

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

001 - Board							
OPERATING							
	2024		2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
	PLAN	ACTUAL					
<b>OPERATING COSTS</b>							
Operations	640,122	549,973	655,238	681,782	709,417	738,190	768,147
<b>TOTAL OPERATING COSTS</b>	<b>640,122</b>	<b>549,973</b>	<b>655,238</b>	<b>681,782</b>	<b>709,417</b>	<b>738,190</b>	<b>768,147</b>
*Percentage Increase over prior year	4.0%	-10.0%	2.4%	4.1%	4.1%	4.1%	4.1%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>640,122</b>	<b>549,973</b>	<b>655,238</b>	<b>681,782</b>	<b>709,417</b>	<b>738,190</b>	<b>768,147</b>
*Percentage Increase over prior year	4.0%	-22.5%	2.4%	4.1%	4.1%	4.1%	4.1%
<b>FUNDING SOURCES (REVENUE)</b>							
Administrative Recovery	89,786	89,786	89,917	94,413	99,133	104,090	109,295
<b>TOTAL REVENUE</b>	<b>89,786</b>	<b>89,786</b>	<b>89,917</b>	<b>94,413</b>	<b>99,133</b>	<b>104,090</b>	<b>109,295</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(11,494)	(11,906)	(11,799)	(12,291)	(12,803)	(13,337)	(13,894)
TAX REQ - CEN OK WEST	(12,345)	(12,621)	(12,762)	(13,293)	(13,848)	(14,425)	(15,027)
TAX REQ - KELOWNA	(532,273)	(524,592)	(536,732)	(559,089)	(582,395)	(606,690)	(632,017)
TAX REQ - PEACHLAND	(17,665)	(18,426)	(18,672)	(19,449)	(20,260)	(21,105)	(21,986)
TAX REQ - LAKE COUNTRY	(48,134)	(49,751)	(49,677)	(51,746)	(53,904)	(56,152)	(58,496)
TAX REQ - WEST KELOWNA	(107,996)	(112,612)	(115,513)	(120,325)	(125,341)	(130,570)	(136,020)
<b>TOTAL REQUISITION</b>	<b>(729,908)</b>	<b>(729,908)</b>	<b>(745,155)</b>	<b>(776,195)</b>	<b>(808,551)</b>	<b>(842,280)</b>	<b>(877,442)</b>
*Percentage increase over prior year Requisition	-8.0%	-8.0%	2.1%	4.2%	4.2%	4.2%	4.2%
<b>TOTAL FUNDING</b>	<b>(640,122)</b>	<b>(640,122)</b>	<b>(655,238)</b>	<b>(681,782)</b>	<b>(709,417)</b>	<b>(738,190)</b>	<b>(768,147)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(90,149)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
	PLAN	ACTUAL					
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	639	639	677	697	718	740	762
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	38	19	20	21	22	22	23
<b>Ending Balance</b>	<b>677</b>	<b>658</b>	<b>697</b>	<b>718</b>	<b>740</b>	<b>762</b>	<b>785</b>
<b>FACILITIES RESERVE</b>							
Beginning Balance	123,585	123,585	124,436	128,169	132,014	135,974	140,054
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	927	3,708	3,733	3,845	3,960	4,079	4,202
<b>Ending Balance</b>	<b>124,436</b>	<b>127,292</b>	<b>128,169</b>	<b>132,014</b>	<b>135,974</b>	<b>140,054</b>	<b>144,255</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	294,780	294,780	295,601	304,469	313,603	323,011	332,701
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	98,723	-	-	-	-	-	-
Interest	11,792	8,843	8,868	9,134	9,408	9,690	9,981
<b>Ending Balance</b>	<b>295,601</b>	<b>303,624</b>	<b>304,469</b>	<b>313,603</b>	<b>323,011</b>	<b>332,701</b>	<b>342,682</b>
<b>NOTES</b>							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

002 - Corporate Services and Administration							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	1,679,383	1,664,595	1,684,227	1,752,282	1,816,554	1,991,627	2,060,509
<b>TOTAL OPERATING COSTS</b>	<b>1,679,383</b>	<b>1,664,595</b>	<b>1,684,227</b>	<b>1,752,282</b>	<b>1,816,554</b>	<b>1,991,627</b>	<b>2,060,509</b>
*Percentage Increase over prior year	-7.7%	14.1%	0.3%	4.0%	3.7%	9.6%	3.5%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Capital Facilities Reserve	150,000	150,000	150,000	175,000	200,000	115,000	140,000
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>175,000</b>	<b>200,000</b>	<b>115,000</b>	<b>140,000</b>
<b>TOTAL COSTS</b>	<b>1,829,383</b>	<b>1,814,595</b>	<b>1,834,227</b>	<b>1,927,282</b>	<b>2,016,554</b>	<b>2,106,627</b>	<b>2,200,509</b>
*Percentage Increase over prior year	0.5%	2.6%	0.3%	5.1%	4.6%	4.5%	4.5%
<b>Projects</b>							
Costs	100,000	-	42,500	-	-	-	-
Funding (excl tax req)	(100,000)	-	(42,500)	-	-	-	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>1,929,383</b>	<b>1,814,595</b>	<b>1,876,727</b>	<b>1,927,282</b>	<b>2,016,554</b>	<b>2,106,627</b>	<b>2,200,509</b>
<b>FUNDING SOURCES (REVENUE)</b>							
Office Rentals	(33,799)	(35,738)	(34,475)	(35,509)	(36,574)	(37,671)	(38,802)
Administrative Recovery	(1,895,031)	(1,887,221)	(1,878,860)	(1,987,836)	(2,093,346)	(2,189,990)	(2,290,793)
Administration Overhead Charge	135,401	135,401	139,107	146,063	153,366	161,034	169,086
Other	(85,955)	(110,123)	(60,000)	(50,000)	(40,000)	(40,000)	(40,000)
<b>TOTAL REVENUE</b>	<b>(1,879,383)</b>	<b>(1,897,681)</b>	<b>(1,834,227)</b>	<b>(1,927,282)</b>	<b>(2,016,554)</b>	<b>(2,106,627)</b>	<b>(2,200,509)</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	(50,000)	-	(42,500)	-	-	-	-
<b>TOTAL FUNDING</b>	<b>(1,929,383)</b>	<b>(1,897,681)</b>	<b>(1,876,727)</b>	<b>(1,927,282)</b>	<b>(2,016,554)</b>	<b>(2,106,627)</b>	<b>(2,200,509)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>83,085</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EXPENDITURES</b>							
6500 - Capital Assets Under \$50K	58,000	-	52,000	50,000	-	52,000	-
6505 - Building Renovations	623,458	72,161	423,000	-	800,000	-	310,000
6506 - Records Management Software	103,000	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>784,458</b>	<b>72,161</b>	<b>475,000</b>	<b>50,000</b>	<b>800,000</b>	<b>52,000</b>	<b>310,000</b>
<b>FUNDING SOURCES</b>							
Proceeds of Sale	(18,000)	-	-	-	-	-	-
Debt Proceeds	-	-	-	-	(800,000)	-	-
Transfer From Capital Facilities Reserve	(766,458)	-	(475,000)	(50,000)	-	(52,000)	(310,000)
<b>TOTAL FUNDING</b>	<b>(784,458)</b>	<b>-</b>	<b>(475,000)</b>	<b>(50,000)</b>	<b>(800,000)</b>	<b>(52,000)</b>	<b>(310,000)</b>
Check	-	72,161	-	-	-	-	-
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>FACILITIES RESERVE</b>							
Beginning Balance	973,456	973,456	364,299	50,228	176,734	382,036	456,498
Uses (transfer from)	(766,458)	-	(475,000)	(50,000)	-	(52,000)	(310,000)
Funding (transfer to)	150,000	150,000	150,000	175,000	200,000	115,000	140,000
Interest	7,301	29,204	10,929	1,507	5,302	11,461	13,695
<b>Ending Balance</b>	<b>364,299</b>	<b>1,152,659</b>	<b>50,228</b>	<b>176,734</b>	<b>382,036</b>	<b>456,498</b>	<b>300,192</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	408,622	408,622	359,319	327,599	337,427	347,550	357,976
Uses (transfer from)	(50,000)	-	(42,500)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	697	12,259	10,780	9,828	10,123	10,426	10,739
<b>Ending Balance</b>	<b>359,319</b>	<b>420,881</b>	<b>327,599</b>	<b>337,427</b>	<b>347,550</b>	<b>357,976</b>	<b>368,715</b>
<b>NOTES</b>							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

003 - Financial Services							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	1,712,957	1,386,127	1,746,070	1,778,543	1,849,196	1,920,130	1,991,637
Temporary Borrowing Interest	35,000	33,881	35,000	35,000	35,000	35,000	35,000
<b>TOTAL OPERATING COSTS</b>	<b>1,747,957</b>	<b>1,420,008</b>	<b>1,781,070</b>	<b>1,813,543</b>	<b>1,884,196</b>	<b>1,955,130</b>	<b>2,026,637</b>
*Percentage Increase over prior year	9.9%	-2.6%	1.9%	1.8%	3.9%	3.8%	3.7%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>1,747,957</b>	<b>1,420,008</b>	<b>1,781,070</b>	<b>1,813,543</b>	<b>1,884,196</b>	<b>1,955,130</b>	<b>2,026,637</b>
*Percentage Increase over prior year	9.9%	-12.5%	1.9%	1.8%	3.9%	3.8%	3.7%
<u>Projects</u>							
Costs	126,673	63,337	32,460	-	4,000	-	5,000
Funding (excl tax req)	(126,673)	-	(28,960)	-	(4,000)	-	(5,000)
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>3,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>1,874,630</b>	<b>1,483,344</b>	<b>1,813,530</b>	<b>1,813,543</b>	<b>1,888,196</b>	<b>1,955,130</b>	<b>2,031,637</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Services - OBWB and SIR	(211,300)	(168,300)	(213,300)	(215,300)	(218,300)	(220,300)	(133,300)
Administrative Recovery	(1,628,419)	(1,404,691)	(1,689,907)	(1,722,961)	(1,797,000)	(1,872,639)	(2,038,187)
Administration Overhead Charge	94,761	-	121,636	127,718	134,104	140,809	147,850
Other	(3,000)	(49,284)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
<b>TOTAL REVENUE</b>	<b>(1,747,957)</b>	<b>(1,622,276)</b>	<b>(1,784,570)</b>	<b>(1,813,543)</b>	<b>(1,884,196)</b>	<b>(1,955,130)</b>	<b>(2,026,637)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(126,673)	-	(28,960)	-	(4,000)	-	(5,000)
<b>TOTAL FUNDING</b>	<b>(1,874,630)</b>	<b>(1,622,276)</b>	<b>(1,813,530)</b>	<b>(1,813,543)</b>	<b>(1,888,196)</b>	<b>(1,955,130)</b>	<b>(2,031,637)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>138,931</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
6501 - Capital Assets Under \$50K	30,900	-	30,900	30,900	30,900	30,900	30,900
<b>TOTAL EXPENDITURES</b>	<b>30,900</b>	<b>-</b>	<b>30,900</b>	<b>30,900</b>	<b>30,900</b>	<b>30,900</b>	<b>30,900</b>
<u>FUNDING SOURCES</u>							
Transfer From Equipment Replacement	(30,900)	-	(30,900)	(30,900)	(30,900)	(30,900)	(30,900)
<b>TOTAL FUNDING</b>	<b>(30,900)</b>	<b>-</b>	<b>(30,900)</b>	<b>(30,900)</b>	<b>(30,900)</b>	<b>(30,900)</b>	<b>(30,900)</b>
Check	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	243,963	243,963	214,893	190,440	165,253	139,310	112,590
Uses (transfer from)	(30,900)	-	(30,900)	(30,900)	(30,900)	(30,900)	(30,900)
Interest	1,830	7,319	6,447	5,713	4,958	4,179	3,378
<b>Ending Balance</b>	<b>214,893</b>	<b>251,282</b>	<b>190,440</b>	<b>165,253</b>	<b>139,310</b>	<b>112,590</b>	<b>85,067</b>
OPERATING RESERVE							
Beginning Balance	341,309	341,309	217,196	194,752	200,594	202,612	208,691
Uses (transfer from)	(126,673)	-	(28,960)	-	(4,000.00)	-	(5,000.00)
Funding (transfer to)	-	-	-	-	-	-	-
Interest	2,560	10,239	6,516	5,843	6,018	6,078	6,261
<b>Ending Balance</b>	<b>217,196</b>	<b>351,549</b>	<b>194,752</b>	<b>200,594</b>	<b>202,612</b>	<b>208,691</b>	<b>209,951</b>
NOTES							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

004 - Engineering							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	476,348	439,020	577,446	602,752	625,943	650,052	675,118
<b>TOTAL OPERATING COSTS</b>	<b>476,348</b>	<b>439,020</b>	<b>577,446</b>	<b>602,752</b>	<b>625,943</b>	<b>650,052</b>	<b>675,118</b>
*Percentage Increase over prior year	22.8%	-7.6%	21.2%	4.4%	3.8%	3.9%	3.9%
<b>TOTAL COSTS</b>	<b>476,348</b>	<b>439,020</b>	<b>577,446</b>	<b>602,752</b>	<b>625,943</b>	<b>650,052</b>	<b>675,118</b>
*Percentage Increase over prior year	22.8%	-7.6%	21.2%	4.4%	3.8%	3.9%	3.9%
<u>Projects</u>							
Costs	35,000	-	7,500	-	-	-	-
Funding (excl tax req)	(35,000)	-	(7,500)	-	-	-	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>511,348</b>	<b>439,020</b>	<b>584,946</b>	<b>602,752</b>	<b>625,943</b>	<b>650,052</b>	<b>675,118</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	-	(2,750)	-	-	-	-	-
Administration Overhead Charge	53,051	53,051	59,442	62,414	65,535	68,811	72,252
Engineering Administration Overhead Recovery	(429,399)	(415,150)	(516,888)	(545,166)	(571,477)	(598,864)	(627,370)
Other Grants	(100,000)	(142,153)	(120,000)	(120,000)	(120,000)	(120,000)	(120,000)
<b>TOTAL REVENUE</b>	<b>(476,348)</b>	<b>(507,002)</b>	<b>(577,446)</b>	<b>(602,752)</b>	<b>(625,943)</b>	<b>(650,052)</b>	<b>(675,118)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(35,000)	-	(7,500)	-	-	-	-
<b>TOTAL FUNDING</b>	<b>(511,348)</b>	<b>(507,002)</b>	<b>(584,946)</b>	<b>(602,752)</b>	<b>(625,943)</b>	<b>(650,052)</b>	<b>(675,118)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>67,982</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
4000 - Capital Assets Under \$50K	10,000	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>FUNDING SOURCES</u>							
Proceeds of Sale	-	-	-	-	-	-	-
Transfer From Equipment Replacement Reserve	(10,000)	-	-	-	-	-	-
<b>TOTAL FUNDING</b>	<b>(10,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Check	-	-	-	-	-	-	-
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EQUIPMENT RESERVE</u>							
Beginning Balance	92,352	92,352	82,872	85,358	87,919	90,557	93,273
Uses (transfer from)	(10,000)	-	-	-	-	-	-
Interest	520	2,771	2,486	2,561	2,638	2,717	2,798
<b>Ending Balance</b>	<b>82,872</b>	<b>95,123</b>	<b>85,358</b>	<b>87,919</b>	<b>90,557</b>	<b>93,273</b>	<b>96,072</b>
<u>OPERATING RESERVE</u>							
Beginning Balance	142,541	142,541	108,610	104,368	107,499	110,724	114,046
Uses (transfer from)	(35,000)	-	(7,500)	-	-	-	-
Interest	1,069	4,276	3,258	3,131	3,225	3,322	3,421
<b>Ending Balance</b>	<b>108,610</b>	<b>146,817</b>	<b>104,368</b>	<b>107,499</b>	<b>110,724</b>	<b>114,046</b>	<b>117,468</b>
<b>NOTES</b>							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

005 - Human Resources							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	616,733	626,768	777,413	793,415	823,056	853,839	885,808
<b>TOTAL OPERATING COSTS</b>	<b>616,733</b>	<b>626,768</b>	<b>777,413</b>	<b>793,415</b>	<b>823,056</b>	<b>853,839</b>	<b>885,808</b>
*Percentage Increase over prior year	26.7%	33.8%	26.1%	2.1%	3.7%	3.7%	3.7%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>616,733</b>	<b>626,768</b>	<b>777,413</b>	<b>793,415</b>	<b>823,056</b>	<b>853,839</b>	<b>885,808</b>
*Percentage Increase over prior year	26.7%	18.7%	26.1%	2.1%	3.7%	3.7%	3.7%
<b>Projects</b>							
Costs	72,500	6,384	20,000	-	-	-	-
Funding (excl tax req)	(72,500)	-	(20,000)	-	-	-	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>6,384</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>689,233</b>	<b>633,152</b>	<b>797,413</b>	<b>793,415</b>	<b>823,056</b>	<b>853,839</b>	<b>885,808</b>
<b>FUNDING SOURCES (REVENUE)</b>							
Administrative Recovery	(635,937)	(635,937)	(805,761)	(823,180)	(854,310)	(886,655)	(920,265)
Administration Overhead Charge	19,204	19,204	28,348	29,766	31,254	32,817	34,457
Other	-	(115)	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>(616,733)</b>	<b>(616,848)</b>	<b>(777,413)</b>	<b>(793,415)</b>	<b>(823,056)</b>	<b>(853,839)</b>	<b>(885,808)</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	(72,500)	-	(20,000)	-	-	-	-
<b>TOTAL FUNDING</b>	<b>(689,233)</b>	<b>(616,848)</b>	<b>(797,413)</b>	<b>(793,415)</b>	<b>(823,056)</b>	<b>(853,839)</b>	<b>(885,808)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(16,304)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	6,565	6,565	6,612	6,810	7,014	7,225	7,441
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	47	197	198	204	210	217	223
<b>Ending Balance</b>	<b>6,612</b>	<b>6,762</b>	<b>6,810</b>	<b>7,014</b>	<b>7,225</b>	<b>7,441</b>	<b>7,665</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	113,129	113,129	41,478	22,722	23,404	24,106	24,829
Uses (transfer from)	(72,500)	-	(20,000)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	848	3,394	1,244	682	702	723	745
<b>Ending Balance</b>	<b>41,478</b>	<b>116,523</b>	<b>22,722</b>	<b>23,404</b>	<b>24,106</b>	<b>24,829</b>	<b>25,574</b>
<b>NOTES</b>							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

006 - Information Services							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	1,419,219	1,236,255	1,675,914	1,750,525	1,823,801	1,902,970	1,981,519
<b>TOTAL OPERATING COSTS</b>	<b>1,419,219</b>	<b>1,236,255</b>	<b>1,675,914</b>	<b>1,750,525</b>	<b>1,823,801</b>	<b>1,902,970</b>	<b>1,981,519</b>
*Percentage Increase over prior year	17.5%	-0.7%	18.1%	4.5%	4.2%	4.3%	4.1%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	264,775	264,775	276,760	288,040	299,403	324,502	336,133
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>264,775</b>	<b>264,775</b>	<b>276,760</b>	<b>288,040</b>	<b>299,403</b>	<b>324,502</b>	<b>336,133</b>
<b>TOTAL COSTS</b>	<b>1,683,994</b>	<b>1,501,030</b>	<b>1,952,674</b>	<b>2,038,565</b>	<b>2,123,204</b>	<b>2,227,472</b>	<b>2,317,652</b>
*Percentage Increase over prior year	12.9%	-1.2%	16.0%	4.4%	4.2%	4.9%	4.0%
<u>Projects</u>							
Costs	25,000	12,000	-	-	-	-	-
Funding (excl tax req)	(25,000)	-	-	-	-	-	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>1,708,994</b>	<b>1,513,030</b>	<b>1,952,674</b>	<b>2,038,565</b>	<b>2,123,204</b>	<b>2,227,472</b>	<b>2,317,652</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(90,525)	(83,543)	(95,000)	(95,000)	(95,000)	(95,000)	(95,000)
Administrative Recovery	(1,590,881)	(1,590,881)	(1,866,447)	(1,954,677)	(2,041,771)	(2,148,617)	(2,241,504)
Administration Overhead Charge	34,532	34,532	46,773	49,142	51,567	54,146	56,853
Other	(37,120)	(39,147)	(38,000)	(38,030)	(38,000)	(38,000)	(38,000)
<b>TOTAL REVENUE</b>	<b>(1,683,994)</b>	<b>(1,679,039)</b>	<b>(1,952,674)</b>	<b>(2,038,565)</b>	<b>(2,123,204)</b>	<b>(2,227,472)</b>	<b>(2,317,652)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(25,000)	-	-	-	-	-	-
<b>TOTAL FUNDING</b>	<b>(1,708,994)</b>	<b>(1,679,039)</b>	<b>(1,952,674)</b>	<b>(2,038,565)</b>	<b>(2,123,204)</b>	<b>(2,227,472)</b>	<b>(2,317,652)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>166,009</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
6502 - Annual Replacements	121,500	89,241	128,500	135,500	148,000	155,000	163,000
6507 - Server Refresh	-	-	-	-	360,500	-	-
6508 - Core Network Refresh	-	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>173,150</b>	<b>148,944</b>	<b>128,500</b>	<b>135,500</b>	<b>508,500</b>	<b>155,000</b>	<b>163,000</b>
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(5,000)	(6,095)	-	-	-	-	-
Transfer From Equipment Replacement Fund	(168,150)	-	(128,500)	(135,500)	(508,500)	(155,000)	(163,000)
<b>TOTAL FUNDING</b>	<b>(173,150)</b>	<b>(6,095)</b>	<b>(128,500)</b>	<b>(135,500)</b>	<b>(508,500)</b>	<b>(155,000)</b>	<b>(163,000)</b>
Check	-	142,849	-	-	-	-	-

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

006 - Information Services							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	77,237	77,237	174,441	327,935	490,313	295,925	474,305
Uses (transfer from)	(168,150)	-	(128,500)	(135,500)	(508,500)	(155,000)	(163,000)
Funding (transfer to)	264,775	264,775	276,760	288,040	299,403	324,502	336,133
Interest	579	2,317	5,233	9,838	14,709	8,878	14,229
<b>Ending Balance</b>	<b>174,441</b>	<b>344,329</b>	<b>327,935</b>	<b>490,313</b>	<b>295,925</b>	<b>474,305</b>	<b>661,667</b>
OPERATING RESERVE							
Beginning Balance	390,901	390,901	368,833	379,898	391,295	403,034	415,125
Uses (transfer from)	(25,000)	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	2,932	11,727	11,065	11,397	11,739	12,091	12,454
<b>Ending Balance</b>	<b>368,833</b>	<b>402,628</b>	<b>379,898</b>	<b>391,295</b>	<b>403,034</b>	<b>415,125</b>	<b>427,579</b>
NOTES							

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**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

007 - Electoral Areas							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	31,092	8,502	36,193	37,577	39,016	40,513	42,069
<b>TOTAL OPERATING COSTS</b>	<b>31,092</b>	<b>8,502</b>	<b>36,193</b>	<b>37,577</b>	<b>39,016</b>	<b>40,513</b>	<b>42,069</b>
*Percentage Increase over prior year	687.6%	223.8%	16.4%	3.8%	3.8%	3.8%	3.8%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	25,000	25,000	27,500	30,000	32,500	35,000	37,500
<b>TOTAL TRANSFERS</b>	<b>25,000</b>	<b>25,000</b>	<b>27,500</b>	<b>30,000</b>	<b>32,500</b>	<b>35,000</b>	<b>37,500</b>
<b>TOTAL COSTS</b>	<b>56,092</b>	<b>33,502</b>	<b>63,693</b>	<b>67,577</b>	<b>71,516</b>	<b>75,513</b>	<b>79,569</b>
*Percentage Increase over prior year	93.8%	15.7%	13.6%	6.1%	5.8%	5.6%	5.4%
<b>Projects</b>							
Costs	70,000	71,758	-	35,000	80,000	-	-
Funding (excl tax req)	(70,000)	-	-	(35,000)	(80,000)	-	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>(71,758)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>126,092</b>	<b>105,260</b>	<b>63,693</b>	<b>102,577</b>	<b>151,516</b>	<b>75,513</b>	<b>79,569</b>
<b>FUNDING SOURCES (REVENUE)</b>							
Administration Overhead Recovery	2,704	2,704	13,615	14,296	15,011	15,761	16,549
Grants	-	(11,600)	(10,000)	(20,000)	(30,000)	(30,000)	(30,000)
<b>TOTAL REVENUE</b>	<b>2,704</b>	<b>(8,896)</b>	<b>3,615</b>	<b>(5,704)</b>	<b>(14,989)</b>	<b>(14,239)</b>	<b>(13,451)</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	(70,000)	-	-	(35,000)	(80,000)	-	-
TAX REQ - CEN OK EAST	(28,348)	(28,510)	(32,336)	(29,724)	(27,156)	(29,436)	(31,764)
TAX REQ - CEN OK WEST	(30,448)	(30,286)	(34,973)	(32,149)	(29,371)	(31,837)	(34,354)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(58,796)</b>	<b>(58,796)</b>	<b>(67,308)</b>	<b>(61,873)</b>	<b>(56,527)</b>	<b>(61,274)</b>	<b>(66,118)</b>
*Percentage increase over prior year Requisition	1323.4%	2267.8%	14.5%	-8.1%	-8.6%	8.4%	7.9%
<b>TOTAL FUNDING</b>	<b>(126,092)</b>	<b>(67,692)</b>	<b>(63,693)</b>	<b>(102,577)</b>	<b>(151,516)</b>	<b>(75,513)</b>	<b>(79,569)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(37,568)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>FACILITIES RESERVE</b>							
Beginning Balance	131,676	131,676	132,664	136,644	140,743	144,965	149,314
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	988	3,950	3,980	4,099	4,222	4,349	4,479
<b>Ending Balance</b>	<b>132,664</b>	<b>135,626</b>	<b>136,644</b>	<b>140,743</b>	<b>144,965</b>	<b>149,314</b>	<b>153,794</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	99,439	99,439	55,185	84,340	81,870	36,826	72,931
Uses (transfer from)	(70,000)	-	-	(35,000)	(80,000)	-	-
Funding (transfer to)	25,000	25,000	27,500	30,000	32,500	35,000	37,500
Interest	746	2,983	1,656	2,530	2,456	1,105	2,188
<b>Ending Balance</b>	<b>55,185</b>	<b>127,422</b>	<b>84,340</b>	<b>81,870</b>	<b>36,826</b>	<b>72,931</b>	<b>112,619</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Inflationary wage adjustments (\$2.5K)							
2. Admin OH increase resulting from 2024 budget increase (\$10K)							
3. Transfers to reserves for irregular projects (ortho photos & elections) (\$2.5K)							



**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

008 - Electoral Areas Central Okanagan West							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	34,040	35,962	37,880	39,251	40,673	42,148	43,678
Other Operating Expenses	-	-	-	-	-	-	-
<b>TOTAL OPERATING COSTS</b>	<b>34,040</b>	<b>35,962</b>	<b>37,880</b>	<b>39,251</b>	<b>40,673</b>	<b>42,148</b>	<b>43,678</b>
*Percentage Increase over prior year	44.8%	59.1%	11.3%	3.6%	3.6%	3.6%	3.6%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>34,040</b>	<b>35,962</b>	<b>37,880</b>	<b>39,251</b>	<b>40,673</b>	<b>42,148</b>	<b>43,678</b>
*Percentage Increase over prior year	44.8%	52.6%	11.3%	3.6%	3.6%	3.6%	3.6%
<b>FUNDING SOURCES (REVENUE)</b>							
Administration Overhead Recovery	7,444	7,444	7,076	7,430	7,801	8,191	8,601
Other	-	(71)	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>7,444</b>	<b>7,373</b>	<b>7,076</b>	<b>7,430</b>	<b>7,801</b>	<b>8,191</b>	<b>8,601</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	(9,000)	-	(6,000)	(3,000)	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(32,484)	(32,484)	(38,956)	(43,681)	(48,474)	(50,339)	(52,278)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(32,484)</b>	<b>(32,484)</b>	<b>(38,956)</b>	<b>(43,681)</b>	<b>(48,474)</b>	<b>(50,339)</b>	<b>(52,278)</b>
*Percentage increase over prior year Requisition	18.5%	18.5%	19.9%	12.1%	11.0%	3.8%	3.9%
<b>TOTAL FUNDING</b>	<b>(34,040)</b>	<b>(25,111)</b>	<b>(37,880)</b>	<b>(39,251)</b>	<b>(40,673)</b>	<b>(42,148)</b>	<b>(43,678)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(10,851)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
OPERATING RESERVE							
Beginning Balance	33,116	33,116	24,365	19,096	16,669	17,169	17,684
Uses (transfer from)	(9,000)	-	(6,000)	(3,000)	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	248	993	731	573	500	515	531
<b>Ending Balance</b>	<b>24,365</b>	<b>34,110</b>	<b>19,096</b>	<b>16,669</b>	<b>17,169</b>	<b>17,684</b>	<b>18,214</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Inflationary remuneration adjustments (\$1,500)							
2. Conference & travel costs adjusted to reflect increasing costs (\$1,500)							
3. Operating reserves used to spread requisition increase over three years							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

009 - Electoral Areas Central Okanagan East							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	39,482	36,162	43,107	44,644	46,237	47,890	49,602
<b>TOTAL OPERATING COSTS</b>	<b>39,482</b>	<b>36,162</b>	<b>43,107</b>	<b>44,644</b>	<b>46,237</b>	<b>47,890</b>	<b>49,602</b>
*Percentage Increase over prior year	59.4%	75.8%	9.2%	3.6%	3.6%	3.6%	3.6%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>39,482</b>	<b>36,162</b>	<b>43,107</b>	<b>44,644</b>	<b>46,237</b>	<b>47,890</b>	<b>49,602</b>
*Percentage Increase over prior year	59.4%	67.3%	9.2%	3.6%	3.6%	3.6%	3.6%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	-	-	-	-	-	-	-
Administration Overhead Recovery	7,584	7,584	7,674	8,058	8,461	8,884	9,328
Other	-	(95)	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>7,584</b>	<b>7,489</b>	<b>7,674</b>	<b>8,058</b>	<b>8,461</b>	<b>8,884</b>	<b>9,328</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	(15,000)	-	(10,000)	(5,000)	-	-	-
TAX REQ - CEN OK EAST	(32,066)	(32,066)	(40,781)	(47,702)	(54,698)	(56,773)	(58,930)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(32,066)</b>	<b>(32,066)</b>	<b>(40,781)</b>	<b>(47,702)</b>	<b>(54,698)</b>	<b>(56,773)</b>	<b>(58,930)</b>
*Percentage increase over prior year Requisition	-8.2%	14.5%	27.2%	17.0%	14.7%	3.8%	3.8%
<b>TOTAL FUNDING</b>	<b>(39,482)</b>	<b>(24,577)</b>	<b>(43,107)</b>	<b>(44,644)</b>	<b>(46,237)</b>	<b>(47,890)</b>	<b>(49,602)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(11,585)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING RESERVE</b>							
Beginning Balance	41,593	41,593	26,905	17,713	13,244	13,641	14,050
Uses (transfer from)	(15,000)	-	(10,000)	(5,000)	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	312	1,248	807	531	397	409	422
<b>Ending Balance</b>	<b>26,905</b>	<b>42,841</b>	<b>17,713</b>	<b>13,244</b>	<b>13,641</b>	<b>14,050</b>	<b>14,472</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Inflationary remuneration adjustments (\$1,500)							
2. Conference & travel costs adjusted to reflect increasing costs (\$1,500)							
3. Operating reserves used to spread requisition increase over three years							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

011 - Regional Grants in Aid							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	208,500	208,500	230,000	230,000	230,000	230,000	230,000
<b>TOTAL OPERATING COSTS</b>	<b>208,500</b>	<b>208,500</b>	<b>230,000</b>	<b>230,000</b>	<b>230,000</b>	<b>230,000</b>	<b>230,000</b>
*Percentage Increase over prior year	206.6%	206.6%	10.3%	0.0%	0.0%	0.0%	0.0%
<b>TOTAL COSTS</b>							
	<b>208,500</b>	<b>208,500</b>	<b>230,000</b>	<b>230,000</b>	<b>230,000</b>	<b>230,000</b>	<b>230,000</b>
*Percentage Increase over prior year	206.6%	206.6%	10.3%	0.0%	0.0%	0.0%	0.0%
<b>TOTAL Cost Center Expenditures</b>	<b>208,500</b>	<b>208,500</b>	<b>230,000</b>	<b>230,000</b>	<b>230,000</b>	<b>230,000</b>	<b>230,000</b>
<b>FUNDING SOURCES (REVENUE)</b>							
Administrative Recovery	3,740	3,740	11,468	12,041	12,643	13,276	13,939
<b>TOTAL REVENUE</b>	<b>3,740</b>	<b>3,740</b>	<b>11,468</b>	<b>12,041</b>	<b>12,643</b>	<b>13,276</b>	<b>13,939</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(3,342)	(3,473)	(3,824)	(3,833)	(3,842)	(3,852)	(3,863)
TAX REQ - CEN OK WEST	(3,590)	(3,692)	(4,135)	(4,145)	(4,156)	(4,166)	(4,178)
TAX REQ - KELOWNA	(154,772)	(152,502)	(173,928)	(174,341)	(174,775)	(175,230)	(175,708)
TAX REQ - PEACHLAND	(5,137)	(5,359)	(6,051)	(6,065)	(6,080)	(6,096)	(6,112)
TAX REQ - LAKE COUNTRY	(13,996)	(14,469)	(16,098)	(16,136)	(16,176)	(16,218)	(16,263)
TAX REQ - WEST KELOWNA	(31,403)	(32,746)	(37,432)	(37,521)	(37,614)	(37,712)	(37,815)
<b>TOTAL REQUISITION</b>	<b>(212,240)</b>	<b>(212,241)</b>	<b>(241,468)</b>	<b>(242,041)</b>	<b>(242,643)</b>	<b>(243,276)</b>	<b>(243,939)</b>
*Percentage increase over prior year Requisition	203.0%	203.0%	13.8%	0.2%	0.2%	0.3%	0.3%
<b>TOTAL FUNDING</b>	<b>(208,500)</b>	<b>(208,501)</b>	<b>(230,000)</b>	<b>(230,000)</b>	<b>(230,000)</b>	<b>(230,000)</b>	<b>(230,000)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING RESERVE</b>							
Beginning Balance	1,668	1,668	1,680	1,731	1,783	1,836	1,891
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	13	50	50	52	53	55	57
<b>Ending Balance</b>	<b>1,680</b>	<b>1,718</b>	<b>1,731</b>	<b>1,783</b>	<b>1,836</b>	<b>1,891</b>	<b>1,948</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Okanagan Film Commission requested increase of \$15,000. Total grant-in-aid \$155,000 plus \$10,000 in-kind.							
2. Central Okanagan Community Gardens requested increase of \$6,000. Total grant-in-aid \$35,000.							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

<b>012 - Grants - Westside Electoral Area</b>							
<b>OPERATING</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	5,400	3,400	5,400	5,400	5,400	5,400	5,400
<b>TOTAL OPERATING COSTS</b>	<b>5,400</b>	<b>3,400</b>	<b>5,400</b>	<b>5,400</b>	<b>5,400</b>	<b>5,400</b>	<b>5,400</b>
*Percentage Increase over prior year	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>5,400</b>	<b>3,400</b>	<b>5,400</b>	<b>5,400</b>	<b>5,400</b>	<b>5,400</b>	<b>5,400</b>
*Percentage Increase over prior year	0.0%	-37.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Administrative Recovery	297	297	297	312	327	344	361
<b>TOTAL REVENUE</b>	<b>297</b>	<b>297</b>	<b>297</b>	<b>312</b>	<b>327</b>	<b>344</b>	<b>361</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(5,697)	(5,697)	(5,697)	(5,712)	(5,727)	(5,744)	(5,761)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(5,697)</b>	<b>(5,697)</b>	<b>(5,697)</b>	<b>(5,712)</b>	<b>(5,727)</b>	<b>(5,744)</b>	<b>(5,761)</b>
*Percentage increase over prior year Requisition	-1.9%	-1.9%	0.0%	0.3%	0.3%	0.3%	0.3%
<b>TOTAL FUNDING</b>	<b>(5,400)</b>	<b>(5,400)</b>	<b>(5,400)</b>	<b>(5,400)</b>	<b>(5,400)</b>	<b>(5,400)</b>	<b>(5,400)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>2,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING RESERVE</b>							
Beginning Balance	7,061	7,061	7,114	7,327	7,547	7,774	8,007
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	53	212	213	220	226	233	240
<b>Ending Balance</b>	<b>7,114</b>	<b>7,273</b>	<b>7,327</b>	<b>7,547</b>	<b>7,774</b>	<b>8,007</b>	<b>8,247</b>
<b>NOTES</b>							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

013 - Grants - Central Okanagan East							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	4,000	-	4,000	4,000	4,000	4,000	4,000
<b>TOTAL OPERATING COSTS</b>	<b>4,000</b>	<b>-</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
*Percentage Increase over prior year	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>4,000</b>	<b>-</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
*Percentage Increase over prior year	0.0%	-100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Administrative Recovery	220	220	220	231	243	255	267
<b>TOTAL REVENUE</b>	<b>220</b>	<b>220</b>	<b>220</b>	<b>231</b>	<b>243</b>	<b>255</b>	<b>267</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(4,220)	(4,220)	(4,220)	(4,231)	(4,243)	(4,255)	(4,267)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(4,220)</b>	<b>(4,220)</b>	<b>(4,220)</b>	<b>(4,231)</b>	<b>(4,243)</b>	<b>(4,255)</b>	<b>(4,267)</b>
*Percentage increase over prior year Requisition	-1.9%	-1.9%	0.0%	0.3%	0.3%	0.3%	0.3%
<b>TOTAL FUNDING</b>	<b>(4,000)</b>	<b>(4,000)</b>	<b>(4,000)</b>	<b>(4,000)</b>	<b>(4,000)</b>	<b>(4,000)</b>	<b>(4,000)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>4,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING RESERVE</b>							
Beginning Balance	7,006	7,006	7,058	7,270	7,488	7,713	7,944
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	53	210	212	218	225	231	238
<b>Ending Balance</b>	<b>7,058</b>	<b>7,216</b>	<b>7,270</b>	<b>7,488</b>	<b>7,713</b>	<b>7,944</b>	<b>8,182</b>
<b>NOTES</b>							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

