

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

001 - Board							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	640,122	577,915	655,238	681,782	709,417	738,190	768,147
TOTAL OPERATING COSTS	640,122	577,915	655,238	681,782	709,417	738,190	768,147
*Percentage Increase over prior year	4.0%	-5.4%	2.4%	4.1%	4.1%	4.1%	4.1%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	62,207	-	-	-	-	-
TOTAL TRANSFERS	-	62,207	-	-	-	-	-
TOTAL EXPENDITURES	640,122	640,122	655,238	681,782	709,417	738,190	768,147
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	89,786	89,786	89,917	94,413	99,133	104,090	109,295
TOTAL REVENUE	89,786	89,786	89,917	94,413	99,133	104,090	109,295
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(11,494)	(11,906)	(11,799)	(12,291)	(12,803)	(13,337)	(13,894)
TAX REQ - CEN OK WEST	(12,345)	(12,621)	(12,762)	(13,293)	(13,848)	(14,425)	(15,027)
TAX REQ - KELOWNA	(532,273)	(524,592)	(536,732)	(559,089)	(582,395)	(606,690)	(632,017)
TAX REQ - PEACHLAND	(17,665)	(18,426)	(18,672)	(19,449)	(20,260)	(21,105)	(21,986)
TAX REQ - LAKE COUNTRY	(48,134)	(49,751)	(49,677)	(51,746)	(53,904)	(56,152)	(58,496)
TAX REQ - WEST KELOWNA	(107,996)	(112,612)	(115,513)	(120,325)	(125,341)	(130,570)	(136,020)
TOTAL REQUISITION	(729,908)	(729,908)	(745,155)	(776,195)	(808,551)	(842,280)	(877,442)
*Percentage increase over prior year Requisition	-8.0%	-8.0%	2.1%	4.2%	4.2%	4.2%	4.2%
TOTAL FUNDING	(640,122)	(640,122)	(655,238)	(681,782)	(709,417)	(738,190)	(768,147)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	639	639	673	693	714	736	758
Interest	38	35	20	21	21	22	23
Ending Balance	677	673	693	714	736	758	780
FACILITIES RESERVE							
Beginning Balance	123,585	123,585	130,294	134,203	138,229	142,376	146,648
Interest	927	6,710	3,909	4,026	4,147	4,271	4,399
Ending Balance	124,436	130,294	134,203	138,229	142,376	146,648	151,047
OPERATING RESERVE							
Beginning Balance	294,780	294,780	372,992	384,182	395,707	407,578	419,806
Funding (transfer to)	98,723	62,207	-	-	-	-	-
Interest	11,792	16,004	11,190	11,525	11,871	12,227	12,594
Ending Balance	295,601	372,992	384,182	395,707	407,578	419,806	432,400
NOTES							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

002 - Corporate Services and Administration							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	1,729,383	1,782,178	1,684,227	1,752,282	1,816,554	1,991,627	2,060,509
TOTAL OPERATING COSTS	1,729,383	1,782,178	1,684,227	1,752,282	1,816,554	1,991,627	2,060,509
*Percentage Increase over prior year	-5.0%	22.2%	-2.6%	4.0%	3.7%	9.6%	3.5%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	150,000	150,000	150,000	175,000	200,000	115,000	140,000
Transfer to Operating Reserve	-	83,201	-	-	-	-	-
TOTAL TRANSFERS	150,000	233,201	150,000	175,000	200,000	115,000	140,000
TOTAL COSTS	1,879,383	2,015,378	1,834,227	1,927,282	2,016,554	2,106,627	2,200,509
*Percentage Increase over prior year	3.2%	13.9%	-2.4%	5.1%	4.6%	4.5%	4.5%
<u>Projects</u>							
Costs	50,000	-	64,500	-	-	-	-
Funding (excl tax req)	(50,000)	-	(64,500)	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	1,929,383	2,015,378	1,898,727	1,927,282	2,016,554	2,106,627	2,200,509
<u>FUNDING SOURCES (REVENUE)</u>							
Office Rentals	(33,799)	(35,738)	(34,475)	(35,509)	(36,574)	(37,671)	(38,802)
Administrative Recovery	(1,895,031)	(2,004,919)	(1,878,860)	(1,987,836)	(2,093,346)	(2,189,990)	(2,290,793)
Administration Overhead Charge	135,401	135,401	139,107	146,063	153,366	161,034	169,086
Other	(85,955)	(110,123)	(60,000)	(50,000)	(40,000)	(40,000)	(40,000)
TOTAL REVENUE	(1,879,383)	(2,015,378)	(1,834,227)	(1,927,282)	(2,016,554)	(2,106,627)	(2,200,509)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(50,000)	-	(64,500)	-	-	-	-
TOTAL FUNDING	(1,929,383)	(2,015,378)	(1,898,727)	(1,927,282)	(2,016,554)	(2,106,627)	(2,200,509)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
6500 - Capital Assets Under \$50K	58,000	-	-	-	-	-	-
6505 - Building Renovations	623,458	81,693	500,000	-	-	-	310,000
6506 - Records Management Software	103,000	-	-	-	-	-	-
6511 - WFN CWF Projects	-	5,000,000	-	-	-	-	-
6512 - Electrical & HVAC	-	-	266,000	-	800,000	-	-
6513 - Elevator Renewal	-	-	100,000	-	-	-	-
6514 - Electrical Vehicle Chargers	-	-	262,000	-	-	-	-
TOTAL EXPENDITURES	784,458	5,081,693	1,128,000	-	800,000	-	310,000
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(18,000)	-	-	-	-	-	-
Debt Proceeds	-	-	-	-	(800,000)	-	-
Grants	-	(33,376)	-	-	-	-	-
Transfer From CWF Reserve	-	(5,000,000)	-	-	-	-	-
Transfer From Capital Facilities Reserve	(766,458)	(48,318)	(1,128,000)	-	-	-	(310,000)
TOTAL FUNDING	(784,458)	(5,081,693)	(1,128,000)	-	(800,000)	-	(310,000)
<i>Check</i>	-	-	-	-	-	-	-

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

002 - Corporate Services and Administration							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	973,456	973,456	1,127,989	183,829	364,344	575,274	707,532
Uses (transfer from)	(766,458)	(48,318)	(1,128,000)	-	-	-	(310,000)
Funding (transfer to)	150,000	150,000	150,000	175,000	200,000	115,000	140,000
Interest	7,301	52,851	33,840	5,515	10,930	17,258	21,226
Ending Balance	364,299	1,127,989	183,829	364,344	575,274	707,532	558,758
OPERATING RESERVE							
Beginning Balance	448,662	448,662	556,180	508,365	523,616	539,325	555,505
Uses (transfer from)	(50,000)	-	(64,500)	-	-	-	-
Funding (transfer to)	-	83,201	-	-	-	-	-
Interest	697	24,317	16,685	15,251	15,708	16,180	16,665
Ending Balance	399,359	556,180	508,365	523,616	539,325	555,505	572,170
NOTES							
<u>Capital</u>							
6505 - Building renovations - includes elevator renewal (\$100K), electric charging stations (\$250K), electrical service renewal (\$230K), interior/exterior renovations (\$325K)							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

003 - Financial Services							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	1,712,957	1,476,906	1,749,570	1,778,543	1,849,196	1,920,130	1,991,637
Temporary Borrowing Interest	35,000	10,089	35,000	35,000	35,000	35,000	35,000
TOTAL OPERATING COSTS	1,747,957	1,486,995	1,784,570	1,813,543	1,884,196	1,955,130	2,026,637
*Percentage Increase over prior year	9.9%	2.0%	2.1%	1.6%	3.9%	3.8%	3.7%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	312,997	-	-	-	-	-
TOTAL TRANSFERS	-	312,997	-	-	-	-	-
TOTAL COSTS	1,747,957	1,799,991	1,784,570	1,813,543	1,884,196	1,955,130	2,026,637
*Percentage Increase over prior year	9.9%	11.0%	2.1%	1.6%	3.9%	3.8%	3.7%
<u>Projects</u>							
Costs	126,673	71,218	83,960	-	4,000	-	5,000
Funding (excl tax req)	(126,673)	(71,218)	(83,960)	-	(4,000)	-	(5,000)
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	1,874,630	1,871,210	1,868,530	1,813,543	1,888,196	1,955,130	2,031,637
<u>FUNDING SOURCES (REVENUE)</u>							
Services - OBWB and SIR	(211,300)	(211,300)	(213,300)	(215,300)	(218,300)	(220,300)	(133,300)
Administrative Recovery	(1,628,419)	(1,729,563)	(1,689,907)	(1,722,961)	(1,797,000)	(1,872,639)	(2,038,187)
Administration Overhead Charge	94,761	94,761	121,636	127,718	134,104	140,809	147,850
Other	(3,000)	(7,778)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
TOTAL REVENUE	(1,747,957)	(1,799,991)	(1,784,570)	(1,813,543)	(1,884,196)	(1,955,130)	(2,026,637)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(126,673)	(71,218)	(83,960)	-	(4,000)	-	(5,000)
TOTAL FUNDING	(1,874,630)	(1,871,210)	(1,868,530)	(1,813,543)	(1,888,196)	(1,955,130)	(2,031,637)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
6501 - Capital Assets Under \$50K	30,900	-	30,900	30,900	30,900	30,900	30,900
TOTAL EXPENDITURES	30,900	-	30,900	30,900	30,900	30,900	30,900
<u>FUNDING SOURCES</u>							
Transfer From Equipment Replacement	(30,900)	-	(30,900)	(30,900)	(30,900)	(30,900)	(30,900)
TOTAL FUNDING	(30,900)	-	(30,900)	(30,900)	(30,900)	(30,900)	(30,900)
Check	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	243,963	243,963	257,208	234,025	210,145	185,550	160,216
Uses (transfer from)	(30,900)	-	(30,900)	(30,900)	(30,900)	(30,900)	(30,900)
Interest	1,830	13,245	7,716	7,021	6,304	5,566	4,806
Ending Balance	214,893	257,208	234,025	210,145	185,550	160,216	134,123
OPERATING RESERVE							
Beginning Balance	452,376	452,376	718,716	656,317	676,007	692,287	713,055
Uses (transfer from)	(126,673)	(71,218)	(83,960)	-	(4,000.00)	-	(5,000.00)
Funding (transfer to)	-	312,997	-	-	-	-	-
Interest	3,393	24,562	21,561	19,690	20,280	20,769	21,392
Ending Balance	329,095	718,716	656,317	676,007	692,287	713,055	729,447
NOTES							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

004 - Engineering							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	476,348	458,398	577,446	602,752	625,943	650,052	675,118
TOTAL OPERATING COSTS	476,348	458,398	577,446	602,752	625,943	650,052	675,118
*Percentage Increase over prior year	22.8%	-3.6%	21.2%	4.4%	3.8%	3.9%	3.9%
TOTAL COSTS	476,348	560,874	577,446	602,752	625,943	650,052	675,118
*Percentage Increase over prior year	22.8%	18.0%	21.2%	4.4%	3.8%	3.9%	3.9%
<u>Projects</u>							
Costs	35,000	-	17,500	-	-	-	-
Funding (excl tax req)	(35,000)	-	(17,500)	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	511,348	560,874	594,946	602,752	625,943	650,052	675,118
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	-	(2,200)	-	-	-	-	-
Administration Overhead Charge	53,051	53,051	59,442	62,414	65,535	68,811	72,252
Engineering Administration Overhead Recovery	(429,399)	(469,572)	(516,888)	(545,166)	(571,477)	(598,864)	(627,370)
Other Grants	(100,000)	(67,153)	(120,000)	(120,000)	(120,000)	(120,000)	(120,000)
TOTAL REVENUE	(476,348)	(560,874)	(577,446)	(602,752)	(625,943)	(650,052)	(675,118)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(35,000)	-	(17,500)	-	-	-	-
TOTAL FUNDING	(511,348)	(560,874)	(594,946)	(602,752)	(625,943)	(650,052)	(675,118)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
4000 - Capital Assets Under \$50K	10,000	-	-	-	-	-	-
TOTAL EXPENDITURES	10,000	-	-	-	-	-	-
<u>FUNDING SOURCES</u>							
Transfer From Equipment Replacement Reserve	(10,000)	-	-	-	-	-	-
TOTAL FUNDING	(10,000)	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	92,352	92,352	97,366	100,287	103,296	106,394	109,586
Uses (transfer from)	(10,000)	-	-	-	-	-	-
Interest	520	5,014	2,921	3,009	3,099	3,192	3,288
Ending Balance	82,872	97,366	100,287	103,296	106,394	109,586	112,874
OPERATING RESERVE							
Beginning Balance	142,541	142,541	252,756	242,838	250,124	257,627	265,356
Uses (transfer from)	(35,000)	-	(17,500)	-	-	-	-
Interest	1,069	7,739	7,583	7,285	7,504	7,729	7,961
Ending Balance	108,610	252,756	242,838	250,124	257,627	265,356	273,317
NOTES							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

005 - Human Resources							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	616,733	596,997	777,413	793,415	823,056	853,839	885,808
TOTAL OPERATING COSTS	616,733	596,997	777,413	793,415	823,056	853,839	885,808
*Percentage Increase over prior year	26.7%	27.4%	26.1%	2.1%	3.7%	3.7%	3.7%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	19,850	-	-	-	-	-
TOTAL TRANSFERS	-	19,850	-	-	-	-	-
TOTAL COSTS	616,733	616,848	777,413	793,415	823,056	853,839	885,808
*Percentage Increase over prior year	26.7%	16.8%	26.1%	2.1%	3.7%	3.7%	3.7%
<u>Projects</u>							
Costs	72,500	73,515	20,000	-	-	-	-
Funding (excl tax req)	(72,500)	(73,515)	(20,000)	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	689,233	690,362	797,413	793,415	823,056	853,839	885,808
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	(635,937)	(635,937)	(805,761)	(823,180)	(854,310)	(886,655)	(920,265)
Administration Overhead Charge	19,204	19,204	28,348	29,766	31,254	32,817	34,457
Other	-	(115)	-	-	-	-	-
TOTAL REVENUE	(616,733)	(616,848)	(777,413)	(793,415)	(823,056)	(853,839)	(885,808)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(72,500)	(73,515)	(20,000)	-	-	-	-
TOTAL FUNDING	(689,233)	(690,362)	(797,413)	(793,415)	(823,056)	(853,839)	(885,808)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	6,565	6,565	6,921	7,129	7,343	7,563	7,790
Interest	47	356	208	214	220	227	234
Ending Balance	6,612	6,921	7,129	7,343	7,563	7,790	8,024
OPERATING RESERVE							
Beginning Balance	113,129	113,129	65,606	47,575	49,002	50,472	51,986
Uses (transfer from)	(72,500)	(73,515)	(20,000)	-	-	-	-
Funding (transfer to)	-	19,850	-	-	-	-	-
Interest	848	6,142	1,968	1,427	1,470	1,514	1,560
Ending Balance	41,478	65,606	47,575	49,002	50,472	51,986	53,546
NOTES							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

006 - Information Services							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	1,419,219	1,382,088	1,675,914	1,750,525	1,823,801	1,902,970	1,981,519
TOTAL OPERATING COSTS	1,419,219	1,382,088	1,675,914	1,750,525	1,823,801	1,902,970	1,981,519
*Percentage Increase over prior year	17.5%	11.0%	18.1%	4.5%	4.2%	4.3%	4.1%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	264,775	264,775	276,760	288,040	299,403	324,502	336,133
Transfer to Operating Reserve	-	32,177	-	-	-	-	-
TOTAL TRANSFERS	264,775	296,952	276,760	288,040	299,403	324,502	336,133
TOTAL COSTS	1,683,994	1,679,039	1,952,674	2,038,565	2,123,204	2,227,472	2,317,652
*Percentage Increase over prior year	12.9%	10.6%	16.0%	4.4%	4.2%	4.9%	4.0%
<u>Projects</u>							
Costs	25,000	12,000	-	-	-	-	-
Funding (excl tax req)	(25,000)	(12,000)	-	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	1,708,994	1,691,039	1,952,674	2,038,565	2,123,204	2,227,472	2,317,652
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(90,525)	(83,543)	(95,000)	(95,000)	(95,000)	(95,000)	(95,000)
Administrative Recovery	(1,590,881)	(1,590,881)	(1,866,447)	(1,954,677)	(2,041,771)	(2,148,617)	(2,241,504)
Administration Overhead Charge	34,532	34,532	46,773	49,142	51,567	54,146	56,853
Other	(37,120)	(39,147)	(38,000)	(38,030)	(38,000)	(38,000)	(38,000)
TOTAL REVENUE	(1,683,994)	(1,679,039)	(1,952,674)	(2,038,565)	(2,123,204)	(2,227,472)	(2,317,652)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(25,000)	(12,000)	-	-	-	-	-
TOTAL FUNDING	(1,708,994)	(1,691,039)	(1,952,674)	(2,038,565)	(2,123,204)	(2,227,472)	(2,317,652)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
6502 - Annual Replacements	121,500	90,317	128,500	135,500	148,000	155,000	163,000
6507 - Server Refresh	-	-	-	-	360,500	-	-
6509 - Main Security Firewalls	51,650	62,987	-	-	-	-	-
TOTAL EXPENDITURES	173,150	153,304	128,500	135,500	508,500	155,000	163,000
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(5,000)	(6,095)	-	-	-	-	-
Transfer From Equipment Replacement Fund	(168,150)	(147,209)	(128,500)	(135,500)	(508,500)	(155,000)	(163,000)
TOTAL FUNDING	(173,150)	(153,304)	(128,500)	(135,500)	(508,500)	(155,000)	(163,000)
Check	-	-	-	-	-	-	-

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

APPENDIX H

006 - Information Services							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	77,237	77,237	198,996	353,226	516,363	322,757	501,942
Uses (transfer from)	(168,150)	(147,209)	(128,500)	(135,500)	(508,500)	(155,000)	(163,000)
Funding (transfer to)	264,775	264,775	276,760	288,040	299,403	324,502	336,133
Interest	579	4,193	5,970	10,597	15,491	9,683	15,058
Ending Balance	174,441	198,996	353,226	516,363	322,757	501,942	690,133
OPERATING RESERVE							
Beginning Balance	390,901	390,901	368,833	381,802	393,256	405,054	417,205
Uses (transfer from)	(25,000)	(12,000)	-	-	-	-	-
Funding (transfer to)	-	32,177	-	-	-	-	-
Interest	2,932	21,223	12,969	11,454	11,798	12,152	12,516
Ending Balance	368,833	432,301	381,802	393,256	405,054	417,205	429,722
NOTES							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

007 - Electoral Areas							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	31,092	34,989	36,193	37,577	39,016	40,513	42,069
TOTAL OPERATING COSTS	31,092	34,989	36,193	37,577	39,016	40,513	42,069
*Percentage Increase over prior year	687.6%	1232.4%	16.4%	3.8%	3.8%	3.8%	3.8%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	25,000	32,703	27,500	30,000	32,500	35,000	37,500
TOTAL TRANSFERS	25,000	32,703	27,500	30,000	32,500	35,000	37,500
TOTAL COSTS	56,092	67,692	63,693	67,577	71,516	75,513	79,569
*Percentage Increase over prior year	93.8%	133.8%	13.6%	6.1%	5.8%	5.6%	5.4%
<u>Projects</u>							
Costs	70,000	81,453	-	35,000	80,000	-	-
Funding (excl tax req)	(70,000)	(81,453)	-	(35,000)	(80,000)	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	126,092	149,145	63,693	102,577	151,516	75,513	79,569
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	2,704	2,704	13,615	14,296	15,011	15,761	16,549
Grants	-	(11,600)	(10,000)	(20,000)	(30,000)	(30,000)	(30,000)
TOTAL REVENUE	2,704	(8,896)	3,615	(5,704)	(14,989)	(14,239)	(13,451)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(70,000)	(81,453)	-	(35,000)	(80,000)	-	-
TAX REQ - CEN OK EAST	(28,348)	(28,510)	(32,336)	(29,724)	(27,156)	(29,436)	(31,764)
TAX REQ - CEN OK WEST	(30,448)	(30,286)	(34,973)	(32,149)	(29,371)	(31,837)	(34,354)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(58,796)	(58,796)	(67,308)	(61,873)	(56,527)	(61,274)	(66,118)
*Percentage increase over prior year Requisition	1323.4%	2267.8%	14.5%	-8.1%	-8.6%	8.4%	7.9%
TOTAL FUNDING	(126,092)	(149,145)	(63,693)	(102,577)	(151,516)	(75,513)	(79,569)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	131,676	131,676	138,825	142,990	147,280	151,698	156,249
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	988	7,149	4,165	4,290	4,418	4,551	4,687
Ending Balance	132,664	138,825	142,990	147,280	151,698	156,249	160,936
OPERATING RESERVE							
Beginning Balance	99,439	99,439	56,088	85,270	82,828	37,813	73,948
Uses (transfer from)	(70,000)	(81,453)	-	(35,000)	(80,000)	-	-
Funding (transfer to)	25,000	32,703	27,500	30,000	32,500	35,000	37,500
Interest	746	5,399	1,683	2,558	2,485	1,134	2,218
Ending Balance	55,185	56,088	85,270	82,828	37,813	73,948	113,666
NOTES							
<u>OPERATING:</u>							
1. Inflationary wage adjustments (\$2.5K)							
2. Admin OH increase resulting from 2024 budget increase (\$10K)							
3. Transfers to reserves for irregular projects (ortho photos & elections) (\$2.5K)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

008 - Electoral Areas Central Okanagan West							
OPERATING							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
OPERATING COSTS							
Operations	34,040	37,571	37,880	39,251	40,673	42,148	43,678
TOTAL OPERATING COSTS	34,040	37,571	37,880	39,251	40,673	42,148	43,678
*Percentage Increase over prior year	44.8%	66.2%	11.3%	3.6%	3.6%	3.6%	3.6%
TRANSFERS TO RESERVE							
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL EXPENDITURES	23,503	37,571	37,880	39,251	40,673	42,148	43,678
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	7,444	7,444	7,076	7,430	7,801	8,191	8,601
Other	-	(71)	-	-	-	-	-
TOTAL REVENUE	7,444	7,373	7,076	7,430	7,801	8,191	8,601
TRANSFERS FROM RESERVE							
From Operating Reserve	(9,000)	(12,460)	(6,000)	(3,000)	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(32,484)	(32,484)	(38,956)	(43,681)	(48,474)	(50,339)	(52,278)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(32,484)	(32,484)	(38,956)	(43,681)	(48,474)	(50,339)	(52,278)
*Percentage increase over prior year Requisition	18.5%	18.5%	19.9%	12.1%	11.0%	3.8%	3.9%
TOTAL FUNDING	(34,040)	(37,571)	(37,880)	(39,251)	(40,673)	(42,148)	(43,678)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
OPERATING RESERVE							
Beginning Balance	33,116	33,116	22,454	17,128	14,642	15,081	15,534
Uses (transfer from)	(9,000)	(12,460)	(6,000)	(3,000)	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	248	1,798	674	514	439	452	466
Ending Balance	24,365	22,454	17,128	14,642	15,081	15,534	16,000
NOTES							
OPERATING:							
1. Inflationary remuneration adjustments (\$1,500)							
2. Conference & travel costs adjusted to reflect increasing costs (\$1,500)							
3. Operating reserves used to spread requisition increase over three years							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

009 - Electoral Areas Central Okanagan East							
OPERATING							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
<u>OPERATING COSTS</u>							
Operations	39,482	38,314	43,107	44,644	46,237	47,890	49,602
TOTAL OPERATING COSTS	39,482	38,314	43,107	44,644	46,237	47,890	49,602
*Percentage Increase over prior year	59.4%	86.2%	9.2%	3.6%	3.6%	3.6%	3.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL EXPENDITURES	39,482	38,314	43,107	44,644	46,237	47,890	49,602
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	7,584	7,584	7,674	8,058	8,461	8,884	9,328
Other	-	(95)	-	-	-	-	-
TOTAL REVENUE	7,584	7,489	7,674	8,058	8,461	8,884	9,328
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(15,000)	(13,737)	(10,000)	(5,000)	-	-	-
TAX REQ - CEN OK EAST	(32,066)	(32,066)	(40,781)	(47,702)	(54,698)	(56,773)	(58,930)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(32,066)	(32,066)	(40,781)	(47,702)	(54,698)	(56,773)	(58,930)
*Percentage increase over prior year Requisition	-8.2%	14.5%	27.2%	17.0%	14.7%	3.8%	3.8%
TOTAL FUNDING	(39,482)	(38,314)	(43,107)	(44,644)	(46,237)	(47,890)	(49,602)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
OPERATING RESERVE							
Beginning Balance	41,593	41,593	30,115	21,018	16,649	17,148	17,662
Uses (transfer from)	(15,000)	(13,737)	(10,000)	(5,000)	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	312	2,258	903	631	499	514	530
Ending Balance	26,905	30,115	21,018	16,649	17,148	17,662	18,192
NOTES							
<u>OPERATING:</u>							
1. Inflationary remuneration adjustments (\$1,500)							
2. Conference & travel costs adjusted to reflect increasing costs (\$1,500)							
3. Operating reserves used to spread requisition increase over three years							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

011 - Regional Grants in Aid							
OPERATING							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
<u>OPERATING COSTS</u>							
Operations	208,500	208,500	208,500	208,500	208,500	208,500	208,500
TOTAL OPERATING COSTS	208,500	208,500	208,500	208,500	208,500	208,500	208,500
*Percentage Increase over prior year	206.6%	206.6%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL EXPENDITURES	208,500	208,500	208,500	208,500	208,500	208,500	208,500
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	3,740	3,740	11,468	12,041	12,643	13,276	13,939
TOTAL REVENUE	3,740	3,740	11,468	12,041	12,643	13,276	13,939
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(3,342)	(3,473)	(3,483)	(3,492)	(3,502)	(3,512)	(3,522)
TAX REQ - CEN OK WEST	(3,590)	(3,692)	(3,767)	(3,777)	(3,787)	(3,798)	(3,810)
TAX REQ - KELOWNA	(154,772)	(152,501)	(158,442)	(158,855)	(159,289)	(159,744)	(160,222)
TAX REQ - PEACHLAND	(5,137)	(5,359)	(5,512)	(5,526)	(5,541)	(5,557)	(5,574)
TAX REQ - LAKE COUNTRY	(13,996)	(14,469)	(14,665)	(14,703)	(14,743)	(14,785)	(14,829)
TAX REQ - WEST KELOWNA	(31,403)	(32,746)	(34,099)	(34,188)	(34,281)	(34,379)	(34,482)
TOTAL REQUISITION	(212,240)	(212,240)	(219,968)	(220,541)	(221,143)	(221,776)	(222,439)
*Percentage increase over prior year Requisition	203.0%	203.0%	3.6%	0.3%	0.3%	0.3%	0.3%
TOTAL FUNDING	(208,500)	(208,500)	(208,500)	(208,500)	(208,500)	(208,500)	(208,500)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
OPERATING RESERVE							
Beginning Balance	1,668	1,668	1,758	1,811	1,865	1,921	1,979
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	13	91	53	54	56	58	59
Ending Balance	1,680	1,758	1,811	1,865	1,921	1,979	2,038
NOTES							
<u>OPERATING:</u>							
1. Okanagan Film Commission requested increase of \$15,000. Total grant-in-aid \$155,000 plus \$10,000 in-kind.							
2. Central Okanagan Community Gardens requested increase of \$6,000. Total grant-in-aid \$35,000.							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

