

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

007 - Electoral Areas							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	31,092	31,015	36,193	37,577	39,016	40,513	42,069
TOTAL OPERATING COSTS	31,092	31,015	36,193	37,577	39,016	40,513	42,069
*Percentage Increase over prior year	687.6%	1081.1%	16.4%	3.8%	3.8%	3.8%	3.8%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	25,000	25,000	27,500	30,000	32,500	35,000	37,500
TOTAL TRANSFERS	25,000	25,000	27,500	30,000	32,500	35,000	37,500
TOTAL COSTS	56,092	56,015	63,693	67,577	71,516	75,513	79,569
*Percentage Increase over prior year	93.8%	93.5%	13.6%	6.1%	5.8%	5.6%	5.4%
Projects							
Costs	70,000	-	-	35,000	80,000	-	-
Funding (excl tax req)	(70,000)	-	-	(35,000)	(80,000)	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL Cost Center Expenditures	126,092	56,015	63,693	102,577	151,516	75,513	79,569
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	2,704	2,704	13,615	14,296	15,011	15,761	16,549
Grants	-	-	(10,000)	(20,000)	(30,000)	(30,000)	(30,000)
TOTAL REVENUE	2,704	2,704	3,615	(5,704)	(14,989)	(14,239)	(13,451)
TRANSFERS FROM RESERVE							
From Operating Reserve	(70,000)	-	-	(35,000)	(80,000)	-	-
TAX REQ - CEN OK EAST	(28,348)	(28,510)	(32,452)	(29,832)	(27,254)	(29,543)	(31,879)
TAX REQ - CEN OK WEST	(30,448)	(30,286)	(34,856)	(32,041)	(29,272)	(31,731)	(34,240)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(58,796)	(58,796)	(67,308)	(61,873)	(56,527)	(61,274)	(66,118)
*Percentage increase over prior year Requisition	1323.4%	2267.8%	14.5%	-8.1%	-8.6%	8.4%	7.9%
TOTAL FUNDING	(126,092)	(56,092)	(63,693)	(102,577)	(151,516)	(75,513)	(79,569)
Surplus/(Deficit)*	-	77	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	131,676	131,676	132,664	133,659	134,661	135,671	136,689
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	988	7,920	995	1,002	1,010	1,018	1,025
Ending Balance	132,664	139,596	133,659	134,661	135,671	136,689	137,714
OPERATING RESERVE							
Beginning Balance	99,439	99,439	55,185	83,098	78,722	31,812	67,051
Uses (transfer from)	(70,000)	-	-	(35,000)	(80,000)	-	-
Funding (transfer to)	25,000	25,000	27,500	30,000	32,500	35,000	37,500
Interest	746	4,398	414	623	590	239	503
Ending Balance	55,185	128,836	83,098	78,722	31,812	67,051	105,054
NOTES							
OPERATING:							
1. Inflationary wage adjustments (\$2.5K)							
2. Admin OH increase resulting from 2024 budget increase (\$10K)							
3. Transfers to reserves for irregular projects (ortho photos & elections) (\$2.5K)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

008 - Electoral Areas Central Okanagan West							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	34,040	31,917	37,880	39,251	40,673	42,148	43,678
Other Operating Expenses	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	34,040	31,917	37,880	39,251	40,673	42,148	43,678
*Percentage Increase over prior year	44.8%	41.2%	11.3%	3.6%	3.6%	3.6%	3.6%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	34,040	31,917	37,880	39,251	40,673	42,148	43,678
*Percentage Increase over prior year	44.8%	35.5%	11.3%	3.6%	3.6%	3.6%	3.6%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	7,444	7,444	7,076	7,430	7,801	8,191	8,601
Other	-	(71)	-	-	-	-	-
TOTAL REVENUE	7,444	7,373	7,076	7,430	7,801	8,191	8,601
TRANSFERS FROM RESERVE							
From Operating Reserve	(9,000)	-	(6,000)	(3,000)	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(32,484)	(32,484)	(38,956)	(43,681)	(48,474)	(50,339)	(52,278)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(32,484)	(32,484)	(38,956)	(43,681)	(48,474)	(50,339)	(52,278)
*Percentage increase over prior year Requisition	18.5%	18.5%	19.9%	12.1%	11.0%	3.8%	3.9%
TOTAL FUNDING	(34,040)	(25,111)	(37,880)	(39,251)	(40,673)	(42,148)	(43,678)
Surplus/(Deficit)*	-	(6,806)	-	-	-	-	-
RESERVES							
OPERATING RESERVE							
Beginning Balance	33,116	33,116	24,365	18,547	15,687	15,804	15,923
Uses (transfer from)	(9,000)	-	(6,000)	(3,000)	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	248	1,934	183	139	118	119	119
Ending Balance	24,365	35,051	18,547	15,687	15,804	15,923	16,042
NOTES							
OPERATING:							
1. Inflationary remuneration adjustments (\$1,500)							
2. Conference & travel costs adjusted to reflect increasing costs (\$1,500)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

009 - Electoral Areas Central Okanagan East							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	39,482	32,975	43,107	44,644	46,237	47,890	49,602
TOTAL OPERATING COSTS	39,482	32,975	43,107	44,644	46,237	47,890	49,602
*Percentage Increase over prior year	59.4%	60.3%	9.2%	3.6%	3.6%	3.6%	3.6%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	39,482	32,975	43,107	44,644	46,237	47,890	49,602
*Percentage Increase over prior year	59.4%	52.5%	9.2%	3.6%	3.6%	3.6%	3.6%
FUNDING SOURCES (REVENUE)							
Operations	-	-	-	-	-	-	-
Administration Overhead Recovery	7,584	7,584	7,674	8,058	8,461	8,884	9,328
Other	-	(95)	-	-	-	-	-
TOTAL REVENUE	7,584	7,489	7,674	8,058	8,461	8,884	9,328
TRANSFERS FROM RESERVE							
From Operating Reserve	(15,000)	-	(10,000)	(5,000)	-	-	-
TAX REQ - CEN OK EAST	(32,066)	(32,066)	(40,781)	(47,702)	(54,698)	(56,773)	(58,930)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(32,066)	(32,066)	(40,781)	(47,702)	(54,698)	(56,773)	(58,930)
*Percentage increase over prior year Requisition	-8.2%	14.5%	27.2%	17.0%	14.7%	3.8%	3.8%
TOTAL FUNDING	(39,482)	(24,577)	(43,107)	(44,644)	(46,237)	(47,890)	(49,602)
Surplus/(Deficit)*	-	(8,398)	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	41,593	41,593	26,905	17,107	12,235	12,327	12,420
Uses (transfer from)	(15,000)	-	(10,000)	(5,000)	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	312	2,439	202	128	92	92	93
Ending Balance	26,905	44,032	17,107	12,235	12,327	12,420	12,513
NOTES							
OPERATING:							
1. Inflationary remuneration adjustments (\$1,500)							
2. Conference & travel costs adjusted to reflect increasing costs (\$1,500)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

012 - Grants - Westside Electoral Area							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	5,400	3,400	5,400	5,400	5,400	5,400	5,400
TOTAL OPERATING COSTS	5,400	3,400	5,400	5,400	5,400	5,400	5,400
*Percentage Increase over prior year	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	5,400	3,400	5,400	5,400	5,400	5,400	5,400
*Percentage Increase over prior year	0.0%	-37.0%	0.0%	0.0%	0.0%	0.0%	0.0%
FUNDING SOURCES (REVENUE)							
Administrative Recovery	297	297	297	312	327	344	361
TOTAL REVENUE	297	297	297	312	327	344	361
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(5,697)	(5,697)	(5,697)	(5,712)	(5,727)	(5,744)	(5,761)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(5,697)	(5,697)	(5,697)	(5,712)	(5,727)	(5,744)	(5,761)
*Percentage increase over prior year Requisition	-1.9%	-1.9%	0.0%	0.3%	0.3%	0.3%	0.3%
TOTAL FUNDING	(5,400)	(5,400)	(5,400)	(5,400)	(5,400)	(5,400)	(5,400)
Surplus/(Deficit)*	-	2,000	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	7,061	7,061	7,114	7,167	7,221	7,275	7,330
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	53	304	53	54	54	55	55
Ending Balance	7,114	7,365	7,167	7,221	7,275	7,330	7,385
NOTES							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

013 - Grants - Central Okanagan East							
OPERATING							
	2024		2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
	PLAN	ACTUAL					
OPERATING COSTS							
Operations	4,000	-	4,000	4,000	4,000	4,000	4,000
TOTAL OPERATING COSTS	4,000	-	4,000	4,000	4,000	4,000	4,000
*Percentage Increase over prior year	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	4,000	-	4,000	4,000	4,000	4,000	4,000
*Percentage Increase over prior year	0.0%	-100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
FUNDING SOURCES (REVENUE)							
Administrative Recovery	220	220	220	231	243	255	267
TOTAL REVENUE	220	220	220	231	243	255	267
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(4,220)	(4,220)	(4,220)	(4,231)	(4,243)	(4,255)	(4,267)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(4,220)	(4,220)	(4,220)	(4,231)	(4,243)	(4,255)	(4,267)
*Percentage increase over prior year Requisition	-1.9%	-1.9%	0.0%	0.3%	0.3%	0.3%	0.3%
TOTAL FUNDING	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
Surplus/(Deficit)*	-	4,000	-	-	-	-	-
RESERVES							
	2024		2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
	PLAN	ACTUAL					
OPERATING RESERVE							
Beginning Balance	7,006	7,006	7,058	7,111	7,164	7,218	7,272
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	53	181	53	53	54	54	55
Ending Balance	7,058	7,186	7,111	7,164	7,218	7,272	7,327
NOTES							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

019 - Electoral Areas Fire Protection							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	210,093	156,513	290,805	305,951	314,427	323,230	332,373
TOTAL OPERATING COSTS	210,093	156,513	290,805	305,951	314,427	323,230	332,373
*Percentage Increase over prior year	-12.2%	4.0%	38.4%	5.2%	2.8%	2.8%	2.8%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	7,000	7,000	7,000	7,000	7,000	7,000	7,000
TOTAL TRANSFERS	7,000	7,000	7,000	7,000	7,000	7,000	7,000
TOTAL COSTS	217,093	163,513	297,805	312,951	321,427	330,230	339,373
*Percentage Increase over prior year	-11.9%	7.3%	37.2%	5.1%	2.7%	2.7%	2.8%
<u>Projects</u>							
Costs	-	-	32,000	-	-	-	-
Funding (excl tax req)	-	-	(32,000)	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL Cost Center Expenditures	246,334	163,513	329,805	312,951	321,427	330,230	339,373
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	57,512	57,512	56,435	59,257	62,220	65,331	68,597
Grants	(99,378)	(72,424)	(138,000)	(125,711)	(130,739)	(135,969)	(141,408)
TOTAL REVENUE	(41,866)	(14,912)	(81,565)	(66,454)	(68,520)	(70,638)	(72,811)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(84,485)	(85,040)	(119,688)	(118,848)	(121,938)	(125,161)	(128,522)
TAX REQ - CEN OK WEST	(90,742)	(90,187)	(128,552)	(127,649)	(130,969)	(134,430)	(138,040)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(175,227)	(175,227)	(248,240)	(246,497)	(252,907)	(259,592)	(266,563)
*Percentage increase over prior year Requisition	-15.3%	-15.3%	41.7%	-0.7%	2.6%	2.6%	2.7%
TOTAL FUNDING	(217,093)	(190,139)	(329,805)	(312,951)	(321,427)	(330,230)	(339,373)
Surplus/(Deficit)*	-	26,626	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9535 - Vehicles	143,850	-	-	-	-	-	-
TOTAL EXPENDITURES	143,850	-	-	-	-	-	-
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(2,500)	-	-	-	-	-	-
Debt	(141,350)	-	-	-	-	-	-
TOTAL FUNDING	(143,850)	-	-	-	-	-	-
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	23,693	23,693	30,870	38,102	45,388	52,728	60,124
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Interest	178	1,305	232	286	340	395	451
Ending Balance	30,870	31,997	38,102	45,388	52,728	60,124	67,574
OPERATING RESERVE							
Beginning Balance	1,000	1,000	1,008	1,015	1,023	1,031	1,038
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	8	390	8	8	8	8	8
Ending Balance	1,008	1,391	1,015	1,023	1,031	1,038	1,046
NOTES							
OPERATING:							
1. Inflationary adjustments to wages (\$10K)							
2. Debt servicing costs for vehicle replacement (\$34K)							
3. Increased budget for FireSmart activities - rebates and development of Community Wildfire Resiliency Plan (\$65K) - funded from CRI FireSmart Grant							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

020 - Lakeshore Road Fire Protection							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	25,577	31,168	32,514	33,814	35,165	36,571	38,032
TOTAL OPERATING COSTS	25,577	31,168	32,514	33,814	35,165	36,571	38,032
*Percentage Increase over prior year	-0.4%	24.2%	27.1%	4.0%	4.0%	4.0%	4.0%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	1,413	1,413	1,407	1,477	1,551	1,629	1,710
TOTAL REVENUE	1,413	1,413	1,407	1,477	1,551	1,629	1,710
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(26,990)	(26,990)	(33,921)	(35,291)	(36,716)	(38,199)	(39,743)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(26,990)	(26,990)	(33,921)	(35,291)	(36,716)	(38,199)	(39,743)
*Percentage increase over prior year Requisition	-2.2%	-2.2%	25.7%	4.0%	4.0%	4.0%	4.0%
TOTAL FUNDING	(25,577)	(25,577)	(32,514)	(33,814)	(35,165)	(36,571)	(38,032)
Surplus/(Deficit)*	-	(5,591)	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	1,225	1,225	1,235	1,244	1,253	1,263	1,272
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	9	38	9	9	9	9	10
Ending Balance	1,235	1,264	1,244	1,253	1,263	1,272	1,282
NOTES							
OPERATING:							
1. Increase in contracted services (\$7K)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

