2024-2028 FINANCIAL PLAN
FINANCIAL PLAN SUMMARY
COMPARISON TO PRIOR YEAR

Cost Centre	Gross Expenditure				Sales of Service				Rentals and Other Revenue				Grants				Prior Year Deficit				Transfer from Reserve				Parcel Tax				Requisition		Change in Requisition	
			Change				Change				Change				Change				Change				Change				Change					
	2024	2023	$	%	2024	2023	$	%	2024	2023	$	%	2024	2023	$	%	2024	2023	$	%	2024	2023	$	%	2024	2023	$	%	2024	2023	$	%
Regional Services																																
001 - Board	640,122	690,500	(50,378)	-7.3%	-	-	-	0.0%	89,786	102,614	(12,828)	-12.5%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(729,908)	(793,114)	63,206	-8.0%
002 - Corporate Services and Administration	1,929,383	1,820,454	108,929	6.0%	(33,799)	(33,799)	-	0.0%	(1,759,630)	(1,699,100)	(60,529)	3.6%	(85,955)	(87,555)	1,600	-1.8%	-	-	-	0.0%	(50,000)	-	(50,000)	0.0%	-	-	-	0.0%	-	-	-	0.0%
003 - Financial Services	1,874,630	1,590,159	284,471	17.9%	(214,300)	(213,300)	(1,000)	0.5%	(1,533,657)	(1,376,859)	(156,798)	11.4%	-	-	-	0.0%	-	-	-	0.0%	(126,673)	-	(126,673)	0.0%	-	-	-	0.0%	-	-	-	0.0%
004 - Engineering	511,348	387,901	123,447	31.8%	-	-	-	0.0%	(376,348)	(387,901)	11,553	-3.0%	(100,000)	-	(100,000)	0.0%	-	-	-	0.0%	(35,000)	-	(35,000)	0.0%	-	-	-	0.0%	-	-	-	0.0%
005 - Human Resources	689,233	516,819	172,413	33.4%	-	-	-	0.0%	(616,733)	(516,819)	(99,913)	19.3%	-	-	-	0.0%	-	-	-	0.0%	(72,500)	-	(72,500)	0.0%	-	-	-	0.0%	-	-	-	0.0%
006 - Communication and Information Services	1,708,994	1,490,969	218,025	14.6%	(127,645)	(127,645)	-	0.0%	(1,556,349)	(1,363,324)	(193,025)	14.2%	-	-	-	0.0%	-	-	-	0.0%	(25,000)	-	(25,000)	0.0%	-	-	-	0.0%	-	-	-	0.0%
011 - Regional Grants in Aid	208,500	68,000	140,500	206.6%	-	-	-	0.0%	3,740	2,047	1,693	82.7%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(212,240)	(70,047)	(142,193)	203.0%
030 - Regional Rescue Service	3,636,564	3,230,959	405,605	12.6%	(134,428)	(113,099)	(21,329)	18.9%	454,094	407,728	46,366	11.4%	(40,800)	(40,800)	-	0.0%	-	-	-	0.0%	(205,000)	(150,000)	(55,000)	36.7%	-	-	-	0.0%	(3,710,430)	(3,334,788)	(375,642)	11.3%
031 - 911 Emergency Number	1,519,790	1,473,545	46,245	3.1%	(1,128,826)	(1,223,302)	94,476	-7.7%	151,016	199,011	(47,995)	-24.1%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(541,980)	(449,254)	(92,726)	20.6%
039 - Alarm Control	198,809	193,424	5,385	2.8%	(244,447)	(235,317)	(9,130)	3.9%	45,638	41,893	3,745	8.9%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%
040 - Crime Stoppers	283,782	272,075	11,707	4.3%	(12,421)	(10,720)	(1,701)	15.9%	71,484	54,720	16,764	30.6%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(342,845)	(316,075)	(26,770)	8.5%
041 - Victims Services	560,955	481,248	79,707	16.6%	(18,646)	(13,499)	(5,147)	38.1%	168,200	102,561	65,639	64.0%	(158,374)	(137,271)	(21,103)	15.4%	-	-	-	0.0%	(35,000)	(35,000)	-	0.0%	-	-	-	0.0%	(517,136)	(398,039)	(119,096)	29.9%
046 - Dog Control	1,853,249	1,621,050	232,199	14.3%	(627,300)	(627,300)	-	0.0%	469,896	325,239	144,657	44.5%	-	-	-	0.0%	-	-	-	0.0%	(5,000)	(10,000)	5,000	-50.0%	-	-	-	0.0%	(1,690,845)	(1,308,989)	(381,856)	29.2%
070 - Communications	812,471	661,304	151,167	22.9%	-	-	-	0.0%	(812,471)	(661,304)	(151,167)	22.9%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%
091 - Effluent/Water Disposal	1,108,829	924,318	184,511	20.0%	(1,248,200)	(1,034,873)	(213,327)	20.6%	139,371	110,555	28,816	26.1%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%
101 - Okanagan Basin Water Board	2,454,940	2,394,322	60,618	2.5%	(86,357)	(79,032)	(7,325)	9.3%	15,000	15,000	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(2,383,583)	(2,330,290)	(53,293)	2.3%
110 - Regional Planning	945,419	744,664	200,755	27.0%	(20,000)	-	(20,000)	0.0%	175,731	257,784	(82,053)	-31.8%	(135,000)	(277,871)	142,871	-51.4%	-	-	-	0.0%	(189,600)	(75,000)	(114,600)	152.8%	-	-	-	0.0%	(776,550)	(649,576)	(126,974)	19.5%
111 - Electoral Area Planning	592,001	711,508	(119,507)	-16.8%	(30,499)	(30,000)	(499)	1.7%	163,050	119,044	44,006	37.0%	-	(175,000)	175,000	-100.0%	-	-	-	0.0%	(13,000)	(20,000)	7,000	-35.0%	-	-	-	0.0%	(711,552)	(605,552)	(106,000)	17.5%
117 - Sterile Insect Release	1,484,490	1,461,791	22,699.21	1.6%	-	-	-	0.0%	15,000	15,000	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(426,329)	(426,329)	-	0.0%	(1,073,161)	(1,050,462)	(22,699)	2.2%
120 - Economic Development Commission	1,054,046	1,178,741	(124,695)	-10.6%	(42,937)	(44,064)	1,127	-2.6%	244,023	224,568	19,455	8.7%	(70,000)	(60,000)	(10,000)	16.7%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(1,185,132)	(1,299,245)	114,113	-8.8%
142 - Regional Parks	9,612,235	9,090,450	521,785	5.7%	(404,789)	(372,438)	(32,351)	8.7%	1,250,430	1,033,604	216,826	21.0%	(120,000)	(150,000)	30,000	-20.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(10,337,876)	(9,601,616)	(736,260)	7.7%
Total Regional Services	**33,679,792**	**31,004,201**	**2,675,591**	**8.6%**	**(4,374,594)**	**(4,158,388)**	**(216,206)**	**5.2%**	**(3,198,729)**	**(2,993,940)**	**(204,789)**	**6.8%**	**(710,129)**	**(928,497)**	**218,368**	**-23.5%**	**-**	**-**	**-**	**0.0%**	**(756,773)**	**(290,000)**	**(466,773)**	**161.0%**	**(426,329)**	**(426,329)**	**-**	**0.0%**	**(24,213,239)**	**(22,207,048)**	**(2,006,191)**	**9.0%**
Sub-Regional Services																																
042 - Crime Prevention	180,781	174,175	6,606	3.8%	(7,394)	(6,596)	(798)	12.1%	50,699	36,899	13,800	37.4%	-	-	-	0.0%	-	-	-	0.0%	(20,000)	(10,000)	(10,000)	100.0%	-	-	-	0.0%	(204,086)	(194,478)	(9,608)	4.9%
047 - Mosquito Control	228,402	223,647	4,755	2.1%	(37,978)	(37,834)	(144)	0.4%	37,415	42,766	(5,351)	-12.5%	-	-	-	0.0%	-	-	-	0.0%	(5,000)	(5,000)	-	0.0%	-	-	-	0.0%	(222,838)	(223,579)	741	-0.3%
049 - Prohibited Animal Control	1,405	1,029	376	36.5%	-	-	-	0.0%	170	226	(56)	-24.8%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(1,575)	(1,255)	(320)	25.5%
094 - Waste Reduction	2,237,808	2,187,864	49,944	2.3%	(2,429,990)	(2,452,222)	22,233	-0.9%	315,716	372,253	(56,537)	-15.2%	-	-	-	0.0%	-	-	-	0.0%	(75,000)	(55,000)	(20,000)	36.4%	(48,534)	(52,895)	4,360	-8.2%	-	-	-	0.0%
102 - Air Quality	244,222	244,222	-	0.0%	(25,336)	(26,471)	1,135	-4.3%	12,728	19,101	(6,373)	-33.4%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(231,614)	(236,852)	5,238.37	-2.2%
115 - Insect Control	21,219	27,090	(5,871)	-21.7%	(22,978)	(13,547)	(9,431)	69.6%	5,629	4,716	913	19.4%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(3,870)	(18,259)	14,389	-78.8%
116 - Weed Control	247,737	181,426	66,311	36.6%	(25,500)	(25,500)	-	0.0%	37,161	32,984	4,177	12.7%	(13,770)	(13,770)	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(245,628)	(175,140)	(70,488)	40.2%
118 - Starling Control	20,710	20,669	41	0.2%	-	-	-	0.0%	1,137	1,533	(396)	-25.8%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(21,847)	(22,202)	355	-1.6%
131 - Winfield Recreation Centre	55,000	55,000	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(55,000)	(55,000)	-	0.0%
195 - Feasibility Funds	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%
197 - Joe Rich Water system	30,292	21,961	8,332	37.9%	-	-	-	0.0%	(30,292)	(21,961)	(8,332)	37.9%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%
401 - Treatment Plant	4,741,758	4,734,986	6,772	0.1%	(5,780,263)	(5,281,063)	(499,200)	9.5%	1,073,505	911,077	162,428	17.8%	-	(65,000)	65,000	-100.0%	-	-	-	0.0%	(35,000)	(300,000)	265,000	-88.3%	-	-	-	0.0%	-	-	-	0.0%
428 - Lakeview Trunk #605 Sewer	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%
470 - RDCO Lift Stations	573,986	537,274	36,711	6.8%	(655,276)	(629,288)	(25,988)	4.1%	86,290	92,014	(5,724)	-6.2%	-	-	-	0.0%	-	-	-	0.0%	(5,000)	-	(5,000)	0.0%	-	-	-	0.0%	-	-	-	0.0%
471 - WFN Lift Stations	150,749	186,026	(35,278)	-19.0%	(182,565)	(221,284)	38,719	-17.5%	36,816	35,258	1,558	4.4%	-	-	-	0.0%	-	-	-	0.0%	(5,000)	-	(5,000)	0.0%	-	-	-	0.0%	-	-	-	0.0%
472 - Peachland Lift Stations	228,484	224,504	3,980	1.8%	(266,021)	(273,417)	7,396	-2.7%	47,537	48,913	(1,376)	-2.8%	-	-	-	0.0%	-	-	-	0.0%	(10,000)	-	(10,000)	0.0%	-	-	-	0.0%	-	-	-	0.0%
Total Sub-Regional Services	**8,962,552**	**8,819,872**	**142,679**	**1.6%**	**(9,433,301)**	**(8,967,222)**	**(466,078)**	**5.2%**	**1,674,511**	**1,575,780**	**98,732**	**6.3%**	**(13,770)**	**(78,770)**	**65,000**	**-82.5%**	**-**	**-**	**-**	**0.0%**	**(155,000)**	**(370,000)**	**215,000**	**-58.1%**	**(48,534)**	**(52,895)**	**4,360**	**-8.2%**	**(986,457)**	**(926,765)**	**(59,693)**	**6.4%**
Total Regional and Sub-Regional Services	**42,642,344**	**39,824,073**	**2,818,270**	**7.1%**	**(13,807,895)**	**(13,125,610)**	**(682,284)**	**5.2%**	**(1,524,218)**	**(1,418,160)**	**(106,058)**	**7.5%**	**(723,899)**	**(1,007,267)**	**283,368**	**-28.1%**	**-**	**-**	**-**	**0.0%**	**(911,773)**	**(660,000)**	**(251,773)**	**38.1%**	**(474,863)**	**(479,224)**	**4,360**	**-0.9%**	**(25,199,696)**	**(23,133,812)**	**(2,065,884)**	**8.9%**

2024-2028 FINANCIAL PLAN
FINANCIAL PLAN SUMMARY
COMPARISON TO PRIOR YEAR

APPENDIX A

Cost Centre	Gross Expenditure 2024	Gross Expenditure 2023	Gross Expenditure Change $	Gross Expenditure Change %	Sales of Service 2024	Sales of Service 2023	Sales of Service Change $	Sales of Service Change %	Rentals and Other Revenue 2024	Rentals and Other Revenue 2023	Rentals and Other Revenue Change $	Rentals and Other Revenue Change %
Local Services												
007 - Electoral Areas	126,092	28,948	97,144	335.6%	-	-	-	0.0%	2,704	7,533	(4,829)	-64.1%
019 - Electoral Areas Fire Protection	217,093	246,334	(29,241)	-11.9%	-	-	-	0.0%	57,512	59,893	(2,381)	-4.0%
043 - Business Licenses	20,720	62,110	(41,391)	-66.6%	(39,221)	(61,684)	22,463	-36.4%	18,501	8,460	10,041	118.7%
044 - Building Inspection	748,135	663,778	84,356	12.7%	(491,000)	(456,000)	(35,000)	7.7%	188,749	126,473	62,276	49.2%
050 - Transportation Demand Management	14,280	19,280	(5,000)	-25.9%	-	-	-	0.0%	-	-	-	0.0%
095 - Solid Waste Collection	569,379	561,537	7,842	1.4%	(615,993)	(637,173)	21,180	-3.3%	93,864	122,886	(29,022)	-23.6%
105 - Noise Abatement	16,523	15,467	1,056	6.8%	-	-	-	0.0%	3,702	2,798	904	32.3%
106 - Untidy Premises	25,821	24,342	1,479	6.1%	(3,060)	(3,060)	-	0.0%	5,596	4,525	1,071	23.7%
171 - Okanagan Regional Library	336,033	336,033	-	0.0%	-	-	-	0.0%	5,000	5,000	-	0.0%
Total Local Services - Both Electoral Areas	**2,074,076**	**1,957,830**	**116,246**	**5.9%**	**(1,149,274)**	**(1,157,917)**	**8,643**	**-0.7%**	**375,628**	**337,568**	**38,060**	**11.3%**
009 - Electoral Areas Central Okanagan East	39,482	24,777	14,705	59.4%	-	-	-	0.0%	7,584	4,168	3,416	82.0%
013 - Grants - Central Okanagan East	4,000	4,000	-	0.0%	-	-	-	0.0%	220	303	(83)	-27.4%
017 - upper Ellison Fire Protection	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%
020 - Lakeshore Road Fire Protection	25,577	25,685	(108)	-0.4%	-	-	-	0.0%	1,413	1,904	(491)	-25.8%
021 - Ellison Volunteer Fire Department	790,313	567,105	223,208	39.4%	(44,880)	(44,880)	-	0.0%	82,273	61,849	20,424	33.0%
022 - Joe Rich Volunteer Fire Department	644,571	523,519	121,053	23.1%	-	-	-	0.0%	71,076	65,961	5,115	7.8%
028 - June Springs Fire Dept	15,448	15,517	(69)	-0.4%	-	-	-	0.0%	853	1,150	(297)	-25.8%
051 - Lakeshore Road Improvements	6,134	4,487	1,647	36.7%	-	-	-	0.0%	-	-	-	0.0%
058 - Scotty Heights Street Lights	19,301	19,275	26	0.1%	-	-	-	0.0%	3,283	3,687	(404)	-11.0%
085 - Ellison Transit Services	32,503	24,984	7,519	30.1%	(9,000)	(5,100)	(3,900)	76.5%	2,748	2,310	438	19.0%
121 - Ellison Heritage Community Centre	139,175	155,210	(16,034)	-10.3%	(18,168)	(27,160)	8,992	-33.1%	28,819	20,048	8,771	43.8%
123 - Joe Rich Community Hall	61,776	62,081	(306)	-0.5%	-	-	-	0.0%	6,959	7,616	(657)	-8.6%
144 - Eastside Community Parks	147,347	143,651	3,696	2.6%	-	-	-	0.0%	45,228	25,081	20,147	80.3%
303 - Falcon Ridge Water System	88,923	112,478	(23,555)	-20.9%	(107,312)	(121,526)	14,214	-11.7%	18,389	20,710	(2,321)	-11.2%
305 - Sunset Ranch Water System	252,381	250,334	2,047	0.8%	(294,026)	(278,469)	(15,557)	5.6%	41,645	44,227	(2,582)	-5.8%
499 - Ellison Sewer System	187,410	172,556	14,854	8.6%	(211,174)	(194,000)	(17,174)	8.9%	23,764	21,444	2,320	10.8%
Total Local Services - Electoral Area East	**2,454,340**	**2,105,658**	**348,683**	**16.6%**	**(684,560)**	**(671,135)**	**(13,425)**	**2.0%**	**334,254**	**280,458**	**53,796**	**19.2%**
008 - Electoral Areas Central Okanagan West	34,040	23,503	10,537	44.8%	-	-	-	0.0%	7,444	3,909	3,535	90.4%
012 - Grants - Westside Electoral Area	5,400	5,400	-	0.0%	-	-	-	0.0%	297	410	(113)	-27.6%
023 - North Westside rd Volunteer Fire Dept	862,964	613,762	249,202	40.6%	-	-	-	0.0%	109,447	83,595	25,852	30.9%
024 - Wilsons Landing Volunteer Fire Dept	470,559	317,606	152,953	48.2%	-	-	-	0.0%	45,022	40,166	4,856	12.1%
027 - Ridgeview Fire Hall	10,967	10,967	-	0.0%	-	-	-	0.0%	-	-	-	0.0%
029 - Brent Road FIre Protection	42,015	30,892	11,123	36.0%	-	-	-	0.0%	1,725	2,052	(327)	-15.9%
092 - Westside Waste Disposal	1,392,594	1,368,332	24,261	1.8%	(1,541,991)	(1,547,718)	5,727	-0.4%	291,305	317,019	(25,714)	-8.1%
093 - Westside Sanitary Landfill	130,623	75,317	55,306	73.4%	-	-	-	0.0%	6,428	4,940	1,488	30.1%
124 - Westside Municipal Recreation	58,914	40,058	18,856	47.1%	-	-	-	0.0%	2,203	3,013	(810)	-26.9%
125 - Johnson Bentley Memorial Aquatic Centre	13,697	13,910	(213)	-1.5%	-	-	-	0.0%	765	1,124	(359)	-31.9%
126 - Killiney Community Hall	55,616	39,565	16,051	40.6%	-	-	-	0.0%	1,529	1,465	64	4.4%
143 - Westside Community Parks	272,639	238,984	33,655	14.1%	-	-	-	0.0%	53,593	49,880	3,713	7.4%
301 - Killiney Beach Water System	499,135	489,996	9,139	1.9%	(552,803)	(519,851)	(32,952)	6.3%	53,668	67,830	(14,162)	-20.9%
306 - Trepanier Bench Water System	29,611	28,560	1,051	3.7%	(35,595)	(34,994)	(601)	1.7%	5,984	6,434	(450)	-7.0%
307 - Westshore Water System	621,069	600,875	20,194	3.4%	(683,666)	(643,039)	(40,627)	6.3%	62,597	61,775	822	1.3%
310 - Fintry Water System	517,331	480,997	36,334	7.6%	(285,310)	(269,497)	(15,813)	5.9%	30,861	30,768	93	0.3%
Total Local Services - Electoral Area West	**5,017,172**	**4,378,722**	**638,450**	**14.6%**	**(3,099,365)**	**(3,015,099)**	**(84,266)**	**2.8%**	**672,868**	**674,380**	**(1,512)**	**-0.2%**
Total Local Services	**9,545,588**	**8,442,210**	**1,103,379**	**13.1%**	**(4,933,198)**	**(4,844,150)**	**(89,048)**	**1.8%**	**1,382,750**	**1,292,406**	**90,344**	**7.0%**
Total All Service excl. Funding Partner Debt	**52,187,932**	**48,266,283**	**3,921,649**	**8.1%**	**(18,741,093)**	**(17,969,761)**	**(771,332)**	**4.3%**	**(141,468)**	**(125,754)**	**(15,714)**	**12.5%**
Funding Partner Debt												
188 - Regional Library Debt- Admin building	819,768	583,414	236,354	40.5%	(819,768)	(583,414)	(236,354)	40.5%	-	-	-	0.0%
189 - Fiscal - Member Municipal	12,621,896	12,621,896	-	0.0%	(12,621,896)	(12,621,896)	-	0.0%	-	-	-	0.0%
Total Funding Partner Debt	**13,441,664**	**13,205,309**	**236,354**	**1.8%**	**(13,441,664)**	**(13,205,309)**	**(236,354)**	**1.8%**	**-**	**-**	**-**	**0.0%**
Total All Services	**65,629,596**	**61,471,593**	**4,158,003**	**6.8%**	**(32,182,757)**	**(31,175,070)**	**(1,007,686)**	**3.2%**	**(141,468)**	**(125,754)**	**(15,714)**	**12.5%**

Cost Centre	Grants 2024	Grants 2023	Grants Change $	Grants Change %	Prior Year Deficit 2024	Prior Year Deficit 2023	Prior Year Deficit Change $	Prior Year Deficit Change %	Transfer from Reserve 2024	Transfer from Reserve 2023	Transfer from Reserve Change $	Transfer from Reserve Change %	Parcel Tax 2024	Parcel Tax 2023	Parcel Tax Change $	Parcel Tax Change %	Requisition 2024	Requisition 2023	Change in Requisition $	Change in Requisition %
Local Services																				
007 - Electoral Areas	-	-	-	0.0%	-	-	-	0.0%	(70,000)	-	(70,000)	0.0%	-	-	-	0.0%	(58,796)	(36,481)	(22,315)	61.2%
019 - Electoral Areas Fire Protection	(99,378)	(99,378)	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(175,227)	(206,849)	31,622	-15.3%
043 - Business Licenses	-	-	-	0.0%	-	-	-	0.0%	-	(8,886)	8,886	-100.0%	-	-	-	0.0%	-	-	-	0.0%
044 - Building Inspection	-	-	-	0.0%	-	-	-	0.0%	(200,000)	(140,000)	(60,000)	42.9%	-	-	-	0.0%	(245,884)	(194,251)	(51,632)	26.6%
050 - Transportation Demand Management	-	-	-	0.0%	-	-	-	0.0%	-	(5,000)	5,000	-100.0%	-	-	-	0.0%	(14,280)	(14,280)	-	0.0%
095 - Solid Waste Collection	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(47,250)	(47,250)	-	0.0%	-	-	-	0.0%
105 - Noise Abatement	-	-	-	0.0%	-	-	-	0.0%	(1,000)	-	(1,000)	0.0%	-	-	-	0.0%	(19,225)	(18,265)	(960)	5.3%
106 - Untidy Premises	-	-	-	0.0%	-	-	-	0.0%	(1,000)	-	(1,000)	0.0%	-	-	-	0.0%	(27,357)	(25,807)	(1,550)	6.0%
171 - Okanagan Regional Library	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(341,033)	(341,033)	-	0.0%
Total Local Services - Both Electoral Areas	**(99,378)**	**(99,378)**	**-**	**0.0%**	**-**	**-**	**-**	**0.0%**	**(272,000)**	**(153,886)**	**(118,114)**	**76.8%**	**(47,250)**	**(47,250)**	**-**	**0.0%**	**(881,802)**	**(836,967)**	**(44,835)**	**5.4%**
009 - Electoral Areas Central Okanagan East	-	-	-	0.0%	-	-	-	0.0%	(15,000)	(3,235)	(11,765)	363.6%	-	-	-	0.0%	(32,066)	(25,709)	(6,356)	24.7%
013 - Grants - Central Okanagan East	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(4,220)	(4,303)	83	-1.9%
017 - upper Ellison Fire Protection	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%
020 - Lakeshore Road Fire Protection	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(26,990)	(27,589)	599.00	-2.2%
021 - Ellison Volunteer Fire Department	-	-	-	0.0%	-	-	-	0.0%	(45,000)	(45,000)	-	0.0%	-	-	-	0.0%	(782,706)	(539,074)	(243,632)	45.2%
022 - Joe Rich Volunteer Fire Department	-	-	-	0.0%	-	-	-	0.0%	(54,000)	(19,000)	(35,000)	184.2%	-	-	-	0.0%	(661,647)	(570,480)	(91,168)	16.0%
028 - June Springs Fire Dept	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(16,301)	(16,667)	366	-2.2%
051 - Lakeshore Road Improvements	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(6,134)	(4,487)	(1,647)	36.7%	-	-	-	0.0%
058 - Scotty Heights Street Lights	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(22,584)	(22,962)	378	-1.6%
085 - Ellison Transit Services	-	-	-	0.0%	-	-	-	0.0%	(3,000)	-	(3,000)	0.0%	-	-	-	0.0%	(23,251)	(22,194)	(1,057)	4.8%
121 - Ellison Heritage Community Centre	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(149,826)	(148,098)	(1,729)	1.2%
123 - Joe Rich Community Hall	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(68,735)	(69,697)	963	-1.4%
144 - Eastside Community Parks	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(192,575)	(168,732)	(23,843)	14.1%
303 - Falcon Ridge Water System	-	-	-	0.0%	-	-	-	0.0%	-	(2,000)	2,000	-100.0%	-	(9,662)	9,662	-100.0%	-	-	-	0.0%
305 - Sunset Ranch Water System	-	-	-	0.0%	-	-	-	0.0%	-	(16,092)	16,092	-100.0%	-	-	-	0.0%	-	-	-	0.0%
499 - Ellison Sewer System	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%
Total Local Services - Electoral Area East	**-**	**-**	**-**	**0.0%**	**-**	**-**	**-**	**0.0%**	**(117,000)**	**(85,327)**	**(31,673)**	**37.1%**	**(6,134)**	**(14,149)**	**8,015**	**-56.6%**	**(1,980,901)**	**(1,615,505)**	**(365,396)**	**22.6%**
008 - Electoral Areas Central Okanagan West	-	-	-	0.0%	-	-	-	0.0%	(9,000)	-	(9,000)	0.0%	-	-	-	0.0%	(32,484)	(27,412)	(5,072)	18.5%
012 - Grants - Westside Electoral Area	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(5,697)	(5,810)	113	-1.9%
023 - North Westside rd Volunteer Fire Dept	-	-	-	0.0%	-	59,545	(59,545)	-100.0%	-	-	-	0.0%	-	-	-	0.0%	(972,411)	(756,903)	(215,509)	28.5%
024 - Wilsons Landing Volunteer Fire Dept	-	-	-	0.0%	-	-	-	0.0%	-	(15,000)	15,000	-100.0%	-	-	-	0.0%	(515,581)	(342,772)	(172,809)	50.4%
027 - Ridgeview Fire Hall	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(10,967)	(10,967)	-	0.0%	-	-	-	0.0%
029 - Brent Road FIre Protection	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(43,740)	(32,944)	(10,796)	32.8%
092 - Westside Waste Disposal	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(141,908)	(137,633)	(4,275)	3.1%	-	-	-	0.0%
093 - Westside Sanitary Landfill	-	-	-	0.0%	-	-	-	0.0%	(137,051)	(80,257)	(56,794)	70.8%	-	-	-	0.0%	-	-	-	0.0%
124 - Westside Municipal Recreation	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(61,117)	(43,071)	(18,046)	41.9%
125 - Johnson Bentley Memorial Aquatic Centre	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(14,462)	(15,034)	572	-3.8%
126 - Killiney Community Hall	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(57,145)	(41,030)	(16,115)	39.3%
143 - Westside Community Parks	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	(326,232)	(288,864)	(37,368)	12.9%
301 - Killiney Beach Water System	-	(23,631)	23,631	-100.0%	-	-	-	0.0%	-	(14,344)	14,344	-100.0%	-	-	-	0.0%	-	-	-	0.0%
306 - Trepanier Bench Water System	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%
307 - Westshore Water System	-	-	-	0.0%	-	-	-	0.0%	-	(19,611)	19,611	-100.0%	-	-	-	0.0%	-	-	-	0.0%
310 - Fintry Water System	-	-	-	0.0%	-	-	-	0.0%	-	(15,127)	15,127	-100.0%	(262,882)	(227,141)	(35,741)	15.7%	-	-	-	0.0%
Total Local Services - Electoral Area West	**-**	**(23,631)**	**23,631**	**-100.0%**	**-**	**59,545**	**(59,545)**	**-100.0%**	**(146,051)**	**(144,339)**	**(1,712)**	**1.2%**	**(415,756)**	**(375,741)**	**(40,015)**	**10.6%**	**(2,028,868)**	**(1,553,838)**	**(475,030)**	**30.6%**
Total Local Services	**(99,378)**	**(123,009)**	**23,631**	**-19.2%**	**-**	**59,545**	**(59,545)**	**-100.0%**	**(535,051)**	**(383,553)**	**(151,498)**	**39.5%**	**(469,140)**	**(437,140)**	**(32,001)**	**7.3%**	**(4,891,571)**	**(4,006,310)**	**(885,261)**	**22.1%**
Total All Service excl. Funding Partner Debt	**(823,277)**	**(1,130,276)**	**306,999**	**-27.2%**	**-**	**59,545**	**(59,545)**	**-100.0%**	**(1,446,824)**	**(1,043,553)**	**(403,271)**	**38.6%**	**(944,004)**	**(916,364)**	**(27,640)**	**3.0%**	**(30,091,267)**	**(27,140,122)**	**(2,951,145)**	**10.9%**
Funding Partner Debt																				
188 - Regional Library Debt- Admin building	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%
189 - Fiscal - Member Municipal	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%	-	-	-	0.0%
Total Funding Partner Debt	**-**	**-**	**-**	**0.0%**	**-**	**-**	**-**	**0.0%**	**-**	**-**	**-**	**0.0%**	**-**	**-**	**-**	**0.0%**	**-**	**-**	**-**	**0.0%**
Total All Services	**(823,277)**	**(1,130,276)**	**306,999**	**-27.2%**	**-**	**59,545**	**(59,545)**	**-100.0%**	**(1,446,824)**	**(1,043,553)**	**(403,271)**	**38.6%**	**(944,004)**	**(916,364)**	**(27,640)**	**3.0%**	**(30,091,267)**	**(27,140,122)**	**(2,951,145)**	**10.9%**

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APPENDIX B

Cost Centre	Expenditures						Funding					
	Operations	Transfers to Reserves		Overhead		Total Expenditures	Sale of Service	Grants	Reserves	Parcel Tax & Requisition	Other	Total Funding
		Operating	Capital	Admin	Engineering							
Regional Services												
001 - Board	640,122	-	-	89,786	-	729,908	-	-	-	(729,908)	-	(729,908)
011 - Regional Grants in Aid	208,500	-	-	3,740	-	212,240	-	-	-	(212,240)	-	(212,240)
030 - Regional Rescue Service	3,486,564	-	150,000	454,094	-	4,090,658	(134,428)	(40,800)	(205,000)	(3,710,430)	-	(4,090,658)
031 - 911 Emergency Number	1,519,790	-	-	151,016	-	1,670,806	(1,128,826)	-	-	(541,980)	-	(1,670,806)
039 - Alarm Control	193,199	-	5,610	45,638	-	244,447	(244,447)	-	-	-	-	(244,447)
040 - Crime Stoppers	261,852	21,930	-	71,484	-	355,266	(12,421)	-	-	(342,845)	-	(355,266)
041 - Victims Services	550,755	-	10,200	168,200	-	729,155	(18,646)	(158,374)	(35,000)	(517,136)	-	(729,155)
046 - Dog Control	1,783,249	-	70,000	469,896	-	2,323,145	(627,300)	-	(5,000)	(1,690,845)	-	(2,323,145)
091 - Effluent/Water Disposal	479,645	119,553	509,631	93,432	45,939	1,248,200	(1,248,200)	-	-	-	-	(1,248,200)
101 - Okanagan Basin Water Board	-	2,454,940	-	15,000	-	2,469,940	(86,357)	-	-	(2,383,583)	-	(2,469,940)
110 - Regional Planning	945,419	-	-	175,731	-	1,121,150	(20,000)	(135,000)	(189,600)	(776,550)	-	(1,121,150)
111 - Electoral Area Planning	592,001	-	-	163,050	-	755,051	(30,499)	-	(13,000)	(711,552)	-	(755,051)
117 - Sterile Insect Release	-	1,484,490	-	15,000	-	1,499,490	-	-	-	(1,499,490)	-	(1,499,490)
120 - Economic Development Commission	1,046,906	-	7,140	244,023	-	1,298,069	(42,937)	(70,000)	-	(1,185,132)	-	(1,298,069)
142 - Regional Parks	6,043,318	12,000	3,556,917	1,306,741	-	10,918,976	(404,789)	(120,000)	-	(10,337,876)	(56,311)	(10,918,976)
Total Regional Services	**17,751,321**	**4,092,913**	**4,309,498**	**3,466,831**	**45,939**	**29,666,503**	**(3,998,850)**	**(524,174)**	**(447,600)**	**(24,639,568)**	**(56,311)**	**(29,666,503)**
Sub-Regional Services												
042 - Crime Prevention	175,681	-	5,100	50,699	-	231,480	(7,394)	-	(20,000)	(204,086)	-	(231,480)
047 - Mosquito Control	228,402	-	-	25,114	12,301	265,816	(37,978)	-	(5,000)	(222,838)	-	(265,816)
049 - Prohibited Animal Control	1,405	-	-	170	-	1,575	-	-	-	(1,575)	-	(1,575)
094 - Waste Reduction	2,165,808	65,000	7,000	315,716	-	2,553,524	(2,429,990)	-	(75,000)	(48,534)	-	(2,553,524)
102 - Air Quality	244,222	-	-	12,728	-	256,950	(25,336)	-	-	(231,614)	-	(256,950)
115 - Insect Control	21,219	-	-	5,629	-	26,848	(22,978)	-	-	(3,870)	-	(26,848)
116 - Weed Control	242,737	-	5,000	37,161	-	284,898	(25,500)	(13,770)	-	(245,628)	-	(284,898)
118 - Starling Control	20,710	-	-	1,137	-	21,847	-	-	-	(21,847)	-	(21,847)
131 - Winfield Recreation Centre	55,000	-	-	-	-	55,000	-	-	-	(55,000)	-	(55,000)
195 - Feasibility Funds	-	-	-	-	-	-	-	-	-	-	-	-
197 - Joe Rich Water system	22,192	3,000	5,100	-	-	30,292	-	-	-	-	(30,292)	(30,292)
401 - Treatment Plant	2,958,827	70,000	1,712,931	883,976	189,529	5,815,263	(5,780,263)	-	(35,000)	-	-	(5,815,263)
428 - Lakeview Trunk #605 Sewer	-	-	-	-	-	-	-	-	-	-	-	-
470 - RDCO Lift Stations	321,131	29,262	223,593	67,126	19,165	660,276	(655,276)	-	(5,000)	-	-	(660,276)
471 - WFN Lift Stations	137,968	12,781	-	28,785	8,031	187,565	(182,565)	-	(5,000)	-	-	(187,565)
472 - Peachland Lift Stations	196,484	17,000	15,000	36,949	10,588	276,021	(266,021)	-	(10,000)	-	-	(276,021)
Total Sub-Regional Services	**6,791,785**	**197,043**	**1,973,724**	**1,465,190**	**239,613**	**10,667,355**	**(9,433,301)**	**(13,770)**	**(155,000)**	**(1,034,992)**	**(30,292)**	**(10,667,355)**
Total Regional and Sub-Regional Services	**24,543,106**	**4,289,956**	**6,283,222**	**4,932,021**	**285,552**	**40,333,857**	**(13,432,151)**	**(537,944)**	**(602,600)**	**(25,674,560)**	**(86,603)**	**(40,333,857)**

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Cost Centre	Expenditures						Funding					
	Operations	Transfers to Reserves		Overhead		Total Expenditures	Sale of Service	Grants	Reserves	Parcel Tax & Requisition	Other	Total Funding
		Operating	Capital	Admin	Engineering							
Local Services												
007 - Electoral Areas	101,092	25,000	-	2,704	-	128,796	-	-	(70,000)	(58,796)	-	(128,796)
019 - Electoral Areas Fire Protection	210,093	-	7,000	57,512	-	274,605	-	(99,378)	-	(175,227)	-	(274,605)
043 - Business Licenses	20,720	-	-	18,501	-	39,221	(39,221)	-	-	-	-	(39,221)
044 - Building Inspection	698,135	-	50,000	188,749	-	936,884	(491,000)	-	(200,000)	(245,884)	-	(936,884)
050 - Transportation Demand Management	14,280	-	-	-	-	14,280	-	-	-	(14,280)	-	(14,280)
095 - Solid Waste Collection	550,158	-	19,221	93,864	-	663,243	(615,993)	-	-	(47,250)	-	(663,243)
105 - Noise Abatement	16,523	-	-	3,702	-	20,225	-	-	(1,000)	(19,225)	-	(20,225)
106 - Untidy Premises	25,821	-	-	5,596	-	31,417	(3,060)	-	- 1,000	(27,357)	-	(31,417)
171 - Okanagan Regional Library	-	336,033	-	5,000	-	341,033	-	-	-	(341,033)	-	(341,033)
Total Local Services - Both Electoral Areas	**1,636,821**	**361,033**	**76,221**	**375,628**	**-**	**2,449,704**	**(1,149,274)**	**(99,378)**	**(272,000)**	**(929,052)**	**-**	**(2,449,704)**
009 - Electoral Areas Central Okanagan East	39,482	-	-	7,584	-	47,066	-	-	(15,000)	(32,066)	-	(47,066)
013 - Grants - Central Okanagan East	4,000	-	-	220	-	4,220	-	-	-	(4,220)	-	(4,220)
017 - upper Ellison Fire Protection	-	-	-	-	-	-	-	-	-	-	-	-
020 - Lakeshore Road Fire Protection	25,577	-	-	1,413	-	26,990	-	-	-	(26,990)	-	(26,990)
021 - Ellison Volunteer Fire Department	484,253	-	306,060	82,273	-	872,586	(44,880)	-	(45,000)	(782,706)	-	(872,586)
022 - Joe Rich Volunteer Fire Department	504,117	-	140,454	71,076	-	715,647	-	-	(54,000)	(661,647)	-	(715,647)
028 - June Springs Fire Dept	15,448	-	-	853	-	16,301	-	-	-	(16,301)	-	(16,301)
051 - Lakeshore Road Improvements	6,034	100.00	-	-	-	6,134	-	-	-	(6,134)	-	(6,134)
058 - Scotty Heights Street Lights	19,301	-	-	2,223	1,060	22,584	-	-	-	(22,584)	-	(22,584)
085 - Ellison Transit Services	32,503	-	-	2,748	-	35,251	(9,000)	-	(3,000)	(23,251)	-	(35,251)
121 - Ellison Heritage Community Centre	131,371	-	7,804	28,819	-	167,994	(18,168)	-	-	(149,826)	-	(167,994)
123 - Joe Rich Community Hall	57,454	-	4,322	6,959	-	68,735	-	-	-	(68,735)	-	(68,735)
144 - Eastside Community Parks	147,347	-	-	45,228	-	192,575	-	-	-	(192,575)	-	(192,575)
303 - Falcon Ridge Water System	67,359	13,291	8,273	14,197	4,192	107,312	(107,312)	-	-	-	-	(107,312)
305 - Sunset Ranch Water System	130,418	26,232	95,731	32,505	9,140	294,026	(294,026)	-	-	-	-	(294,026)
499 - Ellison Sewer System	143,590	14,405	29,415	16,314	7,450	211,174	(211,174)	-	-	-	-	(211,174)
Total Local Services - Electoral Area East	**1,808,254**	**54,028**	**592,058**	**312,412**	**21,842**	**2,788,595**	**(684,560)**	**-**	**(117,000)**	**(1,987,035)**	**-**	**(2,788,595)**
008 - Electoral Areas Central Okanagan West	34,040	-	-	7,444	-	41,484	-	-	(9,000)	(32,484)	-	(41,484)
012 - Grants - Westside Electoral Area	5,400	-	-	297	-	5,697	-	-	-	(5,697)	-	(5,697)
023 - North Westside rd Volunteer Fire Dept	712,964	-	150,000	109,447	-	972,411	-	-	-	(972,411)	-	(972,411)
024 - Wilsons Landing Volunteer Fire Dept	410,559	-	60,000	45,022	-	515,581	-	-	-	(515,581)	-	(515,581)
027 - Ridgeview Fire Hall	10,967	-	-	-	-	10,967	-	-	-	(10,967)	-	(10,967)
029 - Brent Road FIre Protection	38,751	-	3,264	1,725	-	43,740	-	-	-	(43,740)	-	(43,740)
092 - Westside Waste Disposal	1,181,764	22,000	188,830	223,192	68,113	1,683,899	(1,541,991)	-	-	(141,908)	-	(1,683,899)
093 - Westside Sanitary Landfill	108,623	-	22,000	4,816	1,612	137,051	-	-	(137,051)	-	-	(137,051)
124 - Westside Municipal Recreation	58,914	-	-	2,203	-	61,117	-	-	-	(61,117)	-	(61,117)
125 - Johnson Bentley Memorial Aquatic Centre	13,697	-	-	765	-	14,462	-	-	-	(14,462)	-	(14,462)
126 - Killiney Community Hall	55,616	-	-	1,529	-	57,145	-	-	-	(57,145)	-	(57,145)
143 - Westside Community Parks	246,639	-	26,000	53,593	-	326,232	-	-	-	(326,232)	-	(326,232)
301 - Killiney Beach Water System	191,850	20,000	287,285	41,523	12,145	552,803	(552,803)	-	-	-	-	(552,803)
306 - Trepanier Bench Water System	23,650	2,000	3,961	4,652	1,332	35,595	(35,595)	-	-	-	-	(35,595)
307 - Westshore Water System	203,884	37,000	380,185	48,516	14,081	683,666	(683,666)	-	-	-	-	(683,666)
310 - Fintry Water System	381,452	38,570	97,309	23,888	6,973	548,192	(285,310)	-	-	(262,882)	-	(548,192)
Total Local Services - Electoral Area West	**3,678,769**	**119,570**	**1,218,834**	**568,612**	**104,256**	**5,690,040**	**(3,099,365)**	**-**	**(146,051)**	**(2,444,624)**	**-**	**(5,690,040)**
Total Local Services	**7,123,845**	**534,631**	**1,887,113**	**1,256,652**	**126,098**	**10,928,338**	**(4,933,198)**	**(99,378)**	**(535,051)**	**(5,360,711)**	**-**	**(10,928,338)**

2024-2028 FINANCIAL PLAN
FINANCIAL PLAN SUMMARY
2024

APPENDIX B

Cost Centre	Expenditures						Funding					
	Operations	Transfers to Reserves		Overhead		Total Expenditures	Sale of Service	Grants	Reserves	Parcel Tax & Requisition	Other	Total Funding
		Operating	Capital	Admin	Engineering							
Total All Service excl. Funding Partner Debt	**31,666,951**	**4,824,587**	**8,170,335**	**6,188,673**	**411,650**	**51,262,196**	**(18,365,349)**	**(637,322)**	**(1,137,651)**	**(31,035,271)**	**(86,603)**	**(51,262,196)**
Funding Partner Debt												
188 - Regional Library Debt- Admin building	819,768	-	-	-	-	819,768	(819,768)	-	-	-	-	(819,768)
189 - Fiscal - Member Municipal	12,621,896	-	-	-	-	12,621,896	(12,621,896)	-	-	-	-	(12,621,896)
Total Funding Partner Debt	**13,441,664**	**-**	**-**	**-**	**-**	**13,441,664**	**- 13,441,664**	**-**	**-**	**-**	**-**	**(13,441,664)**
Total All Services	**45,108,614**	**4,824,587**	**8,170,335**	**6,188,673**	**411,650**	**64,703,859**	**(31,807,013)**	**(637,322)**	**(1,137,651)**	**(31,035,271)**	**(86,603)**	**(64,703,859)**

Overhead Departments												
002 - Corporate Services and Administration	1,779,383	-	150,000	135,401	-	2,064,784	- 33,798.72	(85,955)	(50,000)	-	(1,895,031)	(2,064,784)
003 - Financial Services	1,874,630	-	-	94,761	-	1,969,392	(214,300)	-	(126,673)	-	(1,628,419)	(1,969,392)
004 - Engineering	511,348	-	-	53,051	-	564,399	-	(100,000)	(35,000)	-	(429,399)	(564,399)
005 - Human Resources	689,233	-	-	19,204	-	708,437	-	-	(72,500)	-	(635,937)	(708,437)
006 - Communication and Information Services	1,444,219	-	264,775	34,532	-	1,743,526	(127,645)	-	(25,000)	-	(1,590,881)	(1,743,526)
070 - Communications	767,471	45,000	-	40,748	-	853,219	-	-	-	-	(853,219)	(853,219)
	7,066,285	**45,000**	**414,775**	**377,697**	**-**	**7,903,757**	**(375,744)**	**(185,955)**	**(309,173)**	**-**	**(7,032,885)**	**(7,903,757)**

APPENDIX C

2024-2028 FINANCIAL PLAN
PROPOSED STAFFING RESOURCES
2024

2024 Proposed Staffing Resources						
PERMANENT POSITIONS		**Cost ('000s)**	**FTE**	**Annual Cost/ Avg House**	**Service/ Program**	**Rationale/Impact**
2023 Approved FTE's			151.3			
Proposed New positions						
	Parks Conservation Officer/Trails Team Lead	$ 178	2.0	$ 1.63	Parks Services	Increase support for the balancing of conservation goals and recreational use of parks, year-round.
	Parks Operators	84	1.1	$ 0.64	Parks Services	Supports the Board Strategic Priority of enhanced access to parks by increasing three positions from seasonal to year round positions.
	Victim Services Caseworker	75	1.0	$ 0.69	Victim Services	To provide support for victims of crime 24/7.
		337	4.1			
Other Changes						
	Business Development Coordinator	(17)	1.0	-	Economic Development	Move contract positions in-house. No financial impact.
		(17)	1.0			
		$ 320	5.1			
Proposed 2024 FTE's		**$ 320**	**156.4**			
TEMPORARY POSITIONS						
	Accounting Advisor - term	-	1.0	$ -	Finance	To support implementation of new payroll system. Funded from operating reserves.
			1.0			
TOTAL POSITIONS - 2024		**$ 320**	**157.4**			

2024-2028 FINANCIAL PLAN
ADMINISTRATION OVERHEAD

Service	New Policy	Old Policy	Change
001 - Board	89,786	112,296	(22,509)
007 - Electoral Areas	2,704	642	2,062
008 - Electoral Areas Central Okanagan West	7,444	3,822	3,622
009 - Electoral Areas Central Okanagan East	7,584	4,029	3,555
011 - Regional Grants in Aid	3,740	5,529	(1,789)
012 - Grants - Westside Electoral Area	297	439	(142)
013 - Grants - Central Okanagan East	220	325	(105)
019 - Electoral Areas Fire Protection	57,512	58,384	(872)
020 - Lakeshore Road Fire Protection	1,413	2,089	(676)
021 - Ellison Volunteer Fire Department	82,273	67,346	14,927
022 - Joe Rich Volunteer Fire Department	71,076	62,745	8,330
023 - North Westside rd Volunteer Fire Dept	109,447	91,684	17,763
024 - Wilsons Landing Volunteer Fire Dept	45,022	45,147	(125)
028 - June Springs Fire Dept	853	1,262	(408)
029 - Brent Road FIre Protection	1,725	2,247	(522)
030 - Regional Rescue Service	351,177	501,055	(149,878)
031 - 911 Emergency Number	151,016	239,642	(88,626)
039 - Alarm Control	45,638	45,816	(178)
040 - Crime Stoppers	71,484	61,021	10,462
041 - Victims Services	168,200	114,909	53,291
042 - Crime Prevention	50,699	41,245	9,454
043 - Business Licenses	18,501	15,151	3,350
044 - Building Inspection	188,749	161,925	26,824
046 - Dog Control	469,896	378,370	91,527
047 - Mosquito Control	25,114	36,372	(11,258)
049 - Prohibited Animal Control	170	251	(81)
058 - Scotty Heights Street Lights	2,223	3,135	(912)
085 - Ellison Transit Services	2,748	4,063	(1,315)
091 - Effluent/Water Disposal	93,432	135,837	(42,406)
092 - Westside Waste Disposal	223,192	302,105	(78,913)
093 - Westside Sanitary Landfill	4,816	4,768	48
094 - Waste Reduction	315,716	377,592	(61,877)
095 - Solid Waste Collection	93,864	131,217	(37,353)
101 - Okanagan Basin Water Board	15,000	15,000	-
102 - Air Quality	12,728	18,818	(6,090)
105 - Noise Abatement	3,702	3,773	(71)
106 - Untidy Premises	5,596	5,938	(342)
110 - Regional Planning	175,731	179,666	(3,934)
111 - Electoral Area Planning	163,050	173,568	(10,518)
115 - Insect Control	5,629	6,608	(980)
116 - Weed Control	37,161	43,038	(5,877)
117 - Sterile Insect Release	15,000	15,000	-
118 - Starling Control	1,137	1,681	(544)
120 - Economic Development Commission	244,023	251,653	(7,630)
121 - Ellison Heritage Community Centre	28,819	23,868	4,951
123 - Joe Rich Community Hall	6,959	9,393	(2,435)
124 - Westside Municipal Recreation	2,203	3,257	(1,054)

2024-2028 FINANCIAL PLAN
ADMINISTRATION OVERHEAD

Service	New Policy	Old Policy	Change
125 - Johnson Bentley Memorial Aquatic Centre	765	1,131	(366)
126 - Killiney Community Hall	1,529	2,079	(550)
142 - Regional Parks	1,306,741	1,362,070	(55,329)
143 - Westside Community Parks	53,593	51,956	1,636
144 - Eastside Community Parks	45,228	35,043	10,185
171 - Okanagan Regional Library	5,000	5,000	-
190 - Regional Rescue Radio and Disp	1,254	-	1,254
191 - Regional Rescue -Rescue	2,543	-	2,543
192 - Regional Rescue- Emergency Op	99,119	-	99,119
199 - VehicleOperations	29,306	-	29,306
301 - Killiney Beach Water System	41,523	53,869	(12,346)
303 - Falcon Ridge Water System	14,197	18,593	(4,396)
305 - Sunset Ranch Water System	32,505	40,540	(8,035)
306 - Trepanier Bench Water System	4,652	5,906	(1,254)
307 - Westshore Water System	48,516	62,453	(13,937)
310 - Fintry Water System	23,888	30,926	(7,038)
401 - Treatment Plant	883,977	840,625	43,352
470 - RDCO Lift Stations	67,125	85,003	(17,878)
471 - WFN Lift Stations	28,785	35,622	(6,837)
472 - Peachland Lift Stations	36,949	46,960	(10,011)
499 - Ellison Sewer System	16,314	22,029	(5,716)
Total Recovery from Operations	**6,217,976**	**6,463,528**	**(245,552)**
Capital Expenses	192,500	-	192,500
Total Recovery	**6,410,476**	**6,463,528**	**(53,052)**
HR & IT allocated to engineering			53,051
Reconciled			(1)

030 - Regional Rescue Service	351,177	501,055	(149,878)
190 - REG. RESCUE (030)-RADIO & DISP	1,254	-	1,254
191 - REG. RESCUE (030)-RESCUE	2,543	-	2,543
192 - REG. RESCUE (030)-EMERGENCY OP	99,119	-	99,119
	454,094	**501,055**	**(46,961)**