012 - Grants - Westside Electoral Area							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	5,400	3,400	5,400	5,400	5,400	5,400	5,400
TOTAL OPERATING COSTS	5,400	3,400	5,400	5,400	5,400	5,400	5,400
*Percentage Increase over prior year	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	2,000	-	-	-	-	-
TOTAL TRANSFERS	-	2,000	-	-	-	-	-
TOTAL EXPENDITURES	5,400	5,400	5,400	5,400	5,400	5,400	5,400
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	297	297	297	312	327	344	361
TOTAL REVENUE	297	297	297	312	327	344	361
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(5,697)	(5,697)	(5,697)	(5,712)	(5,727)	(5,744)	(5,761)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(5,697)	(5,697)	(5,697)	(5,712)	(5,727)	(5,744)	(5,761)
*Percentage increase over prior year Requisition	-1.9%	-1.9%	0.0%	0.3%	0.3%	0.3%	0.3%
TOTAL FUNDING	(5,400)	(5,400)	(5,400)	(5,400)	(5,400)	(5,400)	(5,400)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	7,061	7,061	9,444	9,728	10,019	10,320	10,630
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	2,000	-	-	-	-	-
Interest	53	383	283	292	301	310	319
Ending Balance	7,114	9,444	9,728	10,019	10,320	10,630	10,949
NOTES							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

013 - Grants - Central Okanagan East							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	4,000	-	4,000	4,000	4,000	4,000	4,000
TOTAL OPERATING COSTS	4,000	-	4,000	4,000	4,000	4,000	4,000
*Percentage Increase over prior year	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	4,000	-	-	-	-	-
TOTAL TRANSFERS	-	4,000	-	-	-	-	-
TOTAL EXPENDITURES	4,000	4,000	4,000	4,000	4,000	4,000	4,000
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	220	220	220	231	243	255	267
TOTAL REVENUE	220	220	220	231	243	255	267
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(4,220)	(4,220)	(4,220)	(4,231)	(4,243)	(4,255)	(4,267)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(4,220)	(4,220)	(4,220)	(4,231)	(4,243)	(4,255)	(4,267)
*Percentage increase over prior year Requisition	-1.9%	-1.9%	0.0%	0.3%	0.3%	0.3%	0.3%
TOTAL FUNDING	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	7,006	7,006	11,386	11,727	12,079	12,442	12,815
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	4,000	-	-	-	-	-
Interest	53	380	342	352	362	373	384
Ending Balance	7,058	11,386	11,727	12,079	12,442	12,815	13,199
NOTES							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

019 - Electoral Areas Fire Protection							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	210,093	183,600	290,805	305,951	314,427	323,230	332,373
TOTAL OPERATING COSTS	210,093	183,600	290,805	305,951	314,427	323,230	332,373
*Percentage Increase over prior year	-12.2%	22.0%	38.4%	5.2%	2.8%	2.8%	2.8%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	7,000	7,000	7,000	7,000	7,000	7,000	7,000
TOTAL TRANSFERS	7,000	15,741	7,000	7,000	7,000	7,000	7,000
TOTAL COSTS	217,093	199,342	297,805	312,951	321,427	330,230	339,373
*Percentage Increase over prior year	-11.9%	30.8%	37.2%	5.1%	2.7%	2.7%	2.8%
<u>Projects</u>							
Costs	-	-	32,000	-	-	-	-
Funding (excl tax req)	-	-	(32,000)	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	217,093	199,342	329,805	312,951	321,427	330,230	339,373
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	57,512	57,512	56,435	59,257	62,220	65,331	68,597
Grants	(99,378)	(81,627)	(138,000)	(125,711)	(130,739)	(135,969)	(141,408)
TOTAL REVENUE	(41,866)	(24,115)	(81,565)	(66,454)	(68,520)	(70,638)	(72,811)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(84,485)	(85,040)	(119,257)	(118,419)	(121,499)	(124,710)	(128,059)
TAX REQ - CEN OK WEST	(90,742)	(90,187)	(128,983)	(128,077)	(131,408)	(134,882)	(138,503)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(175,227)	(175,227)	(248,240)	(246,497)	(252,907)	(259,592)	(266,563)
*Percentage increase over prior year Requisition	-15.3%	-15.3%	41.7%	-0.7%	2.6%	2.6%	2.7%
TOTAL FUNDING	(217,093)	(199,342)	(329,805)	(312,951)	(321,427)	(330,230)	(339,373)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	(41,866)	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9535 - Vehicles	143,850	-	143,850	-	-	-	-
TOTAL EXPENDITURES	143,850	-	143,850	-	-	-	-
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(2,500)	-	-	-	-	-	-
Debt	(141,350)	-	(143,850)	-	-	-	-
TOTAL FUNDING	(143,850)	-	(143,850)	-	-	-	-
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	23,693	23,693	31,979	39,938	48,137	56,581	65,278
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Interest	178	1,286	959	1,198	1,444	1,697	1,958
Ending Balance	30,870	31,979	39,938	48,137	56,581	65,278	74,236
OPERATING RESERVE							
Beginning Balance	1,000	1,000	9,796	10,090	10,393	10,704	11,025
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	8,741	-	-	-	-	-
Interest	8	54	294	303	312	321	331
Ending Balance	1,008	9,796	10,090	10,393	10,704	11,025	11,356
NOTES							
OPERATING: 1. Inflationary adjustments to wages (\$10K) 2. Debt servicing costs for vehicle replacement (\$34K) 3. Increased budget for FireSmart activities - rebates and development of Community Wildfire Resiliency Plan (\$65K) - funded from CRI FireSmart Grant							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

020 - Lakeshore Road Fire Protection							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Operations	25,577	31,170	32,514	33,814	35,165	36,571	38,032
TOTAL OPERATING COSTS	25,577	31,170	32,514	33,814	35,165	36,571	38,032
*Percentage Increase over prior year	-0.4%	24.2%	27.1%	4.0%	4.0%	4.0%	4.0%
TOTAL EXPENDITURES	25,577	31,170	32,514	33,814	35,165	36,571	38,032
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	1,413	1,413	1,407	1,477	1,551	1,629	1,710
Prior Year Deficit	-	-	4,301	-	-	-	-
TOTAL REVENUE	1,413	1,413	5,708	1,477	1,551	1,629	1,710
TRANSFERS FROM RESERVE							
From Operating Reserve	-	(1,292)	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(26,990)	(26,990)	(38,222)	(35,291)	(36,716)	(38,199)	(39,743)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(26,990)	(26,990)	(38,222)	(35,291)	(36,716)	(38,199)	(39,743)
*Percentage increase over prior year Requisition	-2.2%	-2.2%	41.6%	-7.7%	4.0%	4.0%	4.0%
TOTAL FUNDING	(25,577)	(26,869)	(32,514)	(33,814)	(35,165)	(36,571)	(38,032)
Surplus/(Deficit)*	-	(4,301)	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	1,225	1,225	-	-	-	-	-
Uses (transfer from)	-	(1,292)	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	9	67	-	-	-	-	-
Ending Balance	1,235	-	-	-	-	-	-
NOTES							
OPERATING:							
1. Increase in contracted services (\$7K)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

021 - Ellison Volunteer Fire Department							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	484,253	497,904	582,157	590,852	610,495	630,854	649,952
TOTAL OPERATING COSTS	484,253	497,904	582,157	590,852	610,495	630,854	649,952
*Percentage Increase over prior year	16.9%	4.4%	20.2%	1.5%	3.3%	3.3%	3.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	156,060	156,060	122,191	124,995	127,854	130,771	135,436
Transfer to Capital Facilities Reserve	150,000	150,000	152,000	154,040	156,121	158,243	162,991
TOTAL TRANSFERS	306,060	306,060	274,191	279,035	283,975	289,014	298,427
TOTAL COSTS	790,313	803,964	856,348	869,887	894,470	919,868	948,379
*Percentage Increase over prior year	39.4%	20.0%	8.4%	1.6%	2.8%	2.8%	3.1%
<u>Projects</u>							
Costs	-	-	10,000	-	-	-	-
Funding (excl tax req)	-	-	(10,000)	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	790,313	803,964	866,348	869,887	894,470	919,868	948,379
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(44,880)	(71,650)	(45,778)	(46,693)	(47,627)	(49,056)	(50,528)
Administrative Recovery	82,273	82,273	130,342	136,859	143,702	150,887	158,432
TOTAL REVENUE	37,393	10,623	84,564	90,166	96,075	101,831	107,904
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(45,000)	(31,881)	(60,000)	(25,000)	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(782,706)	(782,706)	(890,912)	(935,053)	(990,545)	(1,021,700)	(1,056,283)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(782,706)	(782,706)	(890,912)	(935,053)	(990,545)	(1,021,700)	(1,056,283)
*Percentage increase over prior year Requisition	45.2%	45.2%	13.8%	5.0%	5.9%	3.1%	3.4%
TOTAL FUNDING	(790,313)	(803,964)	(866,348)	(869,887)	(894,470)	(919,868)	(948,379)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
8500 - Capital Assets Under \$50K	155,614	43,395	193,698	-	-	-	-
8509 - Unit 29052 Replacement	781,100	-	986,100	-	378,000	378,000	446,250
8571 - Firehall Expansion (4th Bay)	-	-	-	527,800	-	-	-
TOTAL EXPENDITURES	936,714	43,395	1,179,798	527,800	378,000	378,000	446,250
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(10,000)	-	-	-	-	-	-
UBCM Grant	(29,937)	(28,114)	(40,000)	-	-	-	-
Other Grant	-	-	(30,490)	-	-	-	-
Debt proceeds	-	-	-	-	(378,000)	(378,000)	-
Transfer From Equipment Replacement Fund	(88,202)	(12,109)	(303,652)	-	-	-	(446,250)
Transfer From Capital Facilities Fund	(808,575)	(3,172)	(805,656)	(527,800)	-	-	-
TOTAL FUNDING	(936,714)	(43,395)	(1,179,798)	(527,800)	(378,000)	(378,000)	(446,250)
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

021 - Ellison Volunteer Fire Department							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	106,386	106,386	256,113	82,336	209,801	343,949	485,038
Uses (transfer from)	(88,202)	(12,109)	(303,652)	-	-	-	(446,250)
Funding (transfer to)	156,060	156,060	122,191	124,995	127,854	130,771	135,436
Interest	1,307	5,776	7,683	2,470	6,294	10,318	14,551
Ending Balance	175,551	256,113	82,336	209,801	343,949	485,038	188,775
FACILITIES RESERVE							
Beginning Balance	987,893	987,893	1,188,356	570,351	213,701	376,233	545,763
Uses (transfer from)	(808,575)	(3,172)	(805,656)	(527,800)	-	-	-
Funding (transfer to)	150,000	150,000	152,000	154,040	156,121	158,243	162,991
Interest	7,409	53,635	35,651	17,111	6,411	11,287	16,373
Ending Balance	336,727	1,188,356	570,351	213,701	376,233	545,763	725,127
OPERATING RESERVE							
Beginning Balance	307,206	307,206	292,004	240,764	222,987	229,676	236,567
Uses (transfer from)	(45,000)	(31,881)	(60,000)	(25,000)	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	2,304	16,679	8,760	7,223	6,690	6,890	7,097
Ending Balance	264,510	292,004	240,764	222,987	229,676	236,567	243,664
NOTES							
<p>OPERATING:</p> <p>1. Increased training hours for Paid on Call firefighters to train to the current Office of the Fire Commissioner training standards (\$47K)</p> <p>2 Inflationary wage adjustments (\$8K)</p> <p>3. Increase in operations budget from the shift of small capital purchases from the capital plan to the operating plan (\$37K).</p> <p>4. Reduction in transfers to reserves for small capital projects shifted to the operating budget (\$34K)</p> <p>5. Software licensing costs for new software (\$4K)</p> <p>6. Admin OH increase resulting from 2024 budget increase (\$48K)</p> <p>CAPITAL:</p> <p>8500 - Capital Assets Under \$50K - various equipment used for fire suppression, partial grant funding obtained from UBCM, as well as upgrades to the HVAC system funded through a Fortis grant.</p> <p>8509 - Unit 29052 Replacement - replacement of the truck used for transporting firefighters and equipment to incidents</p>							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

022 - Joe Rich Volunteer Fire Department							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	504,117	483,664	567,737	584,848	631,584	735,091	754,088
TOTAL OPERATING COSTS	504,117	483,664	567,737	584,848	631,584	735,091	754,088
*Percentage Increase over prior year	30.7%	0.3%	12.6%	3.0%	8.0%	16.4%	2.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	140,454	140,454	143,263	146,128	149,051	153,523	158,128
TOTAL TRANSFERS	140,454	140,454	143,263	146,128	149,051	153,523	158,128
TOTAL COSTS	644,571	624,118	711,000	730,976	780,635	888,613	912,217
*Percentage Increase over prior year	23.1%	-6.1%	10.3%	2.8%	6.8%	13.8%	2.7%
<u>Projects</u>							
Costs	-	31,319	66,500	-	-	-	-
Funding (excl tax req)	-	(31,319)	(66,500)	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	644,571	655,437	777,500	730,976	780,635	888,613	912,217
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	71,076	71,076	116,652	122,485	128,609	135,039	141,791
UBCM Grant	-	-	(26,500)	-	-	-	-
Provincial Emergency Program	-	(15,256)	-	-	-	-	-
TOTAL REVENUE	71,076	55,820	90,152	122,485	128,609	135,039	141,791
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(54,000)	(49,610)	(73,500)	(23,500)	(5,500)	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(661,647)	(661,647)	(794,152)	(829,960)	(903,744)	(1,023,652)	(1,054,008)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(661,647)	(661,647)	(794,152)	(829,960)	(903,744)	(1,023,652)	(1,054,008)
*Percentage increase over prior year Requisition	16.0%	15.9%	20.0%	4.5%	8.9%	13.3%	3.0%
TOTAL FUNDING	(644,571)	(655,437)	(777,500)	(730,976)	(780,635)	(888,613)	(912,217)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
8501 - Capital Assets Under \$50K	71,100	59,186	176,175	-	52,500	-	-
8511 - Vehicle	682,500	111,796	896,200	735,000	525,000	105,000	-
TOTAL EXPENDITURES	753,600	170,983	1,072,375	735,000	577,500	105,000	-
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(10,500)	-	-	-	-	-	-
Debt Proceeds	(672,000)	-	(570,700)	(735,000)	(420,000)	-	-
UBCM Grant	(28,800)	(28,800)	(13,500)	-	-	-	-
Other Grants	-	-	(251,545)	-	-	-	-
Transfer From Equipment Replacement Fund	-	-	(193,455)	-	(105,000)	(105,000)	-
Transfer From Capital Replacement Fund	(42,300)	(142,183)	(43,175)	-	(52,500)	-	-
TOTAL FUNDING	(753,600)	(170,983)	(1,072,375)	(735,000)	(577,500)	(105,000)	-
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

022 - Joe Rich Volunteer Fire Department							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	68,295	68,295	212,457	168,638	319,825	373,471	433,198
Uses (transfer from)	-	-	(193,455)	-	(105,000)	(105,000)	-
Funding (transfer to)	-	140,454	143,263	146,128	149,051	153,523	158,128
Interest	512	3,708	6,374	5,059	9,595	11,204	12,996
Ending Balance	68,807	212,457	168,638	319,825	373,471	433,198	604,322
FACILITIES RESERVE							
Beginning Balance	353,319	353,319	230,319	194,053	199,875	153,371	157,972
Uses (transfer from)	(42,300)	(142,183)	(43,175)	-	(52,500)	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	2,650	19,182	6,910	5,822	5,996	4,601	4,739
Ending Balance	313,669	230,319	194,053	199,875	153,371	157,972	162,711
OPERATING RESERVE							
Beginning Balance	197,011	197,011	158,097	89,340	68,520	65,076	67,028
Uses (transfer from)	(54,000)	(49,610)	(73,500)	(23,500)	(5,500)	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,478	10,696	4,743	2,680	2,056	1,952	2,011
Ending Balance	144,489	158,097	89,340	68,520	65,076	67,028	69,039
NOTES							
<p><u>OPERATING:</u></p> <p>1. Increased training hours for Paid on Call firefighters to train to the current Office of the Fire Commissioner training standards (\$27K)</p> <p>2. Licensing fees for new software (\$4K)</p> <p>3. Increase in building & repair costs (\$15K)</p> <p>4. Reduction in training costs (\$10K)</p> <p>5. Debt servicing costs (\$25K) - CWF funds used to reduce costs by \$28K</p> <p>6. Admin OH increase resulting from 2024 budget increase (\$45K)</p> <p><u>CAPITAL:</u></p> <p>8511 - Vehicle - 2025 - Rescue/Bush truck (\$315K) - funded from Growing Communities Fund (\$215K) and reserves</p> <p>8511 - Vehicle - 2026 - Tender (\$315) - funded with debt - servicing costs est. \$30K/year</p> <p>8511 - Vehicle - 2026/2027 - Pumper (\$840K) - funded with debt - servicing costs est. \$85K/year</p>							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

023 - North Westside Volunteer Fire Dept							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	712,964	678,080	783,324	816,309	843,790	872,215	901,617
TOTAL OPERATING COSTS	712,964	678,080	783,324	816,309	843,790	872,215	901,617
*Percentage Increase over prior year	26.5%	-6.1%	9.9%	4.2%	3.4%	3.4%	3.4%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	150,000	150,000	175,000	200,000	225,000	250,000	275,000
Transfer to Operating Reserve	-	62,273	-	-	-	-	-
TOTAL TRANSFERS	150,000	212,273	175,000	200,000	225,000	250,000	275,000
TOTAL COSTS	862,964	890,353	958,324	1,016,309	1,068,790	1,122,215	1,176,617
*Percentage Increase over prior year	40.6%	-2.1%	11.1%	6.1%	5.2%	5.0%	4.8%
<u>Projects</u>							
Costs	-	-	10,000	-	-	-	-
Funding (excl tax req)	-	-	(10,000)	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	862,964	890,353	968,324	1,016,309	1,068,790	1,122,215	1,176,617
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	109,447	109,447	172,298	180,913	189,959	199,456	209,429
UBCM Grant	-	(27,389)	-	-	-	-	-
TOTAL REVENUE	109,447	82,058	172,298	180,913	189,959	199,456	209,429
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(10,000)	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(972,411)	(972,411)	(1,130,622)	(1,197,222)	(1,258,749)	(1,321,672)	(1,386,046)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(972,411)	(972,411)	(1,130,622)	(1,197,222)	(1,258,749)	(1,321,672)	(1,386,046)
*Percentage increase over prior year Requisition	28.5%	28.5%	16.3%	5.9%	5.1%	5.0%	4.9%
TOTAL FUNDING	(862,964)	(890,353)	(968,324)	(1,016,309)	(1,068,790)	(1,122,215)	(1,176,617)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
8502 - Capital Assets Under \$50K	119,917	60,050	138,250	-	-	47,250	-
8512 - Vehicles	-	-	315,000	-	577,500	824,250	367,500
8572 - Station 102 Expansion	-	-	300,000	-	-	-	-
TOTAL EXPENDITURES	119,917	60,050	753,250	-	577,500	871,500	367,500
<u>FUNDING SOURCES</u>							
UBCM Grant	(26,739)	(26,739)	(40,000)	-	-	-	-
Other Grant	-	-	(22,400)	-	(217,000)	(149,720)	-
Debt Proceeds	-	-	-	-	-	(350,000)	(350,000)
Transfer From Equipment Replacement Fund	(41,678)	(33,311)	(325,500)	-	(360,500)	(324,530)	(17,500)
Transfer From Capital Replacement Fund	(51,500)	-	(365,350)	-	-	(47,250)	-
TOTAL FUNDING	(119,917)	(60,050)	(753,250)	-	(577,500)	(871,500)	(367,500)
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

023 - North Westside Volunteer Fire Dept							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	100,000	100,000	222,118	78,282	280,630	153,549	83,625
Uses (transfer from)	(41,678)	(33,311)	(325,500)	-	(360,500)	(324,530)	(17,500)
Funding (transfer to)	150,000	150,000	175,000	200,000	225,000	250,000	275,000
Interest	750	5,429	6,664	2,348	8,419	4,606	2,509
Ending Balance	209,072	222,118	78,282	280,630	153,549	83,625	343,634
FACILITIES RESERVE							
Beginning Balance	579,919	579,919	611,404	264,396	272,328	280,497	241,662
Uses (transfer from)	(51,500)	-	(365,350)	-	-	(47,250)	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	4,349	31,485	18,342	7,932	8,170	8,415	7,250
Ending Balance	532,768	611,404	264,396	272,328	280,497	241,662	248,912
OPERATING RESERVE							
Beginning Balance	86,841	86,841	153,829	148,444	152,897	157,484	162,208
Uses (transfer from)	-	-	(10,000)	-	-	-	-
Funding (transfer to)	-	62,273	-	-	-	-	-
Interest	651	4,715	4,615	4,453	4,587	4,725	4,866
Ending Balance	87,492	153,829	148,444	152,897	157,484	162,208	167,075
NOTES							
<p><u>OPERATING:</u></p> <ol style="list-style-type: none"> 1. Increased training hours for Paid on Call firefighters to train to the current Office of the Fire Commissioner training standards (\$43K) 2. Inflationary adjustments to wages (\$19K) 3. Transfers to equipment replacement reserve increased to build reserve for future replacement of fire apparatus (\$25K) 4. Licensing fees for new software (\$4K) 5. Admin OH increase resulting from 2024 budget increase (\$63K) <p><u>CAPITAL:</u></p> <p>8512 - Vehicle - 2025 - R101 Pumper (\$315K) - funded from reserves</p> <p>8512 - Vehicle - 2027 - T101 Tender (\$735K) - funded from reserves (\$447K) and Growing Community Funds (\$288K)</p> <p>8512 - Vehicle - 2027 - M103 Tender (\$210K) - funded from reserves (\$131K) and Growing Community Fund (\$79K)</p> <p>8512 - Vehicle - 2028/2029 - T102 Tender (\$735K) - funded from reserves (\$35K) and debt (\$700K). Servicing costs starting in 2030, to be determined then.</p>							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

024 - Wilsons Landing Volunteer Fire Dept							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	410,559	271,570	434,603	447,550	460,916	474,713	488,957
TOTAL OPERATING COSTS	410,559	271,570	434,603	447,550	460,916	474,713	488,957
*Percentage Increase over prior year	47.9%	-26.0%	5.9%	3.0%	3.0%	3.0%	3.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	60,000	60,000	68,979	71,048	73,179	75,375	77,636
TOTAL TRANSFERS	60,000	198,989	68,979	71,048	73,179	75,375	77,636
TOTAL COSTS	470,559	470,559	503,582	518,598	534,095	550,088	566,593
*Percentage Increase over prior year	48.2%	-5.6%	7.0%	3.0%	3.0%	3.0%	3.0%
<u>Projects</u>							
Costs	-	-	5,000	-	-	-	-
Funding (excl tax req)	-	-	(5,000)	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	470,559	470,559	508,582	518,598	534,095	550,088	566,593
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	45,022	45,022	79,146	83,103	87,258	91,621	96,202
TOTAL REVENUE	45,022	45,022	79,146	83,103	87,258	91,621	96,202
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(50,000)	(35,000)	(25,000)	(15,000)	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(515,581)	(515,581)	(537,728)	(566,701)	(596,354)	(626,709)	(662,796)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(515,581)	(515,581)	(537,728)	(566,701)	(596,354)	(626,709)	(662,796)
*Percentage increase over prior year Requisition	50.4%	50.4%	4.3%	5.4%	5.2%	5.1%	5.8%
TOTAL FUNDING	(470,559)	(470,559)	(508,582)	(518,598)	(534,095)	(550,088)	(566,593)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
4513 - Vehicles	23,100	-	15,750	-	456,750	456,750	94,500
8503 - Capital Assets Under \$50K	67,420	44,095	126,897	-	-	-	-
TOTAL EXPENDITURES	90,520	44,095	142,647	-	456,750	456,750	94,500
<u>FUNDING SOURCES</u>							
UBCM Grant	(43,670)	(30,000)	(40,000)	-	-	-	-
Other Grant	-	-	(15,000)	-	-	-	-
Transfer From Equipment Replacement Fund	(36,670)	(14,095)	(25,694)	-	(313,500)	-	(94,500)
Transfer From Capital Replacement Fund	(10,180)	-	(61,953)	-	-	-	-
Debt	-	-	-	-	(143,250)	(456,750)	-
TOTAL FUNDING	(90,520)	(44,095)	(142,647)	-	(456,750)	(456,750)	(94,500)
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

024 - Wilsons Landing Volunteer Fire Dept							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	121,600	121,600	174,107	222,615	300,341	69,031	146,476
Uses (transfer from)	(36,670)	(14,095)	(25,694)	-	(313,500)	-	(94,500)
Funding (transfer to)	60,000	60,000	68,979	71,048	73,179	75,375	77,636
Interest	912	6,602	5,223	6,678	9,010	2,071	4,394
Ending Balance	145,842	174,107	222,615	300,341	69,031	146,476	134,006
FACILITIES RESERVE							
Beginning Balance	270,886	270,886	285,593	232,207	239,174	246,349	253,739
Uses (transfer from)	(10,180)	-	(61,953)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	2,032	14,707	8,568	6,966	7,175	7,390	7,612
Ending Balance	262,737	285,593	232,207	239,174	246,349	253,739	261,351
OPERATING RESERVE							
Beginning Balance	105,131	105,131	249,827	207,322	213,542	219,948	226,547
Uses (transfer from)	-	-	(50,000)	-	-	-	-
Funding (transfer to)	-	138,989	-	-	-	-	-
Interest	180	5,708	7,495	6,220	6,406	6,598	6,796
Ending Balance	105,311	249,827	207,322	213,542	219,948	226,547	233,343
NOTES							
<p><u>OPERATING:</u></p> <ol style="list-style-type: none"> 1. Inflationary wage adjustments (\$5K) 2. Increase in volunteer stipend to reflect increasing response costs (\$4K) 3. Decrease in uniform budget to remove replacement costs from GCF (\$18K) 4. Decrease in snow removal costs to reflect historical spending (\$5K) 5. Increase in building maintenance costs to allow for proper maintenance of building (\$15K) 6. Increase in costs for maintaining equipment and apparatus to reflect shift of small capital projects from the capital budget (\$10K) 7. Increase in costs for maintaining equipment and apparatus to reflect increasing costs (\$6K) 8. New software licensing costs (\$4K) 9. Admin OH increase resulting from 2024 budget increase (\$34K) 10. Transfers to reserves increased to build reserves for future capital replacements (\$19K) 11. Reduction in transfers to reserves needed for small capital (\$10K) <p><u>CAPITAL:</u></p> <p>Various small building maintenance and fire prop projects, under \$30K each</p>							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

027 - Ridgeview Fire Hall							
OPERATING							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
<u>OPERATING COSTS</u>							
Operations	10,967	10,967	10,967	-	-	-	-
TOTAL OPERATING COSTS	10,967	10,967	10,967	-	-	-	-
*Percentage Increase over prior year	0.0%	0.0%	0.0%	-100.0%	-	-	-
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	133	-	-	-	-	-
TOTAL TRANSFERS	-	133	-	-	-	-	-
TOTAL EXPENDITURES	10,967	10,967	10,967	-	-	-	-
<u>FUNDING SOURCES (REVENUE)</u>							
Other	-	(132)	-	-	-	-	-
TOTAL REVENUE	-	(132)	-	-	-	-	-
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(332)	-	-	-	-
PARCEL TAX	(10,967)	(10,967)	(10,635)	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
TOTAL REQUISITION	(10,967)	(10,967)	(10,635)	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	-3.0%	-100.0%	-	-	-
TOTAL FUNDING	(10,967)	(11,099)	(10,967)	-	-	-	-
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
OPERATING RESERVE							
Beginning Balance	322	322	472	155	160	165	170
Uses (transfer from)	-	-	(332)	-	-	-	-
Funding (transfer to)	-	133	-	-	-	-	-
Interest	-	17	14	5	5	5	5
Ending Balance	322	472	155	160	165	170	175
NOTES							
<u>OPERATING:</u>							
1. MFA loan fully paid in 2025.							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