021 - Ellison Volunteer Fire Department							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	484,253	373,312	582,157	590,852	610,495	630,854	649,952
TOTAL OPERATING COSTS	484,253	373,312	582,157	590,852	610,495	630,854	649,952
*Percentage Increase over prior year	16.9%	-21.7%	20.2%	1.5%	3.3%	3.3%	3.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	156,060	156,060	122,191	124,995	127,854	130,771	135,436
Transfer to Capital Facilities Reserve	150,000	150,000	152,000	154,040	156,121	158,243	162,991
TOTAL TRANSFERS	306,060	306,060	274,191	279,035	283,975	289,014	298,427
TOTAL COSTS	790,313	679,372	856,348	869,887	894,470	919,868	948,379
*Percentage Increase over prior year	39.4%	1.4%	8.4%	1.6%	2.8%	2.8%	3.1%
<u>Projects</u>							
Costs	-	-	10,000	-	-	-	-
Funding (excl tax req)	-	-	(10,000)	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL Cost Center Expenditures	790,313	679,372	866,348	869,887	894,470	919,868	948,379
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(44,880)	(71,650)	(45,778)	(46,693)	(47,627)	(49,056)	(50,528)
Administrative Recovery	82,273	82,273	130,342	136,859	143,702	150,887	158,432
UBCM Grant	-	(14,434)	-	-	-	-	-
TOTAL REVENUE	37,393	(3,812)	84,564	90,166	96,075	101,831	107,904
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(45,000)	-	(10,000)	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(782,706)	(782,706)	(940,912)	(960,053)	(990,545)	(1,021,700)	(1,056,283)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(782,706)	(782,706)	(940,912)	(960,053)	(990,545)	(1,021,700)	(1,056,283)
*Percentage increase over prior year Requisition	45.2%	45.2%	20.2%	2.0%	3.2%	3.1%	3.4%
TOTAL FUNDING	(790,313)	(786,518)	(866,348)	(869,887)	(894,470)	(919,868)	(948,379)
Surplus/(Deficit)*	-	107,146	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
8500 - Capital Assets Under \$50K	155,614	43,303	93,697	-	-	-	-
8509 - Unit 29052 Replacement	781,100	-	105,000	-	378,000	378,000	446,250
8571 - Firehall Expansion (4th Bay)	-	-	-	527,800	-	-	-
TOTAL EXPENDITURES	936,714	43,303	198,697	527,800	378,000	378,000	446,250
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(10,000)	-	-	-	-	-	-
UBCM Grant	(29,937)	-	(40,000)	-	-	-	-
Other Grant	-	-	(30,490)	-	-	-	-
Debt proceeds	-	-	-	-	(378,000)	(378,000)	-
Transfer From Equipment Replacement Fund	(88,202)	-	(125,652)	-	-	-	(446,250)
Transfer From Capital Facilities Fund	(808,575)	-	(2,555)	(527,800)	-	-	-
TOTAL FUNDING	(936,714)	-	(198,697)	(527,800)	(378,000)	(378,000)	(446,250)
Check	-	43,303	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

021 - Ellison Volunteer Fire Department							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	106,386	106,386	175,551	173,381	300,614	431,681	566,671
Uses (transfer from)	(88,202)	-	(125,652)	-	-	-	(446,250)
Funding (transfer to)	156,060	156,060	122,191	124,995	127,854	130,771	135,436
Interest	1,307	(749)	1,291	2,238	3,214	4,218	1,919
Ending Balance	175,551	261,697	173,381	300,614	431,681	566,671	257,776
FACILITIES RESERVE							
Beginning Balance	987,893	987,893	336,727	489,819	116,929	275,098	436,591
Uses (transfer from)	(808,575)	-	(2,555)	(527,800)	-	-	-
Funding (transfer to)	150,000	150,000	152,000	154,040	156,121	158,243	162,991
Interest	7,409	59,417	3,646	870	2,048	3,250	4,497
Ending Balance	336,727	1,197,310	489,819	116,929	275,098	436,591	604,079
OPERATING RESERVE							
Beginning Balance	307,206	307,206	264,510	256,419	258,342	260,279	262,232
Uses (transfer from)	(45,000)	-	(10,000)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	2,304	18,477	1,909	1,923	1,938	1,952	1,967
Ending Balance	264,510	325,683	256,419	258,342	260,279	262,232	264,198
NOTES							
<u>OPERATING:</u>							
1. Increased training hours for Paid on Call firefighters to train to the current Office of the Fire Commissioner training standards (\$47K)							
2. Inflationary wage adjustments (\$8K)							
3. Increase in operations budget from the shift of small capital purchases from the capital plan to the operating plan (\$37K).							
4. Reduction in transfers to reserves for small capital projects shifted to the operating budget (\$34K)							
5. Software licensing costs for new software (\$4K)							
6. Admin OH increase resulting from 2024 budget increase (\$48K)							
<u>CAPITAL:</u>							
8500 - Capital Assets Under \$50K - various equipment used for fire suppression, partial grant funding obtained from UBCM, as well as upgrades to the HVAC system funded through a Fortis grant.							
8509 - Unit 29052 Replacement - replacement of the truck used for transporting firefighters and equipment to incidents							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

022 - Joe Rich Volunteer Fire Department							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	504,117	421,870	567,364	584,473	631,207	734,711	753,708
TOTAL OPERATING COSTS	504,117	421,870	567,364	584,473	631,207	734,711	753,708
*Percentage Increase over prior year	30.7%	-12.5%	12.5%	3.0%	8.0%	16.4%	2.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	140,454	140,454	143,263	146,128	149,051	153,523	158,128
TOTAL TRANSFERS	140,454	140,454	143,263	146,128	149,051	153,523	158,128
TOTAL COSTS	644,571	562,324	710,627	730,601	780,258	888,234	911,836
*Percentage Increase over prior year	23.1%	-15.4%	10.2%	2.8%	6.8%	13.8%	2.7%
<u>Projects</u>							
Costs	-	-	66,500	-	-	-	-
Funding (excl tax req)	-	-	(66,500)	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL Cost Center Expenditures	644,571	562,324	777,127	730,601	780,258	888,234	911,836
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	71,076	71,076	116,652	122,485	128,609	135,039	141,791
UBCM Grant	-	(14,434)	(26,500)	-	-	-	-
Provincial Emergency Program	-	(14,801)	-	-	-	-	-
TOTAL REVENUE	71,076	41,841	90,152	122,485	128,609	135,039	141,791
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(54,000)	-	(73,500)	(23,500)	(5,500)	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(661,647)	(661,647)	(793,779)	(829,585)	(903,367)	(1,023,273)	(1,053,627)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(661,647)	(661,647)	(793,779)	(829,585)	(903,367)	(1,023,273)	(1,053,627)
*Percentage increase over prior year Requisition	16.0%	15.9%	20.0%	4.5%	8.9%	13.3%	3.0%
TOTAL FUNDING	(644,571)	(619,806)	(777,127)	(730,601)	(780,258)	(888,234)	(911,836)
Surplus/(Deficit)*	-	57,482	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
8501 - Capital Assets Under \$50K	71,100	57,602	141,000	-	50,000	-	-
8511 - Vehicle	682,500	103,276	325,500	735,000	525,000	105,000	-
TOTAL EXPENDITURES	753,600	160,878	466,500	735,000	575,000	105,000	-
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(10,500)	-	-	-	-	-	-
Debt Proceeds	(672,000)	-	-	(735,000)	(420,000)	-	-
UBCM Grant	(28,800)	-	(13,500)	-	-	-	-
Other Grants	-	-	(251,545)	-	-	-	-
Transfer From Equipment Replacement Fund	-	-	(193,455)	-	(105,000)	(105,000)	-
Transfer From Capital Replacement Fund	(42,300)	-	(8,000)	-	(50,000)	-	-
TOTAL FUNDING	(753,600)	-	(466,500)	(735,000)	(575,000)	(105,000)	-
Check	-	160,878	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

022 - Joe Rich Volunteer Fire Department							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	68,295	68,295	68,807	18,754	166,119	211,746	262,221
Uses (transfer from)	-	-	(193,455)	-	(105,000)	(105,000)	-
Funding (transfer to)	-	140,454	143,263	146,128	149,051	153,523	158,128
Interest	512	1,390	140	1,237	1,576	1,952	3,153
Ending Balance	68,807	210,138	18,754	166,119	211,746	262,221	423,502
FACILITIES RESERVE							
Beginning Balance	353,319	353,319	313,669	307,961	310,271	262,223	264,190
Uses (transfer from)	(42,300)	-	(8,000)	-	(50,000)	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	2,650	48,569	2,293	2,310	1,952	1,967	1,981
Ending Balance	313,669	401,888	307,961	310,271	262,223	264,190	266,171
OPERATING RESERVE							
Beginning Balance	197,011	197,011	144,489	71,521	48,381	43,203	43,527
Uses (transfer from)	(54,000)	-	(73,500)	(23,500)	(5,500)	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,478	11,849	532	360	322	324	326
Ending Balance	144,489	208,860	71,521	48,381	43,203	43,527	43,853
NOTES							
<u>OPERATING:</u>							
1. Increased training hours for Paid on Call firefighters to train to the current Office of the Fire Commissioner training standards (\$27K)							
2. Licensing fees for new software (\$4K)							
3. Increase in building & repair costs (\$15K)							
4. Reduction in training costs (\$10K)							
5. Debt servicing costs (\$25K) - CWF funds used to reduce costs by \$28K							
6. Admin OH increase resulting from 2024 budget increase (\$45K)							
<u>CAPITAL:</u>							
8511 - Vehicle - 2025 - Rescue/Bush truck (\$315K) - funded from Growing Communities Fund (\$215K) and reserves							
8511 - Vehicle - 2026 - Tender (\$315) - funded with debt - servicing costs est. \$30K/year							
8511 - Vehicle - 2026/2027 - Pumper (\$840K) - funded with debt - servicing costs est. \$85K/year							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

023 - North Westside Volunteer Fire Dept							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	712,964	414,601	783,324	816,309	843,790	872,215	901,617
TOTAL OPERATING COSTS	712,964	414,601	783,324	816,309	843,790	872,215	901,617
*Percentage Increase over prior year	26.5%	-42.6%	9.9%	4.2%	3.4%	3.4%	3.4%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	150,000	150,000	175,000	200,000	225,000	250,000	275,000
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	150,000	150,000	175,000	200,000	225,000	250,000	275,000
TOTAL COSTS	862,964	564,601	958,324	1,016,309	1,068,790	1,122,215	1,176,617
*Percentage Increase over prior year	40.6%	-37.9%	11.1%	6.1%	5.2%	5.0%	4.8%
<u>Projects</u>							
Costs	-	-	10,000	-	-	-	-
Funding (excl tax req)	-	-	(10,000)	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL Cost Center Expenditures	862,964	564,601	968,324	1,016,309	1,068,790	1,122,215	1,176,617
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	109,447	109,447	172,298	180,913	189,959	199,456	209,429
UBCM Grant	-	(41,824)	-	-	-	-	-
TOTAL REVENUE	109,447	67,623	172,298	180,913	189,959	199,456	209,429
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(10,000)	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(972,411)	(972,411)	(1,130,622)	(1,197,222)	(1,258,749)	(1,321,672)	(1,386,046)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(972,411)	(972,411)	(1,130,622)	(1,197,222)	(1,258,749)	(1,321,672)	(1,386,046)
*Percentage increase over prior year Requisition	28.5%	28.5%	16.3%	5.9%	5.1%	5.0%	4.9%
TOTAL FUNDING	(862,964)	(904,788)	(968,324)	(1,016,309)	(1,068,790)	(1,122,215)	(1,176,617)
Surplus/(Deficit)*	-	340,187	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
8502 - Capital Assets Under \$50K	119,917	59,075	76,750	-	-	45,000	-
8512 - Vehicles	-	-	315,000	-	577,500	824,250	367,500
8572 - Station 102 Expansion	-	-	300,000	-	-	-	-
TOTAL EXPENDITURES	119,917	59,075	691,750	-	577,500	869,250	367,500
<u>FUNDING SOURCES</u>							
UBCM Grant	(26,739)	-	(40,000)	-	-	-	-
Other Grant	-	-	(22,400)	-	(217,000)	(149,720)	-
Debt Proceeds	-	-	-	-	-	(350,000)	(350,000)
Transfer From Equipment Replacement Fund	(41,678)	-	(315,000)	-	(360,500)	(324,530)	(17,500)
Transfer From Capital Replacement Fund	(51,500)	-	(314,350)	-	-	(45,000)	-
TOTAL FUNDING	(119,917)	-	(691,750)	-	(577,500)	(869,250)	(367,500)
Check	-	59,075	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

023 - North Westside Volunteer Fire Dept							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	100,000	100,000	209,072	69,590	271,612	137,133	63,072
Uses (transfer from)	(41,678)	-	(315,000)	-	(360,500)	(324,530)	(17,500)
Funding (transfer to)	150,000	150,000	175,000	200,000	225,000	250,000	275,000
Interest	750	-	518	2,022	1,021	470	2,404
Ending Balance	209,072	250,000	69,590	271,612	137,133	63,072	322,977
FACILITIES RESERVE							
Beginning Balance	579,919	579,919	532,768	220,056	221,706	223,369	179,707
Uses (transfer from)	(51,500)	-	(314,350)	-	-	(45,000)	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	4,349	37,326	1,638	1,650	1,663	1,338	1,348
Ending Balance	532,768	617,245	220,056	221,706	223,369	179,707	181,055
OPERATING RESERVE							
Beginning Balance	86,841	86,841	87,492	78,073	78,659	79,249	79,843
Uses (transfer from)	-	-	(10,000)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	651	-	581	586	590	594	599
Ending Balance	87,492	86,841	78,073	78,659	79,249	79,843	80,442
NOTES							
<u>OPERATING:</u>							
1. Increased training hours for Paid on Call firefighters to train to the current Office of the Fire Commissioner training standards (\$43K)							
2. Inflationary adjustments to wages (\$19K)							
3. Transfers to equipment replacement reserve increased to build reserve for future replacement of fire apparatus (\$25K)							
4. Licensing fees for new software (\$4K)							
5. Admin OH increase resulting from 2024 budget increase (\$63K)							
<u>CAPITAL:</u>							
8512 - Vehicle - 2025 - R101 Pumper (\$315K) - funded from reserves							
8512 - Vehicle - 2027 - T101 Tender (\$735K) - funded from reserves (\$447K) and Growing Community Funds (\$288K)							
8512 - Vehicle - 2027 - M103 Tender (\$210K) - funded from reserves (\$131K) and Growing Community Fund (\$79K)							
8512 - Vehicle - 2028/2029 - T102 Tender (\$735K) - funded from reserves (\$35K) and debt (\$700K). Servicing costs starting in 2030, to be determined then.							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