019 - Electoral Areas Fire Protection							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	210,093	172,485	290,805	305,951	314,427	323,230	332,373
<b>TOTAL OPERATING COSTS</b>	<b>210,093</b>	<b>172,485</b>	<b>290,805</b>	<b>305,951</b>	<b>314,427</b>	<b>323,230</b>	<b>332,373</b>
*Percentage Increase over prior year	-12.2%	14.6%	38.4%	5.2%	2.8%	2.8%	2.8%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	7,000	7,000	7,000	7,000	7,000	7,000	7,000
<b>TOTAL TRANSFERS</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>
<b>TOTAL COSTS</b>	<b>217,093</b>	<b>179,485</b>	<b>297,805</b>	<b>312,951</b>	<b>321,427</b>	<b>330,230</b>	<b>339,373</b>
*Percentage Increase over prior year	-11.9%	17.7%	37.2%	5.1%	2.7%	2.7%	2.8%
<u>Projects</u>							
Costs	-	-	32,000	-	-	-	-
Funding (excl tax req)	-	-	(32,000)	-	-	-	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>217,093</b>	<b>179,485</b>	<b>329,805</b>	<b>312,951</b>	<b>321,427</b>	<b>330,230</b>	<b>339,373</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	57,512	57,512	56,435	59,257	62,220	65,331	68,597
Grants	(99,378)	(81,627)	(138,000)	(125,711)	(130,739)	(135,969)	(141,408)
<b>TOTAL REVENUE</b>	<b>(41,866)</b>	<b>(24,115)</b>	<b>(81,565)</b>	<b>(66,454)</b>	<b>(68,520)</b>	<b>(70,638)</b>	<b>(72,811)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(84,485)	(85,040)	(119,257)	(118,419)	(121,499)	(124,710)	(128,059)
TAX REQ - CEN OK WEST	(90,742)	(90,187)	(128,983)	(128,077)	(131,408)	(134,882)	(138,503)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(175,227)</b>	<b>(175,227)</b>	<b>(248,240)</b>	<b>(246,497)</b>	<b>(252,907)</b>	<b>(259,592)</b>	<b>(266,563)</b>
*Percentage increase over prior year Requisition	-15.3%	-15.3%	41.7%	-0.7%	2.6%	2.6%	2.7%
<b>TOTAL FUNDING</b>	<b>(217,093)</b>	<b>(199,342)</b>	<b>(329,805)</b>	<b>(312,951)</b>	<b>(321,427)</b>	<b>(330,230)</b>	<b>(339,373)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>19,857</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9535 - Vehicles	143,850	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>143,850</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(2,500)	-	-	-	-	-	-
Debt	(141,350)	-	-	-	-	-	-
<b>TOTAL FUNDING</b>	<b>(143,850)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>FACILITIES RESERVE</b>							
Beginning Balance	23,693	23,693	30,870	38,797	46,960	55,369	64,030
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Interest	178	711	926	1,164	1,409	1,661	1,921
<b>Ending Balance</b>	<b>30,870</b>	<b>31,403</b>	<b>38,797</b>	<b>46,960</b>	<b>55,369</b>	<b>64,030</b>	<b>72,951</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	1,000	1,000	1,008	1,038	1,069	1,101	1,134
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	8	30	30	31	32	33	34
<b>Ending Balance</b>	<b>1,008</b>	<b>1,030</b>	<b>1,038</b>	<b>1,069</b>	<b>1,101</b>	<b>1,134</b>	<b>1,168</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Inflationary adjustments to wages (\$10K)							
2. Debt servicing costs for vehicle replacement (\$34K)							
3. Increased budget for FireSmart activities - rebates and development of Community Wildfire Resiliency Plan (\$65K) - funded from CRI FireSmart Grant							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

020 - Lakeshore Road Fire Protection							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	25,577	31,168	32,514	33,814	35,165	36,571	38,032
<b>TOTAL OPERATING COSTS</b>	<b>25,577</b>	<b>31,168</b>	<b>32,514</b>	<b>33,814</b>	<b>35,165</b>	<b>36,571</b>	<b>38,032</b>
*Percentage Increase over prior year	-0.4%	24.2%	27.1%	4.0%	4.0%	4.0%	4.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Administration Overhead Recovery	1,413	1,413	1,407	1,477	1,551	1,629	1,710
<b>TOTAL REVENUE</b>	<b>1,413</b>	<b>1,413</b>	<b>1,407</b>	<b>1,477</b>	<b>1,551</b>	<b>1,629</b>	<b>1,710</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(26,990)	(26,990)	(33,921)	(35,291)	(36,716)	(38,199)	(39,743)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(26,990)</b>	<b>(26,990)</b>	<b>(33,921)</b>	<b>(35,291)</b>	<b>(36,716)</b>	<b>(38,199)</b>	<b>(39,743)</b>
*Percentage increase over prior year Requisition	-2.2%	-2.2%	25.7%	4.0%	4.0%	4.0%	4.0%
<b>TOTAL FUNDING</b>	<b>(25,577)</b>	<b>(25,577)</b>	<b>(32,514)</b>	<b>(33,814)</b>	<b>(35,165)</b>	<b>(36,571)</b>	<b>(38,032)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(5,591)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING RESERVE</b>							
Beginning Balance	1,225	1,225	1,235	1,272	1,310	1,349	1,390
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	9	37	37	38	39	40	42
<b>Ending Balance</b>	<b>1,235</b>	<b>1,262</b>	<b>1,272</b>	<b>1,310</b>	<b>1,349</b>	<b>1,390</b>	<b>1,431</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Increase in contracted services (\$7K)							



**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

021 - Ellison Volunteer Fire Department							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	484,253	453,673	582,157	590,852	610,495	630,854	649,952
<b>TOTAL OPERATING COSTS</b>	<b>484,253</b>	<b>453,673</b>	<b>582,157</b>	<b>590,852</b>	<b>610,495</b>	<b>630,854</b>	<b>649,952</b>
*Percentage Increase over prior year	16.9%	-4.9%	20.2%	1.5%	3.3%	3.3%	3.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	156,060	156,060	122,191	124,995	127,854	130,771	135,436
Transfer to Capital Facilities Reserve	150,000	150,000	152,000	154,040	156,121	158,243	162,991
<b>TOTAL TRANSFERS</b>	<b>306,060</b>	<b>306,060</b>	<b>274,191</b>	<b>279,035</b>	<b>283,975</b>	<b>289,014</b>	<b>298,427</b>
<b>TOTAL COSTS</b>	<b>790,313</b>	<b>759,733</b>	<b>856,348</b>	<b>869,887</b>	<b>894,470</b>	<b>919,868</b>	<b>948,379</b>
*Percentage Increase over prior year	39.4%	13.4%	8.4%	1.6%	2.8%	2.8%	3.1%
<u>Projects</u>							
Costs	-	-	10,000	-	-	-	-
Funding (excl tax req)	-	-	(10,000)	-	-	-	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>790,313</b>	<b>759,733</b>	<b>866,348</b>	<b>869,887</b>	<b>894,470</b>	<b>919,868</b>	<b>948,379</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(44,880)	(71,650)	(45,778)	(46,693)	(47,627)	(49,056)	(50,528)
Administrative Recovery	82,273	82,273	130,342	136,859	143,702	150,887	158,432
UBCM Grant	-	(14,434)	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>37,393</b>	<b>(3,812)</b>	<b>84,564</b>	<b>90,166</b>	<b>96,075</b>	<b>101,831</b>	<b>107,904</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(45,000)	-	(10,000)	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(782,706)	(782,706)	(940,912)	(960,053)	(990,545)	(1,021,700)	(1,056,283)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(782,706)</b>	<b>(782,706)</b>	<b>(940,912)</b>	<b>(960,053)</b>	<b>(990,545)</b>	<b>(1,021,700)</b>	<b>(1,056,283)</b>
*Percentage increase over prior year Requisition	45.2%	45.2%	20.2%	2.0%	3.2%	3.1%	3.4%
<b>TOTAL FUNDING</b>	<b>(790,313)</b>	<b>(786,518)</b>	<b>(866,348)</b>	<b>(869,887)</b>	<b>(894,470)</b>	<b>(919,868)</b>	<b>(948,379)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>26,785</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
8500 - Capital Assets Under \$50K	155,614	43,303	95,698	-	-	-	-
8509 - Unit 29052 Replacement	781,100	-	105,000	-	378,000	378,000	446,250
8571 - Firehall Expansion (4th Bay)	-	-	-	527,800	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>936,714</b>	<b>43,303</b>	<b>200,698</b>	<b>527,800</b>	<b>378,000</b>	<b>378,000</b>	<b>446,250</b>
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(10,000)	-	-	-	(378,000)	(378,000)	-
UBCM Grant	(29,937)	-	(40,000)	-	-	-	-
Other Grant	-	-	(30,490)	-	-	-	-
Transfer From Equipment Replacement Fund	(88,202)	-	(125,652)	-	-	-	(446,250)
Transfer From Capital Facilities Fund	(808,575)	-	(4,556)	(527,800)	-	-	-
<b>TOTAL FUNDING</b>	<b>(936,714)</b>	<b>-</b>	<b>(200,698)</b>	<b>(527,800)</b>	<b>(378,000)</b>	<b>(378,000)</b>	<b>(446,250)</b>
Check	-	43,303	-	-	-	-	-

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

021 - Ellison Volunteer Fire Department							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	106,386	106,386	175,551	177,357	307,672	444,757	588,870
Uses (transfer from)	(88,202)	-	(125,652)	-	-	-	(446,250)
Funding (transfer to)	156,060	156,060	122,191	124,995	127,854	130,771	135,436
Interest	1,307	3,192	5,267	5,321	9,230	13,343	17,666
<b>Ending Balance</b>	<b>175,551</b>	<b>265,638</b>	<b>177,357</b>	<b>307,672</b>	<b>444,757</b>	<b>588,870</b>	<b>295,722</b>
FACILITIES RESERVE							
Beginning Balance	987,893	987,893	336,727	494,273	135,341	295,523	462,631
Uses (transfer from)	(808,575)	-	(4,556)	(527,800)	-	-	-
Funding (transfer to)	150,000	150,000	152,000	154,040	156,121	158,243	162,991
Interest	7,409	29,637	10,102	14,828	4,060	8,866	13,879
<b>Ending Balance</b>	<b>336,727</b>	<b>1,167,530</b>	<b>494,273</b>	<b>135,341</b>	<b>295,523</b>	<b>462,631</b>	<b>639,501</b>
OPERATING RESERVE							
Beginning Balance	307,206	307,206	264,510	262,445	270,319	278,428	286,781
Uses (transfer from)	(45,000)	-	(10,000)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	2,304	9,216	7,935	7,873	8,110	8,353	8,603
<b>Ending Balance</b>	<b>264,510</b>	<b>316,422</b>	<b>262,445</b>	<b>270,319</b>	<b>278,428</b>	<b>286,781</b>	<b>295,384</b>
NOTES							
<b>OPERATING:</b>							
1. Increased training hours for Paid on Call firefighters to train to the current Office of the Fire Commissioner training standards (\$47K)							
2. Inflationary wage adjustments (\$8K)							
3. Increase in operations budget from the shift of small capital purchases from the capital plan to the operating plan (\$37K).							
4. Reduction in transfers to reserves for small capital projects shifted to the operating budget (\$34K)							
5. Software licensing costs for new software (\$4K)							
6. Admin OH increase resulting from 2024 budget increase (\$48K)							
<b>CAPITAL:</b>							
8500 - Capital Assets Under \$50K - various equipment used for fire suppression, partial grant funding obtained from UBCM, as well as upgrades to the HVAC system funded through a Fortis grant.							
8509 - Unit 29052 Replacement - replacement of the truck used for transporting firefighters and equipment to incidents							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

022 - Joe Rich Volunteer Fire Department							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	504,117	480,710	567,737	584,848	631,584	735,091	754,088
<b>TOTAL OPERATING COSTS</b>	<b>504,117</b>	<b>480,710</b>	<b>567,737</b>	<b>584,848</b>	<b>631,584</b>	<b>735,091</b>	<b>754,088</b>
*Percentage Increase over prior year	30.7%	-0.3%	12.6%	3.0%	8.0%	16.4%	2.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	140,454	140,454	143,263	146,128	149,051	153,523	158,128
<b>TOTAL TRANSFERS</b>	<b>140,454</b>	<b>140,454</b>	<b>143,263</b>	<b>146,128</b>	<b>149,051</b>	<b>153,523</b>	<b>158,128</b>
<b>TOTAL COSTS</b>	<b>644,571</b>	<b>621,164</b>	<b>711,000</b>	<b>730,976</b>	<b>780,635</b>	<b>888,613</b>	<b>912,217</b>
*Percentage Increase over prior year	23.1%	-6.6%	10.3%	2.8%	6.8%	13.8%	2.7%
<u>Projects</u>							
Costs	-	-	66,500	-	-	-	-
Funding (excl tax req)	-	-	(66,500)	-	-	-	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>644,571</b>	<b>621,164</b>	<b>777,500</b>	<b>730,976</b>	<b>780,635</b>	<b>888,613</b>	<b>912,217</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	71,076	71,076	116,652	122,485	128,609	135,039	141,791
UBCM Grant	-	(14,434)	(26,500)	-	-	-	-
Provincial Emergency Program	-	(14,801)	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>71,076</b>	<b>41,841</b>	<b>90,152</b>	<b>122,485</b>	<b>128,609</b>	<b>135,039</b>	<b>141,791</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(54,000)	-	(73,500)	(23,500)	(5,500)	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(661,647)	(661,647)	(794,152)	(829,960)	(903,744)	(1,023,652)	(1,054,008)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(661,647)</b>	<b>(661,647)</b>	<b>(794,152)</b>	<b>(829,960)</b>	<b>(903,744)</b>	<b>(1,023,652)</b>	<b>(1,054,008)</b>
*Percentage increase over prior year Requisition	16.0%	15.9%	20.0%	4.5%	8.9%	13.3%	3.0%
<b>TOTAL FUNDING</b>	<b>(644,571)</b>	<b>(619,806)</b>	<b>(777,500)</b>	<b>(730,976)</b>	<b>(780,635)</b>	<b>(888,613)</b>	<b>(912,217)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(1,358)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
8501 - Capital Assets Under \$50K	71,100	57,602	146,175	-	52,500	-	-
8511 - Vehicle	682,500	103,276	325,500	735,000	525,000	105,000	-
<b>TOTAL EXPENDITURES</b>	<b>753,600</b>	<b>160,878</b>	<b>471,675</b>	<b>735,000</b>	<b>577,500</b>	<b>105,000</b>	<b>-</b>
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(10,500)	-	-	-	-	-	-
Debt Proceeds	(672,000)	-	-	(735,000)	(420,000)	-	-
UBCM Grant	(28,800)	-	(13,500)	-	-	-	-
Other Grants	-	-	(251,545)	-	-	-	-
Transfer From Equipment Replacement Fund	-	-	(193,455)	-	(105,000)	(105,000)	-
Transfer From Capital Replacement Fund	(42,300)	-	(13,175)	-	(52,500)	-	-
<b>TOTAL FUNDING</b>	<b>(753,600)</b>	<b>-</b>	<b>(471,675)</b>	<b>(735,000)</b>	<b>(577,500)</b>	<b>(105,000)</b>	<b>-</b>
<i>Check</i>	-	160,878	-	-	-	-	-

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

022 - Joe Rich Volunteer Fire Department							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	68,295	68,295	68,807	20,679	167,427	216,501	271,519
Uses (transfer from)	-	-	(193,455)	-	(105,000)	(105,000)	-
Funding (transfer to)	-	140,454	143,263	146,128	149,051	153,523	158,128
Interest	512	2,049	2,064	620	5,023	6,495	8,146
<b>Ending Balance</b>	<b>68,807</b>	<b>210,797</b>	<b>20,679</b>	<b>167,427</b>	<b>216,501</b>	<b>271,519</b>	<b>437,793</b>
FACILITIES RESERVE							
Beginning Balance	353,319	353,319	313,669	309,904	319,201	276,277	284,565
Uses (transfer from)	(42,300)	-	(13,175)	-	(52,500)	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	2,650	10,600	9,410	9,297	9,576	8,288	8,537
<b>Ending Balance</b>	<b>313,669</b>	<b>363,918</b>	<b>309,904</b>	<b>319,201</b>	<b>276,277</b>	<b>284,565</b>	<b>293,102</b>
OPERATING RESERVE							
Beginning Balance	197,011	197,011	144,489	75,323	54,083	50,206	51,712
Uses (transfer from)	(54,000)	-	(73,500)	(23,500)	(5,500)	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,478	5,910	4,335	2,260	1,622	1,506	1,551
<b>Ending Balance</b>	<b>144,489</b>	<b>202,921</b>	<b>75,323</b>	<b>54,083</b>	<b>50,206</b>	<b>51,712</b>	<b>53,263</b>
NOTES							
<u>OPERATING:</u>							
1. Increased training hours for Paid on Call firefighters to train to the current Office of the Fire Commissioner training standards (\$27K)							
2. Licensing fees for new software (\$4K)							
3. Increase in building & repair costs (\$15K)							
4. Reduction in training costs (\$10K)							
5. Debt servicing costs (\$25K) - CWF funds used to reduce costs by \$28K							
6. Admin OH increase resulting from 2024 budget increase (\$45K)							
<u>CAPITAL:</u>							
8511 - Vehicle - 2025 - Rescue/Bush truck (\$315K) - funded from Growing Communities Fund (\$215K) and reserves							
8511 - Vehicle - 2026 - Tender (\$315) - funded with debt - servicing costs est. \$30K/year							
8511 - Vehicle - 2026/2027 - Pumper (\$840K) - funded with debt - servicing costs est. \$85K/year							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

023 - North Westside Volunteer Fire Dept							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	712,964	487,836	783,324	816,309	843,790	872,215	901,617
<b>TOTAL OPERATING COSTS</b>	<b>712,964</b>	<b>487,836</b>	<b>783,324</b>	<b>816,309</b>	<b>843,790</b>	<b>872,215</b>	<b>901,617</b>
*Percentage Increase over prior year	26.5%	-32.5%	9.9%	4.2%	3.4%	3.4%	3.4%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Equipment Replacement Reserve	150,000	150,000	175,000	200,000	225,000	250,000	275,000
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>150,000</b>	<b>150,000</b>	<b>175,000</b>	<b>200,000</b>	<b>225,000</b>	<b>250,000</b>	<b>275,000</b>
<b>TOTAL COSTS</b>	<b>862,964</b>	<b>637,836</b>	<b>958,324</b>	<b>1,016,309</b>	<b>1,068,790</b>	<b>1,122,215</b>	<b>1,176,617</b>
*Percentage Increase over prior year	40.6%	-29.8%	11.1%	6.1%	5.2%	5.0%	4.8%
<b>Projects</b>							
Costs	-	-	10,000	-	-	-	-
Funding (excl tax req)	-	-	(10,000)	-	-	-	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>862,964</b>	<b>637,836</b>	<b>968,324</b>	<b>1,016,309</b>	<b>1,068,790</b>	<b>1,122,215</b>	<b>1,176,617</b>
<b>FUNDING SOURCES (REVENUE)</b>							
Administrative Recovery	109,447	109,447	172,298	180,913	189,959	199,456	209,429
UBCM Grant	-	(41,824)	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>109,447</b>	<b>67,623</b>	<b>172,298</b>	<b>180,913</b>	<b>189,959</b>	<b>199,456</b>	<b>209,429</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	(10,000)	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(972,411)	(972,411)	(1,130,622)	(1,197,222)	(1,258,749)	(1,321,672)	(1,386,046)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(972,411)</b>	<b>(972,411)</b>	<b>(1,130,622)</b>	<b>(1,197,222)</b>	<b>(1,258,749)</b>	<b>(1,321,672)</b>	<b>(1,386,046)</b>
*Percentage increase over prior year Requisition	28.5%	28.5%	16.3%	5.9%	5.1%	5.0%	4.9%
<b>TOTAL FUNDING</b>	<b>(862,964)</b>	<b>(904,788)</b>	<b>(968,324)</b>	<b>(1,016,309)</b>	<b>(1,068,790)</b>	<b>(1,122,215)</b>	<b>(1,176,617)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>266,952</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EXPENDITURES</b>							
8502 - Capital Assets Under \$50K	119,917	59,075	78,750	-	-	47,250	-
8512 - Vehicles	-	-	315,000	-	577,500	824,250	367,500
8572 - Station 102 Expansion	-	-	300,000	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>119,917</b>	<b>59,075</b>	<b>693,750</b>	<b>-</b>	<b>577,500</b>	<b>871,500</b>	<b>367,500</b>
<b>FUNDING SOURCES</b>							
UBCM Grant	(26,739)	-	(40,000)	-	-	-	-
Other Grant	-	-	(22,400)	-	(217,000)	(149,720)	-
Debt Proceeds	-	-	-	-	-	(350,000)	(350,000)
Transfer From Equipment Replacement Fund	(41,678)	-	(317,000)	-	(360,500)	(324,530)	(17,500)
Transfer From Capital Replacement Fund	(51,500)	-	(314,350)	-	-	(47,250)	-
<b>TOTAL FUNDING</b>	<b>(119,917)</b>	<b>-</b>	<b>(693,750)</b>	<b>-</b>	<b>(577,500)</b>	<b>(871,500)</b>	<b>(367,500)</b>
Check	-	59,075	-	-	-	-	-

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

023 - North Westside Volunteer Fire Dept							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	100,000	100,000	209,072	73,344	275,544	148,311	78,230
Uses (transfer from)	(41,678)	-	(317,000)	-	(360,500)	(324,530)	(17,500)
Funding (transfer to)	150,000	150,000	175,000	200,000	225,000	250,000	275,000
Interest	750	3,000	6,272	2,200	8,266	4,449	2,347
<b>Ending Balance</b>	<b>209,072</b>	<b>253,000</b>	<b>73,344</b>	<b>275,544</b>	<b>148,311</b>	<b>78,230</b>	<b>338,077</b>
FACILITIES RESERVE							
Beginning Balance	579,919	579,919	532,768	234,401	241,433	248,676	208,886
Uses (transfer from)	(51,500)	-	(314,350)	-	-	(47,250)	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	4,349	17,398	15,983	7,032	7,243	7,460	6,267
<b>Ending Balance</b>	<b>532,768</b>	<b>597,316</b>	<b>234,401</b>	<b>241,433</b>	<b>248,676</b>	<b>208,886</b>	<b>215,153</b>
OPERATING RESERVE							
Beginning Balance	86,841	86,841	87,492	80,117	82,520	84,996	87,546
Uses (transfer from)	-	-	(10,000)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	651	2,605	2,625	2,404	2,476	2,550	2,626
<b>Ending Balance</b>	<b>87,492</b>	<b>89,446</b>	<b>80,117</b>	<b>82,520</b>	<b>84,996</b>	<b>87,546</b>	<b>90,172</b>
NOTES							
<u>OPERATING:</u>							
1. Increased training hours for Paid on Call firefighters to train to the current Office of the Fire Commissioner training standards (\$43K)							
2. Inflationary adjustments to wages (\$19K)							
3. Transfers to equipment replacement reserve increased to build reserve for future replacement of fire apparatus (\$25K)							
4. Licensing fees for new software (\$4K)							
5. Admin OH increase resulting from 2024 budget increase (\$63K)							
<u>CAPITAL:</u>							
8512 - Vehicle - 2025 - R101 Pumper (\$315K) - funded from reserves							
8512 - Vehicle - 2027 - T101 Tender (\$735K) - funded from reserves (\$447K) and Growing Community Funds (\$288K)							
8512 - Vehicle - 2027 - M103 Tender (\$210K) - funded from reserves (\$131K) and Growing Community Fund (\$79K)							
8512 - Vehicle - 2028/2029 - T102 Tender (\$735K) - funded from reserves (\$35K) and debt (\$700K). Servicing costs starting in 2030, to be determined then.							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

024 - Wilsons Landing Volunteer Fire Dept							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	410,559	183,590	434,603	447,550	460,916	474,713	488,957
<b>TOTAL OPERATING COSTS</b>	<b>410,559</b>	<b>183,590</b>	<b>434,603</b>	<b>447,550</b>	<b>460,916</b>	<b>474,713</b>	<b>488,957</b>
*Percentage Increase over prior year	47.9%	-50.0%	5.9%	3.0%	3.0%	3.0%	3.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	60,000	60,000	68,979	71,048	73,179	75,375	77,636
<b>TOTAL TRANSFERS</b>	<b>60,000</b>	<b>60,000</b>	<b>68,979</b>	<b>71,048</b>	<b>73,179</b>	<b>75,375</b>	<b>77,636</b>
<b>TOTAL COSTS</b>	<b>470,559</b>	<b>243,590</b>	<b>503,582</b>	<b>518,598</b>	<b>534,095</b>	<b>550,088</b>	<b>566,593</b>
*Percentage Increase over prior year	48.2%	-51.1%	7.0%	3.0%	3.0%	3.0%	3.0%
<u>Projects</u>							
Costs	-	-	5,000	-	-	-	-
Funding (excl tax req)	-	-	(5,000)	-	-	-	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>470,559</b>	<b>243,590</b>	<b>508,582</b>	<b>518,598</b>	<b>534,095</b>	<b>550,088</b>	<b>566,593</b>
	48.2%	-51.1%	8.1%	2.0%	3.0%	3.0%	3.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	45,022	45,022	79,146	83,103	87,258	91,621	96,202
UBCM Grant	-	(14,434)	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>45,022</b>	<b>30,588</b>	<b>79,146</b>	<b>83,103</b>	<b>87,258</b>	<b>91,621</b>	<b>96,202</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(5,000)	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(515,581)	(515,581)	(582,728)	(601,701)	(621,354)	(641,709)	(662,796)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(515,581)</b>	<b>(515,581)</b>	<b>(582,728)</b>	<b>(601,701)</b>	<b>(621,354)</b>	<b>(641,709)</b>	<b>(662,796)</b>
*Percentage increase over prior year Requisition	50.4%	50.4%	13.0%	3.3%	3.3%	3.3%	3.3%
<b>TOTAL FUNDING</b>	<b>(470,559)</b>	<b>(484,993)</b>	<b>(508,582)</b>	<b>(518,598)</b>	<b>(534,095)</b>	<b>(550,088)</b>	<b>(566,593)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>241,403</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
4513 - Vehicles	23,100	-	15,750	-	456,750	456,750	94,500
8503 - Capital Assets Under \$50K	67,420	42,915	116,897	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>90,520</b>	<b>42,915</b>	<b>132,647</b>	<b>-</b>	<b>456,750</b>	<b>456,750</b>	<b>94,500</b>
<u>FUNDING SOURCES</u>							
UBCM Grant	(43,670)	-	(40,000)	-	-	-	-
Other Grant	-	-	(15,000)	-	-	-	-
Transfer From Equipment Replacement Fund	(36,670)	-	(25,694)	-	(313,500)	-	(94,500)
Transfer From Capital Replacement Fund	(10,180)	-	(51,953)	-	-	-	-
Debt	-	-	-	-	(143,250)	(456,750)	-
<b>TOTAL FUNDING</b>	<b>(90,520)</b>	<b>-</b>	<b>(132,647)</b>	<b>-</b>	<b>(456,750)</b>	<b>(456,750)</b>	<b>(94,500)</b>
Check	-	42,915	-	-	-	-	-

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

024 - Wilsons Landing Volunteer Fire Dept							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	121,600	121,600	145,842	193,502	270,355	38,145	114,664
Uses (transfer from)	(36,670)	-	(25,694)	-	(313,500)	-	(94,500)
Funding (transfer to)	60,000	60,000	68,979	71,048	73,179	75,375	77,636
Interest	912	3,648	4,375	5,805	8,111	1,144	3,440
<b>Ending Balance</b>	<b>145,842</b>	<b>185,248</b>	<b>193,502</b>	<b>270,355</b>	<b>38,145</b>	<b>114,664</b>	<b>101,239</b>
FACILITIES RESERVE							
Beginning Balance	270,886	270,886	262,737	218,666	225,226	231,983	238,943
Uses (transfer from)	(10,180)	-	(51,953)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	2,032	8,127	7,882	6,560	6,757	6,959	7,168
<b>Ending Balance</b>	<b>262,737</b>	<b>279,012</b>	<b>218,666</b>	<b>225,226</b>	<b>231,983</b>	<b>238,943</b>	<b>246,111</b>
OPERATING RESERVE							
Beginning Balance	105,131	105,131	105,311	103,470	106,574	109,771	113,064
Uses (transfer from)	-	-	(5,000)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	180	3,154	3,159	3,104	3,197	3,293	3,392
<b>Ending Balance</b>	<b>105,311</b>	<b>108,285</b>	<b>103,470</b>	<b>106,574</b>	<b>109,771</b>	<b>113,064</b>	<b>116,456</b>
NOTES							
<u>OPERATING:</u>							
1. Inflationary wage adjustments (\$5K)							
2. Increase in volunteer stipend to reflect increasing response costs (\$4K)							
3. Decrease in uniform budget to remove replacement costs from GCF (\$18K)							
4. Decrease in snow removal costs to reflect historical spending (\$5K)							
5. Increase in building maintenance costs to allow for proper maintenance of building (\$15K)							
6. Increase in costs for maintaining equipment and apparatus to reflect shift of small capital projects from the capital budget (\$10K)							
7. Increase in costs for maintaining equipment and apparatus to reflect increasing costs (\$6K)							
8. New software licensing costs (\$4K)							
9. Admin OH increase resulting from 2024 budget increase (\$34K)							
10. Transfers to reserves increased to build reserves for future capital replacements (\$19K)							
11. Reduction in transfers to reserves needed for small capital (\$10K)							
<u>CAPITAL:</u>							
Various small building maintenance and fire prop projects, under \$30K each							



**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

027 - Ridgeview Fire Hall							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	10,967	10,967	10,967	-	-	-	-
<b>TOTAL OPERATING COSTS</b>	<b>10,967</b>	<b>10,967</b>	<b>10,967</b>	-	-	-	-
*Percentage Increase over prior year	0.0%	0.0%	0.0%	-100.0%	-	-	-
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>10,967</b>	<b>10,967</b>	<b>10,967</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
*Percentage Increase over prior year	0.0%	-1.0%	0.0%	-100.0%	-	-	-
<b>FUNDING SOURCES (REVENUE)</b>							
Administration Overhead Recovery	-	-	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	(332)	-	-	-	-
PARCEL TAX	(10,967)	(10,967)	(10,635)	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(10,967)</b>	<b>(10,967)</b>	<b>(10,635)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
*Percentage increase over prior year Requisition	0.0%	0.0%	-3.0%	-100.0%	-	-	-
<b>TOTAL FUNDING</b>	<b>(10,967)</b>	<b>(10,967)</b>	<b>(10,967)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING RESERVE</b>							
Beginning Balance	322	322	322	-	-	-	-
Uses (transfer from)	-	-	(332)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	-	10	10	-	-	-	-
<b>Ending Balance</b>	<b>322</b>	<b>332</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. MFA loan fully paid in 2025.							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

028 - June Springs Fire Dept							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	15,448	17,416	18,050	18,952	19,898	20,892	21,935
<b>TOTAL OPERATING COSTS</b>	<b>15,448</b>	<b>17,416</b>	<b>18,050</b>	<b>18,952</b>	<b>19,898</b>	<b>20,892</b>	<b>21,935</b>
*Percentage Increase over prior year	-0.4%	17.1%	16.8%	5.0%	5.0%	5.0%	5.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>15,448</b>	<b>17,416</b>	<b>18,050</b>	<b>18,952</b>	<b>19,898</b>	<b>20,892</b>	<b>21,935</b>
*Percentage Increase over prior year	-0.4%	12.2%	16.8%	5.0%	5.0%	5.0%	5.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Administrative Recovery	853	853	850	893	937	984	1,033
<b>TOTAL REVENUE</b>	<b>853</b>	<b>853</b>	<b>850</b>	<b>893</b>	<b>937</b>	<b>984</b>	<b>1,033</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(16,301)	(16,301)	(18,900)	(19,844)	(20,835)	(21,876)	(22,969)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(16,301)</b>	<b>(16,301)</b>	<b>(18,900)</b>	<b>(19,844)</b>	<b>(20,835)</b>	<b>(21,876)</b>	<b>(22,969)</b>
*Percentage increase over prior year Requisition	-2.2%	-2.2%	15.9%	5.0%	5.0%	5.0%	5.0%
<b>TOTAL FUNDING</b>	<b>(15,448)</b>	<b>(15,448)</b>	<b>(18,050)</b>	<b>(18,952)</b>	<b>(19,898)</b>	<b>(20,892)</b>	<b>(21,935)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(1,968)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING RESERVE</b>							
Beginning Balance	2,378	2,378	2,396	2,468	2,542	2,618	2,696
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	18	71	72	74	76	79	81
<b>Ending Balance</b>	<b>2,396</b>	<b>2,449</b>	<b>2,468</b>	<b>2,542</b>	<b>2,618</b>	<b>2,696</b>	<b>2,777</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Increase in contracted services (\$3K)							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

029 - Brent Road Fire Protection							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	38,751	3,113	46,929	55,059	56,194	57,334	58,980
<b>TOTAL OPERATING COSTS</b>	<b>38,751</b>	<b>3,113</b>	<b>46,929</b>	<b>55,059</b>	<b>56,194</b>	<b>57,334</b>	<b>58,980</b>
*Percentage Increase over prior year	40.3%	-90.6%	21.1%	17.3%	2.1%	2.0%	2.9%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Capital Facilities Reserve	3,264	3,264	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>3,264</b>	<b>3,264</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>42,015</b>	<b>6,377</b>	<b>46,929</b>	<b>55,059</b>	<b>56,194</b>	<b>57,334</b>	<b>58,980</b>
*Percentage Increase over prior year	36.0%	-82.5%	11.7%	17.3%	2.1%	2.0%	2.9%
<b>FUNDING SOURCES (REVENUE)</b>							
Administrative Recovery	1,725	1,725	2,368	2,486	2,611	2,741	2,878
<b>TOTAL REVENUE</b>	<b>1,725</b>	<b>1,725</b>	<b>2,368</b>	<b>2,486</b>	<b>2,611</b>	<b>2,741</b>	<b>2,878</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(43,740)	(43,740)	(49,297)	(57,545)	(58,805)	(60,076)	(61,858)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(43,740)</b>	<b>(43,740)</b>	<b>(49,297)</b>	<b>(57,545)</b>	<b>(58,805)</b>	<b>(60,076)</b>	<b>(61,858)</b>
*Percentage increase over prior year Requisition	32.8%	32.8%	12.7%	16.7%	2.2%	2.2%	3.0%
<b>TOTAL FUNDING</b>	<b>(42,015)</b>	<b>(42,015)</b>	<b>(46,929)</b>	<b>(55,059)</b>	<b>(56,194)</b>	<b>(57,334)</b>	<b>(58,980)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>35,638</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	204	204	205	211	218	224	231
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	2	6	6	6	7	7	7
<b>Ending Balance</b>	<b>205</b>	<b>210</b>	<b>211</b>	<b>218</b>	<b>224</b>	<b>231</b>	<b>238</b>
<b>FACILITIES RESERVE</b>							
Beginning Balance	40,950	40,950	44,545	45,882	47,258	48,676	50,136
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	3,264	3,264	-	-	-	-	-
Interest	332	1,228	1,336	1,376	1,418	1,460	1,504
<b>Ending Balance</b>	<b>44,545</b>	<b>45,442</b>	<b>45,882</b>	<b>47,258</b>	<b>48,676</b>	<b>50,136</b>	<b>51,640</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	3,120	3,120	3,143	3,237	3,335	3,435	3,538
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	23	94	94	97	100	103	106
<b>Ending Balance</b>	<b>3,143</b>	<b>3,213</b>	<b>3,237</b>	<b>3,335</b>	<b>3,435</b>	<b>3,538</b>	<b>3,644</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Cost estimates provided by District of Peachland. Increases to cover contributions to capital reserves to build a new firehall. (\$8K)							
2. Transfers to reserves not required (\$3)							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