028 - June Springs Fire Dept							
OPERATING							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
<u>OPERATING COSTS</u>							
Operations	15,448	17,417	18,050	18,952	19,898	20,892	21,935
TOTAL OPERATING COSTS	15,448	17,417	18,050	18,952	19,898	20,892	21,935
*Percentage Increase over prior year	-0.4%	17.1%	16.8%	5.0%	5.0%	5.0%	5.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL EXPENDITURES	15,448	17,417	18,050	18,952	19,898	20,892	21,935
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	853	853	850	893	937	984	1,033
TOTAL REVENUE	853	853	850	893	937	984	1,033
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	(1,969)	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(16,301)	(16,301)	(18,900)	(19,844)	(20,835)	(21,876)	(22,969)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(16,301)	(16,301)	(18,900)	(19,844)	(20,835)	(21,876)	(22,969)
*Percentage increase over prior year Requisition	-2.2%	-2.2%	15.9%	5.0%	5.0%	5.0%	5.0%
TOTAL FUNDING	(15,448)	(17,417)	(18,050)	(18,952)	(19,898)	(20,892)	(21,935)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
OPERATING RESERVE							
Beginning Balance	2,378	2,378	538	554	571	588	606
Uses (transfer from)	-	(1,969)	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	18	129	16	17	17	18	18
Ending Balance	2,396	538	554	571	588	606	624
NOTES							
OPERATING:							
1. Increase in contracted services (\$3K)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

029 - Brent Road Fire Protection							
OPERATING							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
<u>OPERATING COSTS</u>							
Operations	38,751	35,425	46,929	55,059	56,194	57,334	58,980
TOTAL OPERATING COSTS	38,751	35,425	46,929	55,059	56,194	57,334	58,980
*Percentage Increase over prior year	40.3%	6.5%	21.1%	17.3%	2.1%	2.0%	2.9%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	3,264	3,264	-	-	-	-	-
Transfer to Operating Reserve	-	3,326	-	-	-	-	-
TOTAL TRANSFERS	3,264	6,590	-	-	-	-	-
TOTAL EXPENDITURES	42,015	42,015	46,929	55,059	56,194	57,334	58,980
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	1,725	1,725	2,368	2,486	2,611	2,741	2,878
TOTAL REVENUE	1,725	1,725	2,368	2,486	2,611	2,741	2,878
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(43,740)	(43,740)	(49,297)	(57,545)	(58,805)	(60,076)	(61,858)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(43,740)	(43,740)	(49,297)	(57,545)	(58,805)	(60,076)	(61,858)
*Percentage increase over prior year Requisition	32.8%	32.8%	12.7%	16.7%	2.2%	2.2%	3.0%
TOTAL FUNDING	(42,015)	(42,015)	(46,929)	(55,059)	(56,194)	(57,334)	(58,980)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
EQUIPMENT RESERVE							
Beginning Balance	204	204	215	221	228	235	242
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	2	11	6	7	7	7	7
Ending Balance	205	215	221	228	235	242	249
FACILITIES RESERVE							
Beginning Balance	40,950	40,950	46,437	47,830	49,265	50,743	52,265
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	3,264	3,264	-	-	-	-	-
Interest	332	2,223	1,393	1,435	1,478	1,522	1,568
Ending Balance	44,545	46,437	47,830	49,265	50,743	52,265	53,833
OPERATING RESERVE							
Beginning Balance	3,120	3,120	6,615	6,814	7,018	7,229	7,445
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	3,326	-	-	-	-	-
Interest	23	169	198	204	211	217	223
Ending Balance	3,143	6,615	6,814	7,018	7,229	7,445	7,669
NOTES							
OPERATING:							
1. Cost estimates provided by District of Peachland. Increases to cover contributions to capital reserves to build a new firehall. (\$8K)							
2. Transfers to reserves not required (\$3)							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

030 - Regional Rescue Service							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	2,956,192	3,076,161	3,529,833	3,549,580	3,630,968	3,714,560	3,800,428
TOTAL OPERATING COSTS	2,956,192	3,076,161	3,529,833	3,549,580	3,630,968	3,714,560	3,800,428
*Percentage Increase over prior year	0.9%	-32.6%	19.4%	0.6%	2.3%	2.3%	2.3%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	150,000	150,000	300,000	300,000	300,000	300,000	300,000
Transfer to Operating Reserve	-	341,175	-	-	-	-	-
TOTAL TRANSFERS	150,000	491,175	300,000	300,000	300,000	300,000	300,000
TOTAL COSTS	3,106,192	3,567,337	3,829,833	3,849,580	3,930,968	4,014,560	4,100,428
*Percentage Increase over prior year	0.8%	-25.8%	23.3%	0.5%	2.1%	2.1%	2.1%
<u>Projects</u>							
Costs	530,372	65,000	587,000	-	-	-	-
Funding (excl tax req)	(530,372)	(65,000)	(587,000)	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	3,636,564	3,632,337	4,416,833	3,849,580	3,930,968	4,014,560	4,100,428
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(134,428)	(142,283)	(166,742)	(171,744)	(176,897)	(182,203)	(187,670)
Administrative Recovery	454,094	454,094	540,902	567,947	596,344	626,162	657,470
Provincial Emergency Program	(40,800)	(169,124)	(41,616)	(42,448)	(43,297)	(44,596)	(45,934)
Grants	-	-	(237,000)	-	-	-	-
Miscellaneous revenues	-	-	(200,000)	-	-	-	-
TOTAL REVENUE	278,866	142,687	(104,456)	353,755	376,151	399,362	423,866
<u>TRANSFERS FROM RESERVE</u>	-	-					
From Operating Reserve	(205,000)	(65,000)	(150,000)	-	-	-	-
TAX REQ - CEN OK EAST	(70,259)	(70,103)	(76,527)	(77,280)	(79,188)	(81,151)	(83,180)
TAX REQ - LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(76,849)	(76,114)	(84,486)	(85,317)	(87,424)	(89,591)	(91,832)
TAX REQ - KELOWNA	(2,555,317)	(2,555,844)	(2,876,117)	(2,904,418)	(2,976,130)	(3,049,929)	(3,126,194)
TAX REQ - PEACHLAND	(107,599)	(107,837)	(120,784)	(121,972)	(124,984)	(128,083)	(131,286)
TAX REQ - LAKE COUNTRY	(287,350)	(285,883)	(315,087)	(318,188)	(326,044)	(334,129)	(342,484)
TAX REQ - WEST KELOWNA	(613,057)	(614,243)	(689,377)	(696,161)	(713,349)	(731,038)	(749,318)
TOTAL REQUISITION	(3,710,430)	(3,710,024)	(4,162,377)	(4,203,335)	(4,307,118)	(4,413,922)	(4,524,294)
*Percentage increase over prior year Requisition	11.6%	11.8%	12.2%	1.0%	2.5%	2.5%	2.5%
TOTAL FUNDING	(3,636,564)	(3,632,337)	(4,416,833)	(3,849,580)	(3,930,968)	(4,014,560)	(4,100,428)
Surplus/(Deficit)*	-	-	-	-	-	-	-

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

030 - Regional Rescue Service							
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
8504 - Capital Assets Under \$50K	85,425	54,111	51,973	159,878	81,885	113,506	257,293
8506 - Radio Infrastructure	432,300	-	566,500	158,250	158,250	237,850	158,250
8508 - Fire Boat	454,100	493,524	38,000	38,000	38,000	38,000	38,000
8514 - COSAR Building	400,000	-	4,000,000	-	-	-	-
8516 - Vehicles	-	-	120,750	-	-	26,250	-
TOTAL EXPENDITURES	1,371,825	547,635	4,777,223	356,128	278,135	415,606	453,543
<u>FUNDING SOURCES</u>							
Borrowing	(454,100)	(470,330)	-	-	-	-	-
Proceeds of sale	-	(23,194)	-	-	-	-	-
Other Grant	(400,000)	-	(4,212,170)	-	-	-	-
Transfer From Equipment Replacement Fund	(517,725)	(54,111)	(565,053)	(356,128)	(278,135)	(415,606)	(453,543)
Transfer From Capital Replacement Fund	-	-	-	-	-	-	-
TOTAL FUNDING	(1,371,825)	(547,635)	(4,777,223)	(356,128)	(278,135)	(415,606)	(453,543)
Check	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	351,160	351,160	487,797	237,377	188,371	215,887	106,757
Uses (transfer from)	(517,725)	(32,429)	(565,053)	(356,128)	(278,135)	(415,606)	(453,543)
Funding (transfer to)	150,000	150,000	300,000	300,000	300,000	300,000	300,000
Interest	-	19,065	14,634	7,121	5,651	6,477	3,203
Ending Balance	(16,565)	487,797	237,377	188,371	215,887	106,757	(43,583)
OPERATING RESERVE							
Beginning Balance	622,529	622,529	932,503	810,478	834,793	859,836	885,631
Uses (transfer from)	(50,000)	(65,000)	(150,000)	-	-	-	-
Funding (transfer to)	-	341,175	-	-	-	-	-
Interest	4,294	33,799	27,975	24,314	25,044	25,795	26,569
Ending Balance	576,823	932,503	810,478	834,793	859,836	885,631	912,200
NOTES							
<u>OPERATING:</u>							
1. Inflationary wage adjustments (\$40K)							
2. Increasing radio maintenance costs (\$16K)							
3. Increases for Emergency Social Services - training and stipends (\$11K)							
4. Increases in training costs for fire rescue (\$57K)							
5. Increase in fees for program administration (\$84K)							
6. Increasing costs for fuel and maintenance of marine rescue units (\$27K)							
7. Budget added for marine surveyor (\$15K)							
8. Administration overhead fees increased to reflect increasing budgets (\$87K)							
<u>CAPITAL:</u>							
8506: Repairs to the Blue Grouse repeater (\$250K - \$212K funded through EAF)							
8506: Upgrades to the Blue Grouse, Little White & Spionkopje repeater sites (\$950K over five years)							
8514: New building for COSAR - funded from Growing Community Funds (\$3.6M)							
8516: Passenger van for ESS (\$121K)							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

031 - 911 Emergency Number							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	1,519,790	1,532,389	1,658,158	1,708,450	1,792,719	1,881,160	1,973,981
TOTAL OPERATING COSTS	1,519,790	1,532,389	1,658,158	1,708,450	1,792,719	1,881,160	1,973,981
*Percentage Increase over prior year	3.1%	3.2%	9.1%	3.0%	4.9%	4.9%	4.9%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	13,236	-	-	-	-	-
TOTAL TRANSFERS	-	13,236	-	-	-	-	-
TOTAL EXPENDITURES	1,519,790	1,545,625	1,658,158	1,708,450	1,792,719	1,881,160	1,973,981
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(1,128,826)	(1,164,624)	(1,245,227)	(1,333,706)	(1,396,466)	(1,464,917)	(1,536,746)
Administration Overhead Recovery	151,016	151,016	151,538	159,115	167,071	175,424	184,195
Other	-	(25,810)	-	-	-	-	-
TOTAL REVENUE	(977,810)	(1,039,418)	(1,093,689)	(1,174,591)	(1,229,395)	(1,289,493)	(1,352,551)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(30,000)	-	-	-	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(10,263)	(9,565)	(9,826)	(9,815)	(10,357)	(10,878)	(11,425)
TAX REQ - CEN OK WEST	(11,225)	(10,385)	(10,848)	(10,836)	(11,434)	(12,009)	(12,613)
TAX REQ - KELOWNA	(373,254)	(348,727)	(369,307)	(368,886)	(389,245)	(408,829)	(429,396)
TAX REQ - PEACHLAND	(15,717)	(14,714)	(15,509)	(15,491)	(16,346)	(17,169)	(18,033)
TAX REQ - LAKE COUNTRY	(41,973)	(39,007)	(40,459)	(40,413)	(42,643)	(44,789)	(47,042)
TAX REQ - WEST KELOWNA	(89,549)	(83,809)	(88,519)	(88,418)	(93,298)	(97,992)	(102,922)
TOTAL REQUISITION	(541,980)	(506,207)	(534,469)	(533,859)	(563,323)	(591,667)	(621,430)
*Percentage increase over prior year Requisition	19.5%	5.8%	-1.4%	-0.1%	5.5%	5.0%	5.0%
TOTAL FUNDING	(1,519,790)	(1,545,625)	(1,658,158)	(1,708,450)	(1,792,719)	(1,881,160)	(1,973,981)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	6,392	6,392	6,739	6,941	7,150	7,364	7,585
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	48	347	202	208	214	221	228
Ending Balance	6,440	6,739	6,941	7,150	7,364	7,585	7,812
OPERATING RESERVE							
Beginning Balance	262,662	262,662	290,158	268,863	276,929	285,237	293,794
Uses (transfer from)	-	-	(30,000)	-	-	-	-
Funding (transfer to)	-	13,236	-	-	-	-	-
Interest	1,970	14,260	8,705	8,066	8,308	8,557	8,814
Ending Balance	264,632	290,158	268,863	276,929	285,237	293,794	302,608
NOTES							
OPERATING: 1. Increase in Ecomm contract costs (\$94K) 2. Operating project costs for the legal review of the NG911 contract in 2025 (\$30K) 3. Inflationary adjustments for wages (\$16K)							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

039 - Alarm Control							
OPERATING							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
<u>OPERATING COSTS</u>							
Operations	193,199	184,201	204,425	211,948	219,753	227,850	236,250
TOTAL OPERATING COSTS	193,199	382,255	204,425	211,948	219,753	227,850	236,250
*Percentage Increase over prior year	2.9%	35.4%	5.8%	3.7%	3.7%	3.7%	3.7%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	5,610	5,610	5,722	5,894	6,071	6,253	6,440
TOTAL TRANSFERS	5,610	5,610	5,722	5,894	6,071	6,253	6,440
TOTAL EXPENDITURES	198,809	387,865	210,147	217,842	225,824	234,102	242,690
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(244,447)	(433,503)	(258,794)	(268,921)	(279,457)	(290,417)	(301,821)
Administration Overhead Recovery	45,638	45,638	48,647	51,079	53,633	56,315	59,131
TOTAL REVENUE	(198,809)	(387,865)	(210,147)	(217,842)	(225,824)	(234,102)	(242,690)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	(198,809)	(387,865)	(210,147)	(217,842)	(225,824)	(234,102)	(242,690)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
EQUIPMENT RESERVE							
Beginning Balance	30,755	30,755	38,035	44,898	52,139	59,774	67,820
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	5,610	5,610	5,722	5,894	6,071	6,253	6,440
Interest	231	1,670	1,141	1,347	1,564	1,793	2,035
Ending Balance	36,596	38,035	44,898	52,139	59,774	67,820	76,295
NOTES							
<u>OPERATING:</u>							
1. Inflationary wage adjustments (\$11K)							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

040 - Crime Stoppers							
OPERATING							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
<u>OPERATING COSTS</u>							
Operations	261,852	245,006	295,495	303,828	315,603	327,838	340,550
TOTAL OPERATING COSTS	261,852	245,006	295,495	303,828	315,603	327,838	340,550
*Percentage Increase over prior year	4.7%	-0.5%	12.8%	2.8%	3.9%	3.9%	3.9%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	21,930	38,793	-	-	-	-	-
TOTAL TRANSFERS	21,930	38,793	-	-	-	-	-
TOTAL EXPENDITURES	283,782	283,799	295,495	303,828	315,603	327,838	340,550
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(12,421)	(12,476)	(14,348)	(14,778)	(15,222)	(15,678)	(16,149)
Administration Overhead Recovery	71,484	71,484	77,023	80,874	84,918	89,164	93,622
TOTAL REVENUE	59,063	59,008	62,675	66,096	69,696	73,485	77,473
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(6,492)	(6,477)	(6,585)	(6,801)	(7,084)	(7,378)	(7,685)
TAX REQ - CEN OK WEST	(7,101)	(7,033)	(7,270)	(7,509)	(7,821)	(8,146)	(8,485)
TAX REQ - KELOWNA	(236,112)	(236,162)	(247,488)	(255,609)	(266,234)	(277,306)	(288,845)
TAX REQ - PEACHLAND	(9,942)	(9,964)	(10,393)	(10,734)	(11,181)	(11,646)	(12,130)
TAX REQ - LAKE COUNTRY	(26,551)	(26,415)	(27,113)	(28,003)	(29,167)	(30,380)	(31,644)
TAX REQ - WEST KELOWNA	(56,647)	(56,756)	(59,320)	(61,267)	(63,814)	(66,467)	(69,233)
TOTAL REQUISITION	(342,845)	(342,807)	(358,170)	(369,923)	(385,299)	(401,323)	(418,023)
*Percentage increase over prior year Requisition	8.8%	8.8%	4.5%	3.3%	4.2%	4.2%	4.2%
TOTAL FUNDING	(283,782)	(283,799)	(295,495)	(303,828)	(315,603)	(327,838)	(340,550)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
EQUIPMENT RESERVE							
Beginning Balance	47,985	47,985	50,590	52,108	53,671	55,281	56,940
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	360	2,605	1,518	1,563	1,610	1,658	1,708
Ending Balance	48,345	50,590	52,108	53,671	55,281	56,940	58,648
OPERATING RESERVE							
Beginning Balance	150,167	150,167	197,113	203,026	209,117	215,390	221,852
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	21,930	38,793	-	-	-	-	-
Interest	1,126	8,153	5,913	6,091	6,274	6,462	6,656
Ending Balance	173,223	197,113	203,026	209,117	215,390	221,852	228,508
NOTES							
<u>OPERATING:</u>							
1. Inflationary wage adjustments (\$31K)							
2. Removal of transfer to operating reserves. The reserve is at an optimal level. (\$22K)							
3. Increase in Admin OH charges (\$5K)							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

041 - Victims Services							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	550,755	476,690	642,386	659,181	685,000	711,840	739,743
TOTAL OPERATING COSTS	550,755	476,690	642,386	659,181	685,000	711,840	739,743
*Percentage Increase over prior year	16.9%	-3.8%	16.6%	2.6%	3.9%	3.9%	3.9%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	10,200	10,200	10,404	10,716	11,038	11,369	11,710
TOTAL TRANSFERS	10,200	123,733	10,404	10,716	11,038	11,369	11,710
TOTAL COSTS	560,955	600,424	652,790	669,898	696,037	723,209	751,453
*Percentage Increase over prior year	16.6%	18.8%	16.4%	2.6%	3.9%	3.9%	3.9%
<u>Projects</u>							
Costs	-	-	9,960	-	-	-	-
Funding (excl tax req)	-	-	(9,960)	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	560,955	600,424	662,750	669,898	696,037	723,209	751,453
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(18,646)	(18,721)	(23,832)	(24,547)	(25,283)	(26,042)	(26,823)
Administration Overhead Recovery	168,200	168,200	170,952	179,500	188,475	197,898	207,793
Other	(158,374)	(235,304)	(170,000)	(173,400)	(176,868)	(180,405)	(184,013)
TOTAL REVENUE	(8,820)	(85,825)	(22,880)	(18,447)	(13,677)	(8,549)	(3,043)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(35,000)	-	(44,960)	-	-	-	-
TAX REQ - CEN OK EAST	(9,792)	(9,726)	(10,938)	(11,977)	(12,545)	(13,139)	(13,760)
TAX REQ - CEN OK WEST	(10,711)	(10,558)	(12,075)	(13,223)	(13,850)	(14,506)	(15,191)
TAX REQ - KELOWNA	(356,143)	(354,498)	(411,071)	(450,139)	(471,497)	(493,815)	(517,136)
TAX REQ - PEACHLAND	(14,996)	(14,958)	(17,263)	(18,904)	(19,801)	(20,738)	(21,717)
TAX REQ - LAKE COUNTRY	(40,049)	(39,656)	(45,034)	(49,314)	(51,654)	(54,099)	(56,654)
TAX REQ - WEST KELOWNA	(85,444)	(85,203)	(98,530)	(107,894)	(113,013)	(118,363)	(123,952)
TOTAL REQUISITION	(517,136)	(514,599)	(594,910)	(651,450)	(682,360)	(714,660)	(748,410)
*Percentage increase over prior year Requisition	30.3%	29.7%	15.0%	9.5%	4.7%	4.7%	4.7%
TOTAL FUNDING	(560,955)	(600,424)	(662,750)	(669,898)	(696,037)	(723,209)	(751,453)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
5503 - Capital Assets Under \$50K	60,150	-	-	63,000	-	-	-
TOTAL EXPENDITURES	60,150	-	-	63,000	-	-	-
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(18,000)	-	-	-	-	-	-
Transfer From Equipment Replacement Fund	(42,150)	-	-	(63,000)	-	-	-
TOTAL FUNDING	(60,150)	-	-	(63,000)	-	-	-
Check	-	-	-	-	-	-	-

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	67,525	67,525	81,391	94,237	44,780	57,161	70,245
Uses (transfer from)	(42,150)	-	-	(63,000)	-	-	-
Funding (transfer to)	10,200	10,200	10,404	10,716	11,038	11,369	11,710
Interest	506	3,666	2,442	2,827	1,343	1,715	2,107
Ending Balance	36,082	81,391	94,237	44,780	57,161	70,245	84,062
OPERATING RESERVE							
Beginning Balance	183,329	183,329	306,815	271,060	279,192	287,567	296,195
Uses (transfer from)	(35,000)	-	(44,960)	-	-	-	-
Interest	1,375	9,953	9,204	8,132	8,376	8,627	8,886
Ending Balance	149,704	306,815	271,060	279,192	287,567	296,195	305,080
NOTES							
OPERATING:							
1. Inflationary wage adjustments (\$56K)							
2. Budget for standby wages added to reflect historical spending (\$28K)							
3. Budget for relief and overtime wages increased to reflect historical spending (\$7K)							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

042 - Crime Prevention							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	175,681	150,683	179,239	187,275	194,267	201,523	209,054
TOTAL OPERATING COSTS	175,681	150,683	179,239	187,275	194,267	201,523	209,054
*Percentage Increase over prior year	3.9%	-2.9%	2.0%	4.5%	3.7%	3.7%	3.7%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	5,100	5,100	5,202	5,358	5,519	5,684	5,855
TOTAL TRANSFERS	5,100	65,859	5,202	5,358	5,519	5,684	5,855
TOTAL EXPENDITURES	180,781	216,542	184,441	192,633	199,786	207,207	214,909
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(7,394)	(7,425)	(8,513)	(8,768)	(9,031)	(9,302)	(9,581)
Administration Overhead Recovery	50,699	50,699	56,581	59,410	62,381	65,500	68,775
TOTAL REVENUE	43,305	(12,478)	48,068	50,642	53,349	56,197	59,193
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(20,000)	-	(20,000)	(15,000)	(10,000)	(5,000)	-
TAX REQ - CEN OK EAST	(11,869)	(11,840)	(12,031)	(12,923)	(13,765)	(14,629)	(15,518)
TAX REQ - CEN OK WEST	(12,748)	(12,560)	(13,012)	(13,977)	(14,887)	(15,822)	(16,783)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	(18,242)	(18,312)	(19,038)	(20,450)	(21,781)	(23,149)	(24,556)
TAX REQ - LAKE COUNTRY	(49,705)	(49,442)	(50,651)	(54,409)	(57,950)	(61,590)	(65,331)
TAX REQ - WEST KELOWNA	(111,521)	(111,910)	(117,778)	(126,516)	(134,751)	(143,214)	(151,914)
TOTAL REQUISITION	(204,086)	(204,064)	(212,509)	(228,275)	(243,135)	(258,404)	(274,102)
*Percentage increase over prior year Requisition	5.3%	5.3%	4.1%	7.4%	6.5%	6.3%	6.1%
TOTAL FUNDING	(180,781)	(216,542)	(184,441)	(192,633)	(199,786)	(207,207)	(214,909)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	26,040	26,040	32,554	38,732	45,252	52,129	59,377
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	5,100	5,100	5,202	5,358	5,519	5,684	5,855
Interest	195	1,414	977	1,162	1,358	1,564	1,781
Ending Balance	31,335	32,554	38,732	45,252	52,129	59,377	67,013
OPERATING RESERVE							
Beginning Balance	181,380	181,380	251,986	239,546	231,732	228,684	230,545
Uses (transfer from)	(20,000)	-	(20,000)	(15,000)	(10,000)	(5,000)	-
Interest	1,360	9,848	7,560	7,186	6,952	6,861	6,916
Ending Balance	162,740	251,986	239,546	231,732	228,684	230,545	237,461
NOTES							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

043 - Business Licenses							
OPERATING							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
<u>OPERATING COSTS</u>							
Operations	20,720	19,169	23,037	23,861	24,715	25,599	26,517
TOTAL OPERATING COSTS	20,720	19,169	23,037	23,861	24,715	25,599	26,517
*Percentage Increase over prior year	-66.6%	-27.1%	11.2%	3.6%	3.6%	3.6%	3.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL EXPENDITURES	20,720	19,169	23,037	23,861	24,715	25,599	26,517
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(39,221)	(34,707)	(27,895)	(28,962)	(30,071)	(31,223)	(32,422)
Administration Overhead Recovery	18,501	18,501	4,858	5,101	5,356	5,624	5,905
TOTAL REVENUE	(20,720)	(16,206)	(23,037)	(23,861)	(24,715)	(25,599)	(26,517)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	(2,963)	-	-	-	-	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition							
TOTAL FUNDING	(20,720)	(19,169)	(23,037)	(23,861)	(24,715)	(25,599)	(26,517)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
EQUIPMENT RESERVE							
Beginning Balance	36,111	36,111	38,071	39,213	40,390	41,601	42,849
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	271	1,961	1,142	1,176	1,212	1,248	1,285
Ending Balance	36,381	38,071	39,213	40,390	41,601	42,849	44,135
OPERATING RESERVE							
Beginning Balance	26,731	26,731	25,219	25,976	26,755	27,557	28,384
Uses (transfer from)	-	(2,963)	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	200	1,451	757	779	803	827	852
Ending Balance	26,931	25,219	25,976	26,755	27,557	28,384	29,236
NOTES							
<u>OPERATING:</u>							
1. Inflationary adjustment for wages (\$1K)							
2. Increase in overtime budget to reflect historical spending (\$1K)							
3. Admin OH reduced to reflect decrease in operational budget in 2024 (\$13K)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

044 - Building Inspection							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	900,282	646,931	940,615	970,952	1,008,652	1,047,831	1,088,548
TOTAL OPERATING COSTS	900,282	646,931	940,615	970,952	1,008,652	1,047,831	1,088,548
*Percentage Increase over prior year	35.6%	1.8%	4.5%	3.2%	3.9%	3.9%	3.9%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	50,000	130,000	50,000	50,000	50,000	50,000	50,000
Transfer to Operating Reserve	-	43,111	-	-	-	-	-
TOTAL TRANSFERS	50,000	173,111	50,000	50,000	50,000	50,000	50,000
TOTAL EXPENDITURES	950,282	820,042	990,615	1,020,952	1,058,652	1,097,831	1,138,548
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(485,000)	(759,797)	(585,000)	(602,550)	(620,627)	(639,245)	(658,423)
Administration Overhead Recovery	188,749	188,749	204,848	215,090	225,845	237,137	248,994
Other	(6,000)	(3,110)	(5,202)	(5,306)	(5,412)	(5,520)	(5,686)
TOTAL REVENUE	(302,251)	(574,158)	(385,354)	(392,766)	(400,194)	(407,629)	(415,115)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(402,147)	-	(299,154)	(236,079)	(169,762)	(100,000)	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(118,552)	(119,259)	(147,057)	(188,372)	(234,774)	(283,539)	(347,544)
TAX REQ - CEN OK WEST	(127,332)	(126,625)	(159,050)	(203,735)	(253,922)	(306,664)	(375,889)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(245,884)	(245,884)	(306,107)	(392,107)	(488,696)	(590,203)	(723,433)
*Percentage increase over prior year Requisition	347.1%	348.8%	24.5%	28.1%	24.6%	20.8%	22.6%
TOTAL FUNDING	(950,282)	(820,042)	(990,615)	(1,020,952)	(1,058,652)	(1,097,831)	(1,138,548)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
5505 - Vehicle	68,171	113,623	-	66,860	-	-	-
TOTAL EXPENDITURES	68,171	113,623	-	66,860	-	-	-
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(5,000)	-	-	-	-	-	-
Transfer From Equipment Replacement Fund	(63,171)	(113,623)	-	(66,860)	-	-	-
TOTAL FUNDING	(68,171)	(113,623)	-	(66,860)	-	-	-
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