CITY OF KELOWNA

			Change		Tax Rate		Change		Tax Impact on a home assessed at: $ 938,890	$ 965,936	Change	
	2024	2023	$	%	2024	2023			2024	2023	$	%
TAXES												
001 -- Regional District Board	532,273	561,385	(29,112)	-5.2%	0.0062	0.0074	(0.0012)		5.82	7.12	(1.31)	-18.4%
011 -- Regional Grants in Aid	154,772	49,626	105,146	211.9%	0.0018	0.0007	0.0011		1.69	0.63	1.06	168.8%
030 -- Regional Rescue Service	2,555,317	2,274,707	280,610	12.3%	0.0396	0.0363	0.0032		37.15	35.10	2.05	5.8%
031 -- 911 Emergency Telephone Service	373,254	306,443	66,811	21.8%	0.0058	0.0050	0.0008		5.43	4.79	0.64	13.3%
040 -- Crime Stoppers	236,112	215,599	20,513	9.5%	0.0037	0.0034	0.0002		3.43	3.33	0.11	3.2%
041 -- Victims / Witness Assistance Program	356,144	271,508	84,636	31.2%	0.0055	0.0043	0.0012		5.18	4.19	0.99	23.6%
046 -- Dog Control	1,164,459	892,881	271,578	30.4%	0.0180	0.0143	0.0037		16.93	13.82	3.11	22.5%
047 -- Mosquito Control (Improvements only)	193,912	193,879	33	0.0%	0.0053	0.0056	(0.0003)		4.95	5.36	(0.41)	-7.6%
049 -- Prohibited Animal Control	1,251	974	277	28.4%	0.0000	0.0000	0.0000		0.01	0.01	0.00	10.7%
101 -- Okanagan Basin Water Board	1,641,538	1,589,525	52,013	3.3%	0.0254	0.0254	0.0000		23.86	24.53	(0.67)	-2.7%
102 -- Air Quality Monitoring	180,825	180,477	348	0.2%	0.0021	0.0024	(0.0003)		1.98	2.28	(0.30)	-13.4%
110 -- Regional Planning	534,798	443,086	91,712	20.7%	0.0083	0.0071	0.0012		7.77	6.86	0.92	13.4%
111 -- Electoral Area Planning	262,126	216,254	45,872	21.2%	0.0305	0.0284	0.0021		28.64	27.44	1.20	4.4%
116 -- Weed Control	212,552	149,358	63,194	42.3%	0.0025	0.0020	0.0005		2.32	1.89	0.43	22.6%
117 -- Sterile Insect Release Program	811,027	762,959	48,068	6.3%	0.0165	0.0185	(0.0020)		15.49	17.88	(2.39)	-13.4%
118 -- Starling Control	19,443	19,541	(98)	-0.5%	0.0002	0.0003	(0.0000)		0.21	0.24	(0.03)	-12.5%
120 -- Economic Development Commission	816,182	886,234	(70,052)	-7.9%	0.0126	0.0142	(0.0015)		11.86	13.68	(1.81)	-13.2%
131 - Winfield Recreation Centre	55,000	55,000	-	0.0%	0.0001	0.0001	(0.0000)		0.08	0.09	(0.01)	-6.1%
142 -- Regional Parks	7,119,539	6,549,402	570,137	8.7%	0.1102	0.1046	0.0056		103.50	101.07	2.43	2.4%
TOTAL TAXES	17,220,524	15,618,838	1,601,685	10.3%	0.2943	0.2798	0.0145		276.31	270.31	6.00	2.2%
PARCEL TAX:												
117 -- Sterile Insect Release Parcel Tax	267,596	274,968	(7,372)	-2.7%								
TOTAL PARCEL TAXES	267,596	274,968	(7,372)	-2.7%								
SALE OF SERVICES												
021 -- Ellison Volunteer Fire Dept	44,880	44,880	-	0.0%								
094 -- Solid Waste Management & Recycling	980,702	1,068,809	(88,107)	-8.2%								
115 -- Insect Control	22,978	26,791	(3,813)	-14.2%								
TOTAL SERVICES	1,048,560	1,140,480	(91,920)	-8.1%								
TOTAL All Taxes and Services	**18,536,680**	**17,034,286**	**1,502,394**	8.8%								

DISTRICT OF PEACHLAND

			Change		Tax Rate		Change		Tax Impact on a home assessed at:		Change	
									$ 909,909	$ 920,029		
	2024	2023	$	%	2024	2023			2024	2023	$	%
TAXES												
001 -- Regional District Board	17,665	20,815	(3,150)	-15.1%	0.0062	0.0074	(0.0012)		5.64	6.79	(1.15)	-16.9%
011 -- Regional Grants in Aid	5,137	1,838	3,299	179.5%	0.0018	0.0007	0.0011		1.64	0.60	1.04	173.5%
030 -- Regional Rescue Service	107,599	98,570	9,029	9.2%	0.0396	0.0363	0.0032		36.00	33.43	2.57	7.7%
031 -- 911 Emergency Telephone Service	15,717	13,279	2,438	18.4%	0.0058	0.0050	0.0008		5.26	4.56	0.70	15.3%
040 -- Crime Stoppers	9,942	9,343	599	6.4%	0.0037	0.0034	0.0002		3.33	3.17	0.16	5.0%
041 -- Victims / Witness Assistance Program	14,996	11,765	3,231	27.5%	0.0055	0.0043	0.0012		5.02	3.99	1.03	25.7%
042 -- Regional Crime Prevention	18,242	17,507	735	4.2%	0.0064	0.0062	0.0002		5.82	5.68	0.14	2.5%
046 -- Dog Control	49,033	38,691	10,342	26.7%	0.0180	0.0143	0.0037		16.41	13.16	3.24	24.6%
049 -- Prohibited Animal Control	42	36	5	15.2%	0.0000	0.0000	0.0000		0.01	0.01	0.00	12.6%
101 -- Okanagan Basin Water Board	69,122	68,879	243	0.4%	0.0254	0.0254	0.0000		23.13	23.36	(0.24)	-1.0%
102 -- Air Quality Monitoring	6,001	6,686	(685)	-10.2%	0.0021	0.0024	(0.0003)		1.91	2.17	(0.26)	-11.8%
110 -- Regional Planning	22,519	19,200	3,319	17.3%	0.0083	0.0071	0.0012		7.53	6.53	1.00	15.3%
111 -- Electoral Area Planning	3,975	3,500	475	13.6%	0.0139	0.0124	0.0015		12.68	11.42	1.27	11.1%
115 -- Noxious Insect Control	763	3,623	(2,860)	-79.0%	0.0003	0.0004	(0.0001)		0.24	0.32	(0.08)	-24.8%
116 -- Weed Control	7,054	5,533	1,521	27.5%	0.0025	0.0020	0.0005		2.25	1.80	0.45	24.7%
117 -- Sterile Insect Release Program	25,841	27,345	(1,504)	-5.5%	0.0165	0.0185	(0.0020)		15.01	17.03	(2.02)	-11.8%
118 -- Starling Control	645	724	(79)	-10.9%	0.0002	0.0003	(0.0000)		0.21	0.23	(0.03)	-11.0%
120 -- Economic Development Commission	34,368	38,403	(4,035)	-10.5%	0.0126	0.0142	(0.0015)		11.50	13.03	(1.53)	-11.7%
142 -- Regional Parks	299,789	283,805	15,984	5.6%	0.1102	0.1046	0.0056		100.30	96.26	4.04	4.2%
TOTAL TAXES	708,450	669,542	38,908	5.8%	0.2790	0.2647	0.0143		253.89	243.55	10.34	4.2%
PARCEL TAX:												
117 -- Sterile Insect Release Parcel Tax	942	917	25	2.8%								
TOTAL PARCEL TAXES	942	917	25	2.8%								
SALE OF SERVICES												
006 -- Information Systems - GIS	20,936	20,936	-	0.0%								
092 -- Westside Transfer Station	116,949	113,426	3,523	3.1%								
094 -- Solid Waste Management	39,269	42,796	(3,528)	-8.2%								
401 -- Westside Wastewater Treatment Plant	395,335	365,538	29,797	8.2%								
472 -- Peachland Lift Stations / Collector Systems	266,021	273,417	(7,396)	-2.7%								
TOTAL SERVICES	838,509	816,114	22,396	2.7%								
TOTAL Change All Taxes and Services	**1,547,901**	**1,486,572**	**61,329**	**4.1%**								

DISTRICT OF LAKE COUNTRY

			Change		Tax Rate		Change		Tax Impact on a home assessed at:		Change	
									#########	#########		
	2024	2023	$	%	2024	2023			2024	2023	$	%
TAXES												
001 -- Regional District Board	48,134	55,703	(7,569)	-13.6%	0.0062	0.0074	(0.0012)		6.39	7.65	(1.26)	-16.5%
011 -- Regional Grants in Aid	13,996	4,920	9,076	184.5%	0.0018	0.0007	0.0011		1.86	0.68	1.18	174.9%
030 -- Regional Rescue Service	287,350	259,185	28,165	10.9%	0.0396	0.0363	0.0032		40.78	37.69	3.10	8.2%
031 -- 911 Emergency Telephone Service	41,973	34,917	7,056	20.2%	0.0058	0.0050	0.0008		5.96	5.14	0.82	15.9%
040 -- Crime Stoppers	26,551	24,566	1,985	8.1%	0.0037	0.0034	0.0002		3.77	3.57	0.20	5.5%
041 -- Victims / Witness Assistance Program	40,049	30,936	9,113	29.5%	0.0055	0.0043	0.0012		5.68	4.50	1.19	26.4%
042 -- Regional Crime Prevention	49,705	46,852	2,853	6.1%	0.0064	0.0062	0.0002		6.59	6.40	0.20	3.1%
046 -- Dog Control	130,945	101,737	29,208	28.7%	0.0180	0.0143	0.0037		18.58	14.84	3.75	25.2%
047 -- Mosquito Control (Improvements only)	19,825	20,410	(585)	-2.9%	0.0053	0.0056	(0.0003)		5.44	5.76	(0.32)	-5.5%
101 -- Okanagan Basin Water Board	184,594	181,114	3,480	1.9%	0.0254	0.0254	0.0000		26.20	26.33	(0.13)	-0.5%
110 -- Regional Planning	60,139	50,486	9,653	19.1%	0.0083	0.0071	0.0012		8.54	7.36	1.17	15.9%
111 -- Electoral Area Planning	5,545	4,555	990	21.7%	0.0071	0.0060	0.0011		7.36	6.26	1.10	17.5%
115 -- Noxious Insect Control	2,078	9,695	(7,617)	-78.6%	0.0003	0.0004	(0.0001)		0.28	0.36	(0.09)	-24.5%
116 -- Weed Control	19,221	14,806	4,415	29.8%	0.0025	0.0020	0.0005		2.55	2.03	0.52	25.4%
117 -- Sterile Insect Release Program	66,181	71,596	(5,415)	-7.6%	0.0165	0.0185	(0.0020)		17.01	19.19	(2.19)	-11.4%
118 -- Starling Control	1,758	1,937	(179)	-9.2%	0.0002	0.0003	(0.0000)		0.23	0.26	(0.03)	-10.5%
120 -- Economic Development Commission	91,781	100,979	(9,198)	-9.1%	0.0126	0.0142	(0.0015)		13.03	14.68	(1.66)	-11.3%
142 -- Regional Parks	800,604	746,253	54,351	7.3%	0.1102	0.1046	0.0056		113.63	108.50	5.13	4.7%
TOTAL TAXES	1,890,430	1,760,647	129,783	7.4%	0.2754	0.2615	0.0139		283.86	271.21	12.65	4.7%
PARCEL TAX:												
117 -- Sterile Insect Release Parcel Tax	88,560	88,893	(334)	-0.4%								
TOTAL PARCEL TAXES	88,560	88,893	(334)	-0.4%								
SALE OF SERVICES												
094 -- Solid Waste Management	107,291	116,931	(9,639)	-8.2%								
102 -- Air Quality	16,352	17,815	(1,463)	-8.2%								
TOTAL SERVICES	123,644	134,746	(11,102)	-8.2%								
TOTAL Change All Taxes and Services	**2,102,633**	**1,984,286**	**118,347**	**6.0%**								

CITY OF WEST KELOWNA

			Change		Tax Rate		Change		Tax Impact on a home assessed at: $ 983,129	#########	Change	
	2024	2023	$	%	2024	2023			2024	2023	$	%
TAXES												
001 -- Regional District Board	107,996	126,316	(18,320)	-14.5%	0.0062	0.0074	(0.0012)		6.09	7.48	(1.39)	-18.6%
011 -- Regional Grants in Aid	31,403	11,156	20,247	181.5%	0.0018	0.0007	0.0011		1.77	0.66	1.11	168.0%
030 -- Regional Rescue Service	613,057	566,754	46,303	8.2%	0.0396	0.0363	0.0032		38.90	36.87	2.03	5.5%
031 -- 911 Emergency Telephone Service	89,549	76,352	13,197	17.3%	0.0058	0.0050	0.0008		5.68	5.03	0.65	13.0%
040 -- Crime Stoppers	56,647	53,718	2,929	5.5%	0.0037	0.0034	0.0002		3.59	3.49	0.10	2.8%
041 -- Victims / Witness Assistance Program	85,444	67,648	17,796	26.3%	0.0055	0.0043	0.0012		5.42	4.40	1.02	23.2%
042 -- Regional Crime Prevention	111,521	106,243	5,278	5.0%	0.0064	0.0062	0.0002		6.29	6.26	0.03	0.5%
046 -- Dog Control	279,370	222,466	56,904	25.6%	0.0180	0.0143	0.0037		17.73	14.52	3.21	22.1%
047 -- Mosquito Control (Improvements only)	3,326	3,496	(170)	-4.9%	0.0053	0.0056	(0.0003)		5.19	5.63	(0.45)	-7.9%
049 -- Prohibited Animal Control	254	219	35	15.9%	0.0000	0.0000	0.0000		0.01	0.01	0.00	10.4%
101 -- Okanagan Basin Water Board	393,828	396,038	(2,210)	-0.6%	0.0254	0.0254	0.0000		24.99	25.76	(0.78)	-3.0%
102 -- Air Quality Monitoring	36,689	40,572	(3,883)	-9.6%	0.0021	0.0024	(0.0003)		2.07	2.40	(0.33)	-13.6%
110 -- Regional Planning	128,306	110,397	17,909	16.2%	0.0083	0.0071	0.0012		8.14	7.20	0.94	13.0%
111 -- Electoral Area Planning	53,468	47,610	5,858	12.3%	0.0307	0.0277	0.0029		30.15	28.13	2.02	7.2%
117 -- Sterile Insect Release Program	147,267	155,622	(8,355)	-5.4%	0.0165	0.0185	(0.0020)		16.22	18.78	(2.56)	-13.6%
120 -- Economic Development Commission	195,814	220,810	(24,996)	-11.3%	0.0126	0.0142	(0.0015)		12.42	14.36	(1.94)	-13.5%
142 -- Regional Parks	1,708,078	1,631,815	76,263	4.7%	0.1102	0.1046	0.0056		108.37	106.16	2.22	2.1%
TOTAL TAXES	4,042,013	3,837,232	204,781	5.3%	0.2981	0.2830	0.0150		293.04	287.15	5.89	2.0%
PARCEL TAX:												
117 -- Sterile Insect Release	13,720	13,192	528	4.0%								
TOTAL PARCEL TAXES	13,720	13,192	528	4.0%								
SALE OF SERVICES												
092 -- Westside Transfer Station	595,560	577,621	17,940	3.1%								
094 -- Solid Waste Management	244,728	266,714	(21,987)	-8.2%								
401 -- Westside Wastewater Treatment Plant	4,008,230	3,705,076	303,154	8.2%								
470 -- RDCO Lift Stations & Collector Systems	488,469	468,694	19,775	4.2%								
TOTAL SERVICES	5,336,987	5,018,105	318,882	6.4%								
TOTAL Change All Taxes and Services	**9,392,721**	**8,868,530**	**524,191**	**5.9%**								

* Note: Mosquito control taxation is for 2 small defined areas only.

ELECTORAL AREA WEST

									Tax Impact on a home assessed at:			
			Change		Tax Rate		Change		$ 548,313	$ 543,961	Change	
	2024	2023	$	%	2024	2023			2024	2023	$	%
TAXES												
001 -- Regional District Board	12,345	15,196	(2,851)	-18.8%	0.0062	0.0074	(0.0012)		3.40	4.01	(0.61)	-15.3%
007 -- Electoral Areas Only	30,448	19,529	10,919	55.9%	0.0153	0.0094	0.0059		8.38	5.11	3.27	63.9%
008 -- Electoral Area - Central Okanagan West	32,484	27,412	5,072	18.5%	0.0163	0.0132	0.0031		8.94	7.17	1.76	24.6%
011 -- Regional Grants in Aid	3,590	1,342	2,248	167.5%	0.0018	0.0007	0.0011		0.99	0.35	0.63	178.8%
012 -- Electoral Area Central Okanagan West Grants in Aid	5,697	5,810	(113)	-1.9%	0.0029	0.0028	0.0001		1.57	1.52	0.05	3.1%
019 -- Electoral Area Fire Prevention	90,742	110,728	(19,987)	-18.1%	0.0455	0.0533	(0.0077)		24.97	28.97	(4.01)	-13.8%
030 -- Regional Rescue Service	76,849	72,638	4,211	5.8%	0.0396	0.0363	0.0032		21.69	19.77	1.93	9.7%
031 -- 911 Emergency Telephone Service	11,225	9,786	1,439	14.7%	0.0058	0.0050	0.0008		3.17	2.70	0.47	17.5%
040 -- Crime Stoppers	7,101	6,885	216	3.1%	0.0037	0.0034	0.0002		2.00	1.87	0.13	7.0%
041 -- Victims / Witness Assistance Program	10,711	8,670	2,041	23.5%	0.0055	0.0043	0.0012		3.02	2.36	0.66	28.1%
042 -- Regional Crime Prevention	12,748	12,781	(33)	-0.3%	0.0064	0.0062	0.0002		3.51	3.36	0.15	4.5%
044 -- Building Inspection & Bylaw Enforcement	127,332	103,985	23,347	22.5%	0.0639	0.0500	0.0139		35.03	27.21	7.83	28.8%
046 -- Dog Control	35,020	28,512	6,508	22.8%	0.0180	0.0143	0.0037		9.89	7.78	2.10	27.0%
049 -- Prohibited Animal Control	29	26	3	11.6%	0.0000	0.0000	0.0000		0.01	0.01	0.00	14.8%
050 -- Transportation Demand Management	7,395	7,644	(249)	-3.3%	0.0037	0.0037	0.0000		2.03	2.00	0.03	1.7%
101 -- Okanagan Basin Water Board	49,368	50,758	(1,390)	-2.7%	0.0254	0.0254	0.0000		13.94	13.81	0.12	0.9%
102 -- Air Quality Monitoring	4,194	4,881	(687)	-14.1%	0.0021	0.0024	(0.0003)		1.15	1.28	(0.13)	-10.1%
105 -- Noise Abatement	9,301	9,019	282	3.1%	0.0091	0.0087	0.0004		4.97	4.73	0.24	5.2%
106 -- Untidy Premises	13,235	12,743	492	3.9%	0.0129	0.0123	0.0006		7.07	6.68	0.39	5.9%
110 -- Regional Planning	16,084	14,149	1,935	13.7%	0.0083	0.0071	0.0012		4.54	3.86	0.68	17.5%
111 -- Electoral Area Planning	296,382	259,762	36,620	14.1%	1.4873	1.2496	0.2377		815.48	679.71	135.76	20.0%
115 -- Noxious Insect Control	533	2,645	(2,112)	-79.9%	0.0003	0.0004	(0.0001)		0.15	0.19	(0.04)	-23.4%
116 -- Weed Control	6,800	5,443	1,357	24.9%	0.0025	0.0020	0.0005		2.55	2.03	0.52	25.4%
117 -- Sterile Insect Release Program	15,951	19,248	(3,297)	-17.1%	0.0165	0.0185	(0.0020)		9.05	10.07	(1.02)	-10.2%
120 -- Economic Development Commission	24,546	28,300	(3,754)	-13.3%	0.0126	0.0142	(0.0015)		6.93	7.70	(0.77)	-10.0%
142 -- Regional Parks	214,114	209,143	4,971	2.4%	0.1102	0.1046	0.0056		60.44	56.91	3.53	6.2%
143 -- Westside Community Parks	326,232	288,864	37,368	12.9%	0.1637	0.1390	0.0247		89.76	75.59	14.17	18.8%
171 -- Okanagan Regional Library	176,605	182,559	(5,954)	-3.3%	0.0886	0.0878	0.0008		48.59	47.77	0.82	1.7%
TOTAL TAXES	1,617,059	1,518,456	98,603	6.5%	2.1740	1.8817	0.2923		1,193.22	1,024.54	168.67	16.5%

ELECTORAL AREA WEST (CONT'D)

			Change		Tax Rate		Change		Tax Impact on a home assessed at:		Change	
									$ 548,313	$ 543,961		
	2024	2023	$	%	2024	2023			2024	2023	$	%
LOCAL SERVICE AREAS												
023 -- North Westside Road Fire Department	972,411	756,903	215,508	28.5%	0.7621	0.6084	0.1537	25.3%	417.87	330.92	86.94	26.3%
024 -- Wilson's Landing Fire Department	515,581	342,772	172,809	50.4%	1.3317	0.6884	0.6433	93.4%	730.18	374.47	355.70	95.0%
029 -- Brent Road Fire Protection	43,740	32,944	10,796	32.8%	0.5319	0.4430	0.0889	20.1%	291.65	240.99	50.66	21.0%
124 -- Westside Municipal Recreation	58,914	43,071	15,843	36.8%	0.1691	0.1180	0.0511	43.3%	92.72	64.19	28.53	44.5%
125 -- Johnson Bentley Aquatic Centre	13,697	15,034	(1,337)	-8.9%	0.0611	0.0692	(0.0081)	-11.7%	33.50	37.64	(4.14)	-11.0%
126 -- Killiney Community Hall	57,145	41,030	16,115	39.3%	0.0452	0.0334	0.0119	35.6%	24.81	18.15	6.66	36.7%
TOTAL LOCAL SERVICE AREAS	1,661,488	1,231,754	429,734	34.9%								
PARCEL TAX:												
092, 094, 095 -- SWM Parcel Taxes	153,548	153,686	(139)	-0.1%	52.46	52.52	(0.0653)	-0.1%	52.46	52.52	(0.07)	-0.1%
TOTAL PARCEL TAXES	153,548	153,686	(139)	-0.1%								
TOTAL Change All Taxes and Services	**1,770,607**	**1,672,143**	**98,464**	**5.9%**								

North Westside												
Electoral Area Services	1,617,059	1,518,456	98,603	6.5%	2.1740	1.8817	0.2923	15.5%	1,193.22	1,024.54	168.67	16.5%
023 -- North Westside Road Fire Department	972,411	756,903	215,508	28.5%	0.7621	0.6084	0.1537	25.3%	417.87	330.92	86.94	26.3%
126 -- Killiney Community Hall	57,145	41,030	16,115	39.3%	0.0452	0.0334	0.0119	35.6%	24.81	18.15	6.66	36.7%
	2,646,615	2,316,389	330,226	14.3%	2.9813	2.5234	0.4579	18.1%	1,635.89	1,373.61	262.28	19.1%

ELECTORAL AREA EAST

			Change		Tax Rate		Change		Tax Impact on a home assessed at: $ 934,851	$ 983,019	Change	
	2024	2023	$	%	2024	2023			2024	2023	$	%
TAXES												
001 -- Regional District Board	11,494	13,191	(1,697)	-12.9%	0.0062	0.0074	(0.0012)		5.79	7.25	(1.46)	-20.1%
007 -- Electoral Areas Only	28,348	16,952	11,396	67.2%	0.0153	0.0094	0.0059		14.28	9.23	5.05	54.7%
009 -- Electoral Area - Central Okanagan East	32,066	25,709	6,357	24.7%	0.0173	0.0142	0.0030		16.16	14.00	2.15	15.4%
011 -- Regional Grants in Aid	3,342	1,165	2,177	186.9%	0.0018	0.0007	0.0011		1.68	0.64	1.04	163.0%
013 -- Central Okanagan East Electoral Area Grants in Aid	4,220	4,303	(83)	-1.9%	0.0023	0.0024	(0.0001)		2.13	2.34	(0.22)	-9.3%
019 -- Electoral Area Fire Prevention	84,485	96,121	(11,636)	-12.1%	0.0455	0.0533	(0.0077)		42.57	52.36	(9.79)	-18.7%
030 -- Regional Rescue Service	70,259	62,932	7,327	11.6%	0.0396	0.0363	0.0032		36.99	35.72	1.26	3.5%
031 -- 911 Emergency Telephone Service	10,263	8,478	1,785	21.1%	0.0058	0.0050	0.0008		5.40	4.87	0.53	10.9%
040 -- Crime Stoppers	6,492	5,965	527	8.8%	0.0037	0.0034	0.0002		3.42	3.39	0.03	0.9%
041 -- Victims / Witness Assistance Program	9,792	7,512	2,280	30.4%	0.0055	0.0043	0.0012		5.15	4.26	0.89	20.9%
042 -- Regional Crime Prevention	11,869	11,095	774	7.0%	0.0064	0.0062	0.0002		5.98	6.07	(0.09)	-1.4%
044 -- Building Inspection & Bylaw Enforcement	118,552	90,267	28,285	31.3%	0.0639	0.0500	0.0139		59.73	49.17	10.56	21.5%
046 -- Dog Control	32,017	24,703	7,314	29.6%	0.0180	0.0143	0.0037		16.85	14.07	2.79	19.8%
047 -- Mosquito Control (Improvements only)	5,775	5,794	(19)	-0.3%	0.0053	0.0056	(0.0003)		4.93	5.46	(0.52)	-9.6%
050 -- Transportation Demand Management	6,885	6,636	249	3.8%	0.0037	0.0037	0.0000		3.47	3.61	(0.15)	-4.0%
101 -- Okanagan Basin Water Board	45,134	43,976	1,158	2.6%	0.0254	0.0254	0.0000		23.76	24.96	(1.20)	-4.8%
102 -- Air Quality Monitoring	3,905	4,237	(332)	-7.8%	0.0021	0.0024	(0.0003)		1.97	2.32	(0.35)	-15.2%
105 -- Noise Abatement	9,924	9,246	678	7.3%	0.0091	0.0087	0.0004		8.47	8.54	(0.07)	-0.8%
106 -- Untidy Premises	14,122	13,065	1,057	8.1%	0.0129	0.0123	0.0006		12.06	12.07	(0.01)	-0.1%
110 -- Regional Planning	14,704	12,258	2,446	20.0%	0.0083	0.0071	0.0012		7.74	6.98	0.76	10.9%
111 -- Electoral Area Planning	90,056	73,871	16,185	21.9%	0.4854	0.4094	0.0760		453.75	402.40	51.35	12.8%
115 -- Noxious Insect Control	496	2,296	(1,800)	-78.4%	0.0003	0.0004	(0.0001)		0.25	0.35	(0.10)	-27.7%
117 -- Sterile Insect Release Program	12,549	13,692	(1,143)	-8.3%	0.0165	0.0185	(0.0020)		15.42	18.20	(2.77)	-15.2%
120 -- Economic Development Commission	22,441	24,519	(2,078)	-8.5%	0.0126	0.0142	(0.0015)		11.81	13.92	(2.10)	-15.1%
142 -- Regional Parks	195,753	181,197	14,556	8.0%	0.1102	0.1046	0.0056		103.05	102.85	0.20	0.2%
144 -- Eastside Community Parks	192,575	168,732	23,843	14.1%	0.1038	0.0935	0.0103		97.03	91.91	5.11	5.6%
171 -- Okanagan Regional Library	164,428	158,474	5,954	3.8%	0.0886	0.0878	0.0008		82.85	86.33	(3.48)	-4.0%
TOTAL TAXES	1,201,947	1,086,387	115,561	10.6%	1.1154	1.0003	0.1151		1,042.71	983.29	59.42	6.0%

ELECTORAL AREA EAST (CONT'D)

			Change		Tax Rate		Change		Tax Impact on a home assessed at:		Change	
									$ 934,851	$ 983,019		
	2024	2023	$	%	2024	2023			2024	2023	$	%
LOCAL SERVICE AREAS												
020 -- Lakeshore Road Fire Protection	26,990	27,589	(599)	-2.2%	0.3494	0.3829	(0.0335)		191.58	208.29	(16.71)	-8.0%
021 -- Ellison Fire Department	782,706	539,074	243,632	45.2%	0.7439	0.5342	0.2097		407.91	290.59	117.33	40.4%
022 -- Joe Rich Fire Department	661,647	570,480	91,167	16.0%	1.3513	1.1905	0.1608		740.92	647.59	93.34	14.4%
028 -- June Springs Fire Protection	16,301	16,667	(366)	-2.2%	0.3833	0.3900	(0.0067)		210.15	212.13	(1.98)	-0.9%
058 -- Scotty Heights Street Lights	22,584	22,962	(378)	-1.6%	0.0573	0.0611	(0.0039)		31.41	33.26	(1.85)	-5.6%
085 -- Ellison Transit	23,251	22,194	1,057	4.8%	0.0478	0.0484	(0.0005)		26.24	26.31	(0.07)	-0.3%
121 -- Ellison Community Heritage Hall	149,826	148,098	1,728	1.2%	0.1375	0.1412	(0.0037)		75.38	76.82	(1.44)	-1.9%
123 -- Joe Rich Community Hall	68,735	69,697	(962)	-1.4%	0.1371	0.1419	(0.0048)		75.18	77.19	(2.01)	-2.6%
TOTAL LOCAL SERVICE AREAS	1,752,040	1,416,761	335,279	23.7%								
PARCEL TAX:												
092, 094, 095 -- SWM Parcel Taxes	84,144	84,092	53	0.1%	52.46	52.52	(0.0653)		52.46	52.52	(0.07)	-0.1%
117 -- Sterile Insect Release	49,857	48,359	1,498	3.1%								
TOTAL PARCEL TAXES	134,001	132,450	1,551	1.2%								
TOTAL Change All Taxes and Services	**1,335,948**	**1,218,837**	**117,111**	**9.6%**								

WESTBANK FIRST NATION

	2024	2023	Change $	Change %
SALE OF SERVICES				
030 -- Regional Rescue Service	134,428	113,099	21,329	18.9%
031 -- 911 Emergency Telephone Service	19,636	15,236	4,400	28.9%
040 -- Crime Stoppers	12,421	10,720	1,701	15.9%
041 -- Victims / Witness Assistance Program	18,646	13,499	5,147	38.1%
042 -- Crime Prevention	7,394	6,596	798	12.1%
092 -- Westside Transfer Station	182,158	176,671	5,487	3.1%
101 -- Okanagan Basin Water Board	86,357	79,032	7,325	9.3%
102 -- Air Quality	8,984	8,638	346	4.0%
120 -- EDC	42,937	44,064	(1,127)	-2.6%
142 -- Regional Parks	375,989	325,638	50,351	15.5%
TOTAL SERVICES	888,950	793,193	95,757	12.1%
Other Contracts:				
401 -- Westside Wastewater Treatment Plant	1,374,298	1,208,049	166,249	13.8%
470 -- RDCO Lift Stations & Collector Systems	166,807	160,594	6,213	3.9%
471 -- WFN Lift Stations & Collector Systems	182,565	221,284	(38,719)	-17.5%
TOTAL SEWER	1,723,670	1,589,927	133,743	8.4%
006 -- Information Systems -- GIS	37,120	37,120	-	0.0%
TOTAL Change All Taxes and Services	**2,649,740**	**2,420,240**	**229,500**	**9.5%**

2024-2028 FINANCIAL PLAN
CAPITAL PROJECT EXPENDITURES

Department	Costing Center	Project Name	2024	2025	2026	2027	2028'
1200 - Corporate Services	002 - Corporate Services and Administration	6500 - 002- CAPITAL ASSETS UNDER $50K & VEHICLES	58,000	52,000	102,000	-	-
		6505 - 002-BUILDING RENOVATIONS	623,458	256,000	25,000	25,000	310,000
		6506 - 002-RECORDS MANAGEMENT SOFTWARE	103,000	-	-	-	-
	002 - Corporate Services and Administration Total		**784,458**	**308,000**	**127,000**	**25,000**	**310,000**
1200 - Corporate Services Total			**784,458**	**308,000**	**127,000**	**25,000**	**310,000**
1220 - Engineering	004 - Engineering	4000 - 004- ENGINEERING - CAPITAL < $50K	10,000	10,000	10,000	10,000	10,000
	004 - Engineering Total		**10,000**	**10,000**	**10,000**	**10,000**	**10,000**
1220 - Engineering Total			**10,000**	**10,000**	**10,000**	**10,000**	**10,000**
1300 - Financial Services	003 - Financial Services	6501 - 003-2021 CAPITAL PROJECTS	30,900	30,900	30,900	30,900	30,900
	003 - Financial Services Total		**30,900**	**30,900**	**30,900**	**30,900**	**30,900**
1300 - Financial Services Total			**30,900**	**30,900**	**30,900**	**30,900**	**30,900**
1400 - Communication and Information Services	006 - Communication and Information Services	6502 - 006-ANNUAL CAPITAL RENEWALS	121,500	128,500	135,500	148,000	155,000
		6507 - 006-SERVER REFRESH	-	-	-	360,500	-
		6509 - 006-MAIN SECURITY FIREWALLS	51,650	-	-	-	-
	006 - Communication and Information Services Total		**173,150**	**128,500**	**135,500**	**508,500**	**155,000**
1400 - Communication and Information Services Total			**173,150**	**128,500**	**135,500**	**508,500**	**155,000**
2400 - Fire services and Protection	019 - Electoral Areas Fire Protection	9535 - 019 - Vehicles	143,850	-	-	-	-
	019 - Electoral Areas Fire Protection Total		**143,850**	**-**	**-**	**-**	**-**
	021 - Ellison Volunteer Fire Department	8500 - 021-CAPITAL PROJECTS UNDER $50K	155,614	40,081	41,235	41,966	43,024
		8509 - 021-VEHICLES	781,100	-	105,000	-	367,500
		8571 - 021 - Firehall Expansion (4th Bay)	-	-	527,800	-	-
	021 - Ellison Volunteer Fire Department Total		**936,714**	**40,081**	**674,035**	**41,966**	**410,524**
	022 - Joe Rich Volunteer Fire Department	8511 - 022-VEHICLES	682,500	273,000	1,244,250	-	-
		8501 - 022-CAPITAL ASSETS UNDER $50K	71,100	55,825	15,530	15,840	16,157
	022 - Joe Rich Volunteer Fire Department Total		**753,600**	**328,825**	**1,259,780**	**15,840**	**16,157**
	023 - North Westside rd Volunteer Fire Dept	8502 - 023-CAPITAL ASSETS UNDER $50K	119,917	-	-	-	-
		8512 - 023-VEHICLES	-	315,000	-	227,850	552,300
	023 - North Westside rd Volunteer Fire Dept Total		**119,917**	**315,000**	**-**	**227,850**	**552,300**
	024 - Wilsons Landing Volunteer Fire Dept	4513 - 024 - VEHICLES	23,100	-	-	913,500	-
		8503 - 024-CAPITAL ASSETS UNDER $50K	67,420	22,330	-	-	-
	024 - Wilsons Landing Volunteer Fire Dept Total		**90,520**	**22,330**	**-**	**913,500**	**-**
	030 - Regional Rescue Service	8504 - 030-CAPITAL ASSETS UNDER $50K	85,425	19,671	160,171	81,885	113,506
		8506 - 030 - RADIO INFRASTRUCTURE	432,300	-	-	-	79,600
		8508 - 030-FIRE BOAT	454,100	-	-	-	-
		8516 - 030 - VEHICLES	-	31,500	36,750	-	-
		8514 - 030 - COSAR Building	400,000	6,000,000	2,000,000	-	-
	030 - Regional Rescue Service Total		**1,371,825**	**6,051,171**	**2,196,921**	**81,885**	**193,106**
2400 - Fire services and Protection Total			**3,416,425**	**6,757,407**	**4,130,735**	**1,281,041**	**1,172,087**
2900 - Policing Liaison Services	041 - Victims Services	5503 - 041-Vehicles	60,150	-	-	-	-
	041 - Victims Services Total		**60,150**	**-**	**-**	**-**	**-**
2900 - Policing Liaison Services Total			**60,150**	**-**	**-**	**-**	**-**
2920 - Inspection Services	044 - Building Inspection	5505 - 044- VEHICLES	68,171	-	66,860	-	-
	044 - Building Inspection Total		**68,171**	**-**	**66,860**	**-**	**-**
2920 - Inspection Services Total			**68,171**	**-**	**66,860**	**-**	**-**

2024-2028 FINANCIAL PLAN
CAPITAL PROJECT EXPENDITURES

Department	Costing Center	Project Name	2024	2025	2026	2027	2028'
2940 - Bylaw Services	046 - Dog Control	5504 - 046-CAPITAL ASSETS UNDER $50K	18,695	24,154	13,547	-	5,305
		5510 - 046-VEHICLES	79,800	-	-	86,388	86,488
		5509 - 046-HVAC REPLACEMENT	84,087	-	-	-	-
	046 - Dog Control Total		**182,582**	**24,154**	**13,547**	**86,388**	**91,793**
	115 - Insect Control	9524 - 115 - Capital Projects under $50K	13,033	-	-	-	-
	115 - Insect Control Total		**13,033**	**-**	**-**	**-**	**-**
	116 - Weed Control	9525 - 116 - Vehicles	52,130	-	-	-	-
	116 - Weed Control Total		**52,130**	**-**	**-**	**-**	**-**
2940 - Bylaw Services Total			**247,745**	**24,154**	**13,547**	**86,388**	**91,793**
4190 - Water	301 - Killiney Beach Water System	9015 - 301- Killiney Beach Water - PRV Replacement (Kildare and Westside Road)	525,000	-	-	-	-
		9000 - 301- Killiney Beach Water - Capital <$50K	73,400	62,606	15,918	33,236	16,561
		9006 - 301- Killiney Beach Water - TREATMENT SYSTEM	-	50,000	75,000	-	3,667,950
		9024 - 301 - Killiney Beach Water - Asset Renewal (Low Risk)	-	-	-	-	3,919,037
		9027 - 301 - Killiney Beach Water - Valve Replacement Program	-	-	100,000	-	-
		9029 - 301 - Killiney Beach Water - Houghton Main Replacement	-	-	400,000	-	-
		9019 - 301 - Killiney Beach Water - Asset Renewal (High Risk)	-	-	-	-	921,720
		9023 - 301 - Killiney Beach Water - Asset Renewal (Medium Risk)	-	-	-	-	323,810
	301 - Killiney Beach Water System Total		**598,400**	**112,606**	**590,918**	**33,236**	**8,849,078**
	303 - Falcon Ridge Water System	9001 - 303- Falcon Ridge Water - Capital < $50K	10,000	20,000	55,000	10,000	-
		9012 - 303- Falcon Ridge Water - EXPANSION	200,000	-	-	-	-
		9017 - 303- Falcon Ridge Water - Intake Access and Climate Mitigation	200,000	-	-	-	-
	303 - Falcon Ridge Water System Total		**410,000**	**20,000**	**55,000**	**10,000**	**-**
	305 - Sunset Ranch Water System	9002 - 305- Sunset Ranch Water - Capital <$50K	160,849	20,372	11,090	15,311	17,538
	305 - Sunset Ranch Water System Total		**160,849**	**20,372**	**11,090**	**15,311**	**17,538**
	306 - Trepanier Bench Water System	9003 - 306- Trepanier Water - Capital < $50K	-	3,000	-	-	20,000
	306 - Trepanier Bench Water System Total		**-**	**3,000**	**-**	**-**	**20,000**
	307 - Westshore Water System	9009 - 307- Westshore Water - TREATMENT SYSTEM	206,000	50,000	75,000	-	4,837,950
		9028 - 307 - Westshore Water - Valve Replacement Program	-	-	-	100,000	-
		9004 - 307- Westshore Water - Capital < $50K	169,000	61,606	15,918	16,236	36,561
		9020 - 307 - Westshore Water - Mountain Booster Renewal	25,000	-	-	-	-
	307 - Westshore Water System Total		**400,000**	**111,606**	**90,918**	**116,236**	**4,874,511**
	310 - Fintry Water System	9005 - 310- Fintry Water - Capital < $50K	55,604	20,612	20,324	11,041	11,262
	310 - Fintry Water System Total		**55,604**	**20,612**	**20,324**	**11,041**	**11,262**
4190 - Water Total			**1,624,853**	**288,196**	**768,250**	**185,825**	**13,772,389**
4200 - Sewer	091 - Effluent/Water Disposal	9532 - 091 - DLC Septage Facility	509,631	530,016	545,916	556,835	567,972
	091 - Effluent/Water Disposal Total		**509,631**	**530,016**	**545,916**	**556,835**	**567,972**
	401 - Treatment Plant	9503 - 401- WWTP - BLOWERS	406,000	-	-	-	-
		9505 - 401- WWTP - HVAC SYSTEM ADMIN BUILDING	274,000	-	-	-	-
		9507 - 401- WWTP - VEHICLES	111,000	275,688	45,113	87,720	-
		9510 - 401- WWTP - BIOREACTOR	340,000	-	-	-	-
		9517 - 401- WWTP - Stage 4 Upgrades	142,000	-	250,000	-	2,266,000
		9521 - 401- WWTP - Auto Analyzer	150,000	-	-	-	-
		9500 - 401- WWTP - Capital < $50K	312,735	63,255	63,786	64,327	64,879
		9529 - 401 - WWTP - Asset Renewal (HIGH RISK)	3,500	-	239,750	199,958	170,595
		9530 - 401 - WWTP - Asset Renewal (MEDIUM RISK)	156,257	495,297	503,233	23,543	1,006,624
		9508 - 401- WWTP - FACILITY RENEWAL	28,215	-	-	-	-
		9523 - 401- WWTP - ML Recycle Pump	85,000	-	-	-	-
		9531 - 401 - WWTP - Asset Renewal (LOW RISK)	2,290	12,830	11,120	73,195	168,655

2024-2028 FINANCIAL PLAN
CAPITAL PROJECT EXPENDITURES

Department	Costing Center	Project Name	2024	2025	2026	2027	2028'
4200 - Sewer	**401 - Treatment Plant Total**		**2,010,997**	**847,070**	**1,113,003**	**448,743**	**3,676,752**
	470 - RDCO Lift Stations	9511 - 470- RDCO Sewage - ET LIFT STATION	920,000	-	4,200,000	3,000,000	-
		9515 - 470- RDCO Sewage - CASALOMA LIFT STATION UPGRADES	172,000	1,680,000	2,090,000	-	-
		9518 - 470- RDCO Sewage - TRANSFER SWITCH AND ELECTRICAL PANEL - EAST TRUNK	30,000	5,000	-	-	-
		9519 - 470- RDCO Sewage - East Trunk Generator Replacement	-	-	200,000	-	-
		9501 - 470- RDCO Sewage - Capital <$50K	84,141	56,244	57,369	58,516	59,687
	470 - RDCO Lift Stations Total		**1,206,141**	**1,741,244**	**6,547,369**	**3,058,516**	**59,687**
	499 - Ellison Sewer System	9502 - 499-CAPITAL ASSET UNDER $50K	9,884	10,081	10,283	10,489	10,699
	499 - Ellison Sewer System Total		**9,884**	**10,081**	**10,283**	**10,489**	**10,699**
4200 - Sewer Total			**3,736,653**	**3,128,412**	**8,216,571**	**4,074,583**	**4,315,110**
4300 - Solid Waste	092 - Westside Waste Disposal	4003 - 092- WS Transfer Station - Capital < $50K	101,365	11,000	11,000	11,000	29,000
		4006 - 092- WS Transfer Station - Site Improvements and Renewal	340,000	425,000	-	-	-
	092 - Westside Waste Disposal Total		**441,365**	**436,000**	**11,000**	**11,000**	**29,000**
	094 - Waste Reduction	4008 - 094- Waste Reduction - Curbside Food Waste	450,000	6,000,000	-	-	-
		4009 - 094 - Waste Reduction - Curbside Recycling Expansion	600,000	600,000	-	-	-
		4005 - 094- Waste Reduction - Capital < $50K	5,150	-	-	-	-
		9528 - 094- Waste Reduction - Vehicle 29390	62,000	-	-	-	-
	094 - Waste Reduction Total		**1,117,150**	**6,600,000**	**-**	**-**	**-**
	095 - Solid Waste Collection	4004 - 095- Waste Collection - Capital < $50K	12,915	13,561	14,239	14,951	15,698
		4007 - 095- Waste Collection - NWS Transfer Station Upgrades	135,000	-	-	-	-
	095 - Solid Waste Collection Total		**147,915**	**13,561**	**14,239**	**14,951**	**15,698**
4300 - Solid Waste Total			**1,706,430**	**7,049,561**	**25,239**	**25,951**	**44,698**
7100 - Parks Services	121 - Ellison Heritage Community Centre	1081 - 121-ELECTRICAL-AUDIO AND ENERGY EFFICIENCIES (SOLAR PANEL)	12,360	51,500	-	-	-
		1118 - 121-HVAC SYSTEM UPGRADES	125,000	-	-	-	-
		1119 - 121-REAR ENTRANCE STAIRS REMOVE AND REPLACE	-	-	5,150	77,250	-
		1080 - 121-Kitchen Renovations - Design	35,000	10,300	-	41,200	-
	121 - Ellison Heritage Community Centre Total		**172,360**	**61,800**	**5,150**	**118,450**	**-**
	123 - Joe Rich Community Hall - Murray	1082 - 123-HVAC Assessment & Improvement	-	51,500	-	-	-
		1120 - 123-PARKING AREA REPAVING	103,000	-	-	-	-
		1161 - 123-HALL RENO - WASHROOMS	-	-	25,750	-	-
		1162 - 123-HALL RENO - DOORS - EXTERIOR CLADDING	-	-	-	25,750	51,500
		1160 - 123 - Community Hall Storage	10,300	-	-	-	-
	123 - Joe Rich Community Hall - Murray Total		**113,300**	**51,500**	**25,750**	**25,750**	**51,500**
	142 - Regional Parks	1031 - 142-WOODHAVEN NATURE CONSERVANCY - PHASE 1 (979 DEMO & PREP.)	79,300	-	-	-	-
		1032 - 142-GELLATLY HERITAGE HOUSE RESTORATION	-	-	-	103,000	-
		1045 - 142-REGIONAL PARKS TRAILS TO HEALTH	51,500	51,500	51,500	51,500	51,500
		1046 - 142-INTERPRETATION/WAYFINDING PROJECT (VARIOUS PARKS)	103,000	51,500	51,500	51,500	51,500
		1047 - 142-GARBAGE CAN UPGRADE	20,300	20,300	20,300	20,300	20,300
		1048 - 142-ENTRANCE GATEWAYS	92,700	92,700	92,700	-	-
		1049 - 142-STRUCTURE ASSET RENEWAL	61,800	61,800	61,800	61,800	61,800
		1050 - 142-PARKS BENCHES	25,750	25,750	25,750	25,750	25,750
		1051 - 142-TRAIL COUNTERS	10,300	10,300	10,300	10,300	10,300
		1052 - 142-TRUCK ACCESSORIES	10,300	10,300	10,300	10,300	10,300
		1072 - 142-HARDY FALLS - PARK ENTRANCE IMPROVEMENT PROJECT	136,500	-	-	-	-
		1074 - 142-BLACK MOUNTAIN / SNTSK'IL'NTEN - ICIP 3 YEAR GRANT PROJECT	55,781	-	-	-	-
		1085 - 142-STEPHENS COYOTE PARK DEVELOPMENT (CONSTRUCTION)	-	-	257,500	-	-
		1087 - 142-KOPJE PARKING UPGRADES	-	-	-	-	185,400
		1089 - 142-MISSION CREEK GREENWAY - TRUSWELL TRAILHEAD WASHROOM	185,400	-	-	-	-
		1091 - 142-MISSIONCREEK - KOKANEE BRIDGE HANDRAIL REPLACEMENT	51,500	-	-	-	-
		1092 - 142-MISSION CREEK - PLAZA RE/RE	149,000	-	-	-	-

2024-2028 FINANCIAL PLAN
CAPITAL PROJECT EXPENDITURES

Department	Costing Center	Project Name	2024	2025	2026	2027	2028'
7100 - Parks Services	142 - Regional Parks	1098 - 142-JOHN'S FAMILY- ARCH SPAN/CULVERT/BRIDGE REPLACEMENT	103,000	-	-	-	-
		1099 - 142-KALAMOIR - COLLENS HILL PARKING AREA IMPROVEMENTS	-	-	309,000	-	-
		1107 - 142-KOPJE - PICNIC SHELTER	-	87,550	-	-	-
		1108 - 142-Kopje Irrigation System Improvements	-	103,000	-	-	-
		1110 - 142-MISSION CREEK GREENWAY - GERSTMAR BRIDGE	-	334,750	-	-	-
		1115 - 142-MISSION CREEK GREENWAY - PHASE 3 SUSPENSION BRIDGES	-	-	-	540,750	-
		1116 - 142-MISSION CREEK - HALL ROAD PARKING AREA DEVELOPMENT	-	-	-	231,750	-
		1117 - 142-TREPANIER CREEK - MAJOR BRIDGE MAINTENANCE	-	106,000	-	-	-
		1128 - 142-BERTRAM CREEK - PARK IMPROVEMENTS	203,000	200,000	-	-	-
		1130 - 142-SHANNON LAKE - WASHROOM REPLACEMENT	-	-	-	-	77,250
		1167 - 142-Parks Supervisor Truck	139,000	-	-	-	-
		1175 - 142-TRUCKS-REPLACE 29600, 29601, & 29630	-	195,700	-	-	-
		1176 - 142-MCP-INTERP. & PROGRAM SHELTER (PLANNING/DESIGN)	-	-	-	20,600	257,500
		1177 - 142-EQUIPMENT-REPLACE UNIT 29643	-	-	103,000	-	-
		1184 - 142-BRIDGES REPLACEMENT	-	-	-	448,050	-
		1195 - 142-MCP SEPTIC PUMP REPLACEMENT	5,150	25,750	-	-	-
		1055 - 142-1 1/2 TON WITH DUMP BOX	103,000	-	-	-	-
		1059 - 142-UPPER GLEN CANYON PHASE 2	-	-	30,900	231,750	-
		1069 - 142-SCENIC CANYON - CABIN REMOVAL, FILED ROAD/SASKATOON TRAIL IMRPOVEMENTS	154,000	-	-	-	-
		1086 - 142-KALOYA - NEW WASHROOMS-CHANGE ROOM UPDATES-REPAVE PARKING AREA	159,650	-	-	-	-
		1090 - 142-MISSION CREEK PLAYGROUND REPLACEMENT	195,700	-	-	-	-
		1094 - 142-WOODHAVEN NATURE CONSERVANCEY - 979/969 RAYMER PARK DEVELOPMENT	-	-	566,500	-	618,000
		1096 - 142-COLDHAM PARK DEVELOPMENT	-	-	25,750	345,050	-
		1103 - 142-MISSION CREEK GREENWAY - SCENIC SWITCHBACK REPLACEMENTS	154,500	-	-	-	-
		1104 - 142-ROBERT LAKE EXPANDING PARKING AREA	-	51,500	-	-	-
		1105 - 142-JOHN'S FAMILY - INTERPRETATOIN TRAIL (SOUTH END) IMPROVEMENTS	-	-	154,500	-	-
		1135 - 142-LAND ACQUISITION	3,534,975	-	-	-	-
		1172 - 142-TRUCKS-REPLACE 29577 & 29402, AND 2 New for 2 CO's	185,400	-	-	-	-
		1180 - 142-TRUCKS- REPLACE UNITS 29402 & 29609	-	-	-	164,800	-
		1181 - 142-MCP KOKANEE BRIDGE MAJOR MAINTENANCE	-	128,750	-	-	-
		1182 - 142-SHANNON LAKE-FISHING PLATFORMS	-	-	-	-	206,000
		1189 - 142 - EQUIPMENT	103,000	-	-	-	-
		1190 - 142 - EQUIPMENT	164,800	-	-	-	-
		1054 - 142-EQUIPMENT (GENERAL REPLACEMENT)	25,750	10,300	10,300	10,300	10,300
		1066 - 142-MISSION CREEK GREENWAY - PH 1 &2 GRADING & RESURFACING	61,800	61,800	61,800	-	-
		1097 - 142-BLACK MOUNTAIN / SNTSK'IL'NTEN PARK DEVELOPMENT	139,000	-	-	-	-
		1114 - 142-KALOYA - IRRIGATION SYSTEM REPLACEMENT	-	-	-	103,000	-
		1173 - 142-MCP READER BOARD RE/RE	-	77,250	-	-	-
		1183 - 142-BLACKMOUNTAIN - TRAIL DEVELOPMENT	-	206,000	-	-	-
		1194 - 142-RH-ECCO HVAC SYSTEM REPLACEMENT	-	185,400	-	-	-
		1100 - 142-KOPJE NEW WASHROOMS-CHANGE ROOM UPGRADES	77,250	-	-	-	-
		1102 - 142-MISSION CREEK - PARKING LOT REPAVING (3 PHASES)	-	206,000	206,000	-	-
		1112 - 142-HARDY FALLS BRIDGE #1 REPLACEMENT	-	-	-	-	77,250
		1113 - 142-KLO CREEK - TRAIL IMPROVEMENTS	-	-	154,500	-	-
		1168 - 142-PARK SECURITY GATE	154,500	-	-	-	-
		1169 - 142-LAND ACQUISITION-SECUREMENT	257,500	-	-	-	-
		1178 - 142-TRUCKS REPLACE UNIT 29576 & 29603	-	-	154,500	-	-
		1179 - 142-GCF-ACTIVE TRANSPORTATION ROUTE KALAMOIR-TRAIL IMPROVEMENTS (DESIGN & CONSTRUCTION)	-	283,250	-	-	-

