prior year	2.9%	5.1%	2.1%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	-	-	-	-	-	-	-
Administrative Recovery	1,515	1,515	2,052	2,093	2,135	2,178	2,222
UBCM Grant	-	-	-	-	-	-	-
Provincial Emergency Program	-	-	-	-	-	-	-
TOTAL REVENUE	1,515	1,515	2,052	2,093	2,135	2,178	2,222
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	-	(626)	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(31,774)	(31,774)	(32,944)	(33,609)	(34,287)	(34,980)	(35,687)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(31,774)	(31,774)	(32,944)	(33,609)	(34,287)	(34,980)	(35,687)
*Percentage increase over prior year Requisition	5.7%	5.7%	3.7%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	186	186	191	193	194	196	197
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1	6	1	1	1	1	1
Ending Balance	187	191	193	194	196	197	199
FACILITIES RESERVE							
Beginning Balance	34,350	34,350	35,419	38,973	42,620	46,361	50,198
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	3,200	-	3,264	3,329	3,396	3,464	3,533
Interest	282	1,069	290	317	345	374	403
Ending Balance	37,831	35,419	38,973	42,620	46,361	50,198	54,134
OPERATING RESERVE							
Beginning Balance	8,585	8,585	8,226	8,288	8,350	8,413	8,476
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	(626)	-	-	-	-	-
Interest	64	267	62	62	63	63	64
Ending Balance	8,649	8,226	8,288	8,350	8,413	8,476	8,539

030 - Regional Rescue Service							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	2,718,314	2,316,420	3,080,959	3,704,591	3,771,206	3,839,350	3,900,732
TOTAL OPERATING COSTS	2,718,314	2,316,420	3,080,959	3,704,591	3,771,206	3,839,350	3,900,732
*Percentage Increase over prior year	11.0%	3.6%	13.3%	20.2%	1.8%	1.8%	1.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	145,000	145,000	150,000	150,000	150,000	160,000	160,000
Transfer to Operating Reserve Fund	-	153,553	-	-	-	-	-
TOTAL TRANSFERS	145,000	298,553	150,000	150,000	150,000	160,000	160,000
TOTAL COSTS	2,863,314	2,614,974	3,230,959	3,854,591	3,921,206	3,999,350	4,060,732
*Percentage Increase over prior year	10.2%	1.9%	12.8%	19.3%	1.7%	2.0%	1.5%
FUNDING SOURCES (REVENUE)	2,863,314						
Operations and Previous Years Surplus / Deficit	(94,418)	(94,418)	(113,099)	(115,361)	(117,668)	(120,022)	(122,422)
Administrative Recovery	291,076	291,076	407,728	415,883	424,201	432,685	441,339
Grant	(164,868)	(73,924)	(40,800)	(41,616)	(42,448)	(43,297)	-
TOTAL REVENUE	31,789	122,734	253,829	258,906	264,084	269,366	318,917
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(157,500)	-	(150,000)	-	-	-	-
TAX REQ - CEN OK EAST	(54,669)	(53,826)	(62,932)	(77,628)	(78,983)	(80,557)	(82,651)
TAX REQ - LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(59,923)	(59,923)	(72,638)	(89,600)	(91,164)	(92,981)	(95,398)
TAX REQ - KELOWNA	(1,852,648)	(1,852,010)	(2,274,707)	(2,805,877)	(2,854,848)	(2,911,753)	(2,987,422)
TAX REQ - PEACHLAND	(83,977)	(83,953)	(98,570)	(121,587)	(123,709)	(126,175)	(129,454)
TAX REQ - LAKE COUNTRY	(219,441)	(219,269)	(259,185)	(319,708)	(325,288)	(331,772)	(340,394)
TAX REQ - WEST KELOWNA	(466,945)	(468,726)	(566,754)	(699,098)	(711,299)	(725,478)	(744,331)
TOTAL REQUISITION	(2,737,603)	(2,737,707)	(3,334,788)	(4,113,498)	(4,185,291)	(4,268,716)	(4,379,649)
*Percentage increase over prior year Requisition	10.8%	10.8%	21.8%	23.4%	1.7%	2.0%	2.6%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
Equipment	178,372	111,709	347,286	120,569	2,161	16,223	-
Computers Equipment	4,635	-	8,658	51,500	-	11,371	-
Building	-	-	400,000	6,000,000	2,000,000	-	-
EOC Upgrades	4,120	-	-	-	5,150	-	-
Vehicle	617,500	77,917	501,250	-	30,075	-	-
TOTAL EXPENDITURES	804,627	189,626	1,257,194	6,172,069	2,037,386	27,594	-
<u>FUNDING SOURCES</u>							
Internal Transfer	(500,000)	-	(501,250)	-	-	-	-
UBCM Grant	-	6,430	-	-	-	-	-
Other Grant	-	-	(400,000)	(6,000,000)	(2,000,000)	-	-
Transfer From Equipment Replacement Fund	(304,627)	(196,056)	(355,945)	(172,069)	(37,386)	(27,594)	-
TOTAL FUNDING	(804,627)	(189,626)	(1,257,195)	(6,172,069)	(2,037,386)	(27,594)	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	343,991	343,991	303,645	98,434	76,938	190,973	325,805
Uses (transfer from)	(304,627)	(196,056)	(355,945)	(172,069)	(37,386)	(27,594)	-
Funding (transfer to)	145,000	145,000	150,000	150,000	150,000	160,000	160,000
Interest	1,383	10,710	733	573	1,422	2,425	3,644
Ending Balance	185,747	303,645	98,434	76,938	190,973	325,805	489,449
OPERATING RESERVE							
Beginning Balance	337,824	337,824.18	501,896	455,285	458,700	462,140	465,606
Uses (transfer from)	(157,500)	-	(50,000)	-	-	-	-
Funding (transfer to)	-	153,553	-	-	-	-	-
Interest	1,352	10,518	3,389	3,415	3,440	3,466	3,492
Ending Balance	181,677	501,896	455,285	458,700	462,140	465,606	469,098

031 - 911 Emergency Number							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	1,312,162	1,341,102	1,473,545	1,611,563	1,691,381	1,775,123	1,810,993
TOTAL OPERATING COSTS	1,312,162	1,341,102	1,473,545	1,611,563	1,691,381	1,775,123	1,810,993
*Percentage Increase over prior year	-4.10%	21.24%	12.30%	9.37%	4.95%	4.95%	2.02%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	-	113,578	144,190	169,190	194,190
TOTAL TRANSFERS	-	-	-	113,578	144,190	169,190	194,190
TOTAL COSTS	1,312,162	1,341,102	1,473,545	1,725,141	1,835,571	1,944,313	2,005,183
*Percentage Increase over prior year	-4.1%	14.0%	12.3%	17.1%	6.4%	5.9%	3.1%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(978,241)	(978,241)	(1,223,302)	(1,247,768)	(1,272,723)	(1,298,178)	(1,324,141)
Administration Overhead Recovery	158,288	158,288	199,011	202,991	207,051	211,192	215,416
Other	-	(23,665)	-	-	-	-	-
TOTAL REVENUE	(819,953)	(843,618)	(1,024,291)	(1,044,777)	(1,065,672)	(1,086,986)	(1,108,725)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(70,449)	(56,517)	-	-	-	-	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(8,422)	(8,296)	(8,478)	(12,839)	(14,529)	(16,179)	(16,918)
TAX REQ - CEN OK WEST	(9,232)	(9,232)	(9,786)	(14,820)	(16,770)	(18,674)	(19,527)
TAX REQ - KELOWNA	(285,422)	(285,332)	(306,443)	(464,086)	(525,159)	(584,795)	(611,487)
TAX REQ - PEACHLAND	(12,938)	(12,934)	(13,279)	(20,110)	(22,757)	(25,341)	(26,498)
TAX REQ - LAKE COUNTRY	(33,807)	(33,783)	(34,917)	(52,879)	(59,838)	(66,633)	(69,674)
TAX REQ - WEST KELOWNA	(71,938)	(72,200)	(76,352)	(115,629)	(130,846)	(145,705)	(152,355)
TOTAL REQUISITION	(421,760)	(421,777)	(449,254)	(680,364)	(769,899)	(857,327)	(896,457)
*Percentage increase over prior year Requisition	18.9%	18.9%	6.5%	51.4%	13.2%	11.4%	4.6%
Surplus/(Deficit)*	-	(19,190.00)	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
Computer Equipment / 911 Equipment	19,190	19,190	-	-	-	-	-
TOTAL EXPENDITURES	19,190	19,190	-	-	-	-	-
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	(19,190)	(19,190)	-	-	-	-	-
TOTAL FUNDING	(19,190)	(19,190)	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	24,437	24,437	6,008	6,053	6,098	6,144	6,190
Uses (transfer from)	(19,190)	(19,190)	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	39	761	45	45	46	46	46
Ending Balance	5,286	6,008	6,053	6,098	6,144	6,190	6,236
OPERATING RESERVE							
Beginning Balance	302,358	302,358	255,255	257,012	372,517	519,501	692,588
Uses (transfer from)	(70,449)	(56,517)	-	-	-	-	-
Funding (transfer to)	-	-	-	113,578	144,190	169,190	194,190
Interest	2,268	9,414	1,756	1,928	2,794	3,896	5,194
Ending Balance	234,177	255,255.45	257,012	372,517	519,501	692,588	891,972

039 - Alarm Control							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	184,111	227,694	187,780	191,835	196,512	234,898	239,596
Transfer to Crime Prevention	34	-	35	35	36	37	38
TOTAL OPERATING COSTS	184,145	227,694	187,814	191,870	196,548	234,935	239,634
*Percentage Increase over prior year	-3.7%	19.0%	2.0%	2.2%	2.4%	19.5%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	5,500	5,500	5,610	5,722	5,837	5,953	6,072
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-
TOTAL TRANSFERS	5,500	5,500	5,610	5,722	5,837	5,953	6,072
TOTAL COSTS	189,645	233,194	193,424	197,592	202,384	240,888	245,706
*Percentage Increase over prior year	-3.6%	18.4%	2.0%	2.2%	2.4%	19.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(222,827)	(262,815)	(235,317)	(240,323)	(245,970)	(285,346)	(291,053)
Administration Overhead Recovery	33,182	33,182	41,893	42,731	43,586	44,458	45,347
Other	-	(3,561)	-	-	-	-	-
TOTAL REVENUE	(189,645)	(233,194)	(193,424)	(197,592)	(202,384)	(240,888)	(245,706)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	-	-	-	-	-	-	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	21,910	17,585	23,633	29,450	35,393	41,495	47,759
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	5,500	5,500	5,610	5,722	5,837	5,953	6,072
Interest	164	548	207	221	265	311	358
Ending Balance	27,574	23,633	29,450	35,393	41,495	47,759	54,190

040 - Crime Stoppers							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	240,529	238,560	250,145	255,283	260,530	265,889	271,207
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	240,529	238,560	250,145	255,283	260,530	265,889	271,207
*Percentage Increase over prior year	-14.6%	3.6%	4.0%	2.1%	2.1%	2.1%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	21,500	36,862	21,930	22,369	22,816	23,272	23,738
TOTAL TRANSFERS	21,500	36,862	21,930	22,369	22,816	23,272	23,738
TOTAL COSTS	262,029	275,422	272,075	277,651	283,346	289,162	294,945
*Percentage Increase over prior year	-13.6%	-9.2%	3.8%	2.0%	2.1%	2.1%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations and Previous Years Surplus / Deficit	(11,167)	(11,167)	(10,720)	(10,934)	(11,153)	(11,376)	(11,604)
Administration Overhead Recovery	48,896	48,896	54,720	55,814	56,930	58,069	59,230
Other	-	(13,382)	-	-	-	-	-
TOTAL REVENUE	37,729	24,347	44,000	44,880	45,777	46,693	47,626
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	-	-	-	-	-	-	-
<u>PARCEL TAX</u>							
TAX REQ - CEN OK EAST	(5,986)	(5,889)	(5,965)	(6,087)	(6,211)	(6,338)	(6,465)
TAX REQ - CEN OK WEST	(6,561)	(6,561)	(6,885)	(7,025)	(7,169)	(7,316)	(7,462)
TAX REQ - KELOWNA	(202,859)	(202,777)	(215,599)	(220,003)	(224,500)	(229,091)	(233,673)
TAX REQ - PEACHLAND	(9,195)	(9,192)	(9,343)	(9,533)	(9,728)	(9,927)	(10,126)
TAX REQ - LAKE COUNTRY	(24,028)	(24,007)	(24,566)	(25,068)	(25,580)	(26,103)	(26,625)
TAX REQ - WEST KELOWNA	(51,129)	(51,343)	(53,718)	(54,815)	(55,935)	(57,079)	(58,221)
TOTAL REQUISITION	(299,758)	(299,769)	(316,075)	(322,531)	(329,123)	(335,854)	(342,571)
*Percentage increase over prior year Requisition	-2.6%	-2.6%	5.4%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	43,738	43,737	45,099	45,429	45,770	46,113	46,459
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	1
Interest	328	1,362	330	341	343	346	348
Ending Balance	44,066	45,099	45,429	45,770	46,113	46,459	46,809
OPERATING RESERVE							
Beginning Balance	77,469	77,469	116,743	139,421	162,835	186,872	211,546
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	21,500	36,862	21,930	22,369	22,816	23,272	23,738
Interest	742	2,412	748	1,046	1,221	1,402	1,587
Ending Balance	99,711	116,743	139,421	162,835	186,872	211,546	236,870

041 - Victims Services							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	450,816	447,344	471,048	481,762	492,755	504,034	514,115
TOTAL OPERATING COSTS	450,816	447,344	471,048	481,762	492,755	504,034	514,115
*Percentage Increase over prior year	-3.7%	36.9%	4.5%	2.3%	2.3%	2.3%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	10,000	10,000	10,200	10,404	10,612	10,824	11,041
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-
TOTAL TRANSFERS	10,000	10,000	10,200	10,404	10,612	10,824	11,041
TOTAL COSTS	460,816	457,344	481,248	492,166	503,367	514,858	525,155
*Percentage Increase over prior year	-13.9%	-15.5%	4.4%	2.3%	2.3%	2.3%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(147,240)	(149,366)	(150,770)	(153,785)	(156,861)	(159,998)	(14,612)
Administration Overhead Recovery	81,268	81,268	102,561	104,612	106,704	108,838	111,015
Grant	-	(3,462)	-	-	-	-	-
Other	-	(283)	-	-	-	-	-
TOTAL REVENUE	(65,972)	(71,842)	(48,209)	(49,173)	(50,157)	(51,160)	96,403
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(55,000)	(45,644)	(35,000)	-	-	-	-
TAX REQ -CEN OK EAST	(6,787)	(6,670)	(7,512)	(8,360)	(8,553)	(8,751)	(11,730)
TAX REQ - CEN OK WEST	(7,439)	(7,439)	(8,670)	(9,649)	(9,872)	(10,100)	(13,539)
TAX REQ - KELOWNA	(229,986)	(229,881)	(271,508)	(302,172)	(309,141)	(316,295)	(423,974)
TAX REQ - PEACHLAND	(10,425)	(10,421)	(11,765)	(13,094)	(13,396)	(13,706)	(18,372)
TAX REQ - LAKE COUNTRY	(27,241)	(27,215)	(30,936)	(34,430)	(35,224)	(36,039)	(48,309)
TAX REQ - WEST KELOWNA	(57,966)	(58,231)	(67,648)	(75,288)	(77,024)	(78,807)	(105,635)
TOTAL REQUISITION	(339,844)	(339,857)	(398,039)	(442,993)	(453,210)	(463,698)	(621,559)
*Percentage increase over prior year Requisition	-13.5%	-13.5%	17.1%	11.3%	2.3%	2.3%	34.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
Vehicles	-	-	60,150	-	-	-	-
TOTAL EXPENDITURES	-	-	60,150	-	-	-	-
<u>FUNDING SOURCES</u>							
Proceeds of Sale	-	-	(18,000)	-	-	-	-
Transfer From Equipment Replacement Fund	-	-	(42,150)	-	-	-	-
TOTAL FUNDING	-	-	(60,150)	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	42,552	42,553	53,878	22,324	32,896	43,754	54,907
Uses (transfer from)	-	-	(42,150)	-	-	-	-
Funding (transfer to)	10,000	10,000	10,200	10,404	10,612	10,824	11,041
Interest	319	1,325	397	167	247	328	412
Ending Balance	52,871	53,878	22,324	32,896	43,754	54,907	66,359
OPERATING RESERVE							
Beginning Balance	214,934	214,934	175,982	142,193	143,260	144,334	145,417
Uses (transfer from)	(55,000)	(45,644)	(35,000)	-	-	-	-
Interest	1,612	6,692.01	1,212	1,066	1,074	1,083	1,091
Ending Balance	161,546	175,982	142,193	143,260	144,334	145,417	146,507

042 - Crime Prevention							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	162,193	151,232	169,075	172,542	176,185	179,858	183,456
TOTAL OPERATING COSTS	162,193	151,232	169,075	172,542	176,185	179,858	183,456
*Percentage Increase over prior year	-1.1%	14.0%	4.2%	2.1%	2.1%	2.1%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	5,000	5,000	5,100	5,202	5,306	5,412	5,520
Transfer to Operating Reserve Fund	-	18,105	-	-	-	-	-
TOTAL TRANSFERS	5,000	23,105	5,100	5,202	5,306	5,412	5,520
TOTAL COSTS	167,193	174,338	174,175	177,744	181,492	185,270	188,976
*Percentage Increase over prior year	-8.1%	-11.2%	4.2%	2.0%	2.1%	2.1%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(6,128)	(6,128)	(6,596)	(6,728)	(6,862)	(7,000)	(7,140)
Administration Overhead Recovery	28,463	28,463	36,899	37,637	38,390	39,158	39,941
Alarm Control Surplus	-	(3,748)	-	-	-	-	-
Other	(34)	(28,404)	-	-	-	-	-
TOTAL REVENUE	22,301	(9,817)	30,303	30,909	31,528	32,158	32,801
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(25,000)	-	(10,000)	(10,000)	(10,000)	(10,000)	-
TAX REQ - CEN OK EAST	(9,798)	(9,629)	(11,095)	(11,333)	(11,582)	(11,834)	(12,652)
TAX REQ - CEN OK WEST	(10,694)	(10,694)	(12,781)	(13,056)	(13,343)	(13,632)	(14,575)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	(15,152)	(15,138)	(17,507)	(17,883)	(18,276)	(18,673)	(19,964)
TAX REQ - LAKE COUNTRY	(40,284)	(40,223)	(46,852)	(47,857)	(48,909)	(49,971)	(53,428)
TAX REQ - WEST KELOWNA	(88,566)	(88,837)	(106,243)	(108,524)	(110,909)	(113,318)	(121,157)
TOTAL REQUISITION	(164,494)	(164,521)	(194,478)	(198,653)	(203,019)	(207,429)	(221,777)
*Percentage increase over prior year Requisition	0.2%	0.3%	18.2%	2.1%	2.2%	2.2%	6.9%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
Vehicles/Bicycles	52,130	-	52,130	-	-	-	-
TOTAL EXPENDITURES	52,130	-	52,130	-	-	-	-
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(7,000)	-	(7,000)	-	-	-	-
Transfer From Equipment Replacement Fund	(45,130)	-	(45,130)	-	-	-	-
TOTAL FUNDING	(52,130)	-	(52,130)	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	57,080	57,080	63,857	23,957	29,339	34,865	40,539
Uses (transfer from)	(45,130)	-	(45,130)	-	-	-	-
Funding (transfer to)	5,000	5,000	5,100	5,202	5,306	5,412	5,520
Interest	428	1,777	130	180	220	261	304
Ending Balance	17,378	63,857	23,957	29,339	34,865	40,539	46,363
OPERATING RESERVE							
Beginning Balance	105,077	105,076	126,453	117,060	107,938	98,747	89,488
Uses (transfer from)	(25,000)	-	(10,000)	(10,000)	(10,000)	(10,000)	-
Funding (transfer to)	-	18,105	-	-	-	-	-
Interest	788	3,272	606	878	810	741	671
Ending Balance	80,865	126,453	117,060	107,938	98,747	89,488	90,159