044 - Building Inspection							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	52,117	52,117	31,324	82,263	67,871	119,907	173,505
Uses (transfer from)	(63,171)	(113,623)	-	(66,860)	-	-	-
Funding (transfer to)	50,000	90,000	50,000	50,000	50,000	50,000	50,000
Interest	391	2,830	940	2,468	2,036	3,597	5,205
Ending Balance	39,337	31,324	82,263	67,871	119,907	173,505	228,710
BUILDING INSPECTION OPERATING RESERVE							
Beginning Balance	1,195,380	1,195,380	1,343,391	1,084,538	880,995	737,663	659,793
Uses (transfer from)	(402,147)	-	(299,154)	(236,079)	(169,762)	(100,000)	-
Funding (transfer to)	-	83,111	-	-	-	-	-
Interest	8,965	64,900	40,302	32,536	26,430	22,130	19,794
Ending Balance	802,198	1,343,391	1,084,538	880,995	737,663	659,793	679,587
BYLAW ENFORCEMENT OPERATING RESERVE							
Beginning Balance	5,840	5,840	6,157	6,342	6,532	6,728	6,930
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	44	317	185	190	196	202	208
Ending Balance	5,884	6,157	6,342	6,532	6,728	6,930	7,138
NOTES							
OPERATING: 1. Inflationary wage increases (\$75K) 2. Increase in training & education budgets for new employees (\$3K) 3. Increase in legal fees (\$2K) 4. Admin OH increase related to new FTEs (\$16K)							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

046 - Dog Control							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	1,783,249	1,615,585	1,904,081	1,956,947	2,017,803	2,087,292	2,163,263
TOTAL OPERATING COSTS	1,783,249	1,615,585	1,904,081	1,956,947	2,017,803	2,087,292	2,163,263
*Percentage Increase over prior year	15.0%	8.4%	6.8%	2.8%	3.1%	3.4%	3.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Transfer to Capital Facilities Reserve	35,000	35,000	35,000	35,000	35,000	35,000	35,000
TOTAL TRANSFERS	70,000	199,788	70,000	86,000	86,000	86,000	86,000
TOTAL COSTS	1,853,249	1,815,374	1,974,081	2,042,947	2,103,803	2,173,292	2,249,263
*Percentage Increase over prior year	14.3%	13.3%	6.5%	3.5%	3.0%	3.3%	3.5%
<u>Projects</u>							
Costs	-	-	99,450	5,150	2,100	-	-
Funding (excl tax req)	-	-	(99,450)	(5,150)	(2,100)	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	1,853,249	1,815,374	2,073,531	2,048,097	2,105,903	2,173,292	2,249,263
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(627,300)	(594,426)	(639,846)	(659,041)	(678,813)	(699,177)	(720,152)
Administration Overhead Recovery	469,896	469,896	521,566	547,644	575,027	603,778	633,967
TOTAL REVENUE	(157,404)	(124,530)	(118,280)	(111,397)	(103,786)	(95,399)	(86,186)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(5,000)	-	(99,450)	(5,150)	(2,100)	-	-
TAX REQ - CEN OK EAST	(32,017)	(31,958)	(34,119)	(35,512)	(36,771)	(38,203)	(39,769)
TAX REQ - CEN OK WEST	(35,020)	(34,690)	(37,668)	(39,206)	(40,595)	(42,176)	(43,905)
TAX REQ - KELOWNA	(1,164,460)	(1,164,793)	(1,282,320)	(1,334,661)	(1,381,970)	(1,435,781)	(1,494,642)
TAX REQ - PEACHLAND	(49,033)	(49,150)	(53,852)	(56,050)	(58,036)	(60,296)	(62,768)
TAX REQ - LAKE COUNTRY	(130,945)	(130,299)	(140,482)	(146,216)	(151,399)	(157,294)	(163,743)
TAX REQ - WEST KELOWNA	(279,370)	(279,954)	(307,360)	(319,905)	(331,245)	(344,143)	(358,251)
TOTAL REQUISITION	(1,690,845)	(1,690,844)	(1,855,801)	(1,931,550)	(2,000,017)	(2,077,893)	(2,163,077)
*Percentage increase over prior year Requisition	29.2%	29.2%	9.8%	4.1%	3.5%	3.9%	4.1%
TOTAL FUNDING	(1,853,249)	(1,815,374)	(2,073,531)	(2,048,097)	(2,105,903)	(2,173,292)	(2,249,263)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
5504 - Capital Assets Under \$50K	18,695	-	50,300	-	-	-	-
5509 - HVAC Replacement	84,087	116,972	-	-	-	-	-
5510 - Vehicles	79,800	137,979	90,518	-	-	-	-
TOTAL EXPENDITURES	182,582	254,950	140,818	-	-	-	-
<u>FUNDING SOURCES</u>							
Proceeds of Sale	-	(93)	-	-	-	-	-
Miscellaneous Grant	-	(82,500)	-	-	-	-	-
Transfer From Equipment Replacement Fund	(79,800)	(137,886)	(90,518)	-	-	-	-
Transfer From Capital Facilities Reserve	(102,782)	(34,472)	(50,300)	-	-	-	-
		-					
TOTAL FUNDING	(182,582)	(254,950)	(140,818)	-	-	-	-
Check	-	-	-	-	-	-	-

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

046 - Dog Control							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	158,891	158,891	64,632	11,053	46,384	82,776	120,259
Uses (transfer from)	(79,800)	(137,886)	(90,518)	-	-	-	-
Funding (transfer to)	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Interest	1,216	8,627	1,939	332	1,392	2,483	3,608
Ending Balance	115,307	64,632	11,053	46,384	82,776	120,259	158,867
FACILITIES RESERVE							
Beginning Balance	269,288	269,288	284,437	277,670	321,000	365,630	411,599
Uses (transfer from)	(102,782)	(34,472)	(50,300)	-	-	-	-
Funding (transfer to)	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Interest	2,020	14,620	8,533	8,330	9,630	10,969	12,348
Ending Balance	203,526	284,437	277,670	321,000	365,630	411,599	458,947
OPERATING RESERVE							
Beginning Balance	486,066	486,066	642,244	562,062	589,774	621,367	656,008
Uses (transfer from)	(5,000)	-	(99,450)	(5,150)	(2,100)	-	-
Funding (transfer to)	-	129,788	-	16,000	16,000	16,000	16,000
Interest	3,645	26,390	19,267	16,862	17,693	18,641	19,680
Ending Balance	484,712	642,244	562,062	589,774	621,367	656,008	691,688
NOTES							
OPERATING: 1. Inflationary wage adjustments (\$70K) 2. Budget for standby wages added to reflect historical spending (\$28K) 3. Inflationary adjustments for ongoing contracts (\$9K) 4. Increases to maintenance and equipment budgets to reflect increasing costs (\$9K) 5. Operating project for a service review (\$80K) 6. Operating projects for radio replacements and security system upgrades (\$19K) 6. Admin OH increase resulting from 2024 budget increase (\$52K)							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

047 - Mosquito Control							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	228,402	205,023	230,969	237,958	245,159	252,578	260,223
TOTAL OPERATING COSTS	228,402	205,023	230,969	237,958	245,159	252,578	260,223
*Percentage Increase over prior year	2.1%	2.1%	1.1%	3.0%	3.0%	3.0%	3.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	5,913	-	-	-	-	-
TOTAL TRANSFERS	-	5,913	-	-	-	-	-
TOTAL EXPENDITURES	228,402	210,935	230,969	237,958	245,159	252,578	260,223
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(37,978)	(25,511)	(38,125)	(38,276)	(38,429)	(38,619)	(39,778)
Administration Overhead Recovery	25,114	25,114	25,717	27,003	28,353	29,771	31,259
Engineering Administration Overhead Recovery	12,301	12,301	17,815	18,706	19,641	20,623	21,655
TOTAL REVENUE	(564)	11,904	5,407	7,433	9,566	11,775	13,136
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(5,000)	-	(8,000)	(10,000)	-	-	-
TAX REQ - CEN OK EAST	(5,775)	(6,450)	(6,378)	(6,574)	(7,114)	(7,383)	(7,634)
TAX REQ - KELOWNA	(193,913)	(190,505)	(196,468)	(202,504)	(219,136)	(227,419)	(235,166)
TAX REQ - LAKE COUNTRY	(19,826)	(22,179)	(21,871)	(22,543)	(24,394)	(25,316)	(26,179)
TAX REQ - WEST KELOWNA	(3,326)	(3,705)	(3,659)	(3,771)	(4,081)	(4,235)	(4,379)
TOTAL REQUISITION	(222,838)	(222,839)	(228,376)	(235,391)	(254,724)	(264,353)	(273,359)
*Percentage increase over prior year Requisition	-0.3%	-0.3%	2.5%	3.1%	8.2%	3.8%	3.4%
TOTAL FUNDING	(228,402)	(210,935)	(230,969)	(237,958)	(245,159)	(252,578)	(260,223)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	43,056	43,056	45,393	46,755	48,158	49,603	51,091
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	323	2,338	1,362	1,403	1,445	1,488	1,533
Ending Balance	43,379	45,393	46,755	48,158	49,603	51,091	52,623
OPERATING RESERVE							
Beginning Balance	89,256	89,256	100,015	95,015	87,865	90,501	93,216
Uses (transfer from)	(5,000)	-	(8,000)	(10,000)	-	-	-
Funding (transfer to)	-	5,913	-	-	-	-	-
Interest	669	4,846	3,000	2,850	2,636	2,715	2,796
Ending Balance	84,925	100,015	95,015	87,865	90,501	93,216	96,013
NOTES							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

049 - Prohibited Animal Control							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	1,405	13	1,408	788	812	836	861
TOTAL OPERATING COSTS	1,405	13	1,408	788	812	836	861
*Percentage Increase over prior year	36.5%	-41.7%	0.2%	-44.0%	3.0%	3.0%	3.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	1,392	-	-	-	-	-
TOTAL TRANSFERS	-	1,392	-	-	-	-	-
TOTAL EXPENDITURES	1,405	1,405	1,408	788	812	836	861
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	170	170	232	244	256	269	282
TOTAL REVENUE	170	170	232	244	256	269	282
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(29)	(30)	(31)	(19)	(20)	(21)	(21)
TAX REQ - KELOWNA	(1,251)	(1,236)	(1,288)	(810)	(838)	(867)	(897)
TAX REQ - PEACHLAND	(42)	(43)	(45)	(28)	(29)	(30)	(31)
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	(254)	(266)	(277)	(174)	(180)	(187)	(193)
TOTAL REQUISITION	(1,575)	(1,575)	(1,640)	(1,032)	(1,067)	(1,105)	(1,143)
*Percentage increase over prior year Requisition	25.5%	25.5%	4.1%	-37.1%	3.5%	3.5%	3.5%
TOTAL FUNDING	(1,405)	(1,405)	(1,408)	(788)	(812)	(836)	(861)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	2,405	2,405	3,927	4,045	4,166	4,291	4,420
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	1,392	-	-	-	-	-
Interest	18	131	118	121	125	129	133
Ending Balance	2,423	3,927	4,045	4,166	4,291	4,420	4,553
NOTES							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

050 - Transportation Demand Management							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	14,280	5,808	14,500	14,935	15,383	15,845	16,320
TOTAL OPERATING COSTS	14,280	5,808	14,500	14,935	15,383	15,845	16,320
*Percentage Increase over prior year	0.0%	-24.1%	1.5%	3.0%	3.0%	3.0%	3.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	8,472	-	-	-	-	-
TOTAL TRANSFERS	-	8,472	-	-	-	-	-
TOTAL EXPENDITURES	14,280	14,280	14,500	14,935	15,383	15,845	16,320
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	-	-	-	-	-	-	-
TOTAL REVENUE	-	-	-	-	-	-	-
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(6,885)	(6,928)	(6,966)	(7,175)	(7,390)	(7,612)	(7,840)
TAX REQ - CEN OK WEST	(7,395)	(7,352)	(7,534)	(7,760)	(7,993)	(8,233)	(8,480)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(14,280)	(14,280)	(14,500)	(14,935)	(15,383)	(15,845)	(16,320)
*Percentage increase over prior year Requisition	0.0%	0.0%	1.5%	3.0%	3.0%	3.0%	3.0%
TOTAL FUNDING	(14,280)	(14,280)	(14,500)	(14,935)	(15,383)	(15,845)	(16,320)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	39,914	39,914	50,552	52,069	53,631	55,240	56,897
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	8,472	-	-	-	-	-
Interest	299	2,167	1,517	1,562	1,609	1,657	1,707
Ending Balance	40,213	50,552	52,069	53,631	55,240	56,897	58,604
NOTES							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

051 - Lakeshore Road Improvements							
OPERATING							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
<u>OPERATING COSTS</u>							
Operations	6,034	6,064	6,034	6,034	4,678	-	-
TOTAL OPERATING COSTS	6,034	6,064	6,034	6,034	4,678	-	-
*Percentage Increase over prior year	34.5%	1.0%	0.0%	0.0%	-22.5%	-	-
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	100	115	-	-	-	-	-
TOTAL EXPENDITURES	6,134	6,179	6,034	6,034	4,678	-	-
<u>FUNDING SOURCES (REVENUE)</u>							
Other	-	(45)	-	-	-	-	-
TOTAL REVENUE	-	(45)	-	-	-	-	-
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
PARCEL TAX	(6,134)	(6,134)	(6,034)	(6,034)	(4,678)	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(6,134)	(6,134)	(6,034)	(6,034)	(4,678)	-	-
*Percentage increase over prior year Requisition	36.7%	36.7%	-1.6%	0.0%	-22.5%	-	-
TOTAL FUNDING	(6,134)	(6,179)	(6,034)	(6,034)	(4,678)	-	-
Surplus/(Deficit)*	-	-	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
EQUIPMENT RESERVE							
Beginning Balance	82,373	82,373	86,845	89,450	92,133	94,897	97,744
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	585	4,471	2,605	2,683	2,764	2,847	2,932
Ending Balance	82,958	86,845	89,450	92,133	94,897	97,744	100,677
OPERATING RESERVE							
Beginning Balance	9	9	124	128	132	135	140
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	100	115	-	-	-	-	-
Interest	-	0.32	4	4	4	4	4
Ending Balance	109	124	128	132	135	140	144
NOTES							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

058 - Scotty Heights Street Lights							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	19,301	16,058	19,694	20,297	20,918	21,558	22,219
TOTAL OPERATING COSTS	19,301	16,058	19,694	20,297	20,918	21,558	22,219
*Percentage Increase over prior year	0.1%	1.6%	2.0%	3.1%	3.1%	3.1%	3.1%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	3,242	-	-	-	-	-
TOTAL TRANSFERS	-	3,242	-	-	-	-	-
TOTAL EXPENDITURES	19,301	19,301	19,694	20,297	20,918	21,558	22,219
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	2,223	2,223	2,242	2,354	2,472	2,595	2,725
Engineering Administration Overhead Recovery	1,060	1,060	1,505	1,581	1,660	1,743	1,830
TOTAL REVENUE	3,283	3,283	3,747	3,935	4,132	4,338	4,555
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - LOCAL SERVICE AREA	(22,584)	(22,584)	(23,441)	(24,231)	(25,049)	(25,896)	(26,774)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(22,584)	(22,584)	(23,441)	(24,231)	(25,049)	(25,896)	(26,774)
*Percentage increase over prior year Requisition	-1.6%	-1.6%	3.8%	3.4%	3.4%	3.4%	3.4%
TOTAL FUNDING	(19,301)	(19,301)	(19,694)	(20,297)	(20,918)	(21,558)	(22,219)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	9,596	9,596	13,360	13,761	14,173	14,599	15,037
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	3,242	-	-	-	-	-
Interest	72	521	401	413	425	438	451
Ending Balance	9,668	13,360	13,761	14,173	14,599	15,037	15,488
NOTES							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

070 - Communications							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	659,471	524,595	745,699	775,747	806,421	835,758	865,696
TOTAL OPERATING COSTS	659,471	524,595	745,699	775,747	806,421	835,758	865,696
*Percentage Increase over prior year	10.6%	9.7%	13.1%	4.0%	4.0%	3.6%	3.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	45,000	340,853	45,000	45,000	45,000	45,000	45,000
TOTAL TRANSFERS	45,000	340,853	45,000	45,000	45,000	45,000	45,000
TOTAL COSTS	704,471	865,449	790,699	820,747	851,421	880,758	910,696
*Percentage Increase over prior year	43.1%	22.9%	12.2%	3.8%	3.7%	3.4%	3.4%
<u>Projects</u>							
Costs	108,000	72,869	8,000	45,000	9,000	45,000	10,000
Funding (excl tax req)	-	(72,869)	(8,000)	(45,000)	(9,000)	(45,000)	(10,000)
Net Project Costs (Funded From Tax Req)	108,000	-	-	-	-	-	-
TOTAL EXPENDITURES	812,471	938,317	798,699	865,747	860,421	925,758	920,696
<u>FUNDING SOURCES (REVENUE)</u>							
Administrative Recovery	(853,219)	(906,196)	(830,927)	(862,987)	(895,773)	(927,327)	(959,594)
Administration Overhead Charge	40,748	40,748	40,228	42,240	44,352	46,569	48,898
Grant	-	(72,869)	-	-	-	-	-
TOTAL REVENUE	(812,471)	(938,317)	(790,699)	(820,747)	(851,421)	(880,758)	(910,696)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(8,000)	(45,000)	(9,000)	(45,000)	(10,000)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	(812,471)	(938,317)	(798,699)	(865,747)	(860,421)	(925,758)	(920,696)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	300,547	300,547	657,717	714,449	735,882	793,959	817,777
Uses (transfer from)	-	-	(8,000)	(45,000)	(9,000)	(45,000)	(10,000)
Funding (transfer to)	45,000	340,853	45,000	45,000	45,000	45,000	45,000
Interest	2,254	16,317	19,732	21,433	22,076	23,819	24,533
Ending Balance	347,801	657,717	714,449	735,882	793,959	817,777	877,311
NOTES							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

085 - Ellison Transit Services							
OPERATING							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
<u>OPERATING COSTS</u>							
Operations	32,503	33,173	37,245	39,107	41,063	43,116	45,272
TOTAL OPERATING COSTS	32,503	33,173	37,245	39,107	41,063	43,116	45,272
*Percentage Increase over prior year	30.1%	37.9%	14.6%	5.0%	5.0%	5.0%	5.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	19	-	-	-	-	-
TOTAL TRANSFERS	-	19	-	-	-	-	-
TOTAL EXPENDITURES	32,503	33,192	37,245	39,107	41,063	43,116	45,272
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(9,000)	(12,689)	(9,180)	(9,364)	(9,551)	(9,742)	(10,034)
Administration Overhead Recovery	2,748	2,748	3,575	3,754	3,941	4,139	4,345
TOTAL REVENUE	(6,252)	(9,941)	(5,605)	(5,610)	(5,609)	(5,603)	(5,689)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(3,000)	-	(6,000)	(5,000)	(4,000)	(3,000)	(2,000)
TAX REQ -LOCAL SERV AREA	(23,251)	(23,251)	(25,640)	(28,497)	(31,453)	(34,512)	(37,583)
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(23,251)	(23,251)	(25,640)	(28,497)	(31,453)	(34,512)	(37,583)
*Percentage increase over prior year Requisition	4.8%	4.8%	10.3%	11.1%	10.4%	9.7%	8.9%
TOTAL FUNDING	(32,503)	(33,192)	(37,245)	(39,107)	(41,063)	(43,116)	(45,272)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
OPERATING RESERVE							
Beginning Balance	66,998	66,998	70,655	66,775	63,778	61,692	60,542
Uses (transfer from)	(3,000)	-	(6,000)	(5,000)	(4,000)	(3,000)	(2,000)
Funding (transfer to)	-	19	-	-	-	-	-
Interest	502	3,638	2,120	2,003	1,913	1,851	1,816
Ending Balance	64,501	70,655	66,775	63,778	61,692	60,542	60,359
NOTES							
<u>OPERATING:</u>							
1. Budget provided by BC Transit (\$5K). Operating reserves used to spread increase over five years.							
2. Planned use of operating reserves to smooth increases over multiple years.							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

091 - Effluent/Water Disposal							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	479,645	568,758	526,233	540,414	551,874	563,597	575,590
TOTAL OPERATING COSTS	479,645	568,758	526,233	540,414	551,874	563,597	575,590
*Percentage Increase over prior year	-42.6%	-46.6%	9.7%	2.7%	2.1%	2.1%	2.1%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	509,631	504,292	524,464	540,198	551,002	562,022	573,262
Transfer to Operating Reserve	119,553	119,553	121,558	123,927	122,829	121,529	95,100
TOTAL TRANSFERS	629,184	623,845	646,022	664,125	673,831	683,551	668,362
TOTAL EXPENDITURES	1,108,829	1,192,603	1,172,255	1,204,539	1,225,706	1,247,149	1,243,952
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(1,248,200)	(1,157,612)	(1,265,100)	(1,302,027)	(1,328,068)	(1,354,629)	(1,356,806)
Administration Overhead Recovery	93,432	93,432	55,433	58,205	61,115	64,171	67,379
Engineering Administration Overhead Recovery	45,939	45,939	37,412	39,283	41,247	43,309	45,475
TOTAL REVENUE	(1,108,829)	(1,018,241)	(1,172,255)	(1,204,539)	(1,225,706)	(1,247,149)	(1,243,952)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	(174,362)	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	(1,108,829)	(1,192,603)	(1,172,255)	(1,204,539)	(1,225,706)	(1,247,149)	(1,243,952)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9532 - DLC Septage Facility	509,631	504,292	524,464	540,198	551,002	562,022	573,262
TOTAL EXPENDITURES	509,631	504,292	524,464	540,198	551,002	562,022	573,262
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	(509,631)	(504,292)	(524,464)	(540,198)	(551,002)	(562,022)	(573,262)
TOTAL FUNDING	(509,631)	(504,292)	(524,464)	(540,198)	(551,002)	(562,022)	(573,262)
Check	-	-	-	-	-	-	-

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

091 - Effluent/Water Disposal							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	5,979	5,979	6,304	6,493	6,688	6,889	7,095
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	45	325	189	195	201	207	213
Ending Balance	6,024	6,304	6,493	6,688	6,889	7,095	7,308
FACILITIES RESERVE							
Beginning Balance	318,724	318,724	336,028	346,109	356,492	367,187	378,202
Uses (transfer from)	(509,631)	(504,292)	(524,464)	(540,198)	(551,002)	(562,022)	(573,262)
Funding (transfer to)	509,631	504,292	524,464	540,198	551,002	562,022	573,262
Interest	2,390	17,304	10,081	10,383	10,695	11,016	11,346
Ending Balance	321,114	336,028	346,109	356,492	367,187	378,202	389,548
OPERATING RESERVE							
Beginning Balance	54,041	54,041	2,166	123,789	251,429	381,802	514,785
Uses (transfer from)	-	(174,362)	-	-	-	-	-
Funding (transfer to)	119,553	119,553	121,558	123,927	122,829	121,529	95,100
Interest	405	2,934	65	3,714	7,543	11,454	15,444
Ending Balance	174,000	2,166	123,789	251,429	381,802	514,785	625,329
NOTES							
OPERATING:							
1. Inflationary wage adjustments (\$20K)							
2. Contract services costs increased due to increasing septic disposal volumes (\$20K)							
3. Online payments started in 2023. Budget increased to reflect actual costs (\$7K)							
4. Annual increase in transfers to reserves (\$17K)							
5. Funds collected for facility upgrades and transferred to Lake Country were shifted to the capital plan in 2024 resulting in a decrease in the operating plan and a resulting decrease in Admin OH fees for 2025. (\$38K)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

092 - Westside Waste Disposal							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	1,181,764	1,193,582	1,173,735	1,211,418	1,254,940	1,300,373	1,347,777
TOTAL OPERATING COSTS	1,181,764	1,193,582	1,173,735	1,211,418	1,254,940	1,300,373	1,347,777
*Percentage Increase over prior year	-4.6%	13.8%	-0.7%	3.2%	3.6%	3.6%	3.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to 093 Westside Sanitary Landfill	22,000	22,000	30,000	30,000	30,000	30,000	30,000
Transfer to Capital Facilities Reserve	188,830	188,830	217,927	216,268	208,184	199,225	214,861
Transfer to Operating Reserve	-	53,835	-	-	-	-	-
TOTAL TRANSFERS	210,830	264,664	247,927	246,268	238,184	229,225	244,861
TOTAL COSTS	1,392,594	1,458,247	1,421,662	1,457,685	1,493,124	1,529,598	1,592,638
*Percentage Increase over prior year	1.8%	2.2%	2.1%	2.5%	2.4%	2.4%	4.1%
<u>Projects</u>							
Costs	-	-	6,500	-	-	-	200,000
Funding (excl tax req)	-	-	(6,500)	-	-	-	(200,000)
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	1,392,594	1,458,247	1,428,162	1,457,685	1,493,124	1,529,598	1,792,638
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(1,541,991)	(1,607,644)	(1,596,233)	(1,643,509)	(1,691,036)	(1,740,248)	(1,812,726)
Administration Overhead Recovery	223,192	223,192	230,347	241,864	253,958	266,655	279,988
Engineering Administration Overhead Recovery	68,113	68,113	92,178	96,786	101,626	106,707	112,042
TOTAL REVENUE	(1,250,686)	(1,316,339)	(1,273,708)	(1,304,858)	(1,335,453)	(1,366,885)	(1,420,695)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(6,500)	-	-	-	(200,000)
TAX REQ - PARCEL TAX	(141,908)	(141,908)	(147,953)	(152,827)	(157,672)	(162,713)	(171,942)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(141,908)	(141,908)	(147,953)	(152,827)	(157,672)	(162,713)	(171,942)
*Percentage increase over prior year Requisition	3.1%	3.1%	4.3%	3.3%	3.2%	3.2%	5.7%
TOTAL FUNDING	(1,392,594)	(1,458,247)	(1,428,162)	(1,457,685)	(1,493,124)	(1,529,598)	(1,792,638)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
4003 - Capital Assets Under \$50K	101,365	-	102,000	-	-	-	-
4006 - Staff Toilet and Scale House	340,000	-	566,500	250,000	-	-	-
TOTAL EXPENDITURES	441,365	-	668,500	250,000	-	-	-
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	(441,365)	-	(668,500)	(250,000)	-	-	-
TOTAL FUNDING	(441,365)	-	(668,500)	(250,000)	-	-	-
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

092 - Westside Waste Disposal							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	57,124	57,124	60,225	62,032	63,893	65,810	67,784
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	3,101	3,101	1,807	1,861	1,917	1,974	2,034
Ending Balance	60,225	60,225	62,032	63,893	65,810	67,784	69,817
FACILITIES RESERVE							
Beginning Balance	361,811	361,811	570,284	136,819	107,192	318,592	527,375
Uses (transfer from)	(441,365)	-	(668,500)	(250,000)	-	-	-
Funding (transfer to)	188,830	188,830	217,927	216,268	208,184	199,225	214,861
Interest	2,714	19,644	17,109	4,105	3,216	9,558	15,821
Ending Balance	111,989	570,284	136,819	107,192	318,592	527,375	758,056
OPERATING RESERVE							
Beginning Balance	981,867	981,867	1,089,010	1,115,180	1,148,636	1,183,095	1,218,587
Uses (transfer from)	-	-	(6,500)	-	-	-	(200,000)
Funding (transfer to)	-	53,835	-	-	-	-	-
Interest	7,364	53,308	32,670	33,455	34,459	35,493	36,558
Ending Balance	989,231	1,089,010	1,115,180	1,148,636	1,183,095	1,218,587	1,055,145
NOTES							
<u>OPERATING:</u> 1. Inflationary wage adjustments (\$10K) 2. Inflationary adjustments to tipping fee costs (\$13K) 3. Decrease in hauling contract costs (\$16K) 4. Decrease in security service costs from new provider (\$10K) 5. Increases in transfers to capital reserves (\$29K) 6. Increase in transfers to the landfill reserve for extension to closure period (\$8K) 4.Engineering OH rate increase resulting from decrease on expenditure pool costs are allocated over (\$24K)							
<u>CAPITAL:</u> Project 4006 - site prep, replacement of scale house building, new building to house office, bathroom, small equipment.							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