030 - Regional Rescue Service							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	2,956,192	3,103,524	3,529,833	3,549,580	3,630,968	3,714,560	3,800,428
<b>TOTAL OPERATING COSTS</b>	<b>2,956,192</b>	<b>3,103,524</b>	<b>3,529,833</b>	<b>3,549,580</b>	<b>3,630,968</b>	<b>3,714,560</b>	<b>3,800,428</b>
*Percentage Increase over prior year	0.9%	-32.0%	19.4%	0.6%	2.3%	2.3%	2.3%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	150,000	150,000	300,000	300,000	300,000	300,000	300,000
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>150,000</b>	<b>150,000.00</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>
<b>TOTAL COSTS</b>	<b>3,106,192</b>	<b>3,253,524</b>	<b>3,829,833</b>	<b>3,849,580</b>	<b>3,930,968</b>	<b>4,014,560</b>	<b>4,100,428</b>
*Percentage Increase over prior year	0.8%	-32.3%	23.3%	0.5%	2.1%	2.1%	2.1%
<u>Projects</u>							
Costs	530,372	65,000	-	-	-	-	-
Funding (excl tax req)	(530,372)	(65,000)	-	-	-	-	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>3,636,564</b>	<b>3,318,524</b>	<b>3,829,833</b>	<b>3,849,580</b>	<b>3,930,968</b>	<b>4,014,560</b>	<b>4,100,428</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Operations and Previous Years Surplus / Deficit	(134,428)	(142,283)	(149,886)	(154,383)	(159,014)	(163,784)	(168,698)
Administrative Recovery	454,094	454,094	540,902	567,947	596,344	626,162	657,470
Grant	(40,800)	(147,704)	(41,616)	(42,448)	(43,297)	(44,596)	(45,934)
<b>TOTAL REVENUE</b>	<b>278,866</b>	<b>164,107</b>	<b>349,400</b>	<b>371,116</b>	<b>394,033</b>	<b>417,781</b>	<b>442,838</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(205,000)	(65,000)	-	-	-	-	-
TAX REQ - CEN OK EAST	(70,259)	(70,103)	(76,836)	(77,599)	(79,516)	(81,490)	(83,529)
TAX REQ - LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(76,849)	(76,114)	(84,828)	(85,669)	(87,787)	(89,965)	(92,217)
TAX REQ - KELOWNA	(2,555,317)	(2,555,844)	(2,887,764)	(2,916,414)	(2,988,486)	(3,062,656)	(3,139,303)
TAX REQ - PEACHLAND	(107,599)	(107,837)	(121,273)	(122,476)	(125,503)	(128,617)	(131,836)
TAX REQ - LAKE COUNTRY	(287,350)	(285,883)	(316,363)	(319,502)	(327,398)	(335,523)	(343,920)
TAX REQ - WEST KELOWNA	(613,057)	(614,243)	(692,169)	(699,036)	(716,311)	(734,089)	(752,460)
<b>TOTAL REQUISITION</b>	<b>(3,710,430)</b>	<b>(3,710,024)</b>	<b>(4,179,233)</b>	<b>(4,220,696)</b>	<b>(4,325,001)</b>	<b>(4,432,341)</b>	<b>(4,543,266)</b>
*Percentage increase over prior year Requisition	11.6%	11.8%	12.6%	1.0%	2.5%	2.5%	2.5%
<b>TOTAL FUNDING</b>	<b>(3,636,564)</b>	<b>(3,610,917)</b>	<b>(3,829,833)</b>	<b>(3,849,580)</b>	<b>(3,930,968)</b>	<b>(4,014,560)</b>	<b>(4,100,428)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>292,393</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

030 - Regional Rescue Service							
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EXPENDITURES</b>							
8504 - Capital Assets Under \$50K	85,425	18,403	24,273	159,878	81,885	113,506	257,293
8506 - Radio Infrastructure	432,300	-	566,500	158,250	158,250	237,850	158,250
8508 - Fire Boat	454,100	423,306	38,000	38,000	38,000	38,000	38,000
8514 - COSAR Building	400,000	-	3,600,000	-	-	-	-
8516 - Vehicles	-	-	120,750	-	-	26,250	-
<b>TOTAL EXPENDITURES</b>	<b>1,371,825</b>	<b>441,709</b>	<b>4,349,523</b>	<b>356,128</b>	<b>278,135</b>	<b>415,606</b>	<b>453,543</b>
<b>FUNDING SOURCES</b>							
Borrowing	(454,100)	-	-	-	-	-	-
Proceeds of sale	-	(23,194)	-	-	-	-	-
Other Grant	(400,000)	-	(3,812,170)	-	-	-	-
Transfer From Equipment Replacement Fund	(517,725)	-	(537,353)	(356,128)	(278,135)	(415,606)	(453,543)
<b>TOTAL FUNDING</b>	<b>(1,371,825)</b>	<b>(23,194)</b>	<b>(4,349,523)</b>	<b>(356,128)</b>	<b>(278,135)</b>	<b>(415,606)</b>	<b>(453,543)</b>
Check	-	418,514	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	351,160	351,160	511,695	289,693	242,256	271,388	163,924
Uses (transfer from)	(517,725)	-	(537,353)	(356,128)	(278,135)	(415,606)	(453,543)
Funding (transfer to)	150,000	150,000	300,000	300,000	300,000	300,000	300,000
Interest	-	10,535	15,351	8,691	7,268	8,142	4,918
<b>Ending Balance</b>	<b>(16,565)</b>	<b>511,695</b>	<b>289,693</b>	<b>242,256</b>	<b>271,388</b>	<b>163,924</b>	<b>15,299</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	622,529	622,529	576,823	594,128	611,952	630,310	649,220
Uses (transfer from)	(50,000)	(65,000)	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	4,294	18,676	17,305	17,824	18,359	18,909	19,477
<b>Ending Balance</b>	<b>576,823</b>	<b>576,205</b>	<b>594,128</b>	<b>611,952</b>	<b>630,310</b>	<b>649,220</b>	<b>668,696</b>
NOTES							
<b>OPERATING:</b>							
1. Inflationary wage adjustments (\$40K)							
2. Increasing radio maintenance costs (\$16K)							
3. Increases for Emergency Social Services - training and stipends (\$11K)							
4. Increases in training costs for fire rescue (\$57K)							
5. Increase in fees for program administration (\$84K)							
6. Increasing costs for fuel and maintenance of marine rescue units (\$27K)							
7. Budget added for marine surveyor (\$15K)							
8. Administration overhead fees increased to reflect increasing budgets (\$87K)							
<b>CAPITAL:</b>							
8506: Repairs to the Blue Grouse repeater (\$250K - \$212K funded through EAF)							
8506: Upgrades to the Blue Grouse, Little White & Spionkopje repeater sites (\$950K over five years)							
8514: New building for COSAR - funded from Growing Community Funds (\$3.6M)							
8516: Passenger van for ESS (\$121K)							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

<b>031 - 911 Emergency Number</b>							
<b>OPERATING</b>							
	<b>2024</b>		<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
	<b>PLAN</b>	<b>ACTUAL</b>	<b>PLAN</b>	<b>PLAN</b>	<b>PLAN</b>	<b>PLAN</b>	<b>PLAN</b>
<b>OPERATING COSTS</b>							
Operations	1,519,790	1,530,121	1,658,158	1,708,450	1,792,719	1,881,160	1,973,981
<b>TOTAL OPERATING COSTS</b>	<b>1,519,790</b>	<b>1,530,121</b>	<b>1,658,158</b>	<b>1,708,450</b>	<b>1,792,719</b>	<b>1,881,160</b>	<b>1,973,981</b>
*Percentage Increase over prior year	3.1%	3.1%	9.1%	3.0%	4.9%	4.9%	4.9%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>1,519,790</b>	<b>1,530,121</b>	<b>1,658,158</b>	<b>1,708,450</b>	<b>1,792,719</b>	<b>1,881,160</b>	<b>1,973,981</b>
*Percentage Increase over prior year	3.1%	3.1%	9.1%	3.0%	4.9%	4.9%	4.9%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	(1,128,826)	(1,164,624)	(1,243,062)	(1,331,476)	(1,394,169)	(1,462,552)	(1,534,310)
Administration Overhead Recovery	151,016	151,016	151,538	159,115	167,071	175,424	184,195
Other	-	(25,810)	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>(977,810)</b>	<b>(1,039,418)</b>	<b>(1,091,524)</b>	<b>(1,172,361)</b>	<b>(1,227,098)</b>	<b>(1,287,127)</b>	<b>(1,350,114)</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	(30,000)	-	-	-	-
<b>PARCEL TAX</b>							
TAX REQ - CEN OK EAST	(10,263)	(9,565)	(9,866)	(9,856)	(10,399)	(10,921)	(11,470)
TAX REQ - CEN OK WEST	(11,225)	(10,385)	(10,892)	(10,881)	(11,481)	(12,057)	(12,663)
TAX REQ - KELOWNA	(373,254)	(348,727)	(370,803)	(370,426)	(390,832)	(410,464)	(431,079)
TAX REQ - PEACHLAND	(15,717)	(14,714)	(15,572)	(15,556)	(16,413)	(17,238)	(18,103)
TAX REQ - LAKE COUNTRY	(41,973)	(39,007)	(40,623)	(40,581)	(42,817)	(44,968)	(47,226)
TAX REQ - WEST KELOWNA	(89,549)	(83,809)	(88,878)	(88,788)	(93,679)	(98,384)	(103,325)
<b>TOTAL REQUISITION</b>	<b>(541,980)</b>	<b>(506,207)</b>	<b>(536,634)</b>	<b>(536,089)</b>	<b>(565,620)</b>	<b>(594,032)</b>	<b>(623,867)</b>
*Percentage increase over prior year Requisition	19.5%	5.8%	-1.0%	-0.1%	5.5%	5.0%	5.0%
<b>TOTAL FUNDING</b>	<b>(1,519,790)</b>	<b>(1,545,625)</b>	<b>(1,658,158)</b>	<b>(1,708,450)</b>	<b>(1,792,719)</b>	<b>(1,881,160)</b>	<b>(1,973,981)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>15,504</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	<b>2024</b>		<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
	<b>PLAN</b>	<b>ACTUAL</b>	<b>PLAN</b>	<b>PLAN</b>	<b>PLAN</b>	<b>PLAN</b>	<b>PLAN</b>
<b>FACILITIES RESERVE</b>							
Beginning Balance	6,392	6,392	6,440	6,633	6,832	7,037	7,248
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	48	192	193	199	205	211	217
<b>Ending Balance</b>	<b>6,440</b>	<b>6,584</b>	<b>6,633</b>	<b>6,832</b>	<b>7,037</b>	<b>7,248</b>	<b>7,466</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	262,662	262,662	264,632	242,571	249,848	257,343	265,064
Uses (transfer from)	-	-	(30,000)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,970	7,880	7,939	7,277	7,495	7,720	7,952
<b>Ending Balance</b>	<b>264,632</b>	<b>270,542</b>	<b>242,571</b>	<b>249,848</b>	<b>257,343</b>	<b>265,064</b>	<b>273,015</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Increase in Ecomm contract costs (\$94K)							
2. Operating project costs for the legal review of the NG911 contract in 2025 (\$30K)							
3. Inflationary adjustments for wages (\$16K)							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

039 - Alarm Control							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	193,199	169,856	204,425	211,948	219,753	227,850	236,250
<b>TOTAL OPERATING COSTS</b>	<b>193,199</b>	<b>169,856</b>	<b>204,425</b>	<b>211,948</b>	<b>219,753</b>	<b>227,850</b>	<b>236,250</b>
*Percentage Increase over prior year	2.9%	-39.8%	5.8%	3.7%	3.7%	3.7%	3.7%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Equipment Replacement Reserve	5,610	5,610	5,722	5,894	6,071	6,253	6,440
<b>TOTAL TRANSFERS</b>	<b>5,610</b>	<b>5,610</b>	<b>5,722</b>	<b>5,894</b>	<b>6,071</b>	<b>6,253</b>	<b>6,440</b>
<b>TOTAL COSTS</b>	<b>198,809</b>	<b>175,466</b>	<b>210,147</b>	<b>217,842</b>	<b>225,824</b>	<b>234,102</b>	<b>242,690</b>
*Percentage Increase over prior year	-30.9%	-11.7%	5.7%	3.7%	3.7%	3.7%	3.7%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	(244,447)	(614,865)	(258,794)	(268,921)	(279,457)	(290,417)	(301,821)
Administration Overhead Recovery	45,638	45,638	48,647	51,079	53,633	56,315	59,131
<b>TOTAL REVENUE</b>	<b>(198,809)</b>	<b>(569,227)</b>	<b>(210,147)</b>	<b>(217,842)</b>	<b>(225,824)</b>	<b>(234,102)</b>	<b>(242,690)</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>TOTAL FUNDING</b>	<b>(198,809)</b>	<b>(569,227)</b>	<b>(210,147)</b>	<b>(217,842)</b>	<b>(225,824)</b>	<b>(234,102)</b>	<b>(242,690)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>393,761</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	30,755	30,755	36,596	43,416	50,612	58,201	66,200
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	5,610	5,610	5,722	5,894	6,071	6,253	6,440
Interest	231	923	1,098	1,302	1,518	1,746	1,986
<b>Ending Balance</b>	<b>36,596</b>	<b>37,288</b>	<b>43,416</b>	<b>50,612</b>	<b>58,201</b>	<b>66,200</b>	<b>74,627</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Inflationary wage adjustments (\$11K)							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

<b>040 - Crime Stoppers</b>							
<b>OPERATING</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	261,852	231,525	295,495	303,828	315,603	327,838	340,550
<b>TOTAL OPERATING COSTS</b>	<b>261,852</b>	<b>231,525</b>	<b>295,495</b>	<b>303,828</b>	<b>315,603</b>	<b>327,838</b>	<b>340,550</b>
*Percentage Increase over prior year	4.7%	-5.9%	12.8%	2.8%	3.9%	3.9%	3.9%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	21,930	21,930	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>21,930</b>	<b>21,930</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>283,782</b>	<b>253,455</b>	<b>295,495</b>	<b>303,828</b>	<b>315,603</b>	<b>327,838</b>	<b>340,550</b>
*Percentage Increase over prior year	4.3%	-6.8%	4.1%	2.8%	3.9%	3.9%	3.9%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	(12,421)	(12,476)	(12,898)	(13,285)	(13,683)	(14,094)	(14,517)
Administration Overhead Recovery	71,484	71,484	77,023	80,874	84,918	89,164	93,622
<b>TOTAL REVENUE</b>	<b>59,063</b>	<b>59,008</b>	<b>64,125</b>	<b>67,589</b>	<b>71,234</b>	<b>75,070</b>	<b>79,105</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(6,492)	(6,477)	(6,612)	(6,829)	(7,112)	(7,408)	(7,715)
TAX REQ - CEN OK WEST	(7,101)	(7,033)	(7,299)	(7,539)	(7,852)	(8,178)	(8,518)
TAX REQ - KELOWNA	(236,112)	(236,162)	(248,490)	(256,641)	(267,296)	(278,401)	(289,973)
TAX REQ - PEACHLAND	(9,942)	(9,964)	(10,435)	(10,778)	(11,225)	(11,692)	(12,178)
TAX REQ - LAKE COUNTRY	(26,551)	(26,415)	(27,223)	(28,116)	(29,283)	(30,500)	(31,767)
TAX REQ - WEST KELOWNA	(56,647)	(56,756)	(59,561)	(61,514)	(64,068)	(66,730)	(69,504)
<b>TOTAL REQUISITION</b>	<b>(342,845)</b>	<b>(342,807)</b>	<b>(359,620)</b>	<b>(371,417)</b>	<b>(386,837)</b>	<b>(402,907)</b>	<b>(419,655)</b>
*Percentage increase over prior year Requisition	8.8%	8.8%	4.9%	3.3%	4.2%	4.2%	4.2%
<b>TOTAL FUNDING</b>	<b>(283,782)</b>	<b>(283,799)</b>	<b>(295,495)</b>	<b>(303,828)</b>	<b>(315,603)</b>	<b>(327,838)</b>	<b>(340,550)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>30,344</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	47,985	47,985	48,345	49,795	51,289	52,828	54,413
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	360	1,440	1,450	1,494	1,539	1,585	1,632
<b>Ending Balance</b>	<b>48,345</b>	<b>49,425</b>	<b>49,795</b>	<b>51,289</b>	<b>52,828</b>	<b>54,413</b>	<b>56,045</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	150,167	150,167	173,223	178,419	183,772	189,285	194,964
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	21,930	21,930	0	0	0	0	0
Interest	1,126	4,505	5,197	5,353	5,513	5,679	5,849
<b>Ending Balance</b>	<b>173,223</b>	<b>176,601</b>	<b>178,419</b>	<b>183,772</b>	<b>189,285</b>	<b>194,964</b>	<b>200,813</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Inflationary wage adjustments (\$31K)							
2. Removal of transfer to operating reserves. The reserve is at an optimal level. (\$22K)							
3. Increase in Admin OH charges (\$5K)							



**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

041 - Victims Services							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	550,755	456,087	642,386	659,181	685,000	711,840	739,743
<b>TOTAL OPERATING COSTS</b>	<b>550,755</b>	<b>456,087</b>	<b>642,386</b>	<b>659,181</b>	<b>685,000</b>	<b>711,840</b>	<b>739,743</b>
*Percentage Increase over prior year	16.9%	-7.9%	16.6%	2.6%	3.9%	3.9%	3.9%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	10,200	10,200	10,404	10,716	11,038	11,369	11,710
<b>TOTAL TRANSFERS</b>	<b>10,200</b>	<b>10,200</b>	<b>10,404</b>	<b>10,716</b>	<b>11,038</b>	<b>11,369</b>	<b>11,710</b>
<b>TOTAL COSTS</b>	<b>560,955</b>	<b>466,287</b>	<b>652,790</b>	<b>669,898</b>	<b>696,037</b>	<b>723,209</b>	<b>751,453</b>
*Percentage Increase over prior year	16.6%	-7.8%	16.4%	2.6%	3.9%	3.9%	3.9%
<u>Projects</u>							
Costs	-	-	9,960	-	-	-	-
Funding (excl tax req)	-	-	(9,960)	-	-	-	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>560,955</b>	<b>466,287</b>	<b>662,750</b>	<b>669,898</b>	<b>696,037</b>	<b>723,209</b>	<b>751,453</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(18,646)	(18,721)	(21,423)	(22,066)	(22,728)	(23,409)	(24,112)
Administration Overhead Recovery	168,200	168,200	170,952	179,500	188,475	197,898	207,793
Other	(158,374)	(235,304)	(170,000)	(173,400)	(176,868)	(180,405)	(184,013)
<b>TOTAL REVENUE</b>	<b>(8,820)</b>	<b>(85,825)</b>	<b>(20,471)</b>	<b>(15,966)</b>	<b>(11,121)</b>	<b>(5,917)</b>	<b>(332)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(35,000)	-	(44,960)	-	-	-	-
TAX REQ - CEN OK EAST	(9,792)	(9,726)	(10,982)	(12,023)	(12,592)	(13,188)	(13,810)
TAX REQ - CEN OK WEST	(10,711)	(10,558)	(12,124)	(13,273)	(13,902)	(14,559)	(15,246)
TAX REQ - KELOWNA	(356,143)	(354,498)	(412,735)	(451,853)	(473,263)	(495,634)	(519,009)
TAX REQ - PEACHLAND	(14,996)	(14,958)	(17,333)	(18,976)	(19,875)	(20,814)	(21,796)
TAX REQ - LAKE COUNTRY	(40,049)	(39,656)	(45,216)	(49,502)	(51,847)	(54,298)	(56,859)
TAX REQ - WEST KELOWNA	(85,444)	(85,203)	(98,929)	(108,305)	(113,437)	(118,799)	(124,401)
<b>TOTAL REQUISITION</b>	<b>(517,136)</b>	<b>(514,599)</b>	<b>(597,319)</b>	<b>(653,931)</b>	<b>(684,916)</b>	<b>(717,292)</b>	<b>(751,121)</b>
*Percentage increase over prior year Requisition	30.3%	29.7%	15.5%	9.5%	4.7%	4.7%	4.7%
<b>TOTAL FUNDING</b>	<b>(560,955)</b>	<b>(600,424)</b>	<b>(662,750)</b>	<b>(669,898)</b>	<b>(696,037)</b>	<b>(723,209)</b>	<b>(751,453)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>134,136</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
5503 - Capital Assets Under \$50K	60,150	-	-	63,000	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>60,150</b>	<b>-</b>	<b>-</b>	<b>63,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(18,000)	-	-	-	-	-	-
Transfer From Equipment Replacement Fund	(42,150)	-	-	(63,000)	-	-	-
<b>TOTAL FUNDING</b>	<b>(60,150)</b>	<b>-</b>	<b>-</b>	<b>(63,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<i>Check</i>	-	-	-	-	-	-	-

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	67,525	67,525	79,751	91,238	41,691	53,979	66,967
Uses (transfer from)	(42,150)	-	-	(63,000)	-	-	-
Funding (transfer to)	10,200	10,200	10,404	10,716	11,038	11,369	11,710
Interest	506	2,026	1,082	2,737	1,251	1,619	2,009
<b>Ending Balance</b>	<b>36,082</b>	<b>79,751</b>	<b>91,238</b>	<b>41,691</b>	<b>53,979</b>	<b>66,967</b>	<b>80,686</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	183,329	183,329	149,704	109,235	112,512	115,887	119,364
Uses (transfer from)	(35,000)	-	(44,960)	-	-	-	-
Interest	1,375	5,500	4,491	3,277	3,375	3,477	3,581
<b>Ending Balance</b>	<b>149,704</b>	<b>188,829</b>	<b>109,235</b>	<b>112,512</b>	<b>115,887</b>	<b>119,364</b>	<b>122,945</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Inflationary wage adjustments (\$56K)							
2. Budget for standby wages added to reflect historical spending (\$28K)							
3. Budget for relief and overtime wages increased to reflect historical spending (\$7K)							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

042 - Crime Prevention							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	175,681	148,147	179,239	187,275	194,267	201,523	209,054
<b>TOTAL OPERATING COSTS</b>	<b>175,681</b>	<b>148,147</b>	<b>179,239</b>	<b>187,275</b>	<b>194,267</b>	<b>201,523</b>	<b>209,054</b>
*Percentage Increase over prior year	3.9%	-4.5%	2.0%	4.5%	3.7%	3.7%	3.7%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Equipment Replacement Reserve	5,100	5,100	5,202	5,358	5,519	5,684	5,855
<b>TOTAL TRANSFERS</b>	<b>5,100</b>	<b>5,100</b>	<b>5,202</b>	<b>5,358</b>	<b>5,519</b>	<b>5,684</b>	<b>5,855</b>
<b>TOTAL COSTS</b>	<b>180,781</b>	<b>153,247</b>	<b>184,441</b>	<b>192,633</b>	<b>199,786</b>	<b>207,207</b>	<b>214,909</b>
*Percentage Increase over prior year	3.8%	-26.0%	2.0%	4.4%	3.7%	3.7%	3.7%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	(7,394)	(7,425)	(7,652)	(7,882)	(8,118)	(8,362)	(8,612)
Administration Overhead Recovery	50,699	50,699	56,581	59,410	62,381	65,500	68,775
<b>TOTAL REVENUE</b>	<b>43,305</b>	<b>43,274</b>	<b>48,929</b>	<b>51,528</b>	<b>54,263</b>	<b>57,138</b>	<b>60,162</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	(20,000)	-	(20,000)	(15,000)	(10,000)	(5,000)	-
TAX REQ - CEN OK EAST	(11,869)	(11,840)	(12,079)	(12,973)	(13,816)	(14,682)	(15,573)
TAX REQ - CEN OK WEST	(12,748)	(12,560)	(13,065)	(14,032)	(14,943)	(15,880)	(16,843)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	(18,242)	(18,312)	(19,115)	(20,530)	(21,863)	(23,234)	(24,642)
TAX REQ - LAKE COUNTRY	(49,705)	(49,442)	(50,856)	(54,620)	(58,168)	(61,814)	(65,562)
TAX REQ - WEST KELOWNA	(111,521)	(111,910)	(118,255)	(127,007)	(135,257)	(143,736)	(152,451)
<b>TOTAL REQUISITION</b>	<b>(204,086)</b>	<b>(204,064)</b>	<b>(213,370)</b>	<b>(229,162)</b>	<b>(244,048)</b>	<b>(259,345)</b>	<b>(275,071)</b>
*Percentage increase over prior year Requisition	5.3%	5.3%	4.5%	7.4%	6.5%	6.3%	6.1%
<b>TOTAL FUNDING</b>	<b>(180,781)</b>	<b>(160,790)</b>	<b>(184,441)</b>	<b>(192,633)</b>	<b>(199,786)</b>	<b>(207,207)</b>	<b>(214,909)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>7,543</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	-	-	5,100	10,455	16,127	22,129	28,478
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	5,100	5,100	5,202	5,358	5,519	5,684	5,855
Interest	-	-	153	314	484	664	854
<b>Ending Balance</b>	<b>5,100</b>	<b>5,100</b>	<b>10,455</b>	<b>16,127</b>	<b>22,129</b>	<b>28,478</b>	<b>35,187</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	181,380	181,380	162,740	147,622	137,051	131,162	130,097
Uses (transfer from)	(20,000)	-	(20,000)	(15,000)	(10,000)	(5,000)	-
Interest	1,360	5,441	4,882	4,429	4,112	3,935	3,903
<b>Ending Balance</b>	<b>162,740</b>	<b>186,821</b>	<b>147,622</b>	<b>137,051</b>	<b>131,162</b>	<b>130,097</b>	<b>134,000</b>
<b>NOTES</b>							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

043 - Business Licenses							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	20,720	17,120	23,037	23,861	24,715	25,599	26,517
<b>TOTAL OPERATING COSTS</b>	<b>20,720</b>	<b>17,120</b>	<b>23,037</b>	<b>23,861</b>	<b>24,715</b>	<b>25,599</b>	<b>26,517</b>
*Percentage Increase over prior year	-66.6%	-34.9%	11.2%	3.6%	3.6%	3.6%	3.6%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>20,720</b>	<b>17,120</b>	<b>23,037</b>	<b>23,861</b>	<b>24,715</b>	<b>25,599</b>	<b>26,517</b>
*Percentage Increase over prior year	-66.6%	-44.9%	11.2%	3.6%	3.6%	3.6%	3.6%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	(39,221)	22,693	(27,895)	(28,962)	(30,071)	(31,223)	(32,422)
Administration Overhead Recovery	18,501	18,501	4,858	5,101	5,356	5,624	5,905
<b>TOTAL REVENUE</b>	<b>(20,720)</b>	<b>41,194</b>	<b>(23,037)</b>	<b>(23,861)</b>	<b>(24,715)</b>	<b>(25,599)</b>	<b>(26,517)</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
*Percentage increase over prior year Requisition							
<b>TOTAL FUNDING</b>	<b>(20,720)</b>	<b>41,194</b>	<b>(23,037)</b>	<b>(23,861)</b>	<b>(24,715)</b>	<b>(25,599)</b>	<b>(26,517)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(58,313)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	36,111	36,111	36,381	37,473	38,597	39,755	40,948
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	271	1,083	1,091	1,124	1,158	1,193	1,228
<b>Ending Balance</b>	<b>36,381</b>	<b>37,194</b>	<b>37,473</b>	<b>38,597</b>	<b>39,755</b>	<b>40,948</b>	<b>42,176</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	26,731	26,731	26,931	27,739	28,571	29,428	30,311
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	200	802	808	832	857	883	909
<b>Ending Balance</b>	<b>26,931</b>	<b>27,533</b>	<b>27,739</b>	<b>28,571</b>	<b>29,428</b>	<b>30,311</b>	<b>31,221</b>
NOTES							
<b>OPERATING:</b>							
1. Inflationary adjustment for wages (\$1K)							
2. Increase in overtime budget to reflect historical spending (\$1K)							
3. Admin OH reduced to reflect decrease in operational budget in 2024 (\$13K)							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

044 - Building Inspection							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	900,282	597,102	940,615	970,952	1,008,652	1,047,831	1,088,548
<b>TOTAL OPERATING COSTS</b>	<b>900,282</b>	<b>597,102</b>	<b>940,615</b>	<b>970,952</b>	<b>1,008,652</b>	<b>1,047,831</b>	<b>1,088,548</b>
*Percentage Increase over prior year	35.6%	-6.0%	4.5%	3.2%	3.9%	3.9%	3.9%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	50,000	50,000	50,000	50,000	50,000	50,000	50,000
<b>TOTAL TRANSFERS</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>TOTAL COSTS</b>	<b>950,282</b>	<b>647,102</b>	<b>990,615</b>	<b>1,020,952</b>	<b>1,058,652</b>	<b>1,097,831</b>	<b>1,138,548</b>
*Percentage Increase over prior year	43.2%	-6.1%	4.2%	3.1%	3.7%	3.7%	3.7%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(485,000)	(757,302)	(585,000)	(602,550)	(620,627)	(639,245)	(658,423)
Administration Overhead Recovery	188,749	188,749	204,848	215,090	225,845	237,137	248,994
Other	(6,000)	(3,110)	(5,202)	(5,306)	(5,412)	(5,520)	(5,686)
<b>TOTAL REVENUE</b>	<b>(302,251)</b>	<b>(571,663)</b>	<b>(385,354)</b>	<b>(392,766)</b>	<b>(400,194)</b>	<b>(407,629)</b>	<b>(415,115)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(402,147)	-	(299,154)	(236,079)	(169,762)	(100,000)	(75,000)
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(118,552)	(119,259)	(147,057)	(188,372)	(234,774)	(283,539)	(311,513)
TAX REQ - CEN OK WEST	(127,332)	(126,625)	(159,050)	(203,735)	(253,922)	(306,664)	(336,920)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(245,884)</b>	<b>(245,884)</b>	<b>(306,107)</b>	<b>(392,107)</b>	<b>(488,696)</b>	<b>(590,202.76)</b>	<b>(648,433.14)</b>
*Percentage increase over prior year Requisition	347.1%	348.8%	24.5%	28.1%	24.6%	20.8%	9.9%
<b>TOTAL FUNDING</b>	<b>(950,282)</b>	<b>(817,547)</b>	<b>(990,615)</b>	<b>(1,020,952)</b>	<b>(1,058,652)</b>	<b>(1,097,831)</b>	<b>(1,138,548)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>170,445</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
5505 - Vehicle	68,171	101,771	-	66,860	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>68,171</b>	<b>101,771</b>	<b>-</b>	<b>66,860</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(5,000)	-	-	-	-	-	-
Transfer From Equipment Replacement Fund	(63,171)	-	-	(66,860)	-	-	-
<b>TOTAL FUNDING</b>	<b>(68,171)</b>	<b>-</b>	<b>-</b>	<b>(66,860)</b>	<b>-</b>	<b>-</b>	<b>-</b>
Check	-	101,771	-	-	-	-	-

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

044 - Building Inspection							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	52,117	52,117	39,337	90,517	76,373	128,664	182,524
Uses (transfer from)	(63,171)	-	-	(66,860)	-	-	-
Funding (transfer to)	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Interest	391	1,564	1,180	2,716	2,291	3,860	5,476
<b>Ending Balance</b>	<b>39,337</b>	<b>103,680</b>	<b>90,517</b>	<b>76,373</b>	<b>128,664</b>	<b>182,524</b>	<b>238,000</b>
BUILDING INSPECTION OPERATING RESERVE							
Beginning Balance	1,195,380	1,195,380	802,198	527,110	306,844	146,287	50,676
Uses (transfer from)	(402,147)	-	(299,154)	(236,079)	(169,762)	(100,000)	(75,000)
Funding (transfer to)	-	-	-	-	-	-	-
Interest	8,965	35,861	24,066	15,813	9,205	4,389	1,520
<b>Ending Balance</b>	<b>802,198</b>	<b>1,231,241</b>	<b>527,110</b>	<b>306,844</b>	<b>146,287</b>	<b>50,676</b>	<b>(22,804)</b>
BYLAW ENFORCEMENT OPERATING RESERVE							
Beginning Balance	5,840	5,840	5,884	6,060	6,242	6,430	6,622
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	44	175	177	182	187	193	199
<b>Ending Balance</b>	<b>5,884</b>	<b>6,015</b>	<b>6,060</b>	<b>6,242</b>	<b>6,430</b>	<b>6,622</b>	<b>6,821</b>
NOTES							
OPERATING:							
1. Inflationary wage increases (\$75K)							
2. Increase in training & education budgets for new employees (\$3K)							
3. Increase in legal fees (\$2K)							
4. Admin OH increase related to new FTEs (\$16K)							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

046 - Dog Control							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	1,783,249	1,501,024	1,904,081	1,956,947	2,017,803	2,087,292	2,163,263
<b>TOTAL OPERATING COSTS</b>	<b>1,783,249</b>	<b>1,501,024</b>	<b>1,904,081</b>	<b>1,956,947</b>	<b>2,017,803</b>	<b>2,087,292</b>	<b>2,163,263</b>
*Percentage Increase over prior year	15.0%	0.7%	6.8%	2.8%	3.1%	3.4%	3.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Transfer to Capital Facilities Reserve	35,000	35,000	35,000	35,000	35,000	35,000	35,000
<b>TOTAL TRANSFERS</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>86,000</b>	<b>86,000</b>	<b>86,000</b>	<b>86,000</b>
<b>TOTAL COSTS</b>	<b>1,853,249</b>	<b>1,571,024</b>	<b>1,974,081</b>	<b>2,042,947</b>	<b>2,103,803</b>	<b>2,173,292</b>	<b>2,249,263</b>
*Percentage Increase over prior year	14.3%	-1.9%	6.5%	3.5%	3.0%	3.3%	3.5%
<u>Projects</u>							
Costs	-	-	99,450	5,150	2,100	-	-
Funding (excl tax req)	-	-	(99,450)	(5,150)	(2,100)	-	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>1,853,249</b>	<b>1,571,024</b>	<b>2,073,531</b>	<b>2,048,097</b>	<b>2,105,903</b>	<b>2,173,292</b>	<b>2,249,263</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(627,300)	(499,201)	(639,846)	(659,041)	(678,813)	(699,177)	(720,152)
Administration Overhead Recovery	469,896	469,896	521,566	547,644	575,027	603,778	633,967
<b>TOTAL REVENUE</b>	<b>(157,404)</b>	<b>(29,305)</b>	<b>(118,280)</b>	<b>(111,397)</b>	<b>(103,786)</b>	<b>(95,399)</b>	<b>(86,186)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(5,000)	-	(99,450)	(5,150)	(2,100)	-	-
TAX REQ - CEN OK EAST	(32,017)	(31,958)	(34,119)	(35,512)	(36,771)	(38,203)	(39,769)
TAX REQ - CEN OK WEST	(35,020)	(34,690)	(37,668)	(39,206)	(40,595)	(42,176)	(43,905)
TAX REQ - KELOWNA	(1,164,460)	(1,164,793)	(1,282,320)	(1,334,661)	(1,381,970)	(1,435,781)	(1,494,642)
TAX REQ - PEACHLAND	(49,033)	(49,150)	(53,852)	(56,050)	(58,036)	(60,296)	(62,768)
TAX REQ - LAKE COUNTRY	(130,945)	(130,299)	(140,482)	(146,216)	(151,399)	(157,294)	(163,743)
TAX REQ - WEST KELOWNA	(279,370)	(279,954)	(307,360)	(319,905)	(331,245)	(344,143)	(358,251)
<b>TOTAL REQUISITION</b>	<b>(1,690,845)</b>	<b>(1,690,844)</b>	<b>(1,855,801)</b>	<b>(1,931,550)</b>	<b>(2,000,017)</b>	<b>(2,077,893)</b>	<b>(2,163,077)</b>
*Percentage increase over prior year Requisition	29.2%	29.2%	9.8%	4.1%	3.5%	3.9%	4.1%
<b>TOTAL FUNDING</b>	<b>(1,853,249)</b>	<b>(1,720,149)</b>	<b>(2,073,531)</b>	<b>(2,048,097)</b>	<b>(2,105,903)</b>	<b>(2,173,292)</b>	<b>(2,249,263)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>149,124</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
5504 - Capital Assets Under \$50K	18,695	-	40,000	-	-	-	-
5509 - HVAC Replacement	84,087	108,057	-	-	-	-	-
5510 - Vehicles	79,800	131,259	90,518	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>182,582</b>	<b>239,316</b>	<b>130,518</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>FUNDING SOURCES</u>							
Proceeds of Sale	-	(93)	-	-	-	-	-
Miscellaneous Grant	-	(82,500)	-	-	-	-	-
Transfer From Equipment Replacement Fund	(79,800)	-	(90,518)	-	-	-	-
Transfer From Capital Facilities Reserve	(102,782)	-	(40,000)	-	-	-	-
<b>TOTAL FUNDING</b>	<b>(182,582)</b>	<b>(82,593)</b>	<b>(130,518)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Check	-	(156,723)	-	-	-	-	-

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

046 - Dog Control							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	158,891	158,891	115,307	63,248	100,145	138,150	177,294
Uses (transfer from)	(79,800)	-	(90,518)	-	-	-	-
Funding (transfer to)	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Interest	1,216	4,767	3,459	1,897	3,004	4,144	5,319
<b>Ending Balance</b>	<b>115,307</b>	<b>198,658</b>	<b>63,248</b>	<b>100,145</b>	<b>138,150</b>	<b>177,294</b>	<b>217,613</b>
FACILITIES RESERVE							
Beginning Balance	269,288	269,288	203,526	204,632	245,771	288,144	331,788
Uses (transfer from)	(102,782)	-	(40,000)	-	-	-	-
Funding (transfer to)	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Interest	2,020	8,079	6,106	6,139	7,373	8,644	9,954
<b>Ending Balance</b>	<b>203,526</b>	<b>312,367</b>	<b>204,632</b>	<b>245,771</b>	<b>288,144</b>	<b>331,788</b>	<b>376,742</b>
OPERATING RESERVE							
Beginning Balance	486,066	486,066	484,712	399,803	422,647	449,227	478,703
Uses (transfer from)	(5,000)	-	(99,450)	(5,150)	(2,100)	-	-
Funding (transfer to)	-	-	-	16,000	16,000	16,000	16,000
Interest	3,645	14,582	14,541	11,994	12,679	13,477	14,361
<b>Ending Balance</b>	<b>484,712</b>	<b>500,648</b>	<b>399,803</b>	<b>422,647</b>	<b>449,227</b>	<b>478,703</b>	<b>509,065</b>
NOTES							
OPERATING:							
1. Inflationary wage adjustments (\$70K)							
2. Budget for standby wages added to reflect historical spending (\$28K)							
3. Inflationary adjustments for ongoing contracts (\$9K)							
4. Increases to maintenance and equipment budgets to reflect increasing costs (\$9K)							
5. Operating project for a service review (\$80K)							
6. Operating projects for radio replacements and security system upgrades (\$19K)							
6. Admin OH increase resulting from 2024 budget increase (\$52K)							