043 - Business Licenses							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	37,187	50,845	62,110	63,322	64,559	65,820	67,136
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	37,187	50,845	62,110	63,322	64,559	65,820	67,136
*Percentage Increase over prior year	10.0%	81.5%	67.0%	2.0%	2.0%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	37,187	50,845	62,110	63,322	64,559	65,820	67,136
*Percentage Increase over prior year	6.8%	66.8%	67.0%	2.0%	2.0%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(35,000)	(37,510)	(61,684)	(66,599)	(73,361)	(74,798)	(76,294)
Administration Overhead Recovery	5,868	5,868	8,460	8,629	8,802	8,978	9,158
Other	-	-	-	-	-	-	-
TOTAL REVENUE	(29,132)	(31,642)	(53,224)	(57,970)	(64,559)	(65,820)	(67,136)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(8,055)	(19,203)	(8,886)	(5,352)	-	-	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition							
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	32,914	32,914	33,939	34,193	34,450	34,708	34,968
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	247	1,025	255	256	258	260	262
Ending Balance	33,161	33,939	34,193	34,450	34,708	34,968	35,231
OPERATING RESERVE							
Beginning Balance	38,647	38,647	20,648	11,993	6,731	6,781	13,562
Uses (transfer from)	(8,055)	(19,202.77)	(8,886)	(5,352)	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	290	1,203	232	90	50	6,781	13,562
Ending Balance	30,882	20,648	11,993	6,731	6,781	13,562	27,125

044 - Building Inspection							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	555,926	589,081	663,778	676,289	690,694	705,432	720,510
TOTAL OPERATING COSTS	555,926	589,081	663,778	676,289	690,694	705,432	720,510
*Percentage Increase over prior year	17.6%	45.5%	19.4%	1.9%	2.1%	2.1%	2.1%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve Fund	-	328,846	-	-	-	-	-
TOTAL TRANSFERS	-	328,846	-	-	-	-	-
TOTAL COSTS	555,926	917,926	663,778	676,289	690,694	705,432	720,510
*Percentage Increase over prior year	16.8%	28.3%	19.4%	1.9%	2.1%	2.1%	2.1%
FUNDING SOURCES (REVENUE)							
Operations	(357,600)	(944,755)	(456,000)	(470,202)	(480,306)	(485,412)	(490,520)
Administration Overhead Recovery	82,066	86,803	126,473	129,002	131,582	134,214	136,898
Other	-	(5,184)	-	-	-	-	-
TOTAL REVENUE	(275,534)	(863,136)	(329,527)	(341,200)	(348,724)	(351,198)	(353,622)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(225,400)	-	(140,000)	(85,000)	(80,000)	(80,000)	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(26,295)	(26,093)	(90,267)	(116,214)	(121,735)	(127,433)	(170,489)
TAX REQ - CEN OK WEST	(28,697)	(28,697)	(103,985)	(133,875)	(140,235)	(146,800)	(196,399)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(54,992)	(54,790)	(194,251)	(250,089)	(261,970)	(274,233)	(366,887)
*Percentage increase over prior year Requisition	2.1%	1.7%	253.2%	28.7%	4.8%	4.7%	33.8%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EXPENDITURES							
Vehicles/Bicycles	105,262	-	170,425	-	-	-	-
TOTAL EXPENDITURES	105,262	-	170,425	-	-	-	-
FUNDING SOURCES							
Proceeds of Sale	(30,000)	-	(45,000)	-	-	-	-
Transfer From Equipment Replacement Fund	(75,262)	-	(125,425)	-	-	-	-
TOTAL FUNDING	(105,262)	-	(170,425)	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	138,999	138,999	143,327	18,388	18,526	18,664	18,804
Uses (transfer from)	(75,262)	-	(125,425)	-	-	-	-
Interest	1,042	4,328	486	138	139	140	141
Ending Balance	64,779	143,327	18,388	18,526	18,664	18,804	18,945
BUILDING INSPECTION OPERATING RESERVE							
Beginning Balance	721,200	721,199	1,072,500	939,494	860,902	786,759	712,060
Uses (transfer from)	(225,400)	-	(140,000)	(85,000)	(80,000)	(80,000)	-
Funding (transfer to)	-	328,846	-	-	-	-	-
Interest	3,718	22,455	6,994	6,409	5,857	5,301	5,340
Ending Balance	499,518	1,072,500	939,494	860,902	786,759	712,060	717,400
BYLAW ENFORCEMENT OPERATING RESERVE							
Beginning Balance	5,323	5,323	5,489	5,569	5,611	5,653	5,695
Interest	5,323	166	80	42	42	42	43
Ending Balance	10,647	5,489	5,569	5,611	5,653	5,695	5,738

046 - Dog Control							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	1,429,621	1,467,095	1,551,050	1,583,764	1,620,430	1,658,079	1,692,453
TOTAL OPERATING COSTS	1,429,621	1,467,095	1,551,050	1,583,764	1,620,430	1,658,079	1,692,453
*Percentage Increase over prior year	-6.5%	10.8%	8.5%	2.1%	2.3%	2.3%	2.1%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	35,000	35,000	35,000	35,000	35,000	35,000	35,700
Transfer to Capital Facilities Reserve	35,000	35,000	35,000	35,000	35,000	35,000	35,700
TOTAL TRANSFERS	70,000	70,000	70,000	70,000	70,000	70,000	71,400
TOTAL COSTS	1,499,621	1,537,095	1,621,050	1,653,764	1,690,430	1,728,079	1,763,853
*Percentage Increase over prior year	-6.2%	-2.2%	8.1%	2.0%	2.2%	2.2%	2.1%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(615,000)	(689,943)	(627,300)	(639,846)	(652,643)	(665,696)	(679,010)
Administration Overhead Recovery	265,317	265,317	325,239	331,744	338,379	345,147	352,050
Other	-	(1,693)	-	-	-	-	-
TOTAL REVENUE	(349,683)	(426,319)	(302,061)	(308,102)	(314,264)	(320,549)	(326,960)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(150,000)	(110,800)	(10,000)	-	-	-	-
TAX REQ - CEN OK EAST	(19,969)	(19,656)	(24,703)	(25,395)	(25,970)	(26,562)	(27,116)
TAX REQ - CEN OK WEST	(21,888)	(21,888)	(28,512)	(29,311)	(29,976)	(30,659)	(31,298)
TAX REQ - KELOWNA	(676,699)	(676,455)	(892,881)	(917,895)	(938,703)	(960,097)	(980,126)
TAX REQ - PEACHLAND	(30,673)	(30,664)	(38,691)	(39,775)	(40,677)	(41,604)	(42,472)
TAX REQ - LAKE COUNTRY	(80,153)	(80,088)	(101,737)	(104,587)	(106,958)	(109,396)	(111,678)
TAX REQ - WEST KELOWNA	(170,556)	(171,225)	(222,466)	(228,698)	(233,882)	(239,213)	(244,203)
TOTAL REQUISITION	(999,938)	(999,975)	(1,308,989)	(1,345,662)	(1,376,166)	(1,407,530)	(1,436,894)
*Percentage increase over prior year Requisition	6.5%	6.5%	30.9%	2.8%	2.3%	2.3%	2.1%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
Computer Equipment	8,240	-	3,090	3,090	13,699	3,092	-
Vehicle Outfitting	20,600	8,097	15,450	-	-	-	10,300
Software	5,305	-	5,305	5,305	5,305	5,305	-
Dog Pound Improvements	164,800	25,464	108,150	10,300	5,150	5,150	-
Vehicles/Bicycles	60,150	-	120,300	10,000	-	-	72,100
TOTAL EXPENDITURES	259,095	33,561	252,295	28,695	24,154	13,547	82,400
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(6,000)	-	(3,000)	(10,000)	-	-	(8,000)
Transfer From Equipment Replacement Fund	(88,295)	(33,561)	(90,000)	-	(19,004)	(8,397)	(74,400)
Transfer From Capital Facilities Reserve	(164,800)	-	(159,295)	(18,695)	(5,150)	(5,150)	-
TOTAL FUNDING	(259,095)	(33,561)	(252,295)	(28,695)	(24,154)	(13,547)	(82,400)
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	156,983	156,983	163,310	109,109	144,927	162,010	189,829
Uses (transfer from)	(88,295)	(33,561)	(90,000)	-	(19,004)	(8,397)	(74,400)
Funding (transfer to)	35,000	35,000	35,000	35,000	35,000	35,000	35,700
Interest	778	4,888	799	818	1,087	1,215	1,424
Ending Balance	104,466	163,310	109,109	144,927	162,010	189,829	152,553
FACILITIES RESERVE							
Beginning Balance	194,453	194,453	235,508	111,702	128,845	159,661	190,709
Uses (transfer from)	(164,800)	-	(159,295)	(18,695)	(5,150)	(5,150)	-
Funding (transfer to)	35,000	35,000	35,000	35,000	35,000	35,000	35,700
Interest	485	6,054	489	838	966	1,197	1,430
Ending Balance	65,138	235,508	111,702	128,845	159,661	190,709	227,839
OPERATING RESERVE							
Beginning Balance	513,124	513,124	418,300	412,177	415,269	418,383	421,521
Uses (transfer from)	-	(110,800)	(10,000)	-	-	-	-
Interest	3,848	15,976	3,877	3,091	3,115	3,138	3,161
Ending Balance	516,973	418,300	412,177	415,269	418,383	421,521	424,683

047 - Mosquito Control							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	220,251	201,387	223,647	228,120	232,682	237,336	241,752
TOTAL OPERATING COSTS	220,251	201,387	223,647	228,120	232,682	237,336	241,752
*Percentage Increase over prior year	6.6%	7.2%	1.5%	2.0%	2.0%	2.0%	1.9%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve Fund	-	2,863	-	-	-	-	34,500
TOTAL TRANSFERS	-	2,863	-	-	-	-	34,500
TOTAL COSTS	220,251	204,250	223,647	228,120	232,682	237,336	276,252
*Percentage Increase over prior year	6.6%	-1.1%	1.5%	2.0%	2.0%	2.0%	16.4%
FUNDING SOURCES (REVENUE)							
Operations	(37,512)	(37,512)	(37,834)	(37,978)	(38,125)	(38,276)	(38,429)
Administration Overhead Recovery	23,903	23,903	33,405	34,073	34,754	35,449	36,158
Engineering Administration Overhead Recovery	7,851	7,851	9,361	9,548	9,739	9,934	10,133
TOTAL REVENUE	(5,758)	(5,758)	4,932	5,643	6,368	7,107	7,862
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(16,000)	-	(5,000)	(8,000)	(10,000)	-	-
TAX REQ - CEN OK EAST	(5,440)	(5,396)	(5,794)	(5,851)	(5,936)	(6,335)	(13,863)
TAX REQ - KELOWNA	(171,127)	(171,873)	(193,879)	(195,772)	(198,623)	(211,971)	(211,872)
TAX REQ - LAKE COUNTRY	(18,764)	(18,869)	(20,410)	(20,609)	(20,909)	(22,314)	(49,936)
TAX REQ - WEST KELOWNA	(3,162)	(2,355)	(3,496)	(3,531)	(3,582)	(3,823)	(8,443)
TOTAL REQUISITION	(198,493)	(198,493)	(223,579)	(225,763)	(229,050)	(244,444)	(284,114)
*Percentage increase over prior year Requisition	-6.72%	-6.72%	12.64%	0.98%	1.46%	6.72%	16.23%
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	39,244.77	39,244.31	40,466.26	40,762.82	41,068.56	41,376.60	41,686.94
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	0.07	0.07	0.02	0.02	0.02	0.02	0.02
Interest	294.34	1,221.88	296.54	305.72	308.01	310.32	312.65
Ending Balance	39,539.17	40,466.26	40,762.82	41,068.56	41,376.60	41,686.94	41,999.61
OPERATING RESERVE							
Beginning Balance	39,331	62,361	67,166	67,344	67,849	68,357	68,870
Uses (transfer from)	(16,000)	-	-	-	-	-	1
Funding (transfer to)	-	2,863.46	-	-	-	-	-
Interest	295	1,942	177	505	509	513	517
Ending Balance	23,626	67,166	67,344	67,849	68,357	68,870	69,388

049 - Prohibited Animal Control							
OPERATING							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
<u>OPERATING COSTS</u>							
Operations	992	5	1,029	1,050	1,071	1,093	1,115
TOTAL OPERATING COSTS	992	5	1,029	1,050	1,071	1,093	1,115
*Percentage Increase over prior year	-9.6%	-95.4%	3.7%	2.1%	2.0%	2.0%	2.1%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve Fund	-	292	-	-	-	-	-
TOTAL TRANSFERS	-	292	-	-	-	-	-
TOTAL COSTS	992	297	1,029	1,050	1,071	1,093	1,115
*Percentage Increase over prior year	-9.6%	-72.9%	3.7%	2.1%	2.0%	2.0%	2.1%
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	190	190	226	231	236	241	246
Other	-	-	-	-	-	-	-
TOTAL REVENUE	190	190	226	231	236	241	246
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(695)	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(10)	(10)	(26)	(27)	(27)	(28)	(29)
TAX REQ - KELOWNA	(376)	(376)	(974)	(994)	(1,014)	(1,035)	(1,056)
TAX REQ - PEACHLAND	(15)	(15)	(36)	(37)	(38)	(38)	(39)
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	(86)	(86)	(219)	(223)	(228)	(233)	(237)
TOTAL REQUISITION	(487)	(487)	(1,255)	(1,281)	(1,307)	(1,334)	(1,361)
*Percentage increase over prior year Requisition	74.5%	74.9%	157.7%	2.1%	2.0%	2.0%	2.1%
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
OPERATING RESERVE							
Beginning Balance	990	990	1,313	1,316	1,325	1,335	1,345
Uses (transfer from)	(695)	-	-	-	-	-	1
Funding (transfer to)	-	292	-	-	-	-	-
Interest	7	31	2	10	10	10	10
Ending Balance	303	1,313	1,316	1,325	1,335	1,345	1,356

050 - Transportation Demand Management							
OPERATING							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
OPERATING COSTS							
Operations	15,704	(11,303)	19,280	14,566	14,857	15,154	15,457
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	15,704	(11,303)	19,280	14,566	14,857	15,154	15,457
*Percentage Increase over prior year	-86.3%	-109.9%	22.8%	-24.5%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	25,257	-	-	-	-	-
TOTAL TRANSFERS	-	25,257	-	-	-	-	-
TOTAL COSTS	15,704	13,954	19,280	14,566	14,857	15,154	15,457
*Percentage Increase over prior year	-86.3%	-88.1%	22.8%	-24.5%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(1,704)	-	-	-	-	-	-
Administrative Recovery	-	-	-	-	-	-	-
Other	-	-	(5,000)	-	-	-	-
TOTAL REVENUE	(1,704)	-	(5,000)	-	-	-	-
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(6,694)	(6,648)	(6,636)	(6,768)	(6,904)	(7,042)	(7,183)
TAX REQ - CEN OK WEST	(7,306)	(7,306)	(7,644)	(7,797)	(7,953)	(8,112)	(8,274)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(14,000)	(13,954)	(14,280)	(14,566)	(14,857)	(15,154)	(15,457)
*Percentage increase over prior year Requisition	36.1%	35.6%	2.0%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
OPERATING RESERVE							
Beginning Balance	5,844	5,844	31,283	31,327	31,562	31,799	32,037
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	25,257	-	-	-	-	-
Interest	44	182	44	235	237	238	240
Ending Balance	5,888	31,283	31,327	31,562	31,799	32,037	32,278

051 - Lakeshore Road Improvements							
OPERATING							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
OPERATING COSTS							
Operations	4,487	4,943	4,487	4,487	4,487	4,487	4,487
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	4,487	4,943	4,487	4,487	4,487	4,487	4,487
*Percentage Increase over prior year	0.0%	10.2%	0.0%	0.0%	0.0%	0.0%	0.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	4,487	4,943	4,487	4,487	4,487	4,487	4,487
*Percentage Increase over prior year	-0.6%	9.5%	0.0%	0.0%	0.0%	0.0%	0.0%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	-	-	-	-	-	-	-
Other	-	(27)	-	-	-	-	-
TOTAL REVENUE	-	(27)	-	-	-	-	-
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	-	(428)	-	-	-	-	-
PARCEL TAX	(4,487)	(4,487)	(4,487)	(4,487)	(4,487)	(4,487)	(4,487)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(4,487)	(4,487)	(4,487)	(4,487)	(4,487)	(4,487)	(4,487.00)
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Surplus/(Deficit)*	-	-	-	-	-	-	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
EQUIPMENT RESERVE							
Beginning Balance	75,081	75,081	77,418	77,985	78,570	79,160	79,753
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	563	2,338	567	585	589	594	598
Ending Balance	75,644	77,418	77,985	78,570	79,160	79,753	80,351
OPERATING RESERVE							
Beginning Balance	1,750	1,770	1,397	1,411	1,421	1,432	1,443
Uses (transfer from)	-	(428)	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	13	55	13	11	11	11	11
Ending Balance	1,763	1,397	1,411	1,421	1,432	1,443	1,453

058 - Scotty Heights Street Lights							
OPERATING							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
OPERATING COSTS							
Operations	18,986	16,090	19,275	19,660	20,054	20,455	20,790
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	18,986	16,090	19,275	19,660	20,054	20,455	20,790
*Percentage Increase over prior year	2.5%	2.2%	1.5%	2.0%	2.0%	2.0%	1.6%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	2,896	-	-	-	-	-
TOTAL TRANSFERS	-	2,896	-	-	-	-	-
TOTAL COSTS	18,986	18,986	19,275	19,660	20,054	20,455	20,790
*Percentage Increase over prior year	2.5%	2.5%	1.5%	2.0%	2.0%	2.0%	1.6%
FUNDING SOURCES (REVENUE)							
Operations	-	-	-	-	-	-	-
Administration Overhead Recovery	2,143	2,143	2,880	2,938	2,997	3,057	3,118
Engineering Administration Overhead Recovery	704	704	807	823	839	856	873
TOTAL REVENUE	2,847	2,847	3,687	3,761	3,836	3,913	3,991
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	-	-	-	-	-	-	-
PARCEL TAX							
TAX REQ - LOCAL SERVICE AREA	(21,833)	(21,833)	(22,962)	(23,421)	(23,890)	(24,368)	(24,781)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(21,833)	(21,833)	(22,962)	(23,421)	(23,890)	(24,368)	(24,781)
*Percentage increase over prior year Requisition	3.3%	3.3%	5.2%	2.0%	2.0%	2.0%	1.7%
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
OPERATING RESERVE							
Beginning Balance	2,775	2,775	5,757	5,778	5,822	5,865	5,909
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	2,896	-	-	-	-	-
Interest	21	86	21	43	44	44	44
Ending Balance	2,796	5,757	5,778	5,822	5,865	5,909	5,954