024 - Wilsons Landing Volunteer Fire Dept							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	410,559	211,891	434,603	447,550	460,916	474,713	488,957
TOTAL OPERATING COSTS	410,559	211,891	434,603	447,550	460,916	474,713	488,957
*Percentage Increase over prior year	47.9%	-42.2%	5.9%	3.0%	3.0%	3.0%	3.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	60,000	60,000	68,979	71,048	73,179	75,375	77,636
TOTAL TRANSFERS	60,000	60,000	68,979	71,048	73,179	75,375	77,636
TOTAL COSTS	470,559	271,891	503,582	518,598	534,095	550,088	566,593
*Percentage Increase over prior year	48.2%	-45.5%	7.0%	3.0%	3.0%	3.0%	3.0%
<u>Projects</u>							
Costs	-	-	5,000	-	-	-	-
Funding (excl tax req)	-	-	(5,000)	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL Cost Center Expenditures	470,559	271,891	508,582	518,598	534,095	550,088	566,593
	48.2%	-45.5%	8.1%	2.0%	3.0%	3.0%	3.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	45,022	45,022	79,146	83,103	87,258	91,621	96,202
UBCM Grant	-	(14,434)	-	-	-	-	-
TOTAL REVENUE	45,022	30,588	79,146	83,103	87,258	91,621	96,202
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(5,000)	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(515,581)	(515,581)	(582,728)	(601,701)	(621,354)	(641,709)	(662,796)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(515,581)	(515,581)	(582,728)	(601,701)	(621,354)	(641,709)	(662,796)
*Percentage increase over prior year Requisition	50.4%	50.4%	13.0%	3.3%	3.3%	3.3%	3.3%
TOTAL FUNDING	(470,559)	(484,993)	(508,582)	(518,598)	(534,095)	(550,088)	(566,593)
Surplus/(Deficit)*	-	213,102	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
4513 - Vehicles	23,100	-	15,750	-	456,750	456,750	94,500
8503 - Capital Assets Under \$50K	67,420	42,915	112,080	-	-	-	-
TOTAL EXPENDITURES	90,520	42,915	127,830	-	456,750	456,750	94,500
<u>FUNDING SOURCES</u>							
Proceeds of Sale	-	-	-	-	(10,000)	-	-
UBCM Grant	(43,670)	-	(40,000)	-	-	-	-
Other Grant	-	-	(15,000)	-	-	-	-
Transfer From Equipment Replacement Fund	(36,670)	-	(23,080)	-	(303,500)	-	(94,500)
Transfer From Capital Replacement Fund	(10,180)	-	(49,750)	-	-	-	-
Debt	-	-	-	-	(143,250)	(456,750)	-
TOTAL FUNDING	(90,520)	-	(127,830)	-	(456,750)	(456,750)	(94,500)
Check	-	42,915	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

024 - Wilsons Landing Volunteer Fire Dept							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	121,600	121,600	145,842	192,834	265,328	36,998	112,650
Uses (transfer from)	(36,670)	-	(23,080)	-	(303,500)	-	(94,500)
Funding (transfer to)	60,000	60,000	68,979	71,048	73,179	75,375	77,636
Interest	912	(607)	1,094	1,446	1,990	277	845
Ending Balance	145,842	180,993	192,834	265,328	36,998	112,650	96,631
FACILITIES RESERVE							
Beginning Balance	270,886	270,886	262,737	214,958	216,570	218,194	219,831
Uses (transfer from)	(10,180)	-	(49,750)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	2,032	16,292	1,971	1,612	1,624	1,636	1,649
Ending Balance	262,737	287,178	214,958	216,570	218,194	219,831	221,479
OPERATING RESERVE							
Beginning Balance	105,131	105,131	105,311	101,100	101,859	102,623	103,392
Uses (transfer from)	-	-	(5,000)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	180	6,323	790	758	764	770	775
Ending Balance	105,311	111,454	101,100	101,859	102,623	103,392	104,168
NOTES							
<u>OPERATING:</u>							
1. Inflationary wage adjustments (\$5K)							
2. Increase in volunteer stipend to reflect increasing response costs (\$4K)							
3. Decrease in uniform budget to remove replacement costs from GCF (\$18K)							
4. Decrease in snow removal costs to reflect historical spending (\$5K)							
5. Increase in building maintenance costs to allow for proper maintenance of building (\$15K)							
6. Increase in costs for maintaining equipment and apparatus to reflect shift of small capital projects from the capital budget (\$10K)							
7. Increase in costs for maintaining equipment and apparatus to reflect increasing costs (\$6K)							
8. New software licensing costs (\$4K)							
9. Admin OH increase resulting from 2024 budget increase (\$34K)							
10. Transfers to reserves increased to build reserves for future capital replacements (\$19K)							
11. Reduction in transfers to reserves needed for small capital (\$10K)							
<u>CAPITAL:</u>							
Various small building maintenance and fire prop projects, under \$30K each							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

027 - Ridgeview Fire Hall							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	10,967	10,967	10,967	-	-	-	-
TOTAL OPERATING COSTS	10,967	10,967	10,967	-	-	-	-
*Percentage Increase over prior year	0.0%	0.0%	0.0%	-100.0%	-	-	-
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	10,967	10,967	10,967	-	-	-	-
*Percentage Increase over prior year	0.0%	-1.0%	0.0%	-100.0%	-	-	-
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	-	-	-	-	-	-	-
TOTAL REVENUE	-	-	-	-	-	-	-
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	(325)	-	-	-	-
PARCEL TAX	(10,967)	(10,967)	(10,642)	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(10,967)	(10,967)	(10,642)	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	-3.0%	-100.0%	-	-	-
TOTAL FUNDING	(10,967)	(10,967)	(10,967)	-	-	-	-
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	322	322	322	-	-	-	-
Uses (transfer from)	-	-	(325)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	-	-	2	-	-	-	-
Ending Balance	322	322	-	-	-	-	-
NOTES							
OPERATING:							
1. MFA loan fully paid in 2025.							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

028 - June Springs Fire Dept							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	15,448	17,416	18,050	18,952	19,898	20,892	21,935
TOTAL OPERATING COSTS	15,448	17,416	18,050	18,952	19,898	20,892	21,935
*Percentage Increase over prior year	-0.4%	17.1%	16.8%	5.0%	5.0%	5.0%	5.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	15,448	17,416	18,050	18,952	19,898	20,892	21,935
*Percentage Increase over prior year	-0.4%	12.2%	16.8%	5.0%	5.0%	5.0%	5.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	853	853	850	893	937	984	1,033
TOTAL REVENUE	853	853	850	893	937	984	1,033
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(16,301)	(16,301)	(18,900)	(19,844)	(20,835)	(21,876)	(22,969)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(16,301)	(16,301)	(18,900)	(19,844)	(20,835)	(21,876)	(22,969)
*Percentage increase over prior year Requisition	-2.2%	-2.2%	15.9%	5.0%	5.0%	5.0%	5.0%
TOTAL FUNDING	(15,448)	(15,448)	(18,050)	(18,952)	(19,898)	(20,892)	(21,935)
Surplus/(Deficit)*	-	(1,968)	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	2,378	2,378	2,396	2,414	2,432	2,450	2,468
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	18	105	18	18	18	18	19
Ending Balance	2,396	2,482	2,414	2,432	2,450	2,468	2,487
NOTES							
<u>OPERATING:</u>							
1. Increase in contracted services (\$3K)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

029 - Brent Road Fire Protection							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	38,751	2,560	46,929	55,059	56,194	57,334	58,980
TOTAL OPERATING COSTS	38,751	2,560	46,929	55,059	56,194	57,334	58,980
*Percentage Increase over prior year	40.3%	-92.3%	21.1%	17.3%	2.1%	2.0%	2.9%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	3,264	3,264	-	-	-	-	-
TOTAL TRANSFERS	3,264	3,264	-	-	-	-	-
TOTAL COSTS	42,015	5,824	46,929	55,059	56,194	57,334	58,980
*Percentage Increase over prior year	36.0%	-84.1%	11.7%	17.3%	2.1%	2.0%	2.9%
FUNDING SOURCES (REVENUE)							
Administrative Recovery	1,725	1,725	2,368	2,486	2,611	2,741	2,878
TOTAL REVENUE	1,725	1,725	2,368	2,486	2,611	2,741	2,878
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(43,740)	(43,740)	(49,297)	(57,545)	(58,805)	(60,076)	(61,858)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(43,740)	(43,740)	(49,297)	(57,545)	(58,805)	(60,076)	(61,858)
*Percentage increase over prior year Requisition	32.8%	32.8%	12.7%	16.7%	2.2%	2.2%	3.0%
TOTAL FUNDING	(42,015)	(42,015)	(46,929)	(55,059)	(56,194)	(57,334)	(58,980)
Surplus/(Deficit)*	-	36,191	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	204	204	205	207	208	210	211
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	2	12	2	2	2	2	2
Ending Balance	205	216	207	208	210	211	213
FACILITIES RESERVE							
Beginning Balance	40,950	40,950	44,545	44,880	45,216	45,555	45,897
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	3,264	3,264	-	-	-	-	-
Interest	332	2,267	334	337	339	342	344
Ending Balance	44,545	46,480	44,880	45,216	45,555	45,897	46,241
OPERATING RESERVE							
Beginning Balance	3,120	3,120	3,143	3,167	3,190	3,214	3,238
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	23	526	24	24	24	24	24
Ending Balance	3,143	3,646	3,167	3,190	3,214	3,238	3,263
NOTES							
OPERATING:							
1. Cost estimates provided by District of Peachland. Increases to cover contributions to capital reserves to build a new firehall. (\$8K)							
2. Transfers to reserves not required (\$3)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

043 - Business Licenses							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	20,720	15,390	23,037	23,861	24,715	25,599	26,517
TOTAL OPERATING COSTS	20,720	15,390	23,037	23,861	24,715	25,599	26,517
*Percentage Increase over prior year	-66.6%	-41.5%	11.2%	3.6%	3.6%	3.6%	3.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	20,720	15,390	23,037	23,861	24,715	25,599	26,517
*Percentage Increase over prior year	-66.6%	-50.4%	11.2%	3.6%	3.6%	3.6%	3.6%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(39,221)	(39,952)	(27,895)	(28,962)	(30,071)	(31,223)	(32,422)
Administration Overhead Recovery	18,501	18,501	4,858	5,101	5,356	5,624	5,905
TOTAL REVENUE	(20,720)	(21,451)	(23,037)	(23,861)	(24,715)	(25,599)	(26,517)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition							
TOTAL FUNDING	(20,720)	(21,451)	(23,037)	(23,861)	(24,715)	(25,599)	(26,517)
Surplus/(Deficit)*	-	6,061	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	36,111	36,111	36,381	36,654	36,929	37,206	37,485
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	271	2,172	273	275	277	279	281
Ending Balance	36,381	38,283	36,654	36,929	37,206	37,485	37,766
OPERATING RESERVE							
Beginning Balance	26,731	26,731	26,931	27,133	27,337	54,673	109,346
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	200	1,321	202	203	27,337	54,673	109,346
Ending Balance	26,931	28,052	27,133	27,337	54,673	109,346	218,693
NOTES							
<u>OPERATING:</u>							
1. Inflationary adjustment for wages (\$1K)							
2. Increase in overtime budget to reflect historical spending (\$1K)							
3. Admin OH reduced to reflect decrease in operational budget in 2024 (\$13K)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

044 - Building Inspection							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	698,135	541,312	940,615	970,952	1,008,652	1,047,831	1,088,548
TOTAL OPERATING COSTS	698,135	541,312	940,615	970,952	1,008,652	1,047,831	1,088,548
*Percentage Increase over prior year	5.2%	-14.8%	34.7%	3.2%	3.9%	3.9%	3.9%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	50,000	50,000	50,000	50,000	50,000	50,000	50,000
TOTAL TRANSFERS	50,000	50,000	50,000	50,000	50,000	50,000	50,000
TOTAL COSTS	748,135	591,312	990,615	1,020,952	1,058,652	1,097,831	1,138,548
*Percentage Increase over prior year	12.7%	-14.2%	32.4%	3.1%	3.7%	3.7%	3.7%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(485,000)	(697,906)	(585,000)	(602,550)	(620,627)	(639,245)	(658,423)
Administration Overhead Recovery	188,749	188,749	204,848	215,090	225,845	237,137	248,994
Other	(6,000)	(2,755)	(5,202)	(5,306)	(5,412)	(5,520)	(5,686)
TOTAL REVENUE	(302,251)	(511,912)	(385,354)	(392,766)	(400,194)	(407,629)	(415,115)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(200,000)	-	(299,154)	(236,079)	(169,762)	(100,000)	(75,000)
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(118,552)	(119,259)	(147,589)	(189,053)	(235,624)	(284,565)	(312,640)
TAX REQ - CEN OK WEST	(127,332)	(126,625)	(158,518)	(203,054)	(253,073)	(305,638)	(335,793)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(245,884)	(245,884)	(306,107)	(392,107)	(488,696)	(590,202.76)	(648,433.14)
*Percentage increase over prior year Requisition	347.1%	348.8%	24.5%	28.1%	24.6%	20.8%	9.9%
TOTAL FUNDING	(748,135)	(757,796)	(990,615)	(1,020,952)	(1,058,652)	(1,097,831)	(1,138,548)
Surplus/(Deficit)*	-	166,484	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
5505 - Vehicle	68,171	101,771	-	66,860	-	-	-
TOTAL EXPENDITURES	68,171	101,771	-	66,860	-	-	-
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(5,000)	-	-	-	-	-	-
Transfer From Equipment Replacement Fund	(63,171)	-	-	(66,860)	-	-	-
TOTAL FUNDING	(68,171)	-	-	(66,860)	-	-	-
<i>Check</i>	-	101,771	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

044 - Building Inspection							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	52,117	52,117	39,337	89,632	73,444	123,995	174,925
Uses (transfer from)	(63,171)	-	-	(66,860)	-	-	-
Funding (transfer to)	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Interest	391	9,172	295	672	551	930	1,312
Ending Balance	39,337	111,289	89,632	73,444	123,995	174,925	226,237
BUILDING INSPECTION OPERATING RESERVE							
Beginning Balance	1,195,380	1,195,380	1,004,345	710,480	477,959	310,508	212,087
Uses (transfer from)	(200,000)	-	(299,154)	(236,079)	(169,762)	(100,000)	(75,000)
Funding (transfer to)	-	-	-	-	-	-	-
Interest	8,965	68,633	5,289	3,558	2,311	1,579	1,028
Ending Balance	1,004,345	1,264,013	710,480	477,959	310,508	212,087	138,115
BYLAW ENFORCEMENT OPERATING RESERVE							
Beginning Balance	5,840	5,840	5,884	5,928	5,973	6,017	6,062
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	44	351	44	44	45	45	45
Ending Balance	5,884	6,191	5,928	5,973	6,017	6,062	6,108
NOTES							
OPERATING:							
1. New FTEs approved in Spring 2024 - Chief Building Official, Supervisor, Planning & Permitting (\$189K). Funded 75% from operating reserves for 2025.							
2. Inflationary wage increases (\$45K)							
3. Increase in training & education budgets for new employees (\$3K)							
4. Increase in legal fees (\$2K)							
3. Admin OH increase related to new FTEs (\$16K)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

