# Roadmap to Resiliency: COEDC Strategy 2025-2030

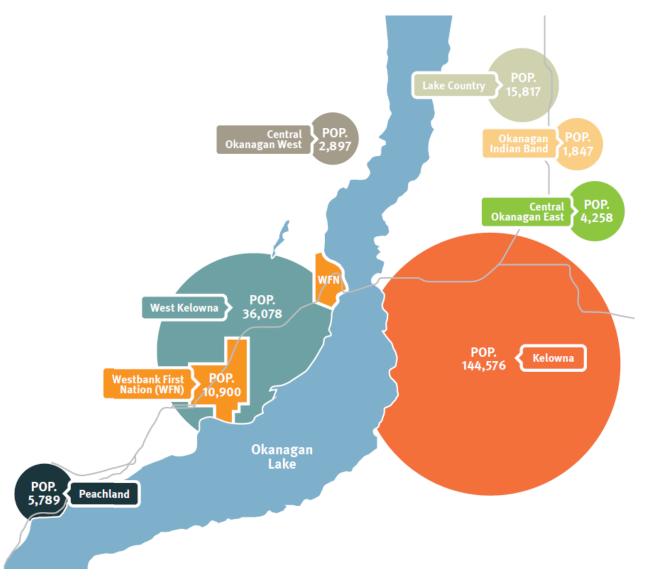
**Regional District of Central Okanagan Board Meeting** 

February 20, 2025

1450 K.L.O. Road Kelowna, BC, V1W 3Z4 rdco.com



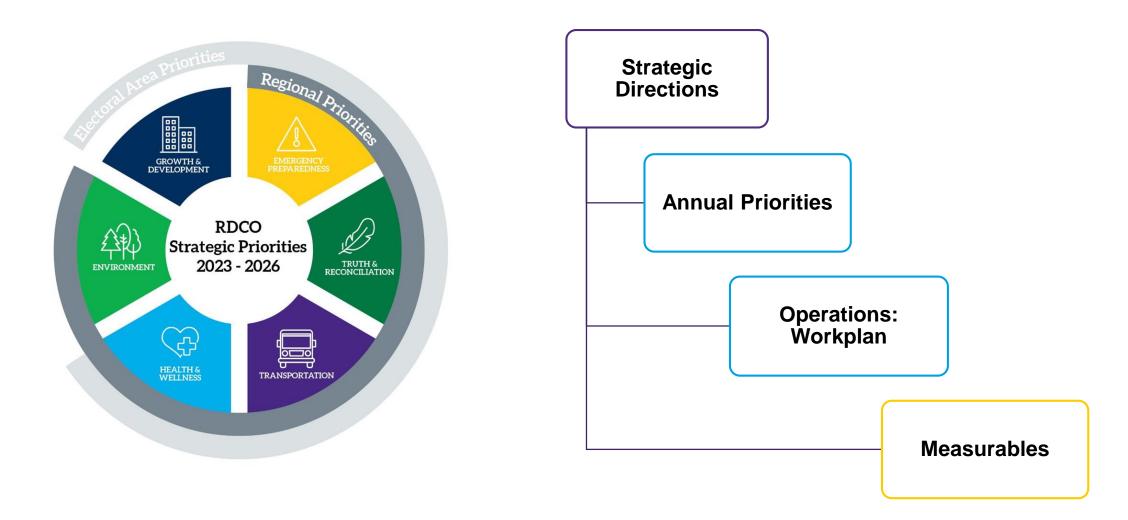
# **Regional Model**



### Recognized Best Practice

- Highly integrated regional economy
- Economies of scale
- Impact on national and global stage

## Strategic Plan to Workplan



# In Action



### Business Retention and Enhancement

- Site visits & 1-1 support
- Agriculture support
- Manufacturing sector programming
- Referrals

### Workforce Development

- Connector program
- Okanagan Young Professionals Collective
- Workforce profile and strategy

# In Action



### Investment Attraction

- OKGo partnership
- Digital and in-person marketing
- Trade and Invest BC
- Global Affairs Canada, Invest in Canada
- Coordination, Communication, Facilitation
  - Economic data: portal, profile, presentations
  - Business resources
  - Advisory committee
  - Economic development partners





DEVELOPMENT COMMISSION

# Roadmap to Resilency

COEDC Strategy 2025-2030

## **Project Overview**



### **How Did We Get Here?**



Background documents reviewed from **all Central Okanagan communities** to understand policy context and economic positioning.

### **Competitive Assessment**

Analysis of **trends** and economic **forecasts** and **comparisons** of the Central Okanagan economy to similar regions and major cities in Canada.



#### Strategic Directions

The outcome of the

background work is **four strategic directions** to leverage regional strengths, enhance partnerships, and anticipate future economic trends.



#### **Community Engagement**

Community engagement included a **business survey, workforce survey** and **interviews** with representatives of major industries and institutions.