2024-2028 FINANCIAL PLAN
CAPITAL PROJECT EXPENDITURES

Department	Costing Center	Project Name	2024	2025	2026	2027	2028'
7100 - Parks Services	142 - Regional Parks	1093 - 142 -TRADERS COVE - PARK IMPROVEMENTS	-	257,500	-	-	-
		1138 - 142 - MISSION CREEK GREENWAY - HOLLYWOOD ROAD STREAMBANK STABILIZATION WORKS	309,000	-	-	-	-
		1166 - 142-Unit to Replace 29570-includes Crane	30,900	185,400	139,050	154,500	303,850
		1186 - 142-REGIONAL PARKS ACCESSIBILITY PROJECTS (MULTI-YEAR)	392,700	-	-	-	-
		1188 - 142-POST GROUSE COMPLEX WILDFIRE ASSESSMENT & RECOVERY PROJECTS (4 PARKS)	772,250	-	-	-	-
		1196 - 142 - ACTIVE TRANSPORTATION ROUTE KALAMOIR TRAIL IMPROVEMENTS (DESIGN AND CONSTRUCTION)	311,000	-	-	-	-
		1197 - 142 - MISSION CREEK GREENWAY - GERSTMAR BRIDGE	165,000	-	-	-	-
	142 - Regional Parks Total		**8,934,956**	**3,030,050**	**2,497,450**	**2,585,000**	**1,967,000**
	143 - Westside Community Parks	1075 - 143-KILLINEY BANK PROTECTION	15,750	-	-	-	-
		1076 - 143-WESTSHORE ESTATES TENNIS-PICKLEBALL COURT	-	-	-	-	257,500
		1123 - 143-WESTSHORE SPORTSFIELD LIGHTING	-	-	-	50,750	-
		1124 - 143-KILLINEY WASHROOM REPLACEMENT	-	-	46,350	-	-
		1121 - 143-WESTSHORE ESTATES PLAYGROUND IMPROVEMENTS	-	20,600	-	-	-
		1122 - 143-FINTRY ACCESS #1 IMPROVEMENTS	-	-	20,600	-	-
	143 - Westside Community Parks Total		**15,750**	**20,600**	**66,950**	**50,750**	**257,500**
	144 - Eastside Community Parks	1127 - 144-GOUDIE ROAD PLAYGROUND UPGRADES	-	51,500	-	-	-
		1125 - 144-SCOTTY CREEK PLAYGROUND REPLACEMENT	103,000	-	-	-	-
		1193 - 144-JOE RICH PLAYGROUND UPGRADES	-	-	30,900	-	-
		1191 - 144-SCOTTY SPORT STORAGE	-	-	-	-	30,900
		1192 - 144-THREE FORKS IMPROVEMENTS	-	-	-	20,600	-
	144 - Eastside Community Parks Total		**103,000**	**51,500**	**30,900**	**20,600**	**30,900**
7100 - Parks Services Total			**9,339,366**	**3,215,450**	**2,626,200**	**2,800,550**	**2,306,900**
Grand Total			**21,198,299**	**20,940,579**	**16,150,802**	**9,028,738**	**22,208,876**

Object Display Name	Costing Center	Project Name	2024	2025	2026	2027	2028'
DONATIONS	142 - Regional Parks	1050 - 142-PARKS BENCHES	25,000	25,000	25,000	25,000	25,000
	142 - Regional Parks Total		**25,000**	**25,000**	**25,000**	**25,000**	**25,000**
DONATIONS Total			**25,000**	**25,000**	**25,000**	**25,000**	**25,000**
PROPERTY OWNERS CONTRIBUTIONS	303 - Falcon Ridge Water System	9012 - 303- Falcon Ridge Water - EXPANSION	184,100	-	-	-	-
	303 - Falcon Ridge Water System Total		**184,100**	**-**	**-**	**-**	**-**
PROPERTY OWNERS CONTRIBUTIONS Total			**184,100**	**-**	**-**	**-**	**-**
PROCEEDS OF SALE	002 - Corporate Services and Administration	6500 - 002- CAPITAL ASSETS UNDER $50K & VEHICLES	18,000	15,000	20,000	-	-
	002 - Corporate Services and Administration Total		**18,000**	**15,000**	**20,000**	**-**	**-**
	006 - Communication and Information Services	6502 - 006-ANNUAL CAPITAL RENEWALS	5,000	5,000	5,000	5,000	5,000
	006 - Communication and Information Services Total		**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	019 - Electoral Areas Fire Protection	9535 - 019 - Vehicles	2,500	-	-	-	-
	019 - Electoral Areas Fire Protection Total		**2,500**	**-**	**-**	**-**	**-**
	021 - Ellison Volunteer Fire Department	8500 - 021-CAPITAL PROJECTS UNDER $50K	-	-	10,000	-	-
		8509 - 021-VEHICLES	10,000	-	10,000	-	10,000
	021 - Ellison Volunteer Fire Department Total		**10,000**	**-**	**20,000**	**-**	**10,000**
	022 - Joe Rich Volunteer Fire Department	8511 - 022-VEHICLES	10,500	10,000	2,500	-	-
	022 - Joe Rich Volunteer Fire Department Total		**10,500**	**10,000**	**2,500**	**-**	**-**
	023 - North Westside rd Volunteer Fire Dept	8512 - 023-VEHICLES	-	10,000	-	-	-
	023 - North Westside rd Volunteer Fire Dept Total		**-**	**10,000**	**-**	**-**	**-**
	024 - Wilsons Landing Volunteer Fire Dept	4513 - 024 - VEHICLES	-	-	-	10,000	-
	024 - Wilsons Landing Volunteer Fire Dept Total		**-**	**-**	**-**	**10,000**	**-**
	030 - Regional Rescue Service	8516 - 030 - VEHICLES	-	2,500	2,500	-	-
	030 - Regional Rescue Service Total		**-**	**2,500**	**2,500**	**-**	**-**
	041 - Victims Services	5503 - 041-Vehicles	18,000	-	-	-	-
	041 - Victims Services Total		**18,000**	**-**	**-**	**-**	**-**
	044 - Building Inspection	5505 - 044- VEHICLES	5,000	-	10,000	-	-
	044 - Building Inspection Total		**5,000**	**-**	**10,000**	**-**	**-**
	046 - Dog Control	5510 - 046-VEHICLES	-	-	-	10,000	10,000
	046 - Dog Control Total		**-**	**-**	**-**	**10,000**	**10,000**
	094 - Waste Reduction	9528 - 094- Waste Reduction - Vehicle 29390	18,000	-	-	-	-
	094 - Waste Reduction Total		**18,000**	**-**	**-**	**-**	**-**
	116 - Weed Control	9525 - 116 - Vehicles	8,000	-	-	-	-
	116 - Weed Control Total		**8,000**	**-**	**-**	**-**	**-**
	301 - Killiney Beach Water System	9000 - 301- Killiney Beach Water - Capital <$50K	10,000	-	-	-	-
	301 - Killiney Beach Water System Total		**10,000**	**-**	**-**	**-**	**-**
	305 - Sunset Ranch Water System	9002 - 305- Sunset Ranch Water - Capital <$50K	10,000	-	-	-	-
	305 - Sunset Ranch Water System Total		**10,000**	**-**	**-**	**-**	**-**
	307 - Westshore Water System	9004 - 307- Westshore Water - Capital < $50K	6,500	-	-	-	-
	307 - Westshore Water System Total		**6,500**	**-**	**-**	**-**	**-**
	310 - Fintry Water System	9005 - 310- Fintry Water - Capital < $50K	6,500	-	-	-	-
	310 - Fintry Water System Total		**6,500**	**-**	**-**	**-**	**-**
	401 - Treatment Plant	9507 - 401- WWTP - VEHICLES	20,000	50,000	5,000	20,000	-
	401 - Treatment Plant Total		**20,000**	**50,000**	**5,000**	**20,000**	**-**
PROCEEDS OF SALE Total			**148,000**	**92,500**	**65,000**	**45,000**	**25,000**
DEBT	019 - Electoral Areas Fire Protection	9535 - 019 - Vehicles	141,350	-	-	-	-
	019 - Electoral Areas Fire Protection Total		**141,350**	**-**	**-**	**-**	**-**
	022 - Joe Rich Volunteer Fire Department	8511 - 022-VEHICLES	672,000	-	1,241,750	-	-
	022 - Joe Rich Volunteer Fire Department Total		**672,000**	**-**	**1,241,750**	**-**	**-**
	024 - Wilsons Landing Volunteer Fire Dept	4513 - 024 - VEHICLES	-	-	-	600,000	-
	024 - Wilsons Landing Volunteer Fire Dept Total		**-**	**-**	**-**	**600,000**	**-**
	030 - Regional Rescue Service	8508 - 030-FIRE BOAT	454,100	-	-	-	-
	030 - Regional Rescue Service Total		**454,100**	**-**	**-**	**-**	**-**

Object Display Name	Costing Center	Project Name	2024	2025	2026	2027	2028'
DEBT	301 - Killiney Beach Water System	9006 - 301- Killiney Beach Water - TREATMENT SYSTEM	-	-	-	-	1,222,650
		9024 - 301 - Killiney Beach Water - Asset Renewal (Low Risk)	-	-	-	-	3,919,037
	301 - Killiney Beach Water System Total		**-**	**-**	**-**	**-**	**5,141,687**
DEBT Total			**1,267,450**	**-**	**1,241,750**	**600,000**	**5,141,687**
OTHER GRANTS	023 - North Westside rd Volunteer Fire Dept	8512 - 023-VEHICLES	-	-	-	217,000	149,720
	023 - North Westside rd Volunteer Fire Dept Total		**-**	**-**	**-**	**217,000**	**149,720**
	030 - Regional Rescue Service	8514 - 030 - COSAR Building	400,000	6,000,000	2,000,000	-	-
	030 - Regional Rescue Service Total		**400,000**	**6,000,000**	**2,000,000**	**-**	**-**
	094 - Waste Reduction	4008 - 094- Waste Reduction - Curbside Food Waste	450,000	6,000,000	-	-	-
		4009 - 094 - Waste Reduction - Curbside Recycling Expansion	600,000	600,000	-	-	-
	094 - Waste Reduction Total		**1,050,000**	**6,600,000**	**-**	**-**	**-**
	142 - Regional Parks	1188 - 142-POST GROUSE COMPLEX WILDFIRE ASSESSMENT & RECOVERY PROJECTS (4 PARKS)	772,250	-	-	-	-
	142 - Regional Parks Total		**772,250**	**-**	**-**	**-**	**-**
	401 - Treatment Plant	9530 - 401 - WWTP - Asset Renewal (MEDIUM RISK)	78,128	247,648	251,617	11,771	503,312
		9531 - 401 - WWTP - Asset Renewal (LOW RISK)	1,946	10,906	9,452	62,216	143,357
	401 - Treatment Plant Total		**80,075**	**258,554**	**261,069**	**73,987**	**646,669**
OTHER GRANTS Total			**2,302,325**	**12,858,554**	**2,261,069**	**290,987**	**796,389**
FEDERAL GOVERNMENT GRANT	142 - Regional Parks	1074 - 142-BLACK MOUNTAIN / SNTSK'IL'NTEN - ICIP 3 YEAR GRANT PROJECT	40,905	-	-	-	-
	142 - Regional Parks Total		**40,905**	**-**	**-**	**-**	**-**
FEDERAL GOVERNMENT GRANT Total			**40,905**	**-**	**-**	**-**	**-**
INFRASTRUCTURE GRANT	301 - Killiney Beach Water System	9006 - 301- Killiney Beach Water - TREATMENT SYSTEM	-	-	-	-	2,445,300
	301 - Killiney Beach Water System Total		**-**	**-**	**-**	**-**	**2,445,300**
	307 - Westshore Water System	9009 - 307- Westshore Water - TREATMENT SYSTEM	-	-	-	-	3,225,300
	307 - Westshore Water System Total		**-**	**-**	**-**	**-**	**3,225,300**
INFRASTRUCTURE GRANT Total			**-**	**-**	**-**	**-**	**5,670,600**
FROM EQUIPMENT RESERVE	003 - Financial Services	6501 - 003-2021 CAPITAL PROJECTS	30,900	30,900	30,900	30,900	30,900
	003 - Financial Services Total		**30,900**	**30,900**	**30,900**	**30,900**	**30,900**
	004 - Engineering	4000 - 004- ENGINEERING - CAPITAL < $50K	10,000	10,000	10,000	10,000	10,000
	004 - Engineering Total		**10,000**	**10,000**	**10,000**	**10,000**	**10,000**
	006 - Communication and Information Services	6502 - 006-ANNUAL CAPITAL RENEWALS	116,500	123,500	130,500	143,000	150,000
		6507 - 006-SERVER REFRESH	-	-	-	360,500	-
		6509 - 006-MAIN SECURITY FIREWALLS	51,650	-	-	-	-
	006 - Communication and Information Services Total		**168,150**	**123,500**	**130,500**	**503,500**	**150,000**
	021 - Ellison Volunteer Fire Department	8500 - 021-CAPITAL PROJECTS UNDER $50K	39,102	40,081	31,235	41,966	43,024
		8509 - 021-VEHICLES	49,100	-	95,000	-	357,500
	021 - Ellison Volunteer Fire Department Total		**88,202**	**40,081**	**126,235**	**41,966**	**400,524**
	022 - Joe Rich Volunteer Fire Department	8511 - 022-VEHICLES	-	47,455	-	-	-
		8501 - 022-CAPITAL ASSETS UNDER $50K	-	40,600	-	-	-
	022 - Joe Rich Volunteer Fire Department Total		**-**	**88,055**	**-**	**-**	**-**
	023 - North Westside rd Volunteer Fire Dept	8502 - 023-CAPITAL ASSETS UNDER $50K	41,678	-	-	-	-
		8512 - 023-VEHICLES	-	305,000	-	10,850	402,580
	023 - North Westside rd Volunteer Fire Dept Total		**41,678**	**305,000**	**-**	**10,850**	**402,580**
	024 - Wilsons Landing Volunteer Fire Dept	4513 - 024 - VEHICLES	23,100	-	-	303,500	-
		8503 - 024-CAPITAL ASSETS UNDER $50K	13,570	-	-	-	-
	024 - Wilsons Landing Volunteer Fire Dept Total		**36,670**	**-**	**-**	**303,500**	**-**
	030 - Regional Rescue Service	8504 - 030-CAPITAL ASSETS UNDER $50K	85,425	19,671	160,171	81,885	113,506
		8506 - 030 - RADIO INFRASTRUCTURE	432,300	-	-	-	79,600
		8516 - 030 - VEHICLES	-	29,000	34,250	-	-
	030 - Regional Rescue Service Total		**517,725**	**48,671**	**194,421**	**81,885**	**193,106**
	041 - Victims Services	5503 - 041-Vehicles	42,150	-	-	-	-
	041 - Victims Services Total		**42,150**	**-**	**-**	**-**	**-**
	044 - Building Inspection	5505 - 044- VEHICLES	63,171	-	56,860	-	-
	044 - Building Inspection Total		**63,171**	**-**	**56,860**	**-**	**-**

Object Display Name	Costing Center	Project Name	2024	2025	2026	2027	2028'
FROM EQUIPMENT RESERVE	046 - Dog Control	5504 - 046-CAPITAL ASSETS UNDER $50K	-	19,004	8,397	-	5,305
		5510 - 046-VEHICLES	79,800	-	-	76,388	76,488
	046 - Dog Control Total		**79,800**	**19,004**	**8,397**	**76,388**	**81,793**
	094 - Waste Reduction	4005 - 094- Waste Reduction - Capital < $50K	5,150	-	-	-	-
		9528 - 094- Waste Reduction - Vehicle 29390	44,000	-	-	-	-
	094 - Waste Reduction Total		**49,150**	**-**	**-**	**-**	**-**
	095 - Solid Waste Collection	4007 - 095- Waste Collection - NWS Transfer Station Upgrades	135,000	-	-	-	-
	095 - Solid Waste Collection Total		**135,000**	**-**	**-**	**-**	**-**
	115 - Insect Control	9524 - 115 - Capital Projects under $50K	13,033	-	-	-	-
	115 - Insect Control Total		**13,033**	**-**	**-**	**-**	**-**
	116 - Weed Control	9525 - 116 - Vehicles	44,130	-	-	-	-
	116 - Weed Control Total		**44,130**	**-**	**-**	**-**	**-**
	142 - Regional Parks	1051 - 142-TRAIL COUNTERS	10,300	10,300	10,300	10,300	10,300
		1052 - 142-TRUCK ACCESSORIES	10,300	10,300	10,300	10,300	10,300
		1167 - 142-Parks Supervisor Truck (In Progress - Carry Forward)	139,000	-	-	-	-
		1175 - 142-TRUCKS-REPLACE 29600, 29601, & 29630	-	195,700	-	-	-
		1177 - 142-EQUIPMENT-REPLACE UNIT 29643	-	-	103,000	-	-
		1055 - 142-1 1/2 TON WITH DUMP BOX	103,000	-	-	-	-
		1172 - 142-TRUCKS-REPLACE 29577 & 29402, AND 2 New for 2 CO's	185,400	-	-	-	-
		1180 - 142-TRUCKS- REPLACE UNITS 29402 & 29609	-	-	-	164,800	-
		1189 - 142 - EQUIPMENT	103,000	-	-	-	-
		1190 - 142 - EQUIPMENT	164,800	-	-	-	-
		1054 - 142-EQUIPMENT (GENERAL REPLACEMENT)	25,750	10,300	10,300	10,300	10,300
		1178 - 142-TRUCKS REPLACE UNIT 29576 & 29603	-	-	154,500	-	-
		1166 - 142-Unit to Replace 29570-includes Crane	30,900	185,400	139,050	154,500	303,850
	142 - Regional Parks Total		**772,450**	**412,000**	**427,450**	**350,200**	**334,750**
	301 - Killiney Beach Water System	9015 - 301- Killiney Beach Water - PRV Replacement (Kildare and Westside Road)	525,000	-	-	-	-
		9000 - 301- Killiney Beach Water - Capital <$50K	63,400	62,606	15,918	33,236	16,561
	301 - Killiney Beach Water System Total		**588,400**	**62,606**	**15,918**	**33,236**	**16,561**
	305 - Sunset Ranch Water System	9002 - 305- Sunset Ranch Water - Capital <$50K	80,000	-	-	-	-
	305 - Sunset Ranch Water System Total		**80,000**	**-**	**-**	**-**	**-**
	307 - Westshore Water System	9004 - 307- Westshore Water - Capital < $50K	162,500	61,606	15,918	16,236	36,561
	307 - Westshore Water System Total		**162,500**	**61,606**	**15,918**	**16,236**	**36,561**
	310 - Fintry Water System	9005 - 310- Fintry Water - Capital < $50K	49,104	20,612	20,324	11,041	11,262
	310 - Fintry Water System Total		**49,104**	**20,612**	**20,324**	**11,041**	**11,262**
	401 - Treatment Plant	9507 - 401- WWTP - VEHICLES	91,000	225,688	40,113	67,720	-
		9500 - 401- WWTP - Capital < $50K	46,010	51,530	52,061	52,602	53,154
	401 - Treatment Plant Total		**137,010**	**277,218**	**92,174**	**120,322**	**53,154**
	499 - Ellison Sewer System	9502 - 499-CAPITAL ASSET UNDER $50K	9,884	10,081	10,283	10,489	10,699
	499 - Ellison Sewer System Total		**9,884**	**10,081**	**10,283**	**10,489**	**10,699**
FROM EQUIPMENT RESERVE Total			**3,119,106**	**1,509,334**	**1,139,380**	**1,600,514**	**1,731,889**
FROM D.C.C. RESERVE	401 - Treatment Plant	9517 - 401- WWTP - Stage 4 Upgrades	142,000	-	247,500	-	206,000
	401 - Treatment Plant Total		**142,000**	**-**	**247,500**	**-**	**206,000**
	470 - RDCO Lift Stations	9511 - 470- RDCO Sewage - ET LIFT STATION	920,000	-	4,200,000	3,000,000	-
		9515 - 470- RDCO Sewage - CASALOMA LIFT STATION UPGRADES	172,000	1,680,000	2,090,000	-	-
	470 - RDCO Lift Stations Total		**1,092,000**	**1,680,000**	**6,290,000**	**3,000,000**	**-**
FROM D.C.C. RESERVE Total			**1,234,000**	**1,680,000**	**6,537,500**	**3,000,000**	**206,000**
FROM CAPITAL RESERVE	002 - Corporate Services and Administration	6500 - 002- CAPITAL ASSETS UNDER $50K & VEHICLES	40,000	37,000	82,000	-	-
		6505 - 002-BUILDING RENOVATIONS	623,458	256,000	25,000	25,000	310,000
		6506 - 002-RECORDS MANAGEMENT SOFTWARE	103,000	-	-	-	-
	002 - Corporate Services and Administration Total		**766,458**	**293,000**	**107,000**	**25,000**	**310,000**

2024-2028 FINANCIAL PLAN
CAPITAL PROJECT FUNDING

Object Display Name	Costing Center	Project Name	2024	2025	2026	2027	2028'
FROM CAPITAL RESERVE	021 - Ellison Volunteer Fire Department	8500 - 021-CAPITAL PROJECTS UNDER $50K	86,575	-	-	-	-
		8509 - 021-VEHICLES	722,000	-	-	-	-
		8571 - 021 - Firehall Expansion (4th Bay)	-	-	527,800	-	-
	021 - Ellison Volunteer Fire Department Total		**808,575**	**-**	**527,800**	**-**	**-**
	022 - Joe Rich Volunteer Fire Department	8501 - 022-CAPITAL ASSETS UNDER $50K	42,300	15,225	15,530	15,840	16,157
	022 - Joe Rich Volunteer Fire Department Total		**42,300**	**15,225**	**15,530**	**15,840**	**16,157**
	023 - North Westside rd Volunteer Fire Dept	8502 - 023-CAPITAL ASSETS UNDER $50K	51,500	-	-	-	-
	023 - North Westside rd Volunteer Fire Dept Total		**51,500**	**-**	**-**	**-**	**-**
	024 - Wilsons Landing Volunteer Fire Dept	8503 - 024-CAPITAL ASSETS UNDER $50K	10,180	-	-	-	-
	024 - Wilsons Landing Volunteer Fire Dept Total		**10,180**	**-**	**-**	**-**	**-**
	046 - Dog Control	5504 - 046-CAPITAL ASSETS UNDER $50K	18,695	5,150	5,150	-	-
		5509 - 046-HVAC REPLACEMENT	84,087	-	-	-	-
	046 - Dog Control Total		**102,782**	**5,150**	**5,150**	**-**	**-**
	091 - Effluent/Water Disposal	9532 - 091 - DLC Septage Facility	509,631	530,016	545,916	556,835	567,972
	091 - Effluent/Water Disposal Total		**509,631**	**530,016**	**545,916**	**556,835**	**567,972**
	092 - Westside Waste Disposal	4003 - 092- WS Transfer Station - Capital < $50K	101,365	11,000	11,000	11,000	29,000
		4006 - 092- WS Transfer Station - Site Improvements and Renewal	340,000	425,000	-	-	-
	092 - Westside Waste Disposal Total		**441,365**	**436,000**	**11,000**	**11,000**	**29,000**
	095 - Solid Waste Collection	4004 - 095- Waste Collection - Capital < $50K	12,915	13,561	14,239	14,951	15,698
	095 - Solid Waste Collection Total		**12,915**	**13,561**	**14,239**	**14,951**	**15,698**
	121 - Ellison Heritage Community Centre	1081 - 121-ELECTRICAL-AUDIO AND ENERGY EFFICIENCIES (SOLAR PANEL)	360	1,500	-	-	-
		1118 - 121-HVAC SYSTEM UPGRADES	125,000	-	-	-	-
		1119 - 121-REAR ENTRANCE STAIRS REMOVE AND REPLACE	-	-	150	2,250	-
		1080 - 121-Kitchen Renovations - Design	35,000	300	-	1,200	-
	121 - Ellison Heritage Community Centre Total		**160,360**	**1,800**	**150**	**3,450**	**-**
	123 - Joe Rich Community Hall - Murray	1082 - 123-HVAC Assessment & Improvement	-	1,500	-	-	-
		1120 - 123-PARKING AREA REPAVING	3,000	-	-	-	-
		1161 - 123-HALL RENO - WASHROOMS	-	-	750	-	-
		1162 - 123-HALL RENO - DOORS - EXTERIOR CLADDING	-	-	-	750	1,500
		1160 - 123 - Community Hall Storage	300	-	-	-	-
	123 - Joe Rich Community Hall - Murray Total		**3,300**	**1,500**	**750**	**750**	**1,500**
	142 - Regional Parks	1031 - 142-WOODHAVEN NATURE CONSERVANCY - PHASE 1 (979 DEMO & PREP.)	79,300	-	-	-	-
		1032 - 142-GELLATLY HERITAGE HOUSE RESTORATION	-	-	-	103,000	-
		1045 - 142-REGIONAL PARKS TRAILS TO HEALTH	51,500	51,500	51,500	51,500	51,500
		1046 - 142-INTERPRETATION/WAYFINDING PROJECT (VARIOUS PARKS)	103,000	51,500	51,500	51,500	51,500
		1047 - 142-GARBAGE CAN UPGRADE	20,300	20,300	20,300	20,300	20,300
		1048 - 142-ENTRANCE GATEWAYS	92,700	92,700	92,700	-	-
		1049 - 142-STRUCTURE ASSET RENEWAL	61,800	61,800	61,800	61,800	61,800
		1050 - 142-PARKS BENCHES	750	750	750	750	750
		1072 - 142-HARDY FALLS - PARK ENTRANCE IMPROVEMENT PROJECT	136,500	-	-	-	-
		1074 - 142-BLACK MOUNTAIN / SNTSK'IL'NTEN - ICIP 3 YEAR GRANT PROJECT	14,875	-	-	-	-
		1085 - 142-STEPHENS COYOTE PARK DEVELOPMENT (CONSTRUCTION)	-	-	257,500	-	-
		1087 - 142-KOPJE PARKING UPGRADES	-	-	-	-	185,400
		1089 - 142-MISSION CREEK GREENWAY - TRUSWELL TRAILHEAD WASHROOM	185,400	-	-	-	-
		1091 - 142-MISSIONCREEK - KOKANEE BRIDGE HANDRAIL REPLACEMENT	51,500	-	-	-	-
		1092 - 142-MISSION CREEK - PLAZA RE/RE	149,000	-	-	-	-
		1098 - 142-JOHN'S FAMILY- ARCH SPAN/CULVERT/BRIDGE REPLACEMENT	103,000	-	-	-	-
		1099 - 142-KALAMOIR - COLLENS HILL PARKING AREA IMPROVEMENTS	-	-	309,000	-	-
		1107 - 142-KOPJE - PICNIC SHELTER	-	87,550	-	-	-
		1108 - 142-Kopje Irrigation System Improvements	-	103,000	-	-	-
		1110 - 142-MISSION CREEK GREENWAY - GERSTMAR BRIDGE	-	334,750	-	-	-
		1115 - 142-MISSION CREEK GREENWAY - PHASE 3 SUSPENSION BRIDGES	-	-	-	540,750	-
		1116 - 142-MISSION CREEK - HALL ROAD PARKING AREA DEVELOPMENT	-	-	-	231,750	-

2024-2028 FINANCIAL PLAN
CAPITAL PROJECT FUNDING

Object Display Name	Costing Center	Project Name	2024	2025	2026	2027	2028'
FROM CAPITAL RESERVE	142 - Regional Parks	1117 - 142-TREPANIER CREEK - MAJOR BRIDGE MAINTENANCE	-	106,000	-	-	-
		1128 - 142-BERTRAM CREEK - PARK IMPROVEMENTS	203,000	200,000	-	-	-
		1130 - 142-SHANNON LAKE - WASHROOM REPLACEMENT	-	-	-	-	77,250
		1176 - 142-MCP-INTERP. & PROGRAM SHELTER (PLANNING/DESIGN)	-	-	-	20,600	257,500
		1184 - 142-BRIDGES REPLACEMENT	-	-	-	448,050	-
		1195 - 142-MCP SEPTIC PUMP REPLACEMENT	5,150	25,750	-	-	-
		1059 - 142-UPPER GLEN CANYON PHASE 2	-	-	30,900	231,750	-
		1069 - 142-SCENIC CANYON - CABIN REMOVAL, FILED ROAD/SASKATOON TRAIL IMRPOVEMENTS	154,000	-	-	-	-
		1086 - 142-KALOYA - NEW WASHROOMS-CHANGE ROOM UPDATES-REPAVE PARKING AREA	159,650	-	-	-	-
		1090 - 142-MISSION CREEK PLAYGROUND REPLACEMENT	195,700	-	-	-	-
		1094 - 142-WOODHAVEN NATURE CONSERVANCEY - 979/969 RAYMER PARK DEVELOPMENT	-	-	566,500	-	618,000
		1096 - 142-COLDHAM PARK DEVELOPMENT	-	-	25,750	345,050	-
		1103 - 142-MISSION CREEK GREENWAY - SCENIC SWITCHBACK REPLACEMENTS	154,500	-	-	-	-
		1104 - 142-ROBERT LAKE EXPANDING PARKING AREA	-	51,500	-	-	-
		1105 - 142-JOHN'S FAMILY - INTERPRETATOIN TRAIL (SOUTH END) IMPROVEMENTS	-	-	154,500	-	-
		1135 - 142-LAND ACQUISITION	3,534,975	-	-	-	-
		1181 - 142-MCP KOKANEE BRIDGE MAJOR MAINTENANCE	-	128,750	-	-	-
		1182 - 142-SHANNON LAKE-FISHING PLATFORMS	-	-	-	-	206,000
		1066 - 142-MISSION CREEK GREENWAY - PH 1 &2 GRADING & RESURFACING	61,800	61,800	61,800	-	-
		1097 - 142-BLACK MOUNTAIN / SNTSK'IL'NTEN PARK DEVELOPMENT	139,000	-	-	-	-
		1114 - 142-KALOYA - IRRIGATION SYSTEM REPLACEMENT	-	-	-	103,000	-
		1173 - 142-MCP READER BOARD RE/RE	-	77,250	-	-	-
		1183 - 142-BLACKMOUNTAIN - TRAIL DEVELOPMENT	-	206,000	-	-	-
		1194 - 142-RH-ECCO HVAC SYSTEM REPLACEMENT	-	185,400	-	-	-
		1100 - 142-KOPJE NEW WASHROOMS-CHANGE ROOM UPGRADES	77,250	-	-	-	-
		1102 - 142-MISSION CREEK - PARKING LOT REPAVING (3 PHASES)	-	206,000	206,000	-	-
		1112 - 142-HARDY FALLS BRIDGE #1 REPLACEMENT	-	-	-	-	77,250
		1113 - 142-KLO CREEK - TRAIL IMPROVEMENTS	-	-	154,500	-	-
		1168 - 142-PARK SECURITY GATE	154,500	-	-	-	-
		1169 - 142-LAND ACQUISITION-SECUREMENT	257,500	-	-	-	-
		1179 - 142-GCF-ACTIVE TRANSPORTATION ROUTE KALAMOIR-TRAIL IMPROVEMENTS (DESIGN & CONSTRUCTION)	-	283,250	-	-	-
		1093 - 142 -TRADERS COVE - PARK IMPROVEMENTS	-	257,500	-	-	-
		1138 - 142 - MISSION CREEK GREENWAY - HOLLYWOOD ROAD STREAMBANK STABILIZATION WORKS	309,000	-	-	-	-
		1186 - 142-REGIONAL PARKS ACCESSIBILITY PROJECTS (MULTI-YEAR)	392,700	-	-	-	-
		1196 - 142 - ACTIVE TRANSPORTATION ROUTE KALAMOIR TRAIL IMPROVEMENTS (DESIGN AND CONSTRUCTION)	311,000	-	-	-	-
		1197 - 142 - MISSION CREEK GREENWAY - GERSTMAR BRIDGE	165,000	-	-	-	-
	142 - Regional Parks Total		**7,324,350**	**2,593,050**	**2,045,000**	**2,209,800**	**1,607,250**
	143 - Westside Community Parks	1075 - 143-KILLINEY BANK PROTECTION	15,750	-	-	-	-
		1076 - 143-WESTSHORE ESTATES TENNIS-PICKLEBALL COURT	-	-	-	-	257,500
		1123 - 143-WESTSHORE SPORTSFIELD LIGHTING	-	-	-	50,750	-
		1124 - 143-KILLINEY WASHROOM REPLACEMENT	-	-	1,350	-	-
		1121 - 143-WESTSHORE ESTATES PLAYGROUND IMPROVEMENTS	-	20,600	-	-	-
		1122 - 143-FINTRY ACCESS #1 IMPROVEMENTS	-	-	20,600	-	-
	143 - Westside Community Parks Total		**15,750**	**20,600**	**21,950**	**50,750**	**257,500**
	144 - Eastside Community Parks	1127 - 144-GOUDIE ROAD PLAYGROUND UPGRADES	-	1,500	-	-	-
		1125 - 144-SCOTTY CREEK PLAYGROUND REPLACEMENT	3,000	-	-	-	-
		1193 - 144-JOE RICH PLAYGROUND UPGRADES	-	-	900	-	-
		1191 - 144-SCOTTY SPORT STORAGE	-	-	-	-	900
		1192 - 144-THREE FORKS IMPROVEMENTS	-	-	-	600	-
	144 - Eastside Community Parks Total		**3,000**	**1,500**	**900**	**600**	**900**

2024-2028 FINANCIAL PLAN
CAPITAL PROJECT FUNDING

Object Display Name	Costing Center	Project Name	2024	2025	2026	2027	2028'
FROM CAPITAL RESERVE	301 - Killiney Beach Water System	9006 - 301- Killiney Beach Water - TREATMENT SYSTEM	-	50,000	75,000	-	-
		9027 - 301 - Killiney Beach Water - Valve Replacement Program	-	-	100,000	-	-
		9029 - 301 - Killiney Beach Water - Houghton Main Replacement	-	-	400,000	-	-
		9019 - 301 - Killiney Beach Water - Asset Renewal (High Risk)	-	-	-	-	921,720
		9023 - 301 - Killiney Beach Water - Asset Renewal (Medium Risk)	-	-	-	-	323,810
	301 - Killiney Beach Water System Total		**-**	**50,000**	**575,000**	**-**	**1,245,530**
	303 - Falcon Ridge Water System	9001 - 303- Falcon Ridge Water - Capital < $50K	10,000	20,000	55,000	10,000	-
	303 - Falcon Ridge Water System Total		**10,000**	**20,000**	**55,000**	**10,000**	**-**
	305 - Sunset Ranch Water System	9002 - 305- Sunset Ranch Water - Capital <$50K	70,849	20,372	11,090	15,311	17,538
	305 - Sunset Ranch Water System Total		**70,849**	**20,372**	**11,090**	**15,311**	**17,538**
	306 - Trepanier Bench Water System	9003 - 306- Trepanier Water - Capital < $50K	-	3,000	-	-	20,000
	306 - Trepanier Bench Water System Total		**-**	**3,000**	**-**	**-**	**20,000**
	307 - Westshore Water System	9009 - 307- Westshore Water - TREATMENT SYSTEM	206,000	50,000	75,000	-	1,612,650
		9028 - 307 - Westshore Water - Valve Replacement Program	-	-	-	100,000	-
		9020 - 307 - Westshore Water - Mountain Booster Renewal	25,000	-	-	-	-
	307 - Westshore Water System Total		**231,000**	**50,000**	**75,000**	**100,000**	**1,612,650**
	401 - Treatment Plant	9503 - 401- WWTP - BLOWERS	406,000	-	-	-	-
		9505 - 401- WWTP - HVAC SYSTEM ADMIN BUILDING - CF	274,000	-	-	-	-
		9510 - 401- WWTP - BIOREACTOR	340,000	-	-	-	-
		9517 - 401- WWTP - Stage 4 Upgrades	-	-	2,500	-	2,060,000
		9521 - 401- WWTP - Auto Analyzer	150,000	-	-	-	-
		9500 - 401- WWTP - Capital < $50K	266,725	11,725	11,725	11,725	11,725
		9529 - 401 - WWTP - Asset Renewal (HIGH RISK)	3,500	-	239,750	199,958	170,595
		9530 - 401 - WWTP - Asset Renewal (MEDIUM RISK)	78,128	247,648	251,617	11,771	503,312
		9508 - 401- WWTP - FACILITY RENEWAL	28,215	-	-	-	-
		9523 - 401- WWTP - ML Recycle Pump	85,000	-	-	-	-
		9531 - 401 - WWTP - Asset Renewal (LOW RISK)	343	1,925	1,668	10,979	25,298
	401 - Treatment Plant Total		**1,631,912**	**261,298**	**507,260**	**234,433**	**2,770,930**
	470 - RDCO Lift Stations	9518 - 470- RDCO Sewage - TRANSFER SWITCH AND ELECTRICAL PANEL - EAST TRUNK	30,000	5,000	-	-	-
		9519 - 470- RDCO Sewage - East Trunk Generator Replacement	-	-	200,000	-	-
		9501 - 470- RDCO Sewage - Capital <$50K	84,141	56,244	57,369	58,516	59,687
	470 - RDCO Lift Stations Total		**114,141**	**61,244**	**257,369**	**58,516**	**59,687**
FROM CAPITAL RESERVE Total			**12,310,368**	**4,377,316**	**4,776,103**	**3,307,237**	**8,532,311**
FROM CWF RESERVE	121 - Ellison Heritage Community Centre	1081 - 121-ELECTRICAL-AUDIO AND ENERGY EFFICIENCIES (SOLAR PANEL)	12,000	50,000	-	-	-
		1119 - 121-REAR ENTRANCE STAIRS REMOVE AND REPLACE	-	-	5,000	75,000	-
		1080 - 121-Kitchen Renovations - Design	-	10,000	-	40,000	-
	121 - Ellison Heritage Community Centre Total		**12,000**	**60,000**	**5,000**	**115,000**	**-**
	123 - Joe Rich Community Hall - Murray	1082 - 123-HVAC Assessment & Improvement	-	50,000	-	-	-
		1120 - 123-PARKING AREA REPAVING	100,000	-	-	-	-
		1161 - 123-HALL RENO - WASHROOMS	-	-	25,000	-	-
		1162 - 123-HALL RENO - DOORS - EXTERIOR CLADDING	-	-	-	25,000	50,000
		1160 - 123 - Community Hall Storage	10,000	-	-	-	-
	123 - Joe Rich Community Hall - Murray Total		**110,000**	**50,000**	**25,000**	**25,000**	**50,000**
	143 - Westside Community Parks	1124 - 143-KILLINEY WASHROOM REPLACEMENT	-	-	45,000	-	-
	143 - Westside Community Parks Total		**-**	**-**	**45,000**	**-**	**-**
	144 - Eastside Community Parks	1127 - 144-GOUDIE ROAD PLAYGROUND UPGRADES	-	50,000	-	-	-
		1125 - 144-SCOTTY CREEK PLAYGROUND REPLACEMENT	100,000	-	-	-	-
		1193 - 144-JOE RICH PLAYGROUND UPGRADES	-	-	30,000	-	-
		1191 - 144-SCOTTY SPORT STORAGE	-	-	-	-	30,000
		1192 - 144-THREE FORKS IMPROVEMENTS	-	-	-	20,000	-
	144 - Eastside Community Parks Total		**100,000**	**50,000**	**30,000**	**20,000**	**30,000**

2024-2028 FINANCIAL PLAN
CAPITAL PROJECT FUNDING

Object Display Name	Costing Center	Project Name	2024	2025	2026	2027	2028'
FROM CWF RESERVE	303 - Falcon Ridge Water System	9012 - 303- Falcon Ridge Water - EXPANSION	15,900	-	-	-	-
		9017 - 303- Falcon Ridge Water - Intake Access and Climate Mitigation	200,000	-	-	-	-
	303 - Falcon Ridge Water System Total		**215,900**	**-**	**-**	**-**	**-**
FROM CWF RESERVE Total			**437,900**	**160,000**	**105,000**	**160,000**	**80,000**
1-5910-388 - UBCM GRANT	021 - Ellison Volunteer Fire Department	8500 - 021-CAPITAL PROJECTS UNDER $50K	29,937	-	-	-	-
	021 - Ellison Volunteer Fire Department Total		**29,937**	**-**	**-**	**-**	**-**
	022 - Joe Rich Volunteer Fire Department	8511 - 022-VEHICLES	-	215,545	-	-	-
		8501 - 022-CAPITAL ASSETS UNDER $50K	28,800	-	-	-	-
	022 - Joe Rich Volunteer Fire Department Total		**28,800**	**215,545**	**-**	**-**	**-**
	023 - North Westside rd Volunteer Fire Dept	8502 - 023-CAPITAL ASSETS UNDER $50K	26,739	-	-	-	-
	023 - North Westside rd Volunteer Fire Dept Total		**26,739**	**-**	**-**	**-**	**-**
	024 - Wilsons Landing Volunteer Fire Dept	8503 - 024-CAPITAL ASSETS UNDER $50K	43,670	22,330	-	-	-
	024 - Wilsons Landing Volunteer Fire Dept Total		**43,670**	**22,330**	**-**	**-**	**-**
1-5910-388 - UBCM GRANT Total			**129,146**	**237,875**	**-**	**-**	**-**
Grand Total			**21,198,299**	**20,940,579**	**16,150,802**	**9,028,738**	**22,208,876**

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

001 - Board

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	615,500	611,168	640,122	664,343	689,547	715,773	743,066
TOTAL OPERATING COSTS	**615,500**	**611,168**	**640,122**	**664,343**	**689,547**	**715,773**	**743,066**
*Percentage Increase over prior year	5.3%	-0.7%	4.0%	3.8%	3.8%	3.8%	3.8%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	98,723	-	-	-	-	-
TOTAL TRANSFERS	**-**	**98,723**	**-**	**-**	**-**	**-**	**-**
TOTAL COSTS	**615,500**	**709,891**	**640,122**	**664,343**	**689,547**	**715,773**	**743,066**
*Percentage Increase over prior year	-9.0%	15.3%	4.0%	3.8%	3.8%	3.8%	3.8%
Projects							
Costs	75,000		-	-	-	-	-
Funding (excl tax req)			-	-	-	-	-
Net Project Costs (Funded From Tax Req)	75,000	-	-	-	-	-	-
TOTAL Cost Center Expenditures	**690,500**	**709,891**	**640,122**	**664,343**	**689,547**	**715,773**	**743,066**
FUNDING SOURCES (REVENUE)							
Administrative Recovery	102,614	102,614	89,786	92,480	95,254	98,112	101,055
Other	-	(19,393)	-	-	-	-	-
TOTAL REVENUE	**102,614**	**83,222**	**89,786**	**92,480**	**95,254**	**98,112**	**101,055**
TRANSFERS FROM RESERVE							
From Operating Reserve	-		-	-	-	-	-
TAX REQ - CEN OK EAST	(13,191)	(13,270)	(11,494)	(11,918)	(12,358)	(12,816)	(13,293)
TAX REQ - CEN OK WEST	(15,196)	(15,109)	(12,345)	(12,800)	(13,274)	(13,766)	(14,277)
TAX REQ - KELOWNA	(561,894)	(561,829)	(532,273)	(551,900)	(572,303)	(593,512)	(615,561)
TAX REQ - PEACHLAND	(20,815)	(20,799)	(17,665)	(18,317)	(18,994)	(19,698)	(20,430)
TAX REQ - LAKE COUNTRY	(55,703)	(55,672)	(48,134)	(49,909)	(51,754)	(53,672)	(55,666)
TAX REQ - WEST KELOWNA	(126,316)	(126,434)	(107,996)	(111,978)	(116,118)	(120,421)	(124,895)
TOTAL REQUISITION	**(793,114)**	**(793,113)**	**(729,908)**	**(756,823)**	**(784,801)**	**(813,885)**	**(844,121)**
*Percentage increase over prior year Requisition	17.7%	17.7%	-8.0%	3.7%	3.7%	3.7%	3.7%
TOTAL FUNDING	**(690,500)**	**(709,891)**	**(640,122)**	**(664,343)**	**(689,547)**	**(715,773)**	**(743,066)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	600	600	639	643	648	653	658
Interest	4	38	5	5	5	5	5
Ending Balance	**605**	**639**	**643**	**648**	**653**	**658**	**663**
FACILITIES RESERVE							
Beginning Balance	116,152	116,152	123,585	124,462	125,396	126,336	127,284
Interest	851	7,433	878	933	940	948	955
Ending Balance	**117,003**	**123,585**	**124,462**	**125,396**	**126,336**	**127,284**	**128,238**
OPERATING RESERVE							
Beginning Balance	184,265	184,265	294,780	296,168	298,390	300,628	302,882
Funding (transfer to)	-	98,723	-	-	-	-	-
Interest	820	11,792	1,388	2,221	2,238	2,255	2,272
Ending Balance	**185,086**	**294,780**	**296,168**	**298,390**	**300,628**	**302,882**	**305,154**

NOTES

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

002 - Corporate Services and Administration

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	1,820,454	1,458,901	1,779,383	1,795,105	1,846,129	1,905,214	1,966,082
TOTAL OPERATING COSTS	**1,820,454**	**1,458,901**	**1,779,383**	**1,795,105**	**1,846,129**	**1,905,214**	**1,966,082**
*Percentage Increase over prior year	5.3%	-19.9%	-2.3%	0.9%	2.8%	3.2%	3.2%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	-	-	150,000	150,000	150,000	150,000	150,000
Transfer to Operating Reserve	-	309,777	-	-	-	-	-
TOTAL TRANSFERS	**-**	**309,777**	**150,000**	**150,000**	**150,000**	**150,000**	**150,000**
TOTAL COSTS	**1,820,454**	**1,768,678**	**1,929,383**	**1,945,105**	**1,996,129**	**2,055,214**	**2,116,082**
*Percentage Increase over prior year	-3.9%	-2.8%	6.0%	0.8%	2.6%	3.0%	3.0%
FUNDING SOURCES (REVENUE)							
Office Rentals	(33,799)	(33,136)	(33,799)	(34,475)	(35,164)	(35,867)	(36,585)
Administrative Recovery	(1,699,100)	(1,734,614)	(1,895,031)	(1,961,520)	(2,028,416)	(2,090,983)	(2,155,447)
Administration Overhead Charge			135,401	139,463	143,647	147,957	152,395
Other	(87,555)	(928)	(85,955)	(76,074)	(76,195)	(76,319)	(76,446)
TOTAL REVENUE	**(1,820,454)**	**(1,768,678)**	**(1,879,383)**	**(1,932,605)**	**(1,996,129)**	**(2,055,214)**	**(2,116,082)**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	(50,000)	(12,500)	-	-	-
TOTAL FUNDING	**(1,820,454)**	**(1,768,678)**	**(1,929,383)**	**(1,945,105)**	**(1,996,129)**	**(2,055,214)**	**(2,116,082)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Computer Equipment	25,000	26,720	-	-	-	-	-
Software	103,000	-	103,000	-	-	-	-
Vehicles/Bicycles	75,000	-	58,000	52,000	102,000	-	-
Building Renovations	253,458	5,992	623,458	256,000	25,000	25,000	310,000
Office Furniture	5,150	-	-	-	-	-	-
TOTAL EXPENDITURES	**461,608**	**32,712**	**784,458**	**308,000**	**127,000**	**25,000**	**310,000**
FUNDING SOURCES							
Proceeds of Sale	-	-	(18,000)	(15,000)	(20,000)	-	-
Transfer From Equipment Replacement	-	-	-	-	-	-	-
Transfer From Capital Facilities Reserve	(461,608)	(32,712)	(766,458)	(293,000)	(107,000)	(25,000)	(310,000)
TOTAL FUNDING	**(461,608)**	**(32,712)**	**(784,458)**	**(308,000)**	**(127,000)**	**(25,000)**	**(310,000)**
Check	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
FACILITIES RESERVE							
Beginning Balance	945,652	945,652	973,456	360,680	220,385	265,038	392,026
Uses (transfer from)	(461,608)	(32,712)	(766,458)	(293,000)	(107,000)	(25,000)	(310,000)
Funding (transfer to)	-	-	150,000	150,000	150,000	150,000	150,000
Interest	6,893	60,516	3,682	2,705	1,653	1,988	2,940
Ending Balance	**490,937**	**973,456**	**360,680**	**220,385**	**265,038**	**392,026**	**234,966**
OPERATING RESERVE							
Beginning Balance	92,903	92,903	408,622	359,324	349,519	352,141	354,782
Uses (transfer from)	-	-	(50,000)	(12,500)	-	-	-
Funding (transfer to)	-	309,777	-	-	-	-	-
Interest	697	5,942	702	2,695	2,621	2,641	2,661
Ending Balance	**93,600**	**408,622**	**359,324**	**349,519**	**352,141**	**354,782**	**357,443**

NOTES

1. Admin OH allocation for IT & HR support costs ($135K)
2. First year of annual transfer to capital facilities reserve to fund upgrades to administration building
3. CAPITAL: Building renovations project includes two key components: elevator maintenance ($100K)& EV charging stations ($275K).