**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

047 - Mosquito Control							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	228,402	204,753	230,969	237,958	245,159	252,578	260,223
<b>TOTAL OPERATING COSTS</b>	<b>228,402</b>	<b>204,753</b>	<b>230,969</b>	<b>237,958</b>	<b>245,159</b>	<b>252,578</b>	<b>260,223</b>
*Percentage Increase over prior year	2.1%	1.9%	1.1%	3.0%	3.0%	3.0%	3.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>228,402</b>	<b>204,753</b>	<b>230,969</b>	<b>237,958</b>	<b>245,159</b>	<b>252,578</b>	<b>260,223</b>
*Percentage Increase over prior year	2.1%	-6.4%	1.1%	3.0%	3.0%	3.0%	3.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	(37,978)	-	(38,125)	(38,276)	(38,429)	(38,619)	(39,778)
Administration Overhead Recovery	25,114	25,114	25,717	27,003	28,353	29,771	31,259
Engineering Administration Overhead Recovery	12,301	12,301	17,815	18,706	19,641	20,623	21,655
<b>TOTAL REVENUE</b>	<b>(564)</b>	<b>37,415</b>	<b>5,407</b>	<b>7,433</b>	<b>9,566</b>	<b>11,775</b>	<b>13,136</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	(5,000)	-	(8,000)	(10,000)	-	-	-
TAX REQ - CEN OK EAST	(5,775)	(6,450)	(6,378)	(6,574)	(7,114)	(7,383)	(7,634)
TAX REQ - KELOWNA	(193,913)	(190,505)	(196,468)	(202,504)	(219,136)	(227,419)	(235,166)
TAX REQ - LAKE COUNTRY	(19,826)	(22,179)	(21,871)	(22,543)	(24,394)	(25,316)	(26,179)
TAX REQ - WEST KELOWNA	(3,326)	(3,705)	(3,659)	(3,771)	(4,081)	(4,235)	(4,379)
<b>TOTAL REQUISITION</b>	<b>(222,838)</b>	<b>(222,839)</b>	<b>(228,376)</b>	<b>(235,391)</b>	<b>(254,724)</b>	<b>(264,353)</b>	<b>(273,359)</b>
*Percentage increase over prior year Requisition	-0.3%	-0.3%	2.5%	3.1%	8.2%	3.8%	3.4%
<b>TOTAL FUNDING</b>	<b>(228,402)</b>	<b>(185,424)</b>	<b>(230,969)</b>	<b>(237,958)</b>	<b>(245,159)</b>	<b>(252,578)</b>	<b>(260,223)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(19,329)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	43,056	43,056	43,379	44,680	46,020	47,401	48,823
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	323	1,292	1,301	1,340	1,381	1,422	1,465
<b>Ending Balance</b>	<b>43,379</b>	<b>44,347</b>	<b>44,680</b>	<b>46,020</b>	<b>47,401</b>	<b>48,823</b>	<b>50,288</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	89,256	89,256	84,925	79,473	71,857	74,013	76,234
Uses (transfer from)	(5,000)	-	(8,000)	(10,000)	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	669	2,678	2,548	2,384	2,156	2,220	2,287
<b>Ending Balance</b>	<b>84,925</b>	<b>91,934</b>	<b>79,473</b>	<b>71,857</b>	<b>74,013</b>	<b>76,234</b>	<b>78,521</b>
<b>NOTES</b>							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

049 - Prohibited Animal Control							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	1,405	13	1,408	788	812	836	861
<b>TOTAL OPERATING COSTS</b>	<b>1,405</b>	<b>13</b>	<b>1,408</b>	<b>788</b>	<b>812</b>	<b>836</b>	<b>861</b>
*Percentage Increase over prior year	36.5%	-43.2%	0.2%	-44.0%	3.0%	3.0%	3.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>1,405</b>	<b>13</b>	<b>1,408</b>	<b>788</b>	<b>812</b>	<b>836</b>	<b>861</b>
*Percentage Increase over prior year	36.5%	-98.8%	0.2%	-44.0%	3.0%	3.0%	3.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Administration Overhead Recovery	170	170	232	244	256	269	282
<b>TOTAL REVENUE</b>	<b>170</b>	<b>170</b>	<b>232</b>	<b>244</b>	<b>256</b>	<b>269</b>	<b>282</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(29)	(30)	(31)	(19)	(20)	(21)	(21)
TAX REQ - KELOWNA	(1,251)	(1,236)	(1,288)	(810)	(838)	(867)	(897)
TAX REQ - PEACHLAND	(42)	(43)	(45)	(28)	(29)	(30)	(31)
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	(254)	(266)	(277)	(174)	(180)	(187)	(193)
<b>TOTAL REQUISITION</b>	<b>(1,575)</b>	<b>(1,575)</b>	<b>(1,640)</b>	<b>(1,032)</b>	<b>(1,067)</b>	<b>(1,105)</b>	<b>(1,143)</b>
*Percentage increase over prior year Requisition	25.5%	25.5%	4.1%	-37.1%	3.5%	3.5%	3.5%
<b>TOTAL FUNDING</b>	<b>(1,405)</b>	<b>(1,405)</b>	<b>(1,408)</b>	<b>(788)</b>	<b>(812)</b>	<b>(836)</b>	<b>(861)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>1,393</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	2,405	2,405	2,423	2,495	2,570	2,647	2,727
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	18	72	73	75	77	79	82
<b>Ending Balance</b>	<b>2,423</b>	<b>2,477</b>	<b>2,495</b>	<b>2,570</b>	<b>2,647</b>	<b>2,727</b>	<b>2,808</b>
<b>NOTES</b>							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

050 - Transportation Demand Management							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	14,280	5,808	14,500	14,935	15,383	15,845	16,320
<b>TOTAL OPERATING COSTS</b>	<b>14,280</b>	<b>5,808</b>	<b>14,500</b>	<b>14,935</b>	<b>15,383</b>	<b>15,845</b>	<b>16,320</b>
*Percentage Increase over prior year	0.0%	-24.1%	1.5%	3.0%	3.0%	3.0%	3.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>14,280</b>	<b>5,808</b>	<b>14,500</b>	<b>14,935</b>	<b>15,383</b>	<b>15,845</b>	<b>16,320</b>
*Percentage Increase over prior year	0.0%	-59.3%	1.5%	3.0%	3.0%	3.0%	3.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Administrative Recovery	-	-	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(6,885)	(6,928)	(6,966)	(7,175)	(7,390)	(7,612)	(7,840)
TAX REQ - CEN OK WEST	(7,395)	(7,352)	(7,534)	(7,760)	(7,993)	(8,233)	(8,480)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(14,280)</b>	<b>(14,280)</b>	<b>(14,500)</b>	<b>(14,935)</b>	<b>(15,383)</b>	<b>(15,845)</b>	<b>(16,320)</b>
*Percentage increase over prior year Requisition	0.0%	0.0%	1.5%	3.0%	3.0%	3.0%	3.0%
<b>TOTAL FUNDING</b>	<b>(14,280)</b>	<b>(14,280)</b>	<b>(14,500)</b>	<b>(14,935)</b>	<b>(15,383)</b>	<b>(15,845)</b>	<b>(16,320)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>8,472</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING RESERVE</b>							
Beginning Balance	39,914	39,914	40,213	41,420	42,662	43,942	45,260
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	299	1,197	1,206	1,243	1,280	1,318	1,358
<b>Ending Balance</b>	<b>40,213</b>	<b>41,111</b>	<b>41,420</b>	<b>42,662</b>	<b>43,942</b>	<b>45,260</b>	<b>46,618</b>
<b>NOTES</b>							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

051 - Lakeshore Road Improvements							
OPERATING							
	2024		2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
	PLAN	ACTUAL					
<b>OPERATING COSTS</b>							
Operations	6,134	6,134	6,034	6,034	4,678	-	-
<b>TOTAL OPERATING COSTS</b>	<b>6,134</b>	<b>6,134</b>	<b>6,034</b>	<b>6,034</b>	<b>4,678</b>	-	-
*Percentage Increase over prior year	36.7%	2.2%	-1.6%	0.0%	-22.5%	-	-
<b>TOTAL COSTS</b>							
	<b>6,134</b>	<b>6,134</b>	<b>6,034</b>	<b>6,034</b>	<b>4,678</b>	-	-
*Percentage Increase over prior year	36.7%	2.2%	-1.6%	0.0%	-22.5%	-	-
<b>FUNDING SOURCES (REVENUE)</b>							
Other	-	(39)	-	-	-	-	-
<b>TOTAL REVENUE</b>	-	<b>(39)</b>	-	-	-	-	-
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
PARCEL TAX	(6,134)	(6,134)	(6,034)	(6,034)	(4,678)	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(6,134)</b>	<b>(6,134)</b>	<b>(6,034)</b>	<b>(6,034)</b>	<b>(4,678)</b>	-	-
*Percentage increase over prior year Requisition	36.7%	36.7%	-1.6%	0.0%	-22.5%	-	-
<b>TOTAL FUNDING</b>	<b>(6,134)</b>	<b>(6,173)</b>	<b>(6,034)</b>	<b>(6,034)</b>	<b>(4,678)</b>	-	-
<b>Surplus/(Deficit)*</b>	-	<b>39</b>	-	-	-	-	-
Check	-	-	-	-	-	-	-
<b>RESERVES</b>							
	2024		2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
	PLAN	ACTUAL					
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	82,373	82,373	82,958	85,447	88,011	90,651	93,370
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	585	2,471	2,489	2,563	2,640	2,720	2,801
<b>Ending Balance</b>	<b>82,958</b>	<b>84,845</b>	<b>85,447</b>	<b>88,011</b>	<b>90,651</b>	<b>93,370</b>	<b>96,172</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	9	9	9	9	9	9	9
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
<b>Ending Balance</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>
<b>NOTES</b>							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

058 - Scotty Heights Street Lights							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	19,301	13,574	19,694	20,297	20,918	21,558	22,219
<b>TOTAL OPERATING COSTS</b>	<b>19,301</b>	<b>13,574</b>	<b>19,694</b>	<b>20,297</b>	<b>20,918</b>	<b>21,558</b>	<b>22,219</b>
*Percentage Increase over prior year	0.1%	-14.1%	2.0%	3.1%	3.1%	3.1%	3.1%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>19,301</b>	<b>13,574</b>	<b>19,694</b>	<b>20,297</b>	<b>20,918</b>	<b>21,558</b>	<b>22,219</b>
*Percentage Increase over prior year	0.1%	-29.6%	2.0%	3.1%	3.1%	3.1%	3.1%
<b>FUNDING SOURCES (REVENUE)</b>							
Administration Overhead Recovery	2,223	2,223	2,242	2,354	2,472	2,595	2,725
Engineering Administration Overhead Recovery	1,060	1,060	1,505	1,581	1,660	1,743	1,830
<b>TOTAL REVENUE</b>	<b>3,283</b>	<b>3,283</b>	<b>3,747</b>	<b>3,935</b>	<b>4,132</b>	<b>4,338</b>	<b>4,555</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - LOCAL SERVICE AREA	(22,584)	(22,584)	(23,441)	(24,231)	(25,049)	(25,896)	(26,774)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(22,584)</b>	<b>(22,584)</b>	<b>(23,441)</b>	<b>(24,231)</b>	<b>(25,049)</b>	<b>(25,896)</b>	<b>(26,774)</b>
*Percentage increase over prior year Requisition	-1.6%	-1.6%	3.8%	3.4%	3.4%	3.4%	3.4%
<b>TOTAL FUNDING</b>	<b>(19,301)</b>	<b>(22,584)</b>	<b>(23,441)</b>	<b>(24,231)</b>	<b>(25,049)</b>	<b>(25,896)</b>	<b>(26,774)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>5,727</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING RESERVE</b>							
Beginning Balance	9,596	9,596	9,668	9,958	10,257	10,565	10,882
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	72	288	290	299	308	317	326
<b>Ending Balance</b>	<b>9,668</b>	<b>9,884</b>	<b>9,958</b>	<b>10,257</b>	<b>10,565</b>	<b>10,882</b>	<b>11,208</b>
<b>NOTES</b>							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

070 - Communications							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	659,471	509,036	745,699	775,747	806,421	835,758	865,696
<b>TOTAL OPERATING COSTS</b>	<b>659,471</b>	<b>509,036</b>	<b>745,699</b>	<b>775,747</b>	<b>806,421</b>	<b>835,758</b>	<b>865,696</b>
*Percentage Increase over prior year	10.6%	6.5%	13.1%	4.0%	4.0%	3.6%	3.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	45,000	45,000	45,000	45,000	45,000	45,000	45,000
<b>TOTAL TRANSFERS</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>
<b>TOTAL COSTS</b>	<b>704,471</b>	<b>554,036</b>	<b>790,699</b>	<b>820,747</b>	<b>851,421</b>	<b>880,758</b>	<b>910,696</b>
*Percentage Increase over prior year	43.1%	-21.4%	12.2%	3.8%	3.7%	3.4%	3.4%
<u>Projects</u>							
Costs	108,000	65,000	8,000	45,000	9,000	45,000	10,000
Funding (excl tax req)	-	(95,000)	(8,000)	(45,000)	(9,000)	(45,000)	(10,000)
<b>Net Project Costs (Funded From Tax Req)</b>	<b>108,000</b>	<b>(30,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>812,471</b>	<b>619,036</b>	<b>798,699</b>	<b>865,747</b>	<b>860,421</b>	<b>925,758</b>	<b>920,696</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	(853,219)	(853,219)	(830,927)	(862,987)	(895,773)	(927,327)	(959,594)
Administration Overhead Charge	40,748	40,748	40,228	42,240	44,352	46,569	48,898
Grant	-	(95,000)	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>(812,471)</b>	<b>(907,471)</b>	<b>(790,699)</b>	<b>(820,747)</b>	<b>(851,421)</b>	<b>(880,758)</b>	<b>(910,696)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(8,000)	(45,000)	(9,000)	(45,000)	(10,000)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>TOTAL FUNDING</b>	<b>(812,471)</b>	<b>(907,471)</b>	<b>(798,699)</b>	<b>(865,747)</b>	<b>(860,421)</b>	<b>(925,758)</b>	<b>(920,696)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>288,435</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	300,547	300,547	347,801	395,235	407,092	455,305	468,964
Uses (transfer from)	-	-	(8,000)	(45,000)	(9,000)	(45,000)	(10,000)
Funding (transfer to)	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Interest	2,254	9,016	10,434	11,857	12,213	13,659	14,069
<b>Ending Balance</b>	<b>347,801</b>	<b>354,563</b>	<b>395,235</b>	<b>407,092</b>	<b>455,305</b>	<b>468,964</b>	<b>518,033</b>
<b>NOTES</b>							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

085 - Ellison Transit Services							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	32,503	28,230	37,245	39,107	41,063	43,116	45,272
<b>TOTAL OPERATING COSTS</b>	<b>32,503</b>	<b>28,230</b>	<b>37,245</b>	<b>39,107</b>	<b>41,063</b>	<b>43,116</b>	<b>45,272</b>
*Percentage Increase over prior year	113.4%	-13.1%	14.6%	5.0%	5.0%	5.0%	5.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>32,503</b>	<b>28,230</b>	<b>37,245</b>	<b>39,107</b>	<b>41,063</b>	<b>43,116</b>	<b>45,272</b>
*Percentage Increase over prior year	113.4%	-13.1%	14.6%	5.0%	5.0%	5.0%	5.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	(9,000)	(8,320)	(9,180)	(9,364)	(9,551)	(9,742)	(10,034)
Administration Overhead Recovery	2,748	2,748	3,575	3,754	3,941	4,139	4,345
<b>TOTAL REVENUE</b>	<b>(6,252)</b>	<b>(5,572)</b>	<b>(5,605)</b>	<b>(5,610)</b>	<b>(5,609)</b>	<b>(5,603)</b>	<b>(5,689)</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	(3,000)	-	(6,000)	(5,000)	(4,000)	(3,000)	(2,000)
TAX REQ -LOCAL SERV AREA	(23,251)	(23,251)	(25,640)	(28,497)	(31,453)	(34,512)	(37,583)
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(23,251)</b>	<b>(23,251)</b>	<b>(25,640)</b>	<b>(28,497)</b>	<b>(31,453)</b>	<b>(34,512)</b>	<b>(37,583)</b>
*Percentage increase over prior year Requisition	4.8%	4.8%	10.3%	11.1%	10.4%	9.7%	8.9%
<b>TOTAL FUNDING</b>	<b>(32,503)</b>	<b>(28,823)</b>	<b>(37,245)</b>	<b>(39,107)</b>	<b>(41,063)</b>	<b>(43,116)</b>	<b>(45,272)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>593</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING RESERVE</b>							
Beginning Balance	66,998	66,998	64,501	60,436	57,249	54,967	53,616
Uses (transfer from)	(3,000)	-	(6,000)	(5,000)	(4,000)	(3,000)	(2,000)
Funding (transfer to)	-	-	-	-	-	-	-
Interest	502	2,010	1,935	1,813	1,717	1,649	1,608
<b>Ending Balance</b>	<b>64,501</b>	<b>69,008</b>	<b>60,436</b>	<b>57,249</b>	<b>54,967</b>	<b>53,616</b>	<b>53,224</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Budget provided by BC Transit (\$5K). Operating reserves used to spread increase over five years.							
2. Planned use of operating reserves to smooth increases over multiple years.							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

091 - Effluent/Water Disposal							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	479,645	451,595	526,233	540,414	551,874	563,597	575,590
<b>TOTAL OPERATING COSTS</b>	<b>479,645</b>	<b>451,595</b>	<b>526,233</b>	<b>540,414</b>	<b>551,874</b>	<b>563,597</b>	<b>575,590</b>
*Percentage Increase over prior year	-42.6%	-57.6%	9.7%	2.7%	2.1%	2.1%	2.1%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	509,631	509,631	524,464	540,198	551,002	562,022	573,262
Transfer to Operating Reserve	119,553	119,553	121,558	123,927	122,829	121,529	95,100
<b>TOTAL TRANSFERS</b>	<b>629,184</b>	<b>629,184</b>	<b>646,022</b>	<b>664,125</b>	<b>673,831</b>	<b>683,551</b>	<b>668,362</b>
<b>TOTAL COSTS</b>	<b>1,108,829</b>	<b>1,080,779</b>	<b>1,172,255</b>	<b>1,204,539</b>	<b>1,225,706</b>	<b>1,247,149</b>	<b>1,243,952</b>
*Percentage Increase over prior year	20.0%	1.4%	5.7%	2.8%	1.8%	1.7%	-0.3%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(1,248,200)	(1,050,116)	(1,265,100)	(1,302,027)	(1,328,068)	(1,354,629)	(1,356,806)
Administration Overhead Recovery	93,432	93,432	55,433	58,205	61,115	64,171	67,379
Engineering Administration Overhead Recovery	45,939	45,939	37,412	39,283	41,247	43,309	45,475
<b>TOTAL REVENUE</b>	<b>(1,108,829)</b>	<b>(910,745)</b>	<b>(1,172,255)</b>	<b>(1,204,539)</b>	<b>(1,225,706)</b>	<b>(1,247,149)</b>	<b>(1,243,952)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>TOTAL FUNDING</b>	<b>(1,108,829)</b>	<b>(910,745)</b>	<b>(1,172,255)</b>	<b>(1,204,539)</b>	<b>(1,225,706)</b>	<b>(1,247,149)</b>	<b>(1,243,952)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(170,034)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9532 - DLC Septage Facility	509,631	-	524,464	540,198	551,002	562,022	573,262
<b>TOTAL EXPENDITURES</b>	<b>509,631</b>	<b>-</b>	<b>524,464</b>	<b>540,198</b>	<b>551,002</b>	<b>562,022</b>	<b>573,262</b>
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	(509,631)	-	(524,464)	(540,198)	(551,002)	(562,022)	(573,362)
<b>TOTAL FUNDING</b>	<b>(509,631)</b>	<b>-</b>	<b>(524,464)</b>	<b>(540,198)</b>	<b>(551,002)</b>	<b>(562,022)</b>	<b>(573,362)</b>
Check	-	-	-	-	-	-	(100)



**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	5,979	5,979	6,024	6,205	6,391	6,583	6,780
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	45	179	181	186	192	197	203
<b>Ending Balance</b>	<b>6,024</b>	<b>6,159</b>	<b>6,205</b>	<b>6,391</b>	<b>6,583</b>	<b>6,780</b>	<b>6,984</b>
<b>FACILITIES RESERVE</b>							
Beginning Balance	318,724	318,724	321,114	330,747	340,670	350,890	361,417
Uses (transfer from)	(509,631)	-	(524,464)	(540,198)	(551,002)	(562,022)	(573,362)
Funding (transfer to)	509,631	509,631	524,464	540,198	551,002	562,022	573,262
Interest	2,390	9,562	9,633	9,922	10,220	10,527	10,842
<b>Ending Balance</b>	<b>321,114</b>	<b>837,916</b>	<b>330,747</b>	<b>340,670</b>	<b>350,890</b>	<b>361,417</b>	<b>372,159</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	54,041	54,041	174,000	300,777	433,728	569,569	708,185
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	119,553	119,553	121,558	123,927	122,829	121,529	95,100
Interest	405	1,621	5,220	9,023	13,012	17,087	21,246
<b>Ending Balance</b>	<b>174,000</b>	<b>175,216</b>	<b>300,777</b>	<b>433,728</b>	<b>569,569</b>	<b>708,185</b>	<b>824,531</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Inflationary wage adjustments (\$20K)							
2. Contract services costs increased due to increasing septic disposal volumes (\$20K)							
3. Online payments started in 2023. Budget increased to reflect actual costs (\$7K)							
4. Annual increase in transfers to reserves (\$17K)							
5. Funds collected for facility upgrades and transferred to Lake Country were shifted to the capital plan in 2024 resulting in a decrease in the operating plan and a resulting decrease in Admin OH fees for 2025. (\$38K)							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

092 - Westside Waste Disposal							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	1,181,764	1,086,171	1,173,735	1,211,418	1,254,940	1,300,373	1,347,777
<b>TOTAL OPERATING COSTS</b>	<b>1,181,764</b>	<b>1,086,171</b>	<b>1,173,735</b>	<b>1,211,418</b>	<b>1,254,940</b>	<b>1,300,373</b>	<b>1,347,777</b>
*Percentage Increase over prior year	-4.6%	3.5%	-0.7%	3.2%	3.6%	3.6%	3.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to 093 Westside Sanitary Landfill	22,000	22,000	30,000	30,000	30,000	30,000	30,000
Transfer to Capital Facilities Reserve	188,830	188,830	217,927	216,268	208,184	199,225	214,861
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>210,830</b>	<b>210,830</b>	<b>247,927</b>	<b>246,268</b>	<b>238,184</b>	<b>229,225</b>	<b>244,861</b>
<b>TOTAL COSTS</b>	<b>1,392,594</b>	<b>1,297,001</b>	<b>1,421,662</b>	<b>1,457,685</b>	<b>1,493,124</b>	<b>1,529,598</b>	<b>1,592,638</b>
*Percentage Increase over prior year	1.8%	-9.1%	2.1%	2.5%	2.4%	2.4%	4.1%
<u>Projects</u>							
Costs	-	-	6,500	-	-	-	200,000
Funding (excl tax req)	-	-	(6,500)	-	-	-	(200,000)
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>1,392,594</b>	<b>1,297,001</b>	<b>1,428,162</b>	<b>1,457,685</b>	<b>1,493,124</b>	<b>1,529,598</b>	<b>1,792,638</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(1,541,991)	(1,391,134)	(1,596,233)	(1,643,509)	(1,691,036)	(1,740,248)	(1,812,726)
Administration Overhead Recovery	223,192	223,192	230,347	241,864	253,958	266,655	279,988
Engineering Administration Overhead Recovery	68,113	68,113	92,178	96,786	101,626	106,707	112,042
<b>TOTAL REVENUE</b>	<b>(1,250,686)</b>	<b>(1,099,829)</b>	<b>(1,273,708)</b>	<b>(1,304,858)</b>	<b>(1,335,453)</b>	<b>(1,366,885)</b>	<b>(1,420,695)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(6,500)	-	-	-	(200,000)
TAX REQ - PARCEL TAX	(141,908)	(141,908)	(147,953)	(152,827)	(157,672)	(162,713)	(171,942)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(141,908)</b>	<b>(141,908)</b>	<b>(147,953)</b>	<b>(152,827)</b>	<b>(157,672)</b>	<b>(162,713)</b>	<b>(171,942)</b>
*Percentage increase over prior year Requisition	3.1%	3.1%	4.3%	3.3%	3.2%	3.2%	5.7%
<b>TOTAL FUNDING</b>	<b>(1,392,594)</b>	<b>(1,241,737)</b>	<b>(1,428,162)</b>	<b>(1,457,685)</b>	<b>(1,493,124)</b>	<b>(1,529,598)</b>	<b>(1,792,638)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(55,264)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
4003 - Capital Assets Under \$50K	101,365	-	-	-	-	-	-
4006 - Staff Toilet and Scale House	340,000	-	225,000	250,000	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>441,365</b>	<b>-</b>	<b>225,000</b>	<b>250,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	(441,365)	-	(225,000)	(250,000)	-	-	-
<b>TOTAL FUNDING</b>	<b>(441,365)</b>	<b>-</b>	<b>(225,000)</b>	<b>(250,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<i>Check</i>	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

092 - Westside Waste Disposal							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	361,811	361,811	111,989	108,276	77,792	288,310	496,184
Uses (transfer from)	(441,365)	-	(225,000)	(250,000)	-	-	-
Funding (transfer to)	188,830	188,830	217,927	216,268	208,184	199,225	214,861
Interest	2,714	10,854	3,360	3,248	2,334	8,649	14,886
<b>Ending Balance</b>	<b>111,989</b>	<b>561,495</b>	<b>108,276</b>	<b>77,792</b>	<b>288,310</b>	<b>496,184</b>	<b>725,930</b>
OPERATING RESERVE							
Beginning Balance	981,867	981,867	989,231	1,012,408	1,042,781	1,074,064	1,106,286
Uses (transfer from)	-	-	(6,500)	-	-	-	(200,000)
Funding (transfer to)	-	-	-	-	-	-	-
Interest	7,364	29,456	29,677	30,372	31,283	32,222	33,189
<b>Ending Balance</b>	<b>989,231</b>	<b>1,011,323</b>	<b>1,012,408</b>	<b>1,042,781</b>	<b>1,074,064</b>	<b>1,106,286</b>	<b>939,475</b>
NOTES							
<u>OPERATING:</u>							
1. Inflationary wage adjustments (\$10K)							
2. Inflationary adjustments to tipping fee costs (\$13K)							
3. Decrease in hauling contract costs (\$16K)							
4. Decrease in security service costs from new provider (\$10K)							
5. Increases in transfers to capital reserves (\$29K)							
6. Increase in transfers to the landfill reserve for extension to closure period (\$8K)							
4. Engineering OH rate increase resulting from decrease on expenditure pool costs are allocated over (\$24K)							
<u>CAPITAL:</u>							
Project 4006 - site prep, replacement of scale house building, new building to house office, bathroom, small equipment.							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

093 - Westside Sanitary Landfill							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	34,623	48,582	31,221	31,778	32,357	32,963	33,589
<b>TOTAL OPERATING COSTS</b>	<b>34,623</b>	<b>48,582</b>	<b>31,221</b>	<b>31,778</b>	<b>32,357</b>	<b>32,963</b>	<b>33,589</b>
*Percentage Increase over prior year	-35.1%	-11.4%	-9.8%	1.8%	1.8%	1.9%	1.9%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Closure Reserve Fund	22,000	22,000	30,000	30,000	30,000	30,000	30,000
<b>TOTAL TRANSFERS</b>	<b>22,000</b>	<b>22,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>
<b>TOTAL COSTS</b>	<b>56,623</b>	<b>70,582</b>	<b>61,221</b>	<b>61,778</b>	<b>62,357</b>	<b>62,963</b>	<b>63,589</b>
*Percentage Increase over prior year	-24.8%	-8.1%	8.1%	0.9%	0.9%	1.0%	1.0%
<b>Projects</b>							
Costs	-	-	17,000	-	-	-	-
Funding (excl tax req)	-	-	-	-	-	-	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>17,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>56,623</b>	<b>70,582</b>	<b>78,221</b>	<b>61,778</b>	<b>62,357</b>	<b>62,963</b>	<b>63,589</b>
<b>FUNDING SOURCES (REVENUE)</b>							
Administration Overhead Recovery	4,816	4,816	4,995	5,245	5,507	5,782	6,071
Other	1,612	1,612	2,701	2,836	2,977	3,126	3,283
<b>TOTAL REVENUE</b>	<b>6,428</b>	<b>6,428</b>	<b>7,696</b>	<b>8,080</b>	<b>8,484</b>	<b>8,909</b>	<b>9,354</b>
<b>TRANSFERS FROM RESERVE</b>							
From Landfill Closure Fund	(41,051)	-	(55,916)	(39,858)	(40,842)	(41,871)	(42,943)
From 092 Westside Transfer Station	(22,000)	(22,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
<b>TOTAL TRANSFERS</b>	<b>(63,051)</b>	<b>(22,000)</b>	<b>(85,916)</b>	<b>(69,858)</b>	<b>(70,842)</b>	<b>(71,871)</b>	<b>(72,943)</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>TOTAL FUNDING</b>	<b>(63,051)</b>	<b>(15,572)</b>	<b>(85,916)</b>	<b>(69,858)</b>	<b>(70,842)</b>	<b>(71,871)</b>	<b>(72,943)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(55,010)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EXPENDITURES</b>							
4010 - Landfill Wells	-	-	105,000	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>105,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>FUNDING SOURCES</b>							
Transfer from Landfill Closure Fund	-	-	(105,000)	-	-	-	-
<b>TOTAL FUNDING</b>	<b>-</b>	<b>-</b>	<b>(105,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	4,145	4,145	4,176	4,301	4,430	4,563	4,700
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	31	124	125	129	133	137	141
<b>Ending Balance</b>	<b>4,176</b>	<b>4,269</b>	<b>4,301</b>	<b>4,430</b>	<b>4,563</b>	<b>4,700</b>	<b>4,841</b>
<b>CLOSURE RESERVE</b>							
Beginning Balance	326,420	326,420	309,817	188,196	183,983	178,661	172,149
Uses (transfer from)	(41,051)	-	(160,916)	(39,858)	(40,842)	(41,871)	(42,943)
Funding (transfer to)	22,000	22,000	30,000	30,000	30,000	30,000	30,000
Interest	2,448	9,793	9,295	5,646	5,519	5,360	5,164
<b>Ending Balance</b>	<b>309,817</b>	<b>358,213</b>	<b>188,196</b>	<b>183,983</b>	<b>178,661</b>	<b>172,149</b>	<b>164,371</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	-	-	-	-	-	-	-
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
<b>Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NOTES</b>							
<u>OPERATING:</u>							
1. Increase to transfer to Landfill Reserve to reflect increasing costs (\$8K)							
2. One-time sampling costs in 2024 removed (\$2.5K)							
3. Operating project - new gas monitoring equipment (\$17K)							
<u>CAPITAL:</u>							
Project 4010 - Construction of new monitoring wells onsite							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

094 - Waste Reduction							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	2,090,808	1,455,315	1,983,433	1,847,285	1,895,444	1,945,963	2,038,811
<b>TOTAL OPERATING COSTS</b>	<b>2,090,808</b>	<b>1,455,315</b>	<b>1,983,433</b>	<b>1,847,285</b>	<b>1,895,444</b>	<b>1,945,963</b>	<b>2,038,811</b>
*Percentage Increase over prior year	-2.3%	-10.0%	-5.1%	-6.9%	2.6%	2.7%	4.8%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Transfer to Operating Reserve	65,000	65,000	70,000	70,000	70,000	70,000	70,000
<b>TOTAL TRANSFERS</b>	<b>72,000</b>	<b>72,000</b>	<b>77,000</b>	<b>77,000</b>	<b>77,000</b>	<b>77,000</b>	<b>77,000</b>
<b>TOTAL COSTS</b>	<b>2,162,808</b>	<b>1,527,315</b>	<b>2,060,433</b>	<b>1,924,285</b>	<b>1,972,444</b>	<b>2,022,963</b>	<b>2,115,811</b>
*Percentage Increase over prior year	-1.1%	-8.3%	-4.7%	-6.6%	2.5%	2.6%	4.6%
<u>Projects</u>							
Costs	75,000	36,950	60,000	40,000	90,000	-	-
Funding (excl tax req)	(75,000)	-	(60,000)	(40,000)	(90,000)	-	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>36,950</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>2,237,808</b>	<b>1,564,265</b>	<b>2,120,433</b>	<b>1,964,285</b>	<b>2,062,444</b>	<b>2,022,963</b>	<b>2,115,811</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(1,387,990)	(790,936)	(1,298,416)	(1,514,637)	(1,665,285)	(1,721,475)	(1,819,401)
Administration Overhead Recovery	315,716	315,716	320,349	336,366	353,185	370,844	389,386
Other	(1,042,000)	(477,028)	(1,037,000)	(693,000)	(602,000)	(612,000)	(622,000)
<b>TOTAL REVENUE</b>	<b>(2,114,274)</b>	<b>(952,248)</b>	<b>(2,015,067)</b>	<b>(1,871,270)</b>	<b>(1,914,100)</b>	<b>(1,962,631)</b>	<b>(2,052,015)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(75,000)	-	(60,000)	(40,000)	(90,000)	-	-
TAX REQ - PARCEL TAX	(48,534)	(48,534)	(45,366)	(53,015)	(58,344)	(60,332)	(63,796)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(48,534)</b>	<b>(48,534)</b>	<b>(45,366)</b>	<b>(53,015)</b>	<b>(58,344)</b>	<b>(60,332)</b>	<b>(63,796)</b>
*Percentage increase over prior year Requisition	-8.2%	-8.2%	-6.5%	16.9%	10.1%	3.4%	5.7%
<b>TOTAL FUNDING</b>	<b>(2,237,808)</b>	<b>(1,000,782)</b>	<b>(2,120,433)</b>	<b>(1,964,285)</b>	<b>(2,062,444)</b>	<b>(2,022,963)</b>	<b>(2,115,811)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(563,483)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
4005 - Capital Projects	5,150	-	-	-	-	-	-
4008 - Curbside Organics	450,000	-	6,000,000	-	-	-	-
4009 -Curbside Waste Reduction	600,000	-	600,000	-	-	-	-
9528 - Vehicle Renewal Unit 2939	62,000	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>1,117,150</b>	<b>-</b>	<b>6,600,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(18,000)	-	-	-	-	-	-
Transfer From Equipment Replacement Fund	(49,150)	-	-	-	-	-	-
Other Grants	(1,050,000)	-	(6,600,000)	-	-	-	-
<b>TOTAL FUNDING</b>	<b>(1,117,150)</b>	<b>-</b>	<b>(6,600,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Check	-	-	-	-	-	-	-

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

094 - Waste Reduction							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	41,139	41,139	(702)	6,277	13,465	20,869	28,495
Uses (transfer from)	(49,150)	-	-	-	-	-	-
Funding (transfer to)	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Interest	309	1,234	(21)	188	404	626	855
<b>Ending Balance</b>	<b>(702)</b>	<b>49,374</b>	<b>6,277</b>	<b>13,465</b>	<b>20,869</b>	<b>28,495</b>	<b>36,350</b>
OPERATING RESERVE							
Beginning Balance	229,389	229,389	221,109	237,742	274,875	263,121	341,015
Uses (transfer from)	(75,000)	-	(60,000)	(40,000)	(90,000)	-	-
Funding (transfer to)	65,000	65,000	70,000	70,000	70,000	70,000	70,000
Interest	1,720	6,882	6,633	7,132	8,246	7,894	10,230
<b>Ending Balance</b>	<b>221,109</b>	<b>301,270</b>	<b>237,742</b>	<b>274,875</b>	<b>263,121</b>	<b>341,015</b>	<b>421,245</b>
NOTES							
<u>OPERATING:</u>							
1. Inflationary wage adjustments (\$85K)							
2. Expansion of the Wildsafe education program (\$60K)							
3. Reduced focus on organics specific marketing (\$80K)							
4. Discontinuace of the composter subsidy program (\$35K)							
5. Discontinuance of the recycling communicaiton program (\$46K)							
6. Discontinuance of the commercial recycling education programs (\$10K)							
7. Discontinuance of additional contracted staff at the Westside & Glenmore Recycle BC depots (\$25K)							
8. Reduction in the AI program for contamination reduction in recycling (\$50K). Now an operating project and funded from operating reserves							
9. Expected increases in freight/postage costs (\$5K)							
10. Increase in book recycling program costs (\$10K)							
<u>CAPITAL:</u>							
4008 - Organics collection - project costs included in the financial plan, but only spent if approved by municipalities.							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

095 - Solid Waste Collection							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	550,158	514,791	594,663	616,000	634,862	652,455	668,789
<b>TOTAL OPERATING COSTS</b>	<b>550,158</b>	<b>514,791</b>	<b>594,663</b>	<b>616,000</b>	<b>634,862</b>	<b>652,455</b>	<b>668,789</b>
*Percentage Increase over prior year	2.3%	-1.3%	8.1%	3.6%	3.1%	2.8%	2.5%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Capital Facilities Reserve	19,221	19,221	4,000	4,120	4,244	4,371	4,502
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>19,221</b>	<b>19,221</b>	<b>4,000</b>	<b>4,120</b>	<b>4,244</b>	<b>4,371</b>	<b>4,502</b>
<b>TOTAL COSTS</b>	<b>569,379</b>	<b>534,012</b>	<b>598,663</b>	<b>620,120</b>	<b>639,105</b>	<b>656,826</b>	<b>673,291</b>
*Percentage Increase over prior year	1.4%	-5.0%	5.1%	3.6%	3.1%	2.8%	2.5%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	(619,993)	(584,996)	(647,273)	(673,523)	(697,541)	(720,546)	(742,559)
Administration Overhead Recovery	93,864	93,864	95,860	100,653	105,686	110,970	116,518
<b>TOTAL REVENUE</b>	<b>(522,129)</b>	<b>(491,132)</b>	<b>(551,413)</b>	<b>(572,870)</b>	<b>(591,855)</b>	<b>(609,576)</b>	<b>(626,041)</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - PARCEL TAX	(47,250)	(47,250)	(47,250)	(47,250)	(47,250)	(47,250)	(47,250)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(47,250)</b>	<b>(47,250)</b>	<b>(47,250)</b>	<b>(47,250)</b>	<b>(47,250)</b>	<b>(47,250)</b>	<b>(47,250)</b>
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>TOTAL FUNDING</b>	<b>(569,379)</b>	<b>(538,382)</b>	<b>(598,663)</b>	<b>(620,120)</b>	<b>(639,105)</b>	<b>(656,826)</b>	<b>(673,291)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>4,370</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EXPENDITURES</b>							
4004 - Capital Projects	12,915	-	-	-	-	-	-
4007 - Northwestside Transfer Station	135,000	-	50,000	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>147,915</b>	<b>-</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>FUNDING SOURCES</b>							
Transfer From Equipment Replacement Fund	(135,000)	-	(50,000)	-	-	-	-
Transfer From Capital Facilities Reserve	(12,915)	-	-	-	-	-	-
<b>TOTAL FUNDING</b>	<b>(147,915)</b>	<b>-</b>	<b>(50,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Check	-	-	-	-	-	-	-