050 - Transportation Demand Management							
OPERATING							
	2024		2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
	PLAN	ACTUAL					
OPERATING COSTS							
Operations	14,280	5,808	14,500	14,935	15,383	15,845	16,320
TOTAL OPERATING COSTS	14,280	5,808	14,500	14,935	15,383	15,845	16,320
*Percentage Increase over prior year	0.0%	-24.1%	1.5%	3.0%	3.0%	3.0%	3.0%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	14,280	5,808	14,500	14,935	15,383	15,845	16,320
*Percentage Increase over prior year	0.0%	-59.3%	1.5%	3.0%	3.0%	3.0%	3.0%
FUNDING SOURCES (REVENUE)							
Administrative Recovery	-	-	-	-	-	-	-
TOTAL REVENUE	-	-	-	-	-	-	-
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(6,885)	(6,928)	(6,991)	(7,201)	(7,417)	(7,639)	(7,869)
TAX REQ - CEN OK WEST	(7,395)	(7,352)	(7,509)	(7,734)	(7,966)	(8,205)	(8,451)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(14,280)	(14,280)	(14,500)	(14,935)	(15,383)	(15,845)	(16,320)
*Percentage increase over prior year Requisition	0.0%	0.0%	1.5%	3.0%	3.0%	3.0%	3.0%
TOTAL FUNDING	(14,280)	(14,280)	(14,500)	(14,935)	(15,383)	(15,845)	(16,320)
Surplus/(Deficit)*	-	8,472	-	-	-	-	-
RESERVES							
	2024		2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
	PLAN	ACTUAL					
OPERATING RESERVE							
Beginning Balance	39,914	39,914	40,213	40,515	40,819	41,125	41,433
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	299	-	302	304	306	308	311
Ending Balance	40,213	39,914	40,515	40,819	41,125	41,433	41,744
NOTES							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

051 - Lakeshore Road Improvements							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	6,134	6,134	6,034	6,034	4,678	-	-
TOTAL OPERATING COSTS	6,134	6,134	6,034	6,034	4,678	-	-
*Percentage Increase over prior year	36.7%	2.2%	-1.6%	0.0%	-22.5%	-	-
TOTAL COSTS	6,134	6,134	6,034	6,034	4,678	-	-
*Percentage Increase over prior year	36.7%	2.2%	-1.6%	0.0%	-22.5%	-	-
<u>FUNDING SOURCES (REVENUE)</u>							
Other	-	(39)	-	-	-	-	-
TOTAL REVENUE	-	(39)	-	-	-	-	-
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
PARCEL TAX	(6,134)	(6,134)	(6,034)	(6,034)	(4,678)	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(6,134)	(6,134)	(6,034)	(6,034)	(4,678)	-	-
*Percentage increase over prior year Requisition	36.7%	36.7%	-1.6%	0.0%	-22.5%	-	-
TOTAL FUNDING	(6,134)	(6,173)	(6,034)	(6,034)	(4,678)	-	-
Surplus/(Deficit)*	-	39	-	-	-	-	-
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	82,373	82,373	82,958	83,581	84,207	84,839	85,475
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	585	-	622	627	632	636	641
Ending Balance	82,958	82,373	83,581	84,207	84,839	85,475	86,116
OPERATING RESERVE							
Beginning Balance	9	9	9	9	9	9	9
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
Ending Balance	9	9	9	9	9	9	9
NOTES							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

058 - Scotty Heights Street Lights							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	19,301	12,255	19,694	20,297	20,918	21,558	22,219
TOTAL OPERATING COSTS	19,301	12,255	19,694	20,297	20,918	21,558	22,219
*Percentage Increase over prior year	0.1%	-22.5%	2.0%	3.1%	3.1%	3.1%	3.1%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	19,301	12,255	19,694	20,297	20,918	21,558	22,219
*Percentage Increase over prior year	0.1%	-36.4%	2.0%	3.1%	3.1%	3.1%	3.1%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	2,223	2,223	2,242	2,354	2,472	2,595	2,725
Engineering Administration Overhead Recovery	1,060	1,060	1,505	1,581	1,660	1,743	1,830
TOTAL REVENUE	3,283	3,283	3,747	3,935	4,132	4,338	4,555
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - LOCAL SERVICE AREA	(22,584)	(22,584)	(23,441)	(24,231)	(25,049)	(25,896)	(26,774)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(22,584)	(22,584)	(23,441)	(24,231)	(25,049)	(25,896)	(26,774)
*Percentage increase over prior year Requisition	-1.6%	-1.6%	3.8%	3.4%	3.4%	3.4%	3.4%
TOTAL FUNDING	(19,301)	(22,584)	(23,441)	(24,231)	(25,049)	(25,896)	(26,774)
Surplus/(Deficit)*	-	7,045	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	9,596	9,596	9,668	9,741	9,814	9,888	9,962
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	72	368	73	73	74	74	75
Ending Balance	9,668	9,965	9,741	9,814	9,888	9,962	10,036
NOTES							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

085 - Ellison Transit Services							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	32,503	25,616	37,245	39,107	41,063	43,116	45,272
TOTAL OPERATING COSTS	32,503	25,616	37,245	39,107	41,063	43,116	45,272
*Percentage Increase over prior year	113.4%	-21.2%	14.6%	5.0%	5.0%	5.0%	5.0%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	32,503	25,616	37,245	39,107	41,063	43,116	45,272
*Percentage Increase over prior year	113.4%	-21.2%	14.6%	5.0%	5.0%	5.0%	5.0%
FUNDING SOURCES (REVENUE)							
Operations	(9,000)	(8,320)	(9,180)	(9,364)	(9,551)	(9,742)	(10,034)
Administration Overhead Recovery	2,748	2,748	3,575	3,754	3,941	4,139	4,345
TOTAL REVENUE	(6,252)	(5,572)	(5,605)	(5,610)	(5,609)	(5,603)	(5,689)
TRANSFERS FROM RESERVE							
From Operating Reserve	(3,000)	-	(6,000)	(5,000)	(4,000)	(3,000)	(2,000)
TAX REQ -LOCAL SERV AREA	(23,251)	(23,251)	(25,640)	(28,497)	(31,453)	(34,512)	(37,583)
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(23,251)	(23,251)	(25,640)	(28,497)	(31,453)	(34,512)	(37,583)
*Percentage increase over prior year Requisition	4.8%	4.8%	10.3%	11.1%	10.4%	9.7%	8.9%
TOTAL FUNDING	(32,503)	(28,823)	(37,245)	(39,107)	(41,063)	(43,116)	(45,272)
Surplus/(Deficit)*	-	3,207	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	66,998	66,998	64,501	58,985	54,427	50,835	48,217
Uses (transfer from)	(3,000)	-	(6,000)	(5,000)	(4,000)	(3,000)	(2,000)
Funding (transfer to)	-	-	-	-	-	-	-
Interest	502	3,366	484	442	408	381	362
Ending Balance	64,501	70,365	58,985	54,427	50,835	48,217	46,578
NOTES							
OPERATING:							
1. Budget provided by BC Transit (\$5K). Operating reserves used to spread increase over five years.							
2. Planned use of operating reserves to smooth increases over multiple years.							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

092 - Westside Waste Disposal							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	1,181,764	949,357	1,173,735	1,211,418	1,254,940	1,300,373	1,347,777
TOTAL OPERATING COSTS	1,181,764	949,357	1,173,735	1,211,418	1,254,940	1,300,373	1,347,777
*Percentage Increase over prior year	-4.6%	-9.5%	-0.7%	3.2%	3.6%	3.6%	3.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to 093 Westside Sanitary Landfill	22,000	22,000	30,000	30,000	30,000	30,000	30,000
Transfer to Capital Facilities Reserve	188,830	188,830	217,927	216,268	208,184	199,225	214,861
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	210,830	210,830	247,927	246,268	238,184	229,225	244,861
TOTAL COSTS	1,392,594	1,160,186	1,421,662	1,457,685	1,493,124	1,529,598	1,592,638
*Percentage Increase over prior year	1.8%	-18.7%	2.1%	2.5%	2.4%	2.4%	4.1%
<u>Projects</u>							
Costs	-	-	6,500	-	-	-	200,000
Funding (excl tax req)	-	-	(6,500)	-	-	-	(200,000)
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL Cost Center Expenditures	1,392,594	1,160,186	1,428,162	1,457,685	1,493,124	1,529,598	1,792,638
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(1,541,991)	(1,313,402)	(1,596,233)	(1,643,509)	(1,691,036)	(1,740,248)	(1,812,726)
Administration Overhead Recovery	223,192	223,192	230,347	241,864	253,958	266,655	279,988
Engineering Administration Overhead Recovery	68,113	68,113	92,178	96,786	101,626	106,707	112,042
TOTAL REVENUE	(1,250,686)	(1,022,097)	(1,273,708)	(1,304,858)	(1,335,453)	(1,366,885)	(1,420,695)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(6,500)	-	-	-	(200,000)
TAX REQ - PARCEL TAX	(141,908)	(141,908)	(147,953)	(152,827)	(157,672)	(162,713)	(171,942)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(141,908)	(141,908)	(147,953)	(152,827)	(157,672)	(162,713)	(171,942)
*Percentage increase over prior year Requisition	3.1%	3.1%	4.3%	3.3%	3.2%	3.2%	5.7%
TOTAL FUNDING	(1,392,594)	(1,164,005)	(1,428,162)	(1,457,685)	(1,493,124)	(1,529,598)	(1,792,638)
Surplus/(Deficit)*	-	3,819	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
4003 - Capital Assets Under \$50K	101,365	-	-	-	-	-	-
4006 - Staff Toilet and Scale House	340,000	-	225,000	250,000	-	-	-
TOTAL EXPENDITURES	441,365	-	225,000	250,000	-	-	-
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	(441,365)	-	(225,000)	(250,000)	-	-	-
TOTAL FUNDING	(441,365)	-	(225,000)	(250,000)	-	-	-
<i>Check</i>	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

092 - Westside Waste Disposal							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	361,811	361,811	111,989	105,703	72,510	282,800	485,640
Uses (transfer from)	(441,365)	-	(225,000)	(250,000)	-	-	-
Funding (transfer to)	188,830	188,830	217,927	216,268	208,184	199,225	214,861
Interest	2,714	17,852	787	540	2,105	3,615	5,254
Ending Balance	111,989	568,492	105,703	72,510	282,800	485,640	705,754
OPERATING RESERVE							
Beginning Balance	981,867	981,867	989,231	990,102	997,528	1,005,009	1,012,547
Uses (transfer from)	-	-	(6,500)	-	-	-	(200,000)
Funding (transfer to)	-	-	-	-	-	-	-
Interest	7,364	41,607	7,370	7,426	7,481	7,538	6,094
Ending Balance	989,231	1,023,475	990,102	997,528	1,005,009	1,012,547	818,641
NOTES							
<u>OPERATING:</u>							
1. Inflationary wage adjustments (\$10K)							
2. Inflationary adjustments to tipping fee costs (\$13K)							
3. Decrease in hauling contract costs (\$16K)							
4. Decrease in security service costs from new provider (\$10K)							
5. Increases in transfers to capital reserves (\$29K)							
6. Increase in transfers to the landfill reserve for extension to closure period (\$8K)							
4. Engineering OH rate increase resulting from decrease on expenditure pool costs are allocated over (\$24K)							
<u>CAPITAL:</u>							
Project 4006 - site prep, replacement of scale house building, new building to house office, bathroom, small equipment.							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

093 - Westside Sanitary Landfill							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	34,623	14,735	31,221	31,778	32,357	32,963	33,589
TOTAL OPERATING COSTS	34,623	14,735	31,221	31,778	32,357	32,963	33,589
*Percentage Increase over prior year	-35.1%	-73.1%	-9.8%	1.8%	1.8%	1.9%	1.9%
TRANSFERS TO RESERVE							
Transfer to Closure Reserve Fund	22,000	22,000	30,000	30,000	30,000	30,000	30,000
TOTAL TRANSFERS	22,000	22,000	30,000	30,000	30,000	30,000	30,000
TOTAL COSTS	56,623	36,735	61,221	61,778	62,357	62,963	63,589
*Percentage Increase over prior year	-24.8%	-52.2%	8.1%	0.9%	0.9%	1.0%	1.0%
Projects							
Costs	-	-	17,000	-	-	-	-
Funding (excl tax req)	-	-	-	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	17,000	-	-	-	-
TOTAL Cost Center Expenditures	56,623	36,735	78,221	61,778	62,357	62,963	63,589
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	4,816	4,816	4,995	5,245	5,507	5,782	6,071
Other	1,612	1,612	2,701	2,836	2,977	3,126	3,283
TOTAL REVENUE	6,428	6,428	7,696	8,080	8,484	8,909	9,354
TRANSFERS FROM RESERVE							
From Landfill Closure Fund	(41,051)	-	(55,916)	(39,858)	(40,842)	(41,871)	(42,943)
From 092 Westside Transfer Station	(22,000)	(22,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
TOTAL TRANSFERS	(63,051)	(22,000)	(85,916)	(69,858)	(70,842)	(71,871)	(72,943)
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	(63,051)	(15,572)	(85,916)	(69,858)	(70,842)	(71,871)	(72,943)
Surplus/(Deficit)*	-	(21,163)	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EXPENDITURES							
4010 - Landfill Wells	-	-	105,000	-	-	-	-
TOTAL EXPENDITURES	-	-	105,000	-	-	-	-
FUNDING SOURCES							
Transfer from Landfill Closure Fund	-	-	(105,000)	-	-	-	-
TOTAL FUNDING	-	-	(105,000)	-	-	-	-
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	4,145	4,145	4,176	4,207	4,239	4,271	4,303
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	31	249	31	32	32	32	32
Ending Balance	4,176	4,394	4,207	4,239	4,271	4,303	4,335
CLOSURE RESERVE							
Beginning Balance	326,420	326,420	309,817	180,243	171,662	162,027	151,282
Uses (transfer from)	(41,051)	-	(160,916)	(39,858)	(40,842)	(41,871)	(42,943)
Funding (transfer to)	22,000	22,000	30,000	30,000	30,000	30,000	30,000
Interest	2,448	21,903	1,342	1,278	1,206	1,126	1,038
Ending Balance	309,817	370,323	180,243	171,662	162,027	151,282	139,376
NOTES							
OPERATING:							
1. Increase to transfer to Landfill Reserve to reflect increasing costs (\$8K)							
2. One-time sampling costs in 2024 removed (\$2.5K)							
3. Operating project - new gas monitoring equipment (\$17K)							
CAPITAL:							
Project 4010 - Construction of new monitoring wells onsite							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