093 - Westside Sanitary Landfill							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	108,623	34,281	31,221	31,778	32,357	32,963	33,589
TOTAL OPERATING COSTS	108,623	34,281	31,221	31,778	32,357	32,963	33,589
*Percentage Increase over prior year	103.7%	-37.5%	-71.3%	1.8%	1.8%	1.9%	1.9%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Closure Reserve Fund	22,000	22,000	30,000	30,000	30,000	30,000	30,000
TOTAL TRANSFERS	22,000	22,000	30,000	30,000	30,000	30,000	30,000
TOTAL COSTS	130,623	56,281	61,221	61,778	62,357	62,963	63,589
*Percentage Increase over prior year	73.4%	-26.7%	-53.1%	0.9%	0.9%	1.0%	1.0%
<u>Projects</u>							
Costs	-	32,562	43,000	-	-	-	-
Funding (excl tax req)	-	(32,562)	(43,000)	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	130,623	88,842	104,221	61,778	62,357	62,963	63,589
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	4,816	4,816	4,995	5,245	5,507	5,782	6,071
Engineering Administration Overhead Recovery	1,612	1,612	2,701	2,836	2,977	3,126	3,283
Other	-	-	-	-	-	-	-
TOTAL REVENUE	6,428	6,428	7,696	8,080	8,484	8,909	9,354
<u>TRANSFERS FROM RESERVE</u>							
From Landfill Closure Fund	(115,051)	(73,271)	(81,916)	(39,858)	(40,842)	(41,871)	(42,943)
From 092 Westside Transfer Station	(22,000)	(22,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
TOTAL TRANSFERS	(137,051)	(95,271)	(111,916)	(69,858)	(70,842)	(71,871)	(72,943)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	(130,623)	(88,842)	(104,221)	(61,778)	(62,357)	(62,963)	(63,589)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
4010 - Landfill Wells	-	-	105,000	-	-	-	-
TOTAL EXPENDITURES	-	-	105,000	-	-	-	-
<u>FUNDING SOURCES</u>							
Transfer from Landfill Closure Fund	-	-	(105,000)	-	-	-	-
TOTAL FUNDING	-	-	(105,000)	-	-	-	-
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

093 - Westside Sanitary Landfill							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	4,145	4,145	4,370	4,501	4,636	4,775	4,918
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	31	225	131	135	139	143	148
Ending Balance	4,176	4,370	4,501	4,636	4,775	4,918	5,066
CLOSURE RESERVE							
Beginning Balance	326,420	326,420	292,871	144,741	139,225	132,560	124,666
Uses (transfer from)	(115,051)	(73,271)	(186,916)	(39,858)	(40,842)	(41,871)	(42,943)
Funding (transfer to)	22,000	22,000	30,000	30,000	30,000	30,000	30,000
Interest	2,448	17,722	8,786	4,342	4,177	3,977	3,740
Ending Balance	235,817	292,871	144,741	139,225	132,560	124,666	115,462
NOTES							
<u>OPERATING:</u>							
1. Increase to transfer to Landfill Reserve to reflect increasing costs (\$8K)							
2. One-time sampling costs in 2024 removed (\$2.5K)							
3. Operating project - new gas monitoring equipment (\$17K)							
<u>CAPITAL:</u>							
Project 4010 - Construction of new monitoring wells onsite							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

094 - Waste Reduction							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	2,090,808	1,624,671	1,983,433	1,847,285	1,895,444	1,945,963	2,038,811
TOTAL OPERATING COSTS	2,090,808	1,624,671	1,983,433	1,847,285	1,895,444	1,945,963	2,038,811
*Percentage Increase over prior year	-2.3%	0.4%	-5.1%	-6.9%	2.6%	2.7%	4.8%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Transfer to Operating Reserve	65,000	104,226	70,000	70,000	70,000	70,000	70,000
TOTAL TRANSFERS	72,000	111,226	77,000	77,000	77,000	77,000	77,000
TOTAL COSTS	2,162,808	1,735,897	2,060,433	1,924,285	1,972,444	2,022,963	2,115,811
*Percentage Increase over prior year	-1.1%	4.3%	-4.7%	-6.6%	2.5%	2.6%	4.6%
<u>Projects</u>							
Costs	75,000	74,950	60,000	40,000	90,000	-	-
Funding (excl tax req)	(75,000)	(74,950)	(60,000)	(40,000)	(90,000)	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	2,237,808	1,810,847	2,120,433	1,964,285	2,062,444	2,022,963	2,115,811
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(1,387,990)	(985,550)	(1,298,416)	(1,514,637)	(1,665,285)	(1,721,475)	(1,819,401)
Administration Overhead Recovery	315,716	315,716	320,349	336,366	353,185	370,844	389,386
Other	(1,042,000)	(1,017,529)	(1,037,000)	(693,000)	(602,000)	(612,000)	(622,000)
TOTAL REVENUE	(2,114,274)	(1,687,363)	(2,015,067)	(1,871,270)	(1,914,100)	(1,962,631)	(2,052,015)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(75,000)	(74,950)	(60,000)	(40,000)	(90,000)	-	-
TAX REQ - PARCEL TAX	(48,534)	(48,534)	(45,366)	(53,015)	(58,344)	(60,332)	(63,796)
TOTAL REQUISITION	(48,534)	(48,534)	(45,366)	(53,015)	(58,344)	(60,332)	(63,796)
*Percentage increase over prior year Requisition	-8.2%	-8.2%	-6.5%	16.9%	10.1%	3.4%	5.7%
TOTAL FUNDING	(2,237,808)	(1,810,847)	(2,120,433)	(1,964,285)	(2,062,444)	(2,022,963)	(2,115,811)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
4005 - Capital Projects	5,150	-	-	-	-	-	-
4008 - Curbside Organics	450,000	-	6,450,000	-	-	-	-
4009 -Curbside Waste Reduction	600,000	-	600,000	-	-	-	-
9528 - Vehicle Renewal Unit 2939	62,000	-	58,000	-	-	-	-
TOTAL EXPENDITURES	1,117,150	-	7,108,000	-	-	-	-
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(18,000)	-	-	-	-	-	-
Transfer From Equipment Replacement Fund	(49,150)	-	(58,000)	-	-	-	-
Other Grants	(1,050,000)	-	(7,050,000)	-	-	-	-
TOTAL FUNDING	(1,117,150)	-	(7,108,000)	-	-	-	-
Check	-	-	-	-	-	-	-

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

094 - Waste Reduction							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	41,139	41,139	50,373	884	7,911	15,148	22,602
Uses (transfer from)	(49,150)	-	(58,000)	-	-	-	-
Funding (transfer to)	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Interest	309	2,234	1,511	27	237	454	678
Ending Balance	(702)	50,373	884	7,911	15,148	22,602	30,281
OPERATING RESERVE							
Beginning Balance	229,389	229,389	271,119	289,252	327,930	317,768	397,301
Uses (transfer from)	(75,000)	(74,950)	(60,000)	(40,000)	(90,000)	-	-
Funding (transfer to)	65,000	104,226	70,000	70,000	70,000	70,000	70,000
Interest	1,720	12,454	8,134	8,678	9,838	9,533	11,919
Ending Balance	221,109	271,119	289,252	327,930	317,768	397,301	479,220
NOTES							
<u>OPERATING:</u> 1. Inflationary wage adjustments (\$85K) 2. Expansion of the Wildsafe education program (\$60K) 3. Reduced focus on organics specific marketing (\$80K) 4. Discontinuance of the composter subsidy program (\$35K) 5. Discontinuance of the recycling communicaiton program (\$46K) 6. Discontinuance of the commercial recycling education programs (\$10K) 7. Discontinuance of additional contracted staff at the Westside & Glenmore Recycle BC depots (\$25K) 8. Reduction in the AI program for contamination reduction in recycling (\$50K). Now an operating project and funded from operating reserves 9. Expected increases in freight/postage costs (\$5K) 10. Increase in book recycling program costs (\$10K)							
<u>CAPITAL:</u> 4008 - Organics collection - project costs included in the financial plan, but only spent if approved by municipalities.							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

095 - Solid Waste Collection							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	550,158	584,145	594,663	616,000	634,862	652,455	668,789
TOTAL OPERATING COSTS	550,158	584,145	594,663	616,000	634,862	652,455	668,789
*Percentage Increase over prior year	2.3%	12.0%	8.1%	3.6%	3.1%	2.8%	2.5%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	19,221	19,221	4,000	4,120	4,244	4,371	4,502
Transfer to Operating Reserve	-	3,576	-	-	-	-	-
TOTAL TRANSFERS	19,221	22,797	4,000	4,120	4,244	4,371	4,502
TOTAL EXPENDITURES	569,379	606,942	598,663	620,120	639,105	656,826	673,291
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(615,993)	(653,556)	(647,273)	(673,523)	(697,541)	(720,546)	(742,559)
Administration Overhead Recovery	93,864	93,864	95,860	100,653	105,686	110,970	116,518
		-					
TOTAL REVENUE	(522,129)	(559,692)	(551,413)	(572,870)	(591,855)	(609,576)	(626,041)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - PARCEL TAX	(47,250)	(47,250)	(47,250)	(47,250)	(47,250)	(47,250)	(47,250)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(47,250)	(47,250)	(47,250)	(47,250)	(47,250)	(47,250)	(47,250)
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	(569,379)	(606,942)	(598,663)	(620,120)	(639,105)	(656,826)	(673,291)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
4004 - Capital Projects	12,915	6,247	-	-	-	-	-
4007 - Northwestside Transfer Station	135,000	-	185,000	-	-	-	-
TOTAL EXPENDITURES	147,915	6,247	185,000	-	-	-	-
<u>FUNDING SOURCES</u>							
Transfer From Equipment Replacement Fund	(135,000)	-	(185,000)	-	-	-	-
Transfer From Capital Facilities Reserve	(12,915)	(6,247)	-	-	-	-	-
TOTAL FUNDING	(147,915)	(6,247)	(185,000)	-	-	-	-
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

095 - Solid Waste Collection							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	224,484	224,484	236,672	58,772	60,535	62,351	64,222
Uses (transfer from)	-	-	(185,000)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,684	12,188	7,100	1,763	1,816	1,871	1,927
Ending Balance	226,168	236,672	58,772	60,535	62,351	64,222	66,148
FACILITIES RESERVE							
Beginning Balance	20,377	20,377	34,458	39,492	44,796	50,384	56,266
Uses (transfer from)	(12,915)	(6,247)	-	-	-	-	-
Funding (transfer to)	19,221	19,221	4,000	4,120	4,244	4,371	4,502
Interest	153	1,106	1,034	1,185	1,344	1,512	1,688
Ending Balance	26,836	34,458	39,492	44,796	50,384	56,266	62,456
OPERATING RESERVE							
Beginning Balance	377,040	377,040	401,086	413,118	425,512	438,277	451,426
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	3,576	-	-	-	-	-
Interest	2,828	20,470	12,033	12,394	12,765	13,148	13,543
Ending Balance	379,868	401,086	413,118	425,512	438,277	451,426	464,968
NOTES							
OPERATING: 1. Increase tipping fee costs (\$16K) 2. Increase in costs for transfer sites - contracts and maintenance 2. Garbage cart purchased moved from capital to operating (\$12K). Transfer to capital reserves reduced to reflect change. 2. Transfer to capital reserves reduced to reflect garbage cart purchased moved from capital to operating							
CAPITAL: Project 4007 - Upgrades to replace fence, accommodate vehicles and improve site safety							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

101 - Okanagan Basin Water Board							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Transfer to O.B.W.B.	2,454,940	2,454,940	2,628,033	2,706,874	2,788,080	2,871,723	2,957,874
TOTAL OPERATING COSTS	2,454,940	2,454,940	2,628,033	2,706,874	2,788,080	2,871,723	2,957,874
*Percentage Increase over prior year	2.5%	2.5%	7.1%	3.0%	3.0%	3.0%	3.0%
TOTAL EXPENDITURES	2,454,940	2,455,063	2,628,033	2,706,874	2,788,080	2,871,723	2,957,874
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(86,357)	(86,739)	(101,800)	(104,854)	(108,000)	(111,240)	(114,577)
Administration Overhead Recovery	15,000	15,000	15,000	15,450	15,914	16,391	16,883
TOTAL REVENUE	(71,357)	(71,739)	(86,800)	(89,404)	(92,086)	(94,849)	(97,694)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(45,134)	(45,027)	(46,721)	(48,123)	(49,567)	(51,054)	(52,585)
TAX REQ - CEN OK WEST	(49,367.92)	(48,895)	(51,581)	(53,128)	(54,722)	(56,364)	(58,054)
TAX REQ - KELOWNA	(1,641,537.49)	(1,641,908)	(1,755,940)	(1,808,618)	(1,862,876)	(1,918,763)	(1,976,325)
TAX REQ - PEACHLAND	(69,121.73)	(69,272)	(73,741)	(75,954)	(78,232)	(80,579)	(82,997)
TAX REQ - LAKE COUNTRY	(184,593.56)	(183,643)	(192,369)	(198,140)	(204,084)	(210,206)	(216,513)
TAX REQ - WEST KELOWNA	(393,828)	(394,579)	(420,882)	(433,508)	(446,513)	(459,909)	(473,706)
TOTAL REQUISITION	(2,383,583)	(2,383,324)	(2,541,233)	(2,617,470)	(2,695,994)	(2,776,874)	(2,860,180)
*Percentage increase over prior year Requisition	2.6%	2.6%	6.6%	3.0%	3.0%	3.0%	3.0%
TOTAL FUNDING	(2,454,940)	(2,455,063)	(2,628,033)	(2,706,874)	(2,788,080)	(2,871,723)	(2,957,874)
Surplus/(Deficit)*	-	-	-	-	-	-	-
NOTES							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

102 - Air Quality							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	244,222	218,622	260,000	267,800	275,834	284,109	292,632
TOTAL OPERATING COSTS	244,222	218,622	260,000	267,800	275,834	284,109	292,632
*Percentage Increase over prior year	5.5%	-10.5%	6.5%	3.0%	3.0%	3.0%	3.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	25,066	-	-	-	-	-
TOTAL TRANSFERS	-	25,066	-	-	-	-	-
TOTAL EXPENDITURES	244,222	243,688	260,000	267,800	275,834	284,109	292,632
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(25,336)	(25,377)	(27,987)	(28,827)	(29,691)	(30,582)	(31,500)
Administration Overhead Recovery	12,728	12,728	12,728	13,364	14,033	14,734	15,471
Grant	-	-	-	-	-	-	-
TOTAL REVENUE	(12,608)	(12,649)	(15,259)	(15,462)	(15,659)	(15,848)	(16,029)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	(3,905)	(4,045)	(4,152)	(4,281)	(4,414)	(4,551)	(4,693)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(4,194)	(4,289)	(4,491)	(4,630)	(4,774)	(4,923)	(5,076)
TAX REQ - KELOWNA	(180,825)	(178,193)	(188,878)	(194,740)	(200,789)	(207,029)	(213,467)
TAX REQ - PEACHLAND	(6,001)	(6,259)	(6,571)	(6,775)	(6,985)	(7,202)	(7,426)
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	(36,689)	(38,253)	(40,650)	(41,911)	(43,213)	(44,556)	(45,942)
TOTAL REQUISITION	(231,614)	(231,039)	(244,741)	(252,338)	(260,175)	(268,261)	(276,604)
*Percentage increase over prior year Requisition	-1.9%	-2.1%	5.7%	3.1%	3.1%	3.1%	3.1%
TOTAL FUNDING	(244,222)	(243,688)	(260,000)	(267,800)	(275,834)	(284,109)	(292,632)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	52,983	52,983	80,926	83,353	85,854	88,430	91,082
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	25,066	-	-	-	-	-
Interest	35	2,877	2,428	2,501	2,576	2,653	2,732
Ending Balance	53,017	80,926	83,353	85,854	88,430	91,082	93,815
NOTES							
<u>OPERATING:</u>							
1. Increase in baseline program costs. Confirmed by COK. (\$29K)							
2. Completion of radon project, budget removed (\$13K)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

105 - Noise Abatement							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	16,523	16,690	16,886	17,542	18,224	18,933	19,670
TOTAL OPERATING COSTS	16,523	16,690	16,886	17,542	18,224	18,933	19,670
*Percentage Increase over prior year	6.8%	42.5%	2.2%	3.9%	3.9%	3.9%	3.9%
TOTAL EXPENDITURES	16,523	16,690	16,886	17,542	18,224	18,933	19,670
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	3,702	3,702	3,877	4,071	4,274	4,488	4,713
TOTAL REVENUE	3,702	3,702	3,877	4,071	4,274	4,488	4,713
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(1,000)	(1,167)	(500)	(500)	-	-	-
TAX REQ -CEN OK EAST	(9,924)	(10,064)	(10,655)	(11,102)	(11,831)	(12,316)	(12,822)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(9,301)	(9,161)	(9,607)	(10,011)	(10,668)	(11,105)	(11,561)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(19,225)	(19,225)	(20,263)	(21,113)	(22,499)	(23,421)	(24,383)
*Percentage increase over prior year Requisition	5.3%	5.3%	5.4%	4.2%	6.6%	4.1%	4.1%
TOTAL FUNDING	(16,523)	(16,690)	(16,886)	(17,542)	(18,224)	(18,933)	(19,670)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	125	125	132	133	134	135	136
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1	7	1	1	1	1	1
Ending Balance	126	132	133	134	135	136	137
OPERATING RESERVE							
Beginning Balance	14,081	14,081	13,679	13,589	13,497	13,902	14,319
Uses (transfer from)	(1,000)	(1,167)	(500)	(500)	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	106	764	410	408	405	417	430
Ending Balance	13,187	13,679	13,589	13,497	13,902	14,319	14,748
NOTES							
<u>OPERATING:</u>							
1. Use of operating reserves to smooth tax requisition increase over multiple years.							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

106 - Untidy Premises							
OPERATING							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
<u>OPERATING COSTS</u>							
Operations	25,821	36,617	34,630	35,606	36,620	37,671	38,763
TOTAL OPERATING COSTS	25,821	36,617	34,630	35,606	36,620	37,671	38,763
*Percentage Increase over prior year	6.1%	105.7%	34.1%	2.8%	2.8%	2.9%	2.9%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-
TOTAL EXPENDITURES	25,821	36,617	34,630	35,606	36,620	37,671	38,763
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(3,060)	(12,048)	(11,000)	(11,075)	(11,152)	(11,232)	(11,314)
Administration Overhead Recovery	5,596	5,596	5,843	6,135	6,442	6,764	7,102
TOTAL REVENUE	2,536	(6,452)	(5,157)	(4,940)	(4,710)	(4,468)	(4,212)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(1,000)	(2,808)	-	-	-	-	-
TAX REQ -CEN OK EAST	(14,122)	(14,321)	(15,499)	(16,126)	(16,780)	(17,460)	(18,169)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(13,235)	(13,036)	(13,975)	(14,540)	(15,130)	(15,743)	(16,382)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(27,357)	(27,357)	(29,473)	(30,667)	(31,909)	(33,203)	(34,551)
*Percentage increase over prior year Requisition	6.0%	6.0%	7.7%	4.0%	4.1%	4.1%	4.1%
TOTAL FUNDING	(25,821)	(36,617)	(34,630)	(35,606)	(36,620)	(37,671)	(38,763)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
EQUIPMENT RESERVE							
Beginning Balance	574	574	605	623	642	661	681
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	4	31	18	19	19	20	20
Ending Balance	578	605	623	642	661	681	701
OPERATING RESERVE							
Beginning Balance	28,821	28,821	27,578	28,405	29,257	30,135	31,039
Uses (transfer from)	-	(2,808)	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	58	1,565	827	852	878	904	931
Ending Balance	28,879	27,578	28,405	29,257	30,135	31,039	31,970
NOTES							
<u>OPERATING:</u>							
1. Increase for anticipated clean up costs from the Grouse Complex Fire. Cost recovered from property owners when incurred (\$8K)							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

110 - Regional Planning							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	566,014	447,611	742,671	874,163	906,697	825,229	854,889
TOTAL OPERATING COSTS	566,014	447,611	742,671	874,163	906,697	825,229	854,889
*Percentage Increase over prior year	23.4%	-25.0%	31.2%	17.7%	3.7%	-9.0%	3.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	44,296	150,000	200,000	225,000	250,000	275,000
TOTAL TRANSFERS	-	44,296	150,000	200,000	225,000	250,000	275,000
TOTAL OPERATING COSTS	566,014	491,907	892,671	1,074,163	1,131,697	1,075,229	1,129,889
*Percentage Increase over prior year	21.3%	-25.2%	57.7%	20.3%	5.4%	-5.0%	5.1%
<u>Projects</u>							
Costs	475,540	324,540	636,667	122,500	130,000	280,000	-
Funding (excl tax req)	(344,600)	(215,627)	(636,667)	(122,500)	(130,000)	(280,000)	-
Net Project Costs (Funded From Tax Req)	130,940	108,913	-	-	-	-	-
TOTAL EXPENDITURES	1,041,554	816,447	1,529,338	1,196,663	1,261,697	1,355,229	1,129,889
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(20,000)	-	(35,000)	-	-	-	-
Administration Overhead Recovery	175,731	175,731	208,325	218,741	229,678	241,162	253,220
Grants	(174,636)	(158,683)	(297,197)	-	-	-	-
TOTAL REVENUE	(18,905)	17,048	(123,872)	218,741	229,678	241,162	253,220
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(246,099)	(56,944)	(363,570)	(268,500)	(261,400)	(280,000)	-
TAX REQ - CEN OK EAST	(14,704)	(14,675)	(19,156)	(21,086)	(22,613)	(24,202)	(25,429)
TAX REQ - CEN OK WEST	(16,084)	(15,932)	(21,148)	(23,279)	(24,965)	(26,719)	(28,074)
TAX REQ - KELOWNA	(534,798)	(534,960)	(719,928)	(792,487)	(849,887)	(909,599)	(955,700)
TAX REQ - PEACHLAND	(22,519)	(22,572)	(30,234)	(33,281)	(35,691)	(38,199)	(40,135)
TAX REQ - LAKE COUNTRY	(60,139)	(59,841)	(78,870)	(86,819)	(93,108)	(99,649)	(104,700)
TAX REQ - WEST KELOWNA	(128,306)	(128,571)	(172,560)	(189,951)	(203,710)	(218,022)	(229,072)
TOTAL REQUISITION	(776,550)	(776,551)	(1,041,896)	(1,146,904)	(1,229,975)	(1,316,391)	(1,383,110)
*Percentage increase over prior year Requisition	19.5%	19.5%	34.2%	10.1%	7.2%	7.0%	5.1%
TOTAL FUNDING	(1,041,554)	(816,447)	(1,529,338)	(1,196,663)	(1,261,697)	(1,355,229)	(1,129,889)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	27,275	27,275	28,756	29,618	30,507	31,422	32,365
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	205	1,481	863	889	915	943	971
Ending Balance	27,479	28,756	29,618	30,507	31,422	32,365	33,336
OPERATING RESERVE							
Beginning Balance	323,125	323,125	328,020	124,290	59,519	24,904	(4,348)
Uses (transfer from)	(246,099)	(56,944)	(363,570)	(268,500)	(261,400)	(280,000)	-
Funding (transfer to)	-	44,296	150,000	200,000	225,000	250,000	275,000
Interest	124	17,543	9,841	3,729	1,786	747	(130)
Ending Balance	77,149	328,020	124,290	59,519	24,904	(4,348)	270,521
NOTES							
<u>OPERATING:</u>							
1. Inflationary wage adjustments (\$35K)							
2. New FTEs added for 2025 - GIS Analyst & Environmental Planner. Cost shared with other services. Total cost for 110 = \$78K)							
3. New transfer to operating reserves for future planning projects (\$150K)							
4. Increase in Admin OH charges related to year-over-year budget changes (\$34K)							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

111 - Electoral Area Planning							
OPERATING							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
<u>OPERATING COSTS</u>							
Operations	607,517	541,282	745,481	772,329	800,094	828,915	858,733
TOTAL OPERATING COSTS	607,517	541,282	745,481	772,329	800,094	828,915	858,733
*Percentage Increase over prior year	-6.1%	35.7%	22.7%	3.6%	3.6%	3.6%	3.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	38,395	-	25,000	50,000	75,000	100,000
TOTAL TRANSFERS	-	38,395	-	25,000	50,000	75,000	100,000
TOTAL COSTS	607,517	579,677	745,481	797,329	850,094	903,915	958,733
*Percentage Increase over prior year	-6.1%	45.3%	22.7%	7.0%	6.6%	6.3%	6.1%
<u>Projects</u>							
Costs	80,620	19,400	20,000	105,000	110,000	140,000	120,000
Funding (excl tax req)	(13,000)	-	(20,000)	(105,000)	(110,000)	(140,000)	(120,000)
Net Project Costs (Funded From Tax Req)	67,620	19,400	-	-	-	-	-
TOTAL EXPENDITURES	688,137	599,077	765,481	902,329	960,094	1,043,915	1,078,733
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(30,499)	(50,576)	(40,500)	(41,715)	(42,966)	(44,255)	(45,583)
Administration Overhead Recovery	163,050	163,050	155,557	163,335	171,502	180,077	189,081
Grants	(39,636)						
TOTAL REVENUE	92,915	112,474	115,057	121,620	128,535	135,821	143,497
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(69,499)	-	(98,033)	(157,022)	(136,011)	(140,000)	(120,000)
TAX REQ - CEN OK EAST	(90,056)	(90,602)	(98,680)	(109,326)	(120,132)	(131,118)	(138,999)
TAX REQ - CEN OK WEST	(296,382)	(294,712)	(327,030)	(362,312)	(398,125)	(434,534)	(460,652)
TAX REQ - KELOWNA	(262,126)	(263,541)	(287,338)	(318,337)	(349,803)	(381,793)	(404,742)
TAX REQ - PEACHLAND	(3,975)	(3,952)	(4,386)	(4,859)	(5,339)	(5,827)	(6,177)
TAX REQ - LAKE COUNTRY	(5,545)	(5,578)	(6,076)	(6,731)	(7,396)	(8,073)	(8,558)
TAX REQ - WEST KELOWNA	(53,468)	(53,166)	(58,997)	(65,362)	(71,822)	(78,391)	(83,102)
TOTAL REQUISITION	(711,552)	(711,551)	(782,505)	(866,927)	(952,618)	(1,039,736)	(1,102,231)
*Percentage increase over prior year Requisition	17.5%	17.5%	10.0%	10.8%	9.9%	9.1%	6.0%
TOTAL FUNDING	(688,137)	(599,077)	(765,481)	(902,329)	(960,094)	(1,043,915)	(1,078,733)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
EQUIPMENT RESERVE							
Beginning Balance	53,764	53,764	56,683	58,384	60,135	61,939	63,798
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	403	2,919	1,701	1,752	1,804	1,858	1,914
Ending Balance	54,168	56,683	58,384	60,135	61,939	63,798	65,712
OPERATING RESERVE							
Beginning Balance	445,921	445,921	508,526	425,749	306,499	229,683	171,574
Uses (transfer from)	(69,499)	-	(98,033)	(157,022)	(136,011)	(140,000)	(120,000)
Funding (transfer to)	-	38,395	-	25,000	50,000	75,000	100,000
Interest	3,344	24,210	15,256	12,772	9,195	6,891	5,147
Ending Balance	379,766	508,526	425,749	306,499	229,683	171,574	156,721
NOTES							
<u>OPERATING:</u>							
1. Inflationary wage adjustments (\$41K)							
1. New FTEs - GIS Analyst & Environmental Planner. The latter is required to establish a soil bylaw. Cost shared with other services. Total cost for 111 = \$77K							
2. New transfer to operating reserves to fund planning projects that occur on an irregular cycle (eg. OCP) (2025 = \$25K, increasing \$25K each year)							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

