

**2024-2028 FINANCIAL PLAN  
OPERATING RESERVES SUMMARY**

APPENDIX I

Service	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	3-Month Average Spending 2024	Projected Surplus/ (Shortfall) in 2024	
								\$	%
001 - Board	185,086	186,474	187,872	189,281	190,701	192,131	160,031	26,443	14%
002 - Corporate Services and Administration	93,600	44,302	32,135	32,376	32,618	32,863	444,846	(400,544)	-904%
003 - Financial Services	167,292	41,874	19,441	19,587	19,734	19,882	436,989	(395,116)	-944%
004 - Engineering	165,138	131,377	132,362	133,355	134,355	135,363	119,087	12,290	9%
005 - Human Resources	50,516	(21,605)	(21,767)	(21,930)	(22,095)	(22,260)	154,183	(175,788)	814%
006 - Communication and Information Services	378,638	356,478	359,152	361,845	364,559	367,293	354,805	1,673	0%
007 - Electoral Areas	93,938	49,643	77,515	73,097	26,145	61,341	7,773	41,870	84%
008 - Electoral Areas Central Okanagan West	30,432	21,660	15,822	12,941	13,038	13,136	8,510	13,150	61%
009 - Electoral Areas Central Okanagan East	35,067	20,330	10,482	5,561	5,602	5,644	9,870	10,459	51%
011 - Regional Grants in Aid	1,579	1,591	1,603	1,615	1,627	1,639	52,125	(50,534)	-3176%
012 - Grants - Westside Electoral Area	4,792	4,828	4,864	4,901	4,938	4,975	1,350	3,478	72%
013 - Grants - Central Okanagan East	2,846	2,867	2,889	2,910	2,932	2,954	1,000	1,867	65%
019 - Electoral Areas Fire Protection	6,145	6,191	6,237	6,284	6,331	6,379	52,523	(46,332)	-748%
020 - Lakeshore Road Fire Protection	604	608	613	618	622	627	6,394	(5,786)	-951%
021 - Ellison Volunteer Fire Department	245,557	202,061	203,577	205,103	206,622	208,191	121,063	80,998	40%
022 - Joe Rich Volunteer Fire Department	167,408	114,259	81,364	58,298	53,194	53,593	126,029	(11,771)	-10%
023 - North Westside rd Volunteer Fire Dept	0	0	0	0	0	0	178,241	(178,241)	-100%
024 - Wilsons Landing Volunteer Fire Dept	83,988	84,617	85,252	85,892	86,536	87,185	102,640	(18,022)	-21%
027 - Ridgeview Fire Hall	195	196	198	199	201	202	2,742	(2,545)	-1297%
028 - June Springs Fire Dept	1,645	1,658	1,670	1,683	1,695	1,708	3,862	(2,204)	-133%
029 - Brent Road Fire Protection	8,288	8,350	8,413	8,476	8,539	8,603	9,057	(707)	-8%
030 - Regional Rescue Service	455,285	252,162	254,053	255,959	257,879	259,813	739,048	(486,886)	-193%
031 - 911 Emergency Number	257,012	258,939	360,881	488,588	642,252	822,069	379,948	(121,008)	-47%
039 - Alarm Control	-	-	-	-	-	-	48,300	(48,300)	-100%
040 - Crime Stoppers	139,421	162,396	185,983	210,194	235,043	260,543	65,463	96,933	60%
041 - Victims Services	142,193	143,260	144,334	145,417	146,507	147,606	137,689	5,571	4%
042 - Crime Prevention	117,060	97,938	83,672	74,300	69,857	70,381	43,920	54,018	55%
043 - Business Licenses	11,993	12,083	12,174	24,348	48,695	97,390	5,180	6,903	57%
044 - Building Inspection	945,062	750,650	579,968	433,192	310,504	212,083	174,534	576,117	77%
046 - Dog Control	412,177	410,269	413,346	416,446	419,569	422,716	445,812	(35,544)	-9%
047 - Mosquito Control	62,344	57,811	50,245	40,622	40,926	41,233	57,100	711	1%
049 - Prohibited Animal Control	1,316	1,325	1,335	1,345	1,355	1,366	351	974	73%
050 - Transportation Demand Management	31,327	31,562	31,799	32,037	32,278	32,520	3,570	27,992	89%
051 - Lakeshore Road Improvements	1,411	1,421	1,432	1,443	1,453	1,464	1,509	(87)	-6%