085 - Ellison Transit Services							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	15,233	16,519	24,984	29,922	31,365	32,212	32,216
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	15,233	16,519	24,984	29,922	31,365	32,212	32,216
*Percentage Increase over prior year	-45.7%	630.7%	64.0%	19.8%	4.8%	2.7%	0.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	4,641	-	-	-	-	-
TOTAL TRANSFERS	-	4,641	-	-	-	-	-
TOTAL COSTS	15,233	21,160	24,984	29,922	31,365	32,212	32,216
*Percentage Increase over prior year	-45.7%	-10.6%	64.0%	19.8%	4.8%	2.7%	0.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(5,000)	(10,927)	(5,100)	(5,202)	(5,306)	(5,412)	-
Administration Overhead Recovery	3,248	3,248	2,310	2,356	2,403	2,451	2,500
TOTAL REVENUE	(1,752)	(7,679)	(2,790)	(2,846)	(2,903)	(2,961)	2,500
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(13,481)	(13,481)	(22,194)	(27,076)	(28,462)	(29,251)	(34,716)
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(13,481)	(13,481)	(22,194)	(27,076)	(28,462)	(29,251)	(34,716)
*Percentage increase over prior year Requisition	-3.9%	-3.9%	64.6%	22.0%	5.1%	2.8%	18.7%
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	46,511	46,512	52,601	52,952	53,349	53,749	54,153
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	4,641	-	-	-	-	-
Interest	349	1,448.15	351	397	400	403	406
Ending Balance	46,860	52,601	52,952	53,349	53,749	54,153	54,559

091 - Effluent/Water Disposal							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	569,384	559,800	835,256	851,992	869,065	886,480	904,246
TOTAL OPERATING COSTS	569,384	559,800	835,256	851,992	869,065	886,480	904,246
*Percentage Increase over prior year	-7.6%	-4.9%	46.7%	2.0%	2.0%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	21,646	21,646	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	89,062	90,843	92,660	94,513	96,404
TOTAL TRANSFERS	21,646	21,646	89,062	90,843	92,660	94,513	96,404
TOTAL COSTS	591,030	581,446	924,318	942,835	961,725	980,994	1,000,650
*Percentage Increase over prior year	-7.4%	-19.2%	56.4%	2.0%	2.0%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(650,000)	(682,620)	(1,034,873)	(1,055,601)	(1,076,747)	(1,098,317)	(1,120,320)
Administration Overhead Recovery	71,304	71,304	86,356	88,083	89,845	91,642	93,475
Engineering Administration Overhead Recovery	23,421	23,421	24,199	24,683	25,177	25,681	26,195
Other	-	39,959	-	-	-	-	-
TOTAL REVENUE	(555,275)	(547,936)	(924,318)	(942,835)	(961,725)	(980,994)	(1,000,650)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(35,755)	(33,509)	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	5,450	5,450	5,620	5,662	5,704	5,747	5,790
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	41	170	42	42	43	43	43
Ending Balance	5,491	5,620	5,662	5,704	5,747	5,790	5,834
FACILITIES RESERVE							
Beginning Balance	269,517	269,517	299,554	301,801	304,064	306,345	308,642
Uses (transfer from)	-	-	-	-	0	-	0
Funding (transfer to)	21,646	21,646	-	-	-	-	-
Interest	2,184	8,391	2,247	2,264	2,280	2,298	2,315
Ending Balance	293,347	299,554	301,801	304,064	306,345	308,642	310,957
OPERATING RESERVE							
Beginning Balance	286,429	286,429	261,838	353,532	447,708	544,421	643,726
Uses (transfer from)	(35,755)	(33,509)	-	-	-	-	-
Funding (transfer to)	-	-	89,062	90,843	92,660	94,513	96,404
Interest	1,880	8,918	2,632	3,333	4,053	4,792	5,551
Ending Balance	252,554	261,838	353,532	447,708	544,421	643,726	745,680

092 - Westside Waste Disposal							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	1,174,145	971,411	1,238,417	1,256,883	1,281,950	1,307,519	1,333,601
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	1,174,145	971,411	1,238,417	1,256,883	1,281,950	1,307,519	1,333,601
*Percentage Increase over prior year	4.6%	-11.4%	5.5%	1.5%	2.0%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Landfill	22,000	22,000	22,000	22,000	22,000	22,000	22,000
Transfer to Capital Facilities Reserve	65,000	65,000	65,000	65,000	75,000	85,000	85,000
Transfer to Operating Reserve Fund	96,592	290,119	42,915	51,419	55,000	78,661	82,455
TOTAL TRANSFERS	183,592	377,119	129,915	138,419	152,000	185,661	189,455
TOTAL COSTS	1,357,737	1,348,530	1,368,332	1,395,302	1,433,950	1,493,180	1,523,056
*Percentage Increase over prior year	4.0%	-9.4%	0.8%	2.0%	2.8%	4.1%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(1,276,586)	(1,453,886)	(1,547,718)	(1,578,330)	(1,619,168)	(1,677,919)	(1,711,487)
Administration Overhead Recovery	194,776	194,776	267,118	272,460	277,909	283,467	289,136
Engineering Administration Overhead Recovery	42,651	42,651	49,901	50,899	51,917	52,955	54,014
Other	-	(13,493)	-	-	-	-	-
TOTAL REVENUE	(1,039,159)	(1,229,952)	(1,230,699)	(1,254,971)	(1,289,342)	(1,341,497)	(1,368,337)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(200,000)	-	-	-	-	-	-
TAX REQ - PARCEL TAX	(118,578)	(118,578)	(137,633)	(140,331)	(144,609)	(151,683)	(154,718)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(118,578)	(118,578)	(137,633)	(140,331)	(144,609)	(151,683)	(154,718)
*Percentage increase over prior year Requisition	3.2%	3.2%	16.1%	2.0%	3.0%	4.9%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
Improvements	202,295	-	201,545	29,870	11,330	11,330	11,330
TOTAL EXPENDITURES	202,295	-	201,545	29,870	11,330	11,330	11,330
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	(202,295)	-	(201,545)	(29,870)	(11,330)	(11,330)	(11,330)
TOTAL FUNDING	(202,295)	-	(201,545)	(29,870)	(11,330)	(11,330)	(11,330)
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	207,499	207,499	278,959	143,482	179,952	245,449	321,512
Uses (transfer from)	65,000	65,000	65,000	65,000	75,000	85,000	85,000
Funding (transfer to)	(202,295)	-	(201,545)	(29,870)	(11,330)	(11,330)	(11,330)
Interest	527	6,461	1,068	1,340	1,827	2,393	2,964
Ending Balance	70,731	278,959	143,482	179,952	245,449	321,512	398,146
OPERATING RESERVE							
Beginning Balance	349,186	349,186	650,177	698,290	755,332	816,410	901,784
Uses (transfer from)	(200,000)	-	-	-	-	-	-
Funding (transfer to)	96,592	290,119.17	42,915	51,419	55,000	78,661	82,455
Interest	1,843	10,872	5,198	5,623	6,077	6,713	7,382
Ending Balance	247,621	650,177	698,290	755,332	816,410	901,784	991,620

093 - Westside Sanitary Landfill							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	49,442	(63,915)	53,317	27,767	28,324	28,891	29,477
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	49,442	(63,915)	53,317	27,767	28,324	28,891	29,477
*Percentage Increase over prior year	-1.2%	-347.7%	7.8%	-47.9%	2.0%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Closure Reserve Fund	22,000	22,000	22,000	22,000	22,000	22,000	22,000
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-
TOTAL TRANSFERS	22,000	22,000	22,000	22,000	22,000	22,000	22,000
TOTAL COSTS	71,442	(41,915)	75,317	49,767	50,324	50,891	51,477
*Percentage Increase over prior year	-0.8%	-187.7%	5.4%	-33.9%	1.1%	1.1%	1.2%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(53,442)	59,915	(58,257)	(32,806)	(33,464)	(34,134)	(34,825)
Administration Overhead Recovery	3,011	3,011	3,859	3,936	4,015	4,095	4,177
Engineering Administration Overhead Recovery	989	989	1,081	1,103	1,125	1,148	1,171
Other	-	-	-	-	-	-	-
TOTAL REVENUE	(49,442)	63,915	(53,317)	(27,767)	(28,324)	(28,891)	(29,477)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	-	-	-	-	-	-	-
From 092 Westside Transfer Station	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	(3,778)	3,778	3,895	3,925	3,954	3,984	4,014
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	(28)	118	29	29	30	30	30
Ending Balance	(3,806)	3,895	3,925	3,954	3,984	4,014	4,044
CLOSURE RESERVE							
Beginning Balance	337,906	337,905	342,264	308,303	299,728	290,426	280,379
Uses (transfer from)	(53,442)	(28,162)	(58,257)	(32,806)	(33,464)	(34,134)	(34,825)
Funding (transfer to)	22,000	22,000	22,000	22,000	22,000	22,000	22,000
Interest	2,298	10,521	2,295	2,231	2,162	2,087	2,007
Ending Balance	308,762	342,264	308,303	299,728	290,426	280,379	269,561

094 - Waste Reduction							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	2,109,277	1,867,510	2,140,864	2,163,268	2,151,564	1,858,666	1,893,230
TOTAL OPERATING COSTS	2,109,277	1,867,510	2,140,864	2,163,268	2,151,564	1,858,666	1,893,230
*Percentage Increase over prior year	15.9%	20.5%	1.5%	1.0%	-0.5%	-13.6%	1.9%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	7,000	7,000	7,000	7,000	7,000	-	-
Transfer to Operating Reserve Fund	40,000	120,044	40,000	40,000	40,000	38,886	38,863
TOTAL TRANSFERS	47,000	127,044	47,000	47,000	47,000	38,886	38,863
TOTAL COSTS	2,156,277	1,994,554	2,187,864	2,210,268	2,198,564	1,897,551	1,932,093
*Percentage Increase over prior year	18.0%	22.5%	1.5%	1.0%	-0.5%	-13.7%	1.8%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(2,353,190)	(2,196,911)	(2,452,222)	(2,533,711)	(2,530,337)	(2,229,892)	(2,271,202)
Administration Overhead Recovery	246,427	246,427	372,253	379,698	387,292	395,038	402,939
Other	-	(14,556)	-	-	-	-	-
TOTAL REVENUE	(2,106,763)	(1,965,040)	(2,079,969)	(2,154,013)	(2,143,045)	(1,834,854)	(1,868,263)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(20,000)	-	(55,000)	-	-	-	-
TAX REQ - PARCEL TAX	(29,514)	(29,514)	(52,895)	(56,255)	(55,519)	(62,697)	(63,831)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(29,514)	(29,514)	(52,895)	(56,255)	(55,519)	(62,697)	(63,831)
*Percentage increase over prior year Requisition	2.4%	2.4%	79.2%	6.4%	-1.3%	12.9%	1.8%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
Computer Equipment	8,240	4,425	5,150	-	-	-	-
Vehicles	-	-	62,000	-	-	-	-
Transfer Station Construction	-	-	-	4,500,000	-	-	-
Engineering & Design Costs	-	-	450,000	-	-	-	-
Land	-	-	-	1,500,000	-	-	-
Carts	-	-	155	-	-	-	-
TOTAL EXPENDITURES	8,240	4,425	517,305	6,000,000	-	-	-
<u>FUNDING SOURCES</u>							
Proceeds of Sale	-	-	(18,000)	-	-	-	-
Transfer From Equipment Replacement Fund	(8,240)	(4,425)	(49,305)	-	-	-	-
Other Grants	-	-	(450,000)	(6,000,000)	-	-	-
TOTAL FUNDING	(8,240)	(4,425)	(517,305)	(6,000,000)	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	67,782	67,782	72,467	30,665	37,895	45,179	45,518
Uses (transfer from)	(8,240)	(4,425)	(49,305)	-	-	-	-
Funding (transfer to)	7,000	7,000	7,000	7,000	7,000	-	-
Interest	508	2,110	503	230	284	339	341
Ending Balance	67,050	72,467	30,665	37,895	45,179	45,518	45,859
OPERATING RESERVE							
Beginning Balance	71,176	71,176	193,436	179,123	220,467	262,120	302,972
Uses (transfer from)	(20,000)	-	(55,000)	-	-	-	-
Funding (transfer to)	40,000	120,044	40,000	40,000	40,000	38,886	38,863
Interest	534	2,216	688	1,343	1,654	1,966	2,272
Ending Balance	91,710	193,436	179,123	220,467	262,120	302,972	344,107

095 - Solid Waste Collection							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	540,157	482,668	537,897	552,029	563,046	574,285	585,758
TOTAL OPERATING COSTS	540,157	482,668	537,897	552,029	563,046	574,285	585,758
*Percentage Increase over prior year	-0.6%	-5.8%	-0.4%	2.6%	2.0%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Transfer to Operating Reserve Fund	-	69,820	8,640	9,420	14,063	19,007	19,698
TOTAL TRANSFERS	15,000	84,820	23,640	24,420	29,063	34,007	34,698
TOTAL COSTS	555,157	567,488	561,537	576,449	592,109	608,292	620,456
*Percentage Increase over prior year	-14.4%	-18.0%	1.1%	2.7%	2.7%	2.7%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(590,100)	(625,588)	(637,173)	(652,180)	(667,867)	(684,002)	(697,680)
Administration Overhead Recovery	94,285	94,285	122,886	125,344	127,851	130,408	133,016
Other	-	8,815	-	-	-	-	-
TOTAL REVENUE	(495,815)	(522,488)	(514,287)	(526,836)	(540,016)	(553,594)	(564,664)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(14,342)	-	-	-	-	-	-
TAX REQ - PARCEL TAX	(45,000)	(45,000)	(47,250)	(49,613)	(52,093)	(54,698)	(55,792)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(45,000)	(45,000)	(47,250)	(49,613)	(52,093)	(54,698)	(55,792)
*Percentage increase over prior year Requisition	9.6%	9.6%	5.0%	5.0%	5.0%	5.0%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
Improvements	196,876	-	175,000	-	-	-	-
Garbage Carts	11,788	2,145	12,300	12,915	13,561	14,239	14,951
TOTAL EXPENDITURES	208,664	2,145	187,300	12,915	13,561	14,239	14,951
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	(17,788)	(2,145)	(12,300)	(12,915)	(13,561)	(14,239)	(14,951)
Transfer From CWF Cap Fac Reserve	(190,876)	-	(175,000)	-	-	-	-
TOTAL FUNDING	(208,664)	(2,145)	(187,300)	(12,915)	(13,561)	(14,239)	(14,951)
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	204,612	204,612	210,982	212,529	214,123	215,728	217,346
Interest	1,535	6,371	1,546	1,594	1,606	1,618	1,630
Ending Balance	206,146	210,982	212,529	214,123	215,728	217,346	218,977
FACILITIES RESERVE							
Beginning Balance	44,464	44,463	58,702	61,717	64,265	66,186	67,444
Uses (transfer from)	(17,788)	(2,145)	(12,300)	(12,915)	(13,561)	(14,239)	(14,951)
Funding (transfer to)	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Interest	333	1,384	315	463	482	496	506
Ending Balance	42,010	58,702	61,717	64,265	66,186	67,444	67,999
OPERATING RESERVE							
Beginning Balance	252,734	252,734.66	330,424	340,866	352,843	369,552	391,330
Uses (transfer from)	(14,342)	-	-	-	-	-	-
Funding (transfer to)	-	69,820	8,640	9,420	14,063	19,007	19,698
Interest	1,896	7,869	1,802	2,556	2,646	2,772	2,935
Ending Balance	240,288	330,424	340,866	352,843	369,552	391,330	413,963

101 - Okanagan Basin Water Board							
OPERATING							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
OPERATING COSTS							
Transfer to O.B.W.B. Operations	2,304,812	2,304,899	2,394,322	2,397,926	2,445,885	2,494,803	2,557,173
	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	2,304,812	2,304,899	2,394,322	2,397,926	2,445,885	2,494,803	2,557,173
*Percentage Increase over prior year	1.8%	1.8%	3.9%	0.2%	2.0%	2.0%	2.5%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	2,304,812	2,304,899	2,394,322	2,397,926	2,445,885	2,494,803	2,557,173
*Percentage Increase over prior year	1.8%	1.8%	3.9%	0.2%	2.0%	2.0%	2.5%
FUNDING SOURCES (REVENUE)							
Operations	(83,320)	(83,320)	(79,032)	(80,613)	(82,225)	(83,869)	(85,547)
Administration Overhead Recovery	15,000	15,000	15,000	15,300	15,606	15,918	16,236
Engineering Administration Overhead Recovery	-	-	-	-	-	-	-
TOTAL REVENUE	(68,320)	(68,320)	(64,032)	(65,313)	(66,619)	(67,951)	(69,311)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(44,662)	(43,950)	(43,976)	(44,020)	(44,900)	(45,798)	(46,950)
TAX REQ - CEN OK WEST	(48,954)	(48,954)	(50,758)	(50,809)	(51,825)	(52,862)	(54,191)
TAX REQ - KELOWNA	(1,513,526)	(1,512,950)	(1,589,525)	(1,591,110)	(1,622,932)	(1,655,391)	(1,697,007)
TAX REQ - PEACHLAND	(68,605)	(68,585)	(68,879)	(68,948)	(70,326)	(71,733)	(73,536)
TAX REQ - LAKE COUNTRY	(179,273)	(179,123)	(181,114)	(181,295)	(184,921)	(188,619)	(193,361)
TAX REQ - WEST KELOWNA	(381,472)	(383,017)	(396,038)	(396,433)	(404,361)	(412,449)	(422,818)
TOTAL REQUISITION	(2,236,492)	(2,236,579)	(2,330,290)	(2,332,613)	(2,379,266)	(2,426,852)	(2,487,862)
*Percentage increase over prior year Requisition	1.8%	1.8%	4.2%	0.1%	2.0%	2.0%	2.5%
Surplus/(Deficit)*	-	-	-	-	-	-	-
<i>Check</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>