115 - Insect Control							
OPERATING							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
<u>OPERATING COSTS</u>							
Operations	21,219	12,299	23,015	23,272	24,175	25,113	26,088
TOTAL OPERATING COSTS	21,219	12,299	23,015	23,272	24,175	25,113	26,088
*Percentage Increase over prior year	-21.7%	25.1%	8.5%	1.1%	3.9%	3.9%	3.9%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	154	-	-	-	-	-
TOTAL TRANSFERS	-	154	-	-	-	-	-
TOTAL EXPENDITURES	21,219	12,452	23,015	23,272	24,175	25,113	26,088
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(22,978)	(14,050)	(24,509)	(25,244)	(26,002)	(26,782)	(27,585)
Administration Overhead Recovery	5,629	5,629	5,737	6,024	6,325	6,641	6,973
	-	-					
TOTAL REVENUE	(17,349)	(8,421)	(18,772)	(19,220)	(19,677)	(20,140)	(20,612)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	(496)	(518)	(539)	(515)	(571)	(632)	(696)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(533)	(548)	(583)	(556)	(618)	(683)	(752)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	(763)	(801)	(853)	(814)	(904)	(999)	(1,101)
TAX REQ - LAKE COUNTRY	(2,078)	(2,164)	(2,269)	(2,166)	(2,405)	(2,659)	(2,928)
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(3,870)	(4,031)	(4,243)	(4,051)	(4,498)	(4,973)	(5,477)
*Percentage increase over prior year Requisition	-22.6%	-19.4%	9.6%	-4.5%	11.0%	10.5%	10.1%
TOTAL FUNDING	(21,219)	(12,452)	(23,015)	(23,272)	(24,175)	(25,113)	(26,088)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024 PLAN	2024 Actual	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
<u>EXPENDITURES</u>							
9524 - Capital Projctcs Under \$50K	13,033	11,128	-	-	-	-	-
		-					
TOTAL EXPENDITURES	13,033	11,128	-	-	-	-	-
<u>FUNDING SOURCES</u>							
Transfer From Equipment Replacement Fund	(13,033)	(11,128)	-	-	-	-	-
TOTAL FUNDING	(13,033)	(11,128)	-	-	-	-	-
Check	-	-	-	-	-	-	-
RESERVES							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
EQUIPMENT RESERVE							
Beginning Balance	18,084	18,084	7,938	8,176	8,421	8,674	8,934
Uses (transfer from)	(13,033)	(11,128)	-	-	-	-	-
Interest	136	982	238	245	253	260	268
Ending Balance	5,186	7,938	8,176	8,421	8,674	8,934	9,202
OPERATING RESERVE							
Beginning Balance	15,097	15,097	16,071	16,553	17,049	17,561	18,089
Funding (transfer to)	-	154	-	-	-	-	-
Interest	113	820	482	497	511	527	543
Ending Balance	15,210	16,071	16,553	17,049	17,561	18,089	18,632
NOTES							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

116 - Weed Control							
OPERATING							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
<u>OPERATING COSTS</u>							
Operations	242,737	113,710	169,828	175,119	181,434	187,982	194,769
TOTAL OPERATING COSTS	242,737	113,710	169,828	175,119	181,434	187,982	194,769
*Percentage Increase over prior year	37.6%	33.7%	-30.0%	3.1%	3.6%	3.6%	3.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Transfer to Operating Reserve	-	121,664	-	-	-	-	-
TOTAL TRANSFERS	5,000	126,664	5,000	5,000	5,000	5,000	5,000
TOTAL EXPENDITURES	247,737	240,375	174,828	180,119	186,434	192,982	199,769
<u>FUNDING SOURCES (REVENUE)</u>							
Operations and Previous Years Surplus / Deficit	(25,500)	(18,163)	(26,010)	(26,530)	(27,061)	(27,873)	(28,709)
Grants	(13,770)	(13,744)	(14,045)	(14,326)	(14,613)	(15,051)	(15,503)
Administration Overhead Recovery	37,161	37,161	53,880	56,574	59,403	62,373	65,491
TOTAL REVENUE	(2,109)	5,253	13,825	15,717	17,729	19,449	21,280
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(6,800)	(7,048)	(5,308)	(5,510)	(5,744)	(5,977)	(6,219)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	(212,552)	(211,135)	(162,634)	(168,828)	(176,006)	(183,133)	(190,563)
TAX REQ - PEACHLAND	(7,054)	(7,417)	(5,658)	(5,873)	(6,123)	(6,371)	(6,629)
TAX REQ - LAKE COUNTRY	(19,221)	(20,028)	(15,053)	(15,626)	(16,290)	(16,950)	(17,638)
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(245,628)	(245,628)	(188,652)	(195,837)	(204,163)	(212,431)	(221,049)
*Percentage increase over prior year Requisition	40.2%	40.2%	-23.2%	3.8%	4.3%	4.0%	4.1%
TOTAL FUNDING	(247,737)	(240,375)	(174,828)	(180,119)	(186,434)	(192,982)	(199,769)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
<u>EXPENDITURES</u>							
9525 - 116 Vehicles	52,130	44,511	-	-	-	-	-
TOTAL EXPENDITURES	52,130	44,511	-	-	-	-	-
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(8,000)	-	-	-	-	-	-
Transfer From Equipment Replacement Fund	(44,130)	(44,511)	-	-	-	-	-
TOTAL FUNDING	(52,130)	(44,511)	-	-	-	-	-
Check	-	-	-	-	-	-	-

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

APPENDIX H

RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	74,367	74,367	38,894	45,061	51,412	57,955	64,693
Uses (transfer from)	(44,130)	(44,511)	-	-	-	-	-
Funding (transfer to)	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Interest	558	4,038	1,167	1,352	1,542	1,739	1,941
Ending Balance	35,794	38,894	45,061	51,412	57,955	64,693	71,634
OPERATING RESERVE							
Beginning Balance	138,062	138,062	267,222	275,239	283,496	292,001	300,761
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	121,664	-	-	-	-	-
Interest	1,035	7,496	8,017	8,257	8,505	8,760	9,023
Ending Balance	139,097	267,222	275,239	283,496	292,001	300,761	309,783
NOTES							
OPERATING:							
1. Additional budget for support in 2024 removed							
2. Inflationary wage increases (\$6K)							
3. Admin OH increase because of 2024 budget increase (\$16K)							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

117 - Sterile Insect Release							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
TRANSFER TO S.I.R. PROGRAM	1,063,816	1,063,816	1,106,607	1,150,623	1,196,648	1,244,514	1,281,850
TRANSFER TO S.I.R. - PARCEL TAX	420,674	420,674	435,160	417,567	431,368	445,647	460,421
TOTAL OPERATING COSTS	1,484,490	1,484,490	1,541,767	1,568,191	1,628,017	1,690,161	1,742,271
*Percentage Increase over prior year	1.6%	1.6%	3.9%	1.7%	3.8%	3.8%	3.1%
TOTAL EXPENDITURES	1,484,490	1,484,490	1,541,767	1,568,191	1,628,017	1,690,161	1,742,271
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	15,000	15,000	15,000	15,450	15,914	16,391	16,883
TOTAL REVENUE	15,000	15,000	15,000	15,450	15,914	16,391	16,883
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
PARCEL TAX	(48,359)	(49,857)	(60,661)	(63,694)	(66,879)	(70,223)	(73,734)
PARCEL TAX - KELOWNA	(274,968)	(267,596)	(268,168)	(257,437)	(265,160)	(273,115)	(281,309)
PARCEL TAX - LAKE COUNTRY	(88,893)	(88,560)	(91,396)	(83,226)	(85,723)	(88,295)	(90,943)
PARCEL TAX - PEACHLAND	(917)	(942)	(979.61)	(859.02)	(884.79)	(911.33)	(939)
PARCEL TAX - WEST KELOWNA	(13,192)	(13,720)	(13,955)	(12,351)	(12,721)	(13,103)	(13,496)
TAX REQ - CEN OK EAST	(12,484)	(12,427)	(12,383)	(12,874)	(13,387)	(13,920)	(14,338)
TAX REQ - CEN OK WEST	(15,868)	(15,929)	(16,740)	(17,403)	(18,097)	(18,819)	(19,383)
TAX REQ - KELOWNA	(806,776)	(810,894)	(836,475)	(869,637)	(904,307)	(940,361)	(968,572)
TAX REQ - LAKE COUNTRY	(25,706)	(26,015)	(27,574)	(28,667)	(29,810)	(30,998)	(31,928)
TAX REQ - PEACHLAND	(65,834)	(65,352)	(66,664)	(69,307)	(72,071)	(74,944)	(77,192)
TAX REQ - WEST KELOWNA	(146,495)	(148,198)	(161,772)	(168,185)	(174,890)	(181,863)	(187,319)
TOTAL REQUISITION	(1,499,490)	(1,499,490)	(1,556,767)	(1,583,641)	(1,643,930)	(1,706,552)	(1,759,153)
*Percentage increase over prior year Requisition	1.5%	1.5%	3.8%	1.7%	3.8%	3.8%	3.1%
TOTAL FUNDING	(1,484,490)	(1,484,490)	(1,541,767)	(1,568,191)	(1,628,017)	(1,690,161)	(1,742,271)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	70	70	74	74	75	76	76
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1	4	1	1	1	1	1
Ending Balance	71	74	74	75	76	76	77
NOTES							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

118 - Starling Control							
OPERATING							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
<u>OPERATING COSTS</u>							
Operations	20,710	20,710	21,000	21,630	22,279	22,947	23,636
TOTAL OPERATING COSTS	20,710	20,710	21,000	21,630	22,279	22,947	23,636
*Percentage Increase over prior year	0.2%	0.2%	1.4%	3.0%	3.0%	3.0%	3.0%
TOTAL EXPENDITURES	20,710	20,710	21,000	21,630	22,279	22,947	23,636
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	1,137	1,137	1,139	1,196	1,256	1,319	1,384
TOTAL REVENUE	1,137	1,137	1,139	1,196	1,256	1,319	1,384
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	(19,443)	(19,334)	(19,638)	(20,248)	(20,876)	(21,525)	(22,194)
TAX REQ - PEACHLAND	(645)	(679)	(683)	(704)	(726)	(749)	(772)
TAX REQ - LAKE COUNTRY	(1,758)	(1,834)	(1,818)	(1,874)	(1,932)	(1,992)	(2,054)
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(21,847)	(21,847)	(22,139)	(22,826)	(23,535)	(24,266)	(25,020)
*Percentage increase over prior year Requisition	-1.6%	-1.6%	1.3%	3.1%	3.1%	3.1%	3.1%
TOTAL FUNDING	(20,710)	(20,710)	(21,000)	(21,630)	(22,279)	(22,947)	(23,636)
Surplus/(Deficit)*	-	-	-	-	-	-	-
NOTES							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

120 - Economic Development Commission							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	1,046,906	899,786	1,117,378	1,158,016	1,200,157	1,243,859	1,289,179
TOTAL OPERATING COSTS	1,046,906	899,786	1,117,378	1,158,016	1,200,157	1,243,859	1,289,179
*Percentage Increase over prior year	-8.3%	-13.5%	6.7%	3.6%	3.6%	3.6%	3.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	7,140	7,140	1,283	1,321	1,361	1,402	1,444
Transfer to Operating Reserve	-	205,273	-	-	-	-	-
TOTAL TRANSFERS	7,140	212,413	1,283	1,321	1,361	1,402	1,444
TOTAL EXPENDITURES	1,054,046	1,112,200	1,118,661	1,159,337	1,201,518	1,245,260	1,290,623
<u>FUNDING SOURCES (REVENUE)</u>							
Grants	(70,000)	(50,500)	(40,000)	-	-	-	-
Administration Overhead Recovery	244,023	244,023	257,657	270,540	284,067	298,270	313,184
Other	(42,937)	(120,719)	(64,256)	(65,734)	(67,256)	(68,823)	(70,438)
TOTAL REVENUE	131,086	72,804	153,401	204,806	216,811	229,447	242,746
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(42,500)	(70,000)	(60,000)	(50,000)	(40,000)
TAX REQ -CEN OK EAST	(22,441)	(22,382)	(22,606)	(23,793)	(24,973)	(26,194)	(27,456)
TAX REQ - CEN OK WEST	(24,546)	(24,311)	(24,957)	(26,268)	(27,571)	(28,918)	(30,312)
TAX REQ - KELOWNA	(816,182)	(816,390)	(849,602)	(894,226)	(938,577)	(984,443)	(1,031,887)
TAX REQ - PEACHLAND	(34,368)	(34,440)	(35,679)	(37,553)	(39,416)	(41,342)	(43,335)
TAX REQ - LAKE COUNTRY	(91,781)	(91,303)	(93,076)	(97,965)	(102,824)	(107,849)	(113,046)
TAX REQ - WEST KELOWNA	(195,814)	(196,178)	(203,641)	(214,337)	(224,968)	(235,961)	(247,333)
TOTAL REQUISITION	(1,185,132)	(1,185,004)	(1,229,562)	(1,294,143)	(1,358,329)	(1,424,707)	(1,493,369)
*Percentage increase over prior year Requisition	-9.9%	-9.6%	3.8%	5.3%	5.0%	4.9%	4.8%
TOTAL FUNDING	(1,054,046)	(1,112,200)	(1,118,661)	(1,159,337)	(1,201,518)	(1,245,260)	(1,290,623)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	34,798	34,798	43,827	45,439	47,101	48,815	50,583
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	7,140	7,140	1,283	1,321	1,361	1,402	1,444
Interest	261	1,889	329	341	353	366	379
Ending Balance	42,199	43,827	45,439	47,101	48,815	50,583	52,406
OPERATING RESERVE							
Beginning Balance	312,763	312,763	535,017	508,567	453,824	407,439	369,662
Uses (transfer from)	-	-	(42,500)	(70,000)	(60,000)	(50,000)	(40,000)
Funding (transfer to)	-	205,273	-	-	-	-	-
Interest	2,346	16,981	16,051	15,257	13,615	12,223	11,090
Ending Balance	315,109	535,017	508,567	453,824	407,439	369,662	340,752
NOTES							
<u>OPERATING:</u>							
1. Inflationary wage adjustments (\$70K)							
2. Equipment reserve is sufficient, transfers to it reduced (\$6K)							
3. Increases in Admin OH allocations for additional FTE and IT devices (\$10K)							
4. Use of operating reserves to smooth the impact of budget increases over multiple years (2025 = \$42.5K)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

121 - Ellison Heritage Community Centre							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	131,371	117,042	138,139	142,339	146,899	151,620	157,107
TOTAL OPERATING COSTS	131,371	117,042	138,139	142,339	146,899	151,620	157,107
*Percentage Increase over prior year	-10.5%	-21.2%	5.2%	3.0%	3.2%	3.2%	3.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	7,804	7,804	8,194	8,604	9,034	9,486	10,000
Transfer to Operating Reserve	-	23,212	-	-	-	-	-
TOTAL TRANSFERS	7,804	31,016	8,194	8,604	9,034	9,486	10,000
TOTAL COSTS	139,175	148,058	146,333	150,943	155,933	161,106	167,107
*Percentage Increase over prior year	-10.3%	-21.7%	5.1%	3.2%	3.3%	3.3%	3.7%
<u>Projects</u>							
Costs	-	-	30,000	30,000	-	-	-
Funding (excl tax req)	-	-	(30,000)	(30,000)	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	139,175	148,058	176,333	180,943	155,933	161,106	167,107
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(18,168)	(27,051)	(19,027)	(19,903)	(20,798)	(21,713)	(22,686)
Administration Overhead Recovery	28,819	28,819	36,181	37,990	39,890	41,884	43,978
TOTAL REVENUE	10,651	1,768	17,154	18,087	19,092	20,171	21,292
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(40,000)	(39,000)	(8,000)	(7,000)	(6,000)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(149,826)	(149,826)	(153,487)	(160,030)	(167,025)	(174,277)	(182,399)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(149,826)	(149,826)	(153,487)	(160,030)	(167,025)	(174,277)	(182,399)
*Percentage increase over prior year Requisition	1.2%	1.2%	2.4%	4.3%	4.4%	4.3%	4.7%
TOTAL FUNDING	(139,175)	(148,058)	(176,333)	(180,943)	(155,933)	(161,106)	(167,107)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
1080 - Kitchen Renovation	35,000	15,784	-	-	-	-	-
1081 - Energy Efficiency Upgrades	12,360	8,078	-	-	-	-	51,500
1118 - Hvac System Upgrades	125,000	16,342	291,000	-	-	-	-
1119 - Rear Entrance Stairs Replacement	-	-	-	-	5,150	77,250	-
TOTAL EXPENDITURES	172,360	40,203	291,000	-	5,150	77,250	51,500
<u>FUNDING SOURCES</u>							
Proceeds of Sale	-	-	-	-	-	-	-
Other Grants	-	-	(200,000)	-	-	-	-
Transfer From General Revenue Fund	-	-	-	-	-	-	-
Transfer From Equipment Replacement Fund	-	-	-	-	-	-	-
Transfer From Capital Facilities Reserve	(160,360)	(32,342)	(91,000)	-	(150)	(2,250)	(1,500)
Transfer From CWF Cap Fac Reserve	(12,000)	(7,861)	-	-	(5,000)	(75,000)	(50,000)
TOTAL FUNDING	(172,360)	(40,203)	(291,000)	-	(5,150)	(77,250)	(51,500)
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

121 - Ellison Heritage Community Centre							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	68,249	68,249	71,955	74,018	76,238	78,525	80,881
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	512	3,705	2,063	2,221	2,287	2,356	2,426
Ending Balance	68,761	71,955	74,018	76,238	78,525	80,881	83,307
FACILITIES RESERVE							
Beginning Balance	428,453	428,453	427,176	357,186	376,505	396,684	415,821
Uses (transfer from)	(160,360)	(32,342)	(91,000)	-	(150)	(2,250)	(1,500)
Funding (transfer to)	7,804	7,804	8,194	8,604	9,034	9,486	10,000
Interest	3,213	23,262	12,815	10,716	11,295	11,901	12,475
Ending Balance	279,110	427,176	357,186	376,505	396,684	415,821	436,795
OPERATING RESERVE							
Beginning Balance	150,135	150,135	181,498	186,943	192,551	198,328	204,278
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	23,212	-	-	-	-	-
Interest	1,126	8,151	5,445	5,608	5,777	5,950	6,128
Ending Balance	151,261	181,498	186,943	192,551	198,328	204,278	210,406
NOTES							
<u>OPERATING:</u>							
1. Inflationary adjustment to wages (\$5K)							
2. Admin OH increased to reflect network server being supported (\$9K)							
<u>CAPITAL:</u>							
Project 1119 - to replace external stairs - planned funding from Community Works Funds (\$80K) and reserves							
Project 1081 - upgrades to improve energy efficiency and reduce operating costs - planned funding Community Works Funds (\$50K) and reserves							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

123 - Joe Rich Community Hall							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	57,454	57,869	60,857	62,138	63,453	64,802	65,669
TOTAL OPERATING COSTS	57,454	57,869	60,857	62,138	63,453	64,802	65,669
*Percentage Increase over prior year	-0.5%	14.0%	5.9%	2.1%	2.1%	2.1%	1.3%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	4,322	4,322	1,171	3,619	3,222	2,793	3,000
Transfer to Operating Reserve	-	-	-	-	-	-	-
TOTAL TRANSFERS	4,322	4,322	1,171	3,619	3,222	2,793	3,000
TOTAL COSTS	61,776	62,191	62,028	65,757	66,675	67,595	68,669
*Percentage Increase over prior year	-0.5%	0.2%	0.4%	6.0%	1.4%	1.4%	1.6%
<u>Projects</u>							
Costs	-	-	10,000	-	-	-	600
Funding (excl tax req)	-	-	(10,000)	-	-	-	(600)
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	61,776	62,191	72,028	65,757	66,675	67,595	69,269
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	6,959	6,959	6,986	7,335	7,702	8,087	8,492
TOTAL REVENUE	6,959	6,959	6,986	7,335	7,702	8,087	8,492
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	(415)	(10,000)	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	(68,735)	(68,735)	(69,014)	(73,092)	(74,377)	(75,682)	(77,761)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(68,735)	(68,735)	(69,014)	(73,092)	(74,377)	(75,682)	(77,761)
*Percentage increase over prior year Requisition	-1.4%	-1.4%	0.4%	5.9%	1.8%	1.8%	2.7%
TOTAL FUNDING	(61,776)	(62,191)	(72,028)	(65,757)	(66,675)	(67,595)	(69,269)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
1082 - Kitchen Renovation	-	-	-	-	-	-	51,500
1120 - Parking Area Paving	103,000	-	103,000	-	-	-	-
1160 - Community Hall Storage	10,300	7,229	-	-	-	-	-
1161 - Hall Washroom Reno	-	-	-	-	-	25,750	-
1162 - Hall Exterior Doors	-	-	-	-	77,250	-	-
TOTAL EXPENDITURES	113,300	7,229	103,000	-	77,250	25,750	51,500
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	(3,300)	(193)	(5,500)	-	(2,250)	(750)	(1,500)
Transfer From CWF Cap Fac Reserve	(110,000)	(7,035)	(97,500)	-	(75,000)	(25,000)	(50,000)
TOTAL FUNDING	(113,300)	(7,229)	(103,000)	-	(77,250)	(25,750)	(51,500)
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

123 - Joe Rich Community Hall							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	54,041	54,041	61,103	58,607	63,985	66,876	70,925
Uses (transfer from)	(3,300)	(193)	(5,500)	-	(2,250)	(750)	(1,500)
Funding (transfer to)	4,322	4,322	1,171	3,619	3,222	2,793	3,000
Interest	405	2,934	1,833	1,758	1,920	2,006	2,128
Ending Balance	55,468	61,103	58,607	63,985	66,876	70,925	74,553
OPERATING RESERVE							
Beginning Balance	15,661	15,661	16,096	16,579	17,076	17,589	18,116
Uses (transfer from)	-	(415)	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	117	850	483	497	512	528	543
Ending Balance	15,778	16,096	16,579	17,076	17,589	18,116	18,660
NOTES							
<u>OPERATING:</u>							
1. Increase in maintenance costs to reflect actuals (\$1K)							
<u>CAPITAL:</u>							
Various projects to improve energy efficiency of the facilities - intended funding from Community Works Fund (\$150K) and reserves							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

124 - Westside Municipal Recreation							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Transfer to District of West Kelowna	58,914	58,320	64,826	66,771	68,774	70,837	72,962
TOTAL OPERATING COSTS	58,914	58,320	64,826	66,771	68,774	70,837	72,962
*Percentage Increase over prior year	47.1%	35.4%	10.0%	3.0%	3.0%	3.0%	3.0%
TOTAL EXPENDITURES	58,914	58,320	64,826	66,771	68,774	70,837	72,962
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	2,203	2,203	3,240	3,402	3,572	3,751	3,938
TOTAL REVENUE	2,203	2,203	3,240	3,402	3,572	3,751	3,938
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(61,117)	(60,523)	(68,066)	(70,173)	(72,346)	(74,588)	(76,900)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(61,117)	(60,523)	(68,066)	(70,173)	(72,346)	(74,588)	(76,900)
*Percentage increase over prior year Requisition	41.9%	40.5%	11.4%	3.1%	3.1%	3.1%	3.1%
TOTAL FUNDING	(58,914)	(58,320)	(64,826)	(66,771)	(68,774)	(70,837)	(72,962)
Surplus/(Deficit)*	-	-	-	-	-	-	-
NOTES							
<u>OPERATING:</u>							
1. Tax rate set by the City of West Kelowna.							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

125 - Johnson Bentley Memorial Aquatic Centre							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Transfer to District of West Kelowna	13,697	13,661	13,303	13,702	14,113	14,537	14,973
TOTAL OPERATING COSTS	13,697	13,661	13,303	13,702	14,113	14,537	14,973
*Percentage Increase over prior year	-1.5%	-9.1%	-2.9%	3.0%	3.0%	3.0%	3.0%
TOTAL EXPENDITURES	13,910	13,661	13,303	13,702	14,113	14,537	14,973
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	765	765	753	791	830	872	915
TOTAL REVENUE	765	765	753	791	830	872	915
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(14,462)	(14,426)	(14,056)	(14,493)	(14,943)	(15,408)	(15,888)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(14,462)	(14,426)	(14,056)	(14,493)	(14,943)	(15,408)	(15,888)
*Percentage increase over prior year Requisition	-3.8%	-4.0%	-2.8%	3.1%	3.1%	3.1%	3.1%
TOTAL FUNDING	(13,697)	(13,661)	(13,303)	(13,702)	(14,113)	(14,537)	(14,973)
Surplus/(Deficit)*	-	-	-	-	-	-	-
NOTES							
<u>OPERATING:</u>							
1. Tax rate set by the City of West Kelowna.							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

126 - Killiney Community Hall							
OPERATING							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
<u>OPERATING COSTS</u>							
Operations	55,616	55,293	52,676	52,838	53,006	53,180	53,359
TOTAL OPERATING COSTS	55,616	55,293	52,676	52,838	53,006	53,180	53,359
*Percentage Increase over prior year	40.6%	47.0%	-5.3%	0.3%	0.3%	0.3%	0.3%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	324	-	-	-	-	-
TOTAL TRANSFERS	-	324	-	-	-	-	-
TOTAL EXPENDITURES	55,616	55,616	52,676	52,838	53,006	53,180	53,359
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	1,529	1,529	1,384	1,453	1,526	1,602	1,682
TOTAL REVENUE	1,529	1,529	1,384	1,453	1,526	1,602	1,682
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ -LOCAL SERV AREA	(57,145)	(57,145)	(54,060)	(54,291)	(54,532)	(54,782)	(55,042)
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(57,145)	(57,145)	(54,060)	(54,291)	(54,532)	(54,782)	(55,042)
*Percentage increase over prior year Requisition	39.3%	39.3%	-5.4%	0.4%	0.4%	0.5%	0.5%
TOTAL FUNDING	(55,616)	(55,616)	(52,676)	(52,838)	(53,006)	(53,180)	(53,359)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
OPERATING RESERVE							
Beginning Balance	2,871	2,871	3,351	3,451	3,555	3,662	3,771
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	324	-	-	-	-	-
Interest	22	156	101	104	107	110	113
Ending Balance	2,893	3,351	3,451	3,555	3,662	3,771	3,885
NOTES							

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

APPENDIX H

131 - Winfield Recreation Centre							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING COSTS							
Transfer to District of Lake Country	55,000	55,000	55,000	55,000	55,000	55,000	55,000
TOTAL EXPENDITURES	55,000	55,000	55,000	55,000	55,000	55,000	55,000
FUNDING SOURCES (REVENUE)							
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Surplus/(Deficit)*	-	-	-	-	-	-	-
NOTES							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

