

CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT

BYLAW NO. 1-2025

Being a bylaw to adopt the Central Okanagan Regional Hospital District 2025-2029 Financial Plan

WHEREAS pursuant to Section 23 of the *Hospital District Act*, the Board is required to adopt its Annual Budget, on or before the 31st day of March in each year.

NOW THEREFORE the Regional Board of the Central Okanagan Regional Hospital District in open meeting assembled enacts as follows:

1. THAT Schedule A and Schedule B respectively attached hereto and made part of this Bylaw is the 2025-2029 Five-Year Financial Plan for the Central Okanagan Regional Hospital District.
2. This Bylaw may be cited as the “Central Okanagan Regional Hospital District 2025-2029 Five-Year Financial Plan Bylaw No.1-2025”.

READ A FIRST TIME THIS DAY OF , 2025

READ A SECOND TIME THIS DAY OF , 2025

READ A THIRD TIME THIS DAY OF , 2025

ADOPTED THIS DAY OF , 2025

CHAIRPERSON

CORPORATE OFFICER

**CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT
FIVE-YEAR FINACIAL PLAN**

Schedule A

	2025	2026	2027	2028	2029
REVENUES					
<u>Tax Requisition</u>					
City of Kelowna	\$ 16,444,339	\$ 17,266,556	\$ 18,129,884	\$ 19,036,378	\$ 19,988,197
District of Peachland	572,061	600,664	630,698	662,233	695,344
District of Lake Country	1,522,004	1,598,104	1,678,009	1,761,909	1,850,005
City of West Kelowna	3,539,089	3,716,043	3,901,845	4,096,937	4,301,784
Electoral Area Central Okanagan West	390,995	410,544	431,072	452,625	475,256
Electoral Area Central Okanagan East	361,510	379,586	398,565	418,493	439,418
	22,829,998	23,971,497	25,170,073	26,428,575	27,750,004
<u>Other revenue</u>					
Acturial earnings	2,300,641	2,535,843	2,779,277	3,031,231	3,292,004
Interest income	1,238,295	991,824	887,912	1,038,080	1,320,353
	3,538,937	3,527,668	3,667,189	4,069,311	4,612,357
	\$ 26,368,935	\$ 27,499,165	\$ 28,837,262	\$ 30,497,886	\$ 32,362,361
EXPENSES					
Administration	44,000	45,000	46,000	47,000	48,000
Audit & contract Services	11,845	12,200	12,566	12,943	13,331
Board remuneration	8,000	8,240	8,487	8,742	9,004
Long term interest	2,396,904	2,396,904	3,531,904	4,666,904	4,666,904
Temporary borrowing interest	150,000	950,000	1,000,000	-	-
Capital funding expenditure	40,253,832	55,595,323	12,034,000	7,934,000	6,144,000
	\$ 42,864,581	\$ 59,007,667	\$ 16,632,957	\$ 12,669,589	\$ 10,881,239
ANNUAL DEFICIT	-\$ 16,495,646	-\$ 31,508,502	\$ 12,204,305	\$ 17,828,297	\$ 21,481,122
RESERVES, CAPITAL & DEBT					
Contributions from reserves	25,253,832	20,595,323	12,034,000	7,934,000	6,144,000
Transfers to reserves	(15,799,835)	(16,139,738)	(16,151,701)	(16,305,005)	(17,624,784)
Proceeds of borrowing	15,000,000	35,000,000	-	-	-
Principal payments on debt	(4,419,415)	(4,419,415)	(4,419,415)	(5,387,981)	(5,387,981)
Acturial earnings	(2,300,641)	(2,535,843)	(2,779,277)	(3,031,231)	(3,292,004)
Interest income transferred to reserves	(1,238,295)	(991,824)	(887,912)	(1,038,080)	(1,320,353)
	\$ 16,495,646	\$ 31,508,502	-\$ 12,204,305	-\$ 17,828,297	-\$ 21,481,122
NET SURPLUS/(DEFICIT)	\$ -	\$ -	\$ -	\$ -	\$ -

CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT
2025 CAPITAL PROJECTS

Schedule B

Capital Expenditure Bylaw	Year	Project Description	Facility	Costs Carried Forward	Current Year Requests			Project Costs to be Funded	Funding Year				
					Total New Project Cost	Cost Share %	CORHD Share		2025	2026	2027	2028	2029
200	2017	KGH-Med stationsS,IH Wide RPLMT PH. 2	Kelowna General Hospital	39,251	-	40%	-	39,251	39,251				
225	2019	KGH-Surgical Expansion Strategy	Kelowna General Hospital	158,284	-	40%	-	158,284	158,284				
228	2019	KGH-2019 regional IH wide IMIT	Kelowna General Hospital	175,842	-	40%	-	175,842	175,842				
239	2020	Regional-IH wide IMIT	Various	110,926	-	40%	-	110,926	110,926				
240	2020	KGH - Unified communications telephony	Kelowna General Hospital	2,730	-	40%	-	2,730	2,730				
241	2020	KGH - IH wide IMIT	Kelowna General Hospital	60,000	-	40%	-	60,000	60,000				
243	2020	KGH - Meal delivery system	Kelowna General Hospital	92,686	-	40%	-	92,686	92,686				
247	2020	KGH - Remote patient observation system	Kelowna General Hospital	18,008	-	40%	-	18,008	18,008				
249	2021	Pre approval of KGH Parkade for 2021 \$4,600,000	Kelowna General Hospital	872,280	-	40%	-	872,280	872,280				
255	2021	IH - Wide IMIT	Various	440,987	-	40%	-	440,987	440,987				
256	2021	Operating rooms #15 & #16 equipment	Kelowna General Hospital	525,119	-	40%	-	525,119	525,119				
258	2021	Multi-dose packaging equipment	Kelowna General Hospital	326,000	-	40%	-	326,000	326,000				
261	2021	Automated chemistry/immuno chem analyser system	Kelowna General Hospital	205,123	-	40%	-	205,123	205,123				
262	2021	Holmium laset	Kelowna General Hospital	352	-	40%	-	352	352				
265	2021	Regional warehouse - inventory carousel upgrade	Regional Warehouse	227,200	-	40%	-	227,200	227,200				
266	2021	Kelowna/Rutland Primary Care Network	Kelowna General Hospital	800,000	-	40%	-	800,000	800,000				
267	2022	KGH pharmacy upgrade	Kelowna General Hospital	720,454	-	40%	-	720,454	720,454				
268	2022	Boiler replacement and building automation system upgrade	Brookhaven Care Centre	1,736,550	-	40%	-	1,736,550	1,736,550				
269	2022	Strathcona heating plant replacement	Kelowna General Hospital	560,000	2,495,300	40%	998,120	1,558,120	1,558,120				
270	2022	Brookhaven Care Center - chiller	Brookhaven Care Centre	121,663	-	40%	-	121,663	121,663				
271	2022	West Parkade remediation	Kelowna General Hospital	10,270	-	40%	-	10,270	10,270				
272	2022	Downtown First Nations Health Centre - planning	TBD	60,000	-	40%	-	60,000	60,000				
273	2022	Heat exchanger replacement	Brookhaven Care Centre	32,000	-	40%	-	32,000	32,000				
274	2022	Autopsy entrance upgrade	Kelowna General Hospital	24,000	-	40%	-	24,000	24,000				
275	2022	IH-wide digital health	Regional	59,366	-	40%	-	59,366	59,366				
276	2022	MRI replacement and addition	Kelowna General Hospital	5,795,323	-	40%	-	5,795,323	2,192,000	3,603,323			
277	2022	CT scanner	Kelowna General Hospital	415,663	-	40%	-	415,663	415,663				
278	2022	Equipment management system	Kelowna General Hospital	87,980	-	40%	-	87,980	87,980				
279	2022	General radiographic system	Kelowna General Hospital	36,607	-	40%	-	36,607	36,607				
280	2022	Laboratory middleware	Various	132,466	-	40%	-	132,466	132,466				
281	2022	Three Links Mannor	Nurse Call	162,747	-	40%	-	162,747	162,747				
282	2022	Medstation - additional	Kelowna General Hospital	47,063	-	40%	-	47,063	47,063				
284	2022	Monitoring system, physiological	Kelowna General Hospital	44,931	-	40%	-	44,931	44,931				
285	2022	Five-ton truck	Regional Warehouse	72,400	-	40%	-	72,400	72,400				
288	2023	Air conditioning, Bernard Wing	David Lloyd Jones Home	140,000	-	40%	-	140,000	140,000				
291	2023	Pharmacy expansion	Kelowna General Hospital	368,616	-	40%	-	368,616	368,616				
292	2023	Acute care beds - planning	Kelowna General Hospital	30,000	-	40%	-	30,000	30,000				
293	2023	Passenger elevator upgrade	Three Links Manor	135,061	-	40%	-	135,061	135,061				
294	2023	Air conditioning replacement	Three Links Manor	12,837	-	40%	-	12,837	12,837				
295	2023	House and land	Glenwood Avenue	19,329	-	40%	-	19,329	19,329				
296	2023	IH-wide digital health	Regional	107,775	-	40%	-	107,775	107,775				
297	2023	Wi-Fi expansion	Kelowna General Hospital	48,000	-	40%	-	48,000	48,000				
298	2023	Commercial dishwasher	Kelowna General Hospital	26,797	-	40%	-	26,797	26,797				

