

Regional District of Central Okanagan

Draft 2024 – 2028 Five-Year Financial Plan

Presented January 25, 2024

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Financial Plan Highlights

Achieve	Board strategic priorities
Invest	Infrastructure
Maintain	Pace with service demand

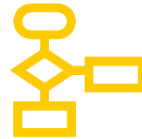
Background



Legislative
requirement



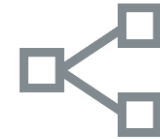
Financial
planning
guidelines



Draft
plan



New
information



Focus on key
information &
changes

Financial Planning Timeline

June to September

Department Preparation

October

Finance Review

November & December

Committee Reviews

January & February

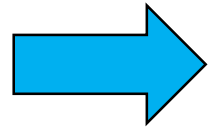
Board Review

January & February

Public Consultation

March

Board Approval



Key Considerations



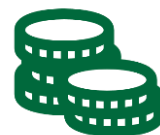
Board priorities



Core service levels



Community needs and wants



Economic environment



Assessment values



Operating Expenditures

Overall
increase
\$4.1M
6.9%

- Regional
 - \$2.7M, 8.8%
- Sub-regional
 - \$142K, 1.6%
- Local
 - \$116K, 10.5%
- EA East
 - \$349K, 16.6%
- EA West
 - \$617K, 13.5%

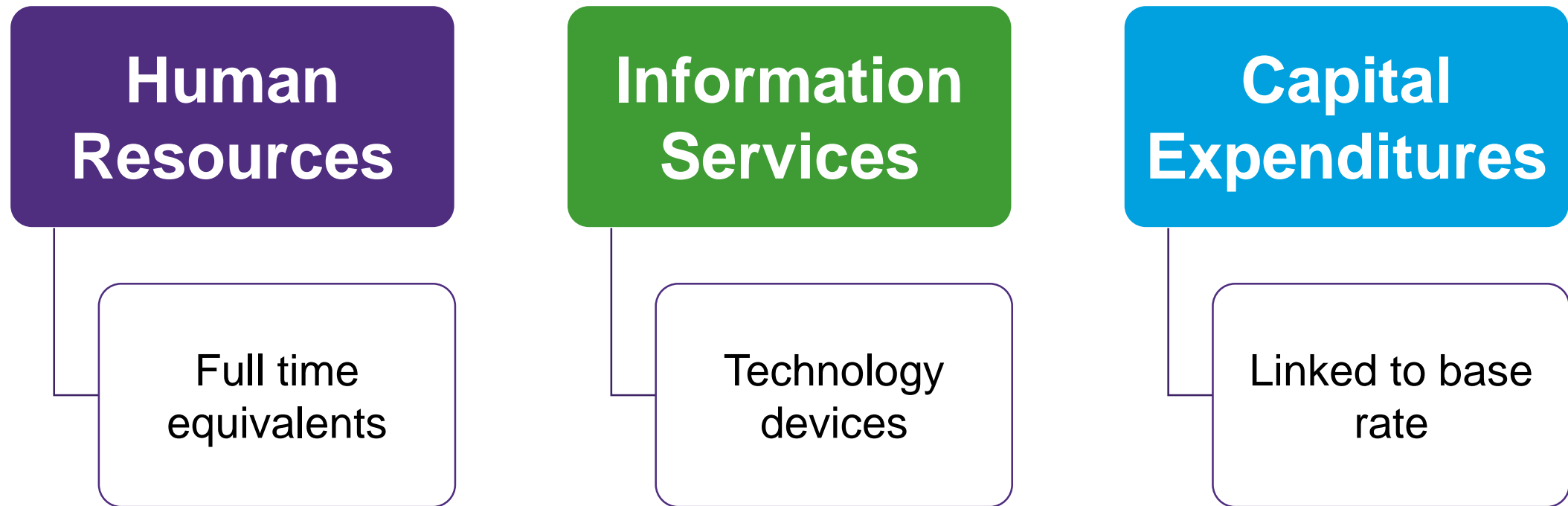
Key
changes

- Transfers to reserves
 - \$1.8M, 2.9%
- Remuneration
 - \$793K, 1.3%
- Goods & supplies
 - \$765K, 1.2%
- Operating projects
 - \$548K, 0.9%
- Debt servicing
 - \$236K, 0.4%