095 - Solid Waste Collection							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	550,158	469,559	594,663	616,000	634,862	652,455	668,789
TOTAL OPERATING COSTS	550,158	469,559	594,663	616,000	634,862	652,455	668,789
*Percentage Increase over prior year	2.3%	-10.0%	8.1%	3.6%	3.1%	2.8%	2.5%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	19,221	19,221	4,000	4,120	4,244	4,371	4,502
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	19,221	19,221	4,000	4,120	4,244	4,371	4,502
TOTAL COSTS	569,379	488,780	598,663	620,120	639,105	656,826	673,291
*Percentage Increase over prior year	1.4%	-13.0%	5.1%	3.6%	3.1%	2.8%	2.5%
FUNDING SOURCES (REVENUE)							
Operations	(615,993)	(577,523)	(647,273)	(673,523)	(697,541)	(720,546)	(742,559)
Administration Overhead Recovery	93,864	93,864	95,860	100,653	105,686	110,970	116,518
TOTAL REVENUE	(522,129)	(483,659)	(551,413)	(572,870)	(591,855)	(609,576)	(626,041)
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - PARCEL TAX	(47,250)	(47,250)	(47,250)	(47,250)	(47,250)	(47,250)	(47,250)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(47,250)	(47,250)	(47,250)	(47,250)	(47,250)	(47,250)	(47,250)
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	(569,379)	(530,909)	(598,663)	(620,120)	(639,105)	(656,826)	(673,291)
Surplus/(Deficit)*	-	42,129	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
EXPENDITURES							
4004 - Capital Projects	12,915	-	-	-	-	-	-
4007 - Northwestside Transfer Station	135,000	-	50,000	-	-	-	-
TOTAL EXPENDITURES	147,915	-	50,000	-	-	-	-
FUNDING SOURCES							
Transfer From Equipment Replacement Fund	(135,000)	-	(50,000)	-	-	-	-
Transfer From Capital Facilities Reserve	(12,915)	-	-	-	-	-	-
TOTAL FUNDING	(147,915)	-	(50,000)	-	-	-	-
<i>Check</i>	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

095 - Solid Waste Collection							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	224,484	224,484	226,168	177,864	179,198	180,542	181,896
Uses (transfer from)	-	-	(50,000)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,684	13,502	1,696	1,334	1,344	1,354	1,364
Ending Balance	226,168	237,986	177,864	179,198	180,542	181,896	183,260
FACILITIES RESERVE							
Beginning Balance	20,377	20,377	26,836	31,038	35,390	39,899	44,569
Uses (transfer from)	(12,915)	-	-	-	-	-	-
Funding (transfer to)	19,221	19,221	4,000	4,120	4,244	4,371	4,502
Interest	153	3,757	201	233	265	299	334
Ending Balance	26,836	43,355	31,038	35,390	39,899	44,569	49,406
OPERATING RESERVE							
Beginning Balance	377,040	377,040	379,868	382,717	385,587	388,479	391,392
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	2,828	21,145	2,849	2,870	2,892	2,914	2,935
Ending Balance	379,868	398,185	382,717	385,587	388,479	391,392	394,328
NOTES							
<u>OPERATING:</u>							
1. Increase tipping fee costs (\$16K)							
2. Increase in costs for transfer sites - contracts and maintenance							
2. Garbage cart purchased moved from capital to operating (\$12K). Transfer to capital reserves reduced to reflect change.							
2. Transfer to capital reserves reduced to reflect garbage cart purchased moved from capital to operating							
<u>CAPITAL:</u>							
Project 4007 - Upgrades to replace fence, accommodate vehicles and improve site safety							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

105 - Noise Abatement							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	16,523	14,136	16,886	18,057	18,755	19,480	20,233
TOTAL OPERATING COSTS	16,523	14,136	16,886	18,057	18,755	19,480	20,233
*Percentage Increase over prior year	6.8%	20.7%	2.2%	6.9%	3.9%	3.9%	3.9%
TOTAL COSTS	16,523	14,136	16,886	18,057	18,755	19,480	20,233
*Percentage Increase over prior year	6.8%	-8.6%	2.2%	6.9%	3.9%	3.9%	3.9%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	3,702	3,702	3,877	4,071	4,274	4,488	4,713
TOTAL REVENUE	3,702	3,702	3,877	4,071	4,274	4,488	4,713
TRANSFERS FROM RESERVE							
From Operating Reserve	(1,000)	-	(500)	(500)	-	-	-
TAX REQ - CEN OK EAST	(9,924)	(10,064)	(10,460)	(11,165)	(11,888)	(12,373)	(12,877)
TAX REQ - LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(9,301)	(9,161)	(9,803)	(10,463)	(11,141)	(11,595)	(12,068)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(19,225)	(19,225)	(20,263)	(21,628)	(23,029)	(23,968)	(24,945)
*Percentage increase over prior year Requisition	5.3%	5.3%	5.4%	6.7%	6.5%	4.1%	4.1%
TOTAL FUNDING	(16,523)	(15,523)	(16,886)	(18,057)	(18,755)	(19,480)	(20,233)
Surplus/(Deficit)*	-	1,387	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	125	125	126	127	128	129	130
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1	-	1	1	1	1	1
Ending Balance	126	125	127	128	129	130	131
OPERATING RESERVE							
Beginning Balance	14,081	14,081	14,187	13,789	13,389	13,489	13,590
Uses (transfer from)	-	-	(500)	(500)	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	106	621	103	100	100	101	102
Ending Balance	14,187	14,702	13,789	13,389	13,489	13,590	13,692
NOTES							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

106 - Untidy Premises							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	25,821	30,984	34,630	35,606	36,620	37,671	38,763
TOTAL OPERATING COSTS	25,821	30,984	34,630	35,606	36,620	37,671	38,763
*Percentage Increase over prior year	6.1%	74.0%	34.1%	2.8%	2.8%	2.9%	2.9%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	25,821	30,984	34,630	35,606	36,620	37,671	38,763
*Percentage Increase over prior year	6.1%	45.6%	34.1%	2.8%	2.8%	2.9%	2.9%
FUNDING SOURCES (REVENUE)							
Operations	(3,060)	-	(11,000)	(11,075)	(11,152)	(11,232)	(11,314)
Administration Overhead Recovery	5,596	5,596	5,843	6,135	6,442	6,764	7,102
TOTAL REVENUE	2,536	5,596	(5,157)	(4,940)	(4,710)	(4,468)	(4,212)
TRANSFERS FROM RESERVE							
From Operating Reserve	(1,000)	-	-	-	-	-	-
TAX REQ -CEN OK EAST	(14,122)	(14,321)	(15,215)	(15,831)	(16,472)	(17,140)	(17,836)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(13,235)	(13,036)	(14,259)	(14,836)	(15,437)	(16,063)	(16,715)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(27,357)	(27,357)	(29,473)	(30,667)	(31,909)	(33,203)	(34,551)
*Percentage increase over prior year Requisition	6.0%	6.0%	7.7%	4.0%	4.1%	4.1%	4.1%
TOTAL FUNDING	(25,821)	(21,761)	(34,630)	(35,606)	(36,620)	(37,671)	(38,763)
Surplus/(Deficit)*	-	(9,223)	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	574	574	578	582	586	591	595
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	4	35	4	4	4	4	4
Ending Balance	578	608	582	586	591	595	600
OPERATING RESERVE							
Beginning Balance	28,821	28,821	28,879	29,095	29,313	29,533	29,755
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	58	1,524	217	218	220	221	223
Ending Balance	28,879	30,345	29,095	29,313	29,533	29,755	29,978
NOTES							
OPERATING:							
1. Increase for anticipated clean up costs from the Grouse Complex Fire. Cost recovered from property owners when incurred (\$8K)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

121 - Ellison Heritage Community Centre							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	131,371	101,278	138,139	142,339	146,899	151,620	157,107
TOTAL OPERATING COSTS	131,371	101,278	138,139	142,339	146,899	151,620	157,107
*Percentage Increase over prior year	-10.5%	-31.8%	5.2%	3.0%	3.2%	3.2%	3.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	7,804	7,804	8,194	8,604	9,034	9,486	10,000
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	7,804	7,804	8,194	8,604	9,034	9,486	10,000
TOTAL COSTS	139,175	109,082	146,333	150,943	155,933	161,106	167,107
*Percentage Increase over prior year	-10.3%	-42.3%	5.1%	3.2%	3.3%	3.3%	3.7%
<u>Projects</u>							
Costs	-	-	30,000	30,000	-	-	-
Funding (excl tax req)	-	-	(30,000)	(30,000)	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL Cost Center Expenditures	139,175	109,082	176,333	180,943	155,933	161,106	167,107
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(18,168)	(16,878)	(19,027)	(19,903)	(20,798)	(21,713)	(22,686)
Administration Overhead Recovery	28,819	28,819	36,181	37,990	39,890	41,884	43,978
TOTAL REVENUE	10,651	11,941	17,154	18,087	19,092	20,171	21,292
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(30,000)	(30,000)	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(149,826)	(149,826)	(163,487)	(169,030)	(175,025)	(181,277)	(188,399)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(149,826)	(149,826)	(163,487)	(169,030)	(175,025)	(181,277)	(188,399)
*Percentage increase over prior year Requisition	1.2%	1.2%	9.1%	3.4%	3.5%	3.6%	3.9%
TOTAL FUNDING	(139,175)	(137,885)	(176,333)	(180,943)	(155,933)	(161,106)	(167,107)
Surplus/(Deficit)*	-	28,803	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
1080 - Kitchen Renovation	35,000	15,362	-	-	-	-	-
1081 - Energy Efficiency Upgrades	12,360	9,720	-	-	-	-	51,500
1118 - Hvac System Upgrades	125,000	-	-	-	-	-	-
1119 - Rear Entrance Stairs Replacement	-	-	-	-	5,150	77,250	-
TOTAL EXPENDITURES	172,360	25,082	-	-	5,150	77,250	51,500
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	(160,360)	-	-	-	(150)	(2,250)	(1,500)
Transfer From CWF Cap Fac Reserve	(12,000)	-	-	-	(5,000)	(75,000)	(50,000)
TOTAL FUNDING	(172,360)	-	-	-	(5,150)	(77,250)	(51,500)
Check	-	25,082	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

121 - Ellison Heritage Community Centre							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	68,249	68,249	68,761	69,277	69,796	70,320	70,847
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	512	4,105	516	520	523	527	531
Ending Balance	68,761	72,354	69,277	69,796	70,320	70,847	71,379
FACILITIES RESERVE							
Beginning Balance	428,453	428,453	279,110	289,397	300,172	311,307	320,878
Uses (transfer from)	(160,360)	-	-	-	(150)	(2,250)	(1,500)
Funding (transfer to)	7,804	7,804	8,194	8,604	9,034	9,486	10,000
Interest	3,213	25,261	2,093	2,170	2,251	2,335	2,407
Ending Balance	279,110	461,518	289,397	300,172	311,307	320,878	331,784
OPERATING RESERVE							
Beginning Balance	150,135	150,135	151,261	152,396	153,538	154,690	155,850
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,126	7,098	1,134	1,143	1,152	1,160	1,169
Ending Balance	151,261	157,233	152,396	153,538	154,690	155,850	157,019
NOTES							
<u>OPERATING:</u>							
1. Inflationary adjustment to wages (\$5K)							
2. Admin OH increased to reflect network server being supported (\$9K)							
<u>CAPITAL:</u>							
Project 1119 - to replace external stairs - planned funding from Community Works Funds (\$80K) and reserves							
Project 1081 - upgrades to improve energy efficiency and reduce operating costs - planned funding Community Works Funds (\$50K) and reserves							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

123 - Joe Rich Community Hall							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	57,454	48,126	60,484	61,763	63,076	64,422	65,888
TOTAL OPERATING COSTS	57,454	48,126	60,484	61,763	63,076	64,422	65,888
*Percentage Increase over prior year	-0.5%	-5.2%	5.3%	2.1%	2.1%	2.1%	2.3%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	4,322	4,322	1,171	3,619	3,222	2,793	3,000
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	4,322	4,322	1,171	3,619	3,222	2,793	3,000
TOTAL COSTS	61,776	52,448	61,655	65,382	66,298	67,215	68,888
*Percentage Increase over prior year	-0.5%	-15.5%	-0.2%	6.0%	1.4%	1.4%	2.5%
Projects							
Costs	-	-	10,000	-	-	-	600
Funding (excl tax req)	-	-	(10,000)	-	-	-	(600)
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL Cost Center Expenditures	61,776	52,448	71,655	65,382	66,298	67,215	69,488
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	6,959	6,959	6,986	7,335	7,702	8,087	8,492
TOTAL REVENUE	6,959	6,959	6,986	7,335	7,702	8,087	8,492
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	(10,000)	-	-	-	(600)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(68,735)	(68,735)	(68,641)	(72,717)	(74,000)	(75,302)	(77,380)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(68,735)	(68,735)	(68,641)	(72,717)	(74,000)	(75,302)	(77,380)
*Percentage increase over prior year Requisition	-1.4%	-1.4%	-0.1%	5.9%	1.8%	1.8%	2.8%
TOTAL FUNDING	(61,776)	(61,776)	(71,655)	(65,382)	(66,298)	(67,215)	(69,488)
Surplus/(Deficit)*	-	9,328	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
EXPENDITURES							
1082 - Kitchen Renovation	-	-	-	-	-	-	51,500
1120 - Parking Area Paving	103,000	-	-	-	-	-	-
1160 - Community Hall Storage	10,300	8,475	-	-	-	-	-
1161 - Hall Washroom Reno	-	-	-	-	-	25,750	-
1162 - Hall Exterior Doors	-	-	-	-	77,250	-	-
TOTAL EXPENDITURES	113,300	8,475	-	-	77,250	25,750	51,500
FUNDING SOURCES							
Transfer From Capital Facilities Reserve	(3,300)	-	-	-	(2,250)	(750)	(1,500)
Transfer From CWF Cap Fac Reserve	(110,000)	-	-	-	(75,000)	(25,000)	(50,000)
TOTAL FUNDING	(113,300)	-	-	-	(77,250)	(25,750)	(51,500)
Check	-	8,475	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