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2025 CAPITAL PROJECTS

Schedule B

Capital Expenditure Bylaw	Year	Project Description	Facility	Costs Carried Forward	Current Year Requests			Project Costs to be Funded	Funding Year				
					Total New Project Cost	Cost Share %	CORHD Share		2025	2026	2027	2028	2029
299	2023	Cart washer	Kelowna General Hospital	-	-	40%	-	-	-				
300	2023	Microbiology analyzer (2)	Kelowna General Hospital	21,971	-	40%	-	21,971	21,971				
303	2023	Digital pathology scanner	Kelowna General Hospital	-	-	40%	-	-	-				
305	2023	Leasehold improvements & equipment	Rutland PUC	65,210	-	40%	-	65,210	65,210				
306	2024	Health records main area renovation	Kelowna General Hospital	96,624	-	40%	-	96,624	96,624				
307	2024	Hospital at home	Kelowna General Hospital	66,924	-	40%	-	66,924	66,924				
308	2024	Electronic access control system	Kelowna General Hospital	24,000	-	40%	-	24,000	24,000				
309	2024	Lake water intake pump	Kelowna General Hospital	32,000	-	40%	-	32,000	32,000				
310	2024	House and land	Kelowna	360,000	-	40%	-	360,000	360,000				
311	2024	IH-Wide Digital Health - Various	Regional	1,425,500	-	40%	-	1,425,500	1,425,500				
312	2024	Equipment under \$100,000 - 2024	All facilities	-	-	40%	-	-	-				
Subtotal Previously Approved Projects				17,154,914	2,495,300		998,120	18,153,034	14,549,711	3,603,323	-	-	-
2025 New Project Request													
Construction Projects over \$100,000													
313	2024	Cottonwoods Long-Term Care	Cottonwoods LTC	-	186,870,000	40%	74,748,000	74,748,000	19,290,000	46,600,000	6,990,000	1,830,000	40,000
314	2025	Dr. Walter Anderson mechanical & electrical upgrades	Kelowna General Hospital	-	3,200,000	40%	1,280,000	1,280,000	1,280,000				
315	2025	Bathroom conversion to shower	Kelowna General Hospital	-	249,500	40%	99,800	99,800	99,800				
316	2025	Nursing station & med room redesign	Three Links Manor	-	1,000,000	40%	400,000	400,000	400,000				
317	2025	Siemens building maintenance system upgrade	Various	-	323,300	40%	129,320	129,320	129,320				
Construction Projects under \$100,000													
318	2025	Exhaust air for client rooms	David Lloyd Jones Home	-	81,500	40%	32,600	32,600	32,600				
319	2025	Parking lot lighting	Kelowna General Hospital	-	99,000	40%	39,600	39,600	39,600				
320	2025	Patient room conversion	Kelowna General Hospital	-	95,000	40%	38,000	38,000	38,000				
321	2025	Access control system upgrade	Three Links Manor	-	80,000	40%	32,000	32,000	32,000				
322	2025	Kitchenette upgrade	Brookhaven Care Centre		91,500	40%	36,600	36,600	36,600				
323	2025	Sewer lift station upgrade	Brookhaven Care Centre		62,000	40%	24,800	24,800	24,800				
IH-Wide Digital Health													
324	2025	2025 Digital Health Priorities	Regional	-	3,142,000	40%	1,256,800	1,256,800	1,256,800				
Equipment over \$100,000													
325	2025	Pharmacy storage system replacement & expansion	Kelowna General Hospital	-	4,003,900	40%	1,601,560	1,601,560	1,601,560				
326	2025	Reverse osmosis system	Kelowna General Hospital	-	582,100	13%	76,000	76,000	76,000				
327	2025	Walk in fridge	Kelowna General Hospital	-	269,700	40%	107,880	107,880	107,880				
Equipment under \$100,000													
328	2025	2025 Equipment under \$100K (Global Grant)	Various	-	3,147,900	40%	1,259,160	1,259,160	1,259,160				
Subtotal New Project Request				-	203,297,400		81,162,120	81,162,120	25,704,120	46,600,000	6,990,000	1,830,000	40,000
Total				17,154,914	205,792,700		82,160,240	99,315,154	40,253,831	50,203,323	6,990,000	1,830,000	40,000