142 - Regional Parks							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	5,191,318	4,952,938	5,843,502	6,013,536	6,202,127	6,403,523	6,610,024
TOTAL OPERATING COSTS	5,191,318	4,958,088	5,843,502	6,013,536	6,202,127	6,403,523	6,610,024
*Percentage Increase over prior year	10.0%	-4.1%	12.6%	2.9%	3.1%	3.2%	3.2%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	448,167	448,167	459,131	470,373	481,902	493,726	518,412
Transfer to Capital Facilities Reserve	3,108,750	3,108,750	2,847,013	2,943,073	3,042,015	3,143,926	3,318,872
Transfer to Operating Reserve	-	229,981	-	-	-	-	-
Transfer to Peachland	12,000	12,000	12,000	12,000	12,000	12,000	12,600
Transfer to Parkland Reserve - Regional	852,000	852,000	852,000	852,000	852,000	852,000	894,600
TOTAL TRANSFERS	4,420,917	4,650,898	4,170,144	4,277,446	4,387,917	4,501,651	4,744,484
TOTAL COSTS	9,612,235	9,608,986	10,013,645	10,290,982	10,590,044	10,905,174	11,354,508
*Percentage Increase over prior year	5.7%	-3.0%	4.2%	2.8%	2.9%	3.0%	4.1%
<u>Projects</u>							
Costs	-	-	105,090	-	-	-	-
Funding (excl tax req)	-	-	(105,090)	-	-	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	9,612,235	9,608,986	10,118,735	10,290,982	10,590,044	10,905,174	11,354,508
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(10,798,976)	(10,885,515)	(600,125)	(613,815)	(627,397)	(641,386)	(655,791)
Administration Overhead Recovery	1,306,741	1,306,741	1,477,941	1,551,838	1,629,430	1,710,901	1,796,447
Grants	(120,000)	(25,062)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
TOTAL REVENUE	725,641	729,156	777,816	838,024	902,032	969,516	1,040,655
	50.8%	-318.1%	7.2%	7.7%	7.6%	7.5%	7.3%
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(105,090)	-	-	-	-
TAX REQ -CEN OK EAST	(195,753)	(195,328)	(198,404)	(204,610)	(211,285)	(218,320)	(227,889)
TAX REQ -LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(214,114)	(212,094)	(219,039)	(225,891)	(233,260)	(241,026)	(251,590)
TAX REQ - KELOWNA	(7,119,539)	(7,122,023)	(7,456,677)	(7,689,913)	(7,940,788)	(8,205,166)	(8,564,802)
TAX REQ - PEACHLAND	(299,789)	(300,490)	(313,146)	(322,941)	(333,477)	(344,579)	(359,682)
TAX REQ - LAKE COUNTRY	(800,604)	(796,612)	(816,902)	(842,454)	(869,938)	(898,901)	(938,300)
TAX REQ - WEST KELOWNA	(1,708,078)	(1,711,595)	(1,787,293)	(1,843,197)	(1,903,329)	(1,966,698)	(2,052,899)
TOTAL REQUISITION	(10,337,876)	(10,338,142)	(10,791,461)	(11,129,005)	(11,492,077)	(11,874,690)	(12,395,163)
*Percentage increase over prior year Requisition	8.0%	8.0%	4.4%	3.1%	3.3%	3.3%	4.4%
TOTAL FUNDING	(9,612,235)	(9,608,986)	(10,118,735)	(10,290,982)	(10,590,044)	(10,905,174)	(11,354,508)
Surplus/(Deficit)*	-	-	-	-	-	-	-

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

142 - Regional Parks							
CAPITAL							
	2024		2025	2026	2027	2028	2029
EXPENDITURES	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
1031 - Woodhaven Phase 1	79,300	32,723	46,300	-	-	-	-
1032 - Gellatly Heritage House Restoration	-	-	-	-	103,000	-	-
1045 - Regional Parks Trails	51,500	35,963	-	-	-	-	-
1046 - Interpretation and Wayfinding Signage	103,000	20,095	-	-	-	-	-
1047 - Garbage Can Upgrade	20,300	-	-	-	-	-	-
1048 - Entrance Gateways	92,700	-	92,700	92,700	-	-	-
1049 - Structure Asset Renewal	61,800	10,257	299,300	61,800	61,800	61,800	61,800
1050 - Park Benches	25,750	-	-	-	-	-	-
1051 - Trail Counters	10,300	-	-	-	-	-	-
1052 - Truck Accessories	10,300	-	-	-	-	-	-
1054 - Equipment	25,750	15,572	-	-	-	-	-
1055 - 1/2 Tons w Dump Box	103,000	-	210,000	-	-	-	-
1059 - Upper Glen Canyon Phase 2	-	-	-	30,900	231,750	-	-
1066 - Mission Creek Parking Lot	61,800	-	61,800	-	113,300	-	-
1069 - Scenic Canyon Cabin Removal	154,000	32,376	121,500	-	-	-	-
1072 - Hardy Falls Park Entrance	136,500	112,421	24,000	-	-	-	-
1074 - Black Mountain/SNTSK'IL'NTEC ICIP Project	55,781	78,418	-	-	-	-	-
1085 - Stephens Coyote Park Development	-	-	-	30,900	257,500	-	-
1086 - Kaloya Washroom	159,650	-	159,650	-	-	-	-
1087 - Kopje Parking Upgrades	-	-	-	-	-	185,400	-
1089 - Mission Creek Greenway Truswell Trailhead Washroom	185,400	4,015	181,000	-	-	-	-
1090 - Mission Creek Playground Replacement	195,700	-	345,700	-	-	-	-
1091 - Mission Creek Kokanee Bridge Handrail Replacement	51,500	48,388	3,000	-	-	-	-
1092 - Mission Creek Plaza	149,000	86,774	62,250	-	-	-	-
1093 - Traders Cove Park Improvements	-	-	-	-	30,900	257,500	-
1094 - Woodhaven Nature Conservatory	-	-	-	566,500	-	618,000	-
1096 - Coldham Park Development	-	-	-	-	-	-	25,750
1097 - Black Mountain/SNTSK'IL'NTEC Park Development	139,000	-	139,000	-	-	-	-
1098 - John's Family Bridge Replacement	103,000	-	103,000	-	-	-	-
1099 - Collens Hill Parking Area Improvement	-	-	-	309,000	-	-	-
1100 - Kaloya Washroom	77,250	76,094	-	-	-	-	-
1102 - Mission Creek Parking Lot Repaving	-	-	-	206,000	206,000	-	-
1103 - Mission Creek Scenic Switchback Replacements	154,500	-	154,500	-	-	-	-
1108 - Kopje Irrigation System Upgrades	-	-	-	-	-	103,000	-
1112 - Hardy Falls Bridge Replacement #1	-	-	-	-	-	-	77,250
1113 - KLO Trail Improvements	-	-	-	154,500	-	-	-
1116 - Hall Road Parking Development	-	-	-	-	-	-	231,750
1117 - Trepanier Creek Bridge Replacement	-	-	-	-	-	106,000	-
1128 - Bertram Creek Park Improvements	203,000	77,358	325,000	-	-	-	-
1130 - Shannon Lake Washroom Replacement	-	-	-	-	-	77,250	-
1137 - Insurance	-	174,512	-	-	-	-	-
1138 - Mission Creek Greenway Streambank Stabilization	309,000	52,069	557,000	-	-	-	-
1166 - Crane Replacement	30,900	-	-	-	-	-	-
1167 - Parks Supervisor Truck	139,000	53,633	-	-	-	-	-
1168 - Park Security Gate	154,500	99,271	55,000	-	-	-	-
1169 - Land Acquisition Securement	257,500	-	257,500	-	-	-	-
1172 - Truck Replacements	185,400	164,154	-	-	-	-	-
1173 - Mission Creek Park Reader Board	-	-	-	77,250	-	-	-
1183 - Black Mountain Trail Development	-	-	-	206,000	-	-	-
1184 - Bridge Replacements	-	-	-	-	448,050	-	-
1186 - Regional Parks Accessibility	392,700	-	392,700	-	-	-	-
1188 - Post Grouse Complex Fire	772,250	98,389	326,000	-	-	-	-
1189 - Equipment	103,000	93,334	-	-	-	-	-
1190 - Equipment	164,800	139,666	-	-	-	-	-
1194 - ECCO HVAC System Replacement	-	-	242,700	-	-	-	-
1195 - Misson Creek Park Septic Pump Replacement	5,150	-	25,750	-	-	-	-
1196 - Active Transportation Route Kalamoir Trail	311,000	46,048	548,250	-	-	-	-
1197 - Gerstmar Bridge	165,000	-	500,000	-	-	-	-
1204 - Vehicles	-	-	220,000	230,000	155,000	295,000	125,000
1205 - Equipment	-	-	160,000	163,000	141,000	200,000	85,000
	5,399,981	1,551,532	5,613,600	2,128,550	1,748,300	1,903,950	606,550
Land Acquisition	3,534,975	305,416	3,534,975	-	-	-	-
CAPITAL EXPENDITURES	8,934,956	1,856,947	9,148,575	2,128,550	1,748,300	1,903,950	606,550

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

142 - Regional Parks							
FUNDING SOURCES							
Donations	(25,000)	(281,000)	-	-	-	-	-
Proceeds of Sale	-	(1,879)	-	-	-	-	-
Proceeds of Insurance	-	(174,512)	-	-	-	-	-
Canada / BC Infrastructure / Federal Government Grant	(40,905)	(40,751)	-	-	-	-	-
Other Grants	(772,250)	-	(644,150)	-	-	-	-
Transfer From Parks Reserve Parkland Fund	-	(30,416)	-	-	-	-	-
Transfer From Equipment Replacement Fund	(885,450)	(77,087)	(590,000)	(393,000)	(296,000)	(495,000)	(210,000)
Transfer From Capital Facilities Reserve	(7,211,350)	(494,443)	(7,914,425)	(1,735,550)	(1,452,300)	(1,408,950)	(396,550)
Transfer From Regional Rescue	-	(77,087)	-	-	-	-	-
TOTAL FUNDING	(8,934,956)	(1,856,947)	(9,148,575)	(2,128,550)	(1,748,300)	(1,903,950)	(606,550)
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	564,418	564,418	548,785	434,380	524,784	726,430	746,949
Uses (transfer from)	(885,450)	(494,443)	(590,000)	(393,000)	(296,000)	(495,000)	(210,000)
Funding (transfer to)	448,167	448,167	459,131	470,373	481,902	493,726	518,412
Interest	4,233	30,644	16,464	13,031	15,744	21,793	22,408
Ending Balance	131,368	548,785	434,380	524,784	726,430	746,949	1,077,769
FACILITIES RESERVE							
Beginning Balance	14,831,681	14,831,681	18,163,329	13,640,817	15,257,564	17,305,006	19,559,132
Uses (transfer from)	(7,211,350)	(582,346)	(7,914,425)	(1,735,550)	(1,452,300)	(1,408,950)	(396,550)
Funding (transfer to)	3,108,750	3,108,750	2,847,013	2,943,073	3,042,015	3,143,926	3,318,872
Interest	111,238	805,245	544,900	409,224	457,727	519,150	586,774
Ending Balance	10,840,318	18,163,329	13,640,817	15,257,564	17,305,006	19,559,132	23,068,227
OPERATING RESERVE							
Beginning Balance	1,248,930	1,248,930	1,546,718	1,488,029	1,532,670	1,578,650	1,626,009
Uses (transfer from)	-	-	(105,090)	-	-	-	-
Funding (transfer to)	-	229,981	-	-	-	-	-
Interest	9,367	67,807	46,402	44,641	45,980	47,359	48,780
Ending Balance	1,258,297	1,546,718	1,488,029	1,532,670	1,578,650	1,626,009	1,674,789
PARK LAND RESERVE							
Beginning Balance	1,599,048	1,599,048	2,507,448	2,582,672	2,660,152	2,739,956	2,822,155
Uses (transfer from)	-	(30,416)	-	-	-	-	-
Funding (transfer to)	852,000	852,000	-	-	-	-	-
Interest	11,993	86,816	75,223	77,480	79,805	82,199	84,665
Ending Balance	2,463,041	2,507,448	2,582,672	2,660,152	2,739,956	2,822,155	2,906,820
PARKS LEGACY RESERVE							
Beginning Balance	30,414	30,414	32,065	885,027	1,763,578	2,668,485	3,600,540
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	852,000	852,000	852,000	852,000	894,600
Interest	228	1,651	962	26,551	52,907	80,055	108,016
Ending Balance	30,642	32,065	885,027	1,763,578	2,668,485	3,600,540	4,603,156
NOTES							
OPERATING:							
1. Inflationary wage adjustment (\$487K)							
2. Transfer of regular asset maintenance costs from capital - trail maintenance, park benches, small equipment, wayfinding & interpretive signage (\$155K)							
3. Reduction in transfers to reserves for regular asset maintenance costs moved from capital to operating (\$155K)							
3. Reduction in transfers to reserves to reflect planned capital spending (\$200K)							
4. Annual incremental increase in transfers to reserves for future capital projects (\$105K)							
5. Transfer of irregular asset maintenance costs from capital - security systems, new park benches, Betram swim raft replacement (\$105K)							
6. Increase in Admin OH charges related to information systems support and human resources (\$171K)							
7. Additional residential properties rented. Rental revenue increased (\$95K)							
CAPITAL:							
Twelve (12) park development and improvement projects (\$3.9M = 31% of total planned project costs)							
Fourteen (14) major infrastructure maintenance/replacement projects in eleven (11) parks (\$2.8M = 23% of total planned project costs)							
Land acquisition projects (\$3.8M = 30% of total planned project costs)							
Replacement/new equipment (\$1.9M = 16% of total planned project costs)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

143 - Westside Community Parks							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	246,639	199,062	252,355	264,546	277,011	284,759	297,803
TOTAL OPERATING COSTS	246,639	199,062	252,355	264,546	277,011	284,759	297,803
*Percentage Increase over prior year	15.8%	11.0%	2.3%	4.8%	4.7%	2.8%	4.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	26,000	26,000	26,000	26,000	26,000	26,000	26,000
Transfer to Operating Reserve	-	47,577	-	10,000	15,000	15,000	15,000
TOTAL TRANSFERS	26,000	73,577	26,000	36,000	41,000	41,000	41,000
TOTAL COSTS	272,639	272,639	278,355	300,546	318,011	325,759	338,803
*Percentage Increase over prior year	14.1%	14.1%	2.1%	8.0%	5.8%	2.4%	4.0%
<u>Projects</u>							
Costs	-	-	20,000	20,000	25,000	-	-
Funding (excl tax req)	-	-	(20,000)	(20,000)	(25,000)	-	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	272,639	272,639	298,355	320,546	343,011	325,759	338,803
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	53,593	53,593	54,081	56,785	59,624	62,606	65,736
TOTAL REVENUE	53,593	53,593	54,081	56,785	59,624	62,606	65,736
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(20,000)	(20,000)	(25,000)	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	(326,232)	(326,232)	(332,436)	(357,331)	(377,635)	(388,365)	(404,539)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(326,232)	(326,232)	(332,436)	(357,331)	(377,635)	(388,365)	(404,539)
*Percentage increase over prior year Requisition	12.9%	12.9%	1.9%	7.5%	5.7%	2.8%	4.2%
TOTAL FUNDING	(272,639)	(272,639)	(298,355)	(320,546)	(343,011)	(325,759)	(338,803)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
1075 - Kiliney Bank Protection	15,750	-	-	-	-	-	-
1076 - Westshores Estates Tennis Courts	-	-	-	-	-	283,250	-
1124 - Killiney Washroom Replacement	-	-	-	-	-	-	46,350
TOTAL EXPENDITURES	15,750	-	-	-	-	283,250	46,350
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	(15,750)	-	-	-	-	(8,250)	(46,350)
Transfer From CWF Cap Fac Reserve	-	-	-	-	-	(275,000)	-
TOTAL FUNDING	(15,750)	-	-	-	-	(283,250)	(46,350)
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

143 - Westside Community Parks							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	52,422	52,422	55,268	56,926	58,634	60,393	62,205
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	393	2,846	1,658	1,708	1,759	1,812	1,866
Ending Balance	52,815	55,268	56,926	58,634	60,393	62,205	64,071
FACILITIES RESERVE							
Beginning Balance	405,733	405,733	453,761	493,374	534,175	576,200	611,236
Uses (transfer from)	(15,750)	-	-	-	-	(8,250)	(46,350)
Funding (transfer to)	26,000	26,000	26,000	26,000	26,000	26,000	26,000
Interest	3,043	22,028	13,613	14,801	16,025	17,286	18,337
Ending Balance	419,026	453,761	493,374	534,175	576,200	611,236	609,223
OPERATING RESERVE							
Beginning Balance	60,763	60,763	111,639	94,988	87,838	80,473	97,887
Uses (transfer from)	-	-	(20,000)	(20,000)	(25,000)	-	-
Funding (transfer to)	-	47,577	-	10,000	15,000	15,000	15,000
Interest	456	3,299	3,349	2,850	2,635	2,414	2,937
Ending Balance	61,219	111,639	94,988	87,838	80,473	97,887	115,824
PARK LAND RESERVE							
Beginning Balance	197,730	197,730	208,465	214,719	221,161	227,796	234,630
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,483	10,735	6,254	6,442	6,635	6,834	7,039
Ending Balance	199,213	208,465	214,719	221,161	227,796	234,630	241,668
NOTES							
<u>OPERATING:</u> 1. Inflationary adjustments for wages (\$12K) 2. 2024 increase in contracted services more than required. Reduced for 2025 (\$10K) 3. Increase in budget for removal of danger trees from wildfires, etc. (\$2K)							
<u>CAPITAL:</u> Project 1076 - New sports court. Planned funding from Community Works Funds (\$275K) and reserves							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

144 - Eastside Community Parks							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	147,347	120,131	154,329	159,930	165,926	172,162	178,704
TOTAL OPERATING COSTS	147,347	120,131	154,329	159,930	165,926	172,162	178,704
*Percentage Increase over prior year	2.6%	-1.4%	4.7%	3.6%	3.7%	3.8%	3.8%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	27,216	10,000	10,000	10,000	10,000	10,000
TOTAL TRANSFERS	-	27,216	10,000	10,000	10,000	10,000	10,000
TOTAL COSTS	147,347	147,347	164,329	169,930	175,926	182,162	188,704
*Percentage Increase over prior year	2.6%	2.6%	11.5%	3.4%	3.5%	3.5%	3.6%
<u>Projects</u>							
Costs	-	-	15,000	-	20,000	-	25,000
Funding (excl tax req)	-	-	(15,000)	-	(20,000)	-	(25,000)
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	147,347	147,347	179,329	169,930	195,926	182,162	213,704
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	-	-	-	-	-	-	-
Administration Overhead Recovery	45,228	45,228	34,089	35,793	37,583	39,462	41,435
TOTAL REVENUE	45,228	45,228	34,089	35,793	37,583	39,462	41,435
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(15,000)	-	(20,000)	-	(25,000)
TAX REQ - CEN OK EAST	(192,575)	(192,575)	(198,418)	(205,723)	(213,509)	(221,625)	(230,139)
TAX REQ - LOCAL SERV AREA	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(192,575)	(192,575)	(198,418)	(205,723)	(213,509)	(221,625)	(230,139)
*Percentage increase over prior year Requisition	14.1%	14.1%	3.0%	3.7%	3.8%	3.8%	3.8%
TOTAL FUNDING	(147,347)	(147,347)	(179,329)	(169,930)	(195,926)	(182,162)	(213,704)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
1125 - Scotty Creek Playground	103,000	80,843	226,250	-	-	-	-
1191 - Scotty Sport Storage	-	-	-	-	-	30,900	-
TOTAL EXPENDITURES	103,000	80,843	226,250	-	-	30,900	-
<u>FUNDING SOURCES</u>							
Grant	-	-	(125,000)	-	-	-	-
Transfer From Capital Facilities Reserve	(3,000)	(4,215)	(41,250)	-	-	(30,900)	-
Transfer From CWF Cap Fac Reserve	(100,000)	(76,629)	(60,000)	-	-	-	-
TOTAL FUNDING	(103,000)	(80,843)	(226,250)	-	-	(30,900)	-
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

144 - Eastside Community Parks							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	57,323	57,323	60,435	62,248	64,115	66,039	68,020
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	430	3,112	1,813	1,867	1,923	1,981	2,041
Ending Balance	57,752	60,435	62,248	64,115	66,039	68,020	70,060
FACILITIES RESERVE							
Beginning Balance	172,462	172,462	177,611	141,690	145,940	150,318	123,928
Uses (transfer from)	(3,000)	(4,215)	(41,250)	-	-	(30,900)	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,293	9,363	5,328	4,251	4,378	4,510	3,718
Ending Balance	170,756	177,611	141,690	145,940	150,318	123,928	127,646
OPERATING RESERVE							
Beginning Balance	25,011	25,011	53,584	55,192	56,848	58,553	60,310
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	27,216	-	-	-	-	-
Interest	188	1,358	1,608	1,656	1,705	1,757	1,809
Ending Balance	25,199	53,584	55,192	56,848	58,553	60,310	62,119
PARK LAND RESERVE							
Beginning Balance	71,449	71,449	75,328	77,588	79,916	82,313	84,783
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	536	3,879	2,260	2,328	2,397	2,469	2,543
Ending Balance	71,985	75,328	77,588	79,916	82,313	84,783	87,326
NOTES							
<u>OPERATING:</u> 1. Inflationary adjustments for wages (\$9K) 2. Reduction to vehicle cost budget to reflect actual costs (\$1K) 3. Transfers to operating reserves introduced. To build up reserves for small capital type projects (\$10K) 4. Reduction in Admin OH costs for reduction in IT devices supported (\$11K)							
<u>CAPITAL:</u> Project 1125 - Replacement of playground (\$288K) . Funded from Community Works Fund (\$160K) and the Enabling Accessibility Fund (\$125K)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

171 - Okanagan Regional Library							
OPERATING							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
<u>OPERATING COSTS</u>							
Operations	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	-	-	-	-	-	-	-
*Percentage Increase over prior year	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	-	1,490	-	-	-	-	-
Transfer to Library Board	336,033	349,098	352,074	369,678	388,162	407,570	427,948
TOTAL TRANSFERS	336,033	350,588	352,074	369,678	388,162	407,570	427,948
TOTAL EXPENDITURES	336,033	350,588	352,074	369,678	388,162	407,570	427,948
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	5,000	5,000	5,000	5,150	5,305	5,464	5,628
TOTAL REVENUE	5,000	5,000	5,000	5,150	5,305	5,464	5,628
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	(164,428)	(172,199)	(171,542)	(180,071)	(189,025)	(198,425)	(208,294)
TAX REQ - CEN OK WEST	(176,605)	(183,389)	(185,532)	(194,757)	(204,441)	(214,608)	(225,282)
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	(341,033)	(355,588)	(357,074)	(374,828)	(393,466)	(413,033)	(433,576)
*Percentage increase over prior year Requisition	0.0%	4.3%	4.7%	5.0%	5.0%	5.0%	5.0%
TOTAL FUNDING	(336,033)	(350,588)	(352,074)	(369,678)	(388,162)	(407,570)	(427,948)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024 PLAN	2024 ACTUAL	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN
EQUIPMENT RESERVE							
Beginning Balance	3,628	3,628	3,825	3,940	4,058	4,180	4,305
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	27	197	115	118	122	125	129
Ending Balance	3,655	3,825	3,940	4,058	4,180	4,305	4,434
OPERATING RESERVE							
Beginning Balance	-	-	-	-	-	-	-
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
Ending Balance	-	-	-	-	-	-	-
NOTES							

2024-2028 FINANCIAL PLAN
SERVICE SUMMARY

APPENDIX H

188 - Regional Library Debt							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
M.F.A. INTEREST	494,500	494,500	494,500	494,500	494,500	494,500	494,500
M.F.A. PRINCIPAL	325,268	325,268	325,268	325,268	325,268	325,268	325,268
TOTAL OPERATING COSTS	819,768	819,768	819,768	819,768	819,768	819,768	819,768
*Percentage Increase over prior year	40.5%	32.2%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL EXPENDITURES	819,768	819,768	819,768	819,768	819,768	819,768	819,768
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(819,768)	(819,768)	(819,768)	(819,768)	(819,768)	(819,768)	(819,768)
Administration Overhead Recovery	-	-	-	-	-	-	-
TOTAL REVENUE	(819,768)	(819,768)	(819,768)	(819,768)	(819,768)	(819,768)	(819,768)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	(819,768)	(819,768)	(819,768)	(819,768)	(819,768)	(819,768)	(819,768)
Surplus/(Deficit)*	-	-	-	-	-	-	-
NOTES							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

189 - Fiscal - Member Municipal							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
M.F.A. INTEREST	4,740,863	5,802,537	4,656,390	4,395,392	4,181,540	2,690,083	2,281,020
M.F.A. PRINCIPAL	7,881,032	8,195,405	7,840,444	6,749,755	5,935,856	3,954,151	3,470,071
TOTAL OPERATING COSTS	12,621,896	13,997,942	12,496,834	11,145,146	10,117,396	6,644,234	5,751,090.39
*Percentage Increase over prior year	0.0%	-0.5%	-1.0%	-10.8%	-9.2%	-34.3%	-13.4%
TOTAL EXPENDITURES	12,621,896	13,997,942	12,496,834	11,145,146	10,117,396	6,644,234	5,751,090
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	-	-	-	-	-	-	-
TOTAL REVENUE	-	-	-	-	-	-	-
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	-	-	-	-	-
M.F.A. - KELOWNA	(9,366,564)	(10,134,399)	(9,137,949)	(7,996,180)	(7,022,294)	(3,932,889)	(3,153,139)
M.F.A. - PEACHLAND	(791,651)	(708,530)	(708,530)	(708,530)	(708,530)	(708,530)	(708,530)
M.F.A. - LAKE COUNTRY	(1,345,486)	(1,958,127)	(1,584,951)	(1,584,951)	(1,531,087)	(1,531,087)	(1,426,137)
M.F.A. - WEST KELOWNA	(1,118,195)	(1,196,885)	(1,065,404)	(855,485)	(855,485)	(471,727)	(463,283)
TOTAL REQUISITION	(12,621,896)	(13,997,942)	(12,496,834)	(11,145,146)	(10,117,396)	(6,644,234)	(5,751,090)
*Percentage increase over prior year Requisition	0.6%	12.8%	-1.0%	-10.8%	-9.2%	-34.3%	-13.4%
TOTAL FUNDING	(12,621,896)	(13,997,942)	(12,496,834)	(11,145,146)	(10,117,396)	(6,644,234)	(5,751,090)
Surplus/(Deficit)*	-	-	-	-	-	-	-
NOTES							

**2024-2028 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

197 - Joe Rich Water system							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	22,192	8,414	14,371	14,507	14,647	14,791	15,191
TOTAL OPERATING COSTS	22,192	8,414	14,371	14,507	14,647	14,791	15,191
*Percentage Increase over prior year	82.0%	-62.1%	-35.2%	0.9%	1.0%	1.0%	2.7%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	5,100	5,100	5,100	5,100	5,100	5,100	5,100
Transfer to Operating Reserve	3,000	3,000	5,000	5,000	5,000	5,000	5,000
TOTAL TRANSFERS	8,100	8,100	10,100	10,100	10,100	10,100	10,100
TOTAL COSTS	30,292	16,514	24,471	24,607	24,747	24,891	25,291
*Percentage Increase over prior year	56.7%	-45.5%	-19.2%	0.6%	0.6%	0.6%	1.6%
<u>Projects</u>							
Costs	-	-	6,000	-	-	6,000	-
Funding (excl tax req)	-	-	(6,000)	-	-	(6,000)	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	30,292	16,514	30,471	24,607	24,747	30,891	25,291
<u>FUNDING SOURCES (REVENUE)</u>							
TRANSFER FROM JOE RICH FIRE	(10,097)	(5,505)	(8,236)	(8,286)	(8,336)	(8,389)	(8,527)
TRANSFER FROM JOE RICH HALL	(10,097)	(5,505)	(8,236)	(8,286)	(8,336)	(8,389)	(8,527)
TRANSFER FROM PARKS	(10,097)	(5,505)	(8,236)	(8,286)	(8,336)	(8,389)	(8,527)
Administration Overhead Recovery			238	250	262	276	289
TOTAL REVENUE	(30,292)	(16,514)	(24,471)	(24,607)	(24,747)	(24,891)	(25,291)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(6,000)	-	-	(6,000)	-
TOTAL FUNDING	(30,292)	(16,514)	(30,471)	(24,607)	(24,747)	(30,891)	(25,291)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9005 - Water Distribution Improvements	-	-	10,000	-	-	-	-
TOTAL EXPENDITURES	-	-	10,000	-	-	-	-
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	-	-	(10,000)	-	-	-	-
TOTAL FUNDING	-	-	(10,000)	-	-	-	-
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	32,721	32,721	39,597	35,885	42,062	48,424	54,976
Uses (transfer from)	-	-	(10,000)	-	-	-	-
Funding (transfer to)	5,100	5,100	5,100	5,100	5,100	5,100	5,100
Interest	245	1,776	1,188	1,077	1,262	1,453	1,649
Ending Balance	38,066	39,597	35,885	42,062	48,424	54,976	61,726
OPERATING RESERVE							
Beginning Balance	2,040	2,040	5,151	10,305	15,614	21,083	26,715
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	3,000	3,000	5,000	5,000	5,000	5,000	5,000
Interest	15	111	155	309	468	632	801
Ending Balance	5,055	5,151	10,305	15,614	21,083	26,715	32,517
NOTES							
1. Contracted services budget reduced to reflect actual costs (\$9K)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