Staffing Resources

PERMANENT POSITIONS	Cost ('000s)	FTE	Annual Cost/ Avg House
<u>Proposed New positions</u>			
Parks Conservation Officer/Trails Team Lead	\$ 178	2.0	\$ 1.63
Parks Operators	84	1.1	\$ 0.64
Victim Services Caseworker	75	1.0	\$ 0.69
	337	4.1	
<u>Other Changes</u>			
Business Development Coordinator	(17)	1.0	\$ -
	(17)	1.0	
	\$ 320	5.1	

Administration Overhead Allocation



Operating Funding (in '000's)

Sources of Revenue	2024	2023	Change \$	Change %
Tax requisition	\$ 30,075,757	\$ 27,140,122	\$ 2,935,635	10.8%
Parcel taxes	944,004	916,364	27,640	3.0%
Sale of service	19,560,861	18,532,687	1,028,174	5.5%
Rentals and other revenue	141,468	146,242	(4,774)	-3.3%
Grants	823,277	1,130,276	(306,999)	-27.2%
Prior year surplus (deficit)	(100)	(59,545)	59,445	-99.8%
Transfer from reserves	1,446,824	1,043,553	403,271	38.6%
Municipal debt	12,621,896	12,621,896	-	0.0%
TOTAL	\$ 65,613,986	\$ 61,471,593	\$ 4,142,392	6.7%