102 - Air Quality							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	264,164	232,421	244,222	248,850	240,771	245,587	250,498
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	264,164	232,421	244,222	248,850	240,771	245,587	250,498
*Percentage Increase over prior year	10.5%	-2.8%	-7.5%	1.9%	-3.2%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	24,910	-	-	-	-	-
TOTAL TRANSFERS	-	24,910	-	-	-	-	-
TOTAL COSTS	264,164	257,330	244,222	248,850	240,771	245,587	250,498
*Percentage Increase over prior year	10.5%	7.4%	-7.5%	1.9%	-3.2%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(25,879)	(25,879)	(26,471)	(27,000)	(27,540)	(28,091)	(28,653)
Administration Overhead Recovery	13,124	13,124	19,101	19,483	19,873	20,270	20,675
Engineering Administration Overhead Recovery	-	-	-	-	-	-	-
Grant	(12,280)	(7,600)	-	-	-	-	-
TOTAL REVENUE	(25,035)	(20,355)	(7,370)	(7,517)	(7,667)	(7,821)	(7,978)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(4,560)	(4,448)	(4,237)	(4,317)	(4,170)	(4,253)	(4,338)
TAX REQ - LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(4,977)	(4,977)	(4,881)	(4,973)	(4,804)	(4,900)	(4,998)
TAX REQ - KELOWNA	(181,318)	(179,573)	(180,477)	(183,891)	(177,621)	(181,173)	(184,796)
TAX REQ - PEACHLAND	(7,052)	(6,987)	(6,686)	(6,812)	(6,580)	(6,711)	(6,846)
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	(41,221)	(40,990)	(40,572)	(41,339)	(39,930)	(40,728)	(41,543)
TOTAL REQUISITION	(239,129)	(236,975)	(236,852)	(241,333)	(233,104)	(237,766)	(242,521)
*Percentage increase over prior year Requisition	11.9%	10.9%	-1.0%	1.9%	-3.4%	2.0%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	4,574	4,573	29,625	29,660	29,882	30,106	30,332
Uses (transfer from)	-	-	-	-	-	-	1
Funding (transfer to)	-	24,910	-	-	-	-	-
Interest	34	142	35	222	224	226	227
Ending Balance	4,608	29,625	29,660	29,882	30,106	30,332	30,561

105 - Noise Abatement							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	12,301	7,560	15,467	15,781	16,103	16,430	16,764
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	12,301	7,560	15,467	15,781	16,103	16,430	16,764
*Percentage Increase over prior year	61.8%	42.4%	25.7%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	716	-	-	-	-	-
TOTAL TRANSFERS	-	716	-	-	-	-	-
TOTAL COSTS	12,301	8,276	15,467	15,781	16,103	16,430	16,764
*Percentage Increase over prior year	50.8%	1.5%	25.7%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	-	-	-	-	-	-	-
Administration Overhead Recovery	1,320	1,320	2,798	2,854	2,911	2,969	3,028
Engineering Administration Overhead Recovery	-	-	-	-	-	-	-
TOTAL REVENUE	1,320	1,320	2,798	2,854	2,911	2,969	3,028
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(4,000)	-	-	-	-	-	-
TAX REQ -CEN OK EAST	(4,914)	(4,889)	(9,246)	(9,434)	(9,625)	(9,820)	(10,019)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(4,707)	(4,707)	(9,019)	(9,201)	(9,388)	(9,578)	(9,773)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(9,621)	(9,596)	(18,265)	(18,635)	(19,014)	(19,399)	(19,792)
*Percentage increase over prior year Requisition	52.7%	52.3%	89.8%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	-	-	0.00	0.00	0.00	0.00	0.00
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	114	114	118	119	119	120	121
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	1
Interest	1	4	1	1	1	1	1
Ending Balance	115	118	119	119	120	121	123
OPERATING RESERVE							
Beginning Balance	8,720	8,720	9,708	9,781	9,854	9,928	10,003
Uses (transfer from)	(4,000)	-	-	-	-	-	1
Funding (transfer to)	-	716.37	-	-	-	-	-
Interest	35	272	73	73	74	74	75
Ending Balance	4,755	9,708	9,781	9,854	9,928	10,003	10,079

106 - Untidy Premises							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	19,888	10,124	24,342	24,838	25,345	25,861	26,388
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	19,888	10,124	24,342	24,838	25,345	25,861	26,388
*Percentage Increase over prior year	47.7%	38.6%	22.4%	2.0%	2.0%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	11,874	-	-	-	-	-
TOTAL TRANSFERS	-	11,874	-	-	-	-	-
TOTAL COSTS	19,888	21,997	24,342	24,838	25,345	25,861	26,388
*Percentage Increase over prior year	45.5%	106.2%	22.4%	2.0%	2.0%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations and Previous Years Surplus / Deficit	(3,000)	(9,148)	(3,060)	(3,121)	(3,184)	(3,247)	-
Administration Overhead Recovery	2,337	2,337	4,525	4,616	4,708	4,802	4,898
Engineering Administration Overhead Recovery	-	-	-	-	-	-	-
TOTAL REVENUE	(663)	(6,811)	1,465	1,495	1,524	1,555	4,898
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(4,000)	-	-	-	-	-	-
TAX REQ -CEN OK EAST	(7,777)	(7,738)	(13,065)	(13,331)	(13,602)	(13,879)	(15,838)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(7,448)	(7,448)	(12,743)	(13,002)	(13,267)	(13,537)	(15,448)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(15,225)	(15,186)	(25,807)	(26,333)	(26,869)	(27,415)	(31,286)
*Percentage increase over prior year Requisition	63.6%	63.2%	69.5%	2.0%	2.0%	2.0%	14.1%
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	522	523	539	543	547	551	555
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	1
Interest	4	16	4	4	4	4	4
Ending Balance	526	539	543	547	551	555	561
OPERATING RESERVE							
Beginning Balance	11,584	11,584	23,818	23,876	24,055	24,235	24,417
Uses (transfer from)	(4,000)	-	-	-	-	-	1
Funding (transfer to)	-	11,873.52	-	-	-	-	-
Interest	87	361	58	179	180	182	183
Ending Balance	7,671	23,818	23,876	24,055	24,235	24,417	24,601

110 - Regional Planning							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	1,310,617	936,703	736,504	606,515	618,646	631,019	632,599
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	1,310,617	936,703	736,504	606,515	618,646	631,019	632,599
*Percentage Increase over prior year	57.9%	66.3%	-43.8%	-17.6%	2.0%	2.0%	0.3%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	8,000	8,000	8,160	8,323	8,490	8,659	-
Transfer to Operating Reserve Fund	-	66,915	-	-	-	-	-
TOTAL TRANSFERS	8,000	74,915	8,160	8,323	8,490	8,659	-
TOTAL COSTS	1,318,617	1,011,617	744,664	614,838	627,136	639,678	632,599
*Percentage Increase over prior year	57.3%	70.4%	-43.5%	-17.4%	2.0%	2.0%	-1.1%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(654,600)	(529,885)	(277,871)	-	-	-	-
Administration Overhead Recovery	122,375	122,375	257,784	262,940	268,199	273,563	279,034
Other	-	-	-	-	-	-	-
TOTAL REVENUE	(532,225)	(407,510)	(20,087)	262,940	268,199	273,563	279,034
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(182,308)	-	(75,000)	-	-	-	-
TAX REQ -CEN OK EAST	(12,063)	(11,891)	(12,258)	(16,565)	(16,896)	(17,234)	(17,204)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(13,223)	(13,223)	(14,149)	(19,120)	(19,502)	(19,892)	(19,857)
TAX REQ - KELOWNA	(408,808)	(408,700)	(443,086)	(598,745)	(610,721)	(622,935)	(621,838)
TAX REQ - PEACHLAND	(18,530)	(18,526)	(19,200)	(25,945)	(26,464)	(26,994)	(26,946)
TAX REQ - LAKE COUNTRY	(48,422)	(48,390)	(50,486)	(68,222)	(69,587)	(70,979)	(70,854)
TAX REQ - WEST KELOWNA	(103,037)	(103,377)	(110,397)	(149,180)	(152,164)	(155,207)	(154,934)
TOTAL REQUISITION	(604,084)	(604,107)	(649,576)	(877,778)	(895,335)	(913,241)	(911,633)
*Percentage increase over prior year Requisition	37.1%	37.1%	7.5%	35.1%	2.0%	2.0%	-0.2%
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	9,664	9,664	17,965	26,258	34,778	43,529	52,515
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	8,000	8,000	8,160	8,323	8,490	8,659	-
Interest	72	301	133	197	261	326	394
Ending Balance	17,736	17,965	26,258	34,778	43,529	52,515	52,909
OPERATING RESERVE							
Beginning Balance	56,641	185,227	257,909	258,334	260,271	262,223	264,190
Uses (transfer from)	(182,308)	-	-	-	-	-	1
Funding (transfer to)	-	66,915	-	-	-	-	-
Interest	425	5,767	425	1,938	1,952	1,967	1,981
Ending Balance	-125,242	257,908.77	258,334	260,271	262,223	264,190	266,172

111 - Electoral Area Planning							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	523,270	347,000	711,508	541,118	551,941	562,979	574,239
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	523,270	347,000	711,508	541,118	551,941	562,979	574,239
*Percentage Increase over prior year	3.6%	-8.3%	36.0%	-23.9%	2.0%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	118,471	-	-	-	-	-
TOTAL TRANSFERS	-	118,471	-	-	-	-	-
TOTAL COSTS	523,270	465,471	711,508	541,118	551,941	562,979	574,239
*Percentage Increase over prior year	3.6%	-5.8%	36.0%	-23.9%	2.0%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations and Previous Years Surplus / Deficit	(47,300)	(57,773)	(205,000)	(30,600)	(31,212)	(31,836)	(32,473)
Administration Overhead Recovery	87,693	87,693	119,044	121,425	123,854	126,331	128,858
Engineering Administration Overhead Recovery	-	2,047	-	-	-	-	-
Other	-	-	-	-	-	-	-
TOTAL REVENUE	40,393	31,967	(85,956)	90,825	92,642	94,495	96,385
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(67,699)	-	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Transfer From CWF Cap Fac Reserve	-	(1,474)	-	-	-	-	-
TAX REQ - CEN OK EAST	(56,024)	(56,024)	(73,871)	(74,651)	(76,193)	(77,765)	(79,369)
TAX REQ - CEN OK WEST	(206,993)	(206,993)	(259,762)	(262,503)	(267,925)	(273,455)	(279,096)
TAX REQ - KELOWNA	(189,120)	(189,120)	(216,254)	(218,537)	(223,050)	(227,654)	(232,350)
TAX REQ - PEACHLAND	(2,639)	(2,639)	(3,500)	(3,537)	(3,610)	(3,685)	(3,761)
TAX REQ - LAKE COUNTRY	(3,761)	(3,761)	(4,555)	(4,603)	(4,698)	(4,795)	(4,894)
TAX REQ - WEST KELOWNA	(37,427)	(37,427)	(47,610)	(48,112)	(49,106)	(50,120)	(51,154)
TOTAL REQUISITION	(495,964)	(495,964)	(605,552)	(611,943)	(624,583)	(637,474)	(650,624)
*Percentage increase over prior year Requisition	1.6%	1.6%	22.1%	1.1%	2.1%	2.1%	2.1%
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	49,006	49,005	50,531	50,910	51,292	51,676	52,064
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	1
Interest	368	1,526	379	382	385	388	390
Ending Balance	49,373	50,531	50,910	51,292	51,676	52,064	52,455
FACILITIES RESERVE							
Beginning Balance	-	-	-	-	-	-	-
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
Ending Balance	-	-	-	-	-	-	-
OPERATING RESERVE							
Beginning Balance	227,863	227,863	353,429	335,929	318,299	300,536	282,640
Uses (transfer from)	(67,699)	-	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Funding (transfer to)	-	118,471	-	-	-	-	-
Interest	1,201	7,095	2,501	2,369	2,237	2,104	1,970
Ending Balance	161,365	353,429	335,929	318,299	300,536	282,640	264,610

115 - Insect Control							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	20,730	18,714	27,090	27,631	28,184	28,748	29,322
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	20,730	18,714	27,090	27,631	28,184	28,748	29,322
*Percentage Increase over prior year	13.3%	29.1%	30.7%	2.0%	2.0%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	20,730	18,714	27,090	27,631	28,184	28,748	29,322
*Percentage Increase over prior year	13.3%	-0.5%	30.7%	2.0%	2.0%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations and Previous Years Surplus / Deficit	(15,421)	(18,337)	(13,547)	(13,818)	(14,094)	(14,376)	(14,664)
Administration Overhead Recovery	3,175	3,175	4,716	4,810	4,906	5,004	5,104
Engineering Administration Overhead Recovery	-	-	-	-	-	-	-
TOTAL REVENUE	(12,246)	(15,162)	(8,831)	(9,008)	(9,188)	(9,372)	(9,560)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(4,000)	(137)	-	-	-	-	-
TAX REQ -CEN OK EAST	(579)	(413)	(2,296)	(2,342)	(2,389)	(2,436)	(2,485)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(632)	(632)	(2,645)	(2,698)	(2,752)	(2,807)	(2,863)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	(895)	(648)	(3,623)	(3,695)	(3,769)	(3,844)	(3,921)
TAX REQ - LAKE COUNTRY	(2,379)	(1,723)	(9,695)	(9,889)	(10,087)	(10,288)	(10,494)
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(4,484)	(3,415)	(18,259)	(18,623)	(18,996)	(19,375)	(19,763)
*Percentage increase over prior year Requisition	55.8%	18.5%	307.2%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
Vehicles/Bicycles	-	-	13,033	-	-	-	-
TOTAL EXPENDITURES	-	-	13,033	-	-	-	-
<u>FUNDING SOURCES</u>							
Proceeds of Sale	-	-	(2,000)	-	-	-	-
Transfer From Equipment Replacement Fund	-	-	(11,033)	-	-	-	-
TOTAL FUNDING	-	-	(13,033)	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	16,483	16,483	16,996	6,088	6,133	6,179	6,226
Uses (transfer from)	-	-	(11,033)	-	-	-	-
Interest	124	513	125	46	46	46	47
Ending Balance	16,607	16,996	6,088	6,133	6,179	6,226	6,272
OPERATING RESERVE							
Beginning Balance	11,419	11,419	11,638	11,694	11,782	12,665	13,615
Uses (transfer from)	(4,000)	(137)	-	-	-	-	1
Funding (transfer to)	-	-	-	-	-	-	-
Interest	86	355.53	56	88	884	950	1,021
Ending Balance	7,504	11,638	11,694	11,782	12,665	13,615	14,637

116 - Weed Control							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	144,985	158,563	176,426	180,055	183,157	186,870	190,607
TOTAL OPERATING COSTS	144,985	158,563	176,426	180,055	183,157	186,870	190,607
*Percentage Increase over prior year	8.7%	49.5%	21.7%	2.1%	1.7%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	5,000	5,000	5,000	5,000	5,000	5,000	5,100
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-
TOTAL TRANSFERS	5,000	5,000	5,000	5,000	5,000	5,000	5,100
TOTAL COSTS	149,985	163,563	181,426	185,055	188,157	191,870	195,707
*Percentage Increase over prior year	3.9%	24.3%	21.0%	2.0%	1.7%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations and Previous Years Surplus / Deficit	(25,000)	(40,002)	(25,500)	(26,010)	(26,530)	(27,061)	-
Grants	(13,500)	(21,061)	(13,770)	(14,045)	(14,326)	(14,613)	-
Administration Overhead Recovery	23,143	23,143	32,984	33,644	34,317	35,003	35,703
Engineering Administration Overhead Recovery	-	-	-	-	-	-	-
TOTAL REVENUE	(15,357)	(37,921)	(6,286)	(6,411)	(6,540)	(6,671)	35,703
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(30,000)	(21,015)	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(3,343)	(3,341)	(5,443)	(5,552)	(5,644)	(5,755)	(7,191)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	(88,668)	(88,668)	(149,358)	(152,345)	(154,882)	(157,936)	(197,345)
TAX REQ - PEACHLAND	(3,449)	(3,450)	(5,533)	(5,643)	(5,737)	(5,851)	(7,310)
TAX REQ - LAKE COUNTRY	(9,169)	(9,168)	(14,806)	(15,103)	(15,354)	(15,657)	(19,564)
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(104,628)	(104,627)	(175,140)	(178,643)	(181,618)	(185,199)	(231,410)
*Percentage increase over prior year Requisition	5.9%	5.9%	67.4%	2.0%	1.7%	2.0%	25.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
Vehicles/Bicycles	-	-	52,130	-	-	-	-
TOTAL EXPENDITURES	-	-	52,130	-	-	-	-
<u>FUNDING SOURCES</u>							
Proceeds of Sale	-	-	(8,000)	-	-	-	-
Transfer From Equipment Replacement Fund	-	-	(44,130)	-	-	-	-
TOTAL FUNDING	-	-	(52,130)	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	58,377	58,377	65,195	26,543	31,742	36,980	44,754
Uses (transfer from)	-	-	(44,130)	-	-	-	-
Funding (transfer to)	5,000	5,000	5,000	5,000	5,000	5,000	5,100
Interest	438	1,818	479	199	238	2,774	3,357
Ending Balance	63,815	65,195	26,543	31,742	36,980	44,754	53,211
OPERATING RESERVE							
Beginning Balance	77,705	77,704	59,108	59,470	59,917	60,366	60,819
Uses (transfer from)	(30,000)	(21,015)	-	-	-	-	1
Interest	583	2,419	362	446	449	453	456
Ending Balance	48,287	59,108	59,470	59,917	60,366	60,819	61,276

117 - Sterile Insect Release							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
TRANSFER TO S.I.R. PROGRAM	1,012,163	1,012,064	1,035,462	1,056,171	1,077,295	1,098,841	1,120,817
TRANSFER TO S.I.R. - PARCEL TAX	423,116	423,216	426,329	434,856	443,553	452,424	461,472
TOTAL OPERATING COSTS	1,435,279	1,435,280	1,461,791	1,491,027	1,520,847	1,551,264	1,582,290
*Percentage Increase over prior year	2.4%	2.4%	1.8%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	1,435,279	1,435,280	1,461,791	1,491,027	1,520,847	1,551,264	1,582,290
*Percentage Increase over prior year	2.4%	2.4%	1.8%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	-	-	-	-	-	-	-
Administration Overhead Recovery	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Engineering Administration Overhead Recovery	-	-	-	-	-	-	-
TOTAL REVENUE	15,000	15,000	15,000	15,000	15,000	15,000	15,000
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	-	(241)	-	-	-	-	-
PARCEL TAX	(45,810)	(45,810)	(48,359)	(49,326)	(50,313)	(51,319)	(52,345)
PARCEL TAX - KELOWNA	(276,676)	(276,676)	(274,968)	(280,467)	(286,077)	(291,798)	(297,634)
PARCEL TAX - LAKE COUNTRY	(86,631)	(86,333)	(88,893)	(90,671)	(92,484)	(94,334)	(96,221)
PARCEL TAX - PEACHLAND	(859)	(860)	(917)	(935)	(954)	(973)	(993)
PARCEL TAX - WEST KELOWNA	(13,139)	(13,139)	(13,192)	(13,456)	(13,725)	(13,999)	(14,279)
TAX REQ - CEN OK EAST	(14,181)	(13,876)	(13,692)	(13,962)	(14,237)	(14,518)	(14,805)
TAX REQ - CEN OK WEST	(18,399)	(18,399)	(19,248)	(19,627)	(20,014)	(20,409)	(20,812)
TAX REQ - KELOWNA	(745,366)	(744,860)	(762,959)	(778,000)	(793,342)	(808,991)	(824,953)
TAX REQ - LAKE COUNTRY	(26,598)	(26,604)	(27,345)	(27,884)	(28,434)	(28,995)	(29,567)
TAX REQ - PEACHLAND	(72,776)	(72,633)	(71,596)	(73,008)	(74,448)	(75,916)	(77,414)
TAX REQ - WEST KELOWNA	(149,844)	(150,848)	(155,622)	(158,690)	(161,819)	(165,011)	(168,267)
TOTAL REQUISITION	(1,450,279)	(1,450,038)	(1,476,791)	(1,506,027)	(1,535,847)	(1,566,264)	(1,597,290)
*Percentage increase over prior year Requisition	2.3%	2.3%	1.8%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	298	298	307	310	312	314	317
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	2	9	2	2	2	2	2
Ending Balance	300	307	310	312	314	317	319