123 - Joe Rich Community Hall							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	54,041	54,041	55,468	57,055	61,102	62,532	65,044
Uses (transfer from)	(3,300)	-	-	-	(2,250)	(750)	(1,500)
Funding (transfer to)	4,322	4,322	1,171	3,619	3,222	2,793	3,000
Interest	405	2,990	416	428	458	469	488
Ending Balance	55,468	61,353	57,055	61,102	62,532	65,044	67,032
OPERATING RESERVE							
Beginning Balance	15,661	15,661	15,778	15,896	16,016	16,136	16,257
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	117	522	118	119	120	121	122
Ending Balance	15,778	16,182	15,896	16,016	16,136	16,257	16,379
NOTES							
<u>OPERATING:</u>							
1. Increase in maintenance costs to reflect actuals (\$1K)							
<u>CAPITAL:</u>							
Various projects to improve energy efficiency of the facilities - intended funding from Community Works Fund (\$150K) and reserves							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

124 - Westside Municipal Recreation							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Transfer to District of West Kelowna	58,914	-	60,681	62,502	64,377	66,308	68,297
TOTAL OPERATING COSTS	58,914	-	60,681	62,502	64,377	66,308	68,297
*Percentage Increase over prior year	47.1%	-100.0%	3.0%	3.0%	3.0%	3.0%	3.0%
TOTAL COSTS	58,914	-	60,681	62,502	64,377	66,308	68,297
*Percentage Increase over prior year	47.1%	-100.0%	3.0%	3.0%	3.0%	3.0%	3.0%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	2,203	2,203	3,240	3,402	3,572	3,751	3,938
TOTAL REVENUE	2,203	2,203	3,240	3,402	3,572	3,751	3,938
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(61,117)	(60,523)	(63,921)	(65,904)	(67,949)	(70,059)	(72,236)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(61,117)	(60,523)	(63,921)	(65,904)	(67,949)	(70,059)	(72,236)
*Percentage increase over prior year Requisition	41.9%	40.5%	4.6%	3.1%	3.1%	3.1%	3.1%
TOTAL FUNDING	(58,914)	(58,320)	(60,681)	(62,502)	(64,377)	(66,308)	(68,297)
Surplus/(Deficit)*	-	58,320	-	-	-	-	-
NOTES							
OPERATING:							
1. Budget estimated until City of West Kelowna sets their 2025 tax rates.							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

125 - Johnson Bentley Memorial Aquatic Centre							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Transfer to District of West Kelowna	13,697	-	14,108	14,531	14,967	15,416	15,879
TOTAL OPERATING COSTS	13,697	-	14,108	14,531	14,967	15,416	15,879
*Percentage Increase over prior year	-1.5%	-100.0%	3.0%	3.0%	3.0%	3.0%	3.0%
TOTAL COSTS	13,697	-	14,108	14,531	14,967	15,416	15,879
*Percentage Increase over prior year	-1.5%	-100.0%	3.0%	3.0%	3.0%	3.0%	3.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	765	765	753	791	830	872	915
TOTAL REVENUE	765	765	753	791	830	872	915
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(14,462)	(14,426)	(14,861)	(15,322)	(15,797)	(16,288)	(16,794)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(14,462)	(14,426)	(14,861)	(15,322)	(15,797)	(16,288)	(16,794)
*Percentage increase over prior year Requisition	-3.8%	-4.0%	2.8%	3.1%	3.1%	3.1%	3.1%
TOTAL FUNDING	(13,697)	(13,661)	(14,108)	(14,531)	(14,967)	(15,416)	(15,879)
Surplus/(Deficit)*	-	13,661	-	-	-	-	-
NOTES							
<u>OPERATING:</u>							
1. Budget estimated until City of West Kelowna sets their 2025 tax rates.							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

126 - Killiney Community Hall							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	55,616	55,236	52,676	52,838	53,006	53,180	53,359
TOTAL OPERATING COSTS	55,616	55,236	52,676	52,838	53,006	53,180	53,359
*Percentage Increase over prior year	40.6%	46.9%	-5.3%	0.3%	0.3%	0.3%	0.3%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL COSTS	55,616	55,236	52,676	52,838	53,006	53,180	53,359
*Percentage Increase over prior year	40.6%	39.6%	-5.3%	0.3%	0.3%	0.3%	0.3%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	1,529	1,529	1,384	1,453	1,526	1,602	1,682
TOTAL REVENUE	1,529	1,529	1,384	1,453	1,526	1,602	1,682
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(57,145)	(57,145)	(54,060)	(54,291)	(54,532)	(54,782)	(55,042)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(57,145)	(57,145)	(54,060)	(54,291)	(54,532)	(54,782)	(55,042)
*Percentage increase over prior year Requisition	39.3%	39.3%	-5.4%	0.4%	0.4%	0.5%	0.5%
TOTAL FUNDING	(55,616)	(55,616)	(52,676)	(52,838)	(53,006)	(53,180)	(53,359)
Surplus/(Deficit)*	-	380	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	2,871	2,871	2,893	2,915	2,937	2,959	2,981
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	22	55	22	22	22	22	22
Ending Balance	2,893	2,927	2,915	2,937	2,959	2,981	3,003
NOTES							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

143 - Westside Community Parks							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	246,639	181,764	252,355	264,546	277,011	284,759	297,803
TOTAL OPERATING COSTS	246,639	181,764	252,355	264,546	277,011	284,759	297,803
*Percentage Increase over prior year	15.8%	1.4%	2.3%	4.8%	4.7%	2.8%	4.6%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	26,000	26,000	26,000	26,000	26,000	26,000	26,000
Transfer to Operating Reserve	-	-	-	10,000	15,000	15,000	15,000
TOTAL TRANSFERS	26,000	26,000	26,000	36,000	41,000	41,000	41,000
TOTAL COSTS	272,639	207,764	278,355	300,546	318,011	325,759	338,803
*Percentage Increase over prior year	14.1%	-13.1%	2.1%	8.0%	5.8%	2.4%	4.0%
Projects							
Costs	-	-	20,000	20,000	25,000	-	-
Funding (excl tax req)	-	-	(20,000)	(20,000)	(25,000)	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL Cost Center Expenditures	272,639	207,764	298,355	320,546	343,011	325,759	338,803
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	53,593	53,593	54,081	56,785	59,624	62,606	65,736
TOTAL REVENUE	53,593	53,593	54,081	56,785	59,624	62,606	65,736
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	(20,000)	(20,000)	(25,000)	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(326,232)	(326,232)	(332,436)	(357,331)	(377,635)	(388,365)	(404,539)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(326,232)	(326,232)	(332,436)	(357,331)	(377,635)	(388,365)	(404,539)
*Percentage increase over prior year Requisition	12.9%	12.9%	1.9%	7.5%	5.7%	2.8%	4.2%
TOTAL FUNDING	(272,639)	(272,639)	(298,355)	(320,546)	(343,011)	(325,759)	(338,803)
Surplus/(Deficit)*	-	64,875	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
EXPENDITURES							
1075 - Kiliney Bank Protection	15,750	-	-	-	-	-	-
1076 - Westshores Estates Tennis Courts	-	-	-	-	-	283,250	-
1124 - Killiney Washroom Replacement	-	-	-	-	-	-	46,350
TOTAL EXPENDITURES	15,750	-	-	-	-	283,250	46,350
FUNDING SOURCES							
Transfer From Capital Facilities Reserve	(15,750)	-	-	-	-	(8,250)	(46,350)
Transfer From CWF Cap Fac Reserve	-	-	-	-	-	(275,000)	-
TOTAL FUNDING	(15,750)	-	-	-	-	(283,250)	(46,350)
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

143 - Westside Community Parks							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	52,422	52,422	52,815	53,212	53,611	54,013	54,418
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	393	3,153	396	399	402	405	408
Ending Balance	52,815	55,575	53,212	53,611	54,013	54,418	54,826
FACILITIES RESERVE							
Beginning Balance	405,733	405,733	419,026	448,169	477,530	507,111	528,665
Uses (transfer from)	(15,750)	-	-	-	-	(8,250)	(46,350)
Funding (transfer to)	26,000	26,000	26,000	26,000	26,000	26,000	26,000
Interest	3,043	22,839	3,143	3,361	3,581	3,803	3,965
Ending Balance	419,026	454,572	448,169	477,530	507,111	528,665	512,280
OPERATING RESERVE							
Beginning Balance	60,763	60,763	61,219	41,678	31,991	22,230	37,397
Uses (transfer from)	-	-	(20,000)	(20,000)	(25,000)	-	-
Funding (transfer to)	-	-	-	10,000	15,000	15,000	15,000
Interest	456	1,630	459	313	240	167	280
Ending Balance	61,219	62,393	41,678	31,991	22,230	37,397	52,678
PARK LAND RESERVE							
Beginning Balance	197,730	197,730	199,213	200,707	202,213	203,729	205,257
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,483	11,892	1,494	1,505	1,517	1,528	1,539
Ending Balance	199,213	209,623	200,707	202,213	203,729	205,257	206,797
NOTES							
OPERATING:							
1. Inflationary adjustments for wages (\$12K)							
2. 2024 increase in contracted services more than required. Reduced for 2025 (\$10K)							
3. Increase in budget for removal of danger trees from wildfires, etc. (\$2K)							
CAPITAL:							
Project 1076 - New sports court. Planned funding from Community Works Funds (\$275K) and reserves							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

144 - Eastside Community Parks							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	147,347	102,017	154,329	159,930	165,926	172,162	178,704
TOTAL OPERATING COSTS	147,347	102,017	154,329	159,930	165,926	172,162	178,704
*Percentage Increase over prior year	2.6%	-16.2%	4.7%	3.6%	3.7%	3.8%	3.8%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	-	10,000	10,000	10,000	10,000	10,000
TOTAL TRANSFERS	-	-	10,000	10,000	10,000	10,000	10,000
TOTAL COSTS	147,347	102,017	164,329	169,930	175,926	182,162	188,704
*Percentage Increase over prior year	2.6%	-29.0%	11.5%	3.4%	3.5%	3.5%	3.6%
Projects							
Costs	-	-	15,000	-	20,000	-	25,000
Funding (excl tax req)	-	-	(15,000)	-	(20,000)	-	(25,000)
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL Cost Center Expenditures	147,347	102,017	179,329	169,930	195,926	182,162	213,704
FUNDING SOURCES (REVENUE)							
Operations	-	(18)	-	-	-	-	-
Administration Overhead Recovery	45,228	45,228	34,089	35,793	37,583	39,462	41,435
TOTAL REVENUE	45,228	45,211	34,089	35,793	37,583	39,462	41,435
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	(15,000)	-	(20,000)	-	(25,000)
TAX REQ - CEN OK EAST	(192,575)	(192,575)	(198,418)	(205,723)	(213,509)	(221,625)	(230,139)
TAX REQ - LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(192,575)	(192,575)	(198,418)	(205,723)	(213,509)	(221,625)	(230,139)
*Percentage increase over prior year Requisition	14.1%	14.1%	3.0%	3.7%	3.8%	3.8%	3.8%
TOTAL FUNDING	(147,347)	(147,365)	(179,329)	(169,930)	(195,926)	(182,162)	(213,704)
Surplus/(Deficit)*	-	45,347	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
EXPENDITURES							
1125 - Scotty Creek Playground	103,000	76,629	185,000	-	-	-	-
1191 - Scotty Sport Storage	-	-	-	-	-	30,900	-
TOTAL EXPENDITURES	103,000	76,629	185,000	-	-	30,900	-
FUNDING SOURCES							
Grant	-	-	(125,000)	-	-	-	-
Transfer From Capital Facilities Reserve	(3,000)	-	-	-	-	(30,900)	-
Transfer From CWF Cap Fac Reserve	(100,000)	-	(60,000)	-	-	-	-
TOTAL FUNDING	(103,000)	-	(185,000)	-	-	(30,900)	-
<i>Check</i>	-	76,629	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

144 - Eastside Community Parks							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	57,323	57,323	57,752	58,186	58,622	59,062	59,505
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	430	3,448	433	436	440	443	446
Ending Balance	57,752	60,770	58,186	58,622	59,062	59,505	59,951
FACILITIES RESERVE							
Beginning Balance	172,462	172,462	170,756	172,037	173,327	174,627	145,037
Uses (transfer from)	(3,000)	-	-	-	-	(30,900)	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,293	10,373	1,281	1,290	1,300	1,310	1,088
Ending Balance	170,756	182,835	172,037	173,327	174,627	145,037	146,124
OPERATING RESERVE							
Beginning Balance	25,011	25,011	25,199	25,388	25,578	25,770	25,963
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	188	189	189	190	192	193	195
Ending Balance	25,199	25,200	25,388	25,578	25,770	25,963	26,158
PARK LAND RESERVE							
Beginning Balance	71,449	71,449	71,985	72,525	73,069	73,617	74,169
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	536	4,297	540	544	548	552	556
Ending Balance	71,985	75,747	72,525	73,069	73,617	74,169	74,725
NOTES							
OPERATING:							
1. Inflationary adjustments for wages (\$9K)							
2. Reduction to vehicle cost budget to reflect actual costs (\$1K)							
3. Transfers to operating reserves introduced. To build up reserves for small capital type projects (\$10K)							
4. Reduction in Admin OH costs for reduction in IT devices supported (\$11K)							
CAPITAL:							
Project 1125 - Replacement of playground (\$288K) . Funded from Community Works Fund (\$160K) and the Enabling Accessibility Fund (\$125K)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

171 - Okanagan Regional Library							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	-	-	-	-	-	-	-
*Percentage Increase over prior year	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TRANSFERS TO RESERVE							
Transfer to Library Board	336,033	349,098	352,074	369,678	388,162	407,570	427,948
TOTAL TRANSFERS	336,033	349,098	352,074	369,678	388,162	407,570	427,948
TOTAL COSTS	336,033	349,098	352,074	369,678	388,162	407,570	427,948
*Percentage Increase over prior year	0.0%	3.9%	4.8%	5.0%	5.0%	5.0%	5.0%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	5,000	5,000	5,000	5,150	5,305	5,464	5,628
TOTAL REVENUE	5,000	5,000	5,000	5,150	5,305	5,464	5,628
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(164,428)	(172,199)	(172,162)	(180,722)	(189,709)	(199,143)	(209,047)
TAX REQ - CEN OK WEST	(176,605)	(183,389)	(184,912)	(194,106)	(203,758)	(213,891)	(224,528)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(341,033)	(355,588)	(357,074)	(374,828)	(393,466)	(413,033)	(433,576)
*Percentage increase over prior year Requisition	0.0%	4.3%	4.7%	5.0%	5.0%	5.0%	5.0%
TOTAL FUNDING	(336,033)	(350,588)	(352,074)	(369,678)	(388,162)	(407,570)	(427,948)
Surplus/(Deficit)*	-	1,490	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	3,628	3,628	3,655	3,683	3,710	3,738	3,766
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	27	218	27	28	28	28	28
Ending Balance	3,655	3,846	3,683	3,710	3,738	3,766	3,794
NOTES							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