Tax Requisition

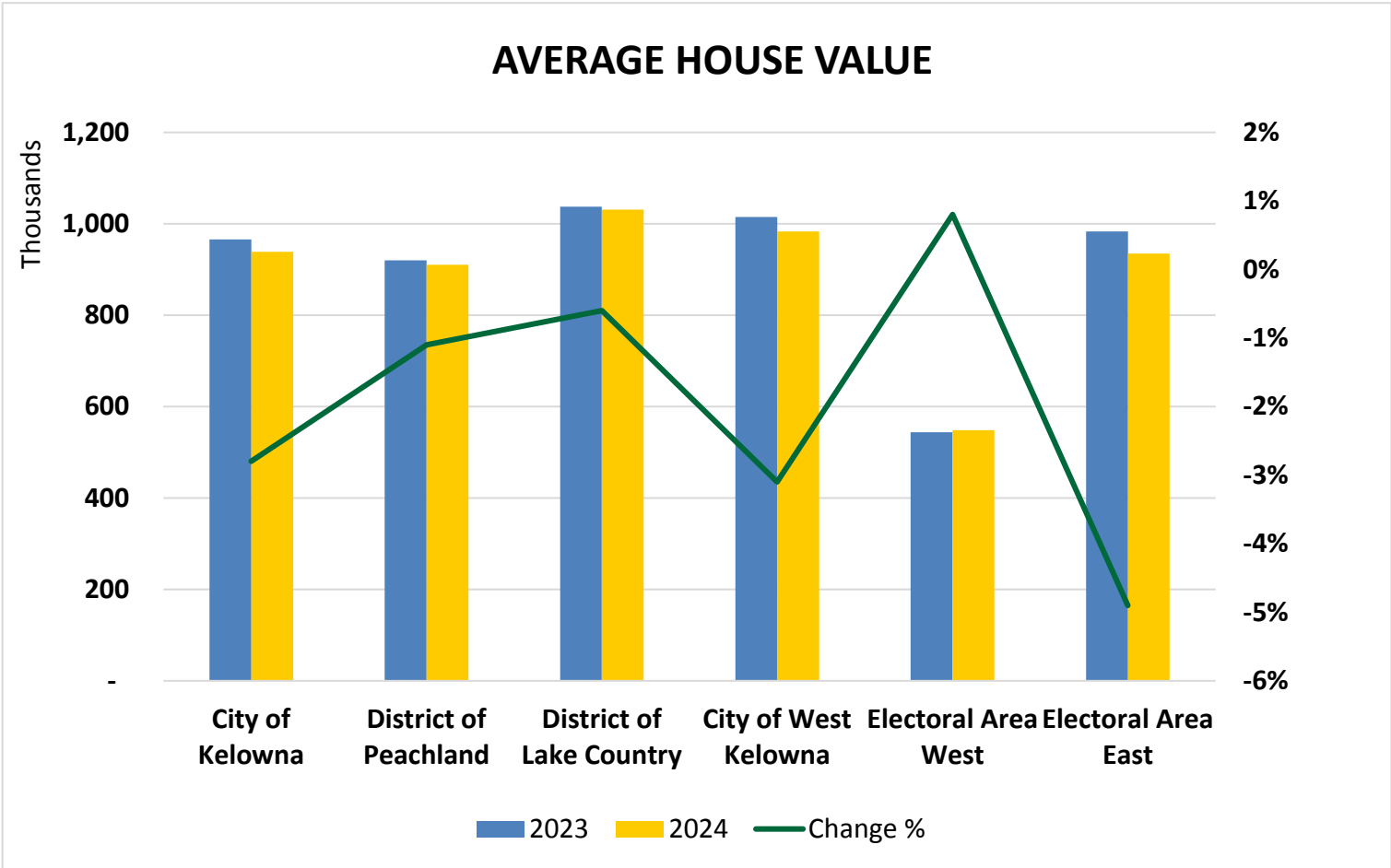
Overall
increase
\$2.9M
10.8%

- Regional
 - \$2.0M, 9.1%
- Sub-regional
 - \$60K, 6.4%
- Local
 - \$45K, 5.4%
- EA East
 - \$365K, 22.6%
- EA West
 - \$454K, 29.2%

Key changes

- Changes that increase:
 - Expenditures - \$4.1M
 - Grant revenues - \$307K
- Changes that decrease:
 - Transfers from reserves - \$403K
 - Service fees - \$997K
 - Other - \$103K

Assessment Values



Tax Requisition Per Average House

	Average House Value	Annual Tax per House	\$ Change per Avg House over prior year	Monthly Tax per House	% Change per Avg House over prior year	Monthly \$ Change per Avg House over prior year
Kelowna	\$ 938,890	\$ 276	\$ 6	\$ 23	2.2%	\$ 0.50
Peachland	909,909	254	\$10	21	4.2%	0.86
Lake Country	1,030,807	284	\$13	24	4.7%	1.05
West Kelowna	983,129	293	\$6	24	2.0%	0.49
Electoral Area West *	548,313	1,193	\$169	99	16.5%	14.06
Electoral Area East *	934,851	1,043	\$59	87	6.0%	4.95
AVERAGE	\$ 890,983	\$ 557	\$ 44	\$ 46	8.5%	\$ 3.65

Capital Projects

Considerations:

- Ongoing projects
- Condition of assets
- Regulatory requirements
- Priorities of the Board

Total projected 2024 spending
= \$14.5 million



Capital Projects

Department	2024	2025	2026	2027	2028'
1200 - Corporate Services	556,000	308,000	127,000	25,000	310,000
1220 - Engineering	10,000	10,000	10,000	10,000	10,000
1300 - Financial Services	30,900	30,900	30,900	30,900	30,900
1400 - Communication and Information Services	173,150	128,500	135,500	508,500	155,000
2400 - Fire services and Protection	1,919,327	6,736,807	4,109,517	1,259,187	1,239,977
2920 - Inspection Services	68,171	-	66,860	-	-
2940 - Bylaw Services	98,495	24,154	13,547	86,388	91,793
4190 - Water	1,250,553	288,196	768,250	185,825	13,772,389
4200 - Sewer	1,534,653	3,128,412	8,216,571	4,074,583	4,315,110
4300 - Solid Waste	1,321,430	7,049,561	25,239	25,951	44,698
7100 - Parks Services	7,500,985	3,215,450	2,626,200	2,800,550	2,306,900
Grand Total	14,463,663	20,919,979	16,129,584	9,006,883	22,276,766

Capital Project Funding

Expenditure Type	2024	2023	Change \$	Change %
Grants	\$ 2,431,470	\$ 1,310,899	\$ 1,120,571	85%
Other revenue	319,800	382,300	(62,500)	-16%
Debt	672,000	501,250	170,750	34%
Transfers from reserves	11,040,392	16,211,679	(5,171,287)	-32%
TOTAL	\$ 14,463,663	18,406,128	-\$ 3,942,466	-21%