118 - Starling Control							
OPERATING							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
OPERATING COSTS							
Operations	20,209	20,322	20,669	21,025	21,446	21,875	22,312
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	20,209	20,322	20,669	21,025	21,446	21,875	22,312
*Percentage Increase over prior year	0.0%	0.3%	2.3%	1.7%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	20,209	20,322	20,669	21,025	21,446	21,875	22,312
*Percentage Increase over prior year	0.0%	0.3%	2.3%	1.7%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	55	(58)	-	-	-	-	-
Administration Overhead Recovery	1,169	1,169	1,533	1,564	1,595	1,627	1,660
Engineering Administration Overhead Recovery	-	-	-	-	-	-	-
TOTAL REVENUE	1,224	1,111	1,533	1,564	1,595	1,627	1,660
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	(18,763)	(18,763)	(19,541)	(19,882)	(20,279)	(20,685)	(21,099)
TAX REQ - PEACHLAND	(730)	(730)	(724)	(736)	(751)	(766)	(782)
TAX REQ - LAKE COUNTRY	(1,940)	(1,940)	(1,937)	(1,971)	(2,010)	(2,051)	(2,092)
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(21,433)	(21,433)	(22,202)	(22,589)	(23,041)	(23,502)	(23,972)
*Percentage increase over prior year Requisition	0.9%	0.9%	3.6%	1.7%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-

120 - Economic Development Commission							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	1,127,112	1,088,647	1,171,601	1,193,050	1,216,834	1,241,203	1,263,227
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	1,127,112	1,088,647	1,171,601	1,193,050	1,216,834	1,241,203	1,263,227
*Percentage Increase over prior year	-2.1%	1.4%	3.9%	1.8%	2.0%	2.0%	1.8%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	7,000	7,000	7,140	7,283	7,428	7,577	7,729
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	65,335	-	-	-	-	-
TOTAL TRANSFERS	7,000	72,335	7,140	7,283	7,428	7,577	7,729
TOTAL COSTS	1,134,112	1,160,982	1,178,741	1,200,333	1,224,263	1,248,780	1,270,956
*Percentage Increase over prior year	-2.1%	2.9%	3.9%	1.8%	2.0%	2.0%	1.8%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations and Previous Years Surplus / Deficit	(124,163)	(151,663)	(104,064)	(44,945)	(45,844)	(46,761)	(47,696)
Administration Overhead Recovery	175,491	175,491	224,568	229,059	233,640	238,313	243,079
Other	(26,404)	(25,731)	-	-	-	-	-
TOTAL REVENUE	24,924	(1,903)	120,504	184,114	187,796	191,552	195,383
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(23,146)	(22,774)	(24,519)	(26,127)	(26,648)	(27,181)	(27,672)
TAX REQ - CEN OK WEST	(25,370)	(25,370)	(28,300)	(30,156)	(30,758)	(31,373)	(31,940)
TAX REQ - KELOWNA	(784,367)	(784,064)	(886,234)	(944,351)	(963,186)	(982,471)	(1,000,211)
TAX REQ - PEACHLAND	(35,554)	(35,543)	(38,403)	(40,922)	(41,738)	(42,573)	(43,342)
TAX REQ - LAKE COUNTRY	(92,906)	(92,827)	(100,979)	(107,601)	(109,748)	(111,945)	(113,966)
TAX REQ - WEST KELOWNA	(197,693)	(198,501)	(220,810)	(235,290)	(239,982)	(244,788)	(249,207)
TOTAL REQUISITION	(1,159,036)	(1,159,079)	(1,299,245)	(1,384,446)	(1,412,058)	(1,440,332)	(1,466,338)
*Percentage increase over prior year Requisition	0.5%	0.5%	12.1%	6.6%	2.0%	2.0%	1.8%
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	18,421	18,421	25,995	33,326	40,859	48,594	56,535
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	7,000	7,000	7,140	7,283	7,428	7,577	7,729
Interest	138	574	192	250	306	364	424
Ending Balance	25,559	25,995	33,326	40,859	48,594	56,535	64,688
OPERATING RESERVE							
Beginning Balance	68,776	68,775	136,252	136,771	137,797	138,831	139,872
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	65,335	-	-	-	-	-
Interest	516	2,141.33	520	1,026	1,033	1,041	1,049
Ending Balance	69,292	136,252	136,771	137,797	138,831	139,872	140,921

121 - Ellison Heritage Community Centre							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	132,187	85,701	146,762	151,517	156,498	161,714	167,177
TOTAL OPERATING COSTS	132,187	85,701	146,762	151,517	156,498	161,714	167,177
*Percentage Increase over prior year	7.7%	-1.9%	11.0%	3.2%	3.3%	3.3%	3.4%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	35,000	38,700	8,448	7,804	7,033	6,129	5,083
Transfer to Operating Reserve Fund	-	50,228	-	-	-	-	-
TOTAL TRANSFERS	35,000	88,928	8,448	7,804	7,033	6,129	5,083
TOTAL COSTS	167,187	174,629	155,210	159,321	163,531	167,843	172,260
*Percentage Increase over prior year	-3.2%	10.4%	-7.2%	2.6%	2.6%	2.6%	2.6%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(8,940)	(51,934)	(27,160)	(28,708)	(30,308)	(31,963)	(33,677)
Administration Overhead Recovery	9,763	9,763	20,048	20,449	20,858	21,275	21,701
Other	(10,000)	5,552	-	-	-	-	-
TOTAL REVENUE	(9,177)	(36,619)	(7,112)	(8,259)	(9,450)	(10,688)	(11,976)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(20,000)	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(138,010)	(138,010)	(148,098)	(151,062)	(154,081)	(157,155)	(160,284)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(138,010)	(138,010)	(148,098)	(151,062)	(154,081)	(157,155)	(160,284)
*Percentage increase over prior year Requisition	17.5%	17.5%	7.3%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
SIGNAGE	51,500	-	128,750	-	56,650	77,250	-
HALL RENOVATION/EXPANSION	5,150	-	36,050	30,900	-	-	41,200
TOTAL EXPENDITURES	56,650	-	164,800	30,900	56,650	77,250	41,200
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	(1,650)	-	(4,800)	(900)	(1,650)	(2,250)	(1,200)
Transfer From CWF Cap Fac Reserve	(55,000)	-	(160,000)	(30,000)	(55,000)	(75,000)	(40,000)
TOTAL FUNDING	(56,650)	-	(164,800)	(30,900)	(56,650)	(77,250)	(41,200)
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	62,208	62,208	64,144	64,614	65,099	65,587	66,079
Interest	467	1,937	470	485	488	492	496
Ending Balance	62,674	64,144	64,614	65,099	65,587	66,079	66,575
FACILITIES RESERVE							
Beginning Balance	345,293	345,293	394,743	401,251	411,164	419,631	426,657
Uses (transfer from)	(1,650)	-	(4,800)	(900)	(1,650)	(2,250)	(1,200)
Funding (transfer to)	35,000	38,700	8,448	7,804	7,033	6,129	5,083
Interest	2,590	10,751	2,859	3,009	3,084	3,147	3,200
Ending Balance	381,232	394,743	401,251	411,164	419,631	426,657	433,740
OPERATING RESERVE							
Beginning Balance	58,750	58,861	110,921	111,215	112,049	112,890	113,736
Uses (transfer from)	(20,000)	-	-	-	-	-	-
Funding (transfer to)	-	50,228	-	-	-	-	-
Interest	441	1,832.64	294	834	840	847	853
Ending Balance	39,191	110,921	111,215	112,049	112,890	113,736	114,590

123 - Joe Rich Community Hall							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	60,215	52,427	57,759	61,921	61,143	62,926	64,775
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	60,215	52,427	57,759	61,921	61,143	62,926	64,775
*Percentage Increase over prior year	-7.6%	18.3%	-4.1%	7.2%	-1.3%	2.9%	2.9%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	9,000	9,000	4,322	1,171	3,619	3,222	2,793
Transfer to Operating Reserve Fund	2,819	2,819	-	-	-	-	-
TOTAL TRANSFERS	11,819	11,819	4,322	1,171	3,619	3,222	2,793
TOTAL COSTS	72,034	64,246	62,081	63,092	64,762	66,148	67,568
*Percentage Increase over prior year	-1.6%	10.4%	-13.8%	1.6%	2.6%	2.1%	2.1%
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	5,806	5,806	7,616	7,768	7,923	8,081	8,243
Other	(10,000)	(4,410)	-	-	-	-	-
TOTAL REVENUE	(4,194)	1,396	7,616	7,768	7,923	8,081	8,243
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(4,000)	(1,802)	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(63,840)	(63,840)	(69,697)	(70,860)	(72,685)	(74,229)	(75,811)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(63,840)	(63,840)	(69,697)	(70,860)	(72,685)	(74,229)	(75,811)
*Percentage increase over prior year Requisition	10.4%	10.4%	9.2%	1.7%	2.6%	2.1%	2.1%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
STRUCTURE MAINTENANCE	-	-	-	77,250	-	-	-
HALL RENOVATION/EXPANSION	7,725	1,576	10,300	-	51,500	25,750	25,750
TOTAL EXPENDITURES	7,725	1,576	10,300	77,250	51,500	25,750	25,750
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	(225)	(46)	(300)	(2,250)	(1,500)	(750)	(750)
Transfer From CWF Cap Fac Reserve	(7,500)	(1,530)	(10,000)	(75,000)	(50,000)	(25,000)	(25,000)
TOTAL FUNDING	(7,725)	(1,576)	(10,300)	(77,250)	(51,500)	(25,750)	(25,750)
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	36,634	36,634	46,728	51,093	50,397	54,394	58,024
Uses (transfer from)	(225)	(46)	(300)	(2,250)	-	-	-
Funding (transfer to)	9,000	9,000	4,322	1,171	3,619	3,222	2,793
Interest	275	1,141	343	383	378	408	435
Ending Balance	45,684	46,728	51,093	50,397	54,394	58,024	61,252
OPERATING RESERVE							
Beginning Balance	6,923	6,923	8,155	8,198	8,260	8,322	8,384
Uses (transfer from)	(4,000)	(1,802)	-	-	-	-	-
Funding (transfer to)	2,819	2,819	-	-	-	-	-
Interest	52	215.54	43	61	62	62	63
Ending Balance	5,794	8,155	8,198	8,260	8,322	8,384	8,447

124 - Westside Municipal Recreation							
OPERATING							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
OPERATING COSTS							
Operations	-	34	-	-	-	-	-
Transfer to District of West Kelowna	39,726	39,635	40,058	40,859	41,676	42,510	43,360
TOTAL OPERATING COSTS	39,726	39,669	40,058	40,859	41,676	42,510	43,360
*Percentage Increase over prior year	10.2%	10.0%	0.8%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	39,726	39,669	40,058	40,859	41,676	42,510	43,360
*Percentage Increase over prior year	10.2%	10.0%	0.8%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	-	-	-	-	-	-	-
Administration Overhead Recovery	-	-	3,013	3,073	3,134	3,197	3,261
Engineering Administration Overhead Recovery	-	-	-	-	-	-	-
TOTAL REVENUE	-	-	3,013	3,073	3,134	3,197	3,261
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(39,726)	(39,669)	(43,071)	(43,932)	(44,810)	(45,707)	(46,621)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(39,726)	(39,669)	(43,071)	(43,932)	(44,810)	(45,707)	(46,621)
*Percentage increase over prior year Requisition	10.2%	10.0%	8.4%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-

125 - Johnson Bentley Memorial Aquatic Centre							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	-	12,458	-	-	-	-	-
Transfer to District of West Kelowna	14,818	1,478	13,910	14,188	14,472	14,761	15,057
TOTAL OPERATING COSTS	14,818	13,936	13,910	14,188	14,472	14,761	15,057
*Percentage Increase over prior year	0.0%	-5.9%	-6.1%	2.0%	2.0%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	14,818	13,936	13,910	14,188	14,472	14,761	15,057
*Percentage Increase over prior year	0.0%	-5.9%	-6.1%	2.0%	2.0%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	-	-	-	-	-	-	-
Administration Overhead Recovery	-	-	1,124	1,146	1,169	1,193	1,217
Engineering Administration Overhead Recovery	-	-	-	-	-	-	-
TOTAL REVENUE	-	-	1,124	1,146	1,169	1,193	1,217
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(14,818)	(13,936)	(15,034)	(15,335)	(15,641)	(15,954)	(16,273)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(14,818)	(13,936)	(15,034)	(15,335)	(15,641)	(15,954)	(16,273)
*Percentage increase over prior year Requisition	0.0%	-5.9%	1.5%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	-	-	-	-	-	-	-
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
Ending Balance	-	-	-	-	-	-	-

126 - Killiney Community Hall							
OPERATING							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
<u>OPERATING COSTS</u>							
Operations	23,123	22,663	39,565	55,710	57,362	58,020	59,684
TOTAL OPERATING COSTS	23,123	22,663	39,565	55,710	57,362	58,020	59,684
*Percentage Increase over prior year	-1.0%	-1.3%	71.1%	40.8%	3.0%	1.1%	2.9%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve Fund	-	460	-	-	-	-	-
TOTAL TRANSFERS	-	460	-	-	-	-	-
TOTAL COSTS	23,123	23,123	39,565	55,710	57,362	58,020	59,684
*Percentage Increase over prior year	-1.0%	-1.0%	71.1%	40.8%	3.0%	1.1%	2.9%
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	2,262	2,262	1,465	1,494	1,524	1,554	1,585
TOTAL REVENUE	2,262	2,262	1,465	1,494	1,524	1,554	1,585
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(25,385)	(25,385)	(41,030)	(57,204)	(58,886)	(59,574)	(61,269)
TOTAL REQUISITION	(25,385)	(25,385)	(41,030)	(57,204)	(58,886)	(59,574)	(61,269)
*Percentage increase over prior year Requisition	0.2%	0.2%	61.6%	39.4%	2.9%	1.2%	2.8%
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
OPERATING RESERVE							
Beginning Balance	391	391	864	866	873	880	886
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	460	-	-	-	-	-
Interest	3	12	3	6	7	7	7
Ending Balance	394	864	866	873	880	886	893

131 - Winfield Recreation Centre							
OPERATING							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
OPERATING COSTS							
Transfer to District of Lake Country	55,000	55,000	55,000	55,000	55,000	55,000	55,000
TOTAL OPERATING COSTS	55,000	55,000	55,000	55,000	55,000	55,000	55,000
*Percentage Increase over prior year	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL COSTS	55,000	55,000	55,000	55,000	55,000	55,000	55,000
*Percentage Increase over prior year	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
FUNDING SOURCES (REVENUE)							
TAX REQ - KELOWNA	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
TOTAL REQUISITION	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-

142 - Regional Parks							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	4,603,013.00	4,027,190	4,719,533	4,822,418	4,959,461	5,087,487	5,198,064
TOTAL OPERATING COSTS	4,603,013	4,027,190	4,719,533	4,822,418	4,959,461	5,087,487	5,198,064
*Percentage Increase over prior year	7.1%	4.3%	2.5%	2.2%	2.8%	2.6%	2.2%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	145,262	145,262	248,167	253,131	258,193	263,357	268,624
Transfer to Capital Facilities Reserve	4,050,000	4,050,000	3,258,750	3,307,631	3,357,246	3,407,604	3,458,718
Transfer to Operating Reserve Fund	150,000	150,000	-	-	-	-	-
Transfer to Peachland	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Transfer to Parkland Reserve - Regional	-	-	852,000	852,000	852,000	852,000	852,000
TOTAL TRANSFERS	4,357,262	4,357,262	4,370,917	4,424,762	4,479,439	4,534,961	4,591,342
TOTAL COSTS	8,960,275	8,384,452	9,090,450	9,247,180	9,438,900	9,622,448	9,789,406
*Percentage Increase over prior year	2.9%	-2.9%	1.5%	1.7%	2.1%	1.9%	1.7%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(754,343)	(472,509)	(538,749)	(478,844)	(486,596)	(494,010)	(490,989)
Administration Overhead Recovery	717,922	717,922	1,049,915	1,070,913	1,092,331	1,114,178	1,136,462
Other	(82,000)	(100,292)	-	-	-	-	-
TOTAL REVENUE	(118,421)	145,121	511,166	592,069	605,735	620,168	645,473
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(375,000)	(62,392)	-	-	-	-	-
TAX REQ -CEN OK EAST	(169,081)	(166,395)	(181,197)	(185,681)	(189,557)	(193,294)	(196,922)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(185,330)	(185,330)	(209,143)	(214,319)	(218,793)	(223,105)	(227,293)
TAX REQ - KELOWNA	(5,729,868)	(5,727,717)	(6,549,402)	(6,711,495)	(6,851,592)	(6,986,637)	(7,117,783)
TAX REQ - PEACHLAND	(259,723)	(259,647)	(283,805)	(290,829)	(296,900)	(302,752)	(308,435)
TAX REQ - LAKE COUNTRY	(678,687)	(678,123)	(746,253)	(764,723)	(780,686)	(796,073)	(811,016)
TAX REQ - WEST KELOWNA	(1,444,165)	(1,449,969)	(1,631,815)	(1,672,202)	(1,707,107)	(1,740,755)	(1,773,430)
TOTAL REQUISITION	(8,466,854)	(8,467,181)	(9,601,616)	(9,839,249)	(10,044,635)	(10,242,616)	(10,434,879)
*Percentage increase over prior year Requisition	2.9%	2.9%	13.4%	2.5%	2.1%	2.0%	1.9%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
Buildings	316,725	111,797	450,335	283,250	128,750	-	448,050
Building Improvements	807,800	324,973	767,172	61,800	267,800	240,925	190,550
Land	3,853,848	177,927	3,792,475	-	-	-	-
Land Improvement/Parks Infrastructure	1,742,733	1,020,971	1,854,632	1,976,850	1,719,350	2,048,950	1,369,600
Machinery and Equipment	169,195	139,157	101,970	30,900	133,900	30,900	30,900
Vehicles	278,280	40,755	242,050	257,500	195,700	154,500	0
	-	-	-	-	-	-	-
TOTAL EXPENDITURES	7,168,581	1,815,580	7,208,634	2,610,300	2,445,500	2,475,275	2,039,100
<u>FUNDING SOURCES</u>							
Donations	(50,000)	(26,650)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Proceeds of Sale	-	(11,745)	-	-	-	-	-
Canada / BC Infrastructure / Federal Government Grant	(514,917)	(415,741)	(178,154)	-	-	-	-
Transfer From Parks Reserve Parkland Fund	-	(120,495)	-	-	-	-	-
Transfer From Equipment Replacement Fund	(472,850)	(183,834)	(344,020)	(288,400)	(329,600)	(185,400)	(30,900)
Transfer From Capital Facilities Reserve	(6,130,813)	(1,057,115)	(6,661,460)	(2,296,900)	(2,090,900)	(2,264,875)	(1,983,200)
TOTAL FUNDING	(7,168,581)	(1,815,580)	(7,208,634)	(2,610,300)	(2,445,500)	(2,475,275)	(2,039,100)
Check	-	-	-	-	-	-	-