301 - Killiney Beach Water System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	191,850	209,520	234,095	240,190	246,958	253,959	261,200
TOTAL OPERATING COSTS	191,850	209,520	234,095	240,190	246,958	253,959	261,200
*Percentage Increase over prior year	-13.1%	-6.4%	22.0%	2.6%	2.8%	2.8%	2.9%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	287,285	287,285	264,739	283,843	301,174	291,100	280,635
Transfer to Operating Reserve	20,000	20,000	32,783	32,933	33,088	33,247	33,411
TOTAL TRANSFERS	307,285	307,285	297,522	316,776	334,261	324,346	314,046
TOTAL COSTS	499,134	516,804	531,617	556,966	581,220	578,306	575,246
*Percentage Increase over prior year	1.9%	5.7%	6.5%	4.8%	4.4%	-0.5%	-0.5%
Projects							
Costs			90,000	7,000	23,000	220,000	197,000
Funding (excl tax req)			(90,000)	(7,000)	(23,000)	(220,000)	(197,000)
Net Project Costs (Funded From Tax Req)			-	-	-	-	-
TOTAL Cost Center Expenditures	499,134	516,804	621,617	563,966	604,220	798,306	772,246
FUNDING SOURCES (REVENUE)							
Operations	(552,803)	(493,574)	(584,480)	(612,472)	(639,502)	(829,502)	(829,502)
Administration Overhead Recovery	41,523	41,523	37,899	39,794	41,784	43,873	46,066
Engineering Administration Overhead Recovery	12,145	12,145	14,964	15,712	16,498	17,323	18,189
TOTAL REVENUE	(499,135)	(439,906)	(531,617)	(556,966)	(581,220)	(768,306)	(765,246)
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	(90,000)	(7,000)	(23,000)	(30,000)	(7,000)
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	(499,135)	(439,906)	(621,617)	(563,966)	(604,220)	(798,306)	(772,246)
Surplus/(Deficit)*	-	(76,899)	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

301 - Killiney Beach Water System							
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
EXPENDITURES							
9000 - Capital Assets Under \$50K	73,400	-	-	-	-	-	-
9006 - Treatment System	-	-	100,000	125,000	200,000	3,667,950	8,558,550
9015 - PRV Replacement	525,000	26,662	-	-	-	-	-
9019 - Assets Renewal (High Risk)	-	-	-	-	-	921,720	-
9023 - Assets Renewal (Medium Risk)	-	-	-	-	-	323,810	-
9024 - Assets Renewal (Low Risk)	-	-	-	-	-	3,919,037	-
9027 - Valve Replacement Program	-	-	-	100,000	-	-	-
TOTAL EXPENDITURES	598,400	26,662	100,000	225,000	200,000	8,832,517	8,558,550
FUNDING SOURCES							
Proceeds of Sales	(10,000)	-	-	-	-	-	-
Canada / BC Infrastructure Grant	-	-	-	-	-	(2,445,300)	(5,705,700)
Other Grants	-	-	-	-	-	(4,079,037)	-
Debt Proceeds	-	-	-	-	-	(1,222,650)	(2,852,850)
Transfer From Equipment Replacement Fund	(588,400)	-	-	-	-	-	-
Transfer From Capital Facilities Reserve	-	-	(100,000)	(225,000)	(200,000)	(1,085,530)	-
TOTAL FUNDING	(598,400)	-	(100,000)	(225,000)	(200,000)	(8,832,517)	(8,558,550)
SURPLUS / DEFICIT	-	26,662	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	513,346	513,346	(71,204)	(71,738)	(72,276)	(72,818)	(73,364)
Uses (transfer from)	(588,400)	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	3,850	34,349	(534)	(538)	(542)	(546)	(550)
Ending Balance	(71,204)	547,695	(71,738)	(72,276)	(72,818)	(73,364)	(73,914)
FACILITIES RESERVE							
Beginning Balance	1,415,427	1,415,427	1,713,327	1,890,916	1,963,941	2,079,844	1,301,013
Uses (transfer from)	-	-	(100,000)	(225,000)	(200,000)	(1,085,530)	-
Funding (transfer to)	287,285	287,285	264,739	283,843	301,174	291,100	280,635
Interest	10,616	69,950	12,850	14,182	14,730	15,599	9,758
Ending Balance	1,713,327	1,772,662	1,890,916	1,963,941	2,079,844	1,301,013	1,591,406
OPERATING RESERVE							
Beginning Balance	42,668	42,668	62,988	96,243	129,898	163,960	198,436
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	20,000	20,000	32,783	32,933	33,088	33,247	33,411
Interest	320	2,566	472	722	974	1,230	1,488
Ending Balance	62,988	65,234	96,243	129,898	163,960	198,436	233,335
NOTES							
OPERATING:							
1. Inflationary wage adjustments (\$4K)							
2. Equipment maintenance budget increased to reflect actual costs (\$31K)							
3. Leak detection repair costs shifted from capital to operating (\$13K). Offset by reduction to transfers to reserves							
4. Contracted services budget reduced to reflect actual costs (\$26K)							
5. Insurance costs increased to reflect new appraisal values (\$4K)							
6. Chlorine costs increased to reflect actual costs (\$4K)							
CAPITAL:							
Project 9006 - upgrades to treatment system. Initial design/ROW costs (\$225K) funded from reserves. Grant funding for construction costs to be sought.							
Asset Renewal projects based on asset renewal plan. Funded from grants/reserves based on risk							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

303 - Falcon Ridge Water System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	67,359	88,975	84,403	85,907	88,582	90,122	92,331
TOTAL OPERATING COSTS	67,359	88,975	84,403	85,907	88,582	90,122	92,331
*Percentage Increase over prior year	-11.6%	-25.6%	25.3%	1.8%	3.1%	1.7%	2.5%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	8,273	8,273	13,345	15,728	16,384	12,115	8,866
Transfer to Operating Reserve	13,291	13,291	9,420	9,420	9,420	9,420	9,420
TOTAL TRANSFERS	21,564	21,564	22,765	25,148	25,804	21,535	18,286
TOTAL COSTS	88,923	110,539	107,168	111,056	114,386	111,658	110,617
*Percentage Increase over prior year	-20.9%	-7.5%	20.5%	3.6%	3.0%	-2.4%	-0.9%
Projects							
Costs			11,000	19,500	2,500	11,000	15,000
Funding (excl tax req)			(11,000)	(19,500)	(2,500)	(11,000)	(15,000)
Net Project Costs (Funded From Tax Req)			-	-	-	-	-
TOTAL Cost Center Expenditures	88,923	110,539	118,168	130,556	116,886	122,658	125,617
FUNDING SOURCES (REVENUE)							
Operations	(107,312)	(82,377)	(115,482)	(120,268)	(124,542)	(122,805)	(122,805)
Administration Overhead Recovery	14,197	14,197	12,722	13,358	14,026	14,727	15,464
Engineering Administration Overhead Recovery	4,192	4,192	5,254	5,517	5,793	6,082	6,386
TOTAL REVENUE	(88,923)	(63,988)	(97,506)	(101,394)	(104,724)	(101,996)	(100,955)
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	(11,000)	(19,500)	(2,500)	(11,000)	(15,000)
PARCEL TAX	-	-	(9,662)	(9,662)	(9,662)	(9,662)	(9,662)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	(9,662)	(9,662)	(9,662)	(9,662)	(9,662)
*Percentage increase over prior year Requisition			100.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	(88,923)	(63,988)	(118,168)	(130,556)	(116,886)	(122,658)	(125,617)
Surplus/(Deficit)*	-	(46,551)	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
EXPENDITURES							
9001 - Capital Assets Under \$50K	10,000	7,501	-	-	-	-	-
9012 - 303 Expansion	200,000	101,798	-	-	-	-	-
9017 - 303 Intake Access and Climate	200,000	20,055	-	-	-	-	-
TOTAL EXPENDITURES	410,000	129,354	-	-	-	-	-
FUNDING SOURCES							
Property Owners Contribution	(184,100)	(9,750)	-	-	-	-	-
Transfer From Capital Facilities Reserve	(10,000)	-	-	-	-	-	-
Transfer from CWF Cap Fac Res	(215,900)	-	-	-	-	-	-
TOTAL FUNDING	(410,000)	(9,750)	-	-	-	-	-
Check	-	119,604	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

303 - Falcon Ridge Water System							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	15,913	15,913	14,305	27,757	43,694	60,405	72,973
Uses (transfer from)	(10,000)	-	-	-	-	-	-
Funding (transfer to)	8,273	8,273	13,345	15,728	16,384	12,115	8,866
Interest	119	1,065	107	208	328	453	547
Ending Balance	14,305	25,251	27,757	43,694	60,405	72,973	82,386
OPERATING RESERVE							
Beginning Balance	9,268	9,268	22,628	21,218	11,297	18,302	16,859
Uses (transfer from)	-	-	(11,000)	(19,500)	(2,500)	(11,000)	(15,000)
Funding (transfer to)	13,291	13,291	9,420	9,420	9,420	9,420	9,420
Interest	70	2,483	170	159	85	137	126
Ending Balance	22,628	25,042	21,218	11,297	18,302	16,859	11,406
NOTES							
OPERATING:							
1. Inflationary adjustment to wages (\$1.5K)							
2. Increases in contracted services costs (\$2.5K)							
3. Increase in vehicle operations expenses (\$1K)							
4. Debt servicing costs. Paid through parcel tax by new properties (\$10K)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

305 - Sunset Ranch Water System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	130,418	126,792	153,041	157,319	162,745	168,325	173,064
TOTAL OPERATING COSTS	130,418	126,792	153,041	157,319	162,745	168,325	173,064
*Percentage Increase over prior year	-21.5%	-6.0%	17.3%	2.8%	3.4%	3.4%	2.8%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	95,731	95,731	76,475	82,563	89,017	89,017	89,017
Transfer to Operating Reserve	26,232	26,232	38,569	38,537	35,342	34,125	33,838
TOTAL TRANSFERS	121,962	121,962	115,044	121,100	124,359	123,142	122,855
TOTAL COSTS	252,381	248,755	268,085	278,419	287,104	291,467	295,919
*Percentage Increase over prior year	0.8%	5.4%	6.2%	3.9%	3.1%	1.5%	1.5%
Projects							
Costs			61,500	30,000	15,000	60,000	30,000
Funding (excl tax req)			(61,500)	(30,000)	(15,000)	(60,000)	(30,000)
Net Project Costs (Funded From Tax Req)			-	-	-	-	-
TOTAL Cost Center Expenditures	252,381	248,755	329,585	308,419	302,104	351,467	325,919
FUNDING SOURCES (REVENUE)							
Operations	(294,026)	(222,025)	(305,728)	(317,944)	(328,605)	(335,043)	(341,673)
Administration Overhead Recovery	32,505	32,505	27,470	28,844	30,286	31,800	33,390
Engineering Administration Overhead Recovery	9,140	9,140	10,173	10,681	11,215	11,776	12,365
ARO Accretion							
TOTAL REVENUE	(252,381)	(180,380)	(268,085)	(278,419)	(287,104)	(291,467)	(295,919)
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	(61,500)	(30,000)	(15,000)	(60,000)	(30,000)
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	(252,381)	(180,380)	(329,585)	(308,419)	(302,104)	(351,467)	(325,919)
Surplus/(Deficit)*	-	(68,374)	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
EXPENDITURES							
9002 - Capital Assets Under \$50K	160,849	5,017	-	-	-	-	-
9031 - Sunset Ranch Water Surge Valve	-	-	130,000	-	-	-	-
TOTAL EXPENDITURES	160,849	5,017	130,000	-	-	-	-
FUNDING SOURCES							
Proceeds	(10,000)	-	-	-	-	-	-
Transfer From Equipment Replacement Fund	(80,000)	-	-	-	-	-	-
Transfer From Capital Facilities Reserve	(70,849)	-	(130,000)	-	-	-	-
TOTAL FUNDING	(160,849)	-	(130,000)	-	-	-	-
Check	-	5,017	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

305 - Sunset Ranch Water System							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	241,328	241,328	163,138	164,361	165,594	166,836	168,087
Uses (transfer from)	(80,000)	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,810	15,362	1,224	1,233	1,242	1,251	1,261
Ending Balance	163,138	256,690	164,361	165,594	166,836	168,087	169,348
FACILITIES RESERVE							
Beginning Balance	363,023	363,023	390,627	340,032	425,145	517,350	610,248
Uses (transfer from)	(70,849)	-	(130,000)	-	-	-	-
Funding (transfer to)	95,731	95,731	76,475	82,563	89,017	89,017	89,017
Interest	2,723	23,570	2,930	2,550	3,189	3,880	4,577
Ending Balance	390,627	482,324	340,032	425,145	517,350	610,248	703,841
OPERATING RESERVE							
Beginning Balance	84,499	84,499	111,364	89,268	98,475	119,556	94,578
Uses (transfer from)	-	-	(61,500)	(30,000)	(15,000)	(60,000)	(30,000)
Funding (transfer to)	26,232	26,232	38,569	38,537	35,342	34,125	33,838
Interest	634	3,813	835	670	739	897	709
Ending Balance	111,364	114,544	89,268	98,475	119,556	94,578	99,124
NOTES							
OPERATING:							
1. Inflationary wage adjustments (\$8K)							
2. Vehicle operation cost budget added (\$12K)							
3. increasing supplies and equipment maintenance costs (\$4K)							
5. Annual increase in transfers to capital reserves (\$5K)							
5. Transfers to reserves decreased to reflect shift of small capital projects to the operating budget (\$25K)							
6. increase in transfers to operating reserves to reflect shift of small capital projects to the operating budget (\$12K)							
6. Reduction in admin overhead costs (\$4K)							
CAPITAL:							
Project 9031 - Construction of a surge anticipation valve							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