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

003 - Financial Services

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	1,555,159	1,435,609	1,712,957	1,779,141	1,804,519	1,866,888	1,920,858
Temporary Borrowing Interest	35,000	22,658	35,000	35,000	35,000	35,000	35,000
TOTAL OPERATING COSTS	**1,590,159**	**1,458,267**	**1,747,957**	**1,814,141**	**1,839,519**	**1,901,888**	**1,955,858**
*Percentage Increase over prior year	5.2%	-8.3%	9.9%	3.8%	1.4%	3.4%	2.8%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	164,009	-	-	-	-	-
		-					
TOTAL TRANSFERS	-	164,009	-	-	-	-	-
TOTAL COSTS	**1,590,159**	**1,622,276**	**1,747,957**	**1,814,141**	**1,839,519**	**1,901,888**	**1,955,858**
*Percentage Increase over prior year	5.2%	2.0%	9.9%	3.8%	1.4%	3.4%	2.8%
Projects							
Costs			126,673				
Funding (excl tax req)			(126,673)				
Net Project Costs (Funded From Tax Req)			-				
TOTAL Cost Center Expenditures	**1,590,159**	**1,622,276**	**1,874,630**	**1,814,141**	**1,839,519**	**1,901,888**	**1,955,858**
FUNDING SOURCES (REVENUE)							
Services - OBWB and SIR	(210,300)	(168,300)	(211,300)	(213,300)	(215,300)	(218,300)	(220,300)
Administrative Recovery	(1,376,859)	(1,404,691)	(1,628,419)	(1,672,698)	(1,721,752)	(1,784,136)	(1,839,213)
Administration Overhead Charge			94,761	97,604	100,532	103,548	106,655
Other	(3,000)	(49,284)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
TOTAL REVENUE	**(1,590,159)**	**(1,622,276)**	**(1,747,957)**	**(1,791,394)**	**(1,839,519)**	**(1,901,888)**	**(1,955,858)**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	(126,673)	(22,747)	-	-	-
TOTAL FUNDING	**(1,590,159)**	**(1,622,276)**	**(1,874,630)**	**(1,814,141)**	**(1,839,519)**	**(1,901,888)**	**(1,955,858)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Computer Equipment	5,150	-	5,150	5,150	5,150	5,150	5,150
Software	5,150	-	10,300	10,300	10,300	10,300	10,300
Bulding Renovation	15,450	-	10,300	10,300	10,300	10,300	10,300
Office Furniture	10,300	-	5,150	5,150	5,150	5,150	5,150
TOTAL EXPENDITURES	**36,050**	**-**	**30,900**	**30,900**	**30,900**	**30,900**	**30,900**
FUNDING SOURCES		0					
Transfer From Facilities Reserve	-	-	-	-	-	-	-
Transfer From Equipment Replacement Reserve	(36,050)	-	(30,900)	(30,900)	(30,900)	(30,900)	(30,900)
TOTAL FUNDING	**(36,050)**	**-**	**(30,900)**	**(30,900)**	**(30,900)**	**(30,900)**	**(30,900)**
Check	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	229,290	229,290	243,963	214,524	185,233	155,722	125,990
Uses (transfer from)	(36,050)	-	(30,900)	(30,900)	(30,900)	(30,900)	(30,900)
Interest	1,537	14,673	1,461	1,609	1,389	1,168	945
Ending Balance	**194,777**	**243,963**	**214,524**	**185,233**	**155,722**	**125,990**	**96,035**
OPERATING RESERVE							
Beginning Balance	166,637	166,637	341,309	215,891	194,763	196,224	197,696
Uses (transfer from)	-	-	(126,673)	(22,747)	-	-	-
Funding (transfer to)	-	164,009	-	-	-	-	-
Interest	655	10,664	1,255	1,619	1,461	1,472	1,483
Ending Balance	**167,292**	**341,309**	**215,891**	**194,763**	**196,224**	**197,696**	**199,179**

NOTES

1. Admin OH allocation for IT & HR support costs ($95K)
2. Software licensing fee increases for new payroll software ($80K)
3. Wage/salary classification changes ($63K)
4. PROJECTS: Payroll software implementation

004 - Engineering

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	387,901	475,336	476,348	491,088	506,326	522,080	538,370
TOTAL OPERATING COSTS	**387,901**	**475,336**	**476,348**	**491,088**	**506,326**	**522,080**	**538,370**
*Percentage Increase over prior year	-1.3%	22.5%	22.8%	3.1%	3.1%	3.1%	3.1%
TOTAL COSTS	**387,901**	**475,336**	**476,348**	**491,088**	**506,326**	**522,080**	**538,370**
*Percentage Increase over prior year	-1.3%	22.5%	22.8%	3.1%	3.1%	3.1%	3.1%
Projects							
Costs	-	-	35,000	-	-	-	-
Funding (excl tax req)	-	-	(35,000)	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL Cost Center Expenditures	**387,901**	**475,336**	**511,348**	**491,088**	**506,326**	**522,080**	**538,370**
FUNDING SOURCES (REVENUE)							
Operations	-	(2,750)	-	-	-	-	-
Administration Overhead Charge	-	-	53,051	54,643	56,282	57,970	59,709
Engineering Administration Overhead Recovery	(387,901)	(340,378)	(429,399)	(445,730)	(462,608)	(480,051)	(498,080)
Other	-	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
TOTAL REVENUE	**(387,901)**	**(443,128)**	**(476,348)**	**(491,088)**	**(506,326)**	**(522,080)**	**(538,370)**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	(32,209)	(35,000)	-	-	-	-
TOTAL FUNDING	**(387,901)**	**(443,128)**	**(511,348)**	**(491,088)**	**(506,326)**	**(522,080)**	**(538,370)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Computer Equipment	5,000	-	5,000	5,000	5,000	5,000	5,000
Office Furniture	13,000	-	5,000	5,000	5,000	5,000	5,000
TOTAL EXPENDITURES	**18,000**	**-**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**
FUNDING SOURCES		-					
Transfer From Equipment Replacement Reserve	(18,000)	-	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
TOTAL FUNDING	**(18,000)**	**-**	**(10,000)**	**(10,000)**	**(10,000)**	**(10,000)**	**(10,000)**
Check	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	86,797	86,797	92,352	82,872	73,494	64,045	54,525
Uses (transfer from)	(18,000)	-	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Interest	565	5,555	520	622	551	480	409
Ending Balance	**69,362**	**92,352**	**82,872**	**73,494**	**64,045**	**54,525**	**44,934**
OPERATING RESERVE							
Beginning Balance	164,239	164,239	142,541	108,780	109,595	110,417	111,245
Uses (transfer from)	-	(32,209)	(35,000)	-	-	-	-
Interest	899	10,510	1,239	816	822	828	834
Ending Balance	**165,138**	**142,541**	**108,780**	**109,595**	**110,417**	**111,245**	**112,080**

NOTES

1. Admin OH allocation for IT & HR support costs ($53K)
2. Staff allocation changes ($20K)
3. Adjustment for underbudgeted wage/salaries ($90K)
4. PROJECTS: Workspace modifications

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

005 - Human Resources

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	486,819	468,526	616,733	621,228	638,213	662,164	687,058
TOTAL OPERATING COSTS	**486,819**	**468,526**	**616,733**	**621,228**	**638,213**	**662,164**	**687,058**
*Percentage Increase over prior year	15.4%	-3.8%	26.7%	0.7%	2.7%	3.8%	3.8%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	59,576	-	-	-	-	-
TOTAL TRANSFERS	-	59,576	-	-	-	-	-
TOTAL COSTS	**486,819**	**528,102**	**616,733**	**621,228**	**638,213**	**662,164**	**687,058**
*Percentage Increase over prior year	12.0%	8.5%	26.7%	0.7%	2.7%	3.8%	3.8%
Projects							
Costs	30,000	-	72,500				
Funding (excl tax req)	-	-	(72,500)				
Net Project Costs (Funded From Tax Req)	30,000	-	-	-	-	-	-
TOTAL Cost Center Expenditures	**516,819**	**528,102**	**689,233**	**621,228**	**638,213**	**662,164**	**687,058**
FUNDING SOURCES (REVENUE)							
Administrative Recovery	(516,819)	(527,620)	(635,937)	(641,008)	(658,587)	(683,148)	(708,673)
Administration Overhead Charge		-	19,204	19,780	20,374	20,985	21,614
Other	-	(482)	-	-	-	-	-
TOTAL REVENUE	**(516,819)**	**(528,102)**	**(616,733)**	**(621,228)**	**(638,213)**	**(662,164)**	**(687,058)**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	(72,500)	-	-	-	-
TOTAL FUNDING	**(516,819)**	**(528,102)**	**(689,233)**	**(621,228)**	**(638,213)**	**(662,164)**	**(687,058)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	6,170	6,170	6,565	6,612	6,661	6,711	6,762
Interest	46	395	47	50	50	50	51
Ending Balance	**6,216**	**6,565**	**6,612**	**6,661**	**6,711**	**6,762**	**6,812**
OPERATING RESERVE							
Beginning Balance	50,333	50,333	113,129	41,008	41,316	41,625	41,938
Uses (transfer from)	-	-	(72,500)	-	-	-	-
Funding (transfer to)	-	59,576	-	-	-	-	-
Interest	184	3,221	379	308	310	312	315
Ending Balance	**50,516**	**113,129**	**41,008**	**41,316**	**41,625**	**41,938**	**42,252**

NOTES

1. Admin OH allocation for IT support costs ($20K)
2. Software licensing fee increases for new HR software ($45K)
3. Budget for corporate employee relations functions ($40K)
4. Wage/salary classification changes ($45K)
5. PROJECTS: Software implementation ($20K), Collective bargaining ($17K), Korn Ferry Wage Analysis ($35K)
6. 2023 operating surplus to be transferred to the operating reserve. This will put the reserve in a positive position.

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

006 - Communication and Information Services

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	1,207,601	1,245,501	1,419,219	1,469,266	1,524,285	1,573,899	1,634,390
TOTAL OPERATING COSTS	**1,207,601**	**1,245,501**	**1,419,219**	**1,469,266**	**1,524,285**	**1,573,899**	**1,634,390**
*Percentage Increase over prior year	2.4%	3.1%	17.5%	3.5%	3.7%	3.3%	3.8%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Reserve	264,775	264,775	264,775	272,885	237,941	245,708	277,038
Transfer to Operating Reserve	18,593	8,408	-	-	-	-	-
TOTAL TRANSFERS	**283,368**	**273,183**	**264,775**	**272,885**	**237,941**	**245,708**	**277,038**
TOTAL COSTS	**1,490,969**	**1,518,684**	**1,683,994**	**1,742,151**	**1,762,226**	**1,819,606**	**1,911,428**
*Percentage Increase over prior year	14.1%	1.9%	12.9%	3.5%	1.2%	3.3%	5.0%
Projects							
Costs			25,000				
Funding (excl tax req)			(25,000)				
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL Cost Center Expenditures	**1,490,969**	**1,518,684**	**1,708,994**	**1,742,151**	**1,762,226**	**1,819,606**	**1,911,428**
FUNDING SOURCES (REVENUE)							
Operations	(90,525)	(89,274)	(90,525)	(92,174)	(92,174)	(92,174)	(92,174)
Administrative Recovery	(1,363,324)	(1,391,814)	(1,590,881)	(1,648,425)	(1,669,566)	(1,728,046)	(1,821,000)
Administration Overhead Charge			34,532	35,568	36,635	37,734	38,866
Other	(37,120)	(37,595)	(37,120)	(37,120)	(37,120)	(37,120)	(37,120)
TOTAL REVENUE	**(1,490,969)**	**(1,518,684)**	**(1,683,994)**	**(1,742,151)**	**(1,762,226)**	**(1,819,606)**	**(1,911,428)**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	(25,000)	-	-	-	-
TOTAL FUNDING	**(1,490,969)**	**(1,518,684)**	**(1,708,994)**	**(1,742,151)**	**(1,762,226)**	**(1,819,606)**	**(1,911,428)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Computer Equipment	20,000	5,080	21,500	23,500	25,500	28,000	30,000
Computer Workstations	95,000	115,519	100,000	105,000	110,000	120,000	125,000
Servers & Network Infrastructure	365,650	400,836	51,650	-	-	360,500	-
TOTAL EXPENDITURES	**480,650**	**521,435**	**173,150**	**128,500**	**135,500**	**508,500**	**155,000**
FUNDING SOURCES							
Proceeds of Sale	(5,000)	(5,163)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Transfer From Equipment Replacement Reserve	(475,650)	(516,273)	(168,150)	(123,500)	(130,500)	(503,500)	(150,000)
TOTAL FUNDING	**(480,650)**	**(521,435)**	**(173,150)**	**(128,500)**	**(135,500)**	**(508,500)**	**(155,000)**
Check	-	-	-	-	-	-	-

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

006 - Communication and Information Services

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	309,088	309,088	77,237	174,616	325,311	435,191	180,662
Uses (transfer from)	(475,650)	(516,273)	(168,150)	(123,500)	(130,500)	(503,500)	(150,000)
Funding (transfer to)	264,775	264,775	264,775	272,885	237,941	245,708	277,038
Interest	2,292	19,647	754	1,310	2,440	3,264	1,355
Ending Balance	**100,505**	**77,237**	**174,616**	**325,311**	**435,191**	**180,662**	**309,055**
OPERATING RESERVE							
Beginning Balance	359,358	359,488	390,901	368,741	371,507	374,293	377,100
Uses (transfer from)	-	-	(25,000)	-	-	-	-
Funding (transfer to)	18,593	8,408	-	-	-	-	-
Interest	687	23,005	2,840	2,766	2,786	2,807	2,828
Ending Balance	**378,638**	**390,901**	**368,741**	**371,507**	**374,293**	**377,100**	**379,928**

NOTES

1. Admin OH allocation for HR support costs ($34K)
2. Business Analyst shifted from Planning project to Information Services budget ($105K)
3. Wage/salary classification changes ($31K)
4. Cyber insurance premiums not previously budgeted for ($35K)
5. Software licensing cost increases ($22K)
6. Annual security audit & end user training ($18K)
7. PROJECT: Security assessment for CIS & NIST standards ($25K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

007 - Electoral Areas

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	3,948	2,626	31,092	34,272	35,494	36,766	38,088
TOTAL OPERATING COSTS	**3,948**	**2,626**	**31,092**	**34,272**	**35,494**	**36,766**	**38,088**
*Percentage Increase over prior year	-92.1%	-33.5%	687.6%	10.2%	3.6%	3.6%	3.6%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	25,000	26,322	25,000	27,500	30,000	32,500	35,000
TOTAL TRANSFERS	**25,000**	**26,322**	**25,000**	**27,500**	**30,000**	**32,500**	**35,000**
TOTAL COSTS	**28,948**	**28,948**	**56,092**	**61,772**	**65,494**	**69,266**	**73,088**
*Percentage Increase over prior year	-48.0%	0.0%	93.8%	10.1%	6.0%	5.8%	5.5%
Projects							
Costs	-	-	70,000	-	35,000	80,000	-
Funding (excl tax req)	-	-	(70,000)	-	(35,000)	(80,000)	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL Cost Center Expenditures	**28,948**	**28,948**	**126,092**	**61,772**	**100,494**	**149,266**	**73,088**
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	7,533	7,533	2,704	2,785	2,869	2,955	3,043
TOTAL REVENUE	**7,533**	**7,533**	**2,704**	**2,785**	**2,869**	**2,955**	**3,043**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	(70,000)	-	(35,000)	(80,000)	-
TAX REQ -CEN OK EAST	(16,952)	(16,995)	(28,348)	(31,126)	(32,961)	(34,821)	(36,706)
TAX REQ - CEN OK WEST	(19,529)	(19,486)	(30,448)	(33,431)	(35,402)	(37,399)	(39,425)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(36,481)**	**(36,481)**	**(58,796)**	**(64,557)**	**(68,363)**	**(72,220)**	**(76,131)**
*Percentage increase over prior year Requisition	1323.4%	1369.2%	61.2%	9.8%	5.9%	5.6%	5.4%
TOTAL FUNDING	**(28,948)**	**(28,948)**	**(126,092)**	**(61,772)**	**(100,494)**	**(149,266)**	**(73,088)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
FACILITIES RESERVE							
Beginning Balance	123,757	123,757	131,676	132,611	133,606	134,608	135,617
Interest	907	7,920	935	995	1,002	1,010	1,017
Ending Balance	**124,663**	**131,676**	**132,611**	**133,606**	**134,608**	**135,617**	**136,634**
OPERATING RESERVE							
Beginning Balance	68,719	68,719	99,439	55,143	83,057	78,680	31,770
Uses (transfer from)	-	-	(70,000)	-	(35,000)	(80,000)	-
Funding (transfer to)	25,000	26,322	25,000	27,500	30,000	32,500	35,000
Interest	219	4,398	705	414	623	590	238
Ending Balance	**93,938**	**99,439**	**55,143**	**83,057**	**78,680**	**31,770**	**67,008**

NOTES

1. Operating budget increased to reflect staff liason support costs for Electoral Area Services Committee ($27K).
2. PROJECTS: Ortho photos (2024 = $70K, 2027 = $80K), Elections (2026 = $35K).

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

008 - Electoral Areas Central Okanagan West							
OPERATING							
	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	23,503	22,605	34,040	35,112	36,403	37,669	38,980
TOTAL OPERATING COSTS	**23,503**	**22,605**	**34,040**	**35,112**	**36,403**	**37,669**	**38,980**
*Percentage Increase over prior year	-8.8%	-3.8%	44.8%	3.2%	3.7%	3.5%	3.5%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	956	-	-	-	-	-
TOTAL TRANSFERS	**-**	**956**	**-**	**-**	**-**	**-**	**-**
TOTAL COSTS	**23,503**	**23,561**	**34,040**	**35,112**	**36,403**	**37,669**	**38,980**
*Percentage Increase over prior year	-8.8%	0.2%	44.8%	3.2%	3.7%	3.5%	3.5%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	3,909	3,909	7,444	7,667	7,897	8,134	8,378
Other	-	(58)	-	-	-	-	-
TOTAL REVENUE	**3,909**	**3,851**	**7,444**	**7,667**	**7,897**	**8,134**	**8,378**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	(9,000)	(6,000)	(3,000)	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(27,412)	(27,412)	(32,484)	(36,779)	(41,300)	(45,803)	(47,359)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(27,412)**	**(27,412)**	**(32,484)**	**(36,779)**	**(41,300)**	**(45,803)**	**(47,359)**
*Percentage increase over prior year Requisition	3.4%	3.4%	18.5%	13.2%	12.3%	10.9%	3.4%
TOTAL FUNDING	**(23,503)**	**(23,561)**	**(34,040)**	**(35,112)**	**(36,403)**	**(37,669)**	**(38,980)**
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
OPERATING RESERVE							
Beginning Balance	30,226	30,226	33,116	24,345	18,527	15,666	15,784
Uses (transfer from)	-	-	(9,000)	(6,000)	(3,000)	-	-
Funding (transfer to)	-	956	-	-	-	-	-
Interest	205	1,934	228	183	139	117	118
Ending Balance	**30,432**	**33,116**	**24,345**	**18,527**	**15,666**	**15,784**	**15,902**

NOTES

1. Staff allocation updates to reflect actual time spent ($12K)
3. Increase in Admin overhead allocation for IT support ($3.5K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

009 - Electoral Areas Central Okanagan East

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	24,777	20,575	39,482	40,402	42,218	43,537	44,902
TOTAL OPERATING COSTS	**24,777**	**20,575**	**39,482**	**40,402**	**42,218**	**43,537**	**44,902**
*Percentage Increase over prior year	-9.8%	-17.0%	59.4%	2.3%	4.5%	3.1%	3.1%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	1,046	-	-	-	-	-
TOTAL TRANSFERS	**-**	**1,046**	**-**	**-**	**-**	**-**	**-**
TOTAL COSTS	**24,777**	**21,621**	**39,482**	**40,402**	**42,218**	**43,537**	**44,902**
*Percentage Increase over prior year	-9.8%	-12.7%	59.4%	2.3%	4.5%	3.1%	3.1%
FUNDING SOURCES (REVENUE)							
Operations	-	-	-	-	-	-	-
Administration Overhead Recovery	4,168	4,168	7,584	7,812	8,046	8,287	8,536
Other	-	(80)	-	-	-	-	-
TOTAL REVENUE	**4,168**	**4,088**	**7,584**	**7,812**	**8,046**	**8,287**	**8,536**
TRANSFERS FROM RESERVE							
From Operating Reserve	(3,235)	-	(15,000)	(10,000)	(5,000)	-	-
TAX REQ -CEN OK EAST	(25,709)	(25,709)	(32,066)	(38,214)	(45,264)	(51,824)	(53,438)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(25,709)**	**(25,709)**	**(32,066)**	**(38,214)**	**(45,264)**	**(51,824)**	**(53,438)**
*Percentage increase over prior year Requisition	-8.2%	-8.2%	24.7%	19.2%	18.4%	14.5%	3.1%
TOTAL FUNDING	**(24,777)**	**(21,621)**	**(39,482)**	**(40,402)**	**(42,218)**	**(43,537)**	**(44,902)**
Surplus/(Deficit)*	**-**	**-**	**-**	**-**	**-**	**-**	**-**

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING RESERVE							
Beginning Balance	38,109	38,109	41,593	26,856	17,058	12,186	12,277
Uses (transfer from)	(3,235)	-	(15,000)	(10,000)	(5,000)	-	-
Funding (transfer to)	-	1,046	-	-	-	-	-
Interest	193	2,439	263	201	128	91	92
Ending Balance	**35,067**	**41,593**	**26,856**	**17,058**	**12,186**	**12,277**	**12,369**

NOTES

1. Staff allocation updates to reflect actual time spent ($12K)
2. Increase in budget for travel/conference costs based on Board approved expenditures for 2024 ($3K)
3. Increase in Admin overhead allocation for IT support ($3K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

011 - Regional Grants in Aid

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	68,000	68,000	208,500	209,000	209,500	210,000	210,500
TOTAL OPERATING COSTS	**68,000**	**68,000**	**208,500**	**209,000**	**209,500**	**210,000**	**210,500**
*Percentage Increase over prior year	151.9%	0.0%	206.6%				
TOTAL COSTS	**68,000**	**68,000**	**208,500**	**209,000**	**209,500**	**210,000**	**210,500**
*Percentage Increase over prior year	151.9%	0.0%	206.6%				
FUNDING SOURCES (REVENUE)							
Administrative Recovery	2,047	2,048	3,740	3,852	3,968	4,087	4,209
TOTAL REVENUE	**2,047**	**2,048**	**3,740**	**3,852**	**3,968**	**4,087**	**4,209**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	(1,165)	(1,668)	(3,342)	(3,352)	(3,362)	(3,371)	(3,381)
TAX REQ - CEN OK WEST	(1,342)	(1,886)	(3,590)	(3,600)	(3,610)	(3,621)	(3,631)
TAX REQ - KELOWNA	(49,626)	(48,684)	(154,772)	(155,219)	(155,668)	(156,119)	(156,573)
TAX REQ - PEACHLAND	(1,838)	(2,513)	(5,137)	(5,152)	(5,166)	(5,181)	(5,196)
TAX REQ - LAKE COUNTRY	(4,920)	(5,417)	(13,996)	(14,037)	(14,077)	(14,118)	(14,159)
TAX REQ - WEST KELOWNA	(11,156)	(9,880)	(31,403)	(31,493)	(31,584)	(31,676)	(31,768)
TOTAL REQUISITION	**(70,047)**	**(70,048)**	**(212,240)**	**(212,852)**	**(213,468)**	**(214,087)**	**(214,709)**
*Percentage increase over prior year Requisition	145.2%	140.6%	203.0%	0.3%	0.3%	0.3%	0.3%
TOTAL FUNDING	**(68,000)**	**(68,000)**	**(208,500)**	**(209,000)**	**(209,500)**	**(210,000)**	**(210,500)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING RESERVE							
Beginning Balance	1,567	1,567	1,668	1,680	1,693	1,706	1,718
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	12	100	13	13	13	13	13
Ending Balance	**1,579**	**1,668**	**1,680**	**1,693**	**1,706**	**1,718**	**1,731**

NOTES

1. Okanagan Film Commission annual operating grant shifted from Economic Development (120) to Regional Grant in Aid ($140K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

012 - Grants - Westside Electoral Area

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	5,400	3,400	5,400	5,400	5,400	5,400	5,400
TOTAL OPERATING COSTS	**5,400**	**3,400**	**5,400**	**5,400**	**5,400**	**5,400**	**5,400**
*Percentage Increase over prior year	0.0%	-37.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	2,000	-	-	-	-	-
TOTAL TRANSFERS	**-**	**2,000**	**-**	**-**	**-**	**-**	**-**
TOTAL COSTS	**5,400**	**5,400**	**5,400**	**5,400**	**5,400**	**5,400**	**5,400**
*Percentage Increase over prior year	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
FUNDING SOURCES (REVENUE)							
Administrative Recovery	410	410	297	306	315	325	334
TOTAL REVENUE	**410**	**410**	**297**	**306**	**315**	**325**	**334**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(5,810)	(5,810)	(5,697)	(5,706)	(5,715)	(5,725)	(5,734)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(5,810)**	**(5,810)**	**(5,697)**	**(5,706)**	**(5,715)**	**(5,725)**	**(5,734)**
*Percentage increase over prior year Requisition	750.6%	750.6%	-1.9%	0.2%	0.2%	0.2%	0.2%
TOTAL FUNDING	**(5,400)**	**(5,400)**	**(5,400)**	**(5,400)**	**(5,400)**	**(5,400)**	**(5,400)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING RESERVE							
Beginning Balance	4,757	4,757	7,061	7,114	7,167	7,221	7,275
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	2,000	-	-	-	-	-
Interest	36	304	53	53	54	54	55
Ending Balance	4,792	7,061	7,114	7,167	7,221	7,275	7,330

NOTES

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

013 - Grants - Central Okanagan East

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	4,000	-	4,000	4,000	4,000	4,000	4,000
TOTAL OPERATING COSTS	**4,000**	**-**	**4,000**	**4,000**	**4,000**	**4,000**	**4,000**
*Percentage Increase over prior year	0.0%	-100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	4,000	-	-	-	-	-
TOTAL TRANSFERS	**-**	**4,000**	**-**	**-**	**-**	**-**	**-**
TOTAL COSTS	**4,000**	**4,000**	**4,000**	**4,000**	**4,000**	**4,000**	**4,000**
*Percentage Increase over prior year	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
FUNDING SOURCES (REVENUE)							
Administrative Recovery	303	303	220	227	233	240	248
TOTAL REVENUE	**303**	**303**	**220**	**227**	**233**	**240**	**248**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	(4,303)	(4,303)	(4,220)	(4,227)	(4,233)	(4,240)	(4,248)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(4,303)**	**(4,303)**	**(4,220)**	**(4,227)**	**(4,233)**	**(4,240)**	**(4,248)**
*Percentage increase over prior year Requisition	1765.8%	1765.8%	-1.9%	0.2%	0.2%	0.2%	0.2%
TOTAL FUNDING	**(4,000)**	**(4,000)**	**(4,000)**	**(4,000)**	**(4,000)**	**(4,000)**	**(4,000)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING RESERVE							
Beginning Balance	2,825	2,825	7,006	7,058	7,111	7,164	7,218
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	4,000	-	-	-	-	-
Interest	21	181	53	53	53	54	54
Ending Balance	**2,846**	**7,006**	**7,058**	**7,111**	**7,164**	**7,218**	**7,272**

NOTES

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

019 - Electoral Areas Fire Protection

OPERATING	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	239,334	150,446	210,093	213,411	218,649	224,031	229,560
TOTAL OPERATING COSTS	**239,334**	**150,446**	**210,093**	**213,411**	**218,649**	**224,031**	**229,560**
*Percentage Increase over prior year	-9.1%	-37.1%	-12.2%	1.6%	2.5%	2.5%	2.5%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	7,000	2,000	7,000	7,000	7,000	7,000	7,000
TOTAL TRANSFERS	**7,000**	**2,000**	**7,000**	**7,000**	**7,000**	**7,000**	**7,000**
TOTAL COSTS	**246,334**	**152,446**	**217,093**	**220,411**	**225,649**	**231,031**	**236,560**
*Percentage Increase over prior year	-8.9%	-38.1%	-11.9%	1.5%	2.4%	2.4%	2.4%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	59,893	59,892	57,512	59,237	61,014	62,845	64,730
Grants	(99,378)	-	(99,378)	(101,366)	(103,393)	(105,461)	(107,570)
TOTAL REVENUE	**(39,485)**	**59,892**	**(41,866)**	**(42,128)**	**(42,378)**	**(42,616)**	**(42,840)**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	(5,489)	-	-	-	-	-
TAX REQ -CEN OK EAST	(96,121)	(96,528)	(84,485)	(85,958)	(88,363)	(90,844)	(93,402)
TAX REQ - CEN OK WEST	(110,728)	(110,321)	(90,742)	(92,324)	(94,907)	(97,571)	(100,319)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(206,849)**	**(206,849)**	**(175,227)**	**(178,282)**	**(183,270)**	**(188,415)**	**(193,721)**
*Percentage increase over prior year Requisition	97.4%	98.1%	-15.3%	1.7%	2.8%	2.8%	2.8%
TOTAL FUNDING	**(246,334)**	**(152,446)**	**(217,093)**	**(220,411)**	**(225,649)**	**(231,031)**	**(236,560)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Vehicles	-		143,850	-	-	-	-
TOTAL EXPENDITURES	**-**		**143,850**	**-**	**-**		
FUNDING SOURCES							
Proceeds of Sale	-		(2,500)	-	-	-	-
Debt	-		(141,350)	-	-	-	-
TOTAL FUNDING	**-**		**(143,850)**	**-**	**-**		
Check	-		-	-	-	-	

RESERVES	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
FACILITIES RESERVE							
Beginning Balance	20,388	20,388	23,693	30,899	38,131	45,417	52,758
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	7,000	2,000	7,000	7,000	7,000	7,000	7,000
Interest	151	1,305	207	232	286	341	396
Ending Balance	**27,539**	**23,693**	**30,899**	**38,131**	**45,417**	**52,758**	**60,153**
OPERATING RESERVE							
Beginning Balance	6,099	6,099	1,000	1,008	1,015	1,023	1,031
Uses (transfer from)	-	(5,489)	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	46	390	8	8	8	8	8
Ending Balance	**6,145**	**1,000**	**1,008**	**1,015**	**1,023**	**1,031**	**1,038**

NOTES

1. Increase in budget for training to meet new standards ($2K)
2. Increase in budget for vehicle maintenance to reflect historical spending ($14K)
3. Increase in Firesmart budget to reflect full funding received ($25K)
4. Wage/salary classification changes ($18K)
5. CAPITAL: replacement of two vehicles

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

020 - Lakeshore Road Fire Protection

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	25,685	25,097	25,577	26,089	26,612	27,145	27,689
TOTAL OPERATING COSTS	**25,685**	**25,097**	**25,577**	**26,089**	**26,612**	**27,145**	**27,689**
*Percentage Increase over prior year	2.3%	-2.3%	-0.4%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	588	-	-	-	-	-
TOTAL TRANSFERS	**-**	**588**	**-**	**-**	**-**	**-**	**-**
TOTAL COSTS	**25,685**	**25,685**	**25,577**	**26,089**	**26,612**	**27,145**	**27,689**
*Percentage Increase over prior year	2.3%	0.0%	-0.4%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	1,904	1,904	1,413	1,455	1,499	1,544	1,590
TOTAL REVENUE	**1,904**	**1,904**	**1,413**	**1,455**	**1,499**	**1,544**	**1,590**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(27,589)	(27,589)	(26,990)	(27,545)	(28,111)	(28,689)	(29,279)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(27,589)**	**(27,589)**	**(26,990)**	**(27,545)**	**(28,111)**	**(28,689)**	**(29,279)**
*Percentage increase over prior year Requisition	3.3%	3.3%	-2.2%	2.1%	2.1%	2.1%	2.1%
TOTAL FUNDING	**(25,685)**	**(25,685)**	**(25,577)**	**(26,089)**	**(26,612)**	**(27,145)**	**(27,689)**
Surplus/(Deficit)*	**-**	**-**	**-**	**-**	**-**	**-**	**-**

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING RESERVE							
Beginning Balance	599	599	1,225	1,235	1,244	1,253	1,263
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	588	-	-	-	-	-
Interest	4	38	9	9	9	9	9
Ending Balance	**604**	**1,225**	**1,235**	**1,244**	**1,253**	**1,263**	**1,272**

NOTES

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

021 - Ellison Volunteer Fire Department

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	414,105	476,974	484,253	482,475	487,521	498,401	508,136
TOTAL OPERATING COSTS	**414,105**	**476,974**	**484,253**	**482,475**	**487,521**	**498,401**	**508,136**
*Percentage Increase over prior year	1.5%	15.2%	16.9%	-0.4%	1.0%	2.2%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Reserve	153,000	193,045	156,060	159,181	162,365	165,612	168,924
Transfer to Capital Facilities Reserve	-	-	150,000	152,000	154,040	156,121	158,243
TOTAL TRANSFERS	**153,000**	**193,045**	**306,060**	**311,181**	**316,405**	**321,733**	**327,167**
TOTAL COSTS	**567,105**	**670,019**	**790,313**	**793,656**	**803,926**	**820,134**	**835,304**
*Percentage Increase over prior year	1.7%	18.1%	39.4%	0.4%	1.3%	2.0%	1.8%
FUNDING SOURCES (REVENUE)							
Operations	(44,880)	(52,468)	(44,880)	(45,778)	(46,693)	(47,627)	(49,056)
Administrative Recovery	61,849	61,849	82,273	84,741	87,283	89,902	92,599
Provincial Emergency Program	-	(140,326)	-	-	-	-	-
TOTAL REVENUE	**16,969**	**(130,945)**	**37,393**	**38,964**	**40,590**	**42,275**	**43,543**
TRANSFERS FROM RESERVE							
From Operating Reserve	(45,000)	-	(45,000)	-	-	-	-
		-					
TAX REQ -CEN OK EAST	-		-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(539,074)	(539,074)	(782,706)	(832,620)	(844,516)	(862,409)	(878,847)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(539,074)**	**(539,074)**	**(782,706)**	**(832,620)**	**(844,516)**	**(862,409)**	**(878,847)**
*Percentage increase over prior year Requisition	6%	6%	45.2%	6.4%	1.4%	2.1%	1.9%
TOTAL FUNDING	**(567,105)**	**(670,019)**	**(790,313)**	**(793,656)**	**(803,926)**	**(820,134)**	**(835,304)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Equipment	20,137	7,690	49,937	20,600	21,218	21,855	22,510
Turn Out Gear	23,225	21,394	11,452	11,681	11,914	12,152	12,396
SCBA	45,149	45,118	7,650	7,800	8,103	7,959	8,118
Trucks	738,040	-	781,100	-	105,000	-	367,500
Building Renovations	20,600	-	86,575	-	527,800	-	-
TOTAL EXPENDITURES	**847,151**	**74,203**	**936,714**	**40,081**	**674,035**	**41,966**	**410,524**
FUNDING SOURCES							
Proceeds of Sale	-	-	(10,000)	-	(20,000)	-	(10,000)
UBCM Grant	-	-	(29,937)	-	-	-	-
Transfer From Equipment Replacement Fund	(125,151)	(74,203)	(88,202)	(40,081)	(126,235)	(41,966)	(400,524)
Transfer From Capital Facilities Fund	(722,000)	-	(808,575)	-	(527,800)	-	-
TOTAL FUNDING	**(847,151)**	**(74,203)**	**(936,714)**	**(40,081)**	**(674,035)**	**(41,966)**	**(410,524)**
Check	-	-	-	-	-	-	-

021 - Ellison Volunteer Fire Department							
RESERVES							
	2023		**2024**	**2025**	**2026**	**2027**	**2028**
	PLAN	**ACTUAL**	**PLAN**	**PLAN**	**PLAN**	**PLAN**	**PLAN**
EQUIPMENT RESERVE							
Beginning Balance	(11,706)	(11,706)	106,386	175,551	296,862	335,489	462,578
Uses (transfer from)	(125,151)	(74,203)	(88,202)	(40,081)	(126,235)	(41,966)	(400,524)
Funding (transfer to)	153,000	193,045	156,060	159,181	162,365	165,612	168,924
Interest	121	(749)	1,307	2,210	2,497	3,444	1,732
Ending Balance	**16,264**	**106,386**	**175,551**	**296,862**	**335,489**	**462,578**	**232,711**
FACILITIES RESERVE							
Beginning Balance	928,476	928,476	987,893	331,788	487,417	114,509	272,660
Uses (transfer from)	(722,000)	-	(808,575)	-	(527,800)	-	-
Funding (transfer to)	-	-	150,000	152,000	154,040	156,121	158,243
Interest	1,549	59,417	2,470	3,628	852	2,030	3,232
Ending Balance	**208,025**	**987,893**	**331,788**	**487,417**	**114,509**	**272,660**	**434,135**
OPERATING RESERVE							
Beginning Balance	288,729	288,729	307,206	264,172	266,154	268,150	270,161
Uses (transfer from)	(45,000)	-	(45,000)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,828	18,477	1,967	1,981	1,996	2,011	2,026
Ending Balance	**245,557**	**307,206**	**264,172**	**266,154**	**268,150**	**270,161**	**272,187**

NOTES

1. Increase in Admin OH alloction for IT support costs offset by lower base allocation ($20K)
2. Increase in budget for building maintenance for expected increase in costs as buildings age ($8K)
3. Increase in budget for training to meet new standards ($12K)
4. Increase in budget for equipment maintenance to reflect required updates to meet new standards ($11K)
5. Increase in budget for vehicle maintenance to reflect historical spending ($15K)
6. Staff allocation updates to reflect actual time spent ($20K)
7. New transfer to facilities reserve to fund projected capital projects ($150K)
8. Projected negative facilities reserve balance to be offset by 2023 surplus from deployments. New transfer will be increased if the surplus is not sufficient.
9. CAPITAL: Firehall roof ($65K) & vehicle replacement ($59K)

022 - Joe Rich Volunteer Fire Department

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	385,819	481,786	504,117	468,121	478,238	488,958	499,937
TOTAL OPERATING COSTS	**385,819**	**481,786**	**504,117**	**468,121**	**478,238**	**488,958**	**499,937**
*Percentage Increase over prior year	-11.3%	24.9%	30.7%	-7.1%	2.2%	2.2%	2.2%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Reserve	-	45,189	140,454	143,263	146,128	149,051	153,523
Transfer to Capital Facilities Reserve	137,700	137,700	-	-	-	-	-
TOTAL TRANSFERS	**137,700**	**182,889**	**140,454**	**143,263**	**146,128**	**149,051**	**153,523**
TOTAL COSTS	**523,519**	**664,675**	**644,571**	**611,384**	**624,366**	**638,009**	**653,459**
*Percentage Increase over prior year	-8.1%	27.0%	23.1%	-5.1%	2.1%	2.2%	2.4%
FUNDING SOURCES (REVENUE)							
Operations	-	-	-	-	-	-	-
Administrative Recovery	65,961	65,961	71,076	73,208	75,405	77,667	79,997
Provincial Emergency Program	-	(166,610)	-	-	-	-	-
Other	-	6,453	-	-	-	-	-
TOTAL REVENUE	**65,961**	**(94,196)**	**71,076**	**73,208**	**75,405**	**77,667**	**79,997**
TRANSFERS FROM RESERVE							
From Operating Reserve	(19,000)	-	(54,000)	(33,500)	(23,500)	(5,500)	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(570,480)	(570,480)	(661,647)	(651,092)	(676,271)	(710,175)	(733,456)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(570,480)**	**(570,480)**	**(661,647)**	**(651,092)**	**(676,271)**	**(710,175)**	**(733,456)**
*Percentage increase over prior year Requisition	8.7%	8.7%	16.0%	-1.6%	3.9%	5.0%	3.3%
TOTAL FUNDING	**(523,519)**	**(664,675)**	**(644,571)**	**(611,384)**	**(624,366)**	**(638,009)**	**(653,459)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Equipment	20,600	-	-	40,600	-	-	-
Turn Out Gear	23,167	14,500	-	-	-	-	-
SCBA	9,064	14,592	28,800	-	-	-	-
Water Supply / Cisterns	22,848	-	22,000	-	-	-	-
Trucks	587,440	570,806	682,500	273,000	1,244,250	-	-
Building Renovations	11,330	-	20,300	15,225	15,530	15,840	16,157
TOTAL EXPENDITURES	**674,449**	**599,898**	**753,600**	**328,825**	**1,259,780**	**15,840**	**16,157**
		-					
FUNDING SOURCES		-					
Proceeds of Sale	(10,000)	(7,979)	(10,500)	(10,000)	(2,500)	-	-
Debt Proceeds	-	-	(672,000)	-	(1,241,750)	-	-
UBCM Grant	-	-	(28,800)	(215,545)	-	-	-
Transfer From Equipment Replacement Fund	-	-	-	(88,055)	-	-	-
Transfer From Capital Replacement Fund	(664,449)	(591,919)	(42,300)	(15,225)	(15,530)	(15,840)	(16,157)
Transfer From CWF Cap Fac Reserve	-	-	-	-	-	-	-
TOTAL FUNDING	**(674,449)**	**(599,898)**	**(753,600)**	**(328,825)**	**(1,259,780)**	**(15,840)**	**(16,157)**
Check	-	-	-	-	-	-	-

022 - Joe Rich Volunteer Fire Department							
RESERVES							
	2023		2024	2025	2026	2027	2028
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	21,715	21,715	68,295	210,314	267,514	416,744	570,038
Uses (transfer from)	-	-	-	(88,055)	-	-	-
Funding (transfer to)	-	45,189	140,454	143,263	146,128	149,051	153,523
Interest	163	1,390	1,566	1,991	3,102	4,243	5,427
Ending Balance	**21,878**	**68,295**	**210,314**	**267,514**	**416,744**	**570,038**	**728,988**
FACILITIES RESERVE							
Beginning Balance	758,968	758,968	353,319	313,351	300,362	286,969	273,162
Uses (transfer from)	(664,449)	(591,919)	(42,300)	(15,225)	(15,530)	(15,840)	(16,157)
Funding (transfer to)	137,700	137,700	-	-	-	-	-
Interest	1,742	48,569	2,333	2,236	2,136	2,033	1,928
Ending Balance	**233,961**	**353,319**	**313,351**	**300,362**	**286,969**	**273,162**	**258,933**
OPERATING RESERVE							
Beginning Balance	185,162	185,162	197,011	144,084	111,413	88,572	83,695
Uses (transfer from)	(19,000)	-	(54,000)	(33,500)	(23,500)	(5,500)	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,246	11,849	1,073	829	659	623	628
Ending Balance	**167,408**	**197,011**	**144,084**	**111,413**	**88,572**	**83,695**	**84,323**

NOTES

1. Increase in Admin OH alloction for IT support costs offset by lower base allocation ($5K)
2. Increase budget for proposed increase in firefighter wages ($26K)
3. Increase in budget for training to meet new standards ($10K)
4. Increase in budget for equipment maintenance to reflect increasing costs to meet new standards ($16K)
5. Increase in budget for vehicle maintenance to reflect historical spending and increasing costs ($40K)
6. Updates to staff allocations to reflect actual time spent ($20K)
7. CAPITAL: replacement of tender/pumper that did not get the required FUS extension ($682K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

023 - North Westside Volunteer Fire Dept

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	563,762	722,245	712,964	709,528	725,940	742,738	760,001
TOTAL OPERATING COSTS	**563,762**	**722,245**	**712,964**	**709,528**	**725,940**	**742,738**	**760,001**
*Percentage Increase over prior year	2.3%	28.1%	26.5%	-0.5%	2.3%	2.3%	2.3%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Reserve	50,000	100,000	150,000	175,000	200,000	225,000	250,000
Transfer to Operating Reserve	-	86,841	-	-	-	-	-
TOTAL TRANSFERS	**50,000**	**186,841**	**150,000**	**175,000**	**200,000**	**225,000**	**250,000**
TOTAL COSTS	**613,762**	**909,085**	**862,964**	**884,528**	**925,940**	**967,738**	**1,010,001**
*Percentage Increase over prior year	-2.8%	48.1%	40.6%	2.5%	4.7%	4.5%	4.4%
FUNDING SOURCES (REVENUE)							
Operations	59,545	59,545	-	-	-	-	-
Administrative Recovery	83,595	83,595	109,447	112,730	116,112	119,596	123,184
UBCM Grant	-	-	-	-	-	-	-
Provincial Emergency Program	-	(295,323)	-	-	-	-	-
TOTAL REVENUE	**143,140**	**(152,183)**	**109,447**	**112,730**	**116,112**	**119,596**	**123,184**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(756,903)	(756,903)	(972,411)	(997,258)	(1,042,053)	(1,087,333)	(1,133,185)
TOTAL REQUISITION	**(756,903)**	**(756,903)**	**(972,411)**	**(997,258)**	**(1,042,053)**	**(1,087,333)**	**(1,133,185)**
*Percentage increase over prior year Requisition	10.5%	10.5%	28.5%	2.6%	4.5%	4.3%	4.2%
TOTAL FUNDING	**(613,762)**	**(909,085)**	**(862,964)**	**(884,528)**	**(925,940)**	**(967,738)**	**(1,010,001)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Equipment	9,867	-	37,207	-	-	-	-
Turn Out Gear	11,458	11,811	12,155	-	-	-	-
SCBA	32,123	57,676	19,055	-	-	-	-
Trucks	1,640	-	-	315,000	-	227,850	552,300
Building Renovations	20,600	-	51,500	-	-	-	-
TOTAL EXPENDITURES	**75,688**	**69,487**	**119,917**	**315,000**	**-**	**227,850**	**552,300**
		-					
FUNDING SOURCES		-					
Proceeds of Sale	-	-	-	(10,000)	-	-	-
UBCM Grant	-	(28,800)	(26,739)	-	-	-	-
Other Grant	-	-	-	-	-	(217,000)	(149,720)
Transfer From Equipment Replacement Fund	-	-	(41,678)	(305,000)	-	(10,850)	(402,580)
Transfer From Capital Replacement Fund	(75,688)	(40,687)	(51,500)	-	-	-	-
TOTAL FUNDING	**(75,688)**	**(69,487)**	**(119,917)**	**(315,000)**	**-**	**(227,850)**	**(552,300)**
Check	-	-	-	-	-	-	-

023 - North Westside Volunteer Fire Dept

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	-	-	100,000	209,884	80,484	282,587	500,463
Uses (transfer from)	-	-	(41,678)	(305,000)	-	(10,850)	(402,580)
Funding (transfer to)	50,000	100,000	150,000	175,000	200,000	225,000	250,000
Interest	375	-	1,562	599	2,104	3,726	2,609
Ending Balance	**50,375**	**100,000**	**209,884**	**80,484**	**282,587**	**500,463**	**350,492**
FACILITIES RESERVE							
Beginning Balance	583,279	583,279	579,919	532,382	536,375	540,397	544,450
Uses (transfer from)	(75,688)	(40,687)	(51,500)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	3,807	37,326	3,963	3,993	4,023	4,053	4,083
Ending Balance	**511,398**	**579,919**	**532,382**	**536,375**	**540,397**	**544,450**	**548,534**
OPERATING RESERVE							
Beginning Balance	-	-	86,841	87,492	88,148	88,809	89,475
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	86,841	-	-	-	-	-
Interest	-	-	651	656	661	666	671
Ending Balance	**-**	**86,841**	**87,492**	**88,148**	**88,809**	**89,475**	**90,146**

NOTES

1. Increase in Admin OH alloction for IT support costs offset by lower base allocation ($25K)
2. Shift of 2022 deficit recovery to wage budget to fund historical budget shortfall ($60K)
3. Increase budget for proposed increase in firefighter wages ($23K)
4. Increase in budget for training to meet new standards ($10K)
5. Increase in budget for equipment maintenance for anticipated increase in costs ($10K)
6. Increase in budget for vehicle maintenance for anticipated increase in costs ($15K)
7. Updates to staff allocations to reflect actual time spent ($22K)
8. Planned increase in transfers to Equipment Replacement Reserve ($70K) + additional increase ($130K) to fund future purchases (2031 = $750K)
9. CAPITAL: Replacement of fire engine ($620K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

024 - Wilsons Landing Volunteer Fire Dept

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	277,606	366,887	410,559	409,866	411,754	422,283	434,104
TOTAL OPERATING COSTS	**277,606**	**366,887**	**410,559**	**409,866**	**411,754**	**422,283**	**434,104**
*Percentage Increase over prior year	4.8%	32.2%	47.9%	-0.2%	0.5%	2.6%	2.8%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Reserve	40,000	131,689	60,000	68,979	70,358	71,765	73,918
TOTAL TRANSFERS	**40,000**	**131,689**	**60,000**	**68,979**	**70,358**	**71,765**	**73,918**
TOTAL COSTS	**317,606**	**498,577**	**470,559**	**478,845**	**482,112**	**494,048**	**508,022**
*Percentage Increase over prior year	0.9%	57.0%	48.2%	1.8%	0.7%	2.5%	2.8%
FUNDING SOURCES (REVENUE)							
Administrative Recovery	40,166	40,166	45,022	46,373	47,764	49,197	50,673
Provincial Emergency Program	-	(195,972)	-	-	-	-	-
TOTAL REVENUE	**40,166**	**(155,805)**	**45,022**	**46,373**	**47,764**	**49,197**	**50,673**
TRANSFERS FROM RESERVE							
From Operating Reserve	(15,000)	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(342,772)	(342,772)	(515,581)	(525,217)	(529,876)	(543,245)	(558,695)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(342,772)**	**(342,772)**	**(515,581)**	**(525,217)**	**(529,876)**	**(543,245)**	**(558,695)**
*Percentage increase over prior year Requisition	13.2%	13.2%	50.4%	1.9%	0.9%	2.5%	2.8%
TOTAL FUNDING	**(317,606)**	**(498,577)**	**(470,559)**	**(478,845)**	**(482,112)**	**(494,048)**	**(508,022)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Equipment	30,900	-	30,900	22,330	-	-	-
Turn Out Gear	10,300	-	10,300	-	-	-	-
Trucks	16,040	-	39,140	-	-	913,500	-
Building Renovations	10,180	-	10,180	-	-	-	-
TOTAL EXPENDITURES	**67,420**	**-**	**90,520**	**22,330**	**-**	**913,500**	**-**
		-					
FUNDING SOURCES		-					
Proceeds of Sale	-	-	-	-	-	(10,000)	-
UBCM Grant	-	-	(43,670)	(22,330)	-	-	-
Transfer From Equipment Replacement Fund	(67,420)	-	(36,670)	-	-	(303,500)	-
Transfer From Capital Replacement Fund	-	-	(10,180)	-	-	-	-
Debt	-	-	-	-	-	(600,000)	-
		-					
TOTAL FUNDING	**(67,420)**	-	**(90,520)**	**(22,330)**	**-**	**(913,500)**	**-**
Check	-	-	-	-	-	-	-

024 - Wilsons Landing Volunteer Fire Dept							
RESERVES							
	2023		2024	2025	2026	2027	2028
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	(9,483)	(9,483)	121,600	144,650	214,713	286,682	57,097
Uses (transfer from)	(67,420)	-	(36,670)	-	-	(303,500)	-
Funding (transfer to)	40,000	131,689	60,000	68,979	70,358	71,765	73,918
Interest	(425)	(607)	(280)	1,085	1,610	2,150	428
Ending Balance	**(37,328)**	**121,600**	**144,650**	**214,713**	**286,682**	**57,097**	**131,444**
FACILITIES RESERVE							
Beginning Balance	254,593	254,593	270,886	262,629	264,598	266,583	268,582
Uses (transfer from)	-	-	(10,180)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,828	16,292	1,923	1,970	1,984	1,999	2,014
Ending Balance	**256,421**	**270,886**	**262,629**	**264,598**	**266,583**	**268,582**	**270,597**
OPERATING RESERVE							
Beginning Balance	98,808	98,808	105,131	105,761	106,554	107,353	108,158
Uses (transfer from)	(15,000)	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	180	6,323	630	793	799	805	811
Ending Balance	**83,988**	**105,131**	**105,761**	**106,554**	**107,353**	**108,158**	**108,969**

NOTES

1. Increase in Admin OH alloction for IT support costs offset by lower base allocation ($25K)
2. Increase budget for proposed increase in firefighter wages ($27K)
3. Increase in budget for training to meet new standards ($40K)
4. Increase in budget for turnouts destroyed in GCF. External funding being sought ($24K)
5. Increase in budget for vehicle maintenance to reflect historical spending ($10K)
6. Updates to staff allocations to reflect actual time spent ($18K)
7. Increase to general maintenance budget ($8K)
8. Increase in equipment maintenance for anticipated costs to meet new standards ($5K)
9. Planned increase in transfers to Equipment Replacement Reserve retained ($20K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

027 - Ridgeview Fire Hall

OPERATING	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	10,967	10,967	10,967	10,967	-	-	-
TOTAL OPERATING COSTS	**10,967**	**10,967**	**10,967**	**10,967**	**-**	**-**	**-**
*Percentage Increase over prior year	0.0%	0.0%	0.0%	0%	0%	-100%	#DIV/0!
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	115	-	-	-	-	-
TOTAL TRANSFERS	**-**	**115**	**-**	**-**	**-**	**-**	**-**
TOTAL COSTS	**10,967**	**11,082**	**10,967**	**10,967**	**-**	**-**	**-**
*Percentage Increase over prior year	0.0%	1.0%	0.0%	0.0%	-100.0%	-	-
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	-	-	-	-	-	-	-
Other	-	(115)	-	-	-	-	-
TOTAL REVENUE	**-**	**(115)**	**-**	**-**	**-**	**-**	**-**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
PARCEL TAX	(10,967)	(10,967)	(10,967)	(10,967)	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
		-					
TOTAL REQUISITION	**(10,967)**	**(10,967)**	**(10,967)**	**(10,967)**	**-**	**-**	**-**
*Percentage increase over prior year Requisition	16.4%	16.4%	0.0%	0.0%	-100.0%	-	-
TOTAL FUNDING	**(10,967)**	**(11,082)**	**(10,967)**	**(10,967)**	**-**	**-**	**-**
Surplus/(Deficit)*	**-**	**-**	**-**	**-**	**-**	**-**	**-**

RESERVES	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING RESERVE							
Beginning Balance	195	195	322	324	326	328	331
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	115	-	-	-	-	-
Interest	-	12	1	2	2	2	2
Ending Balance	**195**	**322**	**324**	**326**	**328**	**331**	**333**

NOTES

1. MFA loan fully paid in 2025.

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

028 - June Springs Fire Dept

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	15,517	14,876	15,448	15,757	16,073	16,395	16,723
TOTAL OPERATING COSTS	**15,517**	**14,876**	**15,448**	**15,757**	**16,073**	**16,395**	**16,723**
*Percentage Increase over prior year	2.3%	-4.1%	-0.4%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	640	-	-	-	-	-
TOTAL TRANSFERS	**-**	**640**	**-**	**-**	**-**	**-**	**-**
TOTAL COSTS	**15,517**	**15,517**	**15,448**	**15,757**	**16,073**	**16,395**	**16,723**
*Percentage Increase over prior year	2.3%	0.0%	-0.4%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Administrative Recovery	1,150	1,150	853	879	905	932	960
TOTAL REVENUE	**1,150**	**1,150**	**853**	**879**	**905**	**932**	**960**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(16,667)	(16,667)	(16,301)	(16,636)	(16,978)	(17,327)	(17,683)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(16,667)**	**(16,667)**	**(16,301)**	**(16,636)**	**(16,978)**	**(17,327)**	**(17,683)**
*Percentage increase over prior year Requisition	3.9%	3.9%	-2.2%	2.1%	2.1%	2.1%	2.1%
TOTAL FUNDING	**(15,517)**	**(15,517)**	**(15,448)**	**(15,757)**	**(16,073)**	**(16,395)**	**(16,723)**
Surplus/(Deficit)*	**-**	**-**	**-**	**-**	**-**	**-**	**-**