**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

095 - Solid Waste Collection							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	224,484	224,484	226,168	182,953	188,441	194,095	199,917
Uses (transfer from)	-	-	(50,000)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,684	6,735	6,785	5,489	5,653	5,823	5,998
<b>Ending Balance</b>	<b>226,168</b>	<b>231,219</b>	<b>182,953</b>	<b>188,441</b>	<b>194,095</b>	<b>199,917</b>	<b>205,915</b>
FACILITIES RESERVE							
Beginning Balance	20,377	20,377	26,836	31,641	36,711	42,056	47,688
Uses (transfer from)	(12,915)	-	-	-	-	-	-
Funding (transfer to)	19,221	19,221	4,000	4,120	4,244	4,371	4,502
Interest	153	611	805	949	1,101	1,262	1,431
<b>Ending Balance</b>	<b>26,836</b>	<b>40,210</b>	<b>31,641</b>	<b>36,711</b>	<b>42,056</b>	<b>47,688</b>	<b>53,621</b>
OPERATING RESERVE							
Beginning Balance	377,040	377,040	379,868	391,264	403,002	415,092	427,544
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	2,828	11,311	11,396	11,738	12,090	12,453	12,826
<b>Ending Balance</b>	<b>379,868</b>	<b>388,351</b>	<b>391,264</b>	<b>403,002</b>	<b>415,092</b>	<b>427,544</b>	<b>440,371</b>
NOTES							
<u>OPERATING:</u>							
1. Increase tipping fee costs (\$16K)							
2. Increase in costs for transfer sites - contracts and maintenance							
2. Garbage cart purchased moved from capital to operating (\$12K). Transfer to capital reserves reduced to reflect change.							
2. Transfer to capital reserves reduced to reflect garbage cart purchased moved from capital to operating							
<u>CAPITAL:</u>							
Project 4007 - Upgrades to replace fence, accommodate vehicles and improve site safety							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

101 - Okanagan Basin Water Board							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Transfer to O.B.W.B.	2,454,940	2,454,940	2,504,039	2,554,120	2,605,202	2,657,306	2,737,025
<b>TOTAL COSTS</b>	<b>2,454,940</b>	<b>2,454,940</b>	<b>2,504,039</b>	<b>2,554,120</b>	<b>2,605,202</b>	<b>2,657,306</b>	<b>2,737,025</b>
*Percentage Increase over prior year	2.5%	2.5%	2.0%	2.0%	2.0%	2.0%	3.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(86,357)	(86,739)	(87,216)	(89,832)	(92,527)	(95,303)	(98,162)
Administration Overhead Recovery	15,000	15,000	15,000	15,450	15,914	16,391	16,883
<b>TOTAL REVENUE</b>	<b>(71,357)</b>	<b>(71,739)</b>	<b>(72,216)</b>	<b>(74,382)</b>	<b>(76,614)</b>	<b>(78,912)</b>	<b>(81,280)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(45,134)	(45,027)	(44,710)	(45,591)	(46,489)	(47,405)	(48,827)
TAX REQ - CEN OK WEST	(49,367.92)	(48,895)	(49,360)	(50,332)	(51,324)	(52,335)	(53,905)
TAX REQ - KELOWNA	(1,641,537.49)	(1,641,908)	(1,680,339)	(1,713,447)	(1,747,202)	(1,781,617)	(1,835,065)
TAX REQ - PEACHLAND	(69,121.73)	(69,272)	(70,567)	(71,957)	(73,374)	(74,820)	(77,064)
TAX REQ - LAKE COUNTRY	(184,593.56)	(183,643)	(184,086)	(187,713)	(191,411)	(195,182)	(201,037)
TAX REQ - WEST KELOWNA	(393,828)	(394,579)	(402,761)	(410,697)	(418,787)	(427,036)	(439,847)
<b>TOTAL REQUISITION</b>	<b>(2,383,583)</b>	<b>(2,383,324)</b>	<b>(2,431,823)</b>	<b>(2,479,737)</b>	<b>(2,528,588)</b>	<b>(2,578,394)</b>	<b>(2,655,745)</b>
*Percentage increase over prior year Requisition	2.6%	2.6%	2.0%	2.0%	2.0%	2.0%	3.0%
<b>TOTAL FUNDING</b>	<b>(2,454,940)</b>	<b>(2,455,063)</b>	<b>(2,504,039)</b>	<b>(2,554,120)</b>	<b>(2,605,202)</b>	<b>(2,657,306)</b>	<b>(2,737,025)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>123</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
NOTES							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

102 - Air Quality							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	244,222	-	260,000	267,800	275,834	284,109	292,632
<b>TOTAL OPERATING COSTS</b>	<b>244,222</b>	<b>-</b>	<b>260,000</b>	<b>267,800</b>	<b>275,834</b>	<b>284,109</b>	<b>292,632</b>
*Percentage Increase over prior year	5.5%	-100.0%	6.5%	3.0%	3.0%	3.0%	3.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>244,222</b>	<b>-</b>	<b>260,000</b>	<b>267,800</b>	<b>275,834</b>	<b>284,109</b>	<b>292,632</b>
*Percentage Increase over prior year	5.5%	-100.0%	6.5%	3.0%	3.0%	3.0%	3.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	(25,336)	(9,025)	(26,995)	(27,805)	(28,639)	(29,498)	(30,383)
Administration Overhead Recovery	12,728	12,728	12,728	13,364	14,033	14,734	15,471
Grant	-	-	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>(12,608)</b>	<b>3,703</b>	<b>(14,267)</b>	<b>(14,440)</b>	<b>(14,606)</b>	<b>(14,764)</b>	<b>(14,912)</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(3,905)	(4,045)	(4,169)	(4,298)	(4,432)	(4,570)	(4,712)
TAX REQ - LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(4,194)	(4,289)	(4,509)	(4,649)	(4,793)	(4,942)	(5,096)
TAX REQ - KELOWNA	(180,825)	(178,193)	(189,643)	(195,529)	(201,601)	(207,866)	(214,329)
TAX REQ - PEACHLAND	(6,001)	(6,259)	(6,597)	(6,802)	(7,013)	(7,231)	(7,456)
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	(36,689)	(38,253)	(40,814)	(42,081)	(43,388)	(44,736)	(46,127)
<b>TOTAL REQUISITION</b>	<b>(231,614)</b>	<b>(231,039)</b>	<b>(245,733)</b>	<b>(253,360)</b>	<b>(261,228)</b>	<b>(269,345)</b>	<b>(277,720)</b>
*Percentage increase over prior year Requisition	-1.9%	-2.1%	6.1%	3.1%	3.1%	3.1%	3.1%
<b>TOTAL FUNDING</b>	<b>(244,222)</b>	<b>(227,336)</b>	<b>(260,000)</b>	<b>(267,800)</b>	<b>(275,834)</b>	<b>(284,109)</b>	<b>(292,632)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>227,336</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING RESERVE</b>							
Beginning Balance	52,983	52,983	53,017	54,608	56,246	57,933	59,671
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	35	1,589	1,591	1,638	1,687	1,738	1,790
<b>Ending Balance</b>	<b>53,017</b>	<b>54,572</b>	<b>54,608</b>	<b>56,246</b>	<b>57,933</b>	<b>59,671</b>	<b>61,462</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Increase in baseline program costs. Confirmed by COK. (\$29K)							
2. Completion of radon project, budget removed (\$13K)							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

105 - Noise Abatement							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	16,523	15,693	16,886	17,542	18,224	18,933	19,670
<b>TOTAL OPERATING COSTS</b>	<b>16,523</b>	<b>15,693</b>	<b>16,886</b>	<b>17,542</b>	<b>18,224</b>	<b>18,933</b>	<b>19,670</b>
*Percentage Increase over prior year	6.8%	34.0%	2.2%	3.9%	3.9%	3.9%	3.9%
<b>TOTAL COSTS</b>	<b>16,523</b>	<b>15,693</b>	<b>16,886</b>	<b>17,542</b>	<b>18,224</b>	<b>18,933</b>	<b>19,670</b>
*Percentage Increase over prior year	6.8%	1.5%	2.2%	3.9%	3.9%	3.9%	3.9%
<b>FUNDING SOURCES (REVENUE)</b>							
Administration Overhead Recovery	3,702	3,702	3,877	4,071	4,274	4,488	4,713
<b>TOTAL REVENUE</b>	<b>3,702</b>	<b>3,702</b>	<b>3,877</b>	<b>4,071</b>	<b>4,274</b>	<b>4,488</b>	<b>4,713</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	(1,000)	-	(500)	(500)	-	-	-
TAX REQ -CEN OK EAST	(9,924)	(10,064)	(10,655)	(11,102)	(11,831)	(12,316)	(12,822)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(9,301)	(9,161)	(9,607)	(10,011)	(10,668)	(11,105)	(11,561)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(19,225)</b>	<b>(19,225)</b>	<b>(20,263)</b>	<b>(21,113)</b>	<b>(22,499)</b>	<b>(23,421)</b>	<b>(24,383)</b>
*Percentage increase over prior year Requisition	5.3%	5.3%	5.4%	4.2%	6.6%	4.1%	4.1%
<b>TOTAL FUNDING</b>	<b>(16,523)</b>	<b>(15,523)</b>	<b>(16,886)</b>	<b>(17,542)</b>	<b>(18,224)</b>	<b>(18,933)</b>	<b>(19,670)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(170)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	125	125	126	127	128	129	130
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1	4	1	1	1	1	1
<b>Ending Balance</b>	<b>126</b>	<b>129</b>	<b>127</b>	<b>128</b>	<b>129</b>	<b>130</b>	<b>131</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	14,081	14,081	13,187	13,082	12,975	13,364	13,765
Uses (transfer from)	(1,000)	-	(500)	(500)	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	106	422	396	392	389	401	413
<b>Ending Balance</b>	<b>13,187</b>	<b>14,503</b>	<b>13,082</b>	<b>12,975</b>	<b>13,364</b>	<b>13,765</b>	<b>14,178</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Use of operating reserves to smooth tax requisition increase over multiple years.							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

106 - Untidy Premises							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	25,821	34,575	34,630	35,606	36,620	37,671	38,763
<b>TOTAL OPERATING COSTS</b>	<b>25,821</b>	<b>34,575</b>	<b>34,630</b>	<b>35,606</b>	<b>36,620</b>	<b>37,671</b>	<b>38,763</b>
*Percentage Increase over prior year	6.1%	94.2%	34.1%	2.8%	2.8%	2.9%	2.9%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>25,821</b>	<b>34,575</b>	<b>34,630</b>	<b>35,606</b>	<b>36,620</b>	<b>37,671</b>	<b>38,763</b>
*Percentage Increase over prior year	6.1%	62.5%	34.1%	2.8%	2.8%	2.9%	2.9%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	(3,060)	(1,369)	(11,000)	(11,075)	(11,152)	(11,232)	(11,314)
Administration Overhead Recovery	5,596	5,596	5,843	6,135	6,442	6,764	7,102
<b>TOTAL REVENUE</b>	<b>2,536</b>	<b>4,227</b>	<b>(5,157)</b>	<b>(4,940)</b>	<b>(4,710)</b>	<b>(4,468)</b>	<b>(4,212)</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	(1,000)	-	-	-	-	-	-
TAX REQ -CEN OK EAST	(14,122)	(14,321)	(15,499)	(16,126)	(16,780)	(17,460)	(18,169)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(13,235)	(13,036)	(13,975)	(14,540)	(15,130)	(15,743)	(16,382)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(27,357)</b>	<b>(27,357)</b>	<b>(29,473)</b>	<b>(30,667)</b>	<b>(31,909)</b>	<b>(33,203)</b>	<b>(34,551)</b>
*Percentage increase over prior year Requisition	6.0%	6.0%	7.7%	4.0%	4.1%	4.1%	4.1%
<b>TOTAL FUNDING</b>	<b>(25,821)</b>	<b>(23,130)</b>	<b>(34,630)</b>	<b>(35,606)</b>	<b>(36,620)</b>	<b>(37,671)</b>	<b>(38,763)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(11,445)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	574	574	578	595	613	631	650
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	4	17	17	18	18	19	20
<b>Ending Balance</b>	<b>578</b>	<b>591</b>	<b>595</b>	<b>613</b>	<b>631</b>	<b>650</b>	<b>670</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	28,821	28,821	28,879	29,745	30,637	31,556	32,503
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	58	865	866	892	919	947	975
<b>Ending Balance</b>	<b>28,879</b>	<b>29,686</b>	<b>29,745</b>	<b>30,637</b>	<b>31,556</b>	<b>32,503</b>	<b>33,478</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Increase for anticipated clean up costs from the Grouse Complex Fire. Cost recovered from property owners when incurred (\$8K)							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

110 - Regional Planning							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	611,914	571,391	802,362	831,242	861,259	892,374	924,720
<b>TOTAL OPERATING COSTS</b>	<b>611,914</b>	<b>571,391</b>	<b>802,362</b>	<b>831,242</b>	<b>861,259</b>	<b>892,374</b>	<b>924,720</b>
*Percentage Increase over prior year	33.4%	-4.2%	31.1%	3.6%	3.6%	3.6%	3.6%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	-	-	150,000	200,000	225,000	250,000	275,000
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>150,000</b>	<b>200,000</b>	<b>225,000</b>	<b>250,000</b>	<b>275,000</b>
<b>TOTAL OPERATING COSTS</b>	<b>611,914</b>	<b>571,391</b>	<b>952,362</b>	<b>1,031,242</b>	<b>1,086,259</b>	<b>1,142,374</b>	<b>1,199,720</b>
*Percentage Increase over prior year	31.1%	-13.2%	55.6%	8.3%	5.3%	5.2%	5.0%
<b>Projects</b>							
Costs	429,640	105,716	444,080	362,500	240,000	280,000	-
Funding (excl tax req)	(344,600)	(114,100)	(444,080)	(362,500)	(240,000)	(280,000)	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>85,040</b>	<b>(8,384)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>1,041,554</b>	<b>677,107</b>	<b>1,396,442</b>	<b>1,393,742</b>	<b>1,326,259</b>	<b>1,422,374</b>	<b>1,199,720</b>
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	(20,000)	(120,100)	(10,000)	(25,000)	-	-	-
Administration Overhead Recovery	175,731	175,731	208,325	218,741	229,678	241,162	253,220
Grants	(174,636)	-	(180,000)	(110,000)	-	-	-
<b>TOTAL REVENUE</b>	<b>(18,905)</b>	<b>55,631</b>	<b>18,325</b>	<b>83,741</b>	<b>229,678</b>	<b>241,162</b>	<b>253,220</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	(246,099)	-	(313,180)	(268,500)	(261,400)	(280,000)	-
TAX REQ - CEN OK EAST	(14,704)	(14,675)	(20,253)	(22,228)	(23,800)	(25,437)	(26,713)
TAX REQ - CEN OK WEST	(16,084)	(15,932)	(22,359)	(24,539)	(26,276)	(28,082)	(29,491)
TAX REQ - KELOWNA	(534,798)	(534,960)	(761,174)	(835,383)	(894,499)	(955,995)	(1,003,952)
TAX REQ - PEACHLAND	(22,519)	(22,572)	(31,966)	(35,082)	(37,565)	(40,147)	(42,161)
TAX REQ - LAKE COUNTRY	(60,139)	(59,841)	(83,389)	(91,519)	(97,995)	(104,732)	(109,986)
TAX REQ - WEST KELOWNA	(128,306)	(128,571)	(182,446)	(200,233)	(214,403)	(229,143)	(240,637)
<b>TOTAL REQUISITION</b>	<b>(776,550)</b>	<b>(776,551)</b>	<b>(1,101,587)</b>	<b>(1,208,984)</b>	<b>(1,294,537)</b>	<b>(1,383,536)</b>	<b>(1,452,940)</b>
*Percentage increase over prior year Requisition	19.5%	19.5%	41.9%	9.7%	7.1%	6.9%	5.0%
<b>TOTAL FUNDING</b>	<b>(1,041,554)</b>	<b>(720,920)</b>	<b>(1,396,442)</b>	<b>(1,393,742)</b>	<b>(1,326,259)</b>	<b>(1,422,374)</b>	<b>(1,199,720)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>43,812</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>FACILITIES RESERVE</b>							
Beginning Balance	27,275	27,275	27,479	28,304	29,153	30,027	30,928
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	205	818	824	849	875	901	928
<b>Ending Balance</b>	<b>27,479</b>	<b>28,093</b>	<b>28,304</b>	<b>29,153</b>	<b>30,027</b>	<b>30,928</b>	<b>31,856</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	323,125	323,125	332,819	171,953	108,612	75,470	47,734
Uses (transfer from)	(246,099)	-	(313,180)	(268,500)	(261,400)	(280,000)	-
Funding (transfer to)	-	-	150,000	200,000	225,000	250,000	275,000
Interest	124	9,694	2,314	5,159	3,258	2,264	1,432
<b>Ending Balance</b>	<b>77,149</b>	<b>332,819</b>	<b>171,953</b>	<b>108,612</b>	<b>75,470</b>	<b>47,734</b>	<b>324,166</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Inflationary wage adjustments (\$35K)							
2. New FTEs added for 2025 - GIS Analyst & Environmental Planner. Cost shared with other services. Total cost for 110 = \$78K)							
3. New transfer to operating reserves for future planning projects (\$150K)							
4. Increase in Admin OH charges related to year-over-year budget changes (\$34K)							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

111 - Electoral Area Planning							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	675,137	517,200	805,172	834,408	869,656	906,060	943,564
<b>TOTAL OPERATING COSTS</b>	<b>675,137</b>	<b>517,200</b>	<b>805,172</b>	<b>834,408</b>	<b>869,656</b>	<b>906,060</b>	<b>943,564</b>
*Percentage Increase over prior year	4.4%	57.2%	19.3%	3.6%	4.2%	4.2%	4.1%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	-	-	25,000	50,000	75,000	100,000
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>25,000</b>	<b>50,000</b>	<b>75,000</b>	<b>100,000</b>
<b>TOTAL OPERATING COSTS</b>	<b>675,137</b>	<b>517,200</b>	<b>805,172</b>	<b>859,408</b>	<b>919,656</b>	<b>981,060</b>	<b>1,043,564</b>
*Percentage Increase over prior year	4.4%	29.7%	19.3%	6.7%	7.0%	6.7%	6.4%
<u>Projects</u>							
Costs	13,000	19,400	20,000	105,000	105,000	130,000	105,000
Funding (excl tax req)	(13,000)	-	(20,000)	(105,000)	(105,000)	(130,000)	(105,000)
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>19,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>688,137</b>	<b>536,600</b>	<b>825,172</b>	<b>964,408</b>	<b>1,024,656</b>	<b>1,111,060</b>	<b>1,148,564</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(30,499)	(46,566)	(40,500)	(41,715)	(42,966)	(44,255)	(45,583)
Administration Overhead Recovery	163,050	163,050	155,557	163,335	171,502	180,077	189,081
Grants	(39,636)	-	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>92,915</b>	<b>116,484</b>	<b>115,057</b>	<b>121,620</b>	<b>128,535</b>	<b>135,821</b>	<b>143,497</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(69,499)	-	(98,033)	(157,022)	(136,011)	(140,000)	(120,000)
TAX REQ - CEN OK EAST	(90,056)	(90,602)	(106,207)	(117,155)	(128,274)	(139,586)	(147,806)
TAX REQ - CEN OK WEST	(296,382)	(294,712)	(351,977)	(388,257)	(425,107)	(462,595)	(489,836)
TAX REQ - KELOWNA	(262,126)	(263,541)	(309,257)	(341,133)	(373,511)	(406,449)	(430,383)
TAX REQ - PEACHLAND	(3,975)	(3,952)	(4,720)	(5,207)	(5,701)	(6,204)	(6,569)
TAX REQ - LAKE COUNTRY	(5,545)	(5,578)	(6,539)	(7,213)	(7,898)	(8,594)	(9,100)
TAX REQ - WEST KELOWNA	(53,468)	(53,166)	(63,497)	(70,042)	(76,690)	(83,453)	(88,367)
<b>TOTAL REQUISITION</b>	<b>(711,552)</b>	<b>(711,551)</b>	<b>(842,197)</b>	<b>(929,006)</b>	<b>(1,017,180)</b>	<b>(1,106,881)</b>	<b>(1,172,061)</b>
*Percentage increase over prior year Requisition	17.5%	17.5%	18.4%	10.3%	9.5%	8.8%	5.9%
<b>TOTAL FUNDING</b>	<b>(688,137)</b>	<b>(595,067)</b>	<b>(825,172)</b>	<b>(964,408)</b>	<b>(1,024,656)</b>	<b>(1,111,060)</b>	<b>(1,148,564)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>58,467</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>RESERVES</u>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EQUIPMENT RESERVE</u>							
Beginning Balance	53,764	53,764	54,168	55,793	57,466	59,190	60,966
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	403	1,613	1,625	1,674	1,724	1,776	1,829
<b>Ending Balance</b>	<b>54,168</b>	<b>55,377</b>	<b>55,793</b>	<b>57,466</b>	<b>59,190</b>	<b>60,966</b>	<b>62,795</b>
<u>OPERATING RESERVE</u>							
Beginning Balance	445,921	445,921	379,766	293,126	169,898	88,984	26,654
Uses (transfer from)	(69,499)	-	(98,033)	(157,022)	(136,011)	(140,000)	(120,000)
Funding (transfer to)	-	-	-	25,000	50,000	75,000	100,000
Interest	3,344	13,378	11,393	8,794	5,097	2,670	800
<b>Ending Balance</b>	<b>379,766</b>	<b>459,299</b>	<b>293,126</b>	<b>169,898</b>	<b>88,984</b>	<b>26,654</b>	<b>7,453</b>
<u>NOTES</u>							
<u>OPERATING:</u>							
1. Inflationary wage adjustments (\$41K)							
1. New FTEs - GIS Analyst & Environmental Planner. The latter is required to establish a soil bylaw. Cost shared with other services. Total cost for 111 = \$77K							
2. New transfer to operating reserves to fund planning projects that occur on an irregular cycle (eg. OCP) (2025 = \$25K, increasing \$25K each year)							

**2024-2028 FINANCIAL PLAN  
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APPENDIX H

115 - Insect Control							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	21,219	11,175	23,015	23,272	24,175	25,113	26,088
<b>TOTAL OPERATING COSTS</b>	<b>21,219</b>	<b>11,175</b>	<b>23,015</b>	<b>23,272</b>	<b>24,175</b>	<b>25,113</b>	<b>26,088</b>
*Percentage Increase over prior year	-21.7%	13.7%	8.5%	1.1%	3.9%	3.9%	3.9%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>21,219</b>	<b>11,175</b>	<b>23,015</b>	<b>23,272</b>	<b>24,175</b>	<b>25,113</b>	<b>26,088</b>
*Percentage Increase over prior year	-21.7%	-10.9%	8.5%	1.1%	3.9%	3.9%	3.9%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	(22,978)	(12,719)	(24,509)	(25,244)	(26,002)	(26,782)	(27,585)
Administration Overhead Recovery	5,629	5,629	5,737	6,024	6,325	6,641	6,973
<b>TOTAL REVENUE</b>	<b>(17,349)</b>	<b>(7,090)</b>	<b>(18,772)</b>	<b>(19,220)</b>	<b>(19,677)</b>	<b>(20,140)</b>	<b>(20,612)</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(496)	(518)	(539)	(515)	(571)	(632)	(696)
TAX REQ - LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(533)	(548)	(583)	(556)	(618)	(683)	(752)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	(763)	(801)	(853)	(814)	(904)	(999)	(1,101)
TAX REQ - LAKE COUNTRY	(2,078)	(2,164)	(2,269)	(2,166)	(2,405)	(2,659)	(2,928)
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(3,870)</b>	<b>(4,031)</b>	<b>(4,243)</b>	<b>(4,051)</b>	<b>(4,498)</b>	<b>(4,973)</b>	<b>(5,477)</b>
*Percentage increase over prior year Requisition	-22.6%	-19.4%	9.6%	-4.5%	11.0%	10.5%	10.1%
<b>TOTAL FUNDING</b>	<b>(21,219)</b>	<b>(11,121)</b>	<b>(23,015)</b>	<b>(23,272)</b>	<b>(24,175)</b>	<b>(25,113)</b>	<b>(26,088)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(55)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EXPENDITURES</b>							
9524 - Capital Projctcs Under \$50K	13,033	10,548	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>13,033</b>	<b>10,548</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>FUNDING SOURCES</b>							
Transfer From Equipment Replacement Fund	(13,033)	-	-	-	-	-	-
<b>TOTAL FUNDING</b>	<b>(13,033)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Check	-	10,548	-	-	-	-	-
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	18,084	18,084	5,186	5,342	5,502	5,667	5,837
Uses (transfer from)	(13,033)	-	-	-	-	-	-
Interest	136	543	156	160	165	170	175
<b>Ending Balance</b>	<b>5,186</b>	<b>18,626</b>	<b>5,342</b>	<b>5,502</b>	<b>5,667</b>	<b>5,837</b>	<b>6,013</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	15,097	15,097	15,210	15,667	16,137	16,621	17,121
Funding (transfer to)	-	-	-	-	-	-	-
Interest	113	453	456	470	484	499	514
<b>Ending Balance</b>	<b>15,210</b>	<b>15,550</b>	<b>15,667</b>	<b>16,137</b>	<b>16,621</b>	<b>17,121</b>	<b>17,635</b>
<b>NOTES</b>							



**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

116 - Weed Control							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	242,737	102,357	169,828	175,119	181,434	187,982	194,769
<b>TOTAL OPERATING COSTS</b>	<b>242,737</b>	<b>102,357</b>	<b>169,828</b>	<b>175,119</b>	<b>181,434</b>	<b>187,982</b>	<b>194,769</b>
*Percentage Increase over prior year	37.6%	20.4%	-30.0%	3.1%	3.6%	3.6%	3.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>TOTAL COSTS</b>	<b>247,737</b>	<b>107,357</b>	<b>174,828</b>	<b>180,119</b>	<b>186,434</b>	<b>192,982</b>	<b>199,769</b>
*Percentage Increase over prior year	36.6%	-35.1%	-29.4%	3.0%	3.5%	3.5%	3.5%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations and Previous Years Surplus / Deficit	(25,500)	(18,163)	(26,010)	(26,530)	(27,061)	(27,873)	(28,709)
Grants	(13,770)	(5,743)	(14,045)	(14,326)	(14,613)	(15,051)	(15,503)
Administration Overhead Recovery	37,161	37,161	53,880	56,574	59,403	62,373	65,491
<b>TOTAL REVENUE</b>	<b>(2,109)</b>	<b>13,255</b>	<b>13,825</b>	<b>15,717</b>	<b>17,729</b>	<b>19,449</b>	<b>21,280</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(6,800)	(7,048)	(5,308)	(5,510)	(5,744)	(5,977)	(6,219)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	(212,552)	(211,135)	(162,634)	(168,828)	(176,006)	(183,133)	(190,563)
TAX REQ - PEACHLAND	(7,054)	(7,417)	(5,658)	(5,873)	(6,123)	(6,371)	(6,629)
TAX REQ - LAKE COUNTRY	(19,221)	(20,028)	(15,053)	(15,626)	(16,290)	(16,950)	(17,638)
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(245,628)</b>	<b>(245,628)</b>	<b>(188,652)</b>	<b>(195,837)</b>	<b>(204,163)</b>	<b>(212,431)</b>	<b>(221,049)</b>
*Percentage increase over prior year Requisition	40.2%	40.2%	-23.2%	3.8%	4.3%	4.0%	4.1%
<b>TOTAL FUNDING</b>	<b>(247,737)</b>	<b>(232,373)</b>	<b>(174,828)</b>	<b>(180,119)</b>	<b>(186,434)</b>	<b>(192,982)</b>	<b>(199,769)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>125,016</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9525 - 116 Vehicles	52,130	42,190	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>52,130</b>	<b>42,190</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(8,000)	-	-	-	-	-	-
Transfer From Equipment Replacement Fund	(44,130)	-	-	-	-	-	-
<b>TOTAL FUNDING</b>	<b>(52,130)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Check	-	42,190	-	-	-	-	-

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	74,367	74,367	35,794	41,868	48,124	54,568	61,205
Uses (transfer from)	(44,130)	-	-	-	-	-	-
Funding (transfer to)	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Interest	558	2,231	1,074	1,256	1,444	1,637	1,836
<b>Ending Balance</b>	<b>35,794</b>	<b>81,598</b>	<b>41,868</b>	<b>48,124</b>	<b>54,568</b>	<b>61,205</b>	<b>68,041</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	138,062	138,062	139,097	143,270	147,568	151,995	156,555
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,035	4,142	4,173	4,298	4,427	4,560	4,697
<b>Ending Balance</b>	<b>139,097</b>	<b>142,204</b>	<b>143,270</b>	<b>147,568</b>	<b>151,995</b>	<b>156,555</b>	<b>161,252</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Additional budget for support in 2024 removed							
2. Inflationary wage increases (\$6K)							
3. Admin OH increase because of 2024 budget increase (\$16K)							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

117 - Sterile Insect Release							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL					
<b>OPERATING COSTS</b>							
TRANSFER TO S.I.R. PROGRAM	1,063,816	1,063,816	1,106,369	1,150,623	1,196,648	1,244,514	1,281,850
TRANSFER TO S.I.R. - PARCEL TAX	420,674	420,674	434,856	443,553	452,424	461,472	475,316
<b>TOTAL COSTS</b>	<b>1,484,490</b>	<b>1,484,490</b>	<b>1,541,224</b>	<b>1,594,176</b>	<b>1,649,072</b>	<b>1,705,986</b>	<b>1,757,166</b>
*Percentage Increase over prior year	1.6%	1.6%	3.8%	3.4%	3.4%	3.5%	3.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Administration Overhead Recovery	15,000	15,000	15,000	15,450	15,914	16,391	16,883
<b>TOTAL REVENUE</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,450</b>	<b>15,914</b>	<b>16,391</b>	<b>16,883</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
PARCEL TAX	(48,359)	(49,857)	(49,326)	(50,313)	(51,319)	(52,345)	(53,916)
PARCEL TAX - KELOWNA	(274,968)	(267,596)	(280,467)	(286,077)	(291,798)	(297,634)	(306,563)
PARCEL TAX - LAKE COUNTRY	(88,893)	(88,560)	(90,671)	(92,484)	(94,334)	(96,221)	(99,107)
PARCEL TAX - PEACHLAND	(917)	(942)	(935.34)	(954.05)	(973.13)	(992.59)	(1,022)
PARCEL TAX - WEST KELOWNA	(13,192)	(13,720)	(13,456)	(13,725)	(13,999)	(14,279)	(14,708)
TAX REQ - CEN OK EAST	(12,484)	(12,427)	(12,380)	(12,874)	(13,387)	(13,920)	(14,338)
TAX REQ - CEN OK WEST	(15,868)	(15,929)	(16,736)	(17,403)	(18,097)	(18,819)	(19,383)
TAX REQ - KELOWNA	(806,776)	(810,896)	(836,297)	(869,637)	(904,307)	(940,361)	(968,572)
TAX REQ - LAKE COUNTRY	(25,706)	(26,015)	(27,568)	(28,667)	(29,810)	(30,998)	(31,928)
TAX REQ - PEACHLAND	(65,834)	(65,352)	(66,650)	(69,307)	(72,071)	(74,944)	(77,192)
TAX REQ - WEST KELOWNA	(146,495)	(148,198)	(161,737)	(168,185)	(174,890)	(181,863)	(187,319)
<b>TOTAL REQUISITION</b>	<b>(1,499,490)</b>	<b>(1,499,492)</b>	<b>(1,556,224)</b>	<b>(1,609,626)</b>	<b>(1,664,986)</b>	<b>(1,722,377)</b>	<b>(1,774,049)</b>
*Percentage increase over prior year Requisition	1.5%	1.5%	3.8%	3.4%	3.4%	3.4%	3.0%
<b>TOTAL FUNDING</b>	<b>(1,484,490)</b>	<b>(1,484,492)</b>	<b>(1,541,224)</b>	<b>(1,594,176)</b>	<b>(1,649,072)</b>	<b>(1,705,986)</b>	<b>(1,757,166)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL					
<b>OPERATING RESERVE</b>							
Beginning Balance	70	70	71	71	72	72	73
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1	2	1	1	1	1	1
<b>Ending Balance</b>	<b>71</b>	<b>72</b>	<b>71</b>	<b>72</b>	<b>72</b>	<b>73</b>	<b>73</b>
<b>NOTES</b>							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

118 - Starling Control							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	20,710	20,710	21,000	21,630	22,279	22,947	23,636
<b>TOTAL OPERATING COSTS</b>	<b>20,710</b>	<b>20,710</b>	<b>21,000</b>	<b>21,630</b>	<b>22,279</b>	<b>22,947</b>	<b>23,636</b>
*Percentage Increase over prior year	0.2%	0.2%	1.4%	3.0%	3.0%	3.0%	3.0%
<b>TOTAL COSTS</b>	<b>20,710</b>	<b>20,710</b>	<b>21,000</b>	<b>21,630</b>	<b>22,279</b>	<b>22,947</b>	<b>23,636</b>
*Percentage Increase over prior year	0.2%	0.2%	1.4%	3.0%	3.0%	3.0%	3.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	1,137	1,137	1,139	1,196	1,256	1,319	1,384
<b>TOTAL REVENUE</b>	<b>1,137</b>	<b>1,137</b>	<b>1,139</b>	<b>1,196</b>	<b>1,256</b>	<b>1,319</b>	<b>1,384</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	(19,443)	(19,336)	(19,638)	(20,248)	(20,876)	(21,525)	(22,194)
TAX REQ - PEACHLAND	(645)	(679)	(683)	(704)	(726)	(749)	(772)
TAX REQ - LAKE COUNTRY	(1,758)	(1,834)	(1,818)	(1,874)	(1,932)	(1,992)	(2,054)
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(21,847)</b>	<b>(21,849)</b>	<b>(22,139)</b>	<b>(22,826)</b>	<b>(23,535)</b>	<b>(24,266)</b>	<b>(25,020)</b>
*Percentage increase over prior year Requisition	-1.6%	-1.6%	1.3%	3.1%	3.1%	3.1%	3.1%
<b>TOTAL FUNDING</b>	<b>(20,710)</b>	<b>(20,712)</b>	<b>(21,000)</b>	<b>(21,630)</b>	<b>(22,279)</b>	<b>(22,947)</b>	<b>(23,636)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NOTES</b>							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

120 - Economic Development Commission							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	1,046,906	810,366	1,117,378	1,158,016	1,200,157	1,243,859	1,289,179
<b>TOTAL OPERATING COSTS</b>	<b>1,046,906</b>	<b>810,366</b>	<b>1,117,378</b>	<b>1,158,016</b>	<b>1,200,157</b>	<b>1,243,859</b>	<b>1,289,179</b>
*Percentage Increase over prior year	-8.3%	-22.1%	6.7%	3.6%	3.6%	3.6%	3.6%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Equipment Replacement Reserve	7,140	7,140	1,283	1,321	1,361	1,402	1,444
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>7,140</b>	<b>7,140</b>	<b>1,283</b>	<b>1,321</b>	<b>1,361</b>	<b>1,402</b>	<b>1,444</b>
<b>TOTAL Cost Center Expenditures</b>	<b>1,054,046</b>	<b>817,506</b>	<b>1,118,661</b>	<b>1,159,337</b>	<b>1,201,518</b>	<b>1,245,260</b>	<b>1,290,623</b>
<b>FUNDING SOURCES (REVENUE)</b>							
Grants	(70,000)	(50,500)	(40,000)	-	-	-	-
Administration Overhead Recovery	244,023	244,023	257,657	270,540	284,067	298,270	313,184
Other	(42,937)	(120,719)	(59,276)	(61,202)	(62,588)	(64,015)	(65,486)
<b>TOTAL REVENUE</b>	<b>131,086</b>	<b>72,804</b>	<b>158,381</b>	<b>209,338</b>	<b>221,479</b>	<b>234,255</b>	<b>247,698</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	(42,500)	(70,000)	(60,000)	(50,000)	(40,000)
TAX REQ - CEN OK EAST	(22,441)	(22,382)	(22,697)	(23,877)	(25,059)	(26,282)	(27,547)
TAX REQ - CEN OK WEST	(24,546)	(24,311)	(25,058)	(26,360)	(27,665)	(29,016)	(30,412)
TAX REQ - KELOWNA	(816,182)	(816,390)	(853,043)	(897,358)	(941,803)	(987,765)	(1,035,309)
TAX REQ - PEACHLAND	(34,368)	(34,440)	(35,824)	(37,685)	(39,551)	(41,482)	(43,478)
TAX REQ - LAKE COUNTRY	(91,781)	(91,303)	(93,453)	(98,308)	(103,177)	(108,213)	(113,421)
TAX REQ - WEST KELOWNA	(195,814)	(196,178)	(204,466)	(215,088)	(225,741)	(236,758)	(248,153)
<b>TOTAL REQUISITION</b>	<b>(1,185,132)</b>	<b>(1,185,004)</b>	<b>(1,234,542)</b>	<b>(1,298,675)</b>	<b>(1,362,997)</b>	<b>(1,429,515)</b>	<b>(1,498,321)</b>
*Percentage increase over prior year Requisition	-9.9%	-9.6%	4.3%	5.2%	5.0%	4.9%	4.8%
<b>TOTAL FUNDING</b>	<b>(1,054,046)</b>	<b>(1,112,200)</b>	<b>(1,118,661)</b>	<b>(1,159,337)</b>	<b>(1,201,518)</b>	<b>(1,245,260)</b>	<b>(1,290,623)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>294,693</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	34,798	34,798	42,199	43,798	45,448	47,150	48,905
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	7,140	7,140	1,283	1,321	1,361	1,402	1,444
Interest	261	1,044	316	328	341	354	367
<b>Ending Balance</b>	<b>42,199</b>	<b>42,982</b>	<b>43,798</b>	<b>45,448</b>	<b>47,150</b>	<b>48,905</b>	<b>50,716</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	312,763	312,763	315,109	282,062	220,524	167,139	122,154
Uses (transfer from)	-	-	(42,500)	(70,000)	(60,000)	(50,000)	(40,000)
Funding (transfer to)	-	-	-	-	-	-	-
Interest	2,346	9,383	9,453	8,462	6,616	5,014	3,665
<b>Ending Balance</b>	<b>315,109</b>	<b>322,146</b>	<b>282,062</b>	<b>220,524</b>	<b>167,139</b>	<b>122,154</b>	<b>85,818</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Inflationary wage adjustments (\$70K)							
2. Equipment reserve is sufficient, transfers to it reduced (\$6K)							
3. Increases in Admin OH allocations for additional FTE and IT devices (\$10K)							
4. Use of operating reserves to smooth the impact of budget increases over multiple years (2025 = \$42.5K)							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