142 - Regional Parks							
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	307,887	307,887	278,901	182,918	149,021	78,731	157,279
Uses (transfer from)	(472,850)	(183,834)	(344,020)	(288,400)	(329,600)	(185,400)	(30,900)
Funding (transfer to)	145,262	145,262	248,167	253,131	258,193	263,357	268,624
Interest	2,309	9,586	(130)	1,372	1,118	590	1,180
Ending Balance	(17,392)	278,901.30	182,918	149,021	78,731	157,279	396,182
FACILITIES RESERVE							
Beginning Balance	8,642,980	8,642,979	11,904,965	8,551,957	9,626,828	10,965,375	12,190,344
Uses (transfer from)	(6,130,813)	(1,057,115)	(6,661,460)	(2,296,900)	(2,090,900)	(2,264,875)	(1,983,200)
Funding (transfer to)	4,050,000	4,050,000	3,258,750	3,307,631	3,357,246	3,407,604	3,458,718
Interest	64,822	269,100	49,702	64,140	72,201	82,240	91,428
Ending Balance	6,626,989	11,904,965	8,551,957	9,626,828	10,965,375	12,190,344	13,757,290
OPERATING RESERVE							
Beginning Balance	720,015	720,015	830,041	833,794	840,047	846,348	852,695
Uses (transfer from)	(375,000)	(62,392)	-	-	-	-	-
Funding (transfer to)	150,000	150,000	-	-	-	-	1
Interest	5,400	22,418	3,753	6,253	6,300	6,348	6,395
Ending Balance	500,415	830,041	833,794	840,047	846,348	852,695	859,091
PARK LAND RESERVE							
Beginning Balance	630,225	628,778	516,115	1,372,877	2,235,173	3,103,937	3,979,217
Uses (transfer from)	-	(120,495)	-	-	-	-	-
Funding (transfer to)	-	(11,745)	852,000	852,000	852,000	852,000	852,000
Interest	4,727	19,577	4,762	10,297	16,764	23,280	29,844
Ending Balance	634,952	516,115	1,372,877	2,235,173	3,103,937	3,979,217	4,861,061
PARKS LEGACY RESERVE							
Beginning Balance	27,721	27,721	28,585	28,794	29,010	29,228	29,447
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	208	863	209	216	218	219	221
Ending Balance	27,929	28,585	28,794	29,010	29,228	29,447	29,668

143 - Westside Community Parks							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	219,254	194,409	212,984	276,215	269,128	279,321	285,803
TOTAL OPERATING COSTS	219,254	194,409	212,984	276,215	269,128	279,321	285,803
*Percentage Increase over prior year	2.7%	9.1%	-2.9%	29.7%	-2.6%	3.8%	2.3%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	26,000	26,000	26,000	87,720	89,474	91,264	93,089
Transfer to Operating Reserve Fund	-	5,484	-	-	-	-	-
TOTAL TRANSFERS	26,000	31,484	26,000	87,720	89,474	91,264	93,089
TOTAL COSTS	245,254	225,894	238,984	363,935	358,603	370,585	378,892
*Percentage Increase over prior year	2.4%	1.1%	-2.6%	52.3%	-1.5%	3.3%	2.2%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	34,443	34,443	49,880	50,878	51,896	52,934	53,993
Other	(10,000)	(5,640)	-	-	-	-	-
TOTAL REVENUE	24,443	28,803	49,880	50,878	51,896	52,934	53,993
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(15,000)	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(254,697)	(254,697)	(288,864)	(414,813)	(410,499)	(423,519)	(432,885)
TOTAL REQUISITION	(254,697)	(254,697)	(288,864)	(414,813)	(410,499)	(423,519)	(432,885)
*Percentage increase over prior year Requisition	10.8%	10.8%	13.4%	43.6%	-1.0%	3.2%	2.2%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EXPENDITURES							
Trail	61,191	-	61,191	-	-	-	-
Restoration	12,950	13,028	-	-	-	46,350	-
Park Amenities	144,200	17,259	283,250	169,950	50,750	-	-
Park Development	-	-	-	-	-	-	128,750
TOTAL EXPENDITURES	218,341	30,287	344,441	169,950	50,750	46,350	128,750
FUNDING SOURCES							
Transfer From Capital Facilities Reserve	(7,050)	(448)	(10,650)	(4,950)	(750)	(1,350)	(3,750)
Transfer From CWF Cap Fac Reserve	(211,291)	(29,840)	(333,791)	(165,000)	(50,000)	(45,000)	(125,000)
TOTAL FUNDING	(218,341)	(30,287)	(344,441)	(169,950)	(50,750)	(46,350)	(128,750)
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	47,782	47,782	49,269	49,630	50,003	50,378	50,755
Interest	358	1,488	361	372	375	378	381
Ending Balance	48,140	49,269	49,630	50,003	50,378	50,755	51,136
FACILITIES RESERVE							
Beginning Balance	321,337	321,337	356,894	348,814	346,480	348,329	349,591
Uses (transfer from)	(7,050)	(448)	(10,650)	(4,950)	(750)	(1,350)	(3,750)
Funding (transfer to)	26,000	26,000	-	-	-	-	-
Interest	2,410	10,005	2,570	2,616	2,599	2,612	2,622
Ending Balance	342,697	356,894	348,814	346,480	348,329	349,591	348,463
OPERATING RESERVE							
Beginning Balance	19,384	19,384	25,472	25,506	25,697	25,890	26,084
Uses (transfer from)	(15,000)	-	-	-	-	-	-
Funding (transfer to)	-	5,484	-	-	-	-	-
Interest	145	604	34	191	193	194	196
Ending Balance	4,529	25,472	25,506	25,697	25,890	26,084	26,280
PARK LAND RESERVE							
Beginning Balance	180,226	180,226	185,838	187,200	188,604	190,018	191,443
Interest	1,352	5,611	1,362	1,404	1,415	1,425	1,436
Ending Balance	181,578	185,838	187,200	188,604	190,018	191,443	192,879

144 - Eastside Community Parks							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	110,246	107,022	143,651	147,108	150,738	154,450	158,277
TOTAL OPERATING COSTS	110,246	107,022	143,651	147,108	150,738	154,450	158,277
*Percentage Increase over prior year	4.0%	9.7%	30.3%	2.4%	2.5%	2.5%	2.5%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	12,000	12,000	-	-	-	-	-
TOTAL TRANSFERS	12,000	12,000	-	-	-	-	-
TOTAL COSTS	122,246	119,022	143,651	147,108	150,738	154,450	158,277
*Percentage Increase over prior year	3.6%	5.8%	17.5%	2.4%	2.5%	2.5%	2.5%
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	17,531	17,531	25,081	25,583	26,095	26,617	27,149
Other	(5,000)	(1,692)	-	-	-	-	-
TOTAL REVENUE	12,531	15,839	25,081	25,583	26,095	26,617	27,149
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	-	(84)	-	-	-	-	-
TAX REQ -CEN OK EAST	(134,777)	(134,777)	(168,732)	(172,691)	(176,833)	(181,067)	(185,426)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(134,777)	(134,777)	(168,732)	(172,691)	(176,833)	(181,067)	(185,426)
*Percentage increase over prior year Requisition	13.2%	13.2%	25.2%	2.3%	2.4%	2.4%	2.4%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
Park Amenities	15,450	2,969	103,000	51,500	87,550	-	-
TOTAL EXPENDITURES	15,450	2,969	103,000	51,500	87,550	-	-
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	(450)	(44)	(3,000)	(1,500)	(2,550)	-	-
Transfer From CWF Cap Fac Reserve	(15,000)	(2,925)	(100,000)	(50,000)	(85,000)	-	-
TOTAL FUNDING	(15,450)	(2,969)	(103,000)	(51,500)	(87,550)	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	52,248	52,248	53,875	54,270	54,677	55,087	55,500
Interest	392	1,627	395	407	410	413	416
Ending Balance	52,640	53,875	54,270	54,677	55,087	55,500	55,916
FACILITIES RESERVE							
Beginning Balance	145,600	145,600	162,090	160,277	159,979	158,628	159,818
Uses (transfer from)	(450)	(44)	(3,000)	(1,500)	(2,550)	-	-
Funding (transfer to)	12,000	12,000	-	-	-	-	-
Interest	1,092	4,533	1,187	1,202	1,200	1,190	1,199
Ending Balance	158,242	162,090	160,277	159,979	158,628	159,818	161,017
OPERATING RESERVE							
Beginning Balance	2,943	2,943	2,950	2,973	2,995	3,017	3,040
Uses (transfer from)	-	(84)	-	-	-	-	-
Interest	22	92	22	22	22	23	23
Ending Balance	2,965	2,950	2,973	2,995	3,017	3,040	3,063
PARK LAND RESERVE							
Beginning Balance	65,124	65,124	67,152	67,644	68,151	68,663	69,178
Interest	488	2,028	492	507	511	515	519
Ending Balance	65,612	67,152	67,644	68,151	68,663	69,178	69,696

171 - Okanagan Regional Library							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	-	-	-	-	-	-	-
Other Operating Expenses							
TOTAL OPERATING COSTS	-	-	-	-	-	-	-
*Percentage Increase over prior year	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-
Transfer to Library Board	316,605	316,605	336,033	329,396	335,984	342,703	349,558
TOTAL TRANSFERS	316,605	316,605	336,033	329,396	335,984	342,703	349,558
TOTAL COSTS	316,605	316,605	336,033	329,396	335,984	342,703	349,558
*Percentage Increase over prior year	0.4%	0.4%	6.1%	-2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Office Rentals	-	-	-	-	-	-	-
Administration Overhead Recovery	5,000	5,000	5,000	5,100	5,202	5,306	5,412
Other	-	-	-	-	-	-	-
TOTAL REVENUE	5,000	5,000	5,000	5,100	5,202	5,306	5,412
TRANSFERS FROM RESERVE							
From Grants or Operating Reserve Fund	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(153,776)	(154,078)	(158,474)	(155,437)	(158,545)	(161,716)	(164,951)
TAX REQ - CEN OK WEST	(167,829)	(167,527)	(182,559)	(179,059)	(182,640)	(186,293)	(190,019)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(321,605)	(321,605)	(341,033)	(334,496)	(341,186)	(348,009)	(354,970)
*Percentage increase over prior year Requisition	0.4%	0.4%	6.0%	-1.9%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	3,307	3,307	3,410	3,435	3,461	3,486	3,513
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	25	103	25	26	26	26	26
Ending Balance	3,332	3,410	3,435	3,461	3,486	3,513	3,539
OPERATING RESERVE							
Beginning Balance	-	-	-	-	-	-	-
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
Ending Balance	-	-	-	-	-	-	-

188 - Regional Library Debt							
OPERATING							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
<u>OPERATING COSTS</u>							
M.F.A. INTEREST	290,100	231,300	290,100	290,100	290,100	290,100	290,100
M.F.A. PRINCIPAL	151,118	151,118	293,314	293,314	293,314	293,314	293,314
TOTAL OPERATING COSTS	441,218	382,418	583,414	583,414	583,414	583,414	583,414
*Percentage Increase over prior year	56.7%	35.8%	32.2%	0.0%	0.0%	0.0%	0.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-
Transfer to Library Board	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	441,218	382,418	583,414	583,414	583,414	583,414	583,414
*Percentage Increase over prior year	56.7%	35.8%	32.2%	0.0%	0.0%	0.0%	0.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(441,218)	(382,418)	(583,414)	(583,414)	(583,414)	(583,414)	(583,414)
Administration Overhead Recovery	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
TOTAL REVENUE	(441,218)	(382,418)	(583,414)	(583,414)	(583,414)	(583,414)	(583,414)
<u>TRANSFERS FROM RESERVE</u>							
From Grants or Operating Reserve Fund	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-

189 - Fiscal - Member Municipal							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
M.F.A. INTEREST	4,971,889	4,572,115	4,740,863	4,522,397	4,278,434	3,918,644	3,918,644
M.F.A. PRINCIPAL	7,574,489	7,837,029	7,881,032	7,737,009	7,408,858	6,295,781	6,295,781
TOTAL OPERATING COSTS	12,546,378	12,409,144	12,621,896	12,259,406	11,687,292	10,214,425	10,214,425
*Percentage Increase over prior year	0.4%	-0.6%	0.6%	-2.9%	-4.7%	-12.6%	0.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-
Transfer to Library Board	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	12,546,378	12,409,144	12,621,896	12,259,406	11,687,292	10,214,425	10,214,425
*Percentage Increase over prior year	0.4%	-0.6%	0.6%	-2.9%	-4.7%	-12.6%	0.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	-	-	-	-	-	-	-
Administration Overhead Recovery	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
TOTAL REVENUE	-	-	-	-	-	-	-
<u>TRANSFERS FROM RESERVE</u>							
From Grants or Operating Reserve Fund	-	-	-	-	-	-	-
M.F.A. - KELOWNA	(9,576,748)	(9,572,426)	(9,366,564)	(9,364,262)	(9,177,315)	(7,914,367)	(7,914,367)
M.F.A. - PEACHLAND	(573,036)	(475,952)	(791,651)	(652,447)	(652,447)	(652,447)	(652,447)
M.F.A. - LAKE COUNTRY	(1,192,214)	(1,132,230)	(1,345,486)	(1,205,813)	(874,028)	(874,028)	(874,028)
M.F.A. - WEST KELOWNA	(1,204,380)	(1,228,536)	(1,118,195)	(1,036,885)	(983,502)	(773,583)	(773,583)
TOTAL REQUISITION	(12,546,378)	(12,409,144)	(12,621,896)	(12,259,406)	(11,687,292)	(10,214,425)	(10,214,425)
*Percentage increase over prior year Requisition	0.4%	-0.6%	0.6%	-2.9%	-4.7%	-12.6%	0.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-

197 - Joe Rich Water system							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	13,970	7,579	14,821	14,174	14,433	14,699	14,970
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	13,970	7,579	14,821	14,174	14,433	14,699	14,970
*Percentage Increase over prior year	-1.0%	45.3%	6.1%	-4.4%	1.8%	1.8%	1.8%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer to Capital Facilities Reserve	5,000	5,000	5,100	5,100	5,100	5,100	5,100
Transfer to Operating Reserve Fund	2,000	-	2,040	2,040	2,040	2,040	2,040
TOTAL TRANSFERS	7,000	5,000	7,140	7,140	7,140	7,140	7,140
TOTAL COSTS	20,970	12,579	21,961	21,314	21,573	21,839	22,110
*Percentage Increase over prior year	9.7%	23.1%	4.7%	-2.9%	1.2%	1.2%	1.2%
<u>FUNDING SOURCES (REVENUE)</u>							
TRANSFER FROM JOE RICH FIRE	(6,990)	(4,193)	(7,320)	(7,105)	(7,191)	(7,280)	(7,370)
TRANSFER FROM JOE RICH HALL	(6,990)	(4,193)	(7,320)	(7,105)	(7,191)	(7,280)	(7,370)
TRANSFER FROM PARKS	(6,990)	(4,193)	(7,320)	(7,105)	(7,191)	(7,280)	(7,370)
TOTAL REVENUE	(20,970)	(12,579)	(21,961)	(21,314)	(21,573)	(21,839)	(22,110)
<u>TRANSFERS FROM RESERVE</u>							
From Grants or Operating Reserve Fund	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	-	-	-	-	-	-	-
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
Ending Balance	-	-	-	-	-	-	-
FACILITIES RESERVE							
Beginning Balance	20,327	20,327	25,960	26,151	26,347	26,544	26,743
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	5,000	5,000	-	-	-	-	-
Interest	152	633	191	196	198	199	201
Ending Balance	25,479	25,960	26,151	26,347	26,544	26,743	26,944
OPERATING RESERVE							
Beginning Balance	-	-	-	2,055	4,110	6,181	8,268
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	2,000	-	2,040	2,040	2,040	2,040	2,040
Interest	-	-	15	15	31	46	62
Ending Balance	2,000	-	2,055	4,110	6,181	8,268	10,370

301 - Killiney Beach Water System							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	251,222	203,844	220,824	216,694	221,279	415,917	420,610
TOTAL OPERATING COSTS	251,222	203,844	220,824	216,694	221,279	415,917	420,610
*Percentage Increase over prior year	33.8%	6.1%	-12.1%	-1.9%	2.1%	88.0%	1.1%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	232,626	232,626	269,172	268,592	277,606	90,037	104,247
Transfer to Operating Reserve Fund	-	21,327	-	-	-	-	-
TOTAL TRANSFERS	232,626	253,953	269,172	268,592	277,606	90,037	104,247
TOTAL COSTS	483,848	457,796	489,996	485,286	498,885	505,954	524,857
*Percentage Increase over prior year	9.8%	-1.2%	1.3%	-1.0%	2.8%	1.4%	3.7%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(523,569)	(497,518)	(543,482)	(538,138)	(557,274)	(577,305)	(598,279)
Administration Overhead Recovery	32,586	32,586	57,153	58,296	59,462	60,651	61,864
Engineering Administration Overhead Recovery	7,135	7,135	10,677	10,891	11,109	11,331	11,558
TOTAL REVENUE	(483,848)	(457,796)	(475,652)	(468,951)	(486,703)	(505,323)	(524,857)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	-	-	(14,344)	(16,335)	(12,182)	(631)	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
EQUIPMENT & IMPROVEMENTS	29,355	7,882	26,400	516,218	33,042	16,876	17,211
DISTRIBUTION SYSTEM	491,359	-	436,245	20,000	3,312,150	4,600,808	38,224
COMPUTER	-	-	400	-	-	-	-
ENGINEERING & DESIGN COSTS	50,000	19,116	80,000	25,000	-	-	-
VEHICLES	-	-	-	32,500	-	-	-
TOTAL EXPENDITURES	570,714	26,998	543,045	593,718	3,345,192	4,617,684	55,435
<u>FUNDING SOURCES</u>							
Proceeds of Sales	-	-	-	(6,500)	-	-	-
Canada / BC Infrastructure Grant	-	-	-	-	(2,194,500)	(2,786,667)	-
Internal Transfer and Other Grants	(40,000)	-	(170,745)	-	(1,097,250)	(1,393,333)	-
Transfer From Equipment Replacement Fund	(13,905)	-	(83,400)	(571,000)	(20,400)	(20,808)	(21,224)
Transfer From Capital Facilities Reserve	(516,809)	(26,998)	(288,900)	(16,218)	(33,042)	(416,873)	(34,211)
TOTAL FUNDING	(570,714)	(26,998)	(543,045)	(593,718)	(3,345,192)	(4,617,681)	(55,435)
SURPLUS / DEFICIT	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	520,552	520,552	536,759	457,188	(110,383)	(131,611)	(153,406)
Uses (transfer from)	(13,905)	-	(83,400)	(571,000)	(20,400)	(20,808)	(21,224)
Interest	3,904	16,207	3,829	3,429	(828)	(987)	(1,151)
Ending Balance	510,551	536,759	457,188	(110,383)	(131,611)	(153,406)	(175,780)
FACILITIES RESERVE							
Beginning Balance	860,653	860,653	1,093,078	1,077,722	1,338,179	1,592,779	1,277,888
Uses (transfer from)	(516,809)	(26,998)	(288,900)	(16,218)	(33,042)	(416,873)	(34,211)
Funding (transfer to)	232,626	232,626	269,172	268,592	277,606	90,037	104,247
Interest	6,455	26,797	4,372	8,083	10,036	11,946	9,584
Ending Balance	582,925	1,093,078	1,077,722	1,338,179	1,592,779	1,277,888	1,357,509
OPERATING RESERVE							
Beginning Balance	18,208	18,208	40,102	40,239	40,541	40,845	41,151
Funding (transfer to)	-	21,327	-	-	-	-	-
Interest	137	567	138	302	304	306	309
Ending Balance	18,345	40,102	40,239	40,541	40,845	41,151	41,460