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING RESERVE							
Beginning Balance	1,633	1,633	2,378	2,396	2,414	2,432	2,450
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	640	-	-	-	-	-
Interest	12	105	18	18	18	18	18
Ending Balance	**1,645**	**2,378**	**2,396**	**2,414**	**2,432**	**2,450**	**2,468**

NOTES

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

029 - Brent Road FIre Protection

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	27,628	33,261	38,751	46,794	54,861	55,929	56,998
TOTAL OPERATING COSTS	**27,628**	**33,261**	**38,751**	**46,794**	**54,861**	**55,929**	**56,998**
*Percentage Increase over prior year	2.1%	20.4%	40.3%	20.8%	17.2%	1.9%	1.9%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	3,264	3,264	3,264	3,329	3,396	3,464	3,533
TOTAL TRANSFERS	**3,264**	**3,264**	**3,264**	**3,329**	**3,396**	**3,464**	**3,533**
TOTAL COSTS	**30,892**	**36,525**	**42,015**	**50,123**	**58,257**	**59,393**	**60,531**
*Percentage Increase over prior year	2.1%	18.2%	36.0%	19.3%	16.2%	1.9%	1.9%
FUNDING SOURCES (REVENUE)							
Administrative Recovery	2,052	2,052	1,725	1,777	1,830	1,885	1,942
TOTAL REVENUE	**2,052**	**2,052**	**1,725**	**1,777**	**1,830**	**1,885**	**1,942**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	(5,633)	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(32,944)	(32,944)	(43,740)	(51,900)	(60,087)	(61,277)	(62,473)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(32,944)**	**(32,944)**	**(43,740)**	**(51,900)**	**(60,087)**	**(61,277)**	**(62,473)**
*Percentage increase over prior year Requisition	3.7%	3.7%	32.8%	18.7%	15.8%	2.0%	2.0%
TOTAL FUNDING	**(30,892)**	**(36,525)**	**(42,015)**	**(50,123)**	**(58,257)**	**(59,393)**	**(60,531)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	191	191	204	205	207	208	210
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1	12	2	2	2	2	2
Ending Balance	**193**	**204**	**205**	**207**	**208**	**210**	**211**
FACILITIES RESERVE							
Beginning Balance	35,419	35,419	40,950	44,545	48,234	52,017	55,897
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	3,264	3,264	3,264	3,329	3,396	3,464	3,533
Interest	290	2,267	332	359	387	416	446
Ending Balance	**38,973**	**40,950**	**44,545**	**48,234**	**52,017**	**55,897**	**59,876**
OPERATING RESERVE							
Beginning Balance	8,226	8,226	3,120	3,143	3,167	3,190	3,214
Uses (transfer from)	-	(5,633)	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	62	526	23	24	24	24	24
Ending Balance	**8,288**	**3,120**	**3,143**	**3,167**	**3,190**	**3,214**	**3,238**

NOTES

1. Increase in contracted services budget to reflect historical spending ($8K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

030 - Regional Rescue Service

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	2,930,624	4,567,043	2,956,192	3,344,657	3,413,114	3,483,096	3,554,643
TOTAL OPERATING COSTS	**2,930,624**	**4,567,043**	**2,956,192**	**3,344,657**	**3,413,114**	**3,483,096**	**3,554,643**
*Percentage Increase over prior year	7.8%	55.8%	0.9%	13.1%	2.0%	2.1%	2.1%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Reserve	150,000	150,000	150,000	150,000	150,000	160,000	160,000
Transfer to Operating Reserve	-	88,515	-	-	-	-	-
TOTAL TRANSFERS	**150,000**	**238,515**	**150,000**	**150,000**	**150,000**	**160,000**	**160,000**
TOTAL COSTS	**3,080,624**	**4,805,559**	**3,106,192**	**3,494,657**	**3,563,114**	**3,643,096**	**3,714,643**
*Percentage Increase over prior year	7.6%	56.0%	0.8%	12.5%	2.0%	2.2%	2.0%
Projects							
Costs	150,335		530,372				
Funding (excl tax req)	(150,335)		(530,372)				
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL Cost Center Expenditures	**3,230,959**	**4,805,559**	**3,636,564**	**3,494,657**	**3,563,114**	**3,643,096**	**3,714,643**
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(123,472)	(130,921)	(134,428)	(140,082)	(144,285)	(148,613)	(153,071)
Administrative Recovery	407,728	412,278	454,094	467,717	481,748	496,201	511,087
Grant	(40,800)	(1,769,948)	(40,800)	(41,616)	(42,448)	(43,297)	-
TOTAL REVENUE	**243,456**	**(1,488,592)**	**278,866**	**286,019**	**295,015**	**304,290**	**358,015**
TRANSFERS FROM RESERVE							
From Operating Reserve	(150,000)	-	(205,000)	-	-	-	-
TAX REQ -CEN OK EAST	(62,672)	(62,860)	(70,259)	(71,589)	(73,056)	(74,746)	(77,118)
TAX REQ - LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(72,101)	(71,877)	(76,849)	(78,304)	(79,908)	(81,757)	(84,351)
TAX REQ - KELOWNA	(2,268,105)	(2,262,810)	(2,555,317)	(2,603,694)	(2,657,035)	(2,718,505)	(2,804,778)
TAX REQ - PEACHLAND	(98,123)	(97,908)	(107,599)	(109,636)	(111,882)	(114,471)	(118,103)
TAX REQ - LAKE COUNTRY	(258,163)	(257,543)	(287,350)	(292,790)	(298,788)	(305,700)	(315,402)
TAX REQ - WEST KELOWNA	(565,250)	(563,969)	(613,057)	(624,663)	(637,460)	(652,208)	(672,906)
TOTAL REQUISITION	**(3,324,415)**	**(3,316,967)**	**(3,710,430)**	**(3,780,675)**	**(3,858,129)**	**(3,947,387)**	**(4,072,658)**
*Percentage increase over prior year Requisition	21.4%	21.2%	11.6%	1.9%	2.0%	2.3%	3.2%
TOTAL FUNDING	**(3,230,959)**	**(4,805,559)**	**(3,636,564)**	**(3,494,657)**	**(3,563,114)**	**(3,643,096)**	**(3,714,643)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

030 - Regional Rescue Service

CAPITAL

	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Equipment	347,286	-	509,067	14,671	27,126	14,885	102,006
Computers Equipment	8,658	74,766	8,658	-	68,045	-	-
Building	400,000	-	400,000	6,000,000	2,000,000	-	-
EOC Upgrades	-	-	-	5,000	-	-	22,100
Auto Extrication Equipment	-	-	-	-	65,000	67,000	69,000
Vehicle	501,250	47,151	454,100	-	-	-	-
TOTAL EXPENDITURES	**1,257,194**	**121,917**	**1,371,825**	**6,051,171**	**2,196,921**	**81,885**	**193,106**
FUNDING SOURCES							
Borrowing	(501,250)	-	(454,100)	-	-	-	-
Proceeds of sale	-	-	-	(2,500)	(2,500)	-	-
Other Grant	(400,000)	-	(400,000)	(6,000,000)	(2,000,000)	-	-
Transfer From Equipment Replacement Fund	(355,945)	(121,917)	(517,725)	(48,671)	(194,421)	(81,885)	(193,106)
TOTAL FUNDING	**(1,257,195)**	**(121,917)**	**(1,371,825)**	**(6,051,171)**	**(2,196,921)**	**(81,885)**	**(193,106)**
Check	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	303,645	303,645	351,160	(16,689)	85,275	41,161	120,170
Uses (transfer from)	(355,945)	(121,917)	(517,725)	(48,671)	(194,421)	(81,885)	(193,106)
Funding (transfer to)	150,000	150,000	150,000	150,000	150,000	160,000	160,000
Interest	733	19,431	(124)	635	306	895	653
Ending Balance	**98,434**	**351,160**	**(16,689)**	**85,275**	**41,161**	**120,170**	**87,717**
OPERATING RESERVE							
Beginning Balance	501,896	501,896	622,529	420,661	423,816	426,994	430,197
Uses (transfer from)	(50,000)	-	(205,000)	-	-	-	-
Funding (transfer to)	-	88,515	-	-	-	-	-
Interest	3,389	32,118	3,131	3,155	3,179	3,202	3,226
Ending Balance	**455,285**	**622,529**	**420,661**	**423,816**	**426,994**	**430,197**	**433,423**

NOTES

1. PROJECTS: Heat mapping ($150K), emergency plan training ($175K), service reviews (EMO model - $55K, Regional Rescue service - $150K)
2. CAPITAL: inflationary increase to radio tower infrastructure replacement budget ($150K, total budget $300K). Start of COSAR facility project ($400K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

031 - 911 Emergency Number

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	1,473,545	1,484,717	1,519,790	1,595,624	1,675,367	1,759,035	1,845,602
TOTAL OPERATING COSTS	**1,473,545**	**1,484,717**	**1,519,790**	**1,595,624**	**1,675,367**	**1,759,035**	**1,845,602**
*Percentage Increase over prior year	12.3%	0.8%	3.1%	4.99%	5.00%	4.99%	4.92%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	-	-	100,000	125,000	150,000	175,000
TOTAL TRANSFERS	**-**	**-**	**-**	**100,000**	**125,000**	**150,000**	**175,000**
TOTAL COSTS	**1,473,545**	**1,484,717**	**1,519,790**	**1,695,624**	**1,800,367**	**1,909,035**	**2,020,602**
*Percentage Increase over prior year	12.3%	0.8%	3.1%	11.6%	6.2%	6.0%	5.8%
FUNDING SOURCES (REVENUE)							
Operations	(1,219,109)	(1,192,163)	(1,128,826)	(1,162,691)	(1,197,572)	(1,233,499)	(1,270,504)
Administration Overhead Recovery	199,011	199,011	151,016	155,546	160,213	165,019	169,970
Other	-	(4,264)	-	-	-	-	-
			-	-	-	-	-
TOTAL REVENUE	**(1,020,098)**	**(997,415)**	**(977,810)**	**(1,007,144)**	**(1,037,359)**	**(1,068,479)**	**(1,100,534)**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	(8,928)	-	-	-	-	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	(8,548)	(8,600)	(10,263)	(13,037)	(14,448)	(15,916)	(17,422)
TAX REQ - CEN OK WEST	(9,834)	(9,825)	(11,225)	(14,260)	(15,803)	(17,409)	(19,056)
TAX REQ - KELOWNA	(309,368)	(327,053)	(373,254)	(474,145)	(525,472)	(578,878)	(633,637)
TAX REQ - PEACHLAND	(13,384)	(14,153)	(15,717)	(19,965)	(22,127)	(24,375)	(26,681)
TAX REQ - LAKE COUNTRY	(35,213)	(37,227)	(41,973)	(53,318)	(59,090)	(65,096)	(71,254)
TAX REQ - WEST KELOWNA	(77,100)	(81,515)	(89,549)	(113,754)	(126,068)	(138,881)	(152,019)
TOTAL REQUISITION	**(453,447)**	**(478,373)**	**(541,980)**	**(688,479)**	**(763,009)**	**(840,556)**	**(920,069)**
*Percentage increase over prior year Requisition	7.5%	13.4%	19.5%	27.0%	10.8%	10.2%	9.5%
TOTAL FUNDING	**(1,473,545)**	**(1,484,717)**	**(1,519,790)**	**(1,695,624)**	**(1,800,367)**	**(1,909,035)**	**(2,020,602)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
FACILITIES RESERVE							
Beginning Balance	6,008	6,008	6,392	6,440	6,488	6,537	6,586
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	45	384	48	48	49	49	49
Ending Balance	**6,053**	**6,392**	**6,440**	**6,488**	**6,537**	**6,586**	**6,635**
OPERATING RESERVE							
Beginning Balance	255,255	255,255	262,662	264,589	366,574	494,323	648,030
Uses (transfer from)	-	(8,928)	-	-	-	-	-
Funding (transfer to)	-	-	-	100,000	125,000	150,000	175,000
Interest	1,756	16,335	1,928	1,984	2,749	3,707	4,860
Ending Balance	**257,012**	**262,662**	**264,589**	**366,574**	**494,323**	**648,030**	**827,891**

NOTES

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

039 - Alarm Control

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	187,814	152,085	193,199	198,367	204,127	243,651	249,546
Transfer to Crime Prevention	-	130,147	-	-	-	-	-
TOTAL OPERATING COSTS	**187,814**	**282,232**	**193,199**	**198,367**	**204,127**	**243,651**	**249,546**
*Percentage Increase over prior year	2.0%	50.3%	2.9%	2.7%	2.9%	19.4%	2.4%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Reserve	5,610	5,610	5,610	5,722	5,837	5,953	6,072
TOTAL TRANSFERS	**5,610**	**5,610**	**5,610**	**5,722**	**5,837**	**5,953**	**6,072**
TOTAL COSTS	**193,424**	**287,842**	**198,809**	**204,089**	**209,963**	**249,605**	**255,618**
*Percentage Increase over prior year	2.0%	48.8%	2.8%	2.7%	2.9%	18.9%	2.4%
FUNDING SOURCES (REVENUE)							
Operations	(235,317)	(329,945)	(244,447)	(251,097)	(258,381)	(299,475)	(306,984)
Administration Overhead Recovery	41,893	41,893	45,638	47,007	48,417	49,870	51,366
Other	-	210	-	-	-	-	-
TOTAL REVENUE	**(193,424)**	**(287,842)**	**(198,809)**	**(204,090)**	**(209,963)**	**(249,605)**	**(255,618)**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	**(193,424)**	**(287,842)**	**(198,809)**	**(204,090)**	**(209,963)**	**(249,605)**	**(255,618)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

EQUIPMENT RESERVE	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
Beginning Balance	23,633	23,633	30,755	36,586	42,583	48,739	55,058
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	5,610	5,610	5,610	5,722	5,837	5,953	6,072
Interest	207	1,512	221	274	319	366	413
Ending Balance	**29,450**	**30,755**	**36,586**	**42,583**	**48,739**	**55,058**	**61,543**

NOTES

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

040 - Crime Stoppers

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	250,145	246,122	261,852	264,125	270,227	276,485	282,748
TOTAL OPERATING COSTS	**250,145**	**246,122**	**261,852**	**264,125**	**270,227**	**276,485**	**282,748**
*Percentage Increase over prior year	4.0%	-1.6%	4.7%	0.9%	2.3%	2.3%	2.3%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	21,930	25,953	21,930	22,369	22,816	23,272	23,738
TOTAL TRANSFERS	**21,930**	**25,953**	**21,930**	**22,369**	**22,816**	**23,272**	**23,738**
TOTAL COSTS	**272,075**	**272,075**	**283,782**	**286,493**	**293,043**	**299,758**	**306,486**
*Percentage Increase over prior year	3.8%	0.0%	4.3%	1.0%	2.3%	2.3%	2.2%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(11,703)	(11,720)	(12,421)	(12,794)	(13,177)	(13,573)	(13,980)
Administration Overhead Recovery	54,720	54,720	71,484	73,629	75,837	78,112	80,456
TOTAL REVENUE	**43,017**	**43,000**	**59,063**	**60,835**	**62,660**	**64,540**	**66,476**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	(5,940)	(5,977)	(6,492)	(6,577)	(6,735)	(6,898)	(7,062)
TAX REQ - CEN OK WEST	(6,834)	(6,827)	(7,101)	(7,194)	(7,367)	(7,545)	(7,725)
TAX REQ - KELOWNA	(214,974)	(214,934)	(236,112)	(239,200)	(244,967)	(250,886)	(256,853)
TAX REQ - PEACHLAND	(9,300)	(9,301)	(9,942)	(10,072)	(10,315)	(10,564)	(10,816)
TAX REQ - LAKE COUNTRY	(24,469)	(24,465)	(26,551)	(26,898)	(27,547)	(28,213)	(28,884)
TAX REQ - WEST KELOWNA	(53,575)	(53,571)	(56,647)	(57,387)	(58,771)	(60,191)	(61,623)
TOTAL REQUISITION	**(315,092)**	**(315,075)**	**(342,845)**	**(347,328)**	**(355,703)**	**(364,297)**	**(372,962)**
*Percentage increase over prior year Requisition	5.4%	5.1%	8.8%	1.3%	2.4%	2.4%	2.4%
TOTAL FUNDING	**(272,075)**	**(272,075)**	**(283,782)**	**(286,493)**	**(293,043)**	**(299,758)**	**(306,486)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	45,101	45,101	47,985	48,326	48,688	49,053	49,421
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	330	2,884	341	362	365	368	371
Ending Balance	**45,431**	**47,985**	**48,326**	**48,688**	**49,053**	**49,421**	**49,792**
OPERATING RESERVE							
Beginning Balance	116,743	116,743	150,167	173,142	196,809	221,101	246,032
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	21,930	25,953	21,930	22,369	22,816	23,272	23,738
Interest	748	7,471	1,046	1,299	1,476	1,658	1,845
Ending Balance	**139,421**	**150,167**	**173,142**	**196,809**	**221,101**	**246,032**	**271,615**

NOTES

1. Increase in Admin OH alloction for IT support costs offset by lower base allocation ($17K)

041 - Victims Services

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	471,048	495,306	550,755	571,714	585,370	599,400	612,470
TOTAL OPERATING COSTS	**471,048**	**495,306**	**550,755**	**571,714**	**585,370**	**599,400**	**612,470**
*Percentage Increase over prior year	4.5%	5.1%	16.9%	3.8%	2.4%	2.4%	2.2%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Reserve	10,200	10,200	10,200	10,404	10,612	10,824	11,041
TOTAL TRANSFERS	**10,200**	**10,200**	**10,200**	**10,404**	**10,612**	**10,824**	**11,041**
TOTAL COSTS	**481,248**	**505,506**	**560,955**	**582,118**	**595,983**	**610,224**	**623,511**
*Percentage Increase over prior year	4.4%	5.0%	16.6%	3.8%	2.4%	2.4%	2.2%
FUNDING SOURCES (REVENUE)							
Operations	(14,737)	(14,755)	(18,646)	(19,205)	(19,782)	(20,375)	(20,986)
Administration Overhead Recovery	102,561	102,561	168,200	173,246	178,443	183,797	189,311
Grant	(137,271)	-	(158,374)	(140,016)	(142,816)	(145,673)	(150,043)
Other	-	(192,614)	-	-	-	-	-
TOTAL REVENUE	**(49,447)**	**(104,808)**	**(8,820)**	**14,025**	**15,846**	**17,749**	**18,282**
TRANSFERS FROM RESERVE							
From Operating Reserve	(35,000)	(3,915)	(35,000)	-	-	-	-
TAX REQ -CEN OK EAST	(7,481)	(7,522)	(9,792)	(11,288)	(11,585)	(11,891)	(12,153)
TAX REQ - CEN OK WEST	(8,606)	(8,598)	(10,711)	(12,347)	(12,672)	(13,006)	(13,293)
TAX REQ - KELOWNA	(270,720)	(270,676)	(356,143)	(410,554)	(421,357)	(432,476)	(441,993)
TAX REQ - PEACHLAND	(11,712)	(11,713)	(14,996)	(17,288)	(17,742)	(18,211)	(18,611)
TAX REQ - LAKE COUNTRY	(30,814)	(30,810)	(40,049)	(46,167)	(47,382)	(48,633)	(49,703)
TAX REQ - WEST KELOWNA	(67,468)	(67,464)	(85,444)	(98,498)	(101,089)	(103,757)	(106,040)
TOTAL REQUISITION	**(396,801)**	**(396,783)**	**(517,136)**	**(596,142)**	**(611,828)**	**(627,973)**	**(641,792)**
*Percentage increase over prior year Requisition	17.1%	16.7%	30.3%	15.3%	2.6%	2.6%	2.2%
TOTAL FUNDING	**(481,248)**	**(505,506)**	**(560,955)**	**(582,118)**	**(595,983)**	**(610,224)**	**(623,511)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Vehicles	60,150	-	60,150	-	-	-	-
TOTAL EXPENDITURES	**60,150**	**-**	**60,150**	**-**	**-**	**-**	**-**
FUNDING SOURCES							
Proceeds of Sale	(18,000)	-	(18,000)	-	-	-	-
Transfer From Equipment Replacement Fund	(42,150)	-	(42,150)	-	-	-	-
TOTAL FUNDING	**(60,150)**	**-**	**(60,150)**	**-**	**-**	**-**	**-**
Check	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	53,878	53,878	67,525	35,743	46,415	57,375	68,630
Uses (transfer from)	(42,150)	-	(42,150)	-	-	-	-
Funding (transfer to)	10,200	10,200	10,200	10,404	10,612	10,824	11,041
Interest	397	3,448	167	268	348	430	515
Ending Balance	**22,324**	**67,525**	**35,743**	**46,415**	**57,375**	**68,630**	**80,185**
OPERATING RESERVE							
Beginning Balance	175,982	175,982	183,329	149,395	150,516	151,645	152,782
Uses (transfer from)	(35,000)	(3,915)	(35,000)	-	-	-	-
Interest	1,212	11,262	1,066	1,120	1,129	1,137	1,146
Ending Balance	**142,193**	**183,329**	**149,395**	**150,516**	**151,645**	**152,782**	**153,928**

NOTES

1. Increase in Admin OH allocation for IT support costs offset by lower base allocation ($66K)
2. Additional case worker (0.8 FTE = $75K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

042 - Crime Prevention

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	169,075	155,196	175,681	177,927	182,011	186,146	190,228
TOTAL OPERATING COSTS	**169,075**	**155,196**	**175,681**	**177,927**	**182,011**	**186,146**	**190,228**
*Percentage Increase over prior year	4.2%	-8.2%	3.9%	1.3%	2.3%	2.3%	2.2%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Reserve	5,100	5,100	5,100	5,202	5,306	5,412	5,520
TOTAL TRANSFERS	**5,100**	**51,927**	**5,100**	**5,202**	**5,306**	**5,412**	**5,520**
TOTAL COSTS	**174,175**	**207,124**	**180,781**	**183,129**	**187,317**	**191,558**	**195,749**
*Percentage Increase over prior year	4.2%	18.9%	3.8%	1.3%	2.3%	2.3%	2.2%
FUNDING SOURCES (REVENUE)							
Operations	(7,201)	(7,210)	(7,394)	(7,616)	(7,844)	(8,080)	(8,322)
Administration Overhead Recovery	36,899	36,899	50,699	52,220	53,787	55,400	57,062
TOTAL REVENUE	**29,698**	**(13,260)**	**43,305**	**44,604**	**45,942**	**47,321**	**48,740**
TRANSFERS FROM RESERVE							
From Operating Reserve	(10,000)	-	(20,000)	(15,000)	(10,000)	(5,000)	-
TAX REQ -CEN OK EAST	(11,055)	(11,113)	(11,869)	(12,372)	(12,984)	(13,602)	(14,219)
TAX REQ - CEN OK WEST	(12,681)	(12,667)	(12,748)	(13,288)	(13,946)	(14,609)	(15,272)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	(17,437)	(17,434)	(18,242)	(19,015)	(19,956)	(20,905)	(21,853)
TAX REQ - LAKE COUNTRY	(46,685)	(46,667)	(49,705)	(51,811)	(54,375)	(56,961)	(59,546)
TAX REQ - WEST KELOWNA	(106,014)	(105,983)	(111,521)	(116,246)	(121,998)	(127,801)	(133,599)
TOTAL REQUISITION	**(193,873)**	**(193,864)**	**(204,086)**	**(212,733)**	**(223,259)**	**(233,878)**	**(244,489)**
*Percentage increase over prior year Requisition	17.9%	17.8%	5.3%	4.2%	4.9%	4.8%	4.5%
TOTAL FUNDING	**(174,175)**	**(207,124)**	**(180,781)**	**(183,129)**	**(187,317)**	**(191,558)**	**(195,749)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Vehicles/Bicycles	52,130	47,004	-	-	-	-	-
TOTAL EXPENDITURES	**52,130**	**47,004**	**-**	**-**	**-**	**-**	**-**
FUNDING SOURCES							
Proceeds of Sale	(7,000)	-	-	-	-	-	-
Transfer From Equipment Replacement Fund	(45,130)	(47,004)	-	-	-	-	-
TOTAL FUNDING	**(52,130)**	**(47,004)**	**-**	**-**	**-**	**-**	**-**
Check	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	63,857	63,857	26,040	31,319	36,756	42,338	48,068
Uses (transfer from)	(45,130)	(47,004)	-	-	-	-	-
Funding (transfer to)	5,100	5,100	5,100	5,202	5,306	5,412	5,520
Interest	130	4,086	180	235	276	318	361
Ending Balance	**23,957**	**26,040**	**31,319**	**36,756**	**42,338**	**48,068**	**53,949**
OPERATING RESERVE							
Beginning Balance	126,453	126,453	181,373	162,251	148,468	139,581	135,628
Uses (transfer from)	(10,000)	-	(20,000)	(15,000)	(10,000)	(5,000)	-
Interest	606	8,092	878	1,217	1,114	1,047	1,017
Ending Balance	**117,060**	**181,373**	**162,251**	**148,468**	**139,581**	**135,628**	**136,645**

NOTES

1. Increase in Admin OH alloction for IT support costs offset by lower base allocation ($14K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

043 - Business Licenses

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	62,110	26,299	20,720	21,153	21,598	22,054	22,523
TOTAL OPERATING COSTS	**62,110**	**26,299**	**20,720**	**21,153**	**21,598**	**22,054**	**22,523**
*Percentage Increase over prior year	67.0%	-57.7%	-66.6%	2.1%	2.1%	2.1%	2.1%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	4,761	-	-	-	-	-
TOTAL TRANSFERS	**-**	**4,761**	**-**	**-**	**-**	**-**	**-**
TOTAL COSTS	**62,110**	**31,060**	**20,720**	**21,153**	**21,598**	**22,054**	**22,523**
*Percentage Increase over prior year	67.0%	-50.0%	-66.6%	2.1%	2.1%	2.1%	2.1%
FUNDING SOURCES (REVENUE)							
Operations	(61,684)	(39,520)	(39,221)	(40,209)	(41,226)	(42,271)	(43,346)
Administration Overhead Recovery	8,460	8,460	18,501	19,056	19,628	20,217	20,823
TOTAL REVENUE	**(53,224)**	**(31,060)**	**(20,720)**	**(21,153)**	**(21,598)**	**(22,054)**	**(22,523)**
TRANSFERS FROM RESERVE							
From Operating Reserve	(8,886)	-	-	-	-	-	-
TOTAL FUNDING	**(62,110)**	**(31,060)**	**(20,720)**	**(21,153)**	**(21,598)**	**(22,054)**	**(22,523)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	33,939	33,939	36,111	36,381	36,654	36,929	37,206
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	255	2,172	271	273	275	277	279
Ending Balance	**34,193**	**36,111**	**36,381**	**36,654**	**36,929**	**37,206**	**37,485**
OPERATING RESERVE							
Beginning Balance	20,648	20,648	26,731	26,821	27,022	54,043	108,087
Uses (transfer from)	(8,886)	-	-	-	-	-	-
Funding (transfer to)	-	4,761	-	-	-	-	-
Interest	232	1,321	90	201	27,022	54,043	108,087
Ending Balance	**11,993**	**26,731**	**26,821**	**27,022**	**54,043**	**108,087**	**216,174**

NOTES

1. Revenues from business licenses decreased to reflect historical levels ($15K).
2. Budget currently unbalanced. Reserves (equipment & operating) will be used to balance this budget when 2023 actual results are known. Expenditures will be reduced for any remaining shortfall to balance the financial plan
3. Increase in Admin OH allocation from 2023 increased budget ($4K)
9. Net increase in Admin OH alloction for HR & IT support costs ($6K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

044 - Building Inspection

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	663,778	635,186	698,135	712,924	729,710	746,936	764,614
TOTAL OPERATING COSTS	**663,778**	**635,186**	**698,135**	**712,924**	**729,710**	**746,936**	**764,614**
*Percentage Increase over prior year	22.6%	-4.3%	5.2%	2.1%	2.4%	2.4%	2.4%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Reserve	-	-	50,000	50,000	50,000	50,000	50,000
TOTAL TRANSFERS	**-**	**54,246**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**
TOTAL COSTS	**663,778**	**689,433**	**748,135**	**762,924**	**779,710**	**796,936**	**814,614**
*Percentage Increase over prior year	22.6%	3.9%	12.7%	2.0%	2.2%	2.2%	2.2%
FUNDING SOURCES (REVENUE)							
Operations	(456,000)	(619,255)	(485,000)	(499,550)	(514,537)	(529,973)	(545,872)
Administration Overhead Recovery	126,473	126,473	188,749	194,411	200,244	206,251	212,439
Other	-	(2,400)	(6,000)	(5,202)	(5,306)	(5,412)	(5,520)
TOTAL REVENUE	**(329,527)**	**(495,182)**	**(302,251)**	**(310,341)**	**(319,599)**	**(329,134)**	**(338,954)**
TRANSFERS FROM RESERVE							
From Operating Reserve	(140,000)	-	(200,000)	(175,000)	(150,000)	(125,000)	(100,000)
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	(90,267)	(90,570)	(118,552)	(133,836)	(149,519)	(165,281)	(181,124)
TAX REQ - CEN OK WEST	(103,985)	(103,681)	(127,332)	(143,747)	(160,592)	(177,521)	(194,537)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(194,251)**	**(194,251)**	**(245,884)**	**(277,583)**	**(310,111)**	**(342,802.46)**	**(375,660.43)**
*Percentage increase over prior year Requisition	253.2%	254.5%	26.6%	12.9%	11.7%	10.5%	9.6%
TOTAL FUNDING	**(663,778)**	**(689,433)**	**(748,135)**	**(762,924)**	**(779,710)**	**(796,936)**	**(814,614)**
Surplus/(Deficit)*	**-**	**-**	**-**	**-**	**-**	**-**	**-**

CAPITAL

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Vehicles/Bicycles	170,425	100,382	68,171	-	66,860	-	-
TOTAL EXPENDITURES	**170,425**	**100,382**	**68,171**	**-**	**66,860**	**-**	**-**
FUNDING SOURCES							
Proceeds of Sale	(45,000)	-	(5,000)	-	(10,000)	-	-
Transfer From Equipment Replacement Fund	(125,425)	(100,382)	(63,171)	-	(56,860)	-	-
TOTAL FUNDING	**(170,425)**	**(100,382)**	**(68,171)**	**-**	**(66,860)**	**-**	**-**
Check	-	-	-	-	-	-	-

044 - Building Inspection							
RESERVES							
	2023		**2024**	**2025**	**2026**	**2027**	**2028**
	PLAN	**ACTUAL**	**PLAN**	**PLAN**	**PLAN**	**PLAN**	**PLAN**
EQUIPMENT RESERVE							
Beginning Balance	143,327	143,327	52,117	39,084	89,377	83,188	133,812
Uses (transfer from)	(125,425)	(100,382)	(63,171)	-	(56,860)	-	-
Funding (transfer to)	-	-	50,000	50,000	50,000	50,000	50,000
Interest	486	9,172	138	293	670	624	1,004
Ending Balance	**18,388**	**52,117**	**39,084**	**89,377**	**83,188**	**133,812**	**184,815**
BUILDING INSPECTION OPERATING RESERVE							
Beginning Balance	1,072,500	1,072,500	1,195,380	1,002,845	834,054	689,184	568,416
Uses (transfer from)	(140,000)	-	(200,000)	(175,000)	(150,000)	(125,000)	(100,000)
Funding (transfer to)	-	54,246	-	-	-	-	-
Interest	6,994	68,633	7,465	6,209	5,130	4,231	3,513
Ending Balance	**939,494**	**1,195,380**	**1,002,845**	**834,054**	**689,184**	**568,416**	**471,929**
BYLAW ENFORCEMENT OPERATING RESERVE							
Beginning Balance	5,489	5,489	5,840	5,882	5,926	5,970	6,015
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	80	351	42	44	44	45	45
Ending Balance	**5,569**	**5,840**	**5,882**	**5,926**	**5,970**	**6,015**	**6,060**

NOTES

1. Increase in Admin OH alloction for IT support costs offset by lower base allocation ($62K)
2. Transfers to capital reserves for vehicle replacement added ($50K)
3. Operating reserves exceed requirements therefore planned usage each year to support costs. Only used if required.

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

046 - Dog Control

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	1,551,050	1,490,969	1,783,249	1,770,952	1,814,979	1,860,250	1,902,830
TOTAL OPERATING COSTS	**1,551,050**	**1,490,969**	**1,783,249**	**1,770,952**	**1,814,979**	**1,860,250**	**1,902,830**
*Percentage Increase over prior year	8.5%	-3.9%	15.0%	-0.7%	2.5%	2.5%	2.3%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Reserve	35,000	35,000	35,000	35,000	35,000	35,000	35,700
Transfer to Capital Facilities Reserve	35,000	35,000	35,000	35,000	35,000	35,000	35,700
TOTAL TRANSFERS	**70,000**	**110,998**	**70,000**	**70,000**	**70,000**	**70,000**	**71,400**
TOTAL COSTS	**1,621,050**	**1,601,967**	**1,853,249**	**1,840,952**	**1,884,979**	**1,930,250**	**1,974,230**
*Percentage Increase over prior year	8.1%	-1.2%	14.3%	-0.7%	2.4%	2.4%	2.3%
FUNDING SOURCES (REVENUE)							
Operations	(627,300)	(618,218)	(627,300)	(639,846)	(652,643)	(665,696)	(679,010)
Administration Overhead Recovery	325,239	325,239	469,896	483,993	498,513	513,468	528,872
TOTAL REVENUE	**(302,061)**	**(292,979)**	**(157,404)**	**(155,853)**	**(154,130)**	**(152,228)**	**(150,138)**
TRANSFERS FROM RESERVE							
From Operating Reserve	(10,000)	-	(5,000)	-	-	-	-
TAX REQ -CEN OK EAST	(24,703)	(24,800)	(32,017)	(31,908)	(32,774)	(33,668)	(34,540)
TAX REQ - CEN OK WEST	(28,512)	(28,367)	(35,020)	(34,901)	(35,849)	(36,826)	(37,780)
TAX REQ - KELOWNA	(892,881)	(892,973)	(1,164,460)	(1,160,502)	(1,192,010)	(1,224,497)	(1,256,225)
TAX REQ - PEACHLAND	(38,691)	(38,641)	(49,033)	(48,866)	(50,193)	(51,561)	(52,897)
TAX REQ - LAKE COUNTRY	(101,737)	(101,643)	(130,945)	(130,500)	(134,043)	(137,697)	(141,264)
TAX REQ - WEST KELOWNA	(222,466)	(222,564)	(279,370)	(278,421)	(285,980)	(293,774)	(301,386)
TOTAL REQUISITION	**(1,308,989)**	**(1,308,988)**	**(1,690,845)**	**(1,685,099)**	**(1,730,849)**	**(1,778,023)**	**(1,824,092)**
*Percentage increase over prior year Requisition	30.9%	30.9%	29.2%	-0.3%	2.7%	2.7%	2.6%
TOTAL FUNDING	**(1,621,050)**	**(1,601,967)**	**(1,853,249)**	**(1,840,952)**	**(1,884,979)**	**(1,930,250)**	**(1,974,230)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Computer Equipment	3,090	-	3,090	13,699	3,092	-	-
Vehicle Outfitting	15,450	5,339	11,000	-	-	11,200	11,300
Software	5,305	-	5,305	5,305	5,305	-	5,305
Dog Pound Improvements	108,150	24,207	94,387	5,150	5,150	-	-
Vehicles/Bicycles	120,300	49,869	68,800	-	-	75,188	75,188
TOTAL EXPENDITURES	**252,295**	**79,415**	**182,582**	**24,154**	**13,547**	**86,388**	**91,793**
FUNDING SOURCES							
Proceeds of Sale	(3,000)	-	-	-	-	(10,000)	(10,000)
Miscellaneous Grant		(13,256)					
Transfer From Equipment Replacement Fund	(90,000)	(49,869)	(79,800)	(19,004)	(8,397)	(76,388)	(81,793)
Transfer From Capital Facilities Reserve	(159,295)	(16,291)	(102,782)	(5,150)	(5,150)	-	-
		-					
TOTAL FUNDING	**(252,295)**	**(79,415)**	**(182,582)**	**(24,154)**	**(13,547)**	**(86,388)**	**(91,793)**
Check	-	-	-	-	-	-	-

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

046 - Dog Control							
RESERVES							
	2023		**2024**	**2025**	**2026**	**2027**	**2028**
	PLAN	**ACTUAL**	**PLAN**	**PLAN**	**PLAN**	**PLAN**	**PLAN**
EQUIPMENT RESERVE							
Beginning Balance	163,310	163,310	158,891	114,909	131,768	159,360	119,167
Uses (transfer from)	(90,000)	(49,869)	(79,800)	(19,004)	(8,397)	(76,388)	(81,793)
Funding (transfer to)	35,000	35,000	35,000	35,000	35,000	35,000	35,700
Interest	799	10,451	818	862	988	1,195	894
Ending Balance	**109,109**	**158,891**	**114,909**	**131,768**	**159,360**	**119,167**	**73,968**
FACILITIES RESERVE							
Beginning Balance	235,508	235,508	269,288	202,344	233,712	265,315	302,305
Uses (transfer from)	(159,295)	(16,291)	(102,782)	(5,150)	(5,150)	-	-
Funding (transfer to)	35,000	35,000	35,000	35,000	35,000	35,000	35,700
Interest	489	15,071	838	1,518	1,753	1,990	2,267
Ending Balance	**111,702**	**269,288**	**202,344**	**233,712**	**265,315**	**302,305**	**340,272**
OPERATING RESERVE							
Beginning Balance	418,300	418,300	486,066	484,158	487,789	491,447	495,133
Uses (transfer from)	(10,000)	-	(5,000)	-	-	-	-
Funding (transfer to)	-	40,998	-	-	-	-	-
Interest	3,877	26,769	3,091	3,631	3,658	3,686	3,713
Ending Balance	**412,177**	**486,066**	**484,158**	**487,789**	**491,447**	**495,133**	**498,847**

NOTES

1. Increase in Admin OH alloction for IT support costs offset by lower base allocation ($145K)
2. Wage/salary classification changes ($50K)
3. Additional two dog ambassador positions added (summer student positions) for a total of four ($30K)
4. Correction to add back budget for missing dog control officer ($90K)
5. Increase in costs for spay/neutering program, per contract with SPCA ($10K)
6. Increase in legal fee budget to reflect increasing costs of enforcement ($30K)
7. General cost increases for uniforms & vehicle maintenance costs ($15K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

047 - Mosquito Control

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	223,647	200,856	228,402	232,970	237,629	242,052	248,382
TOTAL OPERATING COSTS	**223,647**	**200,856**	**228,402**	**232,970**	**237,629**	**242,052**	**248,382**
*Percentage Increase over prior year	1.5%	-10.2%	2.1%	2.0%	2.0%	1.9%	2.6%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	17,791	-	-	-	-	-
TOTAL TRANSFERS	**-**	**17,791**	**-**	**-**	**-**	**-**	**-**
TOTAL COSTS	**223,647**	**218,648**	**228,402**	**232,970**	**237,629**	**242,052**	**248,382**
*Percentage Increase over prior year	1.5%	-2.2%	2.1%	2.0%	2.0%	1.9%	2.6%
FUNDING SOURCES (REVENUE)							
Operations	(37,834)	(37,834)	(37,978)	(38,125)	(38,276)	(38,429)	(38,619)
Administration Overhead Recovery	33,405	33,405	25,114	25,867	26,643	27,443	28,266
Engineering Administration Overhead Recovery	9,361	9,361	12,301	12,670	13,050	13,442	13,845
TOTAL REVENUE	4,932	4,931	(564)	412	1,418	2,456	3,492
TRANSFERS FROM RESERVE							
From Operating Reserve	(5,000)	-	(5,000)	(8,000)	(10,000)	-	-
TAX REQ -CEN OK EAST	(5,794)	(5,826)	(5,775)	(5,840)	(5,935)	(6,336)	(6,527)
TAX REQ - KELOWNA	(193,879)	(193,079)	(193,913)	(196,126)	(199,316)	(212,769)	(219,179)
TAX REQ - LAKE COUNTRY	(20,410)	(20,355)	(19,825)	(20,052)	(20,378)	(21,753)	(22,409)
TAX REQ - WEST KELOWNA	(3,496)	(4,319)	(3,326)	(3,363)	(3,418)	(3,649)	(3,759)
TOTAL REQUISITION	**(223,579)**	**(223,579)**	**(222,838)**	**(225,382)**	**(229,047)**	**(244,508)**	**(251,874)**
*Percentage increase over prior year Requisition	12.64%	12.64%	-0.33%	1.14%	1.63%	6.75%	3.01%
TOTAL FUNDING	**(223,647)**	**(218,648)**	**(228,402)**	**(232,970)**	**(237,629)**	**(242,052)**	**(248,382)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	40,466	40,466	43,056	43,362	43,687	44,014	44,345
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	0.02	0.02	0.02	0.02	0.03
Interest	297	2,590	306	325	328	330	333
Ending Balance	**40,763**	**43,056**	**43,362**	**43,687**	**44,014**	**44,345**	**44,677**
OPERATING RESERVE							
Beginning Balance	67,166	67,166	89,256	84,724	77,359	67,939	68,449
Uses (transfer from)	(5,000)	-	(5,000)	(8,000)	(10,000)	-	-
Funding (transfer to)	-	17,791	-	-	-	-	-
Interest	177	4,298	468	635	580	510	513
Ending Balance	**62,344**	**89,256**	**84,724**	**77,359**	**67,939**	**68,449**	**68,962**

NOTES

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

049 - Prohibited Animal Control

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	1,029	22	1,405	1,039	1,060	1,080	1,102
TOTAL OPERATING COSTS	**1,029**	**22**	**1,405**	**1,039**	**1,060**	**1,080**	**1,102**
*Percentage Increase over prior year	3.7%	-97.9%	36.5%	-26.0%	2.0%	1.9%	2.0%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	1,007	-	-	-	-	-
TOTAL TRANSFERS	**-**	**1,007**	**-**	**-**	**-**	**-**	**-**
TOTAL COSTS	**1,029**	**1,029**	**1,405**	**1,039**	**1,060**	**1,080**	**1,102**
*Percentage Increase over prior year	3.7%	0.0%	36.5%	-26.0%	2.0%	1.9%	2.0%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	226	226	170	175	180	186	191
TOTAL REVENUE	**226**	**226**	**170**	**175**	**180**	**186**	**191**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(26)	(26)	(29)	(22)	(23)	(23)	(24)
TAX REQ - KELOWNA	(974)	(974)	(1,251)	(964)	(985)	(1,005)	(1,027)
TAX REQ - PEACHLAND	(36)	(36)	(42)	(32)	(33)	(33)	(34)
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	(219)	(219)	(254)	(196)	(200)	(204)	(208)
TOTAL REQUISITION	**(1,255)**	**(1,255)**	**(1,575)**	**(1,214)**	**(1,240)**	**(1,266)**	**(1,293)**
*Percentage increase over prior year Requisition	157.7%	157.5%	25.5%	-22.9%	2.1%	2.1%	2.2%
TOTAL FUNDING	**(1,029)**	**(1,029)**	**(1,405)**	**(1,039)**	**(1,060)**	**(1,080)**	**(1,102)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING RESERVE							
Beginning Balance	1,313	1,313	2,405	2,414	2,433	2,451	2,469
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	1,007	-	-	-	-	-
Interest	2	84	10	18	18	18	19
Ending Balance	**1,316**	**2,405**	**2,414**	**2,433**	**2,451**	**2,469**	**2,488**

NOTES

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

050 - Transportation Demand Management

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	14,280	7,651	14,280	14,566	14,857	15,154	15,457
TOTAL OPERATING COSTS	**14,280**	**7,651**	**14,280**	**14,566**	**14,857**	**15,154**	**15,457**
*Percentage Increase over prior year	-9.1%	-46.4%	0.0%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	6,629	-	-	-	-	-
TOTAL TRANSFERS	-	6,629	-	-	-	-	-
TOTAL COSTS	**14,280**	**14,280**	**14,280**	**14,566**	**14,857**	**15,154**	**15,457**
*Percentage Increase over prior year	-9.1%	0.0%	0.0%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Administrative Recovery	-	-	-	-	-	-	-
Other	(5,000)	-	-	-	-	-	-
TOTAL REVENUE	**(5,000)**	-	-	-	-	-	-
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	(6,636)	(6,676)	(6,885)	(7,023)	(7,163)	(7,306)	(7,453)
TAX REQ - CEN OK WEST	(7,644)	(7,604)	(7,395)	(7,543)	(7,694)	(7,848)	(8,005)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(14,280)**	**(14,280)**	**(14,280)**	**(14,566)**	**(14,857)**	**(15,154)**	**(15,457)**
*Percentage increase over prior year Requisition	2.0%	2.3%	0.0%	2.0%	2.0%	2.0%	2.0%
TOTAL FUNDING	**(19,280)**	**(14,280)**	**(14,280)**	**(14,566)**	**(14,857)**	**(15,154)**	**(15,457)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING RESERVE							
Beginning Balance	31,283	31,283	39,914	40,149	40,450	40,753	41,059
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	6,629	-	-	-	-	-
Interest	44	2,002	235	301	303	306	308
Ending Balance	**31,327**	**39,914**	**40,149**	**40,450**	**40,753**	**41,059**	**41,367**

NOTES

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

051 - Lakeshore Road Improvements

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	4,487	6,004	6,134	6,034	6,034	4,678	-
TOTAL OPERATING COSTS	**4,487**	**6,004**	**6,134**	**6,034**	**6,034**	**4,678**	**-**
*Percentage Increase over prior year	0.0%	33.8%	36.7%	-1.6%	0.0%	-22.5%	-100.0%
TOTAL COSTS	**4,487**	**6,004**	**6,134**	**6,034**	**6,034**	**4,678**	**-**
*Percentage Increase over prior year	0.0%	33.8%	36.7%	-1.6%	0.0%	-22.5%	-100.0%
FUNDING SOURCES (REVENUE)							
Other	-	(39)	-	-	-	-	-
TOTAL REVENUE	**-**	**(39)**	**-**	**-**	**-**	**-**	**-**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	(1,478)	-	-	-	-	-
		-					
PARCEL TAX	(4,487)	(4,487)	(6,134)	(6,034)	(6,034)	(4,678)	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(4,487)**	**(4,487)**	**(6,134)**	**(6,034)**	**(6,034)**	**(4,678)**	**-**
*Percentage increase over prior year Requisition	0.0%	0.0%	36.7%	-1.6%	0.0%	-22.5%	-100.0%
TOTAL FUNDING	**(4,487)**	**(6,004)**	**(6,134)**	**(6,034)**	**(6,034)**	**(4,678)**	**-**
Surplus/(Deficit)*	**-**	**-**	**-**	**-**	**-**	**-**	**-**

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	77,418	77,418	82,373	82,958	83,581	84,207	84,839
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	567	4,955	585	622	627	632	636
Ending Balance	**77,985**	**82,373**	**82,958**	**83,581**	**84,207**	**84,839**	**85,475**
OPERATING RESERVE							
Beginning Balance	1,397	1,397	9	19	19	20	20
Uses (transfer from)	-	(1,478)	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	13	89	11	0	0	0	0
Ending Balance	**1,411**	**9**	**19**	**19**	**20**	**20**	**20**

NOTES

1. Long-term debt renewed in 2023 for final five years. Interest rates increased

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

058 - Scotty Heights Street Lights

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	19,275	15,805	19,301	19,687	20,080	20,482	21,086
TOTAL OPERATING COSTS	**19,275**	**15,805**	**19,301**	**19,687**	**20,080**	**20,482**	**21,086**
*Percentage Increase over prior year	1.5%	-18.0%	0.1%	2.0%	2.0%	2.0%	3.0%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	3,470	-	-	-	-	-
TOTAL TRANSFERS	**-**	**3,470**	**-**	**-**	**-**	**-**	**-**
TOTAL COSTS	**19,275**	**19,276**	**19,301**	**19,687**	**20,080**	**20,482**	**21,086**
*Percentage Increase over prior year	1.5%	0.0%	0.1%	2.0%	2.0%	2.0%	3.0%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	2,880	2,880	2,223	2,290	2,358	2,429	2,502
Engineering Administration Overhead Recovery	807	807	1,060	1,092	1,125	1,158	1,193
TOTAL REVENUE	**3,687**	**3,686**	**3,283**	**3,381**	**3,483**	**3,587**	**3,695**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - LOCAL SERVICE AREA	(22,962)	(22,962)	(22,584)	(23,068)	(23,563)	(24,069)	(24,781)
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(22,962)**	**(22,962)**	**(22,584)**	**(23,068)**	**(23,563)**	**(24,069)**	**(24,781)**
*Percentage increase over prior year Requisition	5.2%	5.2%	-1.6%	2.1%	2.1%	2.1%	3.0%
TOTAL FUNDING	**(19,275)**	**(22,962)**	**(22,584)**	**(23,068)**	**(23,563)**	**(24,069)**	**(24,781)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING RESERVE							
Beginning Balance	5,757	5,757	9,596	9,640	9,712	9,785	9,858
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	3,470	-	-	-	-	-
Interest	21	368	43	72	73	73	74
Ending Balance	**5,778**	**9,596**	**9,640**	**9,712**	**9,785**	**9,858**	**9,932**

NOTES

070 - Communications							
OPERATING							
	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	596,304	547,996	659,471	679,312	703,173	724,582	746,968
TOTAL OPERATING COSTS	**596,304**	**547,996**	**659,471**	**679,312**	**703,173**	**724,582**	**746,968**
*Percentage Increase over prior year	3.3%	-8.1%	10.6%	3.0%	3.5%	3.0%	3.1%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	68,251	45,000	45,000	45,000	45,000	45,000
TOTAL TRANSFERS	**-**	**68,251**	**45,000**	**45,000**	**45,000**	**45,000**	**45,000**
TOTAL COSTS	**596,304**	**616,247**	**704,471**	**724,312**	**748,173**	**769,582**	**791,968**
*Percentage Increase over prior year	3.3%	3.3%	18.1%	2.8%	3.3%	2.9%	2.9%
Projects							
Costs	65,000	43,373	108,000	67,000	113,000	70,000	117,000
Funding (excl tax req)	-	(5,000)	-	-	-	-	-
Net Project Costs (Funded From Tax Req)	65,000	38,373	108,000	67,000	113,000	70,000	117,000
TOTAL Cost Center Expenditures	**661,304**	**659,620**	**812,471**	**791,312**	**861,173**	**839,582**	**908,968**
FUNDING SOURCES (REVENUE)							
Administrative Recovery	(661,304)	(614,620)	(853,219)	(833,282)	(904,403)	(884,108)	(954,830)
Administration Overhead Charge	-	-	40,748	41,970	43,229	44,526	45,862
Grant		(45,000)					
TOTAL REVENUE	**(661,304)**	**(659,620)**	**(812,471)**	**(791,312)**	**(861,173)**	**(839,582)**	**(908,968)**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**-**	**-**	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	**(661,304)**	**(659,620)**	**(812,471)**	**(791,312)**	**(861,173)**	**(839,582)**	**(908,968)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES							
	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING RESERVE							
Beginning Balance	152,535	152,535	230,547	276,693	323,768	371,196	418,980
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	68,251	45,000	45,000	45,000	45,000	45,000
Interest	266	9,761	1,146	2,075	2,428	2,784	3,142
Ending Balance	**152,800**	**230,547**	**276,693**	**323,768**	**371,196**	**418,980**	**467,123**

NOTES

1. Admin OH allocation for IT & HR support costs ($40K)
2. Wage/salary classification changes ($52K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