306 - Trepanier Bench Water System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	23,649	27,710	27,954	28,739	29,518	31,120	31,167
TOTAL OPERATING COSTS	23,649	27,710	27,954	28,739	29,518	31,120	31,167
*Percentage Increase over prior year	-2.3%	6.9%	18.2%	2.8%	2.7%	5.4%	0.2%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	3,961	3,961	10,433	10,465	11,323	10,434	11,148
Transfer to Operating Reserve	2,000	2,000	5,700	5,856	6,017	6,183	6,353
TOTAL TRANSFERS	5,961	9,923	16,133	16,321	17,339	16,617	17,501
TOTAL COSTS	29,611	37,632	44,087	45,060	46,858	47,736	48,668
*Percentage Increase over prior year	3.7%	36.5%	48.9%	2.2%	4.0%	1.9%	2.0%
<u>Projects</u>							
Costs			-	3,000	2,450	5,000	3,000
Funding (excl tax req)			-	(3,000)	(2,450)	(5,000)	(3,000)
Net Project Costs (Funded From Tax Req)			-	-	-	-	-
TOTAL Cost Center Expenditures	29,611	37,632	44,087	48,060	49,308	52,736	51,668
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(35,595)	(26,712)	(47,549)	(51,828)	(53,965)	(55,197)	(56,502)
Administration Overhead Recovery	4,652	4,652	4,601	4,831	5,073	5,326	5,592
Engineering Administration Overhead Recovery	1,332	1,332	1,850	1,937	2,034	2,135	2,242
TOTAL REVENUE	(29,611)	(20,729)	(41,098)	(45,060)	(46,858)	(47,736)	(48,668)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(2,989)	(3,000)	(2,450)	(5,000)	(3,000)
TOTAL FUNDING	(29,611)	(20,729)	(44,087)	(48,060)	(49,308)	(52,736)	(51,668)
Surplus/(Deficit)*	-	(16,904)	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9003 - Capital Assets Under \$50K	-	-	4,000	-	-	-	-
TOTAL EXPENDITURES	-	-	4,000	-	-	-	-
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	-	-	(4,000)	-	-	-	-
TOTAL FUNDING	-	-	(4,000)	-	-	-	-
<i>Check</i>	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

306 - Trepanier Bench Water System							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	9,352	9,352	13,383	19,917	30,531	42,082	52,832
Uses (transfer from)	-	-	(4,000)	-	-	-	-
Funding (transfer to)	3,961	3,961	10,433	10,465	11,323	10,434	11,148
Interest	70	-	100	149	229	316	396
Ending Balance	13,383	13,313	19,917	30,531	42,082	52,832	64,376
OPERATING RESERVE							
Beginning Balance	1,653	1,653	3,665	6,404	9,308	12,944	14,224
Uses (transfer from)	-	-	(2,989)	(3,000)	(2,450)	(5,000)	(3,000)
Funding (transfer to)	2,000	2,000	5,700	5,856	6,017	6,183	6,353
Interest	12	-	27	48	70	97	107
Ending Balance	3,665	3,653	6,404	9,308	12,944	14,224	17,683
NOTES							
<u>OPERATING:</u>							
1. Vehicle expense budget added to cover costs of vehicles used by staff (\$4.5K)							
2. Increases to transfers to capital and operating reserves to build reserves for future maintenance & replacement costs (\$11K)							
<u>CAPITAL:</u>							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

307 - Westshore Water System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	203,883	208,864	208,626	215,093	221,511	229,139	235,984
TOTAL OPERATING COSTS	203,883	208,864	208,626	215,093	221,511	229,139	235,984
*Percentage Increase over prior year	-20.4%	-23.8%	2.3%	3.1%	3.0%	3.4%	3.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Transfer to Capital Facilities Reserve	375,185	375,185	412,272	438,119	462,950	470,680	479,489
Transfer to Operating Reserve	37,000	37,000	43,700	43,985	44,279	44,581	44,892
TOTAL TRANSFERS	417,185	417,185	460,972	487,104	512,229	520,261	529,381
TOTAL COSTS	621,068	626,049	669,598	702,197	733,740	749,400	765,365
*Percentage Increase over prior year	3.4%	-4.2%	7.8%	4.9%	4.5%	2.1%	2.1%
<u>Projects</u>							
Costs			85,000	108,500	12,500	47,000	14,000
Funding (excl tax req)			(85,000)	(108,500)	(12,500)	(47,000)	(14,000)
Net Project Costs (Funded From Tax Req)			-	-	-	-	-
TOTAL Cost Center Expenditures	621,068	626,049	754,598	810,697	746,240	796,400	779,365
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(683,665)	(578,367)	(726,024)	(761,444)	(795,950)	(814,720)	(833,951)
Administration Overhead Recovery	48,516	48,516	40,523	42,549	44,677	46,910	49,256
Engineering Administration Overhead Recovery	14,081	14,081	15,903	16,698	17,533	18,410	19,330
TOTAL REVENUE	(621,068)	(515,770)	(669,598)	(702,197)	(733,740)	(749,400)	(765,365)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(85,000)	(108,500)	(12,500)	(47,000)	(14,000)
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	(621,068)	(515,770)	(754,598)	(810,697)	(746,240)	(796,400)	(779,365)
Surplus/(Deficit)*	-	(110,279)	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

307 - Westshore Water System							
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
EXPENDITURES							
9004 - Capital Assets Under \$50K	169,000	33,450	-	-	-	-	-
9009 - Treatment System	206,000	-	100,000	125,000	200,000	4,837,950	11,288,550
9020 - Westshore Water	25,000	-	-	-	-	-	-
9032 - Westshore Water Surge Valve	-	-	140,000	-	-	-	-
9028 - Valve Replacement Program	-	-	-	-	100,000	-	-
TOTAL EXPENDITURES	400,000	33,450	240,000	125,000	300,000	4,837,950	11,288,550
FUNDING SOURCES							
Proceeds of Sales	(6,500)	-	-	-	-	-	-
Debt Proceeds	-	-	-	-	-	(1,612,650)	(3,762,850)
Infrastructure Grant	-	-	-	-	-	(3,225,300)	(7,525,700)
Transfer From Equipment Replacement Fund	(162,500)	-	-	-	-	-	-
Transfer From Capital Facilities Reserve	(231,000)	-	(240,000)	(125,000)	(300,000)	-	-
TOTAL FUNDING	(400,000)	-	(240,000)	(125,000)	(300,000)	(4,837,950)	(11,288,550)
SURPLUS / DEFICIT	-	33,450	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	1,075,365	1,075,365	925,931	937,875	949,909	962,033	974,249
Uses (transfer from)	(162,500)	-	-	-	-	-	-
Funding (transfer to)	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Interest	8,065	65,664	6,944	7,034	7,124	7,215	7,307
Ending Balance	925,931	1,146,030	937,875	949,909	962,033	974,249	986,556
FACILITIES RESERVE							
Beginning Balance	1,700,845	1,700,845	1,857,787	2,043,992	2,372,441	2,553,185	3,043,013
Uses (transfer from)	375,185	375,185	412,272	438,119	462,950	470,680	479,489
Funding (transfer to)	(231,000)	-	(240,000)	(125,000)	(300,000)	-	-
Interest	12,756	88,793	13,933	15,330	17,793	19,149	22,823
Ending Balance	1,857,787	2,164,823	2,043,992	2,372,441	2,553,185	3,043,013	3,545,325
OPERATING RESERVE							
Beginning Balance	145,074	145,074	183,162	143,236	79,795	112,172	110,594
Uses (transfer from)	-	-	(85,000)	(108,500)	(12,500)	(47,000)	(14,000)
Funding (transfer to)	37,000	37,000	43,700	43,985	44,279	44,581	44,892
Interest	1,088	4,732	1,374	1,074	598	841	829
Ending Balance	183,162	186,806	143,236	79,795	112,172	110,594	142,316
NOTES							
OPERATING:							
1. Increase in transfers to capital reserves to reduce requirement to fund capital projects with debt (\$44K)							
2. Reduce transfers to capital reserves to reflect shift of small capital costs from capital to operating (\$7K)							
3. Increase in transfers to operating reserves to fund small capital costs (\$7K)							
CAPITAL:							
Project 9009 - upgrades to treatment system. Initial design/ROW costs (\$225K) funded from reserves. Grant funding for construction costs to be sought.							
Project 9032 - Construction of a surge anticipation valve							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

310 - Upper Fintry Water System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	381,452	360,379	397,432	402,292	406,954	411,872	416,294
TOTAL OPERATING COSTS	381,452	360,379	397,432	402,292	406,954	411,872	416,294
*Percentage Increase over prior year	7.8%	-2.4%	4.2%	1.2%	1.2%	1.2%	1.1%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	97,309	97,309	64,819	69,960	73,720	67,063	60,811
Transfer to Operating Reserve	38,570	38,570	68,100	68,160	68,222	68,285	68,351
TOTAL TRANSFERS	135,879	135,879	132,919	138,120	141,942	135,348	129,162
TOTAL COSTS	517,331	496,258	530,350	540,412	548,896	547,220	545,457
*Percentage Increase over prior year	7.6%	2.6%	2.5%	1.9%	1.6%	-0.3%	-0.3%
Projects							
Costs			24,000	122,250	4,000	80,000	41,500
Funding (excl tax req)			(24,000)	(122,250)	(4,000)	(80,000)	(41,500)
Net Project Costs (Funded From Tax Req)			-	-	-	-	-
TOTAL Cost Center Expenditures	517,331	496,258	554,350	662,662	552,896	627,220	586,957
FUNDING SOURCES (REVENUE)							
Operations	(548,192)	(488,082)	(300,239)	(311,939)	(322,144)	(322,274)	(322,408)
Administration Overhead Recovery	23,888	23,888	23,522	24,698	25,933	27,230	28,591
Engineering Administration Overhead Recovery	6,973	6,973	9,249	9,711	10,196	10,706	11,242
TOTAL REVENUE	(517,331)	(457,222)	(267,468)	(277,530)	(286,014)	(284,338)	(282,575)
TRANSFERS FROM RESERVE							
From Operating Reserve	-	-	(24,000)	(122,250)	(4,000)	(80,000)	(41,500)
PARCEL TAX	-	-	(262,882)	(262,882)	(262,882)	(262,882)	(262,882)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	(262,882)	(262,882)	(262,882)	(262,882)	(262,882)
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	(517,331)	(457,222)	(554,350)	(662,662)	(552,896)	(627,220)	(586,957)
Surplus/(Deficit)*	-	(39,036)	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
EXPENDITURES							
9005 - Capital Assets Under \$50K	55,604	-	-	-	-	-	-
TOTAL EXPENDITURES	55,604	-	-	-	-	-	-
FUNDING SOURCES							
Proceeds of Sales	(6,500)	-	-	-	-	-	-
Transfer From Equipment Replacement Fund	(49,104)	-	-	-	-	-	-
TOTAL FUNDING	(55,604)	-	-	-	-	-	-
SURPLUS / DEFICIT	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

310 - Upper Fintry Water System							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	198,949	198,949	151,337	152,472	153,616	154,768	155,929
Uses (transfer from)	(49,104)	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,492	6,729	1,135	1,144	1,152	1,161	1,169
Ending Balance	151,337	205,678	152,472	153,616	154,768	155,929	157,098
FACILITIES RESERVE							
Beginning Balance	599,472	599,472	701,277	771,355	847,100	927,174	1,001,191
Uses (transfer from)	97,309	97,309	64,819	69,960	73,720	67,063	60,811
Funding (transfer to)	-	-	-	-	-	-	-
Interest	4,496	36,055	5,260	5,785	6,353	6,954	7,509
Ending Balance	701,277	732,836	771,355	847,100	927,174	1,001,191	1,069,511
OPERATING RESERVE							
Beginning Balance	99,996	99,996	139,316	184,461	131,754	196,964	186,727
Uses (transfer from)	-	-	(24,000)	(122,250)	(4,000)	(80,000)	(41,500)
Funding (transfer to)	38,570	38,570	68,100	68,160	68,222	68,285	68,351
Interest	750	4,364	1,045	1,383	988	1,477	1,400
Ending Balance	139,316	142,929	184,461	131,754	196,964	186,727	214,978
NOTES							
OPERATING:							
1. Inflationary wage adjustment (\$2K)							
2. insurance premium increase resulting from updated appraisal (\$2K)							
3. Collection fees budget increased to reflect historical costs (\$2K)							
4. Planned increases in contracted services budget for 2025 implemented (\$8K)							
CAPITAL:							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

499 - Ellison Sewer System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	143,590	130,138	153,568	158,216	163,007	167,946	173,136
TOTAL OPERATING COSTS	143,590	130,138	153,568	158,216	163,007	167,946	173,136
*Percentage Increase over prior year	28.0%	-9.4%	6.9%	3.0%	3.0%	3.0%	3.1%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Reserve	29,415	29,415	23,794	23,913	24,016	24,103	24,424
Transfer to Operating Reserve	14,405	14,405	25,312	26,060	26,816	27,579	28,000
TOTAL TRANSFERS	43,820	43,820	49,106	49,973	50,832	51,682	52,424
TOTAL COSTS	187,410	173,958	202,675	208,188	213,838	219,628	225,561
*Percentage Increase over prior year	1.3%	-7.2%	8.1%	2.7%	2.7%	2.7%	2.7%
Projects							
Costs	-	-	-	20,000	-	20,000	-
Funding (excl tax req)	-	-	-	(20,000)	-	(20,000)	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL Cost Center Expenditures	187,410	173,958	202,675	228,188	213,838	239,628	225,561
FUNDING SOURCES (REVENUE)							
Operations	(211,174)	(164,765)	(231,030)	(237,961)	(245,100)	(252,453)	(260,026)
Administration Overhead Recovery	16,314	16,314	17,155	18,013	18,913	19,859	20,852
Engineering Administration Overhead Recovery	7,450	7,450	11,200	11,760	12,348	12,965	13,614
TOTAL REVENUE	(187,410)	(141,001)	(202,675)	(208,188)	(213,838)	(219,628)	(225,561)
TOTAL FUNDING	(187,410)	(141,001)	(202,675)	(228,188)	(213,838)	(239,628)	(225,561)
Surplus/(Deficit)*	-	(32,957)	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
EXPENDITURES							
9502 - Capital Assets Under \$50K	9,884	-	-	-	-	-	-
TOTAL EXPENDITURES	9,884	-	-	-	-	-	-
FUNDING SOURCES							
Transfer From Equipment Replacement Fund	(9,884)	-	-	-	-	-	-
TOTAL FUNDING	(9,884)	-	-	-	-	-	-
SURPLUS / DEFICIT	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	352,322	352,322	374,496	401,099	428,020	455,246	482,763
Uses (transfer from)	(9,884)	-	-	-	-	-	-
Funding (transfer to)	29,415	29,415	23,794	23,913	24,016	24,103	24,424
Interest	2,642	19,296	2,809	3,008	3,210	3,414	3,621
Ending Balance	374,496	401,033	401,099	428,020	455,246	482,763	510,808
OPERATING RESERVE							
Beginning Balance	56,856	56,856	57,282	83,024	109,707	137,345	165,954
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	14,405	25,312	26,060	26,816	27,579	28,000
Interest	426	931	430	623	823	1,030	1,245
Ending Balance	57,282	72,192	83,024	109,707	137,345	165,954	195,199
NOTES							