303 - Falcon Ridge Water System							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	76,703	77,139	76,220	80,798	76,410	78,061	87,751
TOTAL OPERATING COSTS	76,703	77,139	76,220	80,798	76,410	78,061	87,751
*Percentage Increase over prior year	-64.7%	9.3%	-0.6%	6.0%	-5.4%	2.2%	12.4%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	157,310	119,810	34,258	8,581	20,322	23,775	19,846
Transfer to Operating Reserve Fund	-	-	2,000	2,000	2,000	2,000	2,000
TOTAL TRANSFERS	157,310	119,810	36,258	10,581	22,322	25,775	21,846
TOTAL COSTS	234,013	196,949	112,478	91,379	98,732	103,835	109,597
*Percentage Increase over prior year	3.5%	68.6%	-51.9%	-18.8%	8.0%	5.2%	5.5%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(86,525)	(94,268)	(93,526)	(100,841)	(108,617)	(114,151)	(120,159)
Administration Overhead Recovery	11,700	11,700	17,450	17,799	18,155	18,518	18,888
Engineering Administration Overhead Recovery	2,562	2,562	3,260	3,325	3,392	3,460	3,529
Other	(148,500)	(111,000)	(28,000)	-	-	-	-
TOTAL REVENUE	(220,763)	(191,005)	(100,816)	(79,717)	(87,070)	(92,173)	(97,742)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(10,989)	(5,944)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
PARCEL TAX	(2,261)	-	(9,662)	(9,662)	(9,662)	(9,662)	(9,855)
TOTAL REQUISITION	(2,261)	-	(9,662)	(9,662)	(9,662)	(9,662)	(9,855)
*Percentage increase over prior year Requisition	0.0%	0.0%	327.3%	0.0%	0.0%	0.0%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
EQUIPMENT & IMPROVEMENTS	15,450	2,202	-	33,175	17,500	55,000	10,000
DISTRIBUTION SYSTEM	170,630	131,993	206,700	-	-	-	-
LAND	-	-	10,000	-	-	-	-
ENGINEERING & DESIGN COSTS	-	-	190,000	-	-	-	-
TOTAL EXPENDITURES	186,080	134,196	406,700	33,175	17,500	55,000	10,000
<u>FUNDING SOURCES</u>							
Property Owners Contribution	(58,500)	(29,250)	(190,800)	-	-	-	-
Transfer From Capital Facilities Reserve	(112,580)	(104,946)	(10,000)	(33,175)	(17,500)	(55,000)	(10,000)
Transfer from CWF Cap Fac Res	(15,000)	-	(205,900)	-	-	-	-
TOTAL FUNDING	(186,080)	(134,196)	(406,700)	(33,175)	(17,500)	(55,000)	(10,000)
Check	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	30	30	31	31	31	31	32
Interest	-	1	-	-	-	-	-
Ending Balance	30	31	31	31	31	32	32
FACILITIES RESERVE							
Beginning Balance	7,487	7,487	22,584	47,233	22,994	25,988	49,958
Uses (transfer from)	(112,580)	(104,946)	(10,000)	(33,175)	(17,500)	-	-
Funding (transfer to)	157,310	119,810	34,258	8,581	20,322	23,775	19,846
Interest	56	233	392	354	172	195	375
Ending Balance	52,273	22,584	47,233	22,994	25,988	49,958	70,178
OPERATING RESERVE							
Beginning Balance	37,627	37,627	32,855	33,057	33,305	33,555	33,806
Uses (transfer from)	(10,989)	(5,943.84)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Funding (transfer to)	-	-	2,000	2,000	2,000	2,000	2,000
Interest	282	1,172	202	248	250	252	254
Ending Balance	26,921	32,855	33,057	33,305	33,555	33,806	34,060

305 - Sunset Ranch Water System							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	163,803	145,766	166,185	153,629	167,706	174,853	163,072
TOTAL OPERATING COSTS	163,803	145,766	166,185	153,629	167,706	174,853	163,072
*Percentage Increase over prior year	24.4%	28.2%	1.5%	-7.6%	9.2%	4.3%	-6.7%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	107,869	107,869	80,149	85,149	90,436	96,052	102,013
Transfer to Operating Reserve Fund	4,324	-	4,000	12,202	14,147	11,500	27,295
TOTAL TRANSFERS	112,193	107,869	84,149	97,351	104,583	107,552	129,308
TOTAL COSTS	275,996	253,635	250,334	250,980	272,290	282,405	292,381
*Percentage Increase over prior year	16.3%	-8.5%	-9.3%	0.3%	8.5%	3.7%	3.5%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(248,500)	(265,125)	(278,469)	(292,091)	(303,303)	(318,244)	(336,253)
Administration Overhead Recovery	22,842	22,842	37,265	38,010	38,770	39,545	40,336
Engineering Administration Overhead Recovery	5,002	5,002	6,962	7,101	7,243	7,388	7,536
TOTAL REVENUE	(220,656)	(237,281)	(234,242)	(246,980)	(257,290)	(271,311)	(288,381)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(55,340)	(16,354)	(16,092)	(4,000)	(15,000)	(11,094)	(4,000)
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
EQUIPMENT & IMPROVEMENTS	110,800	120,520	17,950	19,659	10,872	11,090	11,311
DISTRIBUTION SYSTEM	-	-	134,000	50,000	-	20,000	20,400
FACILITY RENEWAL	-	-	-	5,000	-	-	-
ENGINEERING & DESIGN COSTS	-	-	20,000	-	-	-	10,000
COMPUTER	-	-	400	-	-	-	-
VEHICLES	-	-	75,000	-	-	-	-
TOTAL EXPENDITURES	110,800	120,520	247,350	74,659	10,872	31,090	41,711
<u>FUNDING SOURCES</u>							
Proceeds	-	(7,452)	(15,000)	-	-	-	-
Transfer From Equipment Replacement Fund	(110,800)	(113,068)	(67,900)	-	-	(20,000)	(20,400)
Transfer From Capital Facilities Reserve	-	-	(164,450)	(74,659)	(10,872)	(11,090)	(21,311)
TOTAL FUNDING	(110,800)	(120,520)	(247,350)	(74,659)	(10,872)	(31,090)	(41,711)
Check	-	-	-	-	-	0.00	(0.00)
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	334,948	335,231	240,052	173,852	175,156	176,470	157,793
Uses (transfer from)	(110,800)	(105,616)	(67,900)	-	-	(20,000)	(20,400)
Interest	2,512	10,437	1,700	1,304	1,314	1,324	1,183
Ending Balance	226,660	240,052	173,852	175,156	176,470	157,793	138,577
FACILITIES RESERVE							
Beginning Balance	268,459	268,459	384,687	303,223	315,987	397,921	485,868
Uses (transfer from)	-	-	(164,450)	(74,659)	(10,872)	(11,090)	(21,311)
Funding (transfer to)	107,869	107,869	80,149	85,149	90,436	96,052	102,013
Interest	2,013	8,359	2,838	2,274	2,370	2,984	3,644
Ending Balance	378,342	384,686.56	303,223	315,987	397,921	485,868	570,214
OPERATING RESERVE							
Beginning Balance	57,786	57,786	43,232	31,194	39,630	39,074	39,773
Uses (transfer from)	(55,340)	(16,354)	(16,092)	(4,000)	(15,000)	(11,094)	(4,000)
Funding (transfer to)	4,324	-	4,000	12,202	14,147	11,500	27,295
Interest	433	1,799	54	234	297	293	298
Ending Balance	7,204	43,232	31,194	39,630	39,074	39,773	63,366

306 - Trepanier Bench Water System							
OPERATING							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
OPERATING COSTS							
Operations	23,829	25,257	24,211	21,319	29,445	25,393	25,202
TOTAL OPERATING COSTS	23,829	25,257	24,211	21,319	29,445	25,393	25,202
*Percentage Increase over prior year	17.0%	27.4%	1.6%	-11.9%	38.1%	-13.8%	-0.8%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	4,891	323	3,348	3,414	943	3,471	3,511
Transfer to Operating Reserve Fund	-	-	1,000	5,000	2,000	2,500	3,000
TOTAL TRANSFERS	4,891	323	4,348	8,414	2,943	5,971	6,511
TOTAL COSTS	28,720	25,581	28,560	29,733	32,388	31,364	31,713
*Percentage Increase over prior year	0.8%	-4.8%	-0.6%	4.1%	8.9%	-3.2%	1.1%
FUNDING SOURCES (REVENUE)							
Operations	(33,028)	(29,888)	(34,994)	(36,295)	(39,082)	(38,192)	(38,678)
Administration Overhead Recovery	3,534	3,534	5,421	5,529	5,640	5,753	5,868
Engineering Administration Overhead Recovery	774	774	1,013	1,033	1,054	1,075	1,097
TOTAL REVENUE	(28,720)	(25,581)	(28,560)	(29,733)	(32,388)	(31,364)	(31,713)
TRANSFERS FROM RESERVE							
From Grants or Operating Reserve Fund	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
EXPENDITURES							
EQUIPMENT & IMPROVEMENTS	1,030	-	2,600	17,000	-	-	-
DISTRIBUTION SYSTEM	-	-	-	-	3,000	-	-
TOTAL EXPENDITURES	1,030	-	2,600	17,000	3,000	-	-
FUNDING SOURCES							
Transfer From Capital Facilities Reserve	(1,030)	-	(2,600)	(17,000)	(3,000)	-	-
TOTAL FUNDING	(1,030)	-	(2,600)	(17,000)	(3,000)	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
EQUIPMENT RESERVE							
Beginning Balance	(2,072)	(2,072)	(2,072)	(2,072)	(2,072)	(2,072)	(2,072)
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
Ending Balance	(2,072)	(2,072)	(2,072)	(2,072)	(2,072)	(2,072)	(2,072)
FACILITIES RESERVE							
Beginning Balance	8,027	10,099	10,736	11,574	(1,925)	(3,997)	(556)
Uses (transfer from)	(1,030)	-	(2,600)	(17,000)	(3,000)	-	-
Funding (transfer to)	4,891	323	3,348	3,414	943	3,471	3,511
Interest	60	314	90	87	(14)	(30)	(4)
Ending Balance	11,949	10,736	11,574	(1,925)	(3,997)	(556)	2,951

307 - Westshore Water System							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	228,795	225,081	256,012	248,494	253,776	259,178	264,705
TOTAL OPERATING COSTS	228,795	225,081	256,012	248,494	253,776	259,178	264,705
*Percentage Increase over prior year	4.3%	43.2%	11.9%	-2.9%	2.1%	2.1%	2.1%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	5,000	5,000	5,000	5,000	5,000
Transfer to Capital Facilities Reserve	331,716	331,716	307,863	351,375	381,109	410,151	438,354
Transfer to Operating Reserve Fund	16,800	23,811	32,000	32,000	32,000	32,000	32,000
TOTAL TRANSFERS	348,516	355,528	344,863	388,375	418,109	447,151	475,354
TOTAL COSTS	577,311	580,608	600,875	636,870	671,885	706,330	740,059
*Percentage Increase over prior year	6.0%	9.3%	4.1%	6.0%	5.5%	5.1%	4.8%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(589,135)	(626,993)	(643,039)	(679,681)	(715,341)	(750,428)	(784,796)
Administration Overhead Recovery	38,052	38,052	52,051	53,092	54,154	55,237	56,342
Engineering Administration Overhead Recovery	8,332	8,332	9,724	9,918	10,116	10,318	10,524
TOTAL REVENUE	(542,751)	(580,608)	(581,264)	(616,671)	(651,071)	(684,873)	(717,930)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(34,560)	-	(19,611)	(20,199)	(20,814)	(21,457)	(22,129)
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
EQUIPMENT & IMPROVEMENTS	-	-	43,000	15,300	15,606	15,918	16,236
LEAK DETECTION EQUIPMENT	56,980	18,874	30,000	-	-	-	-
FACILITY RENEWAL	48,554	-	28,000	-	-	-	-
DISTRIBUTION SYSTEM	698,900	22,659	343,250	76,000	3,358,150	4,200,808	21,224
ENGINEERING & DESIGN COSTS	50,000	19,116	45,000	-	-	-	-
VEHICLES	-	-	-	32,500	-	-	-
COMPUTER	-	-	400	-	-	-	-
TOTAL EXPENDITURES	854,434	60,649	489,650	123,800	3,373,756	4,216,726	37,461
<u>FUNDING SOURCES</u>							
Proceeds of Sales	-	-	-	(6,500)	-	-	-
Debt Proceeds	-	-	-	-	(1,097,250)	(1,393,333)	-
Infrastructure Grant	-	-	-	-	(2,194,500)	(2,786,667)	-
Transfer From Equipment Replacement Fund	(56,980)	(18,874)	(73,400)	(117,300)	(42,006)	(36,726)	(37,461)
Transfer From Capital Facilities Reserve	(797,454)	(41,775)	(416,250)	-	(40,000)	-	-
TOTAL FUNDING	(854,434)	(60,649)	(489,650)	(123,800)	(3,373,756)	(4,216,726)	(37,461)
SURPLUS / DEFICIT	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	1,013,988	1,013,426	1,026,106	964,940	859,877	829,320	803,814
Uses (transfer from)	(56,980)	(18,874)	(73,400)	(117,300)	(42,006)	(36,726)	(37,461)
Funding (transfer to)	-	-	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
Interest	7,605	31,553	7,235	7,237	6,449	6,220	6,029
Ending Balance	964,613	1,026,106	964,940	859,877	829,320	803,814	777,382
FACILITIES RESERVE							
Beginning Balance	1,064,433	1,064,434	1,387,516	1,283,679	1,644,682	1,998,126	2,423,263
Uses (transfer from)	331,716	331,716.24	307,863	351,375	381,109	410,151	438,354
Funding (transfer to)	(797,454)	(41,775)	(416,250)	-	(40,000)	-	-
Interest	7,983	33,141	4,550	9,628	12,335	14,986	18,174
Ending Balance	606,678	1,387,516	1,283,679	1,644,682	1,998,126	2,423,263	2,879,792
OPERATING RESERVE							
Beginning Balance	48,622	48,622	73,948	86,571	99,021	110,950	122,325
Uses (transfer from)	(34,560)	-	(19,611)	(20,199)	(20,814)	(21,457)	(22,129)
Funding (transfer to)	16,800	23,811	32,000	32,000	32,000	32,000	32,000
Interest	365	1,514	234	649	743	832	917
Ending Balance	31,227	73,948	86,571	99,021	110,950	122,325	133,113

310 - Fintry Water System							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	341,098	338,630	353,914	352,733	355,379	358,086	365,396
TOTAL OPERATING COSTS	341,098	338,630	353,914	352,733	355,379	358,086	365,396
*Percentage Increase over prior year	9.1%	3.8%	3.8%	-0.3%	0.8%	0.8%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	-	-	87,066	88,676	90,319	91,993	93,833
Transfer to Capital Facilities Reserve	86,486	86,486	-	-	-	-	-
Transfer to Operating Reserve Fund	-	53,316	40,017	45,735	50,135	52,951	54,010
TOTAL TRANSFERS	86,486	139,802	127,083	134,411	140,454	144,944	147,843
TOTAL COSTS	427,584	478,432	480,997	487,144	495,833	503,030	513,240
*Percentage Increase over prior year	-2.0%	3.3%	12.5%	1.3%	1.8%	1.5%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(445,677)	(496,525)	(269,497)	(278,889)	(287,821)	(295,259)	(301,164)
Administration Overhead Recovery	14,843	14,843	25,925	26,444	26,973	27,512	28,062
Engineering Administration Overhead Recovery	3,250	3,250	4,843	4,940	5,039	5,140	5,243
TOTAL REVENUE	(427,584)	(478,432)	(238,729)	(247,505)	(255,809)	(262,607)	(267,859)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	-	-	(15,127)	(12,498)	(12,884)	(13,282)	(13,697)
PARCEL TAX	-	-	(227,141)	(227,141)	(227,141)	(227,141)	(231,684)
TOTAL REQUISITION	-	-	(227,140.74)	(227,140.74)	(227,140.74)	(227,140.74)	(231,683.55)
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	2.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
EQUIPMENT & IMPROVEMENTS	15,450	-	16,700	10,404	10,612	20,324	11,041
FACILITY RENEWAL	-	-	7,500	-	-	-	-
DISTRIBUTION SYSTEM	-	-	-	100,000	100,000	-	-
VEHICLES	-	-	35,000	-	-	-	-
COMPUTER	-	-	400	-	-	-	-
TOTAL EXPENDITURES	15,450	-	59,600	110,404	110,612	20,324	11,041
<u>FUNDING SOURCES</u>							
Proceeds of Sales	-	(7,452)	(15,000)	-	-	-	-
Transfer From Equipment Replacement Fund	(10,300)	7,452	(26,800)	(110,404)	(110,612)	(20,324)	(11,041)
Transfer From Capital Facilities Reserve	(5,150)	-	(17,800)	-	-	-	-
TOTAL FUNDING	(15,450)	-	(59,600)	(110,404)	(110,612)	(20,324)	(11,041)
SURPLUS / DEFICIT	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	94,751	94,752	105,154	166,059	145,576	126,375	198,991
Uses (transfer from)	(10,300)	7,452	(26,800)	(110,404)	(110,612)	(20,324)	(11,041)
Funding (transfer to)	-	-	87,066	88,676	90,319	91,993	93,833
Interest	711	2,950	639	1,245	1,092	948	1,492
Ending Balance	85,162	105,154	166,059	145,576	126,375	198,991	283,276
FACILITIES RESERVE							
Beginning Balance	462,530	462,530	563,417	567,561	571,817	576,106	580,427
Uses (transfer from)	86,486	86,486.00	-	-	-	-	-
Interest	3,469	14,401	4,144	4,257	4,289	4,321	4,353
Ending Balance	552,485	563,417	567,561	571,817	576,106	580,427	584,781
OPERATING RESERVE							
Beginning Balance	13,394	14,423	68,188	68,290	68,802	69,318	69,838
Funding (transfer to)	-	53,316	-	-	-	-	-
Interest	100	449	101	512	516	520	524
Ending Balance	13,494	68,188	68,290	68,802	69,318	69,838	70,362