085 - Ellison Transit Services

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	24,984	24,054	32,503	34,857	36,867	38,342	39,875
TOTAL OPERATING COSTS	**24,984**	**24,054**	**32,503**	**34,857**	**36,867**	**38,342**	**39,875**
*Percentage Increase over prior year	64.0%	-3.7%	30.1%	7.2%	5.8%	4.0%	4.0%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	11,032	-	-	-	-	-
TOTAL TRANSFERS	**-**	**11,032**	**-**	**-**	**-**	**-**	**-**
TOTAL COSTS	**24,984**	**35,085**	**32,503**	**34,857**	**36,867**	**38,342**	**39,875**
*Percentage Increase over prior year	64.0%	40.4%	30.1%	7.2%	5.8%	4.0%	4.0%
FUNDING SOURCES (REVENUE)							
Operations	(5,100)	(15,202)	(9,000)	(9,180)	(9,364)	(9,551)	(9,742)
Administration Overhead Recovery	2,310	2,310	2,748	2,830	2,915	3,003	3,093
TOTAL REVENUE	**(2,790)**	**(12,891)**	**(6,252)**	**(6,350)**	**(6,448)**	**(6,548)**	**(6,649)**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	(3,000)	-	-	-	-
TAX REQ -LOCAL SERV AREA	(22,194)	(22,194)	(23,251)	(28,507)	(30,419)	(31,794)	(33,226)
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(22,194)**	**(22,194)**	**(23,251)**	**(28,507)**	**(30,419)**	**(31,794)**	**(33,226)**
*Percentage increase over prior year Requisition	64.6%	64.6%	4.8%	22.6%	6.7%	4.5%	4.5%
TOTAL FUNDING	**(24,984)**	**(35,085)**	**(32,503)**	**(34,857)**	**(36,867)**	**(38,342)**	**(39,875)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING RESERVE							
Beginning Balance	52,601	52,601	66,998	64,396	64,879	65,365	65,855
Uses (transfer from)	-	-	(3,000)	-	-	-	-
Funding (transfer to)	-	11,032	-	-	-	-	-
Interest	351	3,366	397	483	487	490	494
Ending Balance	**52,952**	**66,998**	**64,396**	**64,879**	**65,365**	**65,855**	**66,349**

NOTES

1. Budget provided by BC Transit (7.5K). Operating reserves used to spread increase over two years.

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

APPENDIX H

091 - Effluent/Water Disposal							
OPERATING							
	2023		**2024**	**2025**	**2026**	**2027**	**2028**
	PLAN	**ACTUAL**	**PLAN**	**PLAN**	**PLAN**	**PLAN**	**PLAN**
OPERATING COSTS							
Operations	835,256	1,065,434	479,645	497,970	512,382	524,038	535,319
TOTAL OPERATING COSTS	**835,256**	**1,065,434**	**479,645**	**497,970**	**512,382**	**524,038**	**535,319**
*Percentage Increase over prior year	46.7%	27.6%	-42.6%	3.8%	2.9%	2.3%	2.2%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	-	-	509,631	530,016	545,916	556,835	567,972
Transfer to Operating Reserve	89,062	-	119,553	130,486	136,728	137,615	138,043
TOTAL TRANSFERS	**89,062**	**-**	**629,184**	**660,502**	**682,644**	**694,450**	**706,015**
TOTAL COSTS	**924,318**	**1,065,434**	**1,108,829**	**1,158,472**	**1,195,026**	**1,218,488**	**1,241,335**
*Percentage Increase over prior year	56.4%	15.3%	20.0%	4.5%	3.2%	2.0%	1.9%
FUNDING SOURCES (REVENUE)							
Operations	(1,034,873)	(951,437)	(1,248,200)	(1,302,024)	(1,342,884)	(1,370,782)	(1,398,198)
Administration Overhead Recovery	86,356	86,356	93,432	96,235	99,122	102,096	105,159
Engineering Administration Overhead Recovery	24,199	24,199	45,939	47,317	48,737	50,199	51,705
TOTAL REVENUE	**(924,318)**	**(840,882)**	**(1,108,829)**	**(1,158,472)**	**(1,195,026)**	**(1,218,488)**	**(1,241,335)**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	(224,553)	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
		-					
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	**(924,318)**	**(1,065,434)**	**(1,108,829)**	**(1,158,472)**	**(1,195,026)**	**(1,218,488)**	**(1,241,335)**
Surplus/(Deficit)*	**-**	**-**	**-**	**-**	**-**	**-**	**-**

CAPITAL							
	2023		**2024**	**2025**	**2026**	**2027**	**2028**
	PLAN	**ACTUAL**	**PLAN**	**PLAN**	**PLAN**	**PLAN**	**PLAN**
EXPENDITURES							
Facility Renewal	-	-	509,631	530,016	545,916	556,835	567,972
TOTAL EXPENDITURES	**-**	**-**	**509,631**	**530,016**	**545,916**	**556,835**	**567,972**
FUNDING SOURCES							
Transfer From Capital Facilities Reserve	-	-	(509,631)	(530,016)	(545,916)	(556,835)	(567,972)
TOTAL FUNDING	**-**	**-**	**(509,631)**	**(530,016)**	**(545,916)**	**(556,835)**	**(567,972)**
Check	-	-	-	-	-	-	-

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

RESERVES	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	5,620	5,620	5,979	6,024	6,069	6,115	6,161
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	42	360	45	45	46	46	46
Ending Balance	**5,662**	**5,979**	**6,024**	**6,069**	**6,115**	**6,161**	**6,207**
FACILITIES RESERVE							
Beginning Balance	299,554	299,554	318,724	321,114	323,522	325,949	328,393
Uses (transfer from)	-	-	(509,631)	(530,016)	(545,916)	(556,835)	(567,972)
Funding (transfer to)	-	-	509,631	530,016	545,916	556,835	567,972
Interest	2,247	19,170	2,390	2,408	2,426	2,445	2,463
Ending Balance	**301,801**	**318,724**	**321,114**	**323,522**	**325,949**	**328,393**	**330,856**
OPERATING RESERVE							
Beginning Balance	261,838	261,838	54,041	174,896	307,673	447,734	589,739
Uses (transfer from)	-	(224,553)	-	-	-	-	-
Funding (transfer to)	89,062	0	119,553	130,486	136,728	137,615	138,043
Interest	2,632	16,756	1,302	2,290	3,333	4,390	5,458
Ending Balance	**353,531**	**54,041**	**174,896**	**307,673**	**447,734**	**589,739**	**733,240**

NOTES

1. Contract savings from contract negotiated ($342K)
2. New transfer to Facilitie Reserve to refelct capital improvement works per new agreement ($510K)
3. Transfer to Operating Reserves increased in anticipation of increased operational costs under new agreement ($30K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

092 - Westside Waste Disposal

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	1,238,417	1,049,092	1,181,764	1,191,743	1,417,269	1,243,389	1,270,117
TOTAL OPERATING COSTS	**1,238,417**	**1,049,092**	**1,181,764**	**1,191,743**	**1,417,269**	**1,243,389**	**1,270,117**
*Percentage Increase over prior year	5.5%	-15.3%	-4.6%	0.8%	18.9%	-12.3%	2.1%
TRANSFERS TO RESERVE							
Transfer to 093 Westside Sanitary Landfill	22,000	22,000	22,000	22,000	22,000	22,000	22,000
Transfer to Capital Facilities Reserve	65,000	65,000	188,830	206,031	208,276	210,533	212,802
Transfer to Operating Reserve	42,915	303,278	-	-	-	-	-
TOTAL TRANSFERS	**129,915**	**390,278**	**210,830**	**228,031**	**230,276**	**232,533**	**234,802**
TOTAL COSTS	**1,368,332**	**1,439,370**	**1,392,594**	**1,419,773**	**1,647,545**	**1,475,922**	**1,504,919**
*Percentage Increase over prior year	0.8%	5.2%	1.8%	2.0%	16.0%	-10.4%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(1,547,718)	(1,618,754)	(1,541,991)	(1,575,200)	(1,609,205)	(1,644,024)	(1,679,680)
Administration Overhead Recovery	267,118	267,118	223,192	229,888	236,784	243,888	251,205
Engineering Administration Overhead Recovery	49,901	49,901	68,113	70,156	72,261	74,429	76,662
TOTAL REVENUE	**(1,230,699)**	**(1,301,735)**	**(1,250,686)**	**(1,275,156)**	**(1,300,159)**	**(1,325,708)**	**(1,351,814)**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	(200,000)	-	-
		-					
TAX REQ - PARCEL TAX	(137,633)	(137,635)	(141,908)	(144,617)	(147,386)	(150,215)	(153,106)
TOTAL REQUISITION	**(137,633)**	**(137,635)**	**(141,908)**	**(144,617)**	**(147,386)**	**(150,215)**	**(153,106)**
*Percentage increase over prior year Requisition	16.1%	16.1%	3.1%	1.9%	1.9%	1.9%	1.9%
TOTAL FUNDING	**(1,368,332)**	**(1,439,370)**	**(1,392,594)**	**(1,419,773)**	**(1,647,545)**	**(1,475,922)**	**(1,504,919)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Improvements	201,545	-	441,365	436,000	11,000	11,000	29,000
Transfer to Equipment Reserve	-	57,124	-	-	-	-	-
TOTAL EXPENDITURES	**201,545**	**57,124**	**441,365**	**436,000**	**11,000**	**11,000**	**29,000**
FUNDING SOURCES							
Proceeds of Sale	-	(57,124)	-	-	-	-	-
Transfer From Capital Facilities Reserve	(201,545)	-	(441,365)	(436,000)	(11,000)	(11,000)	(29,000)
TOTAL FUNDING	**(201,545)**	**(57,124)**	**(441,365)**	**(436,000)**	**(11,000)**	**(11,000)**	**(29,000)**
Check	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
FACILITIES RESERVE							
Beginning Balance	278,959	278,959	361,811	110,095	(120,773)	77,076	278,684
Uses (transfer from)	(201,545)	-	(441,365)	(436,000)	(11,000)	(11,000)	(29,000)
Funding (transfer to)	65,000	65,000	188,830	206,031	208,276	210,533	212,802
Interest	1,068	17,852	820	(899)	574	2,075	3,469
Ending Balance	**143,482**	**361,811**	**110,095**	**(120,773)**	**77,076**	**278,684**	**465,955**
OPERATING RESERVE							
Beginning Balance	650,177	650,177	995,062	1,002,525	1,010,044	816,120	822,241
Uses (transfer from)	-	-	-	-	(200,000)	-	-
Funding (transfer to)	42,915	303,278	-	-	-	-	-
Interest	5,198	41,607	7,463	7,519	6,075	6,121	6,167
Ending Balance	**698,290**	**995,062**	**1,002,525**	**1,010,044**	**816,120**	**822,241**	**828,407**

NOTES

1. Budget reduced to reflect historical tipping fees. A spike in costs seen during COVID has not continued on as anticipated.
2. A transfer from operating reserves to capital reserves will be required to support needed updates to the transfer station. Best practices are to hold operating reserves of 25-50% of annual expenditures. The current operating reserve is within this range making a transfer reasonable.
3. Transfer to Operating Reserve reallocated to Transfer to Facilities Reserve to build up the latter ($43K)
4. Additional increase to the Tranfer to Facilities Reserve to build it up for future capital replacement ($80K)
5. CAPITAL: paving and earthworks in preparation for construction of a hardened building w/office, storage & washroom facilities ($220K)

093 - Westside Sanitary Landfill							
OPERATING							
	2023		**2024**	**2025**	**2026**	**2027**	**2028**
	PLAN	**ACTUAL**	**PLAN**	**PLAN**	**PLAN**	**PLAN**	**PLAN**
OPERATING COSTS							
Operations	53,317	54,807	108,623	32,782	33,454	34,140	34,844
TOTAL OPERATING COSTS	**53,317**	**54,807**	**108,623**	**32,782**	**33,454**	**34,140**	**34,844**
*Percentage Increase over prior year	7.8%	2.8%	103.7%	-69.8%	2.1%	2.0%	2.1%
TRANSFERS TO RESERVE							
Transfer to Closure Reserve Fund	22,000	22,000	22,000	22,000	22,000	22,000	22,000
TOTAL TRANSFERS	**22,000**	**22,000**	**22,000**	**22,000**	**22,000**	**22,000**	**22,000**
TOTAL COSTS	**75,317**	**76,807**	**130,623**	**54,782**	**55,454**	**56,140**	**56,844**
*Percentage Increase over prior year	5.4%	2.0%	73.4%	-58.1%	1.2%	1.2%	1.3%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	3,859	3,859	4,816	4,960	5,109	5,263	5,420
Other	1,081	1,081	1,612	1,660	1,710	1,761	1,814
TOTAL REVENUE	**4,940**	**4,940**	**6,428**	**6,621**	**6,819**	**7,024**	**7,235**
TRANSFERS FROM RESERVE							
From Landfill Closure Fund	(58,257)	(59,747)	(115,051)	(39,402)	(40,274)	(41,164)	(42,079)
From 092 Westside Transfer Station	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)
TOTAL TRANSFERS	**(80,257)**	**(81,747)**	**(137,051)**	**(61,402)**	**(62,274)**	**(63,164)**	**(64,079)**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
		-					
TOTAL FUNDING	**(80,257)**	**(76,807)**	**(137,051)**	**(61,402)**	**(62,274)**	**(63,164)**	**(64,079)**
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2023		**2024**	**2025**	**2026**	**2027**	**2028**
	PLAN	**ACTUAL**	**PLAN**	**PLAN**	**PLAN**	**PLAN**	**PLAN**
EQUIPMENT RESERVE							
Beginning Balance	3,895	3,895	4,145	4,176	4,207	4,239	4,271
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	29	249	31	31	32	32	32
Ending Balance	**3,925**	**4,145**	**4,176**	**4,207**	**4,239**	**4,271**	**4,303**
CLOSURE RESERVE							
Beginning Balance	342,264	342,264	326,420	235,119	219,350	202,584	184,796
Uses (transfer from)	(58,257)	(59,747)	(115,051)	(39,402)	(40,274)	(41,164)	(42,079)
Funding (transfer to)	22,000	22,000	22,000	22,000	22,000	22,000	22,000
Interest	2,295	21,903	1,750	1,633	1,508	1,376	1,235
Ending Balance	**308,303**	**326,420**	**235,119**	**219,350**	**202,584**	**184,796**	**165,953**

NOTES

1. Additional landfill closure costs added in 2024 only. All costs covered from Landfill Closure Reserve

094 - Waste Reduction

OPERATING	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	2,140,864	1,617,845	2,090,808	2,072,855	1,779,899	1,766,564	1,800,868
TOTAL OPERATING COSTS	**2,140,864**	**1,617,845**	**2,090,808**	**2,072,855**	**1,779,899**	**1,766,564**	**1,800,868**
*Percentage Increase over prior year	1.5%	-24.4%	-2.3%	-0.9%	-14.1%	-0.7%	1.9%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Reserve	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Transfer to Operating Reserve	40,000	40,000	65,000	65,000	65,000	65,000	65,000
TOTAL TRANSFERS	**47,000**	**47,000**	**72,000**	**72,000**	**72,000**	**72,000**	**72,000**
TOTAL COSTS	**2,187,864**	**1,664,845**	**2,162,808**	**2,144,855**	**1,851,899**	**1,838,564**	**1,872,868**
*Percentage Increase over prior year	1.5%	-23.9%	-1.1%	-0.8%	-13.7%	-0.7%	1.9%
Projects							
Costs			75,000			85,000	
Funding (excl tax req)			(75,000)			(85,000)	
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL Cost Center Expenditures	**2,187,864**	**1,664,845**	**2,237,808**	**2,144,855**	**1,851,899**	**1,923,564**	**1,872,868**
FUNDING SOURCES (REVENUE)							
Operations	(1,507,222)	(1,032,905)	(1,387,990)	(1,384,627)	(1,543,275)	(1,557,041)	(1,590,511)
Administration Overhead Recovery	372,253	372,253	315,716	325,187	334,943	344,991	355,341
Other	(945,000)	(934,872)	(1,042,000)	(1,037,000)	(589,540)	(572,000)	(582,000)
TOTAL REVENUE	**(2,079,969)**	**(1,595,524)**	**(2,114,274)**	**(2,096,439)**	**(1,797,872)**	**(1,784,050)**	**(1,817,169)**
TRANSFERS FROM RESERVE							
From Operating Reserve	(55,000)	(16,426)	(75,000)	-	-	(85,000)	-
TAX REQ - PARCEL TAX	(52,895)	(52,895)	(48,534)	(48,416)	(54,028)	(54,515)	(55,699)
TOTAL REQUISITION	**(52,895)**	**(52,895)**	**(48,534)**	**(48,416)**	**(54,028)**	**(54,515)**	**(55,699)**
*Percentage increase over prior year Requisition	79.2%	79.2%	-8.2%	-0.2%	11.6%	0.9%	2.2%
TOTAL FUNDING	**(2,187,864)**	**(1,664,844)**	**(2,237,808)**	**(2,144,855)**	**(1,851,899)**	**(1,923,564)**	**(1,872,868)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Computer Equipment	5,150	-	5,150	-	-	-	-
Vehicles	62,000	-	62,000	-	-	-	-
Transfer Station Construction	-	-	-	4,500,000	-	-	-
Engineering & Design Costs	450,000	42,965	450,000	-	-	-	-
Land	-	-	-	1,500,000	-	-	-
Carts	155	-	600,000	600,000	-	-	-
TOTAL EXPENDITURES	**517,305**	**42,965**	**1,117,150**	**6,600,000**	**-**	**-**	**-**
FUNDING SOURCES							
Proceeds of Sale	(18,000)	-	(18,000)	-	-	-	-
Transfer From Equipment Replacement Fund	(49,305)	(42,965)	(49,150)	-	-	-	-
Other Grants	(450,000)	-	(1,050,000)	(6,600,000)	-	-	-
TOTAL FUNDING	**(517,305)**	**(42,965)**	**(1,117,150)**	**(6,600,000)**	**-**	**-**	**-**
Check	-	-	-	-	-	-	-

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
094 - Waste Reduction							
RESERVES							
EQUIPMENT RESERVE							
Beginning Balance	72,476	72,476	41,139	(781)	6,214	13,260	20,360
Uses (transfer from)	(49,305)	(42,965)	(49,150)	-	-	-	-
Funding (transfer to)	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Interest	503	4,628	230	(6)	47	99	153
Ending Balance	**30,674**	**41,139**	**(781)**	**6,214**	**13,260**	**20,360**	**27,512**
OPERATING RESERVE							
Beginning Balance	193,436	193,436	229,389	220,732	287,388	354,543	337,202
Uses (transfer from)	(55,000)	(16,426)	(75,000)	-	-	(85,000)	-
Funding (transfer to)	40,000	40,000	65,000	65,000	65,000	65,000	65,000
Interest	688	12,379	1,343	1,655	2,155	2,659	2,529
Ending Balance	**179,123**	**229,389**	**220,732**	**287,388**	**354,543**	**337,202**	**404,731**

NOTES

1. Reduction in expenses and revenues starting in 2025. Recycle BC assuming responsibility for recycling program.
2. PROJECTS: Waste Composition Study (2024 & 2027)
3. CAPITAL: organic waste collection project ($450K) & expansion of curbside recycling program ($600K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

095 - Solid Waste Collection

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	537,897	521,595	550,158	566,148	579,652	597,458	612,573
TOTAL OPERATING COSTS	**537,897**	**521,595**	**550,158**	**566,148**	**579,652**	**597,458**	**612,573**
*Percentage Increase over prior year	-0.4%	-3.0%	2.3%	2.9%	2.4%	3.1%	2.5%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	15,000	15,000	19,221	19,195	24,167	24,139	24,111
Transfer to Operating Reserve	8,640	25,471	-	-	-	-	-
TOTAL TRANSFERS	**23,640**	**40,471**	**19,221**	**19,195**	**24,167**	**24,139**	**24,111**
TOTAL COSTS	**561,537**	**562,065**	**569,379**	**585,343**	**603,820**	**621,597**	**636,684**
*Percentage Increase over prior year	1.1%	0.1%	1.4%	2.8%	3.2%	2.9%	2.4%
FUNDING SOURCES (REVENUE)							
Operations	(637,173)	(637,701)	(615,993)	(632,410)	(651,307)	(669,467)	(686,537)
Administration Overhead Recovery	122,886	122,886	93,864	96,680	99,580	102,568	105,645
		-					
TOTAL REVENUE	**(514,287)**	**(514,815)**	**(522,129)**	**(535,730)**	**(551,727)**	**(566,899)**	**(580,892)**
TAX REQ - PARCEL TAX	(47,250)	(47,250)	(47,250)	(49,613)	(52,093)	(54,698)	(55,792)
TOTAL REQUISITION	**(47,250)**	**(47,250)**	**(47,250)**	**(49,613)**	**(52,093)**	**(54,698)**	**(55,792)**
*Percentage increase over prior year Requisition	5.0%	5.0%	0.0%	5.0%	5.0%	5.0%	2.0%
TOTAL FUNDING	**(561,537)**	**(562,065)**	**(569,379)**	**(585,343)**	**(603,820)**	**(621,597)**	**(636,684)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Improvements	175,000	39,382	135,000	-	-	-	-
Garbage Carts	12,300	17,699	12,915	13,561	14,239	14,951	15,698
TOTAL EXPENDITURES	**187,300**	**57,081**	**147,915**	**13,561**	**14,239**	**14,951**	**15,698**
FUNDING SOURCES							
Transfer From Equipment Replacement Fund	-	-	(135,000)	-	-	-	-
Transfer From Capital Facilities Reserve	(12,300)	(57,081)	(12,915)	(13,561)	(14,239)	(14,951)	(15,698)
Transfer From CWF Cap Fac Reserve	(175,000)	-	-	-	-	-	-
TOTAL FUNDING	**(187,300)**	**(57,081)**	**(147,915)**	**(13,561)**	**(14,239)**	**(14,951)**	**(15,698)**
Check	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	210,982	210,982	224,484	91,078	91,761	92,449	93,143
Interest	1,546	13,502	1,594	683	688	693	699
Ending Balance	**212,529**	**224,484**	**91,078**	**91,761**	**92,449**	**93,143**	**93,841**
FACILITIES RESERVE							
Beginning Balance	58,702	58,702	20,377	27,146	32,984	43,160	52,672
Uses (transfer from)	(12,300)	(57,081)	(12,915)	(13,561)	(14,239)	(14,951)	(15,698)
Funding (transfer to)	15,000	15,000	19,221	19,195	24,167	24,139	24,111
Interest	315	3,757	463	204	247	324	395
Ending Balance	**61,717**	**20,377**	**27,146**	**32,984**	**43,160**	**52,672**	**61,480**
OPERATING RESERVE							
Beginning Balance	330,424	330,424	377,040	379,596	382,443	385,312	388,201
Funding (transfer to)	8,640	25,471	-	-	-	-	-
Interest	1,802	21,145	2,556	2,847	2,868	2,890	2,912
Ending Balance	**340,866**	**377,040**	**379,596**	**382,443**	**385,312**	**388,201**	**391,113**

NOTES

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

101 - Okanagan Basin Water Board							
OPERATING							
	2023		2024	2025	2026	2027	2028
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Transfer to O.B.W.B.	2,394,322	2,394,322	2,454,940	2,504,039	2,554,120	2,605,202	2,657,306
TOTAL COSTS	**2,394,322**	**2,394,322**	**2,454,940**	**2,504,039**	**2,554,120**	**2,605,202**	**2,657,306**
*Percentage Increase over prior year	3.9%	0.0%	2.5%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(86,279)	(86,402)	(86,357)	(88,948)	(91,616)	(94,365)	(97,196)
Administration Overhead Recovery	15,000	15,000	15,000	15,450	15,914	16,391	16,883
TOTAL REVENUE	**(71,279)**	**(71,402)**	**(71,357)**	**(73,498)**	**(75,703)**	**(77,974)**	**(80,313)**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(43,794)	(44,066)	(45,134)	(46,023)	(46,930)	(47,854)	(48,797)
TAX REQ - CEN OK WEST	(50,383)	(50,330)	(49,368)	(50,341)	(51,332)	(52,343)	(53,374)
TAX REQ - KELOWNA	(1,584,912)	(1,584,620)	(1,641,537)	(1,673,877)	(1,706,848)	(1,740,464)	(1,774,736)
TAX REQ - PEACHLAND	(68,567)	(68,575)	(69,122)	(70,483)	(71,872)	(73,287)	(74,730)
TAX REQ - LAKE COUNTRY	(180,400)	(180,371)	(184,594)	(188,230)	(191,938)	(195,718)	(199,572)
TAX REQ - WEST KELOWNA	(394,987)	(394,958)	(393,828)	(401,587)	(409,497)	(417,562)	(425,784)
TOTAL REQUISITION	**(2,323,043)**	**(2,322,920)**	**(2,383,583)**	**(2,430,541)**	**(2,478,417)**	**(2,527,228)**	**(2,576,993)**
*Percentage increase over prior year Requisition	4.2%	3.9%	2.6%	2.0%	2.0%	2.0%	2.0%
TOTAL FUNDING	**(2,394,322)**	**(2,394,322)**	**(2,454,940)**	**(2,504,039)**	**(2,554,120)**	**(2,605,202)**	**(2,657,306)**
Surplus/(Deficit)*	-	-	-	-	-	-	-
NOTES							

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

102 - Air Quality							
OPERATING							
	2023 PLAN	**2023 ACTUAL**	**2024 PLAN**	**2025 PLAN**	**2026 PLAN**	**2027 PLAN**	**2028 PLAN**
OPERATING COSTS							
Operations	231,422	244,222	231,422	236,050	240,771	245,587	250,498
TOTAL OPERATING COSTS	**231,422**	**244,222**	**231,422**	**236,050**	**240,771**	**245,587**	**250,498**
*Percentage Increase over prior year	-12.4%	5.5%	0.0%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	21,462	-	-	-	-	-
TOTAL TRANSFERS	**-**	**21,462**	**-**	**-**	**-**	**-**	**-**
TOTAL COSTS	**231,422**	**265,683**	**231,422**	**236,050**	**240,771**	**245,587**	**250,498**
*Percentage Increase over prior year	-12.4%	14.8%	0.0%	2.0%	2.0%	2.0%	2.0%
Projects							
Costs	12,800		12,800				
Funding (excl tax req)							
Net Project Costs (Funded From Tax Req)	12,800	-	12,800	-	-	-	-
TOTAL Cost Center Expenditures	**244,222**	**265,683**	**244,222**	**236,050**	**240,771**	**245,587**	**250,498**
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(27,263)	(27,277)	(25,336)	(26,096)	(26,879)	(27,685)	(28,516)
Administration Overhead Recovery	19,101	19,101	12,728	13,110	13,503	13,908	14,325
Grant	-	(21,450)	-	-	-	-	-
TOTAL REVENUE	**(8,162)**	**(29,625)**	**(12,608)**	**(12,986)**	**(13,376)**	**(13,777)**	**(14,190)**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	(4,220)	(4,249)	(3,905)	(3,761)	(3,834)	(3,908)	(3,984)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(4,841)	(4,836)	(4,194)	(4,039)	(4,118)	(4,197)	(4,279)
TAX REQ - KELOWNA	(179,878)	(179,843)	(180,825)	(174,150)	(177,532)	(180,978)	(184,490)
TAX REQ - PEACHLAND	(6,656)	(6,658)	(6,001)	(5,780)	(5,892)	(6,006)	(6,123)
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	(40,466)	(40,472)	(36,689)	(35,334)	(36,020)	(36,720)	(37,432)
TOTAL REQUISITION	**(236,060)**	**(236,058)**	**(231,614)**	**(223,064)**	**(227,395)**	**(231,809)**	**(236,308)**
*Percentage increase over prior year Requisition	-1.0%	-0.4%	-1.9%	-3.7%	1.9%	1.9%	1.9%
TOTAL FUNDING	**(244,222)**	**(265,683)**	**(244,222)**	**(236,050)**	**(240,771)**	**(245,587)**	**(250,498)**
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2023 PLAN	**2023 ACTUAL**	**2024 PLAN**	**2025 PLAN**	**2026 PLAN**	**2027 PLAN**	**2028 PLAN**
OPERATING RESERVE							
Beginning Balance	29,625	29,625	52,983	53,205	53,604	54,006	54,411
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	21,462	-	-	-	-	-
Interest	35	1,896	222	399	402	405	408
Ending Balance	**29,660**	**52,983**	**53,205**	**53,604**	**54,006**	**54,411**	**54,819**
NOTES							

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

105 - Noise Abatement

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	15,467	11,715	16,523	16,968	17,427	17,899	18,385
TOTAL OPERATING COSTS	**15,467**	**11,715**	**16,523**	**16,968**	**17,427**	**17,899**	**18,385**
*Percentage Increase over prior year	25.7%	-24.3%	6.8%	2.7%	2.7%	2.7%	2.7%
TOTAL COSTS	**15,467**	**15,467**	**16,523**	**16,968**	**17,427**	**17,899**	**18,385**
*Percentage Increase over prior year	25.7%	0.0%	6.8%	2.7%	2.7%	2.7%	2.7%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	2,798	2,798	3,702	3,813	3,927	4,045	4,167
TOTAL REVENUE	**2,798**	**2,798**	**3,702**	**3,813**	**3,927**	**4,045**	**4,167**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	(1,000)	-	-	-	-
TAX REQ -CEN OK EAST	(9,246)	(9,308)	(9,924)	(10,727)	(11,023)	(11,328)	(11,642)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(9,019)	(8,957)	(9,301)	(10,053)	(10,331)	(10,616)	(10,910)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(18,265)**	**(18,265)**	**(19,225)**	**(20,781)**	**(21,354)**	**(21,944)**	**(22,552)**
*Percentage increase over prior year Requisition	89.8%	90.3%	5.3%	8.1%	2.8%	2.8%	2.8%
TOTAL FUNDING	**(15,467)**	**(15,467)**	**(16,523)**	**(16,968)**	**(17,427)**	**(17,899)**	**(18,385)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	118	118	125	126	127	128	129
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1	8	1	1	1	1	1
Ending Balance	**119**	**125**	**126**	**127**	**128**	**129**	**130**
OPERATING RESERVE							
Beginning Balance	9,708	9,708	14,081	13,179	13,278	13,378	13,478
Uses (transfer from)	-	-	(1,000)	-	-	-	-
Funding (transfer to)	-	3,751	-	-	-	-	-
Interest	73	621	98	99	100	100	101
Ending Balance	**9,781**	**14,081**	**13,179**	**13,278**	**13,378**	**13,478**	**13,579**

NOTES

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

106 - Untidy Premises

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	24,342	17,804	25,821	26,477	27,171	27,884	28,619
TOTAL OPERATING COSTS	**24,342**	**17,804**	**25,821**	**26,477**	**27,171**	**27,884**	**28,619**
*Percentage Increase over prior year	22.4%	-26.9%	6.1%	2.5%	2.6%	2.6%	2.6%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	3,478	-	-	-	-	-
TOTAL TRANSFERS	**-**	**3,478**	**-**	**-**	**-**	**-**	**-**
TOTAL COSTS	**24,342**	**21,282**	**25,821**	**26,477**	**27,171**	**27,884**	**28,619**
*Percentage Increase over prior year	22.4%	-12.6%	6.1%	2.5%	2.6%	2.6%	2.6%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(3,060)	-	(3,060)	(3,121)	(3,184)	(3,247)	(3,345)
Administration Overhead Recovery	4,525	4,525	5,596	5,764	5,937	6,115	6,298
TOTAL REVENUE	**1,465**	**4,525**	**2,536**	**2,643**	**2,753**	**2,868**	**2,954**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	(1,000)	-	-	-	-
TAX REQ -CEN OK EAST	(13,065)	(13,156)	(14,122)	(15,032)	(15,447)	(15,875)	(16,299)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(12,743)	(12,651)	(13,235)	(14,088)	(14,477)	(14,877)	(15,275)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(25,807)**	**(25,807)**	**(27,357)**	**(29,120)**	**(29,924)**	**(30,752)**	**(31,573)**
*Percentage increase over prior year Requisition	69.5%	69.9%	6.0%	6.4%	2.8%	2.8%	2.7%
TOTAL FUNDING	**(24,342)**	**(21,282)**	**(25,821)**	**(26,477)**	**(27,171)**	**(27,884)**	**(28,619)**
Surplus/(Deficit)*	**-**	**-**	**-**	**-**	**-**	**-**	**-**

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	539	539	574	578	582	586	591
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	4	35	4	4	4	4	4
Ending Balance	**543**	**574**	**578**	**582**	**586**	**591**	**595**
OPERATING RESERVE							
Beginning Balance	23,818	23,818	28,821	28,000	28,210	28,422	28,635
Uses (transfer from)	-	-	(1,000)	-	-	-	-
Funding (transfer to)	-	3,478	-	-	-	-	-
Interest	58	1,524	179	210	212	213	215
Ending Balance	**23,876**	**28,821**	**28,000**	**28,210**	**28,422**	**28,635**	**28,850**

NOTES

110 - Regional Planning

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	261,507	596,667	141,379	504,625	404,180	415,052	426,253
TOTAL OPERATING COSTS	**261,507**	**596,667**	**141,379**	**504,625**	**404,180**	**415,052**	**426,253**
*Percentage Increase over prior year	-39.9%	128.2%	-45.9%	256.9%	-19.9%	2.7%	2.7%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	8,160	8,160	-	-	-	-	-
Transfer to Operating Reserve	-	48,711	-	-	-	-	-
TOTAL TRANSFERS	**8,160**	**56,871**	**-**	**-**	**-**	**-**	**-**
TOTAL OPERATING COSTS	**269,667**	**653,539**	**141,379**	**504,625**	**404,180**	**415,052**	**426,253**
*Percentage Increase over prior year	-39.1%	142.4%	-47.6%	256.9%	-19.9%	2.7%	2.7%
Projects							
Costs	474,996	248,504	804,040	99,434	127,114	103,631	120,147
Funding (excl tax req)	(277,871)	(494,698)	(332,000)	(75,000)	-	-	-
Net Project Costs (Funded From Tax Req)	197,125	(246,194)	472,040	24,434	127,114	103,631	120,147
TOTAL Cost Center Expenditures	**744,663**	**902,043**	**945,419**	**604,059**	**531,295**	**518,683**	**546,400**
FUNDING SOURCES (REVENUE)							
Operations	-	(550,633)	(20,000)	(21,000)	-	-	-
Administration Overhead Recovery	257,785	298,165	175,731	181,003	186,433	192,026	197,787
Grants	(277,871)		(135,000)	(90,000)	-	-	-
TOTAL REVENUE	**(20,086)**	**(252,467)**	**20,731**	**70,003**	**186,433**	**192,026**	**197,787**
TRANSFERS FROM RESERVE							
From Operating Reserve	(75,000)	-	(189,600)	-	-	-	-
		-					
TAX REQ -CEN OK EAST	(12,258)	(12,320)	(14,704)	(12,764)	(13,591)	(13,458)	(14,092)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(14,149)	(14,075)	(16,084)	(13,961)	(14,865)	(14,720)	(15,413)
TAX REQ - KELOWNA	(443,086)	(443,121)	(534,798)	(464,216)	(494,288)	(489,455)	(512,510)
TAX REQ - PEACHLAND	(19,200)	(19,176)	(22,519)	(19,547)	(20,813)	(20,610)	(21,581)
TAX REQ - LAKE COUNTRY	(50,486)	(50,439)	(60,139)	(52,202)	(55,584)	(55,040)	(57,633)
TAX REQ - WEST KELOWNA	(110,397)	(110,445)	(128,306)	(111,372)	(118,587)	(117,427)	(122,958)
TOTAL REQUISITION	**(440,532)**	**(649,576)**	(776,550)	(674,062)	(717,728)	(710,709)	(744,187)
*Percentage increase over prior year Requisition	47.5%	47.5%	28.6%	-13.2%	6.5%	-1.0%	4.7%
TOTAL FUNDING	**(535,618)**	**(902,043)**	**(945,419)**	**(604,059)**	**(531,295)**	**(518,683)**	**(546,400)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
FACILITIES RESERVE							
Beginning Balance	17,965	17,965	27,275	27,479	27,685	27,893	28,102
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	8,160	8,160	-	-	-	-	-
Interest	135	1,150	205	206	208	209	211
Ending Balance	**26,260**	**27,275**	**27,479**	**27,685**	**27,893**	**28,102**	**28,313**
OPERATING RESERVE							
Beginning Balance	257,909	257,909	323,125	134,900	135,912	136,931	137,958
Uses (transfer from)	(75,000)	-	(189,600)	-	-	-	-
Funding (transfer to)	-	48,711	-	-	-	-	-
Interest	425	16,505	1,375	1,012	1,019	1,027	1,035
Ending Balance	**183,334**	**323,125**	**134,900**	**135,912**	**136,931**	**137,958**	**138,993**

NOTES

1. Project funded wages for the Development Approval Process Review are now funded from the tax requisition as approved by the Board at the time the grant was applied for ($102K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

111 - Electoral Area Planning

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	464,924	328,939	511,381	522,983	534,886	547,100	559,632
TOTAL OPERATING COSTS	**464,924**	**328,939**	**511,381**	**522,983**	**534,886**	**547,100**	**559,632**
*Percentage Increase over prior year	-2.0%	-29.2%	10.0%	2.3%	2.3%	2.3%	2.3%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	69,875	-	-	-	-	-
TOTAL TRANSFERS	**-**	**69,875**	**-**	**-**	**-**	**-**	**-**
TOTAL OPERATING COSTS	**464,924**	**398,815**	**511,381**	**522,983**	**534,886**	**547,100**	**559,632**
*Percentage Increase over prior year	-2.0%	-14.2%	10.0%	2.3%	2.3%	2.3%	2.3%
Projects							
Costs	246,584	101,764	80,620	68,330	69,050	69,781	70,522
Funding (excl tax req)	-	(2,971)	(13,000)	-	-	-	-
Net Project Costs (Funded From Tax Req)	246,584	98,793	67,620	68,330	69,050	69,781	70,522
TOTAL Cost Center Expenditures	**711,508**	**500,579**	**592,001**	**591,313**	**603,936**	**616,880**	**630,154**
FUNDING SOURCES (REVENUE)							
Operations	(30,000)	(12,134)	(30,499)	(31,100)	(31,711)	(32,337)	(32,972)
Administration Overhead Recovery	119,044	119,044	163,050	167,941	172,980	178,169	183,514
Grants	(175,000)						
TOTAL REVENUE	**(85,956)**	**104,972**	**132,551**	**136,841**	**141,269**	**145,832**	**150,542**
TRANSFERS FROM RESERVE							
From Operating Reserve	(20,000)	-	(13,000)	-	-	-	-
		0					
TAX REQ -CEN OK EAST	(73,871)	(74,037)	(90,056)	(92,164)	(94,323)	(96,539)	(98,815)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(259,762)	(259,254)	(296,382)	(302,167)	(309,243)	(316,508)	(323,971)
TAX REQ - KELOWNA	(216,254)	(216,685)	(262,126)	(268,686)	(274,977)	(281,438)	(288,073)
TAX REQ - PEACHLAND	(3,500)	(3,493)	(3,975)	(4,071)	(4,166)	(4,264)	(4,365)
TAX REQ - LAKE COUNTRY	(4,555)	(4,565)	(5,545)	(5,683)	(5,816)	(5,952)	(6,093)
TAX REQ - WEST KELOWNA	(47,610)	(47,517)	(53,468)	(55,383)	(56,680)	(58,011)	(59,379)
		-					
TOTAL REQUISITION	**(605,552)**	**(605,551)**	**(711,552)**	**(728,154)**	**(745,205)**	**(762,712)**	**(780,696)**
*Percentage increase over prior year Requisition	24.0%	24.0%	17.5%	2.3%	2.3%	2.3%	2.4%
TOTAL FUNDING	**(711,508)**	**(500,579)**	**(592,001)**	**(591,313)**	**(603,936)**	**(616,880)**	**(630,154)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	50,531	50,531	53,764	54,168	54,574	54,983	55,396
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	379	3,233	403	406	409	412	415
Ending Balance	**50,910**	**53,764**	**54,168**	**54,574**	**54,983**	**55,396**	**55,811**
OPERATING RESERVE							
Beginning Balance	353,429	353,429	445,921	436,168	439,439	442,735	446,056
Uses (transfer from)	(20,000)	-	(13,000)	-	-	-	-
Funding (transfer to)	-	69,875	-	-	-	-	-
Interest	2,501	22,617	3,247	3,271	3,296	3,321	3,345
Ending Balance	**335,929**	**445,921**	**436,168**	**439,439**	**442,735**	**446,056**	**449,401**

NOTES

1. Project funded wages for the Development Approval Process Review are now funded from the tax requisition as approved by the Board at the time the grant was applied for ($25K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

115 - Insect Control

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	27,090	9,832	21,219	21,812	22,307	22,814	23,333
TOTAL OPERATING COSTS	**27,090**	**9,832**	**21,219**	**21,812**	**22,307**	**22,814**	**23,333**
*Percentage Increase over prior year	30.7%	-63.7%	-21.7%	2.8%	2.3%	2.3%	2.3%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	2,715	-	-	-	-	-
TOTAL TRANSFERS	**-**	**2,715**	**-**	**-**	**-**	**-**	**-**
TOTAL COSTS	**27,090**	**12,547**	**21,219**	**21,812**	**22,307**	**22,814**	**23,333**
*Percentage Increase over prior year	30.7%	-53.7%	-21.7%	2.8%	2.3%	2.3%	2.3%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(26,808)	(12,262)	(22,978)	(23,667)	(24,377)	(25,109)	(25,862)
Administration Overhead Recovery	4,716	4,716	5,629	5,798	5,972	6,151	6,335
TOTAL REVENUE	**(22,092)**	**(7,546)**	**(17,349)**	**(17,869)**	**(18,406)**	**(18,958)**	**(19,526)**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	(629)	(632)	(496)	(506)	(500)	(494)	(488)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(721)	(721)	(533)	(543)	(537)	(531)	(524)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	(992)	(992)	(763)	(777)	(769)	(760)	(750)
TAX REQ - LAKE COUNTRY	(2,656)	(2,656)	(2,078)	(2,117)	(2,095)	(2,071)	(2,044)
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(4,998)**	**(5,001)**	**(3,870)**	**(3,942)**	**(3,902)**	**(3,856)**	**(3,807)**
*Percentage increase over prior year Requisition	307.2%	46.4%	-22.6%	1.9%	-1.0%	-1.2%	-1.3%
TOTAL FUNDING	**(27,090)**	**(12,547)**	**(21,219)**	**(21,812)**	**(22,307)**	**(22,814)**	**(23,333)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Vehicles/Bicycles	13,033	-	13,033	-	-	-	-
		-					
TOTAL EXPENDITURES	**13,033**	**-**	**13,033**	**-**	**-**	**-**	**-**
FUNDING SOURCES							
Proceeds of Sale	(2,000)	-	-	-	-	-	-
Transfer From Equipment Replacement Fund	(11,033)	-	(13,033)	-	-	-	-
TOTAL FUNDING	**(13,033)**	**-**	**(13,033)**	**-**	**-**	**-**	**-**
Check	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	16,996	16,996	18,084	5,096	5,135	5,173	5,212
Uses (transfer from)	(11,033)	-	(13,033)	-	-	-	-
Interest	125	1,088	46	38	39	39	39
Ending Balance	**6,088**	**18,084**	**5,096**	**5,135**	**5,173**	**5,212**	**5,251**
OPERATING RESERVE							
Beginning Balance	11,638	11,638	15,097	15,185	16,324	17,548	18,865
Funding (transfer to)	-	2,715	-	-	-	-	-
Interest	56	745	88	1,139	1,224	1,316	1,415
Ending Balance	**11,694**	**15,097**	**15,185**	**16,324**	**17,548**	**18,865**	**20,281**

NOTES

1. Staff reallocations (-$6K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

116 - Weed Control							
OPERATING							
	2023 PLAN	**2023 ACTUAL**	**2024 PLAN**	**2025 PLAN**	**2026 PLAN**	**2027 PLAN**	**2028 PLAN**
OPERATING COSTS							
Operations	176,426	85,041	242,737	165,480	168,599	172,340	176,119
TOTAL OPERATING COSTS	**176,426**	**85,041**	**242,737**	**165,480**	**168,599**	**172,340**	**176,119**
*Percentage Increase over prior year	21.7%	-51.8%	37.6%	-31.8%	1.9%	2.2%	2.2%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Reserve	5,000	5,000	5,000	5,000	5,000	5,000	5,100
Transfer to Operating Reserve	-	75,284	-	-	-	-	-
TOTAL TRANSFERS	**5,000**	**80,284**	**5,000**	**5,000**	**5,000**	**5,000**	**5,100**
TOTAL COSTS	**181,426**	**165,325**	**247,737**	**170,480**	**173,599**	**177,340**	**181,219**
*Percentage Increase over prior year	21.0%	-8.9%	36.6%	-31.2%	1.8%	2.2%	2.2%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(25,500)	(7,861)	(25,500)	(26,010)	(26,530)	(27,061)	(27,873)
Grants	(13,770)	(15,121)	(13,770)	(14,045)	(14,326)	(14,613)	(15,051)
Administration Overhead Recovery	32,984	32,984	37,161	38,276	39,424	40,607	41,825
TOTAL REVENUE	**(6,286)**	**9,813**	**(2,109)**	**(1,780)**	**(1,432)**	**(1,067)**	**(1,099)**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(5,443)	(5,451)	(6,800)	(4,670)	(4,766)	(4,880)	(4,987)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	(149,358)	(149,360)	(212,552)	(145,984)	(148,983)	(152,536)	(155,866)
TAX REQ - PEACHLAND	(5,533)	(5,528)	(7,054)	(4,845)	(4,945)	(5,062)	(5,173)
TAX REQ - LAKE COUNTRY	(14,806)	(14,799)	(19,221)	(13,202)	(13,473)	(13,794)	(14,095)
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(175,140)**	**(175,138)**	**(245,628)**	**(168,700)**	**(172,166)**	**(176,273)**	**(180,120)**
*Percentage increase over prior year Requisition	67.4%	67.4%	40.2%	-31.3%	2.1%	2.4%	2.2%
TOTAL FUNDING	**(181,426)**	**(165,325)**	**(247,737)**	**(170,480)**	**(173,599)**	**(177,340)**	**(181,219)**
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2023 PLAN	**2023 ACTUAL**	**2024 PLAN**	**2025 PLAN**	**2026 PLAN**	**2027 PLAN**	**2028 PLAN**
EXPENDITURES							
Vehicles/Bicycles	-	-	52,130	-	-	-	-
TOTAL EXPENDITURES	**-**	**-**	**52,130**	**-**	**-**	**-**	**-**
FUNDING SOURCES							
Proceeds of Sale	-	-	(8,000)	-	-	-	-
Transfer From Equipment Replacement Fund	-	-	(44,130)	-	-	-	-
TOTAL FUNDING	**-**	**-**	**(52,130)**	**-**	**-**	**-**	**-**
Check	-	-	-	-	-	-	-
RESERVES							
	2023 PLAN	**2023 Actual**	**2024 PLAN**	**2025 PLAN**	**2026 PLAN**	**2027 PLAN**	**2028 PLAN**
EQUIPMENT RESERVE							
Beginning Balance	65,195	65,195	74,367	35,767	41,035	49,113	57,796
Uses (transfer from)	-	-	(44,130)	-	-	-	-
Funding (transfer to)	5,000	5,000	5,000	5,000	5,000	5,000	5,100
Interest	479	4,172	530	268	3,078	3,683	4,335
Ending Balance	**70,673**	**74,367**	**35,767**	**41,035**	**49,113**	**57,796**	**67,231**
OPERATING RESERVE							
Beginning Balance	59,108	59,108	138,175	138,621	139,661	140,708	141,764
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	75,284	-	-	-	-	-
Interest	362	3,783	446	1,040	1,047	1,055	1,063
Ending Balance	**59,470**	**138,175**	**138,621**	**139,661**	**140,708**	**141,764**	**142,827**
NOTES							
1. Wage/salary classification changes ($63K)							

117 - Sterile Insect Release

OPERATING	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
TRANSFER TO S.I.R. PROGRAM	1,035,462	1,035,462	1,063,816	1,106,369	1,150,623	1,196,648	1,244,514
TRANSFER TO S.I.R. - PARCEL TAX	426,329	426,329	420,674	434,856	443,553	452,424	461,472
TOTAL COSTS	**1,461,791**	**1,461,791**	**1,484,490**	**1,541,224**	**1,594,176**	**1,649,072**	**1,705,986**
*Percentage Increase over prior year	1.8%	0.0%	1.6%	3.8%	3.4%	3.4%	3.5%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	15,000	15,002	15,000	15,450	15,914	16,391	16,883
TOTAL REVENUE	**15,000**	**15,002**	**15,000**	**15,450**	**15,914**	**16,391**	**16,883**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
PARCEL TAX	(48,359)	(48,359)	(48,359)	(49,326)	(50,313)	(51,319)	(52,345)
PARCEL TAX - KELOWNA	(274,968)	(274,968)	(274,968)	(280,467)	(286,077)	(291,798)	(297,634)
PARCEL TAX - LAKE COUNTRY	(88,893)	(88,893)	(88,893)	(90,671)	(92,484)	(94,334)	(96,221)
PARCEL TAX - PEACHLAND	(917)	(917)	(917.00)	(935.34)	(954.05)	(973.13)	(993)
PARCEL TAX - WEST KELOWNA	(13,192)	(13,192)	(13,192)	(13,456)	(13,725)	(13,999)	(14,279)
TAX REQ - CEN OK EAST	(13,692)	(13,693)	(12,484)	(13,050)	(13,570)	(14,111)	(14,673)
TAX REQ - CEN OK WEST	(19,248)	(19,193)	(15,868)	(16,587)	(17,248)	(17,936)	(18,651)
TAX REQ - KELOWNA	(762,959)	(763,154)	(806,776)	(843,355)	(876,973)	(911,932)	(948,286)
TAX REQ - LAKE COUNTRY	(27,345)	(27,306)	(25,706)	(26,871)	(27,942)	(29,056)	(30,215)
TAX REQ - PEACHLAND	(71,596)	(71,446)	(65,834)	(68,819)	(71,562)	(74,415)	(77,381)
TAX REQ - WEST KELOWNA	(155,622)	(155,672)	(146,495)	(153,137)	(159,241)	(165,589)	(172,190)
TOTAL REQUISITION	**(1,476,791)**	**(1,476,793)**	**(1,499,490)**	**(1,556,674)**	**(1,610,090)**	**(1,665,463)**	**(1,722,869)**
*Percentage increase over prior year Requisition	1.8%	1.8%	1.5%	3.8%	3.4%	3.4%	3.4%
TOTAL FUNDING	**(1,461,791)**	**(1,461,791)**	**(1,484,490)**	**(1,541,224)**	**(1,594,176)**	**(1,649,072)**	**(1,705,986)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

OPERATING RESERVE	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
Beginning Balance	66	66	70	71	71	72	72
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	0	4	1	1	1	1	1
Ending Balance	**66**	**70**	**71**	**71**	**72**	**72**	**73**

NOTES

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

118 - Starling Control

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	20,669	20,671	20,710	21,025	21,446	21,875	22,312
TOTAL OPERATING COSTS	**20,669**	**20,671**	**20,710**	**21,025**	**21,446**	**21,875**	**22,312**
*Percentage Increase over prior year	2.3%	0.0%	0.2%	1.5%	2.0%	2.0%	2.0%
TOTAL COSTS	**20,669**	**20,671**	**20,710**	**21,025**	**21,446**	**21,875**	**22,312**
*Percentage Increase over prior year	2.3%	0.0%	0.2%	1.5%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	-	-	-	-	-	-	-
Administration Overhead Recovery	1,533	1,531	1,137	1,171	1,206	1,242	1,280
TOTAL REVENUE	**1,533**	**1,531**	**1,137**	**1,171**	**1,206**	**1,242**	**1,280**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	(19,543)	(19,542)	(19,443)	(19,754)	(20,160)	(20,574)	(20,996)
TAX REQ - PEACHLAND	(723)	(723)	(645)	(656)	(669)	(683)	(697)
TAX REQ - LAKE COUNTRY	(1,936)	(1,937)	(1,758)	(1,786)	(1,823)	(1,861)	(1,899)
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(22,202)**	**(22,202)**	**(21,847)**	**(22,197)**	**(22,652)**	**(23,117)**	**(23,592)**
*Percentage increase over prior year Requisition	3.6%	3.6%	-1.6%	1.6%	2.1%	2.1%	2.1%
TOTAL FUNDING	**(20,669)**	**(20,671)**	**(20,710)**	**(21,025)**	**(21,446)**	**(21,875)**	**(22,312)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