121 - Ellison Heritage Community Centre							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	131,371	109,533	138,139	142,339	146,899	151,620	157,107
<b>TOTAL OPERATING COSTS</b>	<b>131,371</b>	<b>109,533</b>	<b>138,139</b>	<b>142,339</b>	<b>146,899</b>	<b>151,620</b>	<b>157,107</b>
*Percentage Increase over prior year	-10.5%	-26.2%	5.2%	3.0%	3.2%	3.2%	3.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	7,804	7,804	8,194	8,604	9,034	9,486	10,000
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>7,804</b>	<b>7,804</b>	<b>8,194</b>	<b>8,604</b>	<b>9,034</b>	<b>9,486</b>	<b>10,000</b>
<b>TOTAL COSTS</b>	<b>139,175</b>	<b>117,337</b>	<b>146,333</b>	<b>150,943</b>	<b>155,933</b>	<b>161,106</b>	<b>167,107</b>
*Percentage Increase over prior year	-10.3%	-37.9%	5.1%	3.2%	3.3%	3.3%	3.7%
<u>Projects</u>							
Costs	-	-	30,000	30,000	-	-	-
Funding (excl tax req)	-	-	(30,000)	(30,000)	-	-	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>139,175</b>	<b>117,337</b>	<b>176,333</b>	<b>180,943</b>	<b>155,933</b>	<b>161,106</b>	<b>167,107</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(18,168)	(19,314)	(19,027)	(19,903)	(20,798)	(21,713)	(22,686)
Administration Overhead Recovery	28,819	28,819	36,181	37,990	39,890	41,884	43,978
<b>TOTAL REVENUE</b>	<b>10,651</b>	<b>9,505</b>	<b>17,154</b>	<b>18,087</b>	<b>19,092</b>	<b>20,171</b>	<b>21,292</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(30,000)	(30,000)	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(149,826)	(149,826)	(163,487)	(169,030)	(175,025)	(181,277)	(188,399)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(149,826)</b>	<b>(149,826)</b>	<b>(163,487)</b>	<b>(169,030)</b>	<b>(175,025)</b>	<b>(181,277)</b>	<b>(188,399)</b>
*Percentage increase over prior year Requisition	1.2%	1.2%	9.1%	3.4%	3.5%	3.6%	3.9%
<b>TOTAL FUNDING</b>	<b>(139,175)</b>	<b>(140,321)</b>	<b>(176,333)</b>	<b>(180,943)</b>	<b>(155,933)</b>	<b>(161,106)</b>	<b>(167,107)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>22,984</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
1080 - Kitchen Renovation	35,000	15,362	-	-	-	-	-
1081 - Energy Efficiency Upgrades	12,360	9,720	-	-	-	-	51,500
1118 - Hvac System Upgrades	125,000	7,530	-	-	-	-	-
1119 - Rear Entrance Stairs Replacement	-	-	-	-	5,150	77,250	-
<b>TOTAL EXPENDITURES</b>	<b>172,360</b>	<b>32,612</b>	<b>-</b>	<b>-</b>	<b>5,150</b>	<b>77,250</b>	<b>51,500</b>
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	(160,360)	-	-	-	(150)	(2,250)	(1,500)
Transfer From CWF Cap Fac Reserve	(12,000)	-	-	-	(5,000)	(75,000)	(50,000)
<b>TOTAL FUNDING</b>	<b>(172,360)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(5,150)</b>	<b>(77,250)</b>	<b>(51,500)</b>
Check	-	32,612	-	-	-	-	-

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

121 - Ellison Heritage Community Centre							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	68,249	68,249	68,761	70,824	72,949	75,137	77,391
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	512	2,047	2,063	2,125	2,188	2,254	2,322
<b>Ending Balance</b>	<b>68,761</b>	<b>70,297</b>	<b>70,824</b>	<b>72,949</b>	<b>75,137</b>	<b>77,391</b>	<b>79,713</b>
FACILITIES RESERVE							
Beginning Balance	428,453	428,453	279,110	295,677	313,152	331,430	348,609
Uses (transfer from)	(160,360)	-	-	-	(150)	(2,250)	(1,500)
Funding (transfer to)	7,804	7,804	8,194	8,604	9,034	9,486	10,000
Interest	3,213	12,854	8,373	8,870	9,395	9,943	10,458
<b>Ending Balance</b>	<b>279,110</b>	<b>449,110</b>	<b>295,677</b>	<b>313,152</b>	<b>331,430</b>	<b>348,609</b>	<b>367,567</b>
OPERATING RESERVE							
Beginning Balance	150,135	150,135	151,261	155,799	160,473	165,287	170,246
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,126	4,504	4,538	4,674	4,814	4,959	5,107
<b>Ending Balance</b>	<b>151,261</b>	<b>154,639</b>	<b>155,799</b>	<b>160,473</b>	<b>165,287</b>	<b>170,246</b>	<b>175,353</b>
NOTES							
<u>OPERATING:</u>							
1. Inflationary adjustment to wages (\$5K)							
2. Admin OH increased to reflect network server being supported (\$9K)							
<u>CAPITAL:</u>							
Project 1119 - to replace external stairs - planned funding from Community Works Funds (\$80K) and reserves							
Project 1081 - upgrades to improve energy efficiency and reduce operating costs - planned funding Community Works Funds (\$50K) and reserves							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

123 - Joe Rich Community Hall							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	57,454	50,471	60,857	62,138	63,453	64,802	66,269
<b>TOTAL OPERATING COSTS</b>	<b>57,454</b>	<b>50,471</b>	<b>60,857</b>	<b>62,138</b>	<b>63,453</b>	<b>64,802</b>	<b>66,269</b>
*Percentage Increase over prior year	-0.5%	-0.6%	5.9%	2.1%	2.1%	2.1%	2.3%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Capital Facilities Reserve	4,322	4,322	1,171	3,619	3,222	2,793	3,000
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>4,322</b>	<b>4,322</b>	<b>1,171</b>	<b>3,619</b>	<b>3,222</b>	<b>2,793</b>	<b>3,000</b>
<b>TOTAL COSTS</b>	<b>61,776</b>	<b>54,793</b>	<b>62,028</b>	<b>65,757</b>	<b>66,675</b>	<b>67,595</b>	<b>69,269</b>
*Percentage Increase over prior year	-0.5%	-11.7%	0.4%	6.0%	1.4%	1.4%	2.5%
<b>Projects</b>							
Costs	-	-	10,000	-	-	-	600
Funding (excl tax req)	-	-	(10,000)	-	-	-	(600)
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>61,776</b>	<b>54,793</b>	<b>72,028</b>	<b>65,757</b>	<b>66,675</b>	<b>67,595</b>	<b>69,869</b>
<b>FUNDING SOURCES (REVENUE)</b>							
Administration Overhead Recovery	6,959	6,959	6,986	7,335	7,702	8,087	8,492
<b>TOTAL REVENUE</b>	<b>6,959</b>	<b>6,959</b>	<b>6,986</b>	<b>7,335</b>	<b>7,702</b>	<b>8,087</b>	<b>8,492</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	(10,000)	-	-	-	(600)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(68,735)	(68,735)	(69,014)	(73,092)	(74,377)	(75,682)	(77,761)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(68,735)</b>	<b>(68,735)</b>	<b>(69,014)</b>	<b>(73,092)</b>	<b>(74,377)</b>	<b>(75,682)</b>	<b>(77,761)</b>
*Percentage increase over prior year Requisition	-1.4%	-1.4%	0.4%	5.9%	1.8%	1.8%	2.7%
<b>TOTAL FUNDING</b>	<b>(61,776)</b>	<b>(61,776)</b>	<b>(72,028)</b>	<b>(65,757)</b>	<b>(66,675)</b>	<b>(67,595)</b>	<b>(69,869)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>6,983</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EXPENDITURES</b>							
1082 - Kitchen Renovation	-	-	-	-	-	-	51,500
1120 - Parking Area Paving	103,000	-	-	-	-	-	-
1160 - Community Hall Storage	10,300	8,475	-	-	-	-	-
1161 - Hall Washroom Reno	-	-	-	-	-	25,750	-
1162 - Hall Exterior Doors	-	-	-	-	77,250	-	-
<b>TOTAL EXPENDITURES</b>	<b>113,300</b>	<b>8,475</b>	<b>-</b>	<b>-</b>	<b>77,250</b>	<b>25,750</b>	<b>51,500</b>
<b>FUNDING SOURCES</b>							
Transfer From Capital Facilities Reserve	(3,300)	-	-	-	(2,250)	(750)	(1,500)
Transfer From CWF Cap Fac Reserve	(110,000)	-	-	-	(75,000)	(25,000)	(50,000)
<b>TOTAL FUNDING</b>	<b>(113,300)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(77,250)</b>	<b>(25,750)</b>	<b>(51,500)</b>
Check	-	8,475	-	-	-	-	-



**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

123 - Joe Rich Community Hall							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	54,041	54,041	55,468	58,303	63,671	66,553	70,593
Uses (transfer from)	(3,300)	-	-	-	(2,250)	(750)	(1,500)
Funding (transfer to)	4,322	4,322	1,171	3,619	3,222	2,793	3,000
Interest	405	1,621	1,664	1,749	1,910	1,997	2,118
<b>Ending Balance</b>	<b>55,468</b>	<b>59,984</b>	<b>58,303</b>	<b>63,671</b>	<b>66,553</b>	<b>70,593</b>	<b>74,211</b>
OPERATING RESERVE							
Beginning Balance	15,661	15,661	15,778	16,251	16,739	17,241	17,758
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	117	470	473	488	502	517	533
<b>Ending Balance</b>	<b>15,778</b>	<b>16,130</b>	<b>16,251</b>	<b>16,739</b>	<b>17,241</b>	<b>17,758</b>	<b>18,291</b>
NOTES							
<u>OPERATING:</u>							
1. Increase in maintenance costs to reflect actuals (\$1K)							
<u>CAPITAL:</u>							
Various projects to improve energy efficiency of the facilities - intended funding from Community Works Fund (\$150K) and reserves							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

124 - Westside Municipal Recreation							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Transfer to District of West Kelowna	58,914	58,320	57,544	59,270	61,048	62,880	64,766
<b>TOTAL OPERATING COSTS</b>	<b>58,914</b>	<b>58,320</b>	<b>57,544</b>	<b>59,270</b>	<b>61,048</b>	<b>62,880</b>	<b>64,766</b>
*Percentage Increase over prior year	47.1%	35.4%	-2.3%	3.0%	3.0%	3.0%	3.0%
<b>TOTAL COSTS</b>	<b>58,914</b>	<b>58,320</b>	<b>57,544</b>	<b>59,270</b>	<b>61,048</b>	<b>62,880</b>	<b>64,766</b>
*Percentage Increase over prior year	47.1%	35.4%	-2.3%	3.0%	3.0%	3.0%	3.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	2,203	2,203	3,240	3,402	3,572	3,751	3,938
<b>TOTAL REVENUE</b>	<b>2,203</b>	<b>2,203</b>	<b>3,240</b>	<b>3,402</b>	<b>3,572</b>	<b>3,751</b>	<b>3,938</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(61,117)	(60,523)	(60,784)	(62,672)	(64,621)	(66,631)	(68,705)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(61,117)</b>	<b>(60,523)</b>	<b>(60,784)</b>	<b>(62,672)</b>	<b>(64,621)</b>	<b>(66,631)</b>	<b>(68,705)</b>
*Percentage increase over prior year Requisition	41.9%	40.5%	-0.5%	3.1%	3.1%	3.1%	3.1%
<b>TOTAL FUNDING</b>	<b>(58,914)</b>	<b>(58,320)</b>	<b>(57,544)</b>	<b>(59,270)</b>	<b>(61,048)</b>	<b>(62,880)</b>	<b>(64,766)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NOTES</b>							
<u>OPERATING:</u>							
1. Budget estimated until City of West Kelowna sets their 2025 tax rates.							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

125 - Johnson Bentley Memorial Aquatic Centre							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Transfer to District of West Kelowna	13,697	13,661	13,615	14,023	14,444	14,877	15,324
<b>TOTAL OPERATING COSTS</b>	<b>13,697</b>	<b>13,661</b>	<b>13,615</b>	<b>14,023</b>	<b>14,444</b>	<b>14,877</b>	<b>15,324</b>
*Percentage Increase over prior year	-1.5%	-9.1%	-0.6%	3.0%	3.0%	3.0%	3.0%
<b>TOTAL COSTS</b>	<b>13,697</b>	<b>13,661</b>	<b>13,615</b>	<b>14,023</b>	<b>14,444</b>	<b>14,877</b>	<b>15,324</b>
*Percentage Increase over prior year	-1.5%	-9.1%	-0.6%	3.0%	3.0%	3.0%	3.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Administration Overhead Recovery	765	765	753	791	830	872	915
<b>TOTAL REVENUE</b>	<b>765</b>	<b>765</b>	<b>753</b>	<b>791</b>	<b>830</b>	<b>872</b>	<b>915</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(14,462)	(14,426)	(14,368)	(14,814)	(15,274)	(15,749)	(16,239)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(14,462)</b>	<b>(14,426)</b>	<b>(14,368)</b>	<b>(14,814)</b>	<b>(15,274)</b>	<b>(15,749)</b>	<b>(16,239)</b>
*Percentage increase over prior year Requisition	-3.8%	-4.0%	-0.6%	3.1%	3.1%	3.1%	3.1%
<b>TOTAL FUNDING</b>	<b>(13,697)</b>	<b>(13,661)</b>	<b>(13,615)</b>	<b>(14,023)</b>	<b>(14,444)</b>	<b>(14,877)</b>	<b>(15,324)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Budget estimated until City of West Kelowna sets their 2025 tax rates.							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

126 - Killiney Community Hall							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	55,616	55,236	52,676	52,838	53,006	53,180	53,359
<b>TOTAL OPERATING COSTS</b>	<b>55,616</b>	<b>55,236</b>	<b>52,676</b>	<b>52,838</b>	<b>53,006</b>	<b>53,180</b>	<b>53,359</b>
*Percentage Increase over prior year	40.6%	46.9%	-5.3%	0.3%	0.3%	0.3%	0.3%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COSTS</b>	<b>55,616</b>	<b>55,236</b>	<b>52,676</b>	<b>52,838</b>	<b>53,006</b>	<b>53,180</b>	<b>53,359</b>
*Percentage Increase over prior year	40.6%	39.6%	-5.3%	0.3%	0.3%	0.3%	0.3%
<b>FUNDING SOURCES (REVENUE)</b>							
Administration Overhead Recovery	1,529	1,529	1,384	1,453	1,526	1,602	1,682
<b>TOTAL REVENUE</b>	<b>1,529</b>	<b>1,529</b>	<b>1,384</b>	<b>1,453</b>	<b>1,526</b>	<b>1,602</b>	<b>1,682</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(57,145)	(57,145)	(54,060)	(54,291)	(54,532)	(54,782)	(55,042)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(57,145)</b>	<b>(57,145)</b>	<b>(54,060)</b>	<b>(54,291)</b>	<b>(54,532)</b>	<b>(54,782)</b>	<b>(55,042)</b>
*Percentage increase over prior year Requisition	39.3%	39.3%	-5.4%	0.4%	0.4%	0.5%	0.5%
<b>TOTAL FUNDING</b>	<b>(55,616)</b>	<b>(55,616)</b>	<b>(52,676)</b>	<b>(52,838)</b>	<b>(53,006)</b>	<b>(53,180)</b>	<b>(53,359)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>380</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING RESERVE</b>							
Beginning Balance	2,871	2,871	2,893	2,980	3,069	3,161	3,256
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	22	86	87	89	92	95	98
<b>Ending Balance</b>	<b>2,893</b>	<b>2,958</b>	<b>2,980</b>	<b>3,069</b>	<b>3,161</b>	<b>3,256</b>	<b>3,354</b>
<b>NOTES</b>							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

131 - Winfield Recreation Centre							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Transfer to District of Lake Country	55,000	55,000	55,000	55,000	55,000	55,000	55,000
<b>TOTAL COSTS</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000.00</b>
*Percentage Increase over prior year	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>FUNDING SOURCES (REVENUE)</b>							
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(55,000)</b>	<b>(55,000)</b>	<b>(55,000)</b>	<b>(55,000)</b>	<b>(55,000)</b>	<b>(55,000)</b>	<b>(55,000)</b>
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>TOTAL FUNDING</b>	<b>(55,000)</b>	<b>(55,000)</b>	<b>(55,000)</b>	<b>(55,000)</b>	<b>(55,000)</b>	<b>(55,000)</b>	<b>(55,000)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NOTES</b>							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

142 - Regional Parks							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	5,203,318	4,500,909	5,855,502	6,025,536	6,214,127	6,415,523	6,622,624
<b>TOTAL OPERATING COSTS</b>	<b>5,203,318</b>	<b>4,500,909</b>	<b>5,855,502</b>	<b>6,025,536</b>	<b>6,214,127</b>	<b>6,415,523</b>	<b>6,622,624</b>
*Percentage Increase over prior year	10.3%	-12.9%	12.5%	2.9%	3.1%	3.2%	3.2%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Equipment Replacement Reserve	448,167	448,167	459,131	470,373	481,902	493,726	518,412
Transfer to Capital Facilities Reserve	3,108,750	3,108,750	2,847,013	2,943,073	3,042,015	3,143,926	3,318,872
Transfer to Parkland Reserve - Regional	852,000	-	852,000	852,000	852,000	852,000	894,600
<b>TOTAL TRANSFERS</b>	<b>4,408,917</b>	<b>3,556,917</b>	<b>4,158,144</b>	<b>4,265,446</b>	<b>4,375,917</b>	<b>4,489,651</b>	<b>4,731,884</b>
<b>TOTAL COSTS</b>	<b>9,612,235</b>	<b>8,057,826</b>	<b>10,013,645</b>	<b>10,290,982</b>	<b>10,590,044</b>	<b>10,905,174</b>	<b>11,354,508</b>
*Percentage Increase over prior year	5.7%	-18.7%	4.2%	2.8%	2.9%	3.0%	4.1%
<b>Projects</b>							
Costs	-	-	105,090	-	-	-	-
Funding (excl tax req)	-	-	(105,090)	-	-	-	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>9,612,235</b>	<b>8,057,826</b>	<b>10,118,735</b>	<b>10,290,982</b>	<b>10,590,044</b>	<b>10,905,174</b>	<b>11,354,508</b>
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	(481,100)	(531,270)	(556,422)	(568,800)	(581,033)	(593,630)	(606,603)
Administration Overhead Recovery	1,306,741	1,306,741	1,477,941	1,551,838	1,629,430	1,710,901	1,796,447
Grants	-	(23,390)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
<b>TOTAL REVENUE</b>	<b>725,641</b>	<b>775,471</b>	<b>821,519</b>	<b>883,038</b>	<b>948,397</b>	<b>1,017,271</b>	<b>1,089,843</b>
	50.8%	-331.9%	13.2%	7.5%	7.4%	7.3%	7.1%
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	(105,090)	-	-	-	-
TAX REQ - CEN OK EAST	(195,753)	(195,328)	(199,208)	(205,438)	(212,138)	(219,198)	(228,793)
TAX REQ - CEN OK WEST	(214,114)	(212,094)	(219,926)	(226,804)	(234,201)	(241,995)	(252,589)
TAX REQ - KELOWNA	(7,119,539)	(7,122,023)	(7,486,874)	(7,721,017)	(7,972,825)	(8,238,164)	(8,598,790)
TAX REQ - PEACHLAND	(299,789)	(300,490)	(314,414)	(324,247)	(334,822)	(345,965)	(361,110)
TAX REQ - LAKE COUNTRY	(800,604)	(796,612)	(820,210)	(845,861)	(873,448)	(902,516)	(942,024)
TAX REQ - WEST KELOWNA	(1,708,078)	(1,711,595)	(1,794,531)	(1,850,652)	(1,911,008)	(1,974,607)	(2,061,046)
<b>TOTAL REQUISITION</b>	<b>(10,337,876)</b>	<b>(10,338,142)</b>	<b>(10,835,164)</b>	<b>(11,174,019)</b>	<b>(11,538,441)</b>	<b>(11,922,446)</b>	<b>(12,444,351)</b>
*Percentage increase over prior year Requisition	8.0%	8.0%	4.8%	3.1%	3.3%	3.3%	4.4%
<b>TOTAL FUNDING</b>	<b>(9,612,235)</b>	<b>(9,562,671)</b>	<b>(10,118,735)</b>	<b>(10,290,982)</b>	<b>(10,590,044)</b>	<b>(10,905,174)</b>	<b>(11,354,508)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(1,504,845)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

142 - Regional Parks							
CAPITAL							
EXPENDITURES	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
1031 - Woodhaven Phase 1	79,300	31,017	-	-	-	-	-
1032 - Gellatly Heritage House Restoration	-	-	-	-	103,000	-	-
1045 - Regional Parks Trails	51,500	40,565	-	-	-	-	-
1046 - Interpretation and Wayfinding Signage	103,000	38,650	-	-	-	-	-
1047 - Garbage Can Upgrade	20,300	-	-	-	-	-	-
1048 - Entrance Gateways	92,700	6,771	92,700	92,700	-	-	-
1049 - Structure Asset Renewal	61,800	11,913	61,800	61,800	61,800	61,800	61,800
1050 - Park Benches	25,750	5,824	-	-	-	-	-
1051 - Trail Counters	10,300	7,235	-	-	-	-	-
1052 - Truck Accessories	10,300	1,296	-	-	-	-	-
1054 - Equipment	25,750	16,502	-	-	-	-	-
1055 - 1/2 Tons w Dump Box	103,000	-	-	-	-	-	-
1059 - Upper Glen Canyon Phase 2	-	-	-	30,900	231,750	-	-
1066 - Mission Creek Parking Lot	61,800	-	-	-	113,300	-	-
1069 - Scenic Canyon Cabin Removal	154,000	-	-	-	-	-	-
1072 - Hardy Falls Park Entrance	136,500	392	-	-	-	-	-
1074 - Black Mountain/SNTSK'IL'NTEC ICIP Project	55,781	66,778	-	-	-	-	-
1085 - Stephens Coyote Park Development	-	-	-	30,900	257,500	-	-
1086 - Kaloya Washroom	159,650	1,350	-	-	-	-	-
1087 - Kopje Parking Upgrades	-	-	-	-	-	185,400	-
1089 - Mission Creek Greenway Truswell Trailhead Washroom	185,400	473	-	-	-	-	-
1090 - Mission Creek Playground Replacement	195,700	-	150,000	-	-	-	-
1091 - Mission Creek Kokanee Bridge Handrail Replacement	51,500	42,500	-	-	-	-	-
1092 - Mission Creek Plaza	149,000	74,435	-	-	-	-	-
1093 - Traders Cove Park Improvements	-	-	-	-	30,900	257,500	-
1094 - Woodhaven Nature Conservatory	-	-	-	566,500	-	618,000	-
1096 - Coldham Park Development	-	-	-	-	-	-	25,750
1097 - Black Mountain/SNTSK'IL'NTEC Park Development	139,000	5,272	-	-	-	-	-
1098 - John's Family Bridge Replacement	103,000	-	-	-	-	-	-
1099 - Collens Hill Parking Area Improvement	-	-	-	309,000	-	-	-
1100 - Kaloya Washroom	77,250	450	-	-	-	-	-
1102 - Mission Creek Parking Lot Repaving	-	-	-	206,000	206,000	-	-
1103 - Mission Creek Scenic Switchback Replacements	154,500	3,600	-	-	-	-	-
1108 - Kopje Irrigation System Upgrades	-	-	-	-	-	103,000	-
1112 - Hardy Falls Bridge Replacement #1	-	-	-	-	-	-	77,250
1113 - KLO Trail Improvements	-	-	-	154,500	-	-	-
1116 - Hall Road Parking Development	-	-	-	-	-	-	231,750
1117 - Trepanier Creek Bridge Replacement	-	-	-	-	-	106,000	-
1128 - Bertram Creek Park Improvements	203,000	33,700	-	200,000	-	-	-
1130 - Shannon Lake Washroom Replacement	-	-	-	-	-	77,250	-
1138 - Mission Creek Greenway Streambank Stabilization	309,000	45,601	300,000	-	-	-	-
1166 - Crane Replacement	30,900	-	-	-	-	-	-
1167 - Parks Supervisor Truck	139,000	50,837	-	-	-	-	-
1168 - Park Security Gate	154,500	92,377	-	-	-	-	-
1169 - Land Acquisition Securement	257,500	-	257,500	-	-	-	-
1172 - Truck Replacements	185,400	155,596	-	-	-	-	-
1173 - Mission Creek Park Reader Board	-	-	-	77,250	-	-	-
1183 - Black Mountain Trail Development	-	-	-	206,000	-	-	-
1184 - Bridge Replacements	-	-	-	-	448,050	-	-
1186 - Regional Parks Accessibility	392,700	-	-	-	-	-	-
1188 - Post Grouse Complex Fire	772,250	79,800	326,000	-	-	-	-
1189 - Equipment	103,000	88,468	-	-	-	-	-
1190 - Equipment	164,800	132,385	-	-	-	-	-
1194 - ECCO HVAC System Replacement	-	-	242,700	-	-	-	-
1195 - Misson Creek Park Septic Pump Replacement	5,150	-	25,750	-	-	-	-
1196 - Active Transportation Route Kalamoir Trail	311,000	38,647	283,250	-	-	-	-
1197 - Gerstmar Bridge	165,000	-	335,000	-	-	-	-
1204 - Vehicles	-	-	220,000	230,000	155,000	295,000	125,000
1205 - Equipment	-	-	160,000	163,000	141,000	200,000	85,000
	<b>5,399,981</b>	<b>1,072,434</b>	<b>2,454,700</b>	<b>2,328,550</b>	<b>1,748,300</b>	<b>1,903,950</b>	<b>606,550</b>
1135 - Land Acquisition	3,534,975	292,229	3,534,975	-	-	-	-
<b>CAPITAL EXPENDITURES</b>	<b>8,934,956</b>	<b>1,364,662</b>	<b>5,989,675</b>	<b>2,328,550</b>	<b>1,748,300</b>	<b>1,903,950</b>	<b>606,550</b>
<b>FUNDING SOURCES</b>							
Donations	(25,000)	(281,000)	-	-	-	-	-
Proceeds of Sale	-	(8,025)	-	-	-	-	-
Proceeds of Insurance	-	(174,512)	-	-	-	-	-
Canada / BC Infrastructure / Federal Government Grant	(40,905)	(31,805)	-	-	-	-	-
Other Grants	(772,250)	-	(644,150)	-	-	-	-
Transfer From Equipment Replacement Fund	(885,450)	-	(380,000)	(393,000)	(296,000)	(495,000)	(210,000)
Transfer From Capital Facilities Reserve	(7,211,350)	-	(4,965,525)	(1,935,550)	(1,452,300)	(1,408,950)	(396,550)
<b>TOTAL FUNDING</b>	<b>(8,934,956)</b>	<b>(495,343)</b>	<b>(5,989,675)</b>	<b>(2,328,550)</b>	<b>(1,748,300)</b>	<b>(1,903,950)</b>	<b>(606,550)</b>
Check	-	869,320	-	-	-	-	-

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

142 - Regional Parks							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	503,752	503,752	70,247	151,485	233,403	426,307	437,822
Uses (transfer from)	(885,450)	-	(380,000)	(393,000)	(296,000)	(495,000)	(210,000)
Funding (transfer to)	448,167	448,167	459,131	470,373	481,902	493,726	518,412
Interest	3,778	15,113	2,107	4,545	7,002	12,789	13,135
<b>Ending Balance</b>	<b>70,247</b>	<b>967,031</b>	<b>151,485</b>	<b>233,403</b>	<b>426,307</b>	<b>437,822</b>	<b>759,369</b>
<b>FACILITIES RESERVE</b>							
Beginning Balance	14,831,681	14,831,681	10,840,318	9,047,015	10,325,948	12,225,442	14,327,181
Uses (transfer from)	(7,211,350)	-	(4,965,525)	(1,935,550)	(1,452,300)	(1,408,950)	(396,550)
Funding (transfer to)	3,108,750	3,108,750	2,847,013	2,943,073	3,042,015	3,143,926	3,318,872
Interest	111,238	444,950	325,210	271,410	309,778	366,763	429,815
<b>Ending Balance</b>	<b>10,840,318</b>	<b>18,385,381</b>	<b>9,047,015</b>	<b>10,325,948</b>	<b>12,225,442</b>	<b>14,327,181</b>	<b>17,679,318</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	1,248,930	1,248,930	1,258,297	1,190,955	1,226,684	1,263,484	1,301,389
Uses (transfer from)	-	-	(105,090)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	9,367	37,468	37,749	35,729	36,801	37,905	39,042
<b>Ending Balance</b>	<b>1,258,297</b>	<b>1,286,397</b>	<b>1,190,955</b>	<b>1,226,684</b>	<b>1,263,484</b>	<b>1,301,389</b>	<b>1,340,430</b>
<b>DCC RESERVE</b>							
Beginning Balance	-	-	-	-	-	-	-
Uses	-	-	-	-	-	-	-
Funding	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
<b>Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>PARK LAND RESERVE</b>							
Beginning Balance	1,399,048	1,399,048	1,409,541	1,451,827	1,495,382	1,540,243	1,586,450
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	10,493	41,971	42,286	43,555	44,861	46,207	47,594
<b>Ending Balance</b>	<b>1,409,541</b>	<b>1,441,019</b>	<b>1,451,827</b>	<b>1,495,382</b>	<b>1,540,243</b>	<b>1,586,450</b>	<b>1,634,044</b>
<b>PARKS LEGACY RESERVE</b>							
Beginning Balance	882,414	882,414	1,741,032	2,645,263	3,576,621	4,535,919	5,523,997
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	852,000	-	852,000	852,000	852,000	852,000	894,600
Interest	6,618	26,472	52,231	79,358	107,299	136,078	165,720
<b>Ending Balance</b>	<b>1,741,032</b>	<b>908,886</b>	<b>2,645,263</b>	<b>3,576,621</b>	<b>4,535,919</b>	<b>5,523,997</b>	<b>6,584,317</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Inflationary wage adjustment (\$487K)							
2. Transfer of regular asset maintenance costs from capital - trail maintenance, park benches, small equipment, wayfinding & interpretive signage (\$155K)							
3. Reduction in transfers to reserves for regular asset maintenance costs moved from capital to operating (\$155K)							
3. Reduction in transfers to reserves to reflect planned capital spending (\$200K)							
4. Annual incremental increase in transfers to reserves for future capital projects (\$105K)							
5. Transfer of irregular asset maintenance costs from capital - security systems, new park benches, Betram swim raft replacement (\$105K)							
6. Increase in Admin OH charges related to information systems support and human resources (\$171K)							
7. Additional residential properties rented. Rental revenue increased (\$95K)							
<b>CAPITAL:</b>							
Twelve (12) park development and improvement projects (\$3.9M = 31% of total planned project costs)							
Fourteen (14) major infrastructure maintenance/replacement projects in eleven (11) parks (\$2.8M = 23% of total planned project costs)							
Land acquisition projects (\$3.8M = 30% of total planned project costs)							
Replacement/new equipment (\$1.9M = 16% of total planned project costs)							



**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

143 - Westside Community Parks							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	246,639	191,979	252,355	264,546	277,011	284,759	297,803
<b>TOTAL OPERATING COSTS</b>	<b>246,639</b>	<b>191,979</b>	<b>252,355</b>	<b>264,546</b>	<b>277,011</b>	<b>284,759</b>	<b>297,803</b>
*Percentage Increase over prior year	15.8%	7.0%	2.3%	4.8%	4.7%	2.8%	4.6%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Capital Facilities Reserve	26,000	26,000	26,000	26,000	26,000	26,000	26,000
Transfer to Operating Reserve	-	-	-	10,000	15,000	15,000	15,000
<b>TOTAL TRANSFERS</b>	<b>26,000</b>	<b>26,000</b>	<b>26,000</b>	<b>36,000</b>	<b>41,000</b>	<b>41,000</b>	<b>41,000</b>
<b>TOTAL COSTS</b>	<b>272,639</b>	<b>217,979</b>	<b>278,355</b>	<b>300,546</b>	<b>318,011</b>	<b>325,759</b>	<b>338,803</b>
*Percentage Increase over prior year	14.1%	-8.8%	2.1%	8.0%	5.8%	2.4%	4.0%
<b>Projects</b>							
Costs	-	-	20,000	20,000	25,000	-	-
Funding (excl tax req)	-	-	(20,000)	(20,000)	(25,000)	-	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>272,639</b>	<b>217,979</b>	<b>298,355</b>	<b>320,546</b>	<b>343,011</b>	<b>325,759</b>	<b>338,803</b>
<b>FUNDING SOURCES (REVENUE)</b>							
Administration Overhead Recovery	53,593	53,593	54,081	56,785	59,624	62,606	65,736
<b>TOTAL REVENUE</b>	<b>53,593</b>	<b>53,593</b>	<b>54,081</b>	<b>56,785</b>	<b>59,624</b>	<b>62,606</b>	<b>65,736</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	(20,000)	(20,000)	(25,000)	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(326,232)	(326,232)	(332,436)	(357,331)	(377,635)	(388,365)	(404,539)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(326,232)</b>	<b>(326,232)</b>	<b>(332,436)</b>	<b>(357,331)</b>	<b>(377,635)</b>	<b>(388,365)</b>	<b>(404,539)</b>
*Percentage increase over prior year Requisition	12.9%	12.9%	1.9%	7.5%	5.7%	2.8%	4.2%
<b>TOTAL FUNDING</b>	<b>(272,639)</b>	<b>(272,639)</b>	<b>(298,355)</b>	<b>(320,546)</b>	<b>(343,011)</b>	<b>(325,759)</b>	<b>(338,803)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>54,660</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EXPENDITURES</b>							
1075 - Killiney Bank Protection	15,750	-	-	-	-	-	-
1076 - Westshores Estates Tennis Courts	-	-	-	-	-	283,250	-
1124 - Killiney Washroom Replacement	-	-	-	-	-	-	46,350
<b>TOTAL EXPENDITURES</b>	<b>15,750</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>283,250</b>	<b>46,350</b>
<b>FUNDING SOURCES</b>							
Transfer From Capital Facilities Reserve	(15,750)	-	-	-	-	(8,250)	(46,350)
Transfer From CWF Cap Fac Reserve	-	-	-	-	-	(275,000)	-
<b>TOTAL FUNDING</b>	<b>(15,750)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(283,250)</b>	<b>(46,350)</b>
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

143 - Westside Community Parks							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	52,422	52,422	52,815	54,400	56,032	57,713	59,444
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	393	1,573	1,584	1,632	1,681	1,731	1,783
<b>Ending Balance</b>	<b>52,815</b>	<b>53,995</b>	<b>54,400</b>	<b>56,032</b>	<b>57,713</b>	<b>59,444</b>	<b>61,228</b>
FACILITIES RESERVE							
Beginning Balance	405,733	405,733	419,026	457,597	497,325	538,244	572,142
Uses (transfer from)	(15,750)	-	-	-	-	(8,250)	(46,350)
Funding (transfer to)	26,000	26,000	26,000	26,000	26,000	26,000	26,000
Interest	3,043	12,172	12,571	13,728	14,920	16,147	17,164
<b>Ending Balance</b>	<b>419,026</b>	<b>443,905</b>	<b>457,597</b>	<b>497,325</b>	<b>538,244</b>	<b>572,142</b>	<b>568,956</b>
OPERATING RESERVE							
Beginning Balance	60,763	60,763	61,219	43,055	34,347	25,377	41,139
Uses (transfer from)	-	-	(20,000)	(20,000)	(25,000)	-	-
Funding (transfer to)	-	-	-	10,000	15,000	15,000	15,000
Interest	456	1,823	1,837	1,292	1,030	761	1,234
<b>Ending Balance</b>	<b>61,219</b>	<b>62,586</b>	<b>43,055</b>	<b>34,347</b>	<b>25,377</b>	<b>41,139</b>	<b>57,373</b>
PARK LAND RESERVE							
Beginning Balance	197,730	197,730	199,213	205,190	211,345	217,686	224,216
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,483	5,932	5,976	6,156	6,340	6,531	6,726
<b>Ending Balance</b>	<b>199,213</b>	<b>203,662</b>	<b>205,190</b>	<b>211,345</b>	<b>217,686</b>	<b>224,216</b>	<b>230,943</b>
NOTES							
<u>OPERATING:</u>							
1. Inflationary adjustments for wages (\$12K)							
2. 2024 increase in contracted services more than required. Reduced for 2025 (\$10K)							
3. Increase in budget for removal of danger trees from wildfires, etc. (\$2K)							
<u>CAPITAL:</u>							
Project 1076 - New sports court. Planned funding from Community Works Funds (\$275K) and reserves							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