401 - WESTSIDE SEWER SYSTEM: WASTEWATER TREATMENT PLANT							
OPERATING							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
<u>OPERATING COSTS</u>							
Operations	3,374,360	2,932,751	3,445,974	3,366,814	3,391,577	3,486,616	3,565,377
TOTAL OPERATING COSTS	3,374,360	2,932,751	3,445,974	3,366,814	3,391,577	3,486,616	3,565,377
*Percentage Increase over prior year	5.8%	-1.4%	2.1%	-2.3%	0.7%	2.8%	2.3%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	998,261	998,261	1,089,012	1,179,763	1,270,515	1,361,266	1,452,018
Transfer to Equipment Reserve	55,000	55,000	200,000	185,000	250,000	125,000	102,000
Transfer to Operating Reserve	20,000	168,653	-	25,000	75,000	75,000	102,000
TOTAL TRANSFERS	1,073,261	1,221,914	1,289,012	1,389,763	1,595,515	1,561,266	1,656,018
TOTAL COSTS	4,447,621	4,154,665	4,734,986	4,756,577	4,987,092	5,047,882	5,221,395
*Percentage Increase over prior year	4.33%	-2.58%	6.46%	0.46%	4.85%	1.22%	3.44%
<u>FUNDING SOURCES (REVENUE)</u>							
Transfer from Operating Reserve	(240,000)	-	(300,000)	-	(100,000)	-	-
Grants	(65,000)	-	(65,000)	-	-	-	-
Administration Overhead Recovery	553,516	553,516	767,667	783,020	798,680	814,654	830,947
Engineering Administration Overhead Recovery	121,206	121,206	143,410	146,278	149,204	152,188	155,232
Revenue - Other	(2,400)	(14,443)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)
TOTAL REVENUE	367,322	660,278	543,677	926,898	845,484	964,442	983,779
City of West Kelowna Contribution	(3,399,719)	(3,399,719)	(3,705,076)	(3,989,212)	(4,093,865)	(4,220,030)	(4,355,390)
*Dollar increase over prior year Requisition	(153,901)	(153,901)	(305,357)	(284,136)	(104,653)	(126,165)	(135,360)
*Percentage increase over prior year Requisition	4.74%	4.74%					
District of Peachland Contribution	(362,316)	(362,316)	(365,538)	(393,571)	(403,896)	(416,343)	(429,698)
*Dollar increase over prior year Requisition	(10,545)	(10,545)	(3,222)	(28,033)	(10,325)	(12,447)	(13,355)
*Percentage increase over prior year Requisition	3.00%	3.00%					
Westbank First Nation Contribution	(1,052,908)	(1,052,908)	(1,208,049)	(1,300,692)	(1,334,815)	(1,375,951)	(1,420,086)
*Dollar increase over prior year Requisition	(132,502)	(132,502)	(155,141)	(92,643)	(34,123)	(41,136)	(44,135)
*Percentage increase over prior year Requisition	14.40%	14.40%					
Total Partner Contribution	(4,814,943)	(4,814,943)	(5,278,663)	(5,683,475)	(5,832,576)	(6,012,324)	(6,205,174)
*Dollar increase over prior year Requisition	(296,948)	(296,948)	(463,720)	(404,812)	(149,101)	(179,748)	(192,850)
*Percentage increase over prior year Requisition	6.57%	6.57%	9.63%	7.67%	2.62%	3.08%	3.21%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
<u>EXPENDITURES</u>							
HVAC	280,000	-	280,000	-	-	-	-
Vehicles	125,150	43,666	76,165	-	226,125	-	81,250
Engineering & Design Costs	82,475	-	159,000	120,000	120,000	-	-
Headworks Pumps	-	-	119,500	261,250	261,250	261,250	261,250
Equipment/Improvements	-	-	147,125	76,125	26,125	26,125	26,125
Lab Equipment	25,750	21,480	90,500	176,010	26,530	27,061	27,602
Security System	51,500	-	-	-	-	-	-
Bioreactors	110,110	-	610,620	32,252	32,897	283,555	34,227
Odor Control	31,350	31,973	10,600	2,010,600	2,010,600	10,600	10,600
Blowers	750,000	69,262	600,000	-	-	-	-
Facility Renewal	156,137	91,931	51,125	27,000	-	-	425,000
TOTAL EXPENDITURES	1,612,472	258,312	2,144,635	2,703,237	2,703,528	608,591	866,054
<u>FUNDING SOURCES</u>							
Grants	(112,000)	-	(112,000)	-	-	-	-
Sale of Assets	(10,000)	-	(2,500)	-	-	-	-
Transfer from Equipment Reserve	(114,835)	(103,599)	(295,765)	(236,610)	(263,255)	(37,660)	(119,452)
Transfer from Capital Facilities Reserve	(1,375,637)	(154,713)	(1,562,110)	(367,827)	(341,473)	(323,431)	(746,602)
Transfer from DCC Reserve	-	-	(172,260)	(2,098,800)	(2,098,800)	(247,500)	-
TOTAL FUNDING	(1,612,472)	(258,312)	(2,144,635)	(2,703,237)	(2,703,528)	(608,591)	(866,054)
	-	-	-	-	-	-	-

401 - WESTSIDE SEWER SYSTEM: WASTEWATER TREATMENT PLANT							
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	1,935,566	1,935,566	2,839,378	2,377,966	3,207,737	4,160,837	5,229,878
Uses	(1,375,637)	(154,713)	(1,562,110)	(367,827)	(341,473)	(323,431)	(746,602)
Funding	998,261	998,261	1,089,012	1,179,763	1,270,515	1,361,266	1,452,018
Interest	-	60,264	11,686	17,835	24,058	31,206	39,224
Ending Balance	1,558,190	#####	2,377,966	3,207,737	4,160,837	5,229,878	5,974,519
EQUIPMENT RESERVE							
Beginning Balance	212,533	211,828	169,824	75,216	24,170	11,097	98,520
Uses	(114,835)	(103,599)	(295,765)	(236,610)	(263,255)	(37,660)	(119,452)
Funding	55,000	55,000	200,000	185,000	250,000	125,000	102,000
Interest	1,589	6,595	1,157	564	181	83	739
Ending Balance	154,287	169,824	75,216	24,170	11,097	98,520	81,807
DCC RESERVE							
Beginning Balance	5,237,794	5,222,956	7,679,841	8,302,489	7,015,958	5,719,778	6,265,176
Uses	-	-	(172,260)	(2,098,800)	(2,098,800)	(247,500)	-
Funding	750,000	2,294,268	750,000	750,000	750,000	750,000	750,001
Interest	-	162,618	44,908	62,269	52,620	42,898	46,989
Ending Balance	5,987,794	7,679,841	8,302,489	7,015,958	5,719,778	6,265,176	7,062,166
OPERATING RESERVE							
Beginning Balance	502,074	463,996	647,095	349,211	376,830	354,656	432,316
Uses	(240,000)	-	(300,000)	-	(100,000)	-	-
Funding	20,000	168,653	-	25,000	75,000	75,000	102,000
Interest	-	14,447	2,116	2,619	2,826	2,660	3,242
Ending Balance	282,074	647,095	349,211	376,830	354,656	432,316	537,558

470 - WESTSIDE SEWER SYSTEM: RDCO LIFT STATIONS/COLLECTOR SYSTEMS							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	340,792	245,843.23	348,451	365,974	373,435	381,051	388,828
TOTAL OPERATING COSTS	340,792	245,843	348,451	365,974	373,435	381,051	388,828
*Percentage Increase over prior year	1.8%	-14.7%	2.2%	5.0%	2.0%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	176,550	176,550	188,823	204,558	220,294	236,029	251,764
Transfer to Operating Reserve	-	74,949	-	-	-	-	-
TOTAL TRANSFERS	176,550	251,499	188,823	204,558	220,294	236,029	251,764
TOTAL COSTS	517,342	497,342	537,274	570,532	593,729	617,080	640,592
*Percentage Increase over prior year	1.89%	-2.05%	3.85%	6.19%	4.07%	3.93%	3.81%
<u>FUNDING SOURCES (REVENUE)</u>							
Transfer from Operating Reserve	(20,000)	-	-	-	-	-	-
Administration Overhead Recovery	58,076	58,076	77,530	79,081	80,663	82,276	83,922
Engineering Administration Overhead Recovery	12,717	12,717	14,484	14,774	15,069	15,370	15,677
TOTAL REVENUE	50,793	70,793	92,014	93,855	95,732	97,646	99,599
City of West Kelowna Contribution	(434,055)	(434,055)	(468,694)	(494,835)	(513,511)	(532,329)	(551,294)
*Dollar increase over prior year Requisition	(24,969)	(24,969)	(34,639)	(26,141)	(18,676)	(18,818)	(18,966)
	6.10%	6.10%					
Westbank First Nation Contribution	(134,080)	(134,080)	(160,594)	(169,552)	(175,950)	(182,398)	(188,897)
*Dollar increase over prior year Requisition	(18,428)	(18,428)	(26,514)	(8,958)	(6,398)	(6,448)	(6,499)
	15.93%	15.93%					
Total Partner Contribution	(568,135)	(568,135)	(629,288)	(664,387)	(689,461)	(714,727)	(740,191)
*Dollar increase over prior year Requisition	(43,397)	(43,397)	(61,153)	(35,099)	(25,074)	(25,266)	(25,465)
*Percentage increase over prior year Requisition	8.27%	8.27%	10.76%	5.58%	3.77%	3.66%	3.56%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
Headworks Pumps	26,500	-	35,530	27,571	28,122	28,684	29,258
Equipment/Improvements	10,600	-	83,812	11,028	11,249	211,474	11,703
Flow Meters	15,900	-	16,218	16,542	16,873	17,211	17,555
Lift Stations/Collector - RDCO	1,175,000	-	-	2,750,000	5,090,000	-	-
Land	1,200,000	1,108	500,000	-	-	-	-
Engineering and Design Costs	465,000	-	600,000	130,000	-	-	-
Computer	-	-	1,600	-	-	-	-
TOTAL EXPENDITURES	2,893,000	1,108	1,237,160	2,935,141	5,146,244	257,369	58,516
<u>FUNDING SOURCES</u>							
Transfer from Capital Facilities Reserve	(328,000)	(1,108)	(152,160)	(55,141)	(56,244)	(257,369)	(58,516)
Transfer from DCC Reserve	(2,565,000)	-	(1,085,000)	(2,880,000)	(5,090,000)	-	-
TOTAL FUNDING	(2,893,000)	(1,108)	(1,237,160)	(2,935,141)	(5,146,244)	(257,369)	(58,516)
	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>FACILITIES RESERVE</u>							
Beginning Balance	772,886	763,035	962,235	1,003,558	1,160,502	1,333,256	1,321,915
Uses	(328,000)	(1,108)	(152,160)	(55,141)	(56,244)	(257,369)	(58,516)
Funding	176,550	176,550	188,823	204,558	220,294	236,029	251,764
Interest	-	23,757	4,661	7,527	8,704	9,999	9,914
Ending Balance	621,436	962,235	1,003,558	1,160,502	1,333,256	1,321,915	1,525,077
<u>DCC RESERVE</u>							
Beginning Balance	2,565,998	2,565,998	3,674,889	2,740,271	30,823	(4,909,177)	(4,759,177)
Uses	(2,565,000)	-	(1,085,000)	(2,880,000)	(5,090,000)	-	-
Funding	50,000	1,028,999	150,000	150,000	150,000	150,000	150,000
Interest	-	79,893	382	20,552	0	0	0
Ending Balance	50,998	3,674,889	2,740,271	30,823	-4,909,177	-4,759,177	-4,609,177
<u>OPERATING RESERVE</u>							
Beginning Balance	99,211	52,833	129,426	130,020	130,996	131,978	132,968
Uses	(20,000)	-	-	-	-	-	-
Funding	-	74,949	-	-	-	-	-
Interest	-	1,645	594	975	982	990	997
Ending Balance	79,211	129,426	130,020	130,996	131,978	132,968	133,965

471 - WESTSIDE SEWER SYSTEM: WFN LIFT STATIONS/COLLECTOR SYSTEMS							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	130,585	93,219	146,026	131,403	134,031	136,712	139,689
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	130,585	93,219	146,026	131,403	134,031	136,712	139,689
*Percentage Increase over prior year	2.5%	-18.1%	11.8%	-10.0%	2.0%	2.0%	2.2%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	25,366	40,000	40,000	40,000	40,000	40,000
TOTAL TRANSFERS	-	25,366	40,000	40,000	40,000	40,000	40,000
TOTAL COSTS	130,585	118,585	186,026	171,403	174,031	176,712	179,689
*Percentage Increase over prior year	2.47%	-6.95%	42.46%	-7.86%	1.53%	1.54%	1.68%
FUNDING SOURCES (REVENUE)							
Transfer from Operating Reserve	(12,000)	-	-	-	-	-	-
Prior Year Surplus	-	-	-	-	-	-	-
Administration Overhead Recovery	22,115	22,115	29,708	30,302	30,908	31,526	32,157
Engineering Administration Overhead Recovery	4,843	4,843	5,550	5,661	5,774	5,889	6,007
TOTAL REVENUE	14,958	26,958	35,258	35,963	36,682	37,415	38,164
PARTNER CONTRIBUTIONS	(145,543)	(145,543)	(221,284)	(207,366)	(210,713)	(214,127)	(217,853)
*Dollar increase over prior year Requisition	(17,684)	(17,684)	(75,741)	13,918	(3,347)	(3,414)	(3,726)
*Percentage increase over prior year Requisition	13.83%	13.83%	52.04%	-6.29%	1.61%	1.62%	1.74%
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	13,633	13,633	39,423	79,423	119,423	159,423	199,423
Uses	(12,000)	-	-	-	-	-	-
Funding	-	25,366	40,000	40,000	40,000	40,000	40,000
Interest	-	424	-	-	-	-	-
Ending Balance	1,633	39,423	79,423	119,423	159,423	199,423	239,423

472 - WESTSIDE SEWER SYSTEM: PEACHLAND LIFT STATIONS/COLLECTOR SYSTEMS							
OPERATING							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
<u>OPERATING COSTS</u>							
Operations	181,159	133,569	192,504	183,502	237,172	190,915	194,734
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	181,159	133,569	192,504	183,502	237,172	190,915	194,734
*Percentage Increase over prior year	70.9%	36.9%	6.3%	-4.7%	29.2%	-19.5%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	24,143	24,143	15,000	20,000	25,621	26,134	26,656
Transfer to Operating Reserve	-	22,590	17,000	21,000	21,000	21,000	21,080
TOTAL TRANSFERS	24,143	46,733	32,000	41,000	46,621	47,134	47,737
TOTAL COSTS	205,302	180,302	224,504	224,502	283,793	238,049	242,470
*Percentage Increase over prior year	58.30%	13.71%	9.35%	0.00%	26.41%	-16.12%	1.86%
<u>FUNDING SOURCES (REVENUE)</u>							
Transfer from Operating Reserve	(25,000)	-	-	-	(51,000)	-	-
Grants	-	-	-	-	-	-	-
Prior Year Surplus	-	-	-	-	-	-	-
Administration Overhead Recovery	31,710	31,710	41,214	42,038	42,879	43,737	44,612
Engineering Administration Overhead Recovery	6,944	6,944	7,699	7,853	8,010	8,170	8,333
TOTAL REVENUE	13,654	38,654	48,913	49,891	(111)	51,907	52,945
PARTNER CONTRIBUTIONS	(218,956)	(218,956)	(273,417)	(274,393)	(283,682)	(289,956)	(295,415)
*Dollar increase over prior year Requisition	(87,289)	(58,414)	(54,461)	(976)	(9,289)	(6,274)	(5,459)
*Percentage increase over prior year Requisition	66.30%	36.39%	24.87%	0.36%	3.39%	2.21%	1.88%
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2022 PLAN	2022 ACTUAL	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN
FACILITIES RESERVE							
Beginning Balance	201,208	202,717	233,172	248,172	268,172	293,793	319,927
Uses	-	-	-	-	-	-	1
Funding	24,143	24,143	15,000	20,000	25,621	26,134	26,656
Interest	-	6,312	-	-	-	-	-
Ending Balance	225,351	233,172	248,172	268,172	293,793	319,927	346,584
OPERATING RESERVE							
Beginning Balance	37,312	37,312	61,064	78,064	99,064	69,064	90,065
Uses	(25,000)	-	-	-	(51,000)	-	-
Funding	-	22,590	17,000	21,000	21,000	21,000	21,080
Interest	-	1,162	-	-	-	-	-
Ending Balance	12,312	61,064	78,064	99,064	69,064	90,065	111,145

499 - Ellison Sewer System							
OPERATING							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	110,440	117,024	135,457	139,041	141,822	144,658	147,552
TOTAL OPERATING COSTS	110,440	117,024	135,457	139,041	141,822	144,658	147,552
*Percentage Increase over prior year	-0.2%	2.2%	22.7%	2.6%	2.0%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	31,000	31,000	31,500	31,500	31,500	31,500	31,500
Transfer to Capital Facilities Reserve	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	11,602	5,599	5,926	8,146	10,404	11,700
TOTAL TRANSFERS	31,000	42,602	37,099	37,426	39,646	41,904	43,200
TOTAL COSTS	141,440	159,627	172,556	176,467	181,468	186,563	190,752
*Percentage Increase over prior year	-0.2%	7.6%	22.0%	2.3%	2.8%	2.8%	2.2%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(158,454)	(176,640)	(194,000)	(198,340)	(203,779)	(209,321)	(213,966)
Administration Overhead Recovery	12,807	12,807	16,750	17,085	17,427	17,776	18,132
Engineering Administration Overhead Recovery	4,207	4,207	4,694	4,788	4,884	4,982	5,082
TOTAL REVENUE	(141,440)	(159,627)	(172,556)	(176,467)	(181,468)	(186,563)	(190,752)
<u>TRANSFERS FROM RESERVE</u>							
From Grants or Operating Reserve Fund	-	-	-	-	-	-	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
EQUIPMENT & IMPROVEMENTS	9,500	-	19,690	9,884	10,081	10,283	10,489
TOTAL EXPENDITURES	9,500	-	19,690	9,884	10,081	10,283	10,489
<u>FUNDING SOURCES</u>							
Transfer From Equipment Replacement Fund	(9,500)	-	(19,690)	(9,884)	(10,081)	(10,283)	(10,489)
TOTAL FUNDING	(9,500)	-	(19,690)	(9,884)	(10,081)	(10,283)	(10,489)
SURPLUS / DEFICIT	-	-	-	-	-	-	-
RESERVES							
	2022		2023	2024	2025	2026	2027
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	262,358	262,358	301,526	315,480	339,462	363,427	387,370
Uses (transfer from)	(9,500)	-	(19,690)	(9,884)	(10,081)	(10,283)	(10,489)
Funding (transfer to)	31,000	31,000	31,500	31,500	31,500	31,500	31,500
Interest	1,968	8,169	2,144	2,366	2,546	2,726	2,905
Ending Balance	285,826	301,526	315,480	339,462	363,427	387,370	411,286
OPERATING RESERVE							
Beginning Balance	2,864	2,863.55	14,555	14,577	14,686	14,796	14,907
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	11,602	-	-	-	-	-
Interest	21	89	22	109	110	111	112
Ending Balance	2,885	14,555	14,577	14,686	14,796	14,907	15,019