Reserves



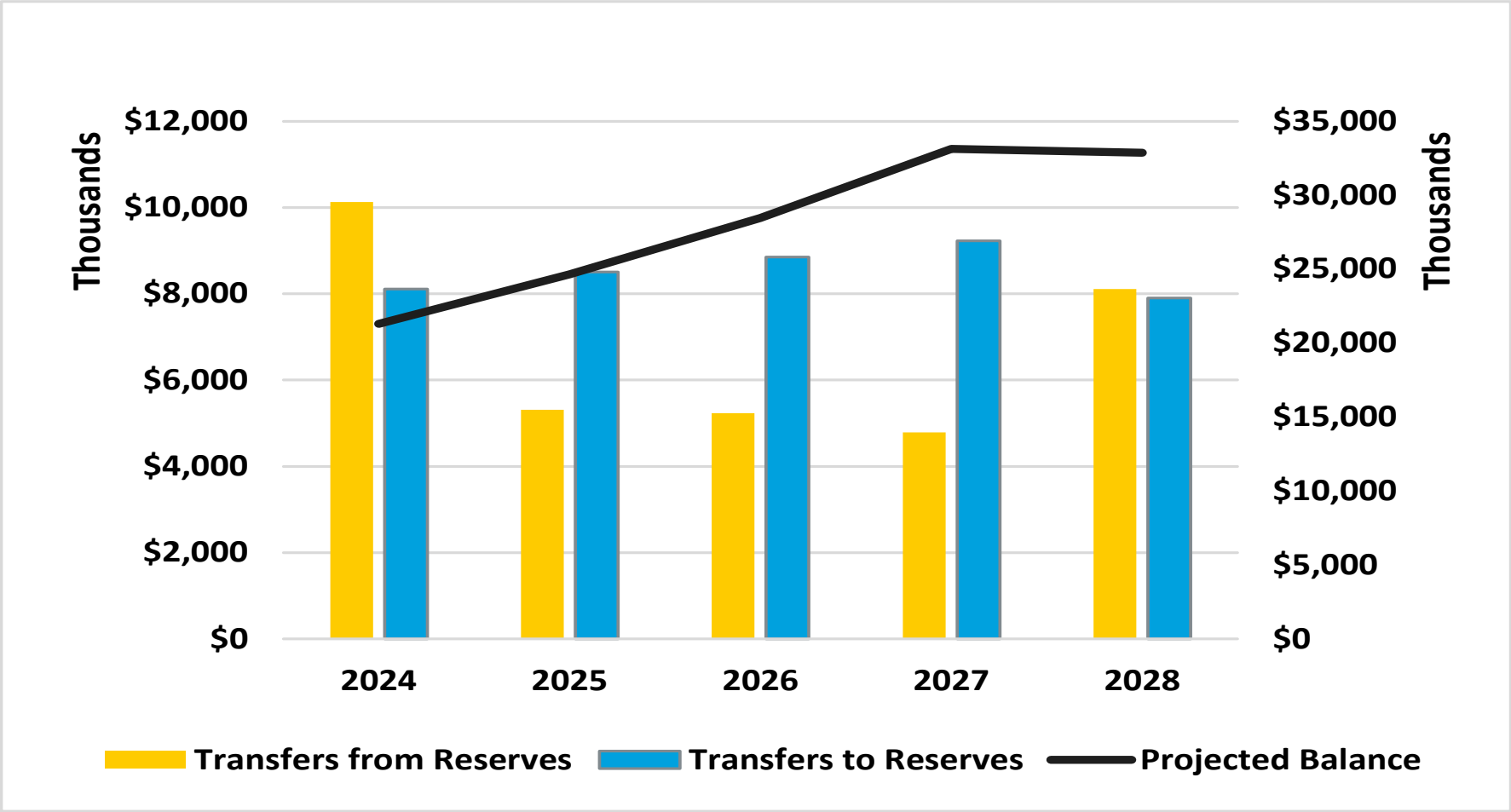
Operating



Capital



Capital Reserves



Next Steps – Public Engagement



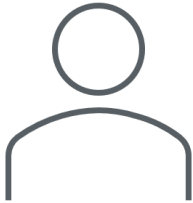
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Email



Mail



In person

Next Steps – Review & Amendments



- ✓ February 8
- ✓ February 22
- ✓ March 14
- ✓ March 28



Thank-You

Recommendation

All Directors – Weighted Corporate Vote – Majority (LGA s.210)

THAT the Regional Board receive the report 2024-2028 Five-Year Financial Plan draft from the Director of Financial Services, dated January 25, 2024, for information.