144 - Eastside Community Parks							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	147,347	110,649	154,329	159,930	165,926	172,162	178,704
<b>TOTAL OPERATING COSTS</b>	<b>147,347</b>	<b>110,649</b>	<b>154,329</b>	<b>159,930</b>	<b>165,926</b>	<b>172,162</b>	<b>178,704</b>
*Percentage Increase over prior year	2.6%	-9.2%	4.7%	3.6%	3.7%	3.8%	3.8%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	-	10,000	10,000	10,000	10,000	10,000
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>TOTAL COSTS</b>	<b>147,347</b>	<b>110,649</b>	<b>164,329</b>	<b>169,930</b>	<b>175,926</b>	<b>182,162</b>	<b>188,704</b>
*Percentage Increase over prior year	2.6%	-23.0%	11.5%	3.4%	3.5%	3.5%	3.6%
<u>Projects</u>							
Costs	-	-	15,000	-	20,000	-	25,000
Funding (excl tax req)	-	-	(15,000)	-	(20,000)	-	(25,000)
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>147,347</b>	<b>110,649</b>	<b>179,329</b>	<b>169,930</b>	<b>195,926</b>	<b>182,162</b>	<b>213,704</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	-	(18)	-	-	-	-	-
Administration Overhead Recovery	45,228	45,228	34,089	35,793	37,583	39,462	41,435
<b>TOTAL REVENUE</b>	<b>45,228</b>	<b>45,211</b>	<b>34,089</b>	<b>35,793</b>	<b>37,583</b>	<b>39,462</b>	<b>41,435</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(15,000)	-	(20,000)	-	(25,000)
TAX REQ - CEN OK EAST	(192,575)	(192,575)	(198,418)	(205,723)	(213,509)	(221,625)	(230,139)
TAX REQ - LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(192,575)</b>	<b>(192,575)</b>	<b>(198,418)</b>	<b>(205,723)</b>	<b>(213,509)</b>	<b>(221,625)</b>	<b>(230,139)</b>
*Percentage increase over prior year Requisition	14.1%	14.1%	3.0%	3.7%	3.8%	3.8%	3.8%
<b>TOTAL FUNDING</b>	<b>(147,347)</b>	<b>(147,365)</b>	<b>(179,329)</b>	<b>(169,930)</b>	<b>(195,926)</b>	<b>(182,162)</b>	<b>(213,704)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>36,715</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
1125 - Scotty Creek Playground	103,000	76,629	185,000	-	-	-	-
1191 - Scotty Sport Storage	-	-	-	-	-	30,900	-
<b>TOTAL EXPENDITURES</b>	<b>103,000</b>	<b>76,629</b>	<b>185,000</b>	<b>-</b>	<b>-</b>	<b>30,900</b>	<b>-</b>
<u>FUNDING SOURCES</u>							
Grant	-	-	(125,000)	-	-	-	-
Transfer From Capital Facilities Reserve	(3,000)	-	-	-	-	(30,900)	-
Transfer From CWF Cap Fac Reserve	(100,000)	-	(60,000)	-	-	-	-
<b>TOTAL FUNDING</b>	<b>(103,000)</b>	<b>-</b>	<b>(185,000)</b>	<b>-</b>	<b>-</b>	<b>(30,900)</b>	<b>-</b>
Check	-	76,629	-	-	-	-	-

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

144 - Eastside Community Parks							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	57,323	57,323	57,752	59,485	61,270	63,108	65,001
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	430	1,720	1,733	1,785	1,838	1,893	1,950
<b>Ending Balance</b>	<b>57,752</b>	<b>59,042</b>	<b>59,485</b>	<b>61,270</b>	<b>63,108</b>	<b>65,001</b>	<b>66,951</b>
FACILITIES RESERVE							
Beginning Balance	172,462	172,462	170,756	175,879	181,155	186,590	161,287
Uses (transfer from)	(3,000)	-	-	-	-	(30,900)	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,293	5,174	5,123	5,276	5,435	5,598	4,839
<b>Ending Balance</b>	<b>170,756</b>	<b>177,636</b>	<b>175,879</b>	<b>181,155</b>	<b>186,590</b>	<b>161,287</b>	<b>166,126</b>
OPERATING RESERVE							
Beginning Balance	25,011	25,011	25,199	25,955	26,733	27,535	28,361
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	188	750	756	779	802	826	851
<b>Ending Balance</b>	<b>25,199</b>	<b>25,761</b>	<b>25,955</b>	<b>26,733</b>	<b>27,535</b>	<b>28,361</b>	<b>29,212</b>
PARK LAND RESERVE							
Beginning Balance	71,449	71,449	71,985	74,145	76,369	78,660	81,020
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	536	2,143	2,160	2,224	2,291	2,360	2,431
<b>Ending Balance</b>	<b>71,985</b>	<b>73,593</b>	<b>74,145</b>	<b>76,369</b>	<b>78,660</b>	<b>81,020</b>	<b>83,451</b>
NOTES							
<u>OPERATING:</u>							
1. Inflationary adjustments for wages (\$9K)							
2. Reduction to vehicle cost budget to reflect actual costs (\$1K)							
3. Transfers to operating reserves introduced. To build up reserves for small capital type projects (\$10K)							
4. Reduction in Admin OH costs for reduction in IT devices supported (\$11K)							
<u>CAPITAL:</u>							
Project 1125 - Replacement of playground (\$288K) . Funded from Community Works Fund (\$160K) and the Enabling Accessibility Fund (\$125K)							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

171 - Okanagan Regional Library							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL					
<b>OPERATING COSTS</b>							
Operations	-	-	-	-	-	-	-
<b>TOTAL OPERATING COSTS</b>	-	-	-	-	-	-	-
*Percentage Increase over prior year	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Library Board	336,033	349,098	352,074	369,678	388,162	407,570	427,948
<b>TOTAL TRANSFERS</b>	<b>336,033</b>	<b>349,098</b>	<b>352,074</b>	<b>369,678</b>	<b>388,162</b>	<b>407,570</b>	<b>427,948</b>
<b>TOTAL COSTS</b>	<b>336,033</b>	<b>349,098</b>	<b>352,074</b>	<b>369,678</b>	<b>388,162</b>	<b>407,570</b>	<b>427,948</b>
*Percentage Increase over prior year	0.0%	3.9%	4.8%	5.0%	5.0%	5.0%	5.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Administration Overhead Recovery	5,000	5,000	5,000	5,150	5,305	5,464	5,628
<b>TOTAL REVENUE</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,150</b>	<b>5,305</b>	<b>5,464</b>	<b>5,628</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(164,428)	(172,199)	(171,542)	(180,071)	(189,025)	(198,425)	(208,294)
TAX REQ - CEN OK WEST	(176,605)	(183,389)	(185,532)	(194,757)	(204,441)	(214,608)	(225,282)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>(341,033)</b>	<b>(355,588)</b>	<b>(357,074)</b>	<b>(374,828)</b>	<b>(393,466)</b>	<b>(413,033)</b>	<b>(433,576)</b>
*Percentage increase over prior year Requisition	0.0%	4.3%	4.7%	5.0%	5.0%	5.0%	5.0%
<b>TOTAL FUNDING</b>	<b>(336,033)</b>	<b>(350,588)</b>	<b>(352,074)</b>	<b>(369,678)</b>	<b>(388,162)</b>	<b>(407,570)</b>	<b>(427,948)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>1,490</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL					
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	3,628	3,628	3,655	3,765	3,878	3,994	4,114
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	27	109	110	113	116	120	123
<b>Ending Balance</b>	<b>3,655</b>	<b>3,737</b>	<b>3,765</b>	<b>3,878</b>	<b>3,994</b>	<b>4,114</b>	<b>4,237</b>
<b>NOTES</b>							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

188 - Regional Library Debt							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
M.F.A. INTEREST	494,500	494,500	494,500	494,500	494,500	494,500	494,500
M.F.A. PRINCIPAL	325,268	325,268	325,268	325,268	325,268	325,268	325,268
<b>TOTAL OPERATING COSTS</b>	<b>819,768</b>	<b>819,768</b>	<b>819,768</b>	<b>819,768</b>	<b>819,768</b>	<b>819,768</b>	<b>819,768</b>
*Percentage Increase over prior year	40.5%	32.2%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>TOTAL COSTS</b>	<b>819,768</b>	<b>819,768</b>	<b>819,768</b>	<b>819,768</b>	<b>819,768</b>	<b>819,768</b>	<b>819,768</b>
*Percentage Increase over prior year	40.5%	32.2%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(819,768)	(819,768)	(819,768)	(819,768)	(819,768)	(819,768)	(819,768)
Administration Overhead Recovery	-	-	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>(819,768)</b>	<b>(819,768)</b>	<b>(819,768)</b>	<b>(819,768)</b>	<b>(819,768)</b>	<b>(819,768)</b>	<b>(819,768)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>TOTAL FUNDING</b>	<b>(819,768)</b>	<b>(819,768)</b>	<b>(819,768)</b>	<b>(819,768)</b>	<b>(819,768)</b>	<b>(819,768)</b>	<b>(819,768)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NOTES</b>							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

189 - Fiscal - Member Municipal							
OPERATING							
	2024		2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
	PLAN	ACTUAL					
<b>OPERATING COSTS</b>							
M.F.A. INTEREST	4,740,863	5,802,537	4,656,390	4,395,392	4,181,540	2,690,083	2,281,020
M.F.A. PRINCIPAL	7,881,032	8,195,405	7,840,444	6,749,755	5,935,856	3,954,151	3,470,071
<b>TOTAL OPERATING COSTS</b>	<b>12,621,896</b>	<b>13,997,942</b>	<b>12,496,834</b>	<b>11,145,146</b>	<b>10,117,396</b>	<b>6,644,234</b>	<b>5,751,090.39</b>
*Percentage Increase over prior year	0.0%	-0.5%	-1.0%	-10.8%	-9.2%	-34.3%	-13.4%
<b>TOTAL COSTS</b>	<b>12,621,896</b>	<b>13,997,942</b>	<b>12,496,834</b>	<b>11,145,146</b>	<b>10,117,396</b>	<b>6,644,234</b>	<b>5,751,090.39</b>
*Percentage Increase over prior year	0.0%	-0.5%	-1.0%	-10.8%	-9.2%	-34.3%	-13.4%
<b>FUNDING SOURCES (REVENUE)</b>							
Administration Overhead Recovery	-	-	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	-	-	-	-	-	-	-
M.F.A. - KELOWNA	(9,366,564)	(10,134,399)	(9,137,949)	(7,996,180)	(7,022,294)	(3,932,889)	(3,153,139)
M.F.A. - PEACHLAND	(791,651)	(708,530)	(708,530)	(708,530)	(708,530)	(708,530)	(708,530)
M.F.A. - LAKE COUNTRY	(1,345,486)	(1,958,127)	(1,584,951)	(1,584,951)	(1,531,087)	(1,531,087)	(1,426,137)
M.F.A. - WEST KELOWNA	(1,118,195)	(1,196,885)	(1,065,404)	(855,485)	(855,485)	(471,727)	(463,283)
<b>TOTAL REQUISITION</b>	<b>(12,621,896)</b>	<b>(13,997,942)</b>	<b>(12,496,834)</b>	<b>(11,145,146)</b>	<b>(10,117,396)</b>	<b>(6,644,234)</b>	<b>(5,751,090)</b>
*Percentage increase over prior year Requisition	0.6%	12.8%	-1.0%	-10.8%	-9.2%	-34.3%	-13.4%
<b>TOTAL FUNDING</b>	<b>(12,621,896)</b>	<b>(13,997,942)</b>	<b>(12,496,834)</b>	<b>(11,145,146)</b>	<b>(10,117,396)</b>	<b>(6,644,234)</b>	<b>(5,751,090)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NOTES</b>							

**2024-2028 FINANCIAL PLAN  
SERVICE SUMMARY**

197 - Joe Rich Water system							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	22,192	7,043	14,371	14,507	14,647	14,791	15,191
<b>TOTAL OPERATING COSTS</b>	<b>22,192</b>	<b>7,043</b>	<b>14,371</b>	<b>14,507</b>	<b>14,647</b>	<b>14,791</b>	<b>15,191</b>
*Percentage Increase over prior year	82.0%	-68.3%	-35.2%	0.9%	1.0%	1.0%	2.7%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	5,100	5,100	5,100	5,100	5,100	5,100	5,100
Transfer to Operating Reserve	3,000	3,000	5,000	5,000	5,000	5,000	5,000
<b>TOTAL TRANSFERS</b>	<b>8,100</b>	<b>8,100</b>	<b>10,100</b>	<b>10,100</b>	<b>10,100</b>	<b>10,100</b>	<b>10,100</b>
<b>TOTAL COSTS</b>	<b>30,292</b>	<b>15,143</b>	<b>24,471</b>	<b>24,607</b>	<b>24,747</b>	<b>24,891</b>	<b>25,291</b>
*Percentage Increase over prior year	56.7%	-50.0%	-19.2%	0.6%	0.6%	0.6%	1.6%
<u>Projects</u>							
Costs	-	-	6,000	-	-	6,000	-
Funding (excl tax req)	-	-	(6,000)	-	-	(6,000)	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>30,292</b>	<b>15,143</b>	<b>30,471</b>	<b>24,607</b>	<b>24,747</b>	<b>30,891</b>	<b>25,291</b>
<u>FUNDING SOURCES (REVENUE)</u>							
TRANSFER FROM JOE RICH FIRE	(10,097)	(2,279)	(8,236)	(8,286)	(8,336)	(8,389)	(8,527)
TRANSFER FROM JOE RICH HALL	(10,097)	(2,279)	(8,236)	(8,286)	(8,336)	(8,389)	(8,527)
TRANSFER FROM PARKS	(10,097)	(2,279)	(8,236)	(8,286)	(8,336)	(8,389)	(8,527)
Administration Overhead Recovery			238	250	262	276	289
<b>TOTAL REVENUE</b>	<b>(30,292)</b>	<b>(6,838)</b>	<b>(24,471)</b>	<b>(24,607)</b>	<b>(24,747)</b>	<b>(24,891)</b>	<b>(25,291)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(6,000)	-	-	(6,000)	-
<b>TOTAL FUNDING</b>	<b>(30,292)</b>	<b>(6,838)</b>	<b>(30,471)</b>	<b>(24,607)</b>	<b>(24,747)</b>	<b>(30,891)</b>	<b>(25,291)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(8,306)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9005 - Water Distribution Improvements	-	-	10,000	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	-	-	(10,000)	-	-	-	-
<b>TOTAL FUNDING</b>	<b>-</b>	<b>-</b>	<b>(10,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<i>Check</i>							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	32,721	32,721	38,066	34,308	40,437	46,751	53,253
Uses (transfer from)	-	-	(10,000)	-	-	-	-
Funding (transfer to)	5,100	5,100	5,100	5,100	5,100	5,100	5,100
Interest	245	982	1,142	1,029	1,213	1,403	1,598
<b>Ending Balance</b>	<b>38,066</b>	<b>38,802</b>	<b>34,308</b>	<b>40,437</b>	<b>46,751</b>	<b>53,253</b>	<b>59,951</b>
OPERATING RESERVE							
Beginning Balance	2,040	2,040	5,055	10,207	15,513	20,979	26,608
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	3,000	3,000	5,000	5,000	5,000	5,000	5,000
Interest	15	61	152	306	465	629	798
<b>Ending Balance</b>	<b>5,055</b>	<b>5,101</b>	<b>10,207</b>	<b>15,513</b>	<b>20,979</b>	<b>26,608</b>	<b>32,406</b>
NOTES							
1. Contracted services budget reduced to reflect actual costs (\$9K)							



**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

301 - Killiney Beach Water System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	191,850	218,485	234,095	240,190	246,958	253,959	261,200
<b>TOTAL OPERATING COSTS</b>	<b>191,850</b>	<b>218,485</b>	<b>234,095</b>	<b>240,190</b>	<b>246,958</b>	<b>253,959</b>	<b>261,200</b>
*Percentage Increase over prior year	-13.1%	-2.4%	22.0%	2.6%	2.8%	2.8%	2.9%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	287,285	287,285	264,739	283,843	301,174	291,100	280,635
Transfer to Operating Reserve	20,000	20,000	32,783	32,933	33,088	33,247	33,411
<b>TOTAL TRANSFERS</b>	<b>307,285</b>	<b>307,285</b>	<b>297,522</b>	<b>316,776</b>	<b>334,261</b>	<b>324,346</b>	<b>314,046</b>
<b>TOTAL COSTS</b>	<b>499,134</b>	<b>525,769</b>	<b>531,617</b>	<b>556,966</b>	<b>581,220</b>	<b>578,306</b>	<b>575,246</b>
*Percentage Increase over prior year	1.9%	7.5%	6.5%	4.8%	4.4%	-0.5%	-0.5%
<u>Projects</u>							
Costs	-	-	90,000	7,000	23,000	220,000	197,000
Funding (excl tax req)	-	-	(90,000)	(7,000)	(23,000)	(220,000)	(197,000)
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>499,134</b>	<b>525,769</b>	<b>621,617</b>	<b>563,966</b>	<b>604,220</b>	<b>798,306</b>	<b>772,246</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(552,803)	(491,624)	(584,480)	(612,472)	(639,502)	(829,502)	(829,502)
Administration Overhead Recovery	41,523	41,523	37,899	39,794	41,784	43,873	46,066
Engineering Administration Overhead Recovery	12,145	12,145	14,964	15,712	16,498	17,323	18,189
<b>TOTAL REVENUE</b>	<b>(499,135)</b>	<b>(437,956)</b>	<b>(531,617)</b>	<b>(556,966)</b>	<b>(581,220)</b>	<b>(768,306)</b>	<b>(765,246)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(90,000)	(7,000)	(23,000)	(30,000)	(7,000)
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>TOTAL FUNDING</b>	<b>(499,135)</b>	<b>(437,956)</b>	<b>(621,617)</b>	<b>(563,966)</b>	<b>(604,220)</b>	<b>(798,306)</b>	<b>(772,246)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(87,814)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

301 - Killiney Beach Water System							
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EXPENDITURES</b>							
9000 - Capital Assets Under \$50K	73,400	12,774	-	-	-	-	-
9006 - Treatment System	-	-	100,000	125,000	200,000	3,667,950	8,558,550
9015 - PRV Replacement	525,000	66,929	-	-	-	-	-
9019 - Assets Renewal (High Risk)	-	-	-	-	-	921,720	-
9023 - Assets Renewal (Medium Risk)	-	-	-	-	-	323,810	-
9024 - Assets Renewal (Low Risk)	-	-	-	-	-	3,919,037	-
9027 - Valve Replacement Program	-	-	-	100,000	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>598,400</b>	<b>79,703</b>	<b>100,000</b>	<b>225,000</b>	<b>200,000</b>	<b>8,832,517</b>	<b>8,558,550</b>
<b>FUNDING SOURCES</b>							
Proceeds of Sales	(10,000)	-	-	-	-	-	-
Canada / BC Infrastructure Grant	-	-	-	-	-	(2,445,300)	(5,705,700)
Other Grants	-	-	-	-	-	(4,079,037)	-
Debt Proceeds	-	-	-	-	-	(1,222,650)	(2,852,850)
Transfer From Equipment Replacement Fund	(588,400)	-	-	-	-	-	-
Transfer From Capital Facilities Reserve	-	-	(100,000)	(225,000)	(200,000)	(1,085,530)	-
<b>TOTAL FUNDING</b>	<b>(598,400)</b>	<b>-</b>	<b>(100,000)</b>	<b>(225,000)</b>	<b>(200,000)</b>	<b>(8,832,517)</b>	<b>(8,558,550)</b>
<b>SURPLUS / DEFICIT</b>	<b>-</b>	<b>79,703</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	513,346	513,346	528,747	526,610	542,409	558,681	575,441
Uses (transfer from)	(588,400)	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	3,850	15,400	(2,136)	15,798	16,272	16,760	17,263
<b>Ending Balance</b>	<b>(71,204)</b>	<b>528,747</b>	<b>526,610</b>	<b>542,409</b>	<b>558,681</b>	<b>575,441</b>	<b>592,705</b>
<b>FACILITIES RESERVE</b>							
Beginning Balance	1,415,427	1,415,427	1,713,327	1,929,466	2,046,193	2,208,753	1,480,585
Uses (transfer from)	-	-	(100,000)	(225,000)	(200,000)	(1,085,530)	-
Funding (transfer to)	287,285	287,285	264,739	283,843	301,174	291,100	280,635
Interest	10,616	42,463	51,400	57,884	61,386	66,263	44,418
<b>Ending Balance</b>	<b>1,713,327</b>	<b>1,745,174</b>	<b>1,929,466</b>	<b>2,046,193</b>	<b>2,208,753</b>	<b>1,480,585</b>	<b>1,805,638</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	42,668	42,668	62,988	97,660	133,523	170,616	208,982
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	20,000	20,000	32,783	32,933	33,088	33,247	33,411
Interest	320	1,280	1,890	2,930	4,006	5,118	6,269
<b>Ending Balance</b>	<b>62,988</b>	<b>63,948</b>	<b>97,660</b>	<b>133,523</b>	<b>170,616</b>	<b>208,982</b>	<b>248,662</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Inflationary wage adjustments (\$4K)							
2. Equipment maintenance budget increased to reflect actual costs (\$31K)							
3. Leak detection repair costs shifted from capital to operating (\$13K). Offset by reduction to transfers to reserves							
4. Contracted services budget reduced to reflect actual costs (\$26K)							
5. Insurance costs increased to reflect new appraisal values (\$4K)							
6. Chlorine costs increased to reflect actual costs (\$4K)							
<b>CAPITAL:</b>							
Project 9006 - upgrades to treatment system. Initial design/ROW costs (\$225K) funded from reserves. Grant funding for construction costs to be sought.							
Asset Renewal projects based on asset renewal plan. Funded from grants/reserves based on risk							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

303 - Falcon Ridge Water System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	67,359	92,285	84,403	85,907	88,582	90,122	92,331
<b>TOTAL OPERATING COSTS</b>	<b>67,359</b>	<b>92,285</b>	<b>84,403</b>	<b>85,907</b>	<b>88,582</b>	<b>90,122</b>	<b>92,331</b>
*Percentage Increase over prior year	-11.6%	-22.8%	25.3%	1.8%	3.1%	1.7%	2.5%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	8,273	8,273	13,345	15,728	16,384	12,115	8,866
Transfer to Operating Reserve	13,291	13,291	9,420	9,420	9,420	9,420	9,420
<b>TOTAL TRANSFERS</b>	<b>21,564</b>	<b>21,564</b>	<b>22,765</b>	<b>25,148</b>	<b>25,804</b>	<b>21,535</b>	<b>18,286</b>
<b>TOTAL COSTS</b>	<b>88,923</b>	<b>113,848</b>	<b>107,168</b>	<b>111,056</b>	<b>114,386</b>	<b>111,658</b>	<b>110,617</b>
*Percentage Increase over prior year	-20.9%	-4.8%	20.5%	3.6%	3.0%	-2.4%	-0.9%
<u>Projects</u>							
Costs	-	-	11,000	19,500	2,500	11,000	15,000
Funding (excl tax req)	-	-	(11,000)	(19,500)	(2,500)	(11,000)	(15,000)
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>88,923</b>	<b>113,848</b>	<b>118,168</b>	<b>130,556</b>	<b>116,886</b>	<b>122,658</b>	<b>125,617</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(107,312)	(82,377)	(115,482)	(120,268)	(124,542)	(122,805)	(122,805)
Administration Overhead Recovery	14,197	14,197	12,722	13,358	14,026	14,727	15,464
Engineering Administration Overhead Recovery	4,192	4,192	5,254	5,517	5,793	6,082	6,386
<b>TOTAL REVENUE</b>	<b>(88,923)</b>	<b>(63,988)</b>	<b>(97,506)</b>	<b>(101,394)</b>	<b>(104,724)</b>	<b>(101,996)</b>	<b>(100,955)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(11,000)	(19,500)	(2,500)	(11,000)	(15,000)
PARCEL TAX	-	-	(9,662)	(9,662)	(9,662)	(9,662)	(9,662)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>-</b>	<b>-</b>	<b>(9,662)</b>	<b>(9,662)</b>	<b>(9,662)</b>	<b>(9,662)</b>	<b>(9,662)</b>
*Percentage increase over prior year Requisition			100.0%	0.0%	0.0%	0.0%	0.0%
<b>TOTAL FUNDING</b>	<b>(88,923)</b>	<b>(63,988)</b>	<b>(118,168)</b>	<b>(130,556)</b>	<b>(116,886)</b>	<b>(122,658)</b>	<b>(125,617)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(49,860)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9001 - Capital Assets Under \$50K	10,000	7,501	-	-	-	-	-
9012 - 303 Expansion	200,000	101,798	-	-	-	-	-
9017 - 303 Intake Access and Climate	200,000	24,520	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>410,000</b>	<b>133,819</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>FUNDING SOURCES</u>							
Property Owners Contribution	(184,100)	(119,329)	-	-	-	-	-
Transfer From Capital Facilities Reserve	(10,000)	-	-	-	-	-	-
Transfer from CWF Cap Fac Res	(215,900)	-	-	-	-	-	-
<b>TOTAL FUNDING</b>	<b>(410,000)</b>	<b>(119,329)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Check	-	14,490	-	-	-	-	-

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

303 - Falcon Ridge Water System							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	15,913	15,913	14,305	28,079	44,650	62,373	76,359
Uses (transfer from)	(10,000)	-	-	-	-	-	-
Funding (transfer to)	8,273	8,273	13,345	15,728	16,384	12,115	8,866
Interest	119	477	429	842	1,339	1,871	2,291
<b>Ending Balance</b>	<b>14,305</b>	<b>24,663</b>	<b>28,079</b>	<b>44,650</b>	<b>62,373</b>	<b>76,359</b>	<b>87,516</b>
OPERATING RESERVE							
Beginning Balance	9,268	9,268	22,628	21,727	12,299	19,588	18,596
Uses (transfer from)	-	-	(11,000)	(19,500)	(2,500)	(11,000)	(15,000)
Funding (transfer to)	13,291	13,291	9,420	9,420	9,420	9,420	9,420
Interest	70	278	679	652	369	588	558
<b>Ending Balance</b>	<b>22,628</b>	<b>22,837</b>	<b>21,727</b>	<b>12,299</b>	<b>19,588</b>	<b>18,596</b>	<b>13,574</b>
NOTES							
OPERATING:							
1. Inflationary adjustment to wages (\$1.5K)							
2. Increases in contracted services costs (\$2.5K)							
3. Increase in vehicle operations expenses (\$1K)							
4. Debt servicing costs. Paid through parcel tax by new properties (\$10K)							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

305 - Sunset Ranch Water System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	130,418	135,090	153,041	157,319	162,745	168,325	173,064
<b>TOTAL OPERATING COSTS</b>	<b>130,418</b>	<b>135,090</b>	<b>153,041</b>	<b>157,319</b>	<b>162,745</b>	<b>168,325</b>	<b>173,064</b>
*Percentage Increase over prior year	-21.5%	0.2%	17.3%	2.8%	3.4%	3.4%	2.8%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	95,731	95,731	76,475	82,563	89,017	89,017	89,017
Transfer to Operating Reserve	26,232	26,232	38,569	38,537	35,342	34,125	33,838
<b>TOTAL TRANSFERS</b>	<b>121,962</b>	<b>121,962</b>	<b>115,044</b>	<b>121,100</b>	<b>124,359</b>	<b>123,142</b>	<b>122,855</b>
<b>TOTAL COSTS</b>	<b>252,381</b>	<b>257,053</b>	<b>268,085</b>	<b>278,419</b>	<b>287,104</b>	<b>291,467</b>	<b>295,919</b>
*Percentage Increase over prior year	0.8%	8.9%	6.2%	3.9%	3.1%	1.5%	1.5%
<u>Projects</u>							
Costs	-	-	61,500	30,000	15,000	60,000	30,000
Funding (excl tax req)	-	-	(61,500)	(30,000)	(15,000)	(60,000)	(30,000)
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>252,381</b>	<b>257,053</b>	<b>329,585</b>	<b>308,419</b>	<b>302,104</b>	<b>351,467</b>	<b>325,919</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(294,026)	(222,025)	(305,728)	(317,944)	(328,605)	(335,043)	(341,673)
Administration Overhead Recovery	32,505	32,505	27,470	28,844	30,286	31,800	33,390
Engineering Administration Overhead Recovery	9,140	9,140	10,173	10,681	11,215	11,776	12,365
ARO Accretion	-	-	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>(252,381)</b>	<b>(180,380)</b>	<b>(268,085)</b>	<b>(278,419)</b>	<b>(287,104)</b>	<b>(291,467)</b>	<b>(295,919)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(61,500)	(30,000)	(15,000)	(60,000)	(30,000)
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>TOTAL FUNDING</b>	<b>(252,381)</b>	<b>(180,380)</b>	<b>(329,585)</b>	<b>(308,419)</b>	<b>(302,104)</b>	<b>(351,467)</b>	<b>(325,919)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(76,673)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9002 - Capital Assets Under \$50K	160,849	17,507	-	-	-	-	-
9031 - Sunset Ranch Water Surge Valve	-	-	130,000	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>160,849</b>	<b>42,096</b>	<b>130,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>FUNDING SOURCES</u>							
Proceeds	(10,000)	-	-	-	-	-	-
Transfer From Equipment Replacement Fund	(80,000)	-	-	-	-	-	-
Transfer From Capital Facilities Reserve	(70,849)	-	(130,000)	-	-	-	-
<b>TOTAL FUNDING</b>	<b>(160,849)</b>	<b>-</b>	<b>(130,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<i>Check</i>	-	42,096	-	-	-	-	-

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

305 - Sunset Ranch Water System							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	241,328	241,328	163,138	168,032	173,073	178,265	183,613
Uses (transfer from)	(80,000)	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,810	7,240	4,894	5,041	5,192	5,348	5,508
<b>Ending Balance</b>	<b>163,138</b>	<b>248,568</b>	<b>168,032</b>	<b>173,073</b>	<b>178,265</b>	<b>183,613</b>	<b>189,121</b>
<b>FACILITIES RESERVE</b>							
Beginning Balance	363,023	363,023	390,627	348,821	441,848	544,121	649,461
Uses (transfer from)	(70,849)	-	(130,000)	-	-	-	-
Funding (transfer to)	95,731	95,731	76,475	82,563	89,017	89,017	89,017
Interest	2,723	10,891	11,719	10,465	13,255	16,324	19,484
<b>Ending Balance</b>	<b>390,627</b>	<b>469,644</b>	<b>348,821</b>	<b>441,848</b>	<b>544,121</b>	<b>649,461</b>	<b>757,962</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	84,499	84,499	111,364	91,774	103,064	126,499	104,419
Uses (transfer from)	-	-	(61,500)	(30,000)	(15,000)	(60,000)	(30,000)
Funding (transfer to)	26,232	26,232	38,569	38,537	35,342	34,125	33,838
Interest	634	2,535	3,341	2,753	3,092	3,795	3,133
<b>Ending Balance</b>	<b>111,364</b>	<b>113,265</b>	<b>91,774</b>	<b>103,064</b>	<b>126,499</b>	<b>104,419</b>	<b>111,389</b>
<b>NOTES</b>							
<b>OPERATING:</b>							
1. Inflationary wage adjustments (\$8K)							
2. Vehicle operation cost budget added (\$12K)							
3. increasing supplies and equipment maintenance costs (\$4K)							
5. Annual increase in transfers to capital reserves (\$5K)							
5. Transfers to reserves decreased to reflect shift of small capital projects to the operating budget (\$25K)							
6. increase in transfers to operating reserves to reflect shift of small capital projects to the operating budget (\$12K)							
6. Reduction in admin overhead costs (\$4K)							
<b>CAPITAL:</b>							
Project 9031 - Construction of a surge anticipation valve							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

306 - Trepanier Bench Water System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	23,649	29,034	27,954	28,739	29,518	31,120	31,167
<b>TOTAL OPERATING COSTS</b>	<b>23,649</b>	<b>29,034</b>	<b>27,954</b>	<b>28,739</b>	<b>29,518</b>	<b>31,120</b>	<b>31,167</b>
*Percentage Increase over prior year	-2.3%	12.0%	18.2%	2.8%	2.7%	5.4%	0.2%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	3,961	3,961	10,433	10,465	11,323	10,434	11,148
Transfer to Operating Reserve	2,000	2,000	5,700	5,856	6,017	6,183	6,353
<b>TOTAL TRANSFERS</b>	<b>5,961</b>	<b>9,923</b>	<b>16,133</b>	<b>16,321</b>	<b>17,339</b>	<b>16,617</b>	<b>17,501</b>
<b>TOTAL COSTS</b>	<b>29,611</b>	<b>38,957</b>	<b>44,087</b>	<b>45,060</b>	<b>46,858</b>	<b>47,736</b>	<b>48,668</b>
*Percentage Increase over prior year	3.7%	41.3%	48.9%	2.2%	4.0%	1.9%	2.0%
<u>Projects</u>							
Costs	-	-	-	3,000	2,450	5,000	3,000
Funding (excl tax req)	-	-	-	(3,000)	(2,450)	(5,000)	(3,000)
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>29,611</b>	<b>38,957</b>	<b>44,087</b>	<b>48,060</b>	<b>49,308</b>	<b>52,736</b>	<b>51,668</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(35,595)	(26,712)	(47,549)	(51,828)	(53,965)	(55,197)	(56,502)
Administration Overhead Recovery	4,652	4,652	4,601	4,831	5,073	5,326	5,592
Engineering Administration Overhead Recovery	1,332	1,332	1,850	1,937	2,034	2,135	2,242
<b>TOTAL REVENUE</b>	<b>(29,611)</b>	<b>(20,729)</b>	<b>(41,098)</b>	<b>(45,060)</b>	<b>(46,858)</b>	<b>(47,736)</b>	<b>(48,668)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(2,989)	(3,000)	(2,450)	(5,000)	(3,000)
<b>TOTAL FUNDING</b>	<b>(29,611)</b>	<b>(20,729)</b>	<b>(44,087)</b>	<b>(48,060)</b>	<b>(49,308)</b>	<b>(52,736)</b>	<b>(51,668)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(18,228)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9003 - Capital Assets Under \$50K	-	-	4,000	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>4,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	-	-	(4,000)	-	-	-	-
<b>TOTAL FUNDING</b>	<b>-</b>	<b>-</b>	<b>(4,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<i>Check</i>	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

306 - Trepanier Bench Water System							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	9,352	9,352	13,383	20,218	31,289	43,550	55,291
Uses (transfer from)	-	-	(4,000)	-	-	-	-
Funding (transfer to)	3,961	3,961	10,433	10,465	11,323	10,434	11,148
Interest	70	281	402	607	939	1,307	1,659
<b>Ending Balance</b>	<b>13,383</b>	<b>13,594</b>	<b>20,218</b>	<b>31,289</b>	<b>43,550</b>	<b>55,291</b>	<b>68,098</b>
OPERATING RESERVE							
Beginning Balance	1,653	1,653	3,665	6,486	9,537	13,390	14,974
Uses (transfer from)	-	-	(2,989)	(3,000)	(2,450)	(5,000)	(3,000)
Funding (transfer to)	2,000	2,000	5,700	5,856	6,017	6,183	6,353
Interest	12	50	110	195	286	402	449
<b>Ending Balance</b>	<b>3,665</b>	<b>3,703</b>	<b>6,486</b>	<b>9,537</b>	<b>13,390</b>	<b>14,974</b>	<b>18,776</b>
NOTES							
<u>OPERATING:</u>							
1. Vehicle expense budget added to cover costs of vehicles used by staff (\$4.5K)							
2. Increases to transfers to capital and operating reserves to build reserves for future maintenance & replacement costs (\$11K)							
<u>CAPITAL:</u>							



**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

307 - Westshore Water System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	203,883	225,224	208,626	215,093	221,511	229,139	235,984
<b>TOTAL OPERATING COSTS</b>	<b>203,883</b>	<b>225,224</b>	<b>208,626</b>	<b>215,093</b>	<b>221,511</b>	<b>229,139</b>	<b>235,984</b>
*Percentage Increase over prior year	-20.4%	-17.8%	2.3%	3.1%	3.0%	3.4%	3.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Transfer to Capital Facilities Reserve	375,185	375,185	412,272	438,119	462,950	470,680	479,489
Transfer to Operating Reserve	37,000	37,000	43,700	43,985	44,279	44,581	44,892
<b>TOTAL TRANSFERS</b>	<b>417,185</b>	<b>417,185</b>	<b>460,972</b>	<b>487,104</b>	<b>512,229</b>	<b>520,261</b>	<b>529,381</b>
<b>TOTAL COSTS</b>	<b>621,068</b>	<b>642,409</b>	<b>669,598</b>	<b>702,197</b>	<b>733,740</b>	<b>749,400</b>	<b>765,365</b>
*Percentage Increase over prior year	3.4%	-1.7%	7.8%	4.9%	4.5%	2.1%	2.1%
<u>Projects</u>							
Costs	-	-	85,000	108,500	12,500	47,000	14,000
Funding (excl tax req)	-	-	(85,000)	(108,500)	(12,500)	(47,000)	(14,000)
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>621,068</b>	<b>642,409</b>	<b>754,598</b>	<b>810,697</b>	<b>746,240</b>	<b>796,400</b>	<b>779,365</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(683,665)	(578,367)	(726,024)	(761,444)	(795,950)	(814,720)	(833,951)
Administration Overhead Recovery	48,516	48,516	40,523	42,549	44,677	46,910	49,256
Engineering Administration Overhead Recovery	14,081	14,081	15,903	16,698	17,533	18,410	19,330
<b>TOTAL REVENUE</b>	<b>(621,068)</b>	<b>(515,770)</b>	<b>(669,598)</b>	<b>(702,197)</b>	<b>(733,740)</b>	<b>(749,400)</b>	<b>(765,365)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(85,000)	(108,500)	(12,500)	(47,000)	(14,000)
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>TOTAL FUNDING</b>	<b>(621,068)</b>	<b>(515,770)</b>	<b>(754,598)</b>	<b>(810,697)</b>	<b>(746,240)</b>	<b>(796,400)</b>	<b>(779,365)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(126,639)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