NOTES

120 - Economic Development Commission

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	1,141,601	1,039,642	1,046,906	1,047,423	1,073,340	1,099,963	1,127,290
TOTAL OPERATING COSTS	**1,141,601**	**1,039,642**	**1,046,906**	**1,047,423**	**1,073,340**	**1,099,963**	**1,127,290**
*Percentage Increase over prior year	22.5%	-8.9%	-8.3%	0.0%	2.5%	2.5%	2.5%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Reserve	7,140	7,140	7,140	7,283	7,428	7,577	7,729
Transfer to Operating Reserve	-	167,792	-	-	-	-	-
TOTAL TRANSFERS	**7,140**	**174,932**	**7,140**	**7,283**	**7,428**	**7,577**	**7,729**
TOTAL COSTS	**1,148,741**	**1,214,574**	**1,054,046**	**1,054,706**	**1,080,768**	**1,107,540**	**1,135,019**
*Percentage Increase over prior year	22.3%	5.7%	-8.2%	0.1%	2.5%	2.5%	2.5%
Projects							
Costs	30,000	-	-	-	-	-	-
Funding (excl tax req)	(30,000)	-	-	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL Cost Center Expenditures	**1,178,741**	**1,214,574**	**1,054,046**	**1,054,706**	**1,080,768**	**1,107,540**	**1,135,019**
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(60,000)	(95,832)	(70,000)	-	-	-	-
Administration Overhead Recovery	224,568	224,568	244,023	251,344	258,884	266,651	274,650
Other	(48,105)	(47,221)	(42,937)	(44,225)	(45,552)	(46,918)	(48,326)
TOTAL REVENUE	**116,463**	**81,515**	**131,086**	**207,119**	**213,332**	**219,732**	**226,324**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	(24,417)	(24,577)	(22,441)	(23,893)	(24,504)	(25,133)	(25,778)
TAX REQ - CEN OK WEST	(28,091)	(28,084)	(24,546)	(26,134)	(26,803)	(27,490)	(28,196)
TAX REQ - KELOWNA	(883,662)	(884,152)	(816,182)	(868,999)	(891,227)	(914,072)	(937,536)
TAX REQ - PEACHLAND	(38,229)	(38,262)	(34,368)	(36,592)	(37,528)	(38,490)	(39,478)
TAX REQ - LAKE COUNTRY	(100,581)	(100,643)	(91,781)	(97,720)	(100,220)	(102,789)	(105,427)
TAX REQ - WEST KELOWNA	(220,224)	(220,371)	(195,814)	(208,485)	(213,818)	(219,299)	(224,928)
TOTAL REQUISITION	**(1,295,204)**	**(1,296,089)**	**(1,185,132)**	**(1,261,824)**	**(1,294,101)**	**(1,327,272)**	**(1,361,343)**
*Percentage increase over prior year Requisition	12.1%	11.8%	-8.5%	6.5%	2.6%	2.6%	2.6%
TOTAL FUNDING	**(1,178,741)**	**(1,214,574)**	**(1,054,046)**	**(1,054,706)**	**(1,080,768)**	**(1,107,540)**	**(1,135,019)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	25,995	25,995	34,798	42,188	49,787	57,589	65,598
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	7,140	7,140	7,140	7,283	7,428	7,577	7,729
Interest	192	1,664	250	316	373	432	492
Ending Balance	**33,326**	**34,798**	**42,188**	**49,787**	**57,589**	**65,598**	**73,819**
OPERATING RESERVE							
Beginning Balance	136,252	136,252	312,763	313,789	316,142	318,513	320,902
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	167,792	-	-	-	-	-
Interest	520	8,719	1,026	2,353	2,371	2,389	2,407
Ending Balance	**136,771**	**312,763**	**313,789**	**316,142**	**318,513**	**320,902**	**323,309**

NOTES

1. Okanagan Film Commission annual operating grant shifted to Regional Grant in Aid ($140K)
2. Wage/salary classification changes ($15K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

121 - Ellison Heritage Community Centre

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	146,762	148,516	131,371	135,221	139,203	143,327	147,595
TOTAL OPERATING COSTS	**146,762**	**148,516**	**131,371**	**135,221**	**139,203**	**143,327**	**147,595**
*Percentage Increase over prior year	11.0%	1.2%	-10.5%	2.9%	2.9%	3.0%	3.0%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	8,448	8,448	7,804	8,194	8,604	9,034	9,486
Transfer to Operating Reserve	-	32,115	-	-	-	-	-
TOTAL TRANSFERS	**8,448**	**40,563**	**7,804**	**8,194**	**8,604**	**9,034**	**9,486**
TOTAL COSTS	**155,210**	**189,080**	**139,175**	**143,415**	**147,807**	**152,361**	**157,081**
*Percentage Increase over prior year	-7.2%	21.8%	-10.3%	3.0%	3.1%	3.1%	3.1%
FUNDING SOURCES (REVENUE)							
Operations	(27,160)	(61,030)	(18,168)	(19,027)	(19,903)	(20,798)	(21,713)
Administration Overhead Recovery	20,048	20,048	28,819	29,684	30,574	31,491	32,436
TOTAL REVENUE	**(7,112)**	**(40,982)**	**10,651**	**10,657**	**10,671**	**10,693**	**10,723**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(148,098)	(148,098)	(149,826)	(154,071)	(158,478)	(163,054)	(167,804)
TOTAL REQUISITION	**(148,098)**	**(148,098)**	**(149,826)**	**(154,071)**	**(158,478)**	**(163,054)**	**(167,804)**
*Percentage increase over prior year Requisition	7.3%	7.3%	1.2%	2.8%	2.9%	2.9%	2.9%
TOTAL FUNDING	**(155,210)**	**(189,080)**	**(139,175)**	**(143,415)**	**(147,807)**	**(152,361)**	**(157,081)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Structure maintenance	-	-	-	-	-	-	-
HVAC system upgrades	128,750	-	137,360	51,500	5,150	77,250	-
Hall renovation/expansion	36,050	-	35,000	10,300	-	41,200	-
TOTAL EXPENDITURES	**164,800**	**-**	**172,360**	**61,800**	**5,150**	**118,450**	**-**
FUNDING SOURCES							
Transfer From Capital Facilities Reserve	(4,800)	-	(160,360)	(1,800)	(150)	(3,450)	-
Transfer From CWF Cap Fac Reserve	(160,000)	-	(12,000)	(60,000)	(5,000)	(115,000)	-
TOTAL FUNDING	**(164,800)**	**-**	**(172,360)**	**(61,800)**	**(5,150)**	**(118,450)**	**-**
Check	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	64,144	64,144	68,249	68,734	69,249	69,769	70,292
Interest	470	4,105	485	516	519	523	527
Ending Balance	**64,614**	**68,249**	**68,734**	**69,249**	**69,769**	**70,292**	**70,819**
FACILITIES RESERVE							
Beginning Balance	394,743	394,743	428,453	278,906	287,392	298,001	305,820
Uses (transfer from)	(4,800)	-	(160,360)	(1,800)	(150)	(3,450)	-
Funding (transfer to)	8,448	8,448	7,804	8,194	8,604	9,034	9,486
Interest	2,859	25,261	3,009	2,092	2,155	2,235	2,294
Ending Balance	**401,251**	**428,453**	**278,906**	**287,392**	**298,001**	**305,820**	**317,600**
OPERATING RESERVE							
Beginning Balance	110,921	110,921	150,135	150,969	152,101	153,242	154,392
Funding (transfer to)	-	32,115	-	-	-	-	-
Interest	294	7,098	834	1,132	1,141	1,149	1,158
Ending Balance	**111,215**	**150,135**	**150,969**	**152,101**	**153,242**	**154,392**	**155,549**

NOTES

1. Program costs reduced to reflect historical spending levels ($16K)
2. increase in Admin OH allocation for HR and IT allocations. Offset by reduced general rate ($6K)
3. CAPITAL: HVAC system upgrades at Ellison Community Hall ($125K)

123 - Joe Rich Community Hall

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	57,759	50,776	57,454	61,786	61,199	63,185	65,250
TOTAL OPERATING COSTS	**57,759**	**50,776**	**57,454**	**61,786**	**61,199**	**63,185**	**65,250**
*Percentage Increase over prior year	-4.1%	-12.1%	-0.5%	7.5%	-1.0%	3.2%	3.3%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	4,322	4,322	4,322	1,171	3,619	3,222	2,793
Transfer to Operating Reserve	-	6,984	-	-	-	-	-
TOTAL TRANSFERS	**4,322**	**11,306**	**4,322**	**1,171**	**3,619**	**3,222**	**2,793**
TOTAL COSTS	**62,081**	**62,081**	**61,776**	**62,957**	**64,818**	**66,407**	**68,043**
*Percentage Increase over prior year	-13.8%	0.0%	-0.5%	1.9%	3.0%	2.5%	2.5%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	7,616	7,616	6,959	7,168	7,383	7,604	7,832
TOTAL REVENUE	**7,616**	**7,616**	**6,959**	**7,168**	**7,383**	**7,604**	**7,832**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(69,697)	(69,697)	(68,735)	(70,125)	(72,201)	(74,012)	(75,875)
TOTAL REQUISITION	**(69,697)**	**(69,697)**	**(68,735)**	**(70,125)**	**(72,201)**	**(74,012)**	**(75,875)**
*Percentage increase over prior year Requisition	9.2%	9.2%	-1.4%	2.0%	3.0%	2.5%	2.5%
TOTAL FUNDING	**(62,081)**	**(62,081)**	**(61,776)**	**(62,957)**	**(64,818)**	**(66,407)**	**(68,043)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Structure maintenance	-	-	103,000	-	-	-	-
Hall renovation/expansion	10,300	-	10,300	51,500	25,750	25,750	51,500
TOTAL EXPENDITURES	**10,300**	**-**	**113,300**	**51,500**	**25,750**	**25,750**	**51,500**
		-					
FUNDING SOURCES		-					
Transfer From Capital Facilities Reserve	(300)	-	(3,300)	(1,500)	(750)	(750)	(1,500)
Transfer From CWF Cap Fac Reserve	(10,000)	-	(110,000)	(50,000)	(25,000)	(25,000)	(50,000)
TOTAL FUNDING	**(10,300)**	**-**	**(113,300)**	**(51,500)**	**(25,750)**	**(25,750)**	**(51,500)**
Check	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
FACILITIES RESERVE							
Beginning Balance	46,728	46,728	54,041	55,446	57,033	61,079	64,760
Uses (transfer from)	(300)	-	(3,300)	-	-	-	-
Funding (transfer to)	4,322	4,322	4,322	1,171	3,619	3,222	2,793
Interest	343	2,990	383	416	428	458	486
Ending Balance	**51,093**	**54,041**	**55,446**	**57,033**	**61,079**	**64,760**	**68,038**
OPERATING RESERVE							
Beginning Balance	8,155	8,155	15,661	15,722	15,840	15,959	16,078
Funding (transfer to)	-	6,984	-	-	-	-	-
Interest	43	522	61	118	119	120	121
Ending Balance	**8,198**	**15,661**	**15,722**	**15,840**	**15,959**	**16,078**	**16,199**

NOTES

1. CAPITAL: Parking lot repavement ($103K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

124 - Westside Municipal Recreation

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	-	-	-	-	-	-	-
Transfer to District of West Kelowna	40,058	43,071	58,914	60,681	62,502	64,377	66,308
TOTAL OPERATING COSTS	**40,058**	**43,071**	**58,914**	**60,681**	**62,502**	**64,377**	**66,308**
*Percentage Increase over prior year	0.8%	7.5%	47.1%	3.0%	3.0%	3.0%	3.0%
TOTAL COSTS	**40,058**	**43,071**	**58,914**	**60,681**	**62,502**	**64,377**	**66,308**
*Percentage Increase over prior year	0.8%	7.5%	47.1%	3.0%	3.0%	3.0%	3.0%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	3,013	-	2,203	2,269	2,337	2,407	2,479
TOTAL REVENUE	**3,013**	**-**	**2,203**	**2,269**	**2,337**	**2,407**	**2,479**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(43,071)	(43,071)	(61,117)	(62,951)	(64,839)	(66,784)	(68,788)
TOTAL REQUISITION	**(43,071)**	**(43,071)**	**(61,117)**	**(62,951)**	**(64,839)**	**(66,784)**	**(68,788)**
*Percentage increase over prior year Requisition	8.4%	8.6%	41.9%	3.0%	3.0%	3.0%	3.0%
TOTAL FUNDING	**(40,058)**	**(43,071)**	**(58,914)**	**(60,681)**	**(62,502)**	**(64,377)**	**(66,308)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

NOTES

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

125 - Johnson Bentley Memorial Aquatic Centre

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	-	-	-	-	-	-	-
Transfer to District of West Kelowna	13,910	15,034	13,697	14,108	14,531	14,967	15,416
TOTAL OPERATING COSTS	**13,910**	**15,034**	**13,697**	**14,108**	**14,531**	**14,967**	**15,416**
*Percentage Increase over prior year	-6.1%	8.1%	-1.5%	3.0%	3.0%	3.0%	3.0%
TOTAL COSTS	**13,910**	**15,034**	**13,697**	**14,108**	**14,531**	**14,967**	**15,416**
*Percentage Increase over prior year	-6.1%	8.1%	-1.5%	3.0%	3.0%	3.0%	3.0%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	1,124	-	765	788	812	836	861
TOTAL REVENUE	**1,124**	**-**	**765**	**788**	**812**	**836**	**861**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(15,034)	(15,034)	(14,462)	(14,896)	(15,343)	(15,803)	(16,277)
TOTAL REQUISITION	**(15,034)**	**(15,034)**	**(14,462)**	**(14,896)**	**(15,343)**	**(15,803)**	**(16,277)**
*Percentage increase over prior year Requisition	1.5%	7.9%	-3.8%	3.0%	3.0%	3.0%	3.0%
TOTAL FUNDING	**(13,910)**	**(15,034)**	**(13,697)**	**(14,108)**	**(14,531)**	**(14,967)**	**(15,416)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

NOTES

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

126 - Killiney Community Hall

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	39,565	37,613	55,616	57,304	59,044	60,836	62,684
TOTAL OPERATING COSTS	**39,565**	**37,613**	**55,616**	**57,304**	**59,044**	**60,836**	**62,684**
*Percentage Increase over prior year	71.1%	-4.9%	40.6%	3.0%	3.0%	3.0%	3.0%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	1,953	-	-	-	-	-
TOTAL TRANSFERS	**-**	**1,953**	**-**	**-**	**-**	**-**	**-**
TOTAL COSTS	**39,565**	**39,565**	**55,616**	**57,304**	**59,044**	**60,836**	**62,684**
*Percentage Increase over prior year	71.1%	0.0%	40.6%	3.0%	3.0%	3.0%	3.0%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	1,465	1,465	1,529	1,575	1,622	1,671	1,721
TOTAL REVENUE	**1,465**	**1,465**	**1,529**	**1,575**	**1,622**	**1,671**	**1,721**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(41,030)	(41,030)	(57,145)	(58,879)	(60,666)	(62,507)	(64,405)
TOTAL REQUISITION	**(41,030)**	**(41,030)**	**(57,145)**	**(58,879)**	**(60,666)**	**(62,507)**	**(64,405)**
*Percentage increase over prior year Requisition	61.6%	61.6%	39.3%	3.0%	3.0%	3.0%	3.0%
TOTAL FUNDING	**(39,565)**	**(39,565)**	**(55,616)**	**(57,304)**	**(59,044)**	**(60,836)**	**(62,684)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING RESERVE							
Beginning Balance	864	864	2,871	2,878	2,900	2,921	2,943
Funding (transfer to)	-	1,953	-	-	-	-	-
Interest	3	55	6	22	22	22	22
Ending Balance	**866**	**2,871**	**2,878**	**2,900**	**2,921**	**2,943**	**2,965**

NOTES

1. Retained the planned increase for contracted services ($16K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

131 - Winfield Recreation Centre

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Transfer to District of Lake Country	55,000	55,000	55,000	55,000	55,000	55,000	55,000
TOTAL COSTS	**55,000**	**55,000**	**55,000**	**55,000**	**55,000**	**55,000**	**55,000**
*Percentage Increase over prior year	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
FUNDING SOURCES (REVENUE)							
Operations	-	-	-	-	-	-	-
Administration Overhead Recovery	-	-	-	-	-	-	-
Engineering Administration Overhead Recovery	-	-	-	-	-	-	-
TOTAL REVENUE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(55,000)**	**(55,000)**	**(55,000)**	**(55,000)**	**(55,000)**	**(55,000)**	**(55,000)**
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	**(55,000)**	**(55,000)**	**(55,000)**	**(55,000)**	**(55,000)**	**(55,000)**	**(55,000)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

NOTES

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

142 - Regional Parks

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	4,719,533	5,168,935	5,191,318	5,272,314	5,441,076	5,581,173	5,731,954
TOTAL OPERATING COSTS	**4,719,533**	**5,168,935**	**5,191,318**	**5,272,314**	**5,441,076**	**5,581,173**	**5,731,954**
*Percentage Increase over prior year	2.5%	9.5%	10.0%	1.6%	3.2%	2.6%	2.7%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Reserve	248,167	248,167	448,167	459,131	470,373	481,902	493,726
Transfer to Capital Facilities Reserve	3,258,750	3,058,750	3,108,750	3,202,013	3,298,073	3,397,015	3,498,926
Transfer to Operating Reserve	-	365,771	-	-	-	-	-
Transfer to Peachland	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Transfer to Parkland Reserve - Regional	852,000	1,052,000	852,000	852,000	852,000	852,000	852,000
TOTAL TRANSFERS	**4,370,917**	**4,736,688**	**4,420,917**	**4,525,144**	**4,632,446**	**4,742,917**	**4,856,651**
TOTAL COSTS	**9,090,450**	**9,905,624**	**9,612,235**	**9,797,457**	**10,073,522**	**10,324,090**	**10,588,605**
*Percentage Increase over prior year	1.5%	9.0%	5.7%	1.9%	2.8%	2.5%	2.6%
FUNDING SOURCES (REVENUE)							
Operations	(418,612)	(1,360,288)	(461,100)	(433,962)	(446,689)	(459,293)	(461,687)
Administration Overhead Recovery	1,049,915	1,049,915	1,306,741	1,345,943	1,386,322	1,427,911	1,470,749
Grants - Forest Health	-	(568)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Grants - OBWB		-	(20,000)	-	-	-	-
Grants Misc	(150,000)	(23,390)	(120,000)	(100,000)	(100,000)	(100,000)	(100,000)
TOTAL REVENUE	**481,303**	**(334,331)**	**725,641**	**811,981**	**839,632**	**868,618**	**909,062**
TAX REQ -CEN OK EAST	(180,447)	(181,478)	(195,753)	(200,895)	(206,646)	(211,939)	(217,714)
TAX REQ - CEN OK WEST	(207,595)	(207,395)	(214,114)	(219,739)	(226,029)	(231,819)	(238,136)
TAX REQ - KELOWNA	(6,530,395)	(6,529,290)	(7,119,539)	(7,306,560)	(7,515,724)	(7,708,248)	(7,918,269)
TAX REQ - PEACHLAND	(282,519)	(282,549)	(299,789)	(307,664)	(316,471)	(324,578)	(333,422)
TAX REQ - LAKE COUNTRY	(743,312)	(743,204)	(800,604)	(821,635)	(845,155)	(866,805)	(890,422)
TAX REQ - WEST KELOWNA	(1,627,485)	(1,627,376)	(1,708,078)	(1,752,947)	(1,803,128)	(1,849,318)	(1,899,704)
TOTAL REQUISITION	**(9,571,753)**	**(9,571,292)**	**(10,337,876)**	**(10,609,439)**	**(10,913,154)**	**(11,192,708)**	**(11,497,667)**
*Percentage increase over prior year Requisition	13.0%	13.0%	8.0%	2.6%	2.9%	2.6%	2.7%
TOTAL FUNDING	**(9,090,450)**	**(9,905,623)**	**(9,612,235)**	**(9,797,457)**	**(10,073,522)**	**(10,324,090)**	**(10,588,605)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Buildings	450,335	269,732	715,150	288,400	-	448,050	154,500
Bridges	-	-	-	334,750	-	540,750	-
Trail & Trail Structures		243,980	1,058,750	792,800	952,450	380,800	149,050
Building Improvements	767,172	-	1,137,550	599,550	61,800	164,800	61,800
Restoration	-	101,217	309,000	-	-	103,000	-
Land	3,792,475	14,592	3,792,475	-	-	-	-
Land Improvement/Parks Infrastructure	1,854,632	499,444	799,381	602,550	1,055,750	597,400	1,266,900
Machinery and Equipment	101,970	41,165	345,050	216,300	272,950	185,400	334,750
Vehicles	242,050	-	427,400	195,700	154,500	164,800	-
PlayGround	-	-	195,700	-	-	-	-
Park Amenities	-	-	154,500	-	-	-	-
Transfer To Equipment Replacement Fund		60,666					
TOTAL EXPENDITURES	**7,208,634**	**1,230,796**	**8,934,956**	**3,030,050**	**2,497,450**	**2,585,000**	**1,967,000**
FUNDING SOURCES		0					
Donations	(25,000)	(24,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Proceeds of Sale	-	(17,222)	-	-	-	-	-
Canada / BC Infrastructure / Federal Government Grant	(178,154)	(239,940)	(40,905)	-	-	-	-
Other Grants	-	-	(772,250)	-	-	-	-
Transfer From Parks Reserve Parkland Fund	-	(14,592)	-	-	-	-	-
Transfer From Equipment Replacement Fund	(344,020)	(41,165)	(772,450)	(412,000)	(427,450)	(350,200)	(334,750)
Transfer From Capital Facilities Reserve	(6,661,460)	(893,879)	(7,324,350)	(2,593,050)	(2,045,000)	(2,209,800)	(1,607,250)
TOTAL FUNDING	**(7,208,634)**	**(1,230,796)**	**(8,934,956)**	**(3,030,050)**	**(2,497,450)**	**(2,585,000)**	**(1,967,000)**
Check	-		-	-	-	-	-

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

142 - Regional Parks

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	278,901	278,901	503,752	180,841	229,328	273,971	407,728
Uses (transfer from)	(344,020)	(41,165)	(772,450)	(412,000)	(427,450)	(350,200)	(334,750)
Funding (transfer to)	248,167	248,167	448,167	459,131	470,373	481,902	493,726
Interest	(130)	17,848	1,372	1,356	1,720	2,055	3,058
Ending Balance	**182,918**	**503,752**	**180,841**	**229,328**	**273,971**	**407,728**	**569,762**
FACILITIES RESERVE							
Beginning Balance	11,904,965	11,904,965	14,831,681	10,680,220	11,369,284	12,707,627	13,990,149
Uses (transfer from)	(6,661,460)	(893,879)	(7,324,350)	(2,593,050)	(2,045,000)	(2,209,800)	(1,607,250)
Funding (transfer to)	3,258,750	3,058,750	3,108,750	3,202,013	3,298,073	3,397,015	3,498,926
Interest	49,702	761,845	64,140	80,102	85,270	95,307	104,926
Ending Balance	**8,551,957**	**14,831,681**	**10,680,220**	**11,369,284**	**12,707,627**	**13,990,149**	**15,986,751**
OPERATING RESERVE							
Beginning Balance	830,041	830,041	1,248,930	1,255,183	1,264,597	1,274,081	1,283,637
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	365,771	-	-	-	-	-
Interest	3,753	53,118	6,253	9,414	9,484	9,556	9,627
Ending Balance	**833,794**	**1,248,930**	**1,255,183**	**1,264,597**	**1,274,081**	**1,283,637**	**1,293,264**
PARK LAND RESERVE							
Beginning Balance	527,860	527,860	1,599,048	2,461,433	3,331,893	4,208,882	5,092,449
Uses (transfer from)	-	(14,592)	-	-	-	-	-
Funding (transfer to)	852,000	1,052,000	852,000	852,000	852,000	852,000	852,000
Interest	4,762	33,780	10,385	18,461	24,989	31,567	38,193
Ending Balance	**1,384,622**	**1,599,048**	**2,461,433**	**3,331,893**	**4,208,882**	**5,092,449**	**5,982,642**
PARKS LEGACY RESERVE							
Beginning Balance	28,585	28,585	30,414	30,630	30,859	31,091	31,324
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	209	1,829	216	230	231	233	235
Ending Balance	**28,794**	**30,414**	**30,630**	**30,859**	**31,091**	**31,324**	**31,559**

NOTES

1. increase in Admin OH allocation for HR and IT allocations. Offset by reduced general rate ($257K)
2. Wages & salaries: new postions - Two park rangers ($180K), cost of living increases ($65K), seasonal to FT positions ($84K)
3. Maintenance & supply cost increases ($50K)
4. Program & planning cost increases ($63K)
5. Insurance premium increases ($20K)
6. CAPITAL: Kalamoir trail improvements ($311K), accessibility projects in multiple parks ($393K), Mission Creek bank stabilization ($309K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

143 - Westside Community Parks

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	212,984	179,340	246,639	253,901	260,377	267,040	273,893
TOTAL OPERATING COSTS	**212,984**	**179,340**	**246,639**	**253,901**	**260,377**	**267,040**	**273,893**
*Percentage Increase over prior year	-2.9%	-15.8%	15.8%	2.9%	2.6%	2.6%	2.6%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	26,000	26,000	26,000	26,000	26,000	26,000	26,000
Transfer to Operating Reserve	-	33,661	-	-	-	-	-
TOTAL TRANSFERS	**26,000**	**59,661**	**26,000**	**26,000**	**26,000**	**26,000**	**26,000**
TOTAL COSTS	**238,984**	**239,001**	**272,639**	**279,901**	**286,377**	**293,040**	**299,893**
*Percentage Increase over prior year	-2.6%	0.0%	14.1%	2.7%	2.3%	2.3%	2.3%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	49,880	49,880	53,593	55,201	56,857	58,563	60,319
TOTAL REVENUE	**49,880**	**49,863**	**53,593**	**55,201**	**56,857**	**58,563**	**60,319**
TAX REQ - CEN OK WEST	(288,864)	(288,864)	(326,232)	(335,102)	(343,234)	(351,603)	(360,213)
TOTAL REQUISITION	**(288,864)**	**(288,864)**	**(326,232)**	**(335,102)**	**(343,234)**	**(351,603)**	**(360,213)**
*Percentage increase over prior year Requisition	13.4%	13.4%	12.9%	2.7%	2.4%	2.4%	2.4%
TOTAL FUNDING	**(238,984)**	**(239,001)**	**(272,639)**	**(279,901)**	**(286,377)**	**(293,040)**	**(299,893)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Trail	61,191	-	-	-	-	-	-
Restoration	-	-	15,750	-	46,350	-	-
Park Amenities	283,250	-	-	20,600	20,600	50,750	257,500
TOTAL EXPENDITURES	**344,441**	**-**	**15,750**	**20,600**	**66,950**	**50,750**	**257,500**
FUNDING SOURCES							
Transfer From Capital Facilities Reserve	(10,650)	-	(15,750)	(20,600)	(21,950)	(50,750)	(257,500)
Transfer From CWF Cap Fac Reserve	(333,791)	-	-	-	(45,000)	-	-
TOTAL FUNDING	**(344,441)**	**-**	**(15,750)**	**(20,600)**	**(66,950)**	**(50,750)**	**(257,500)**
Check	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	49,269	49,269	52,422	52,795	53,190	53,589	53,991
Interest	361	3,153	372	396	399	402	405
Ending Balance	**49,630**	**52,422**	**52,795**	**53,190**	**53,589**	**53,991**	**54,396**
FACILITIES RESERVE							
Beginning Balance	356,894	356,894	405,733	418,599	427,139	434,392	412,900
Uses (transfer from)	(10,650)	-	(15,750)	(20,600)	(21,950)	(50,750)	(257,500)
Funding (transfer to)	-	26,000	26,000	26,000	26,000	26,000	26,000
Interest	2,570	22,839	2,616	3,139	3,204	3,258	3,097
Ending Balance	**348,814**	**405,733**	**418,599**	**427,139**	**434,392**	**412,900**	**184,497**
OPERATING RESERVE							
Beginning Balance	25,472	25,472	60,763	60,954	61,412	61,872	62,336
Funding (transfer to)	-	33,661	-	-	-	-	-
Interest	34	1,630	191	457	461	464	468
Ending Balance	**25,506**	**60,763**	**60,954**	**61,412**	**61,872**	**62,336**	**62,804**
PARK LAND RESERVE							
Beginning Balance	185,838	185,838	197,730	199,134	200,628	202,132	203,648
Interest	1,362	11,892	1,404	1,494	1,505	1,516	1,527
Ending Balance	**187,200**	**197,730**	**199,134**	**200,628**	**202,132**	**203,648**	**205,176**

NOTES

1. Increase in budget for contracted services for anticipated increases in new contracts for parks maintenance ($28K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

144 - Eastside Community Parks

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	143,651	121,797	147,347	150,871	154,403	158,221	162,051
TOTAL OPERATING COSTS	**143,651**	**121,797**	**147,347**	**150,871**	**154,403**	**158,221**	**162,051**
*Percentage Increase over prior year	30.3%	-15.2%	2.6%	2.4%	2.3%	2.5%	2.4%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	21,872	-	-	-	-	-
TOTAL TRANSFERS	**-**	**21,872**	**-**	**-**	**-**	**-**	**-**
TOTAL COSTS	**143,651**	**143,669**	**147,347**	**150,871**	**154,403**	**158,221**	**162,051**
*Percentage Increase over prior year	17.5%	0.0%	2.6%	2.4%	2.3%	2.5%	2.4%
FUNDING SOURCES (REVENUE)							
Operations	-	(18)	-	-	-	-	-
Administration Overhead Recovery	25,081	25,081	45,228	46,585	47,982	49,422	50,905
TOTAL REVENUE	**25,081**	**25,063**	**45,228**	**46,585**	**47,982**	**49,422**	**50,905**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	(168,732)	(168,732)	(192,575)	(197,455)	(202,386)	(207,643)	(212,955)
TOTAL REQUISITION	**(168,732)**	**(168,732)**	**(192,575)**	**(197,455)**	**(202,386)**	**(207,643)**	**(212,955)**
*Percentage increase over prior year Requisition	25.2%	25.2%	14.1%	2.5%	2.5%	2.6%	2.6%
TOTAL FUNDING	**(143,651)**	**(143,669)**	**(147,347)**	**(150,871)**	**(154,403)**	**(158,221)**	**(162,051)**
Surplus/(Deficit)*	**-**	**-**	**-**	**-**	**-**	**-**	**-**

CAPITAL

	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Trail	-	-	-	-	-	20,600	-
Park Amenities	103,000	-	103,000	51,500	-	-	30,900
Playground	-	-	-	-	30,900	-	-
TOTAL EXPENDITURES	**103,000**	**-**	**103,000**	**51,500**	**30,900**	**20,600**	**30,900**
FUNDING SOURCES							
Transfer From Capital Facilities Reserve	(3,000)	-	(3,000)	(1,500)	(900)	(600)	(900)
Transfer From CWF Cap Fac Reserve	(100,000)	-	(100,000)	(50,000)	(30,000)	(20,000)	(30,000)
TOTAL FUNDING	**(103,000)**	**-**	**(103,000)**	**(51,500)**	**(30,900)**	**(20,600)**	**(30,900)**
Check	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	53,875	53,875	57,323	57,730	58,163	58,599	59,038
Interest	395	3,448	407	433	436	439	443
Ending Balance	**54,270**	**57,323**	**57,730**	**58,163**	**58,599**	**59,038**	**59,481**
FACILITIES RESERVE							
Beginning Balance	162,090	162,090	172,462	170,665	170,444	170,823	171,504
Uses (transfer from)	(3,000)	-	(3,000)	(1,500)	(900)	(600)	(900)
Interest	1,187	10,373	1,202	1,280	1,278	1,281	1,286
Ending Balance	**160,277**	**172,462**	**170,665**	**170,444**	**170,823**	**171,504**	**171,890**
OPERATING RESERVE							
Beginning Balance	2,950	2,950	25,011	25,033	25,221	25,410	25,601
Funding (transfer to)	-	21,872	-	-	-	-	-
Interest	22	189	22	188	189	191	192
Ending Balance	**2,973**	**25,011**	**25,033**	**25,221**	**25,410**	**25,601**	**25,793**
PARK LAND RESERVE							
Beginning Balance	67,152	67,152	71,449	71,957	72,496	73,040	73,588
Interest	492	4,297	507	540	544	548	552
Ending Balance	**67,644**	**71,449**	**71,957**	**72,496**	**73,040**	**73,588**	**74,140**

NOTES

1. increase in Admin OH allocation for HR and IT allocations. Offset by reduced general rate ($17K)
2. CAPITAL: Scotty Creek playground ($103K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

171 - Okanagan Regional Library

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	**-**	**-**	**-**	**-**	**-**	**-**	**-**
*Percentage Increase over prior year	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TRANSFERS TO RESERVE							
Transfer to Library Board	336,033	336,033	336,033	329,396	335,984	342,703	349,558
TOTAL TRANSFERS	**336,033**	**336,033**	**336,033**	**329,396**	**335,984**	**342,703**	**349,558**
TOTAL COSTS	**336,033**	**336,033**	**336,033**	**329,396**	**335,984**	**342,703**	**349,558**
*Percentage Increase over prior year	6.1%	0.0%	0.0%	-2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	5,000	5,000	5,000	5,000	5,000	5,000	5,000
TOTAL REVENUE	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	(158,474)	(159,417)	(164,428)	(161,228)	(164,404)	(167,644)	(170,949)
TAX REQ - CEN OK WEST	(182,559)	(181,616)	(176,605)	(173,168)	(176,579)	(180,059)	(183,609)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**(341,033)**	**(341,033)**	**(341,033)**	**(334,396)**	**(340,984)**	**(347,703)**	**(354,558)**
*Percentage increase over prior year Requisition	6.0%	6.0%	0.0%	-1.9%	2.0%	2.0%	2.0%
TOTAL FUNDING	**(336,033)**	**(336,033)**	**(336,033)**	**(329,396)**	**(335,984)**	**(342,703)**	**(349,558)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	3,410	3,410	3,628	3,654	3,681	3,709	3,737
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	25	218	26	27	28	28	28
Ending Balance	**3,435**	**3,628**	**3,654**	**3,681**	**3,709**	**3,737**	**3,765**

NOTES

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

188 - Regional Library Debt

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
M.F.A. INTEREST	290,100	332,100	494,500	494,500	494,500	494,500	494,500
M.F.A. PRINCIPAL	293,314	287,784	325,268	325,268	325,268	325,268	325,268
TOTAL OPERATING COSTS	**583,414**	**619,884**	**819,768**	**819,768**	**819,768**	**819,768**	**819,768**
*Percentage Increase over prior year	32.2%	6.3%	40.5%	0.0%	0.0%	0.0%	0.0%
TOTAL COSTS	**583,414**	**619,884**	**819,768**	**819,768**	**819,768**	**819,768**	**819,768**
*Percentage Increase over prior year	32.2%	6.3%	40.5%	0.0%	0.0%	0.0%	0.0%
FUNDING SOURCES (REVENUE)							
Operations	(583,414)	(619,884)	(819,768)	(819,768)	(819,768)	(819,768)	(819,768)
Administration Overhead Recovery	-	-	-	-	-	-	-
TOTAL REVENUE	**(583,414)**	**(619,884)**	**(819,768)**	**(819,768)**	**(819,768)**	**(819,768)**	**(819,768)**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	**-**	**-**	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	**(583,414)**	**(619,884)**	**(819,768)**	**(819,768)**	**(819,768)**	**(819,768)**	**(819,768)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

NOTES

1. Debt servicing for new borrowring in 2023.

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

189 - Fiscal - Member Municipal							
OPERATING							
	2023		2024	2025	2026	2027	2028
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
M.F.A. INTEREST	4,740,863	5,515,110	4,740,863	4,522,397	4,278,434	3,918,644	3,918,644
M.F.A. PRINCIPAL	7,881,032	8,550,382	7,881,032	7,737,009	7,408,858	6,295,781	6,295,781
TOTAL OPERATING COSTS	**12,621,896**	**14,065,492**	**12,621,896**	**12,259,406**	**11,687,292**	**10,214,425**	**10,214,425**
*Percentage Increase over prior year	0.6%	11.4%	0.0%	-2.9%	-4.7%	-12.6%	0.0%
TOTAL COSTS	**12,621,896**	**14,065,492**	**12,621,896**	**12,259,406**	**11,687,292**	**10,214,425**	**10,214,425**
*Percentage Increase over prior year	0.6%	11.4%	0.0%	-2.9%	-4.7%	-12.6%	0.0%
FUNDING SOURCES (REVENUE)							
Operations	-	-	-	-	-	-	-
Administration Overhead Recovery	-	-	-	-	-	-	-
TOTAL REVENUE	-	-	-	-	-	-	-
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
M.F.A. - KELOWNA	(9,366,564)	(9,960,337)	(9,366,564)	(9,364,262)	(9,177,315)	(7,914,367)	(7,914,367)
M.F.A. - PEACHLAND	(791,651)	(847,734)	(791,651)	(652,447)	(652,447)	(652,447)	(652,447)
M.F.A. - LAKE COUNTRY	(1,345,486)	(2,056,439)	(1,345,486)	(1,205,813)	(874,028)	(874,028)	(874,028)
M.F.A. - WEST KELOWNA	(1,118,195)	(1,200,982)	(1,118,195)	(1,036,885)	(983,502)	(773,583)	(773,583)
TOTAL REQUISITION	**(12,621,896)**	**(14,065,492)**	**(12,621,896)**	**(12,259,406)**	**(11,687,292)**	**(10,214,425)**	**(10,214,425)**
*Percentage increase over prior year Requisition	0.6%	13.3%	0.0%	-2.9%	-4.7%	-12.6%	0.0%
TOTAL FUNDING	**(12,621,896)**	**(14,065,492)**	**(12,621,896)**	**(12,259,406)**	**(11,687,292)**	**(10,214,425)**	**(10,214,425)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

NOTES

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

197 - Joe Rich Water system

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	14,821	12,196	22,192	12,289	12,386	12,485	12,586
TOTAL OPERATING COSTS	**14,821**	**12,196**	**22,192**	**12,289**	**12,386**	**12,485**	**12,586**
*Percentage Increase over prior year	6.1%	-17.7%	49.7%	-44.6%	0.8%	0.8%	0.8%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	5,100	5,100	5,100	5,100	5,100	5,100	5,100
Transfer to Operating Reserve	2,040	2,040	3,000	3,000	3,000	3,000	3,000
TOTAL TRANSFERS	**7,140**	**7,140**	**8,100**	**8,100**	**8,100**	**8,100**	**8,100**
TOTAL COSTS	**21,961**	**19,336**	**30,292**	**20,389**	**20,486**	**20,585**	**20,686**
*Percentage Increase over prior year	4.7%	-12.0%	37.9%	-32.7%	0.5%	0.5%	0.5%
FUNDING SOURCES (REVENUE)							
TRANSFER FROM JOE RICH FIRE	(7,320)	(6,445)	(10,097)	(6,796)	(6,829)	(6,862)	(6,895)
TRANSFER FROM JOE RICH HALL	(7,320)	(6,445)	(10,097)	(6,796)	(6,829)	(6,862)	(6,895)
TRANSFER FROM PARKS	(7,320)	(6,445)	(10,097)	(6,796)	(6,829)	(6,862)	(6,895)
TOTAL REVENUE	**(21,961)**	**(19,336)**	**(30,292)**	**(20,389)**	**(20,486)**	**(20,585)**	**(20,686)**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	**(21,961)**	**(19,336)**	**(30,292)**	**(20,389)**	**(20,486)**	**(20,585)**	**(20,686)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
FACILITIES RESERVE							
Beginning Balance	25,960	25,960	32,721	38,055	43,441	48,866	54,333
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	5,100	5,100	5,100	5,100	5,100	5,100	5,100
Interest	191	1,661	234	285	326	366	407
Ending Balance	**31,251**	**32,721**	**38,055**	**43,441**	**48,866**	**54,333**	**59,840**
OPERATING RESERVE							
Beginning Balance	-	-	2,040	5,055	8,093	11,154	14,238
Funding (transfer to)	2,040	2,040	3,000	3,000	3,000	3,000	3,000
Interest	15	-	15	38	61	84	107
Ending Balance	**2,055**	**2,040**	**5,055**	**8,093**	**11,154**	**14,238**	**17,344**

NOTES

1. Planned replacement of UV system in 2024.

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

301 - Killiney Beach Water System

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	220,824	223,630	191,850	220,645	185,816	230,097	384,493
TOTAL OPERATING COSTS	**220,824**	**223,630**	**191,850**	**220,645**	**185,816**	**230,097**	**384,493**
*Percentage Increase over prior year	-12.1%	1.3%	-13.1%	15.0%	-15.8%	23.8%	67.1%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	269,172	265,185	287,285	307,936	312,384	317,897	133,475
Transfer to Operating Reserve	-	-	20,000	20,000	20,000	20,000	20,000
TOTAL TRANSFERS	**269,172**	**265,185**	**307,285**	**327,936**	**332,384**	**337,897**	**153,475**
TOTAL COSTS	**489,996**	**488,815**	**499,135**	**548,581**	**518,200**	**567,994**	**537,968**
*Percentage Increase over prior year	1.3%	-0.2%	1.9%	9.9%	-5.5%	9.6%	-5.3%
FUNDING SOURCES (REVENUE)							
Operations	(519,851)	(556,645)	(552,803)	(563,859)	(575,136)	(586,639)	(598,372)
Administration Overhead Recovery	57,153	57,153	41,523	42,769	44,052	45,373	46,735
Engineering Administration Overhead Recovery	10,677	10,677	12,145	12,509	12,885	13,271	13,669
Grants	(23,631)	-	-	-	-	-	-
TOTAL REVENUE	**(475,652)**	**(488,815)**	**(499,135)**	**(508,581)**	**(518,200)**	**(527,994)**	**(537,968)**
TRANSFERS FROM RESERVE							
From Operating Reserve	(14,344)	-	-	(40,000)	-	(40,000)	-
TOTAL FUNDING	**(489,996)**	**(488,815)**	**(499,135)**	**(548,581)**	**(518,200)**	**(567,994)**	**(537,968)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Equipment & improvements	26,400	15,580	528,300	35,606	15,918	16,236	16,561
Distribution system	436,245	-	-	77,000	575,000	17,000	8,477,517
Land	-	-	-	-	-	-	-
Computer	400	-	-	-	-	-	-
Engineering & design costs	80,000	54,969	25,000	-	-	-	355,000
Vehicles	-	-	45,100	-	-	-	-
TOTAL EXPENDITURES	**543,045**	**70,549**	**598,400**	**112,606**	**590,918**	**33,236**	**8,849,078**
FUNDING SOURCES							
Proceeds of Sales	-	-	(10,000)	-	-	-	-
Canada / BC Infrastructure Grant	-	-	-	-	-	-	(2,445,300)
Debt Proceeds	(170,745)	-	-	-	-	-	(5,141,687)
Transfer From Equipment Replacement Fund	(83,400)	(57,762)	(588,400)	(62,606)	(15,918)	(33,236)	(16,561)
Transfer From Capital Facilities Reserve	(288,900)	(12,787)	-	(50,000)	(575,000)	-	(1,245,530)
TOTAL FUNDING	**(543,045)**	**(70,549)**	**(598,400)**	**(112,606)**	**(590,918)**	**(33,236)**	**(8,849,078)**
SURPLUS / DEFICIT	-	-	-	-	-	-	-

301 - Killiney Beach Water System							
RESERVES							
	2023		2024	2025	2026	2027	2028
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	536,759	536,759	513,346	(71,625)	(134,768)	(151,697)	(186,071)
Uses (transfer from)	(83,400)	(57,762)	(588,400)	(62,606)	(15,918)	(33,236)	(16,561)
Funding (transfer to)	-	-	-	-	-	-	-
Interest	3,829	34,349	3,429	(537)	(1,011)	(1,138)	(1,396)
Ending Balance	**457,188**	**513,346**	**(71,625)**	**(134,768)**	**(151,697)**	**(186,071)**	**(204,028)**
FACILITIES RESERVE							
Beginning Balance	1,093,078	1,093,078	1,415,427	1,710,794	1,981,561	1,733,807	2,064,707
Uses (transfer from)	(288,900)	(12,787)	-	(50,000)	(575,000)	0	(1,245,530)
Funding (transfer to)	269,172	265,185	287,285	307,936	312,384	317,897	133,475
Interest	4,372	69,950	8,083	12,831	14,862	13,004	15,485
Ending Balance	**1,077,722**	**1,415,427**	**1,710,794**	**1,981,561**	**1,733,807**	**2,064,707**	**968,138**
OPERATING RESERVE							
Beginning Balance	40,102	40,102	42,668	62,970	83,442	104,068	124,848
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	20,000	20,000	20,000	20,000	20,000
Interest	138	2,566	302	472	626	781	936
Ending Balance	**40,239**	**42,668**	**62,970**	**83,442**	**104,068**	**124,848**	**145,785**

NOTES

1. Budget removed for unanticipated repairs ($37K)
2. Increased vehicle operations costs ($18K), offset by reduced budget for travel costs ($14K)
3. Increased transfer to capital facilities reserve ($22K)
4. Introduced a transfer to operating reserves for unanticipated repairs ($20K)
5. Savings from a reduction in Admin OH allocation ($15K)
6. A proposal will be made to transfer funds from the Facilities Reserve to the Equipment Reserve to cover the anticipated shortfall.
7. CAPITAL: PRV replacement ($525K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

303 - Falcon Ridge Water System

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	76,220	119,541	67,359	80,647	105,984	77,352	84,753
TOTAL OPERATING COSTS	**76,220**	**119,541**	**67,359**	**80,647**	**105,984**	**77,352**	**84,753**
*Percentage Increase over prior year	-0.6%	56.8%	-11.6%	19.7%	31.4%	-27.0%	9.6%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	34,258	33	8,273	14,216	18,097	22,258	23,609
Transfer to Operating Reserve	2,000	-	13,291	11,317	7,720	3,838	2,761
TOTAL TRANSFERS	**36,258**	**-**	**21,564**	**25,533**	**25,817**	**26,096**	**26,370**
TOTAL COSTS	**112,478**	**119,541**	**88,923**	**106,180**	**131,801**	**103,448**	**111,123**
*Percentage Increase over prior year	-51.9%	6.3%	-20.9%	19.4%	24.1%	-21.5%	7.4%
FUNDING SOURCES (REVENUE)							
Operations	(121,526)	(108,237)	(107,312)	(119,120)	(111,647)	(113,880)	(116,158)
Administration Overhead Recovery	17,450	17,450	14,197	14,623	15,062	15,513	15,979
Engineering Administration Overhead Recovery	3,260	3,260	4,192	4,318	4,447	4,581	4,718
TOTAL REVENUE	**(100,816)**	**(87,528)**	**(88,923)**	**(90,518)**	**(92,139)**	**(93,786)**	**(95,461)**
TRANSFERS FROM RESERVE							
From Operating Reserve	(2,000)	(32,014)	-	(6,000)	(30,000)	-	(6,000)
PARCEL TAX	(9,662)	-	-	(9,662)	(9,662)	(9,662)	(9,662)
TOTAL REQUISITION	**(9,662)**	**-**	**-**	**(9,662)**	**(9,662)**	**(9,662)**	**(9,662)**
*Percentage increase over prior year Requisition	327.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	**(112,478)**	**(119,541)**	**(88,923)**	**(106,180)**	**(131,801)**	**(103,448)**	**(111,123)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Equipment & improvements	-	-	10,000	20,000	55,000	10,000	-
Distribution system	206,700	5,446	200,000	-	-	-	-
Land	10,000	-	10,000	-	-	-	-
Engineering & design costs	190,000	26,788	190,000	-	-	-	-
TOTAL EXPENDITURES	**406,700**	**32,235**	**410,000**	**20,000**	**55,000**	**10,000**	**-**
FUNDING SOURCES							
Property Owners Contribution	(190,800)	-	(184,100)	-	-	-	-
Transfer From Capital Facilities Reserve	(10,000)	(1,825)	(10,000)	(20,000)	(55,000)	(10,000)	-
Transfer from CWF Cap Fac Res	(205,900)	(30,410)	(215,900)	-	-	-	-
TOTAL FUNDING	**(406,700)**	**(32,235)**	**(410,000)**	**(20,000)**	**(55,000)**	**(10,000)**	**-**
Check	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
FACILITIES RESERVE							
Beginning Balance	16,640	16,640	15,913	14,495	8,820	26,982	49,443
Uses (transfer from)	(10,000)	(1,825)	(10,000)	(20,000)	-	-	-
Funding (transfer to)	34,258	33	8,273	14,216	18,097	22,258	23,609
Interest	392	1,065	310	109	66	202	371
Ending Balance	**41,289**	**15,913**	**14,495**	**8,820**	**26,982**	**49,443**	**73,423**
OPERATING RESERVE							
Beginning Balance	38,799	38,799	9,268	22,851	28,340	6,272	10,157
Uses (transfer from)	(2,000)	(32,014)	-	(6,000)	(30,000)	-	(6,000)
Funding (transfer to)	2,000	-	13,291	11,317	7,720	3,838	2,761
Interest	202	2,483	293	171	213	47	76
Ending Balance	**39,001**	**9,268**	**22,851**	**28,340**	**6,272**	**10,157**	**6,995**

NOTES

1. Budget removed for unanticipated repairs ($7K)
2. Reduction in transfers to facilities reserves to balance the financial plan ($25K)
3. Introduced a transfer to operating reserves for unanticipated repairs ($11K)
4. CAPITAL: System expansion - 3 lots ($200K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

305 - Sunset Ranch Water System

OPERATING	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	166,185	134,782	130,418	153,847	164,607	159,849	189,844
TOTAL OPERATING COSTS	**166,185**	**134,782**	**130,418**	**153,847**	**164,607**	**159,849**	**189,844**
*Percentage Increase over prior year	1.5%	-18.9%	-21.5%	18.0%	7.0%	-2.9%	18.8%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	80,149	80,149	95,731	101,475	107,563	114,017	116,297
Transfer to Operating Reserve	4,000	21,100	26,232	30,520	27,518	30,076	27,925
TOTAL TRANSFERS	**84,149**	**101,249**	**121,962**	**131,994**	**135,081**	**144,093**	**144,222**
TOTAL COSTS	**250,334**	**236,031**	**252,381**	**285,841**	**299,688**	**303,942**	**334,066**
*Percentage Increase over prior year	-9.3%	-5.7%	0.8%	13.3%	4.8%	1.4%	9.9%
FUNDING SOURCES (REVENUE)							
Operations	(278,469)	(280,258)	(294,026)	(303,735)	(313,869)	(324,449)	(330,938)
Administration Overhead Recovery	37,265	37,265	32,505	33,480	34,485	35,519	36,585
Engineering Administration Overhead Recovery	6,962	6,962	9,140	9,414	9,697	9,988	10,287
TOTAL REVENUE	**(234,242)**	**(236,031)**	**(252,381)**	**(260,841)**	**(269,688)**	**(278,942)**	**(284,066)**
TRANSFERS FROM RESERVE							
From Operating Reserve	(16,092)	-	-	(25,000)	(30,000)	(25,000)	(50,000)
TOTAL FUNDING	**(250,334)**	**(236,031)**	**(252,381)**	**(285,841)**	**(299,688)**	**(303,942)**	**(334,066)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Equipment & improvements	17,950	14,086	30,659	10,872	11,090	11,311	11,538
Distribution system	134,000	109,030	50,000	-	-	-	-
Facility renewal	-	-	-	9,500	-	4,000	6,000
Engineering & design costs	20,000	-	-	-	-	-	-
Computer	400	-	-	-	-	-	-
Vehicles	75,000	-	80,190	-	-	-	-
TOTAL EXPENDITURES	**247,350**	**123,116**	**160,849**	**20,372**	**11,090**	**15,311**	**17,538**
FUNDING SOURCES							
Proceeds	(15,000)	-	(10,000)	-	-	-	-
Transfer From Equipment Replacement Fund	(67,900)	(14,086)	(80,000)	-	-	-	-
Transfer From Capital Facilities Reserve	(164,450)	(109,030)	(70,849)	(20,372)	(11,090)	(15,311)	(17,538)
TOTAL FUNDING	**(247,350)**	**(123,116)**	**(160,849)**	**(20,372)**	**(11,090)**	**(15,311)**	**(17,538)**
Check	-	-	-	-	-	-	-

RESERVES	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	240,052	240,052	241,328	162,632	163,851	165,080	166,318
Uses (transfer from)	(67,900)	(14,086)	(80,000)	-	-	-	-
Interest	1,700	15,362	1,304	1,220	1,229	1,238	1,247
Ending Balance	**173,852**	**241,328**	**162,632**	**163,851**	**165,080**	**166,318**	**167,566**
FACILITIES RESERVE							
Beginning Balance	368,333	368,333	363,023	390,056	474,084	574,113	677,124
Uses (transfer from)	(164,450)	(109,030)	(70,849)	(20,372)	(11,090)	(15,311)	(17,538)
Funding (transfer to)	80,149	80,149	95,731	101,475	107,563	114,017	116,297
Interest	2,838	23,570	2,152	2,925	3,556	4,306	5,078
Ending Balance	**286,870**	**363,023**	**390,056**	**474,084**	**574,113**	**677,124**	**780,962**
OPERATING RESERVE							
Beginning Balance	59,585	59,585	84,499	111,087	117,440	115,839	121,784
Uses (transfer from)	(16,092)	-	-	(25,000)	(30,000)	(25,000)	(50,000)
Funding (transfer to)	4,000	21,100	26,232	30,520	27,518	30,076	27,925
Interest	54	3,813	357	833	881	869	913
Ending Balance	**47,547**	**84,499**	**111,087**	**117,440**	**115,839**	**121,784**	**100,622**

NOTES

1. Budget removed for unanticipated repairs ($18K)
2. Reduced budget for contracted services to reflect historical spending ($14K)
2. Increase in transfers to facilities reserves ($15K)
2. Introduced a transfer to operating reserves for unanticipated repairs ($25K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

306 - Trepanier Bench Water System

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	24,211	25,917	23,650	30,050	26,820	31,071	25,064
TOTAL OPERATING COSTS	**24,211**	**25,917**	**23,650**	**30,050**	**26,820**	**31,071**	**25,064**
*Percentage Increase over prior year	1.6%	7.0%	-2.3%	27.1%	-10.7%	15.9%	-19.3%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	3,348	-	3,961	4,168	4,386	5,166	7,780
Transfer to Operating Reserve	1,000	1,653	2,000	2,000	2,000	2,000	2,000
TOTAL TRANSFERS	**4,348**	**1,653**	**5,961**	**6,168**	**6,386**	**7,166**	**9,780**
TOTAL COSTS	**28,560**	**27,570**	**29,611**	**36,219**	**33,207**	**38,237**	**34,845**
*Percentage Increase over prior year	-0.6%	-3.5%	3.7%	22.3%	-8.3%	15.1%	-8.9%
FUNDING SOURCES (REVENUE)							
Operations	(34,994)	(34,004)	(35,595)	(38,382)	(39,555)	(40,776)	(41,580)
Administration Overhead Recovery	5,421	5,421	4,652	4,792	4,935	5,083	5,236
Engineering Administration Overhead Recovery	1,013	1,013	1,332	1,372	1,413	1,456	1,499
TOTAL REVENUE	**(28,560)**	**(27,570)**	**(29,611)**	**(32,219)**	**(33,207)**	**(34,237)**	**(34,845)**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	(4,000)	-	(4,000)	-
TOTAL FUNDING	**(28,560)**	**(27,570)**	**(29,611)**	**(36,219)**	**(33,207)**	**(38,237)**	**(34,845)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Equipment & improvements	2,600	-	-	-	-	-	20,000
Distribution system	-	-	-	3,000	-	-	-
TOTAL EXPENDITURES	**2,600**	**-**	**-**	**3,000**	**-**	**-**	**20,000**
FUNDING SOURCES							
Transfer From Capital Facilities Reserve	(2,600)	-	-	(3,000)	-	-	(20,000)
TOTAL FUNDING	**(2,600)**	**-**	**-**	**(3,000)**	**-**	**-**	**(20,000)**
Check	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
FACILITIES RESERVE							
Beginning Balance	10,736	10,736	9,352	13,400	14,669	19,165	24,475
Uses (transfer from)	(2,600)	(2,072)	-	(3,000)	-	-	(20,000)
Funding (transfer to)	3,348	-	3,961	4,168	4,386	5,166	7,780
Interest	90	687	87	101	110	144	184
Ending Balance	**11,574**	**9,352**	**13,400**	**14,669**	**19,165**	**24,475**	**12,439**
OPERATING RESERVE							
Beginning Balance	-	-	1,653	3,660	1,688	3,701	1,728
Uses (transfer from)	-	-	-	(4,000)	-	(4,000)	-
Funding (transfer to)	1,000	1,653	2,000	2,000	2,000	2,000	2,000
Interest	-	-	7.50	27	13	28	13
Ending Balance	**1,000**	**1,653**	**3,660**	**1,688**	**3,701**	**1,728**	**3,741**

NOTES

1. A proposal will be made to transfer funds from the Facilities Reserve to the Equipment Reserve to cover the shortfall.