Advisory Committee Workshops

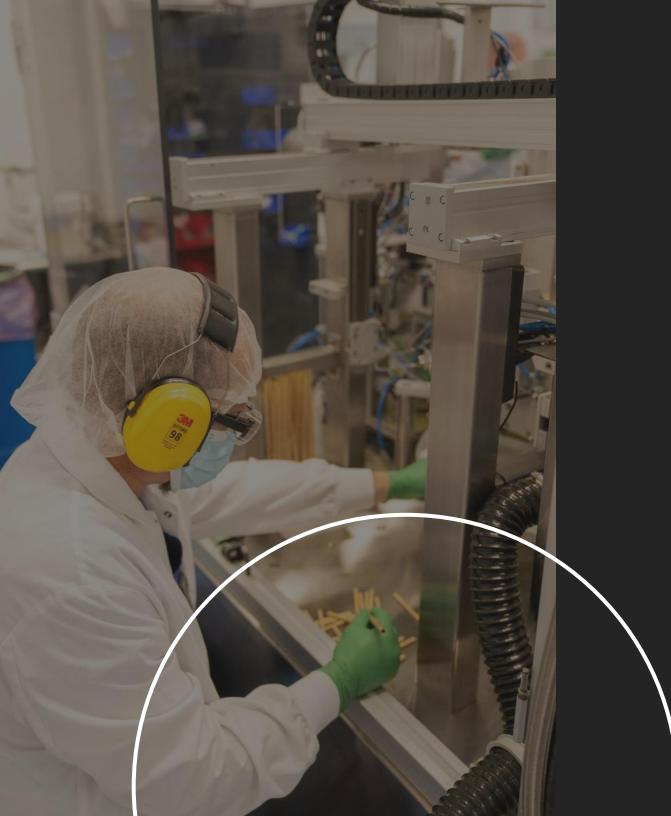
Two **workshop sessions** with the COEDC Advisory Committee.

# Strategic Directions



Strategic directions provide an overall framework for operational actions, potential key performance indicators (KPIs), and COEDC's recommended role.





COEDC Strategy 2025 to 2030 is in **alignment with projected resources** outlined in COEDC's 5-year financial plan, as well as grant and partnership funding opportunities.

The scope and breadth of the plan is adaptable to changing regional needs, available resources, and external economic conditions (such as USA trade barriers).

### Drive Economic Resilience

Support businesses in adapting to a changing landscape.

#### ACTIONS

COEDC ROLE

LEAD

LEAD &

**SUPPORT** 

Focus investment initiatives on attracting innovative businesses to bolster existing sectors and address local challenges.

- Develop educational resources and tailored adaptation strategies to address challenges and promote resilience.
- 3 Establish a network of resilience champions to mentor businesses in enhancing their resilience.

SUPPORT

4 Support resiliency and diversification initiatives by engaging with the innovation ecosystem.

SUPPORT

#### **KPI'S**

EVENTS (INVESTMENT ATTRACTION, WORKSHOPS ETC), site visits, resource development & analytics

### Build a Skilled Workforce

Foster a skilled regional workforce by focusing on talent development, attraction, and retention.

#### ACTIONS

Conduct a labour market study to gather critical<br/>intelligence on workforce gaps.LEADDevelop targeted talent attraction initiatives based<br/>on identified needs.LEADContinue to partner with post-secondary<br/>institutions to support program development that<br/>aligns with regional industry needs.SUPPORTSupport regional and municipal housing<br/>initiatives by providing a link to regionalSUPPORT

#### **KPI'S**

needs.

3

4

Partner & grant funding, events, presentations, labour market strategy completion

workforce intelligence and associated housing

### Promote Innovation

Promote innovation to boost labor productivity and resource efficiency.

#### ACTIONS



Enhance existing business outreach programming LEAD by providing technology adoption tools and resources. Showcase regional innovations through storytelling. LEAD 2 Facilitate industry and cross-industry roundtables 3 LEAD & to share innovation best practices. **SUPPORT** Support post-secondary in connecting faculties 4 **SUPPORT** with industry to foster research and innovation addressing community needs.

#### **KPI'S**

Events, site visits, presentations, digital analytics (website, social media, newsletters)

### Grow Export-Focused Industries

Strengthen export base by attracting highvalue companies, supporting market expansion, and building regional supply chains.

#### ACTIONS

LEAD

LEAD

Concentrate investment attraction initiatives on export-oriented sectors with growth potential that align with federal/provincial targets.

Conduct a regional supply chain study to enhance export industry integration with the regional economy.

3 Maintain high level of regional business intelligence by actively engaging with export-oriented industries.

LEAD & SUPPORT



Support businesses with export development by connecting to Federal and Provincial resources.

SUPPORT

#### **KPI'S**

Export-focused events, site visits, presentations, supply chain study completion

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	Canada	Central Okanagan		British Columbia		
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## Deloitte.

### Thank you!



Jamie Vann Struth, Senior Manager

jvannstruth@deloitte.ca



Jose Rodriguez, Senior Associate

josedrodriguez@deloitte.ca

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### Recommendation

All Directors – Unweighted Corporate Vote – Simple Majority (LGA s.208)

**THAT** to receive for information the final report for the Regional District of Central Okanagan's Economic Development Commission's Roadmap to Resiliency: COEDC Strategy 2025-2030.