307 - Westshore Water System							
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EXPENDITURES</b>							
9004 - Capital Assets Under \$50K	169,000	38,123	-	-	-	-	-
9009 - Treatment System	206,000	2,759	100,000	125,000	200,000	4,837,950	11,288,550
9020 - Westshore Water	25,000	-	-	-	-	-	-
9032 - Westshore Water Surge Valve	-	-	140,000	-	-	-	-
9028 - Valve Replacement Program	-	-	-	-	100,000	-	-
<b>TOTAL EXPENDITURES</b>	<b>400,000</b>	<b>40,882</b>	<b>240,000</b>	<b>125,000</b>	<b>300,000</b>	<b>4,837,950</b>	<b>11,288,550</b>
<b>FUNDING SOURCES</b>							
Proceeds of Sales	(6,500)	-	-	-	-	-	-
Debt Proceeds	-	-	-	-	-	(1,612,650)	(3,762,850)
Infrastructure Grant	-	-	-	-	-	(3,225,300)	(7,525,700)
Transfer From Equipment Replacement Fund	(162,500)	-	-	-	-	-	-
Transfer From Capital Facilities Reserve	(231,000)	-	(240,000)	(125,000)	(300,000)	-	-
<b>TOTAL FUNDING</b>	<b>(400,000)</b>	<b>-</b>	<b>(240,000)</b>	<b>(125,000)</b>	<b>(300,000)</b>	<b>(4,837,950)</b>	<b>(11,288,550)</b>
<b>SURPLUS / DEFICIT</b>	<b>-</b>	<b>40,882</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	1,075,365	1,075,365	925,931	958,709	992,470	1,027,244	1,063,061
Uses (transfer from)	(162,500)	-	-	-	-	-	-
Funding (transfer to)	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Interest	8,065	32,261	27,778	28,761	29,774	30,817	31,892
<b>Ending Balance</b>	<b>925,931</b>	<b>1,112,626</b>	<b>958,709</b>	<b>992,470</b>	<b>1,027,244</b>	<b>1,063,061</b>	<b>1,099,953</b>
<b>FACILITIES RESERVE</b>							
Beginning Balance	1,700,845	1,700,845	1,857,787	2,085,792	2,461,485	2,698,280	3,249,908
Uses (transfer from)	375,185	375,185	412,272	438,119	462,950	470,680	479,489
Funding (transfer to)	(231,000)	-	(240,000)	(125,000)	(300,000)	-	-
Interest	12,756	51,025	55,734	62,574	73,845	80,948	97,497
<b>Ending Balance</b>	<b>1,857,787</b>	<b>2,127,056</b>	<b>2,085,792</b>	<b>2,461,485</b>	<b>2,698,280</b>	<b>3,249,908</b>	<b>3,826,895</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	145,074	145,074	183,162	147,357	87,263	121,659	122,890
Uses (transfer from)	-	-	(85,000)	(108,500)	(12,500)	(47,000)	(14,000)
Funding (transfer to)	37,000	37,000	43,700	43,985	44,279	44,581	44,892
Interest	1,088	4,352	5,495	4,421	2,618	3,650	3,687
<b>Ending Balance</b>	<b>183,162</b>	<b>186,426</b>	<b>147,357</b>	<b>87,263</b>	<b>121,659</b>	<b>122,890</b>	<b>157,469</b>
NOTES							
<b>OPERATING:</b>							
1. Increase in transfers to capital reserves to reduce requirement to fund capital projects with debt (\$44K)							
2. Reduce transfers to capital reserves to reflect shift of small capital costs from capital to operating (\$7K)							
3. Increase in transfers to operating reserves to fund small capital costs (\$7K)							
<b>CAPITAL:</b>							
Project 9009 - upgrades to treatment system. Initial design/ROW costs (\$225K) funded from reserves. Grant funding for construction costs to be sought.							
Project 9032 - Construction of a surge anticipation valve							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

310 - Upper Fintry Water System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	381,452	368,898	397,432	402,292	406,954	411,872	416,294
<b>TOTAL OPERATING COSTS</b>	<b>381,452</b>	<b>368,898</b>	<b>397,432</b>	<b>402,292</b>	<b>406,954</b>	<b>411,872</b>	<b>416,294</b>
*Percentage Increase over prior year	7.8%	-0.1%	4.2%	1.2%	1.2%	1.2%	1.1%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	97,309	97,309	64,819	69,960	73,720	67,063	60,811
Transfer to Operating Reserve	38,570	38,570	68,100	68,160	68,222	68,285	68,351
<b>TOTAL TRANSFERS</b>	<b>135,879</b>	<b>135,879</b>	<b>132,919</b>	<b>138,120</b>	<b>141,942</b>	<b>135,348</b>	<b>129,162</b>
<b>TOTAL COSTS</b>	<b>517,331</b>	<b>504,776</b>	<b>530,350</b>	<b>540,412</b>	<b>548,896</b>	<b>547,220</b>	<b>545,457</b>
*Percentage Increase over prior year	7.6%	4.4%	2.5%	1.9%	1.6%	-0.3%	-0.3%
<u>Projects</u>							
Costs	-	-	24,000	122,250	4,000	80,000	41,500
Funding (excl tax req)	-	-	(24,000)	(122,250)	(4,000)	(80,000)	(41,500)
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>517,331</b>	<b>504,776</b>	<b>554,350</b>	<b>662,662</b>	<b>552,896</b>	<b>627,220</b>	<b>586,957</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(548,192)	(488,082)	(300,239)	(311,939)	(322,144)	(322,274)	(322,408)
Administration Overhead Recovery	23,888	23,888	23,522	24,698	25,933	27,230	28,591
Engineering Administration Overhead Recovery	6,973	6,973	9,249	9,711	10,196	10,706	11,242
<b>TOTAL REVENUE</b>	<b>(517,331)</b>	<b>(457,222)</b>	<b>(267,468)</b>	<b>(277,530)</b>	<b>(286,014)</b>	<b>(284,338)</b>	<b>(282,575)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(24,000)	(122,250)	(4,000)	(80,000)	(41,500)
PARCEL TAX	-	-	(262,882)	(262,882)	(262,882)	(262,882)	(262,882)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
<b>TOTAL REQUISITION</b>	<b>-</b>	<b>-</b>	<b>(262,882)</b>	<b>(262,882)</b>	<b>(262,882)</b>	<b>(262,882)</b>	<b>(262,882)</b>
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>TOTAL FUNDING</b>	<b>(517,331)</b>	<b>(457,222)</b>	<b>(554,350)</b>	<b>(662,662)</b>	<b>(552,896)</b>	<b>(627,220)</b>	<b>(586,957)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(47,555)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9005 - Capital Assets Under \$50K	55,604	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>55,604</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>FUNDING SOURCES</u>							
Proceeds of Sales	(6,500)	-	-	-	-	-	-
Transfer From Equipment Replacement Fund	(49,104)	-	-	-	-	-	-
<b>TOTAL FUNDING</b>	<b>(55,604)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>SURPLUS / DEFICIT</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

310 - Upper Fintry Water System							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	198,949	198,949	151,337	155,877	160,554	165,370	170,331
Uses (transfer from)	(49,104)	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,492	5,968	4,540	4,676	4,817	4,961	5,110
<b>Ending Balance</b>	<b>151,337</b>	<b>204,918</b>	<b>155,877</b>	<b>160,554</b>	<b>165,370</b>	<b>170,331</b>	<b>175,441</b>
FACILITIES RESERVE							
Beginning Balance	599,472	599,472	701,277	787,134	880,708	980,850	1,077,338
Uses (transfer from)	97,309	97,309	64,819	69,960	73,720	67,063	60,811
Funding (transfer to)	-	-	-	-	-	-	-
Interest	4,496	17,984	21,038	23,614	26,421	29,425	32,320
<b>Ending Balance</b>	<b>701,277</b>	<b>714,765</b>	<b>787,134</b>	<b>880,708</b>	<b>980,850</b>	<b>1,077,338</b>	<b>1,170,469</b>
OPERATING RESERVE							
Beginning Balance	99,996	99,996	139,316	187,595	139,133	207,529	202,040
Uses (transfer from)	-	-	(24,000)	(122,250)	(4,000)	(80,000)	(41,500)
Funding (transfer to)	38,570	38,570	68,100	68,160	68,222	68,285	68,351
Interest	750	3,000	4,179	5,628	4,174	6,226	6,061
<b>Ending Balance</b>	<b>139,316</b>	<b>141,566</b>	<b>187,595</b>	<b>139,133</b>	<b>207,529</b>	<b>202,040</b>	<b>234,952</b>
NOTES							
<u>OPERATING:</u>							
1. Inflationary wage adjustment (\$2K)							
2. insurance premium increase resulting from updated appraisal (\$2K)							
3. Collection fees budget increased to reflect historical costs (\$2K)							
4. Planned increases in contracted services budget for 2025 implemented (\$8K)							
<u>CAPITAL:</u>							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX A

401 - WESTSIDE SEWER SYSTEM: WASTEWATER TREATMENT PLANT							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	2,958,827	2,648,986	3,159,739	3,238,125	3,385,820	3,440,943	3,595,617
<b>TOTAL OPERATING COSTS</b>	<b>2,958,827</b>	<b>2,648,986</b>	<b>3,159,739</b>	<b>3,238,125</b>	<b>3,385,820</b>	<b>3,440,943</b>	<b>3,595,617</b>
*Percentage Increase over prior year	-14.1%	-2.1%	6.8%	2.5%	4.6%	1.6%	4.5%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	1,512,931	1,512,931	1,707,569	1,900,840	2,099,225	2,297,503	2,518,101
Transfer to Equipment Replacement Reserve	200,000	200,000	100,000	100,000	100,000	100,000	100,000
Transfer to Operating Reserve	70,000	70,000	162,400	162,400	162,400	162,400	162,400
<b>TOTAL TRANSFERS</b>	<b>1,782,931</b>	<b>1,782,931.00</b>	<b>1,969,969</b>	<b>2,163,240</b>	<b>2,361,625</b>	<b>2,559,903</b>	<b>2,780,501</b>
<b>TOTAL COSTS</b>	<b>4,741,758</b>	<b>4,431,917</b>	<b>5,129,708</b>	<b>5,401,365</b>	<b>5,747,445</b>	<b>6,000,846</b>	<b>6,376,118</b>
*Percentage Increase over prior year	6.8%	-6.5%	8.2%	5.30%	6.41%	4.41%	6.25%
<u>Projects</u>							
Costs	-	-	367,000	350,000	330,000	100,000	80,000
Funding (excl tax req)	-	-	(367,000)	(350,000)	(330,000)	(100,000)	(80,000)
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>4,741,758</b>	<b>4,431,917</b>	<b>5,496,708</b>	<b>5,751,365</b>	<b>6,077,445</b>	<b>6,100,846</b>	<b>6,456,118</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	883,976	883,976	713,513	749,189	786,648	825,980	867,280
Engineering Administration Overhead Recovery	189,529	189,529	173,546	182,223	191,335	200,901	210,946
Revenue - Other	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)
<b>TOTAL REVENUE</b>	<b>1,071,105</b>	<b>1,071,105</b>	<b>867,659</b>	<b>929,012</b>	<b>975,583</b>	<b>1,024,482</b>	<b>1,075,826</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(35,000)	-	(350,000)	(350,000)	(330,000)	(100,000)	(80,000)
<b>City of West Kelowna Contribution</b>	<b>(4,020,045)</b>	<b>(3,015,034)</b>	<b>(4,184,597)</b>	<b>(4,404,466)</b>	<b>(4,677,659)</b>	<b>(4,887,990)</b>	<b>(5,184,815)</b>
*Dollar increase over prior year Requisition	(620,326)	384,685	(164,552)	(219,869)	(273,193)	(210,331)	(296,825)
*Percentage increase over prior year Requisition	18.25%	-11.32%	4.09%	5.25%	6.20%	4.50%	6.07%
<b>District of Peachland Contribution</b>	<b>(394,960)</b>	<b>(296,220)</b>	<b>(411,127)</b>	<b>(432,728)</b>	<b>(459,569)</b>	<b>(480,233)</b>	<b>(509,396)</b>
*Dollar increase over prior year Requisition	(32,644)	66,096	(16,167)	(21,601)	(26,841)	(20,664)	(29,163)
*Percentage increase over prior year Requisition	9.01%	-18.24%	4.09%	5.25%	6.20%	4.50%	6.07%
<b>Westbank First Nation Contribution</b>	<b>(1,362,858)</b>	<b>(1,022,144)</b>	<b>(1,418,643)</b>	<b>(1,493,183)</b>	<b>(1,585,799)</b>	<b>(1,657,105)</b>	<b>(1,757,733)</b>
*Dollar increase over prior year Requisition	(309,950)	30,765	(55,785)	(74,540)	(92,616)	(71,306)	(100,628)
*Percentage increase over prior year Requisition	29.44%	-2.92%	4.09%	5.25%	6.20%	4.50%	6.07%
<b>Total Partner Contribution</b>	<b>(5,777,863)</b>	<b>(4,333,397)</b>	<b>(6,014,367)</b>	<b>(6,330,377)</b>	<b>(6,723,027)</b>	<b>(7,025,328)</b>	<b>(7,451,944)</b>
*Dollar increase over prior year Requisition	(962,920)	481,546	(236,504)	(316,010)	(392,650)	(302,301)	(426,616)
*Percentage increase over prior year Requisition	20.00%	-10.00%	4.09%	5.25%	6.20%	4.50%	6.07%
<b>TOTAL FUNDING</b>	<b>(4,741,758)</b>	<b>(3,262,292)</b>	<b>(5,496,708)</b>	<b>(5,751,365)</b>	<b>(6,077,445)</b>	<b>(6,100,846)</b>	<b>(6,456,118)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(1,169,625)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX A

401 - WESTSIDE SEWER SYSTEM: WASTEWATER TREATMENT PLANT							
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual					
<b>EXPENDITURES</b>							
9500 - Capital Assets Under \$50K	312,735	121,040	50,000	-	-	-	-
9503 - Blower 2021	406,000	147,973	-	300,000	-	-	-
9505 - HVAC System Admin Building	274,000	2,250	-	-	-	-	-
9507 - Vehicles	111,000	(6,500)	362,905	45,113	-	-	92,500
9508 - Facility Renewal	28,215	5,789	73,500	-	-	-	-
9510 - Bioreactor	340,000	-	-	-	-	-	-
9517 - WWTP Stage 4 Upgrades	142,000	20,144	-	250,000	-	2,266,000	2,575,000
9521 - WWTP Auto Analyzer	150,000	98,705	-	-	-	-	-
9523 - ML Recycle Pump	85,000	5,977	-	-	-	-	-
9529 - Asset Renewal (High Risk)	3,500	-	-	239,750	199,958	170,595	606,799
9530 - Asset Renewal (Medium Risk)	156,257	-	495,297	503,233	23,543	1,006,624	178,778
9531 - Asset Renewal (Low Risk)	2,290	-	12,830	11,120	73,195	168,655	114,708
9534 - FPS Pumps	-	-	200,000	-	-	-	-
9536 - WWTP Control Improvements	-	-	200,000	115,000	100,000	-	-
9537 - WWTP Centrifuge VFD Panel	-	-	200,000	-	-	-	-
9538 - WWTP Electrical Replacement	-	-	260,000	-	-	-	-
9539 - WWTP Security System	-	-	75,000	-	-	-	-
9540 - WWTP PE Channel	-	-	1,300,000	-	-	-	-
9541 - Control System Renewal/Replacement	-	-	40,000	50,000	-	50,000	-
<b>TOTAL EXPENDITURES</b>	<b>2,010,997</b>	<b>395,378</b>	<b>3,269,532</b>	<b>1,514,217</b>	<b>396,696</b>	<b>3,661,873</b>	<b>3,567,785</b>
<b>FUNDING SOURCES</b>							
Grants	(80,075)	-	(328,554)	(306,069)	(73,987)	(646,669)	(186,891)
Sale of Assets	(20,000)	(93)	-	-	-	-	-
Transfer from Equipment Reserve	(137,010)	-	(366,405)	(45,113)	-	-	(92,500)
Transfer from Capital Facilities Reserve	(1,631,912)	-	(2,574,573)	(915,535)	(322,708)	(2,809,205)	(2,773,394)
Transfer from DCC Reserve	(142,000)	-	-	(247,500)	-	(206,000)	(515,000)
<b>TOTAL FUNDING</b>	<b>(2,010,997)</b>	<b>(93)</b>	<b>(3,269,532)</b>	<b>(1,514,217)</b>	<b>(396,696)</b>	<b>(3,661,873)</b>	<b>(3,567,785)</b>
	-	395,285	-	-	-	-	-
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	271,950	271,950	336,980	80,685	137,992	242,132	349,396
Uses	(137,010)	-	(366,405)	(45,113)	-	-	(92,500)
Funding	200,000	200,000	100,000	100,000	100,000	100,000	100,000
Interest	2,040	8,159	10,109	2,421	4,140	7,264	10,482
<b>Ending Balance</b>	<b>336,980</b>	<b>480,109</b>	<b>80,685</b>	<b>137,992</b>	<b>242,132</b>	<b>349,396</b>	<b>367,378</b>
<b>FACILITIES RESERVE</b>							
Beginning Balance	3,479,652	3,479,652	3,386,769	2,621,368	3,685,314	5,572,390	5,227,860
Uses	(1,631,912)	-	(2,574,573)	(915,535)	(322,708)	(2,809,205)	(2,773,394)
Funding	1,512,931	1,512,931	1,707,569	1,900,840	2,099,225	2,297,503	2,518,101
Interest	26,097	104,390	101,603	78,641	110,559	167,172	156,836
<b>Ending Balance</b>	<b>3,386,769</b>	<b>5,096,973</b>	<b>2,621,368</b>	<b>3,685,314</b>	<b>5,572,390</b>	<b>5,227,860</b>	<b>5,129,402</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	1,130,354	1,130,354	1,173,832	1,021,447	864,491	722,825	806,910
Uses	(35,000)	-	(350,000)	(350,000)	(330,000)	(100,000)	(80,000)
Funding	70,000	70,000	162,400	162,400	162,400	162,400	162,400
Interest	8,478	33,911	35,215	30,643	25,935	21,685	24,207
<b>Ending Balance</b>	<b>1,173,832</b>	<b>1,234,265</b>	<b>1,021,447</b>	<b>864,491</b>	<b>722,825</b>	<b>806,910</b>	<b>913,517</b>
<b>DCC RESERVE</b>							
Beginning Balance	11,777,843	11,777,843	12,474,177	13,598,402	14,508,855	15,694,120	16,708,945
Uses	(142,000)	-	-	(247,500)	-	(206,000.00)	(515,000)
Funding	750,000	-	750,000	750,000	750,000	750,001	750,001
Interest	88,334	353,335	374,225	407,952	435,266	470,824	501,268
<b>Ending Balance</b>	<b>12,474,177</b>	<b>12,131,179</b>	<b>13,598,402</b>	<b>14,508,855</b>	<b>15,694,120</b>	<b>16,708,945</b>	<b>17,445,214</b>
<b>NOTES</b>							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX A

<b>470 - WESTSIDE SEWER SYSTEM: RDCO LIFT STATIONS/COLLECTOR SYSTEMS</b>							
<b>OPERATING</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	321,131	256,557	309,345	325,387	334,732	344,381	354,146
<b>TOTAL OPERATING COSTS</b>	<b>321,131</b>	<b>256,557</b>	<b>309,345</b>	<b>325,387</b>	<b>334,732</b>	<b>344,381</b>	<b>354,146</b>
*Percentage Increase over prior year	-7.8%	-14.2%	-3.7%	5.2%	2.9%	2.9%	2.8%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	223,593	223,593	231,085	243,161	255,675	268,640	281,000
Transfer to Operating Reserve	29,262	29,262	30,000	30,000	30,000	30,000	30,000
<b>TOTAL TRANSFERS</b>	<b>252,855</b>	<b>252,855.00</b>	<b>261,085</b>	<b>273,161</b>	<b>285,675</b>	<b>298,640</b>	<b>311,000</b>
<b>TOTAL COSTS</b>	<b>573,986</b>	<b>509,412</b>	<b>570,430</b>	<b>598,548</b>	<b>620,407</b>	<b>643,021</b>	<b>665,146</b>
*Percentage Increase over prior year	6.8%	-11.3%	-0.6%	4.93%	3.65%	3.64%	3.44%
<u>Projects</u>							
Costs	-	-	54,000	1,000	76,000	17,000	1,000
Funding (excl tax req)	-	-	(54,000)	(1,000)	(76,000)	(17,000)	(1,000)
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>573,986</b>	<b>509,412</b>	<b>624,430</b>	<b>599,548</b>	<b>696,407</b>	<b>660,021</b>	<b>666,146</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	67,126	67,126	60,810	63,851	67,043	70,395	73,915
Engineering Administration Overhead Recovery	19,165	19,165	25,048	26,301	27,616	28,996	30,446
<b>TOTAL REVENUE</b>	<b>86,290</b>	<b>86,290</b>	<b>85,858</b>	<b>90,151</b>	<b>94,659</b>	<b>99,392</b>	<b>104,361</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(5,000)	-	(54,000)	(1,000)	(76,000)	(17,000)	(1,000)
<b>City of West Kelowna Contribution</b>	<b>(480,265)</b>	<b>(360,199)</b>	<b>(481,007)</b>	<b>(504,761)</b>	<b>(524,086)</b>	<b>(544,129)</b>	<b>(563,987)</b>
*Dollar increase over prior year Requisition	(46,210)	73,856	(742)	(23,754)	(19,325)	(20,043)	(19,858)
	10.65%	-17.02%	0.15%	4.94%	3.83%	3.82%	3.65%
<b>Westbank First Nation Contribution</b>	<b>(175,011)</b>	<b>(131,258)</b>	<b>(175,281)</b>	<b>(183,938)</b>	<b>(190,980)</b>	<b>(198,283)</b>	<b>(205,520)</b>
*Dollar increase over prior year Requisition	(40,931)	2,822	(270)	(8,657)	(7,042)	(7,303)	(7,237)
	30.53%	-2.10%	0.15%	4.94%	3.83%	3.82%	3.65%
<b>Total Partner Contribution</b>	<b>(655,276)</b>	<b>(491,457)</b>	<b>(656,288)</b>	<b>(688,699)</b>	<b>(715,066)</b>	<b>(742,412)</b>	<b>(769,507)</b>
*Dollar increase over prior year Requisition	(87,141)	76,678	(1,012)	(32,411)	(26,367)	(27,346)	(27,095)
*Percentage increase over prior year Requisition	15.34%	-13.50%	0.15%	4.94%	3.83%	3.82%	3.65%
<b>TOTAL FUNDING</b>	<b>(573,986)</b>	<b>(405,167)</b>	<b>(624,430)</b>	<b>(599,548)</b>	<b>(696,407)</b>	<b>(660,021)</b>	<b>(666,146)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(104,246)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

470 - WESTSIDE SEWER SYSTEM: RDCO LIFT STATIONS/COLLECTOR SYSTEMS							
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<b>EXPENDITURES</b>							
9501 - Capital Assets Under \$50K	84,141	29,668	-	-	-	-	-
9511 - East Trunk Land and Lift	920,000	-	-	4,200,000	3,000,000	-	-
9515 - Casaloma Lift Station	172,000	11,538	500,000	130,000	2,000,000	1,500,000	-
9518 - Transfer Switch and Electricity	30,000	-	-	-	-	-	-
9519 - East Trunk Generator Replacement	-	-	-	-	-	-	-
9520 - Various Sewer	-	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>1,237,160</b>	<b>41,206</b>	<b>500,000</b>	<b>4,330,000</b>	<b>5,000,000</b>	<b>1,500,000</b>	<b>-</b>
<b>FUNDING SOURCES</b>							
Transfer from Capital Facilities Reserve	(114,141)	-	-	-	-	-	-
Transfer from DCC Reserve	(1,092,000)	-	(500,000)	(4,330,000)	(5,000,000)	(1,500,000)	-
<b>TOTAL FUNDING</b>	<b>(1,237,160)</b>	<b>-</b>	<b>(500,000)</b>	<b>(4,330,000)</b>	<b>(5,000,000)</b>	<b>(1,500,000)</b>	<b>-</b>
		41,206	-	-	-	-	-
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>FACILITIES RESERVE</b>							
Beginning Balance	1,202,509	1,202,509	1,320,979	1,591,694	1,882,605	2,194,759	2,529,241
Uses	(114,141)	-	-	-	-	-	-
Funding	223,593	223,593	231,085	243,161	255,675	268,640	281,000
Interest	9,019	36,075	39,629	47,751	56,478	65,843	75,877
<b>Ending Balance</b>	<b>1,320,979</b>	<b>1,462,177</b>	<b>1,591,694</b>	<b>1,882,605</b>	<b>2,194,759</b>	<b>2,529,241</b>	<b>2,886,119</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	187,041	187,041	212,706	195,087	229,939	190,838	209,563
Uses	(5,000)	-	(54,000)	(1,000)	(76,000)	(17,000)	(1,000)
Funding	29,262	29,262	30,000	30,000	30,000	30,000	30,000
Interest	1,403	5,611	6,381	5,853	6,898	5,725	6,287
<b>Ending Balance</b>	<b>212,706</b>	<b>221,914</b>	<b>195,087</b>	<b>229,939</b>	<b>190,838</b>	<b>209,563</b>	<b>244,850</b>
<b>DCC RESERVE</b>							
Beginning Balance	5,159,686	5,159,686	4,256,383	6,384,075	4,745,597	2,387,965	3,459,604
Uses	(1,092,000)	-	(500,000)	(4,330,000)	(5,000,000)	(1,500,000)	-
Funding	150,000	-	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Interest	38,698	154,791	127,692	191,522	142,368	71,639	103,788
<b>Ending Balance</b>	<b>4,256,383</b>	<b>5,314,476</b>	<b>6,384,075</b>	<b>4,745,597</b>	<b>2,387,965</b>	<b>3,459,604</b>	<b>6,063,392</b>
<b>NOTES</b>							



**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

471 - WFN Lift Stations							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	137,968	160,309	172,127	176,162	180,332	185,345	189,813
<b>TOTAL OPERATING COSTS</b>	<b>137,968</b>	<b>160,309</b>	<b>172,127</b>	<b>176,162</b>	<b>180,332</b>	<b>185,345</b>	<b>189,813</b>
*Percentage Increase over prior year	-5.5%	19.5%	24.8%	2.3%	2.4%	2.8%	2.4%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	12,781	12,781	8,400	8,400	8,400	8,400	8,400
<b>TOTAL TRANSFERS</b>	<b>12,781</b>	<b>12,781</b>	<b>8,400</b>	<b>8,400</b>	<b>8,400</b>	<b>8,400</b>	<b>8,400</b>
<b>TOTAL COSTS</b>	<b>150,749</b>	<b>173,090</b>	<b>180,527</b>	<b>184,562</b>	<b>188,732</b>	<b>193,745</b>	<b>198,213</b>
*Percentage Increase over prior year	27.1%	14.8%	19.8%	2.23%	2.26%	2.66%	2.31%
<u>Projects</u>							
Costs	-	-	22,000	30,000	-	20,000	-
Funding (excl tax req)	-	-	(22,000)	(30,000)	-	(20,000)	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>137,968</b>	<b>173,090</b>	<b>202,527</b>	<b>214,562</b>	<b>188,732</b>	<b>213,745</b>	<b>198,213</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	28,785	28,785	28,674	30,108	31,613	33,194	34,853
Engineering Administration Overhead Recovery	8,031	8,031	10,761	11,300	11,865	12,458	13,081
<b>TOTAL REVENUE</b>	<b>36,816</b>	<b>36,816</b>	<b>39,435</b>	<b>41,407</b>	<b>43,478</b>	<b>45,652</b>	<b>47,934</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(5,000)	-	(22,000)	(30,000)	-	(20,000)	-
<b>PARTNER CONTRIBUTIONS</b>	<b>(182,565)</b>	<b>(136,924)</b>	<b>(219,963)</b>	<b>(225,969)</b>	<b>(232,210)</b>	<b>(239,397)</b>	<b>(246,147)</b>
*Dollar increase over prior year Requisition	(37,022)	8,619	(37,398)	(6,006)	(6,241)	(7,187)	(6,750)
*Percentage increase over prior year Requisition	25.44%	-5.92%	20.48%	2.73%	2.76%	3.10%	2.82%
<b>TOTAL FUNDING</b>	<b>(150,749)</b>	<b>(100,107)</b>	<b>(202,527)</b>	<b>(214,562)</b>	<b>(188,732)</b>	<b>(213,745)</b>	<b>(198,213)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(72,983)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING RESERVE</b>							
Beginning Balance	93,875	93,875	102,360	91,831	72,986	83,576	74,483
Uses	(5,000)	-	(22,000)	(30,000)	-	(20,000)	-
Funding	12,781	12,781	8,400	8,400	8,400	8,400	8,400
Interest	704	2,816	3,071	2,755	2,190	2,507	2,234
<b>Ending Balance</b>	<b>102,360</b>	<b>109,473</b>	<b>91,831</b>	<b>72,986</b>	<b>83,576</b>	<b>74,483</b>	<b>85,118</b>
<b>NOTES</b>							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX A

472 - Peachland Lift Stations							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>OPERATING COSTS</b>							
Operations	196,484	171,879	210,931	217,488	224,260	231,253	238,274
<b>TOTAL OPERATING COSTS</b>	<b>196,484</b>	<b>171,879</b>	<b>210,931</b>	<b>217,488</b>	<b>224,260</b>	<b>231,253</b>	<b>238,274</b>
*Percentage Increase over prior year	2.1%	17.3%	7.4%	3.1%	3.1%	3.1%	3.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Capital Facilities Reserve	15,000	15,000	16,912	22,602	23,184	23,858	25,000
Transfer to Operating Reserve	17,000	17,000	17,000	17,000	17,000	17,000	17,000
<b>TOTAL TRANSFERS</b>	<b>32,000</b>	<b>32,000</b>	<b>33,912</b>	<b>39,602</b>	<b>40,184</b>	<b>40,858</b>	<b>42,000</b>
<b>TOTAL COSTS</b>	<b>228,484</b>	<b>203,879</b>	<b>244,843</b>	<b>257,090</b>	<b>264,444</b>	<b>272,111</b>	<b>280,274</b>
*Percentage Increase over prior year	1.8%	-10.8%	7.2%	5.00%	2.86%	2.90%	3.00%
<b>Projects</b>							
Costs	-	-	27,000	50,000	-	-	50,000
Funding (excl tax req)	-	-	(27,000)	(50,000)	-	-	(50,000)
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>228,484</b>	<b>203,879</b>	<b>271,843</b>	<b>307,090</b>	<b>264,444</b>	<b>272,111</b>	<b>330,274</b>
<b>FUNDING SOURCES (REVENUE)</b>							
Administration Overhead Recovery	36,949	36,949	38,142	40,049	42,052	44,154	46,362
Engineering Administration Overhead Recovery	10,588	10,588	15,326	16,092	16,897	17,741	18,629
<b>TOTAL REVENUE</b>	<b>47,537</b>	<b>47,537</b>	<b>53,468</b>	<b>56,141</b>	<b>58,948</b>	<b>61,896</b>	<b>64,990</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve	(10,000)	-	(27,000)	(50,000)	-	-	(50,000)
<b>PARTNER CONTRIBUTIONS</b>	<b>(266,021)</b>	<b>(199,515)</b>	<b>(298,311)</b>	<b>(313,232)</b>	<b>(323,392)</b>	<b>(334,007)</b>	<b>(345,265)</b>
*Dollar increase over prior year Requisition	(47,065)	19,441	(32,291)	(14,920)	(10,161)	(10,615)	(11,258)
*Percentage increase over prior year Requisition	21.49%	-8.88%	12.14%	5.00%	3.24%	3.28%	3.37%
<b>TOTAL FUNDING</b>	<b>(228,484)</b>	<b>(151,979)</b>	<b>(271,843)</b>	<b>(307,090)</b>	<b>(264,444)</b>	<b>(272,111)</b>	<b>(330,274)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(51,900)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<b>FACILITIES RESERVE</b>							
Beginning Balance	263,094	263,094	280,067	305,381	337,144	370,443	405,414
Uses	-	-	-	-	-	-	-
Funding	15,000	15,000	16,912	22,602	23,184	23,858	25,000
Interest	1,973	7,893	8,402	9,161	10,114	11,113	12,162
<b>Ending Balance</b>	<b>280,067</b>	<b>285,986</b>	<b>305,381</b>	<b>337,144</b>	<b>370,443</b>	<b>405,414</b>	<b>442,576</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	127,977	127,977	135,937	130,015	100,915	120,943	141,571
Uses	(10,000)	-	(27,000)	(50,000)	-	-	(50,000)
Funding	17,000	17,000	17,000	17,000	17,000	17,000	17,000
Interest	960	3,839	4,078	3,900	3,027	3,628	4,247
<b>Ending Balance</b>	<b>135,937</b>	<b>148,816</b>	<b>130,015</b>	<b>100,915</b>	<b>120,943</b>	<b>141,571</b>	<b>112,818</b>
<b>NOTES</b>							

**2025-2029 FINANCIAL PLAN  
SERVICE SUMMARY**

APPENDIX H

499 - Ellison Sewer System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	143,590	131,676	153,568	158,216	163,007	167,946	173,136
<b>TOTAL OPERATING COSTS</b>	<b>143,590</b>	<b>131,676</b>	<b>153,568</b>	<b>158,216</b>	<b>163,007</b>	<b>167,946</b>	<b>173,136</b>
*Percentage Increase over prior year	28.0%	-8.3%	6.9%	3.0%	3.0%	3.0%	3.1%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	29,415	29,415	23,794	23,913	24,016	24,103	24,424
Transfer to Operating Reserve	14,405	14,405	25,312	26,060	26,816	27,579	28,000
<b>TOTAL TRANSFERS</b>	<b>43,820</b>	<b>43,820</b>	<b>49,106</b>	<b>49,973</b>	<b>50,832</b>	<b>51,682</b>	<b>52,424</b>
<b>TOTAL COSTS</b>	<b>187,410</b>	<b>175,496</b>	<b>202,675</b>	<b>208,188</b>	<b>213,838</b>	<b>219,628</b>	<b>225,561</b>
*Percentage Increase over prior year	1.3%	-6.4%	8.1%	2.7%	2.7%	2.7%	2.7%
<u>Projects</u>							
Costs	-	-	-	20,000	-	20,000	-
Funding (excl tax req)	-	-	-	(20,000)	-	(20,000)	-
<b>Net Project Costs (Funded From Tax Req)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Cost Center Expenditures</b>	<b>187,410</b>	<b>175,496</b>	<b>202,675</b>	<b>228,188</b>	<b>213,838</b>	<b>239,628</b>	<b>225,561</b>
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(211,174)	(164,765)	(231,030)	(237,961)	(245,100)	(252,453)	(260,026)
Administration Overhead Recovery	16,314	16,314	17,155	18,013	18,913	19,859	20,852
Engineering Administration Overhead Recovery	7,450	7,450	11,200	11,760	12,348	12,965	13,614
<b>TOTAL REVENUE</b>	<b>(187,410)</b>	<b>(141,001)</b>	<b>(202,675)</b>	<b>(208,188)</b>	<b>(213,838)</b>	<b>(219,628)</b>	<b>(225,561)</b>
<b>TOTAL FUNDING</b>	<b>(187,410)</b>	<b>(141,001)</b>	<b>(202,675)</b>	<b>(228,188)</b>	<b>(213,838)</b>	<b>(239,628)</b>	<b>(225,561)</b>
<b>Surplus/(Deficit)*</b>	<b>-</b>	<b>(34,496)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9502 - Capital Assets Under \$50K	9,884	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>9,884</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>FUNDING SOURCES</u>							
Transfer From Equipment Replacement Fund	(9,884)	-	-	-	-	-	-
<b>TOTAL FUNDING</b>	<b>(9,884)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>SURPLUS / DEFICIT</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RESERVES</b>							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EQUIPMENT RESERVE</u>							
Beginning Balance	352,322	352,322	374,496	409,525	445,724	483,111	521,707
Uses (transfer from)	(9,884)	-	-	-	-	-	-
Funding (transfer to)	29,415	29,415	23,794	23,913	24,016	24,103	24,424
Interest	2,642	10,570	11,235	12,286	13,372	14,493	15,651
<b>Ending Balance</b>	<b>374,496</b>	<b>392,307</b>	<b>409,525</b>	<b>445,724</b>	<b>483,111</b>	<b>521,707</b>	<b>561,783</b>
<u>OPERATING RESERVE</u>							
Beginning Balance	56,856	56,856	57,282	84,313	112,902	143,105	174,977
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	14,405	25,312	26,060	26,816	27,579	28,000
Interest	426	1,706	1,718	2,529	3,387	4,293	5,249
<b>Ending Balance</b>	<b>57,282</b>	<b>72,966</b>	<b>84,313</b>	<b>112,902</b>	<b>143,105</b>	<b>174,977</b>	<b>208,227</b>
<b>NOTES</b>							