058 - Scotty Heights Street Lights	5,778	5,822	5,865	5,909	5,954	5,998	4,825	997	17%
070 - Communications	152,800	198,946	245,439	292,279	339,471	387,017	164,868	34,079	17%
085 - Ellison Transit Services	52,952	50,349	50,727	51,107	51,491	51,877	8,126	42,224	84%
091 - Effluent/Water Disposal	353,531	476,632	611,672	754,013	898,315	1,044,131	119,911	356,721	75%
092 - Westside Waste Disposal	698,290	703,527	708,804	512,620	516,465	520,338	295,441	408,086	58%
093 - Westside Sanitary Landfill	-	-	-	-	-	-	27,156	(27,156)	-100%
094 - Waste Reduction	179,123	170,467	236,745	303,521	285,797	352,941	522,702	(352,235)	-207%
095 - Solid Waste Collection	340,866	343,423	345,998	348,593	351,208	353,842	137,540	205,883	60%
102 - Air Quality	29,660	29,882	30,106	30,332	30,560	30,789	57,855	(27,973)	-94%
105 - Noise Abatement	9,781	8,847	8,913	8,980	9,048	9,115	4,131	4,716	53%
106 - Untidy Premises	23,876	24,055	24,235	24,417	24,600	24,785	6,455	17,600	73%
110 - Regional Planning	183,334	(4,891)	(4,928)	(4,965)	(5,002)	(5,040)	110,845	(115,736)	2366%
111 - Electoral Area Planning	335,929	325,351	327,791	330,250	332,727	335,222	127,845	197,506	61%
115 - Insect Control	11,694	11,782	12,665	13,615	14,637	15,736	5,305	6,477	55%
116 - Weed Control	59,470	59,917	60,366	60,819	61,275	61,734	60,684	(768)	-1%
118 - Starling Control	0	0	0	0	0	0	0	0	-100%
117 - Sterile Insect Release	66	67	67	68	68	69	66		
120 - Economic Development Commission	136,771	137,797	138,831	139,872	140,921	141,978	261,726	(123,929)	-90%
121 - Ellison Heritage Community Centre	111,215	112,049	112,890	113,736	114,590	115,449	32,843	79,207	71%
123 - Joe Rich Community Hall	8,198	8,260	8,322	8,384	8,447	8,510	14,363	(6,104)	-74%
126 - Killiney Community Hall	866	873	880	886	893	899	13,904	(13,031)	-1493%
142 - Regional Parks	833,794	840,047	846,348	852,695	859,090	865,534	1,297,830	(457,782)	-54%
143 - Westside Community Parks	25,506	25,697	25,890	26,084	26,280	26,477	61,660	(35,962)	-140%
144 - Eastside Community Parks	2,973	2,995	3,017	3,040	3,063	3,086	36,837	(33,842)	-1130%
197 - Joe Rich Water system	2,055	5,070	8,108	11,169	14,253	17,360	5,548	(478)	-9%
301 - Killiney Beach Water System	40,239	60,541	80,995	101,602	122,364	143,282	47,963	12,578	21%
303 - Falcon Ridge Water System	39,001	52,584	58,296	36,453	40,564	37,630	16,840	35,744	68%
305 - Sunset Ranch Water System	47,547	74,136	80,211	78,331	83,995	62,550	32,605	41,531	56%
306 - Trepanier Bench Water System	1,000	3,008	1,030	3,038	1,061	3,069	5,912	(2,905)	-97%
307 - Westshore Water System	86,571	124,220	138,152	101,188	89,947	102,621	50,971	73,249	59%
310 - Fintry Water System	93,180	132,448	89,741	95,533	50,951	85,601	95,363	37,085	28%
401 - Treatment Plant	349,211	386,830	379,731	202,579	24,098	94,279	739,707	(352,877)	-91%
470 - RDCO Lift Stations	130,171	155,410	170,710	125,994	155,804	185,694	80,283	75,127	48%
471 - WFN Lift Stations	79,423	87,800	91,153	94,442	97,661	100,808	34,492	53,308	61%
472 - Peachland Lift Stations	78,064	85,649	103,292	70,066	87,592	105,249	49,121	36,528	43%
499 - Ellison Sewer System	14,577	14,686	14,796	14,907	15,019	15,132	35,897	(21,211)	-144%
<b>TOTAL</b>	<b>8,816,870</b>	<b>8,151,854</b>	<b>8,345,776</b>	<b>8,117,541</b>	<b>8,197,440</b>	<b>8,854,396</b>	<b>9,023,163</b>	<b>(871,310)</b>	<b>-11%</b>