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

307 - Westshore Water System

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	256,012	274,155	203,884	223,917	279,037	232,247	211,465
TOTAL OPERATING COSTS	**256,012**	**274,155**	**203,884**	**223,917**	**279,037**	**232,247**	**211,465**
*Percentage Increase over prior year	11.9%	7.1%	-20.4%	9.8%	24.6%	-16.8%	-8.9%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Reserve	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Transfer to Capital Facilities Reserve	307,863	307,863	375,185	408,178	434,679	487,780	498,138
Transfer to Operating Reserve	32,000	66,394	37,000	37,000	37,000	12,000	12,000
TOTAL TRANSFERS	**344,863**	**379,257**	**417,185**	**450,178**	**476,679**	**504,780**	**515,138**
TOTAL COSTS	**600,875**	**653,412**	**621,069**	**674,095**	**755,716**	**737,027**	**726,603**
*Percentage Increase over prior year	4.1%	8.7%	3.4%	8.5%	12.1%	-2.5%	-1.4%
FUNDING SOURCES (REVENUE)							
Operations	(643,039)	(715,187)	(683,666)	(714,570)	(747,125)	(781,428)	(797,057)
Administration Overhead Recovery	52,051	52,051	48,516	49,971	51,471	53,015	54,605
Engineering Administration Overhead Recovery	9,724	9,724	14,081	14,503	14,939	15,387	15,848
TOTAL REVENUE	**(581,264)**	**(653,412)**	**(621,069)**	**(650,095)**	**(680,716)**	**(713,027)**	**(726,603)**
TRANSFERS FROM RESERVE							
From Operating Reserve	(19,611)	-	-	(24,000)	(75,000)	(24,000)	-
TOTAL FUNDING	**(600,875)**	**(653,412)**	**(621,069)**	**(674,095)**	**(755,716)**	**(737,027)**	**(726,603)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Equipment & improvements	43,000	21,405	15,300	15,606	15,918	16,236	36,561
Leak detection equipment	30,000	26,578	-	-	-	-	-
Facility renewal	28,000	-	37,500	-	-	-	-
Distribution system	343,250	43,962	277,000	96,000	75,000	100,000	4,837,950
Engineering & design costs	45,000	12,787	25,000	-	-	-	-
Vehicles	-	-	45,200	-	-	-	-
Computer	400	-	-	-	-	-	-
TOTAL EXPENDITURES	**489,650**	**104,731**	**400,000**	**111,606**	**90,918**	**116,236**	**4,874,511**
FUNDING SOURCES							
Proceeds of Sales	-	-	(6,500)	-	-	-	-
Infrastructure Grant	-	-	-	-	-	-	(3,225,300)
Transfer From Equipment Replacement Fund	(73,400)	(21,405)	(162,500)	(61,606)	(15,918)	(16,236)	(36,561)
Transfer From Capital Facilities Reserve	(416,250)	(83,327)	(231,000)	(50,000)	(75,000)	(100,000)	(1,612,650)
TOTAL FUNDING	**(489,650)**	**(104,731)**	**(400,000)**	**(111,606)**	**(90,918)**	**(116,236)**	**(4,874,511)**
SURPLUS / DEFICIT	-	-	-	-	-	-	-

307 - Westshore Water System							
RESERVES							
	2023		**2024**	**2025**	**2026**	**2027**	**2028**
	PLAN	**ACTUAL**	**PLAN**	**PLAN**	**PLAN**	**PLAN**	**PLAN**
EQUIPMENT RESERVE							
Beginning Balance	1,026,106	1,026,106	1,075,365	925,102	875,435	871,082	866,379
Uses (transfer from)	(73,400)	(21,405)	(162,500)	(61,606)	(15,918)	(16,236)	(36,561)
Funding (transfer to)	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Interest	7,235	65,664	7,237	6,938	6,566	6,533	6,498
Ending Balance	**964,940**	**1,075,365**	**925,102**	**875,435**	**871,082**	**866,379**	**841,316**
FACILITIES RESERVE							
Beginning Balance	1,387,516	1,387,516	1,700,845	1,854,658	2,226,746	2,603,125	3,010,428
Uses (transfer from)	307,863	307,863	375,185	408,178	434,679	487,780	498,138
Funding (transfer to)	(416,250)	(83,327)	(231,000)	(50,000)	(75,000)	(100,000)	(1,612,650)
Interest	4,550	88,793	9,628	13,910	16,701	19,523	22,578
Ending Balance	**1,283,679**	**1,700,845**	**1,854,658**	**2,226,746**	**2,603,125**	**3,010,428**	**1,918,494**
OPERATING RESERVE							
Beginning Balance	73,948	73,948	145,074	182,723	197,094	160,572	149,776
Uses (transfer from)	(19,611)	-	-	(24,000)	(75,000)	(24,000)	-
Funding (transfer to)	32,000	66,394	37,000	37,000	37,000	12,000	12,000
Interest	234	4,732	649	1,370	1,478	1,204	1,123
Ending Balance	**86,571**	**145,074**	**182,723**	**197,094**	**160,572**	**149,776**	**162,899**

NOTES

1. Budget removed for unanticipated repairs ($39K)
2. Reduced budget for contracted services to reflect historical spending ($9K)
3. Reduced budget for utility costs to reflect historical spending ($7K)
1. Retained the planned increase in transfers to the Capital Facilities Reserve ($43K), plus increased the transfer by an additional $29K.
2. Introduced a transfer to operating reserves for unanticipated repairs ($5K)

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

310 - Fintry Water System

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	353,914	369,121	381,452	466,331	420,160	473,266	396,560
TOTAL OPERATING COSTS	**353,914**	**369,121**	**381,452**	**466,331**	**420,160**	**473,266**	**396,560**
*Percentage Increase over prior year	54.7%	4.3%	7.8%	22.3%	-9.9%	12.6%	-16.2%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Reserve	87,066	87,066	-	-	-	-	-
Transfer to Capital Facilities Reserve		-	97,309	99,351	101,435	103,564	105,740
Transfer to Operating Reserve	40,017	27,444	38,570	36,299	35,119	34,702	34,268
TOTAL TRANSFERS	**127,083**	**114,510**	**135,879**	**135,650**	**136,554**	**138,266**	**140,008**
TOTAL COSTS	**480,997**	**483,631**	**517,331**	**601,980**	**556,714**	**611,532**	**536,568**
*Percentage Increase over prior year	-16.7%	0.5%	7.6%	16.4%	-7.5%	9.8%	-12.3%
FUNDING SOURCES (REVENUE)							
Operations	(269,497)	(514,400)	(285,310)	(290,885)	(296,572)	(302,373)	(308,421)
Administration Overhead Recovery	25,925	25,925	23,888	24,605	25,343	26,103	26,886
Engineering Administration Overhead Recovery	4,843	4,843	6,973	7,182	7,398	7,620	7,848
TOTAL REVENUE	**(238,729)**	**(483,631)**	**(254,449)**	**(259,099)**	**(263,832)**	**(268,651)**	**(273,686)**
TRANSFERS FROM RESERVE							
From Operating Reserve	(15,127)	-	-	(80,000)	(30,000)	(80,000)	-
PARCEL TAX	(227,141)	-	(262,882)	(262,882)	(262,882)	(262,882)	(262,882)
TOTAL REQUISITION	**(227,141)**	**-**	**(262,882)**	**(262,882)**	**(262,882)**	**(262,882)**	**(262,882)**
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	15.7%	0.0%	0.0%	0.0%
TOTAL FUNDING	**(480,997)**	**(483,631)**	**(517,331)**	**(601,980)**	**(556,714)**	**(611,532)**	**(536,568)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Equipment & improvements	16,700	-	10,404	10,612	20,324	11,041	11,262
Facility renewal	7,500	-	-	10,000	-	-	-
Vehicles	35,000	-	45,200	-	-	-	-
Computer	400	-	-	-	-	-	-
TOTAL EXPENDITURES	**59,600**	**-**	**55,604**	**20,612**	**20,324**	**11,041**	**11,262**
FUNDING SOURCES							
Proceeds of Sales	(15,000)	-	(6,500)	-	-	-	-
Transfer From Equipment Replacement Fund	(26,800)	-	(49,104)	(20,612)	(20,324)	(11,041)	(11,262)
Transfer From Capital Facilities Reserve	(17,800)	-	-	-	-	-	-
TOTAL FUNDING	**(59,600)**	**-**	**(55,604)**	**(20,612)**	**(20,324)**	**(11,041)**	**(11,262)**
SURPLUS / DEFICIT	-	-	-	-	-	-	-

310 - Fintry Water System							
RESERVES							
	2023		2024	2025	2026	2027	2028
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	105,154	105,154	198,949	151,091	131,612	112,274	102,076
Uses (transfer from)	(26,800)	-	(49,104)	(20,612)	(20,324)	(11,041)	(11,262)
Funding (transfer to)	87,066	87,066	-	-	-	-	-
Interest	639	6,729	1,245	1,133	987	842	766
Ending Balance	**166,059**	**198,949**	**151,091**	**131,612**	**112,274**	**102,076**	**91,580**
FACILITIES RESERVE							
Beginning Balance	563,417	563,417	599,472	701,038	805,646	913,123	1,023,536
Uses (transfer from)	-	-	97,309	99,351	101,435	103,564	105,740
Interest	4,144	36,055	4,257	5,258	6,042	6,848	7,677
Ending Balance	**567,561**	**599,472**	**701,038**	**805,646**	**913,123**	**1,023,536**	**1,136,953**
OPERATING RESERVE							
Beginning Balance	68,188	68,188	99,996	139,265	96,608	102,452	57,922
Uses (transfer from)	(15,127)	-	-	(80,000)	(30,000)	(80,000)	-
Funding (transfer to)	40,017	27,444	38,570	36,299	35,119	34,702	34,268
Interest	101	4,364	699	1,044	725	768	434
Ending Balance	**93,180**	**99,996**	**139,265**	**96,608**	**102,452**	**57,922**	**92,625**

NOTES

1. Removed budget for new water meters (revenue & expenditure)($10K). These are fully funded by property owners and difficult to predict.
2. Increase in Admin OH allocation due to budget increase in 2023 ($18K). Offset by reducction resulting from new policy ($8K)

401 - WESTSIDE SEWER SYSTEM: WASTEWATER TREATMENT PLANT							
OPERATING							
	2023		**2024**	**2025**	**2026**	**2027**	**2028**
	PLAN	**ACTUAL**	**PLAN**	**PLAN**	**PLAN**	**PLAN**	**PLAN**
OPERATING COSTS							
Operations	3,445,974	2,707,135	2,958,827	3,063,026	3,331,292	3,362,634	3,178,412
TOTAL OPERATING COSTS	**3,445,974**	**2,707,135**	**2,958,827**	**3,063,026**	**3,331,292**	**3,362,634**	**3,178,412**
*Percentage Increase over prior year	2.1%	-21.4%	-14.1%	3.5%	8.8%	0.9%	-5.5%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	1,089,012	1,089,012	1,512,931	1,707,569	1,907,569	2,107,569	2,307,569
Transfer to Equipment Replacement Reserve	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Transfer to Operating Reserve	-	441,839	70,000	70,000	70,000	70,000	70,000
TOTAL TRANSFERS	**1,289,012**	**1,730,851**	**1,782,931**	**1,977,569**	**2,177,569**	**2,377,569**	**2,577,569**
TOTAL COSTS	**4,734,986**	**4,437,986**	**4,741,758**	**5,040,595**	**5,508,861**	**5,740,203**	**5,755,981**
*Percentage Increase over prior year	6.5%	-6.3%	0.1%	6.30%	9.29%	4.20%	0.27%
FUNDING SOURCES (REVENUE)							
Grants	(65,000)	(65,000)	-	-	-	-	-
Administration Overhead Recovery	767,667	767,667	883,976	910,496	937,811	965,944	994,925
Engineering Administration Overhead Recovery	143,410	143,410	189,529	195,215	201,071	207,103	213,317
Revenue - Other	(2,400)	(5,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)
TOTAL REVENUE	**843,677**	**840,677**	**1,071,105**	**1,103,311**	**1,136,482**	**1,170,648**	**1,205,842**
TRANSFERS FROM RESERVE							
From Operating Reserve	(300,000)	-	(35,000)	(80,000)	(250,000)	(250,000)	-
City of West Kelowna Contribution	**(3,705,076)**	**(3,705,076)**	**(4,020,045)**	**(4,219,065)**	**(4,449,668)**	**(4,634,399)**	**(4,843,806)**
*Dollar increase over prior year Requisition	(305,357)	(305,357)	(314,969)	(199,020)	(230,603)	(184,731)	(209,407)
*Percentage increase over prior year Requisition	8.98%	8.98%					
		0.00%					
District of Peachland Contribution	**(365,538)**	**(365,538)**	**(394,960)**	**(414,513)**	**(437,169)**	**(455,319)**	**(475,892)**
*Dollar increase over prior year Requisition	(3,222)	(3,222)	(29,422)	(19,553)	(22,656)	(18,150)	(20,573)
*Percentage increase over prior year Requisition	0.89%	0.89%					
Westbank First Nation Contribution	**(1,208,049)**	**(1,208,049)**	**(1,362,858)**	**(1,430,328)**	**(1,508,506)**	**(1,571,133)**	**(1,642,125)**
*Dollar increase over prior year Requisition	(155,141)	(155,141)	(154,809)	(67,470)	(78,178)	(62,627)	(70,992)
*Percentage increase over prior year Requisition	14.73%	14.73%					
Total Partner Contribution	**(5,278,663)**	**(5,278,663)**	**(5,777,863)**	**(6,063,906)**	**(6,395,343)**	**(6,660,851)**	**(6,961,823)**
*Dollar increase over prior year Requisition	(463,720)	(463,720)	(499,200)	(286,043)	(331,437)	(265,508)	(300,972)
*Percentage increase over prior year Requisition	9.63%	9.63%	9.46%	4.95%	5.47%	4.15%	4.52%
TOTAL FUNDING	**(4,734,986)**	**(4,437,986)**	**(4,741,758)**	**(5,040,595)**	**(5,508,861)**	**(5,740,203)**	**(5,755,981)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

401 - WESTSIDE SEWER SYSTEM: WASTEWATER TREATMENT PLANT

CAPITAL

	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
HVAC	280,000	6,032	274,000	-	-	-	-
Vehicles	76,165	54,921	111,000	275,688	45,113	87,720	-
Engineering & Design Costs	159,000	25,254	142,000	-	-	-	266,000
Headworks Pumps	119,500	116,489	33,000	-	-	-	-
Equipment/Improvements	147,125	8,983	86,125	26,125	26,125	26,125	26,125
Lab Equipment	90,500	44,838	176,010	26,530	27,061	27,602	28,154
Security System	-	-	10,000	-	-	-	-
Bioreactors	610,620	139,148	734,047	508,127	1,004,104	296,696	1,345,873
Odor Control	10,600	10,153	10,600	10,600	10,600	10,600	2,010,600
Blowers	600,000	343,434	406,000	-	-	-	-
Facility Renewal	51,125	21,506	28,215	-	-	-	-
		-					
TOTAL EXPENDITURES	**2,144,635**	**770,757**	**2,010,997**	**847,070**	**1,113,003**	**448,743**	**3,676,752**
FUNDING SOURCES							
Grants	(112,000)	-	(80,075)	(258,554)	(261,069)	(73,987)	(646,669)
Sale of Assets	(2,500)	-	(20,000)	(50,000)	(5,000)	(20,000)	-
Transfer from Equipment Reserve	(295,765)	(108,741)	(137,010)	(277,218)	(92,174)	(120,322)	(53,154)
Transfer from Capital Facilities Reserve	(1,562,110)	(630,440)	(1,631,912)	(261,298)	(507,260)	(234,433)	(2,770,930)
Transfer from DCC Reserve	(172,260)	(31,576)	(142,000)	-	(247,500)	-	(206,000)
TOTAL FUNDING	**(2,144,635)**	**(770,757)**	**(2,010,997)**	**(847,070)**	**(1,113,003)**	**(448,743)**	**(3,676,752)**
	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	169,824	169,824	271,950	335,505	260,803	370,585	453,042
Uses	(295,765)	(108,741)	(137,010)	(277,218)	(92,174)	(120,322)	(53,154)
Funding	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Interest	1,157	10,868	564	2,516	1,956	2,779	3,398
Ending Balance	**75,216**	**271,950**	**335,505**	**260,803**	**370,585**	**453,042**	**603,286**
FACILITIES RESERVE							
Beginning Balance	2,839,378	2,839,378	3,479,652	3,378,506	4,850,116	6,286,801	8,207,088
Uses	(1,562,110)	(630,440)	(1,631,912)	(261,298)	(507,260)	(234,433)	(2,770,930)
Funding	1,089,012	1,089,012	1,512,931	1,707,569	1,907,569	2,107,569	2,307,569
Interest	11,686	181,703	17,835	25,339	36,376	47,151	61,553
Ending Balance	**2,377,966**	**3,479,652**	**3,378,506**	**4,850,116**	**6,286,801**	**8,207,088**	**7,805,280**
OPERATING RESERVE							
Beginning Balance	647,095	647,095	1,130,344	1,167,964	1,166,723	995,474	822,940
Uses	(300,000)	-	(35,000)	(80,000)	(250,000)	(250,000)	-
Funding	-	441,839	70,000	70,000	70,000	70,000	70,000
Interest	2,116	41,410	2,619	8,760	8,750	7,466	6,172
Ending Balance	**349,211**	**1,130,344**	**1,167,964**	**1,166,723**	**995,474**	**822,940**	**899,112**
DCC RESERVE							
Beginning Balance	7,679,841	7,679,841	11,777,843	12,448,112	13,291,473	13,893,659	14,747,862
Uses	(172,260)	(31,576)	(142,000)	-	(247,500)	-	(206,000)
Funding	750,000	3,638,115	750,000	750,000	750,000	750,001	750,001
Interest	44,908	491,463	62,269	93,361	99,686	104,202	110,609
Ending Balance	**8,302,489**	**11,777,843**	**12,448,112**	**13,291,473**	**13,893,659**	**14,747,862**	**15,402,472**

NOTES

1. Reduction in costs to remove biosolids ($123K)
2. Removal of one-time cost for building & equipment assessments in 2023 ($120K)
3. Reducction in maintenance costs with new asset management program ($132K)
4. Reduction in contracted services budget because anticipated costs not realized ($131K)
5. Increase in transfers to reserves based on completed asset management report ($494K)
6. Reduction in overhead costs per new policy ($162K)
7. CAPITAL: Bioreactor equipment maintenance ($309K), auto analyzer ($150K)

470 - WESTSIDE SEWER SYSTEM: RDCO LIFT STATIONS/COLLECTOR SYSTEMS							
OPERATING							
	2023		2024	2025	2026	2027	2028
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	348,451	299,119	321,131	329,116	395,341	326,690	333,167
TOTAL OPERATING COSTS	**348,451**	**299,119**	**321,131**	**329,116**	**395,341**	**326,690**	**333,167**
*Percentage Increase over prior year	2.2%	-14.2%	-7.8%	2.5%	20.1%	-17.4%	2.0%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	188,823	188,823	223,593	231,085	243,161	255,675	268,640
Transfer to Operating Reserve	-	49,332	29,262	29,135	29,003	28,865	28,722
TOTAL TRANSFERS	**188,823**	**238,155**	**252,855**	**260,220**	**272,164**	**284,540**	**297,362**
TOTAL COSTS	**537,274**	**537,274**	**573,986**	**589,336**	**667,505**	**611,230**	**630,529**
*Percentage Increase over prior year	3.9%	0.0%	6.8%	2.67%	13.26%	-8.43%	3.16%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	77,530	77,530	67,126	69,139	71,213	73,349	75,550
Engineering Administration Overhead Recovery	14,484	14,484	19,165	19,740	20,332	20,942	21,570
TOTAL REVENUE	**92,014**	**92,014**	**86,290**	**88,879**	**91,545**	**94,292**	**97,119**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	(5,000)	(15,000)	(75,000)	-	-
City of West Kelowna Contribution	**(468,694)**	**(468,694)**	**(480,265)**	**(486,084)**	**(501,354)**	**(517,091)**	**(533,308)**
*Dollar increase over prior year Requisition	(34,639)	(34,639)	(11,571)	(5,819)	(15,270)	(15,737)	(16,217)
	7.98%	7.98%					
Westbank First Nation Contribution	**(160,594)**	**(160,594)**	**(175,011)**	**(177,131)**	**(182,696)**	**(188,431)**	**(194,340)**
*Dollar increase over prior year Requisition	(26,514)	(26,514)	(14,417)	(2,120)	(5,565)	(5,735)	(5,909)
	19.77%	19.77%					
Total Partner Contribution	**(629,288)**	**(629,288)**	**(655,276)**	**(663,215)**	**(684,050)**	**(705,522)**	**(727,648)**
*Dollar increase over prior year Requisition	(61,153)	(61,153)	(25,988)	(7,939)	(20,835)	(21,472)	(22,126)
*Percentage increase over prior year Requisition	10.76%	10.76%	4.13%	1.21%	3.14%	3.14%	3.14%
TOTAL FUNDING	**(537,274)**	**(537,274)**	**(573,986)**	**(589,336)**	**(667,505)**	**(611,230)**	**(630,529)**
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2023		2024	2025	2026	2027	2028
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
EXPENDITURES							
Headworks Pumps	35,530	-	27,571	28,122	28,684	29,258	29,843
Equipment/Improvements	83,812	-	41,028	16,249	211,474	11,703	11,937
Facility Renewal	-	-	14,000	-	-	-	-
Flow Meters	16,218	10,126	31,542	16,873	17,211	17,555	17,906
Lift Stations/Collector - RDCO	-	-	-	1,550,000	6,290,000	3,000,000	-
Land	500,000	-	500,000	-	-	-	-
Engineering and Design Costs	600,000	3,426	592,000	130,000	-	-	-
Computer	1,600	-	-	-	-	-	-
TOTAL EXPENDITURES	**1,237,160**	**13,552**	**1,206,141**	**1,741,244**	**6,547,369**	**3,058,516**	**59,687**
FUNDING SOURCES							
Transfer from Capital Facilities Reserve	(152,160)	(10,126)	(114,141)	(61,244)	(257,369)	(58,516)	(59,687)
Transfer from DCC Reserve	(1,085,000)	(3,426)	(1,092,000)	(1,680,000)	(6,290,000)	(3,000,000)	-
TOTAL FUNDING	**(1,237,160)**	**(13,552)**	**(1,206,141)**	**(1,741,244)**	**(6,547,369)**	**(3,058,516)**	**(59,687)**
	-	-	-	-	-	-	-

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

470 - WESTSIDE SEWER SYSTEM: RDCO LIFT STATIONS/COLLECTOR SYSTEMS							
RESERVES							
	2023		**2024**	**2025**	**2026**	**2027**	**2028**
	PLAN	**ACTUAL**	**PLAN**	**PLAN**	**PLAN**	**PLAN**	**PLAN**
FACILITIES RESERVE							
Beginning Balance	962,235	962,235	1,202,509	1,319,487	1,499,224	1,496,261	1,704,641
Uses	(152,160)	(10,126)	(114,141)	(61,244)	(257,369)	(58,516)	(59,687)
Funding	188,823	188,823	223,593	231,085	243,161	255,675	268,640
Interest	4,661	61,577	7,527	9,896	11,244	11,222	12,785
Ending Balance	**1,003,558**	**1,202,509**	**1,319,487**	**1,499,224**	**1,496,261**	**1,704,641**	**1,926,379**
OPERATING RESERVE							
Beginning Balance	129,426	129,426	187,041	212,278	228,005	183,718	213,961
Uses	-	-	(5,000)	(15,000)	(75,000)	-	-
Funding	-	49,332	29,262	29,135	29,003	28,865	28,722
Interest	594	8,283	975	1,592	1,710	1,378	1,605
Ending Balance	**130,020**	**187,041**	**212,278**	**228,005**	**183,718**	**213,961**	**244,288**
DCC RESERVE							
Beginning Balance	3,674,889	3,674,889	5,159,686	6,588,238	7,408,238	3,618,238	3,118,238
Uses	(1,085,000)	(3,426)	(1,092,000)	(1,680,000)	(6,290,000)	(3,000,000)	-
Funding	150,000	1,253,053	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Interest	382	235,170	20,552	-	-	-	-
Ending Balance	**2,740,271**	**5,159,686**	**6,588,238**	**7,408,238**	**3,618,238**	**3,118,238**	**5,618,238**
NOTES							

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

471 - WESTSIDE SEWER SYSTEM: WFN LIFT STATIONS/COLLECTOR SYSTEMS

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	146,026	134,097	137,968	150,059	137,193	139,372	156,550
TOTAL OPERATING COSTS	**146,026**	**134,097**	**137,968**	**150,059**	**137,193**	**139,372**	**156,550**
*Percentage Increase over prior year	11.8%	-8.2%	-5.5%	8.8%	-8.6%	1.6%	12.3%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	40,000	51,929	12,781	2,695	2,605	2,511	2,414
TOTAL TRANSFERS	**40,000**	**51,929**	**12,781**	**2,695**	**2,605**	**2,511**	**2,414**
TOTAL COSTS	**186,026**	**186,026**	**150,749**	**152,754**	**139,798**	**141,883**	**158,964**
*Percentage Increase over prior year	42.5%	0.0%	-19.0%	1.33%	-8.48%	1.49%	12.04%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	29,708	29,708	28,785	29,649	30,538	31,454	32,398
Engineering Administration Overhead Recovery	5,550	5,550	8,031	8,272	8,520	8,776	9,039
TOTAL REVENUE	**35,258**	**35,258**	**36,816**	**37,920**	**39,058**	**40,230**	**41,437**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	(5,000)	-	-	-	-
PARTNER CONTRIBUTIONS	**(221,284)**	**(221,284)**	**(182,565)**	**(190,674)**	**(178,856)**	**(182,113)**	**(200,400)**
*Dollar increase over prior year Requisition	(75,741)	(75,741)	38,719	(8,109)	11,818	(3,257)	(18,287)
*Percentage increase over prior year Requisition	52.04%	52.04%	-17.50%	4.44%	-6.20%	1.82%	10.04%
TOTAL FUNDING	**(186,026)**	**(186,026)**	**(150,749)**	**(152,754)**	**(139,798)**	**(141,883)**	**(158,964)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING RESERVE							
Beginning Balance	39,423	39,423	93,875	102,252	105,714	109,112	112,441
Uses	-	-	(5,000)	-	-	-	-
Funding	40,000	51,929	12,781	2,695	2,605	2,511	2,414
Interest	-	2,523	596	767	793	818	843
Ending Balance	**79,423**	**93,875**	**102,252**	**105,714**	**109,112**	**112,441**	**115,698**

NOTES

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

472 - WESTSIDE SEWER SYSTEM: PEACHLAND LIFT STATIONS/COLLECTOR SYSTEMS

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	192,504	146,499	196,484	184,943	238,473	192,071	195,743
TOTAL OPERATING COSTS	**192,504**	**146,499**	**196,484**	**184,943**	**238,473**	**192,071**	**195,743**
*Percentage Increase over prior year	6.3%	-23.9%	2.1%	-5.9%	28.9%	-19.5%	1.9%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	15,000	15,000	15,000	16,912	22,602	23,184	23,858
Transfer to Operating Reserve	17,000	63,005	17,000	17,000	17,000	17,000	17,000
TOTAL TRANSFERS	**32,000**	**78,005**	**32,000**	**33,912**	**39,602**	**40,184**	**40,858**
TOTAL COSTS	**224,504**	**224,504**	**228,484**	**218,855**	**278,075**	**232,255**	**236,601**
*Percentage Increase over prior year	9.4%	0.0%	1.8%	-4.21%	27.06%	-16.48%	1.87%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	41,214	41,214	36,949	38,057	39,199	40,375	41,586
Engineering Administration Overhead Recovery	7,699	7,699	10,588	10,906	11,233	11,570	11,917
TOTAL REVENUE	**48,913**	**48,913**	**47,537**	**48,963**	**50,432**	**51,945**	**53,503**
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	(10,000)	-	(51,000)	-	-
PARTNER CONTRIBUTIONS	**(273,417)**	**(273,417)**	**(266,021)**	**(267,818)**	**(277,507)**	**(284,200)**	**(290,104)**
*Dollar increase over prior year Requisition	(54,461)	(54,461)	7,396	(1,798)	(9,688)	(6,694)	(5,904)
*Percentage increase over prior year Requisition	24.87%	24.87%	-2.71%	0.68%	3.62%	2.41%	2.08%
TOTAL FUNDING	**(224,504)**	**(224,504)**	**(228,484)**	**(218,855)**	**(278,075)**	**(232,255)**	**(236,601)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

RESERVES

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
FACILITIES RESERVE							
Beginning Balance	233,172	233,172	263,094	278,094	295,006	317,608	340,792
Funding	15,000	15,000	15,000	16,912	22,602	23,184	23,858
Interest	-	14,922	-	-	-	-	-
Ending Balance	**248,172**	**263,094**	**278,094**	**295,006**	**317,608**	**340,792**	**364,650**
OPERATING RESERVE							
Beginning Balance	61,064	61,064	127,977	135,562	153,579	120,731	138,636
Uses	-	-	(10,000)	-	(51,000)	-	-
Funding	17,000	63,005	17,000	17,000	17,000	17,000	17,000
Interest		3,908	585	1,017	1,152	905	1,040
Ending Balance	**78,064**	**127,977**	**135,562**	**153,579**	**120,731**	**138,636**	**156,676**

NOTES

499 - Ellison Sewer System

OPERATING

	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
OPERATING COSTS							
Operations	135,457	112,194	143,590	146,248	149,130	152,069	155,067
TOTAL OPERATING COSTS	**135,457**	**112,194**	**143,590**	**146,248**	**149,130**	**152,069**	**155,067**
*Percentage Increase over prior year	22.7%	-17.2%	6.0%	1.9%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Reserve	31,500	31,500	29,415	29,360	29,304	29,247	29,189
Transfer to Operating Reserve	5,599	41,369	14,405	15,312	16,060	16,816	17,579
TOTAL TRANSFERS	**37,099**	**72,869**	**43,820**	**44,672**	**45,364**	**46,063**	**46,768**
TOTAL COSTS	**172,556**	**185,063**	**187,410**	**190,921**	**194,494**	**198,132**	**201,835**
*Percentage Increase over prior year	22.0%	7.2%	8.6%	1.9%	1.9%	1.9%	1.9%
FUNDING SOURCES (REVENUE)							
Operations	(194,000)	(206,507)	(211,174)	(215,397)	(219,705)	(224,100)	(228,582)
Administration Overhead Recovery	16,750	16,750	16,314	16,803	17,308	17,827	18,362
Engineering Administration Overhead Recovery	4,694	4,694	7,450	7,674	7,904	8,141	8,385
TOTAL REVENUE	**(172,556)**	**(185,063)**	**(187,410)**	**(190,921)**	**(194,494)**	**(198,132)**	**(201,835)**
TOTAL FUNDING	**(172,556)**	**(185,063)**	**(187,410)**	**(190,921)**	**(194,494)**	**(198,132)**	**(201,835)**
Surplus/(Deficit)*	-	-	-	-	-	-	-

CAPITAL

	2023 PLAN	2023 Actual	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EXPENDITURES							
Equipment & improvements	19,690	-	9,884	10,081	10,283	10,489	10,699
TOTAL EXPENDITURES	**19,690**	**-**	**9,884**	**10,081**	**10,283**	**10,489**	**10,699**
FUNDING SOURCES							
Transfer From Equipment Replacement Fund	(19,690)	-	(9,884)	(10,081)	(10,283)	(10,489)	(10,699)
TOTAL FUNDING	**(19,690)**	**-**	**(9,884)**	**(10,081)**	**(10,283)**	**(10,489)**	**(10,699)**
SURPLUS / DEFICIT	-	-	-	-	-	-	-

RESERVES

`	2023 PLAN	2023 ACTUAL	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN
EQUIPMENT RESERVE							
Beginning Balance	301,526	301,526	352,322	374,220	396,305	418,299	440,194
Uses (transfer from)	(19,690)	-	(9,884)	(10,081)	(10,283)	(10,489)	(10,699)
Funding (transfer to)	31,500	31,500	29,415	29,360	29,304	29,247	29,189
Interest	2,144	19,296	2,366	2,807	2,972	3,137	3,301
Ending Balance	**315,480**	**352,322**	**374,220**	**396,305**	**418,299**	**440,194**	**461,986**
OPERATING RESERVE							
Beginning Balance	14,555	14,555	56,856	71,370	87,217	103,932	121,527
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	41,369	14,405	15,312	16,060	16,816	17,579
Interest	22	931	109	535	654	779	911
Ending Balance	**14,577**	**56,856**	**71,370**	**87,217**	**103,932**	**121,527**	**140,017**

NOTES

2024-2028 FINANCIAL PLAN
OPERATING RESERVES SUMMARY

Service	2023 PLAN	2024 PLAN	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	3-Month Average Spending 2024	Projected Surplus/ (Shortfall) in 2024	
								$	%
001 - Board	185,086	296,168	298,390	300,628	302,882	305,154	160,031	136,138	46%
002 - Corporate Services and Administration	93,600	359,324	349,519	352,141	354,782	357,443	444,846	(85,521)	-24%
003 - Financial Services	167,292	215,891	194,763	196,224	197,696	199,179	436,989	(221,098)	-102%
004 - Engineering	165,138	108,780	109,595	110,417	111,245	112,080	119,087	(10,307)	-9%
005 - Human Resources	50,516	41,008	41,316	41,625	41,938	42,252	154,183	(113,175)	-276%
006 - Communication and Information Services	378,638	368,741	371,507	374,293	377,100	379,928	354,805	13,936	4%
007 - Electoral Areas	93,938	55,143	83,057	78,680	31,770	67,008	7,773	47,370	86%
008 - Electoral Areas Central Okanagan West	30,432	24,345	18,527	15,666	15,784	15,902	8,510	15,835	65%
009 - Electoral Areas Central Okanagan East	35,067	26,856	17,058	12,186	12,277	12,369	9,870	16,986	63%
011 - Regional Grants in Aid	1,579	1,680	1,693	1,706	1,718	1,731	52,125	(50,445)	-3002%
012 - Grants - Westside Electoral Area	4,792	7,114	7,167	7,221	7,275	7,330	1,350	5,764	81%
013 - Grants - Central Okanagan East	2,846	7,058	7,111	7,164	7,218	7,272	1,000	6,058	86%
019 - Electoral Areas Fire Protection	6,145	1,008	1,015	1,023	1,031	1,038	52,523	(51,515)	-5112%
020 - Lakeshore Road Fire Protection	604	1,235	1,244	1,253	1,263	1,272	6,394	(5,160)	-418%
021 - Ellison Volunteer Fire Department	245,557	264,172	266,154	268,150	270,161	272,187	121,063	143,109	54%
022 - Joe Rich Volunteer Fire Department	167,408	144,084	111,413	88,572	83,695	84,323	126,029	18,054	13%
023 - North Westside rd Volunteer Fire Dept	0	87,492	88,148	88,809	89,475	90,146	178,241	(90,749)	-104%
024 - Wilsons Landing Volunteer Fire Dept	83,988	105,761	106,554	107,353	108,158	108,969	102,640	3,121	3%
027 - Ridgeview Fire Hall	195	324	326	328	331	333	2,742	(2,418)	-747%
028 - June Springs Fire Dept	1,645	2,396	2,414	2,432	2,450	2,468	3,862	(1,466)	-61%
029 - Brent Road FIre Protection	8,288	3,143	3,167	3,190	3,214	3,238	9,688	(6,545)	-208%
030 - Regional Rescue Service	455,285	420,661	423,816	426,994	430,197	433,423	739,048	(318,387)	-76%
031 - 911 Emergency Number	257,012	264,566	366,551	494,300	648,007	827,867	379,948	(115,381)	-44%
039 - Alarm Control	-	-	-	-	-	-	48,300	(48,300)	-100%
040 - Crime Stoppers	139,421	173,142	196,809	221,101	246,032	271,615	65,463	107,679	62%
041 - Victims Services	142,193	149,395	150,516	151,645	152,782	153,928	137,689	11,706	8%
042 - Crime Prevention	117,060	162,251	148,468	139,581	135,628	136,645	43,920	118,331	73%
043 - Business Licenses	11,993	26,821	27,022	54,043	108,087	216,174	5,180	21,641	81%
044 - Building Inspection	945,062	1,008,727	839,980	695,155	574,431	477,989	174,534	834,193	83%
046 - Dog Control	412,177	484,158	487,789	491,447	495,133	498,847	445,812	38,345	8%
047 - Mosquito Control	62,344	84,724	77,359	67,939	68,449	68,962	57,100	27,623	33%
049 - Prohibited Animal Control	1,316	2,414	2,433	2,451	2,469	2,488	351	2,063	85%
050 - Transportation Demand Management	31,327	40,149	40,450	40,753	41,059	41,367	3,570	36,579	91%
051 - Lakeshore Road Improvements	1,411	19	19	20	20	20	1,534	(1,514)	-7879%
058 - Scotty Heights Street Lights	5,778	9,640	9,712	9,785	9,858	9,932	4,825	4,815	50%
070 - Communications	152,800	276,693	323,768	371,196	418,980	467,123	164,868	111,825	40%
085 - Ellison Transit Services	52,952	64,396	64,879	65,365	65,855	66,349	8,126	56,270	87%
091 - Effluent/Water Disposal	353,531	174,896	307,673	447,734	589,739	733,240	119,911	54,985	31%
092 - Westside Waste Disposal	698,290	1,002,525	1,010,044	816,120	822,241	828,407	295,441	707,084	71%
093 - Westside Sanitary Landfill	-	-	-	-	-	-	27,156	(27,156)	-100%
094 - Waste Reduction	179,123	220,732	287,388	354,543	337,202	404,731	522,702	(301,970)	-137%
095 - Solid Waste Collection	340,866	379,596	382,443	385,312	388,201	391,113	137,540	242,057	64%
102 - Air Quality	29,660	53,205	53,604	54,006	54,411	54,819	57,855	(4,650)	-9%
105 - Noise Abatement	9,781	13,179	13,278	13,378	13,478	13,579	4,131	9,048	69%
106 - Untidy Premises	23,876	28,000	28,210	28,422	28,635	28,850	6,455	21,545	77%
110 - Regional Planning	183,334	134,900	135,912	136,931	137,958	138,993	35,345	99,555	74%
111 - Electoral Area Planning	335,929	436,168	439,439	442,735	446,056	449,401	127,845	308,323	71%
115 - Insect Control	11,694	15,185	16,324	17,548	18,865	20,281	5,305	9,880	65%
116 - Weed Control	59,470	138,621	139,661	140,708	141,764	142,827	60,684	77,937	56%
118 - Starling Control	0	0	0	0	0	0	0	0	-100%
117 - Sterile Insect Release	66	71	71	72	72	73	70		
120 - Economic Development Commission	136,771	313,789	316,142	318,513	320,902	323,309	261,726	52,062	17%
121 - Ellison Heritage Community Centre	111,215	150,969	152,101	153,242	154,392	155,549	32,843	118,126	78%
123 - Joe Rich Community Hall	8,198	15,722	15,840	15,959	16,078	16,199	14,363	1,359	9%
126 - Killiney Community Hall	866	2,878	2,900	2,921	2,943	2,965	13,904	(11,026)	-383%
142 - Regional Parks	833,794	1,255,183	1,264,597	1,274,081	1,283,637	1,293,264	1,297,830	(42,646)	-3%
143 - Westside Community Parks	25,506	60,954	61,412	61,872	62,336	62,804	61,660	(705)	-1%
144 - Eastside Community Parks	2,973	25,033	25,221	25,410	25,601	25,793	36,837	(11,803)	-47%
197 - Joe Rich Water system	2,055	5,055	8,093	11,154	14,238	17,344	5,548	(493)	-10%
301 - Killiney Beach Water System	40,239	62,970	83,442	104,068	124,848	145,785	47,963	15,007	24%
303 - Falcon Ridge Water System	39,001	22,851	28,340	6,272	10,157	6,995	16,840	6,012	26%
305 - Sunset Ranch Water System	47,547	111,087	117,440	115,839	121,784	100,622	32,605	78,483	71%
306 - Trepanier Bench Water System	1,000	3,660	1,688	3,701	1,728	3,741	5,912	(2,252)	-62%
307 - Westshore Water System	86,571	182,723	197,094	160,572	149,776	162,899	50,971	131,752	72%
310 - Fintry Water System	93,180	139,265	96,608	102,452	57,922	92,625	95,363	43,902	32%
401 - Treatment Plant	349,211	1,167,964	1,166,723	995,474	822,940	899,112	739,707	428,257	37%
470 - RDCO Lift Stations	130,020	212,278	228,005	183,718	213,961	244,288	80,283	131,995	62%
471 - WFN Lift Stations	79,423	102,252	105,714	109,112	112,441	115,698	34,492	67,760	66%
472 - Peachland Lift Stations	78,064	135,562	153,579	120,731	138,636	156,676	49,121	86,441	64%
499 - Ellison Sewer System	14,577	71,370	87,217	103,932	121,527	140,017	35,897	35,473	50%
TOTAL	**8,816,719**	**11,928,123**	**12,165,909**	**11,997,368**	**12,152,921**	**12,916,354**	**8,948,322**	**2,979,800**	**25%**

2024-2028 FINANCIAL PLAN
CAPITAL RESERVES

APPENDIX J

Service	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2028 Plan
001 - Board	124,462	125,396	126,336	127,284	128,238
002 - Corporate Services and Administration	360,680	220,385	265,038	392,026	234,966
003 - Financial Services	0	0	0	0	0
007 - Electoral Areas	132,611	133,606	134,608	135,617	136,634
019 - Electoral Areas Fire Protection	30,899	38,131	45,417	52,758	60,153
021 - Ellison Volunteer Fire Department	331,788	487,417	114,509	272,660	434,135
022 - Joe Rich Volunteer Fire Department	313,351	300,362	286,969	273,162	258,933
023 - North Westside rd Volunteer Fire Dept	532,382	536,375	540,397	544,450	548,534
024 - Wilsons Landing Volunteer Fire Dept	262,629	264,598	266,583	268,582	270,597
027 - Ridgeview Fire Hall	0	0	0	0	0
029 - Brent Road FIre Protection	44,545	48,234	52,017	55,897	59,876
031 - 911 Emergency Number	6,440	6,488	6,537	6,586	6,635
046 - Dog Control	202,344	233,712	265,315	302,305	340,272
070 - Communications	-	-	-	-	-
091 - Effluent/Water Disposal	321,114	323,522	325,949	328,393	330,856
092 - Westside Waste Disposal	110,095	(120,773)	77,076	278,684	465,955
095 - Solid Waste Collection	65,946	72,075	82,544	92,352	101,457
110 - Regional Planning	27,479	27,685	27,893	28,102	28,313
121 - Ellison Heritage Community Centre	278,906	287,392	298,001	305,820	317,600
123 - Joe Rich Community Hall	55,446	57,033	61,079	64,760	68,038
142 - Regional Parks	10,680,220	11,369,284	12,707,627	13,990,149	15,986,751
143 - Westside Community Parks	418,599	427,139	434,392	412,900	184,497
144 - Eastside Community Parks	170,665	170,444	170,823	171,504	171,890
197 - Joe Rich Water system	38,055	43,441	48,866	54,333	59,840
301 - Killiney Beach Water System	1,710,794	1,981,561	1,733,807	2,064,707	968,138
303 - Falcon Ridge Water System	14,495	8,820	26,982	49,443	73,423
305 - Sunset Ranch Water System	390,056	474,084	574,113	677,124	780,962
306 - Trepanier Bench Water System	13,400	14,669	19,165	24,475	12,439
307 - Westshore Water System	1,854,658	2,226,746	2,603,125	3,010,428	1,918,494
310 - Fintry Water System	701,038	805,646	913,123	1,023,536	1,136,953
401 - Treatment Plant	3,378,506	4,850,116	6,286,801	8,207,088	7,805,280
470 - RDCO Lift Stations	1,319,487	1,499,224	1,496,261	1,704,641	1,926,379
472 - Peachland Lift Stations	278,094	295,006	317,608	340,792	364,650
TOTAL	**24,169,186**	**27,207,816**	**30,308,961**	**35,260,557**	**35,180,887**

2024-2028 FINANCIAL PLAN

EQUIPMENT RESERVES

Service	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2028 Plan
001 - Board	643	648	653	658	663
003 - Financial Services	214,524	185,233	155,722	125,990	96,035
004 - Engineering	82,872	73,494	64,045	54,525	44,934
005 - Human Resources	6,612	6,661	6,711	6,762	6,812
006 - Communication and Information Services	174,616	325,311	435,191	180,662	309,055
021 - Ellison Volunteer Fire Department	175,551	296,862	335,489	462,578	232,711
022 - Joe Rich Volunteer Fire Department	210,314	267,514	416,744	570,038	728,988
023 - North Westside rd Volunteer Fire Dept	209,884	80,484	282,587	500,463	350,492
024 - Wilsons Landing Volunteer Fire Dept	144,650	214,713	286,682	57,097	131,444
029 - Brent Road FIre Protection	205	207	208	210	211
030 - Regional Rescue Service	(16,689)	85,275	41,161	120,170	87,717
039 - Alarm Control	36,586	42,583	48,739	55,058	61,543
040 - Crime Stoppers	48,326	48,688	49,053	49,421	49,792
041 - Victims Services	35,743	46,415	57,375	68,630	80,185
042 - Crime Prevention	31,319	36,756	42,338	48,068	53,949
043 - Business Licenses	36,381	36,654	36,929	37,206	37,485
044 - Building Inspection	39,084	89,377	83,188	133,812	184,815
046 - Dog Control	114,909	131,768	159,360	119,167	73,968
047 - Mosquito Control	43,362	43,687	44,014	44,345	44,677
051 - Lakeshore Road Improvements	82,958	83,581	84,207	84,839	85,475
091 - Effluent/Water Disposal	6,024	6,069	6,115	6,161	6,207
093 - Westside Sanitary Landfill	4,176	4,207	4,239	4,271	4,303
094 - Waste Reduction	(781)	6,214	13,260	20,360	27,512
095 - Solid Waste Collection	91,078	91,761	92,449	93,143	93,841
105 - Noise Abatement	126	127	128	129	130
106 - Untidy Premises	578	582	586	591	595
111 - Electoral Area Planning	54,168	54,574	54,983	55,396	55,811
115 - Insect Control	5,096	5,135	5,173	5,212	5,251
116 - Weed Control	35,767	41,035	49,113	57,796	67,231
120 - Economic Development Commission	42,188	49,787	57,589	65,598	73,819
121 - Ellison Heritage Community Centre	68,734	69,249	69,769	70,292	70,819
142 - Regional Parks	180,841	229,328	273,971	407,728	569,762
143 - Westside Community Parks	52,795	53,190	53,589	53,991	54,396
144 - Eastside Community Parks	57,730	58,163	58,599	59,038	59,481
171 - Okanagan Regional Library	3,654	3,681	3,709	3,737	3,765
301 - Killiney Beach Water System	(71,625)	(134,768)	(151,697)	(186,071)	(204,028)
305 - Sunset Ranch Water System	162,632	163,851	165,080	166,318	167,566
307 - Westshore Water System	925,102	875,435	871,082	866,379	841,316
310 - Fintry Water System	151,091	131,612	112,274	102,076	91,580
401 - Treatment Plant	335,505	260,803	370,585	453,042	603,286
499 - Ellison Sewer System	374,220	396,305	418,299	440,194	461,986
TOTAL	**4,150,949**	**4,462,249**	**5,159,292**	**5,465,078**	**5,715,579**

2024-2028 FINANCIAL PLAN

OTHER RESERVES

Service	Reserve	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2028 Plan
093 - Westside Sanitary Landfill	Closure	308,303	235,119	219,350	202,584	184,796	165,953
401 - Treatment Plant	DCCs	8,302,489	12,448,112	13,291,473	13,893,659	14,747,862	15,402,472
470 - RDCO Lift Stations	DCCS	2,740,271	6,588,238	7,408,238	3,618,238	3,118,238	5,618,238
142 - Regional Parks	Park Land	1,384,622	2,461,433	3,331,893	4,208,882	5,092,449	5,982,642
143 - Westside Community Parks	Park Land	187,200	199,134	200,628	202,132	203,648	205,176
144 - Eastside Community Parks	Park Land	67,644	71,957	72,496	73,040	73,588	74,140
142 - Regional Parks	Parks Legacy	28,794	30,630	30,859	31,091	31,324	31,559
Total		**13,019,323**	**22,034,622**	**24,554,937**	**22,229,627**	**23,451,906**	**27,480,180**