301 - Killiney Beach Water System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	191,850	233,366	234,095	240,190	246,958	253,959	261,200
TOTAL OPERATING COSTS	191,850	233,366	234,095	240,190	246,958	253,959	261,200
*Percentage Increase over prior year	-13.1%	4.3%	22.0%	2.6%	2.8%	2.8%	2.9%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	287,285	287,285	264,739	283,843	301,174	291,100	280,635
Transfer to Operating Reserve	20,000	57,968	32,783	32,933	33,088	33,247	33,411
TOTAL TRANSFERS	307,285	345,253	297,522	316,776	334,261	324,346	314,046
TOTAL COSTS	499,134	578,619	531,617	556,966	581,220	578,306	575,246
*Percentage Increase over prior year	1.9%	18.3%	6.5%	4.8%	4.4%	-0.5%	-0.5%
<u>Projects</u>							
Costs	-	-	90,000	7,000	23,000	220,000	197,000
Funding (excl tax req)	-	-	(90,000)	(7,000)	(23,000)	(220,000)	(197,000)
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	499,134	578,619	621,617	563,966	604,220	798,306	772,246
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(552,803)	(632,287)	(584,480)	(612,472)	(639,502)	(829,502)	(829,502)
Administration Overhead Recovery	41,523	41,523	37,899	39,794	41,784	43,873	46,066
Engineering Administration Overhead Recovery	12,145	12,145	14,964	15,712	16,498	17,323	18,189
TOTAL REVENUE	(499,135)	(578,619)	(531,617)	(556,966)	(581,220)	(768,306)	(765,246)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(90,000)	(7,000)	(23,000)	(30,000)	(7,000)
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	(499,135)	(578,619)	(621,617)	(563,966)	(604,220)	(798,306)	(772,246)
Surplus/(Deficit)*	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

301 - Killiney Beach Water System							
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9000 - Capital Assets Under \$50K	73,400	20,343	45,100	-	-	-	-
9006 - Treatment System	-	-	100,000	125,000	200,000	3,667,950	8,558,550
9015 - PRV Replacement	525,000	396,350	-	-	-	-	-
9019 - Assets Renewal (High Risk)	-	-	-	-	-	921,720	-
9023 - Assets Renewal (Medium Risk)	-	-	-	-	-	323,810	-
9024 - Assets Renewal (Low Risk)	-	-	-	-	-	3,919,037	-
9027 - Valve Replacement Program	-	-	-	100,000	-	-	-
TOTAL EXPENDITURES	598,400	416,693	145,100	225,000	200,000	8,832,517	8,558,550
<u>FUNDING SOURCES</u>							
Proceeds of Sales	(10,000)	-	-	-	-	-	-
Canada / BC Infrastructure Grant	-	-	-	-	-	(2,445,300)	(5,705,700)
Other Grants	-	-	-	-	-	(4,079,037)	-
Debt Proceeds	-	-	-	-	-	(1,222,650)	(2,852,850)
Transfer From Equipment Replacement Fund	(588,400)	(416,693)	(45,100)	-	-	-	-
Transfer From Capital Facilities Reserve	-	-	(100,000)	(225,000)	(200,000)	(1,085,530)	-
TOTAL FUNDING	(598,400)	(416,693)	(145,100)	(225,000)	(200,000)	(8,832,517)	(8,558,550)
SURPLUS / DEFICIT	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	513,346	513,346	124,523	83,159	85,654	88,224	90,870
Uses (transfer from)	(588,400)	(416,693)	(45,100)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	3,850	27,871	3,736	2,495	2,570	2,647	2,726
Ending Balance	(71,204)	124,523	83,159	85,654	88,224	90,870	93,596
FACILITIES RESERVE							
Beginning Balance	1,415,427	1,415,427	1,779,558	1,997,684	2,116,457	2,281,125	1,555,129
Uses (transfer from)	-	-	(100,000)	(225,000)	(200,000)	(1,085,530)	-
Funding (transfer to)	287,285	287,285	264,739	283,843	301,174	291,100	280,635
Interest	10,616	76,847	53,387	59,931	63,494	68,434	46,654
Ending Balance	1,713,327	1,779,558	1,997,684	2,116,457	2,281,125	1,555,129	1,882,417
OPERATING RESERVE							
Beginning Balance	42,668	42,668	102,953	138,824	175,922	214,287	253,962
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	20,000	57,968	32,783	32,933	33,088	33,247	33,411
Interest	320	2,317	3,089	4,165	5,278	6,429	7,619
Ending Balance	62,988	102,953	138,824	175,922	214,287	253,962	294,992
NOTES							
<u>OPERATING:</u>							
1. Inflationary wage adjustments (\$4K)							
2. Equipment maintenance budget increased to reflect actual costs (\$31K)							
3. Leak detection repair costs shifted from capital to operating (\$13K). Offset by reduction to transfers to reserves							
4. Contracted services budget reduced to reflect actual costs (\$26K)							
5. Insurance costs increased to reflect new appraisal values (\$4K)							
6. Chlorine costs increased to reflect actual costs (\$4K)							
<u>CAPITAL:</u>							
Project 9006 - upgrades to treatment system. Initial design/ROW costs (\$225K) funded from reserves. Grant funding for construction costs to be sought.							
Asset Renewal projects based on asset renewal plan. Funded from grants/reserves based on risk							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

303 - Falcon Ridge Water System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	67,359	97,525	84,403	85,907	88,582	90,122	92,331
TOTAL OPERATING COSTS	67,359	97,525	84,403	85,907	88,582	90,122	92,331
*Percentage Increase over prior year	-11.6%	-18.4%	25.3%	1.8%	3.1%	1.7%	2.5%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	8,273	-	13,345	6,728	16,384	12,115	8,866
Transfer to Operating Reserve	13,291	13,291	9,420	18,420	9,420	9,420	9,420
TOTAL TRANSFERS	21,564	13,291	22,765	25,148	25,804	21,535	18,286
TOTAL COSTS	88,923	110,816	107,168	111,056	114,386	111,658	110,617
*Percentage Increase over prior year	-20.9%	-7.3%	20.5%	3.6%	3.0%	-2.4%	-0.9%
<u>Projects</u>							
Costs	-	-	11,000	19,500	2,500	11,000	15,000
Funding (excl tax req)	-	-	(11,000)	(19,500)	(2,500)	(11,000)	(15,000)
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	88,923	110,816	118,168	130,556	116,886	122,658	125,617
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(107,312)	(109,011)	(115,482)	(120,268)	(124,542)	(122,805)	(122,805)
Administration Overhead Recovery	14,197	14,197	12,722	13,358	14,026	14,727	15,464
Engineering Administration Overhead Recovery	4,192	4,192	5,254	5,517	5,793	6,082	6,386
TOTAL REVENUE	(88,923)	(90,622)	(97,506)	(101,394)	(104,724)	(101,996)	(100,955)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	(20,194)	(11,000)	(19,500)	(2,500)	(11,000)	(15,000)
PARCEL TAX	-	-	(9,662)	(9,662)	(9,662)	(9,662)	(9,662)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	(9,662)	(9,662)	(9,662)	(9,662)	(9,662)
*Percentage increase over prior year Requisition			100.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	(88,923)	(110,816)	(118,168)	(130,556)	(116,886)	(122,658)	(125,617)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9001 - Capital Assets Under \$50K	10,000	7,686	-	-	-	-	-
9012 - 303 Expansion	200,000	119,329	-	-	-	-	-
9017 - 303 Intake Access and Climate	200,000	4,186	-	-	-	-	-
TOTAL EXPENDITURES	410,000	131,202	-	-	-	-	-
<u>FUNDING SOURCES</u>							
Property Owners Contribution	(184,100)	(119,329)	-	-	-	-	-
Transfer From Capital Facilities Reserve	(10,000)	15,345	-	-	-	-	-
Transfer from CWF Cap Fac Res	(215,900)	(27,217)	-	-	-	-	-
TOTAL FUNDING	(410,000)	(131,202)	-	-	-	-	-
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

303 - Falcon Ridge Water System							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	15,913	15,913	32,122	46,431	54,552	72,572	86,864
Uses (transfer from)	(10,000)	15,345	-	-	-	-	-
Funding (transfer to)	8,273	-	13,345	6,728	16,384	12,115	8,866
Interest	119	864	964	1,393	1,637	2,177	2,606
Ending Balance	14,305	32,122	46,431	54,552	72,572	86,864	98,336
OPERATING RESERVE							
Beginning Balance	9,268	9,268	2,868	1,374	335	7,266	5,904
Uses (transfer from)	-	(20,194)	(11,000)	(19,500)	(2,500)	(11,000)	(15,000)
Funding (transfer to)	13,291	13,291	9,420	18,420	9,420	9,420	9,420
Interest	70	503	86	41	10	218	177
Ending Balance	22,628	2,868	1,374	335	7,266	5,904	501
NOTES							
<u>OPERATING:</u>							
1. Inflationary adjustment to wages (\$1.5K)							
2. Increases in contracted services costs (\$2.5K)							
3. Increase in vehicle operations expenses (\$1K)							
4. Debt servicing costs. Paid through parcel tax by new properties (\$10K)							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

305 - Sunset Ranch Water System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	130,418	149,100	153,041	157,319	162,745	168,325	173,064
TOTAL OPERATING COSTS	130,418	149,100	153,041	157,319	162,745	168,325	173,064
*Percentage Increase over prior year	-21.5%	10.6%	17.3%	2.8%	3.4%	3.4%	2.8%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	95,731	95,731	76,475	82,563	89,017	89,017	89,017
Transfer to Operating Reserve	26,232	26,232	38,569	38,537	35,342	34,125	33,838
TOTAL TRANSFERS	121,962	121,962	115,044	121,100	124,359	123,142	122,855
TOTAL COSTS	252,381	271,063	268,085	278,419	287,104	291,467	295,919
*Percentage Increase over prior year	0.8%	14.8%	6.2%	3.9%	3.1%	1.5%	1.5%
<u>Projects</u>							
Costs	-	-	61,500	30,000	15,000	60,000	30,000
Funding (excl tax req)	-	-	(61,500)	(30,000)	(15,000)	(60,000)	(30,000)
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	252,381	271,063	329,585	308,419	302,104	351,467	325,919
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(294,026)	(289,601)	(305,728)	(317,944)	(328,605)	(335,043)	(341,673)
Administration Overhead Recovery	32,505	32,505	27,470	28,844	30,286	31,800	33,390
Engineering Administration Overhead Recovery	9,140	9,140	10,173	10,681	11,215	11,776	12,365
ARO Accretion							
TOTAL REVENUE	(252,381)	(247,956)	(268,085)	(278,419)	(287,104)	(291,467)	(295,919)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	(23,107)	(61,500)	(30,000)	(15,000)	(60,000)	(30,000)
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	(252,381)	(271,063)	(329,585)	(308,419)	(302,104)	(351,467)	(325,919)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9002 - Capital Assets Under \$50K	160,849	31,692	70,000	-	-	-	-
9031 - Sunset Ranch Water Surge Valve	-	-	130,000	-	-	-	-
TOTAL EXPENDITURES	160,849	59,662	200,000	-	-	-	-
<u>FUNDING SOURCES</u>							
Proceeds	(10,000)	-	(16,200)	-	-	-	-
Transfer From Equipment Replacement Fund	(80,000)	(11,477)	(53,800)	-	-	-	-
Transfer From Capital Facilities Reserve	(70,849)	(48,185)	(130,000)	-	-	-	-
TOTAL FUNDING	(160,849)	(59,662)	(200,000)	-	-	-	-
Check	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

305 - Sunset Ranch Water System							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	241,328	241,328	242,953	196,442	202,335	208,405	214,657
Uses (transfer from)	(80,000)	(11,477)	(53,800)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,810	13,102	7,289	5,893	6,070	6,252	6,440
Ending Balance	163,138	242,953	196,442	202,335	208,405	214,657	221,097
FACILITIES RESERVE							
Beginning Balance	363,023	363,023	430,277	389,661	483,914	587,448	694,088
Uses (transfer from)	(70,849)	(48,185)	(130,000)	-	-	-	-
Funding (transfer to)	95,731	95,731	76,475	82,563	89,017	89,017	89,017
Interest	2,723	19,709	12,908	11,690	14,517	17,623	20,823
Ending Balance	390,627	430,277	389,661	483,914	587,448	694,088	803,928
OPERATING RESERVE							
Beginning Balance	84,499	84,499	92,212	72,047	82,745	105,570	82,862
Uses (transfer from)	-	(23,107)	(61,500)	(30,000)	(15,000)	(60,000)	(30,000)
Funding (transfer to)	26,232	26,232	38,569	38,537	35,342	34,125	33,838
Interest	634	4,588	2,766	2,161	2,482	3,167	2,486
Ending Balance	111,364	92,212	72,047	82,745	105,570	82,862	89,185
NOTES							
<u>OPERATING:</u>							
1. Inflationary wage adjustments (\$8K)							
2. Vehicle operation cost budget added (\$12K)							
3. increasing supplies and equipment maintenance costs (\$4K)							
5. Annual increase in transfers to capital reserves (\$5K)							
5. Transfers to reserves decreased to reflect shift of small capital projects to the operating budget (\$25K)							
6. increase in transfers to operating reserves to reflect shift of small capital projects to the operating budget (\$12K)							
6. Reduction in admin overhead costs (\$4K)							
<u>CAPITAL:</u>							
Project 9031 - Construction of a surge anticipation valve							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

306 - Trepanier Bench Water System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	23,649	30,356	27,954	28,739	29,518	31,120	31,167
TOTAL OPERATING COSTS	23,649	30,356	27,954	28,739	29,518	31,120	31,167
*Percentage Increase over prior year	-2.3%	17.1%	18.2%	2.8%	2.7%	5.4%	0.2%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	3,961	-	10,433	10,465	11,323	10,434	11,148
Transfer to Operating Reserve	2,000	2,000	5,700	5,856	6,017	6,183	6,353
TOTAL TRANSFERS	5,961	2,000	16,133	16,321	17,339	16,617	17,501
TOTAL COSTS	29,611	32,356	44,087	45,060	46,858	47,736	48,668
*Percentage Increase over prior year	3.7%	17.4%	48.9%	2.2%	4.0%	1.9%	2.0%
<u>Projects</u>							
Costs	-	-	-	3,000	2,450	5,000	3,000
Funding (excl tax req)	-	-	-	(3,000)	(2,450)	(5,000)	(3,000)
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	29,611	32,356	44,087	48,060	49,308	52,736	51,668
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(35,595)	(34,817)	(47,549)	(51,828)	(53,965)	(55,197)	(56,502)
Administration Overhead Recovery	4,652	4,652	4,601	4,831	5,073	5,326	5,592
Engineering Administration Overhead Recovery	1,332	1,332	1,850	1,937	2,034	2,135	2,242
TOTAL REVENUE	(29,611)	(28,834)	(41,098)	(45,060)	(46,858)	(47,736)	(48,668)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	(3,522)	(2,989)	(3,000)	(2,450)	(5,000)	(3,000)
TOTAL FUNDING	(29,611)	(32,356)	(44,087)	(48,060)	(49,308)	(52,736)	(51,668)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9003 - Capital Assets Under \$50K	-	-	4,000	-	-	-	-
TOTAL EXPENDITURES	-	-	4,000	-	-	-	-
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	-	-	(4,000)	-	-	-	-
TOTAL FUNDING	-	-	(4,000)	-	-	-	-
<i>Check</i>	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

306 - Trepanier Bench Water System							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	9,352	9,352	9,860	16,588	27,551	39,700	51,325
Uses (transfer from)	-	-	(4,000)	-	-	-	-
Funding (transfer to)	3,961	-	10,433	10,465	11,323	10,434	11,148
Interest	70	508	296	498	827	1,191	1,540
Ending Balance	13,383	9,860	16,588	27,551	39,700	51,325	64,013
OPERATING RESERVE							
Beginning Balance	1,653	1,653	220	2,938	5,882	9,625	11,096
Uses (transfer from)	-	(3,522)	(2,989)	(3,000)	(2,450)	(5,000)	(3,000)
Funding (transfer to)	2,000	2,000	5,700	5,856	6,017	6,183	6,353
Interest	12	90	7	88	176	289	333
Ending Balance	3,665	220	2,938	5,882	9,625	11,096	14,782
NOTES							
<u>OPERATING:</u>							
1. Vehicle expense budget added to cover costs of vehicles used by staff (\$4.5K)							
2. Increases to transfers to capital and operating reserves to build reserves for future maintenance & replacement costs (\$11K)							
<u>CAPITAL:</u>							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

307 - Westshore Water System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	203,883	247,620	208,626	215,093	221,511	229,139	235,984
TOTAL OPERATING COSTS	203,883	247,620	208,626	215,093	221,511	229,139	235,984
*Percentage Increase over prior year	-20.4%	-9.7%	2.3%	3.1%	3.0%	3.4%	3.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Transfer to Capital Facilities Reserve	375,185	375,185	412,272	438,119	462,950	470,680	479,489
Transfer to Operating Reserve	37,000	62,168	43,700	43,985	44,279	44,581	44,892
TOTAL TRANSFERS	417,185	442,354	460,972	487,104	512,229	520,261	529,381
TOTAL COSTS	621,068	689,973	669,598	702,197	733,740	749,400	765,365
*Percentage Increase over prior year	3.4%	5.6%	7.8%	4.9%	4.5%	2.1%	2.1%
<u>Projects</u>							
Costs	-	-	85,000	108,500	12,500	47,000	14,000
Funding (excl tax req)	-	-	(85,000)	(108,500)	(12,500)	(47,000)	(14,000)
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	621,068	689,973	754,598	810,697	746,240	796,400	779,365
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(683,665)	(752,570)	(726,024)	(761,444)	(795,950)	(814,720)	(833,951)
Administration Overhead Recovery	48,516	48,516	40,523	42,549	44,677	46,910	49,256
Engineering Administration Overhead Recovery	14,081	14,081	15,903	16,698	17,533	18,410	19,330
TOTAL REVENUE	(621,068)	(689,973)	(669,598)	(702,197)	(733,740)	(749,400)	(765,365)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(85,000)	(108,500)	(12,500)	(47,000)	(14,000)
PARCEL TAX	-	-	-	-	-	-	-
TAX REQ -CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	(621,068)	(689,973)	(754,598)	(810,697)	(746,240)	(796,400)	(779,365)
Surplus/(Deficit)*	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

307 - Westshore Water System							
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9004 - Capital Assets Under \$50K	169,000	44,260	94,200	-	-	-	-
9009 - Treatment System	206,000	3,063	300,000	125,000	200,000	4,837,950	11,288,550
9020 - Westshore Water	25,000	-	-	-	-	-	-
9032 - Westshore Water Surge Valve	-	-	140,000	-	-	-	-
9028 - Valve Replacement Program	-	-	-	-	100,000	-	-
TOTAL EXPENDITURES	400,000	47,323	534,200	125,000	300,000	4,837,950	11,288,550
<u>FUNDING SOURCES</u>							
Proceeds of Sales	(6,500)	-	-	-	-	-	-
Debt Proceeds	-	-	-	-	-	(1,612,650)	(3,762,850)
Infrastructure Grant	-	-	-	-	-	(3,225,300)	(7,525,700)
Transfer From Equipment Replacement Fund	(162,500)	(44,260)	(45,200)	-	-	-	-
Transfer From Capital Facilities Reserve	(231,000)	(3,063)	(489,000)	(125,000)	(300,000)	-	-
TOTAL FUNDING	(400,000)	(47,323)	(534,200)	(125,000)	(300,000)	(4,837,950)	(11,288,550)
SURPLUS / DEFICIT	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	1,075,365	1,075,365	1,094,489	1,087,124	1,124,738	1,163,480	1,203,384
Uses (transfer from)	(162,500)	(44,260)	(45,200)	-	-	-	-
Funding (transfer to)	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Interest	8,065	58,384	32,835	32,614	33,742	34,904	36,102
Ending Balance	925,931	1,094,489	1,087,124	1,124,738	1,163,480	1,203,384	1,244,486
FACILITIES RESERVE							
Beginning Balance	1,700,845	1,700,845	2,165,311	2,153,542	2,531,267	2,770,156	3,323,940
Uses (transfer from)	375,185	375,185	412,272	438,119	462,950	470,680	479,489
Funding (transfer to)	(231,000)	(3,063)	(489,000)	(125,000)	(300,000)	-	-
Interest	12,756	92,343	64,959	64,606	75,938	83,105	99,718
Ending Balance	1,857,787	2,165,311	2,153,542	2,531,267	2,770,156	3,323,940	3,903,147
OPERATING RESERVE							
Beginning Balance	145,074	145,074	215,119	180,272	121,165	156,579	158,857
Uses (transfer from)	-	-	(85,000)	(108,500)	(12,500)	(47,000)	(14,000)
Funding (transfer to)	37,000	62,168	43,700	43,985	44,279	44,581	44,892
Interest	1,088	7,876	6,454	5,408	3,635	4,697	4,766
Ending Balance	183,162	215,119	180,272	121,165	156,579	158,857	194,515
NOTES							
<u>OPERATING:</u>							
1. Increase in transfers to capital reserves to reduce requirement to fund capital projects with debt (\$44K)							
2. Reduce transfers to capital reserves to reflect shift of small capital costs from capital to operating (\$7K)							
3. Increase in transfers to operating reserves to fund small capital costs (\$7K)							
<u>CAPITAL:</u>							
Project 9009 - upgrades to treatment system. Initial design/ROW costs (\$225K) funded from reserves. Grant funding for construction costs to be sought.							
Project 9032 - Construction of a surge anticipation valve							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

310 - Upper Fintry Water System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	381,452	381,526	397,432	402,292	406,954	411,872	416,294
TOTAL OPERATING COSTS	381,452	381,526	397,432	402,292	406,954	411,872	416,294
*Percentage Increase over prior year	7.8%	3.3%	4.2%	1.2%	1.2%	1.2%	1.1%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	97,309	97,309	64,819	69,960	73,720	67,063	60,811
Transfer to Operating Reserve	38,570	58,462	68,100	68,160	68,222	68,285	68,351
TOTAL TRANSFERS	135,879	155,771	132,919	138,120	141,942	135,348	129,162
TOTAL COSTS	517,331	537,296	530,350	540,412	548,896	547,220	545,457
*Percentage Increase over prior year	7.6%	11.1%	2.5%	1.9%	1.6%	-0.3%	-0.3%
<u>Projects</u>							
Costs	-	-	24,000	122,250	4,000	80,000	41,500
Funding (excl tax req)	-	-	(24,000)	(122,250)	(4,000)	(80,000)	(41,500)
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	517,331	537,296	554,350	662,662	552,896	627,220	586,957
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(548,192)	(568,157)	(300,239)	(311,939)	(322,144)	(322,274)	(322,408)
Administration Overhead Recovery	23,888	23,888	23,522	24,698	25,933	27,230	28,591
Engineering Administration Overhead Recovery	6,973	6,973	9,249	9,711	10,196	10,706	11,242
TOTAL REVENUE	(517,331)	(537,296)	(267,468)	(277,530)	(286,014)	(284,338)	(282,575)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	-	-	(24,000)	(122,250)	(4,000)	(80,000)	(41,500)
PARCEL TAX	-	-	(262,882)	(262,882)	(262,882)	(262,882)	(262,882)
TAX REQ - CEN OK EAST	-	-	-	-	-	-	-
TAX REQ - CEN OK WEST	-	-	-	-	-	-	-
TAX REQ - KELOWNA	-	-	-	-	-	-	-
TAX REQ - PEACHLAND	-	-	-	-	-	-	-
TAX REQ - LAKE COUNTRY	-	-	-	-	-	-	-
TAX REQ - WEST KELOWNA	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	(262,882)	(262,882)	(262,882)	(262,882)	(262,882)
*Percentage increase over prior year Requisition	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL FUNDING	(517,331)	(537,296)	(554,350)	(662,662)	(552,896)	(627,220)	(586,957)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9005 - Capital Assets Under \$50K	55,604	-	-	-	-	-	-
7 - Legacy Small Scale Capital	-	-	40,000	-	-	-	-
TOTAL EXPENDITURES	55,604	-	40,000	-	-	-	-
<u>FUNDING SOURCES</u>							
Proceeds of Sales	(6,500)	-	(16,200)	-	-	-	-
Transfer From Equipment Replacement Fund	(49,104)	-	(23,800)	-	-	-	-
TOTAL FUNDING	(55,604)	-	(40,000)	-	-	-	-
SURPLUS / DEFICIT	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

310 - Upper Fintry Water System							
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	198,949	198,949	209,751	192,243	198,010	203,951	210,069
Uses (transfer from)	(49,104)	-	(23,800)	-	-	-	-
Funding (transfer to)	-	-	-	-	-	-	-
Interest	1,492	10,801	6,293	5,767	5,940	6,119	6,302
Ending Balance	151,337	209,751	192,243	198,010	203,951	210,069	216,371
FACILITIES RESERVE							
Beginning Balance	599,472	599,472	729,328	816,026	910,467	1,011,501	1,108,909
Uses (transfer from)	97,309	97,309	64,819	69,960	73,720	67,063	60,811
Interest	4,496	32,547	21,880	24,481	27,314	30,345	33,267
Ending Balance	701,277	729,328	816,026	910,467	1,011,501	1,108,909	1,202,988
OPERATING RESERVE							
Beginning Balance	99,996	99,996	163,887	212,903	165,200	234,378	229,695
Uses (transfer from)	-	-	(24,000)	(122,250)	(4,000)	(80,000)	(41,500)
Funding (transfer to)	38,570	58,462	68,100	68,160	68,222	68,285	68,351
Interest	750	5,429	4,917	6,387	4,956	7,031	6,891
Ending Balance	139,316	163,887	212,903	165,200	234,378	229,695	263,437
NOTES							
<u>OPERATING:</u> 1. Inflationary wage adjustment (\$2K) 2. insurance premium increase resulting from updated appraisal (\$2K) 3. Collection fees budget increased to reflect historical costs (\$2K) 4. Planned increases in contracted services budget for 2025 implemented (\$8K)							
<u>CAPITAL:</u>							

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX A

401 - WESTSIDE SEWER SYSTEM: WASTEWATER TREATMENT PLANT							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	2,958,827	3,039,081	3,159,739	3,238,125	3,385,820	3,440,943	3,595,617
TOTAL OPERATING COSTS	2,958,827	3,039,081	3,159,739	3,238,125	3,385,820	3,440,943	3,595,617
*Percentage Increase over prior year	-14.1%	12.3%	6.8%	2.5%	4.6%	1.6%	4.5%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	1,512,931	1,512,931	1,707,569	1,900,840	2,099,225	2,297,503	2,518,101
Transfer to Equipment Replacement Reserve	200,000	200,000	100,000	100,000	100,000	100,000	100,000
Transfer to Operating Reserve	70,000	70,000	162,400	162,400	162,400	162,400	162,400
TOTAL TRANSFERS	1,782,931	1,782,931	1,969,969	2,163,240	2,361,625	2,559,903	2,780,501
TOTAL COSTS	4,741,758	4,822,012	5,129,708	5,401,365	5,747,445	6,000,846	6,376,118
*Percentage Increase over prior year	6.8%	1.7%	8.2%	5.30%	6.41%	4.41%	6.25%
<u>Projects</u>							
Costs	35,000	-	367,000	350,000	330,000	100,000	80,000
Funding (excl tax req)	(35,000)	-	(367,000)	(350,000)	(330,000)	(100,000)	(80,000)
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	4,706,758	4,822,012	5,496,708	5,751,365	6,077,445	6,100,846	6,456,118
<u>FUNDING SOURCES (REVENUE)</u>							
Grants	-	-	(17,000)	-	-	-	-
Administration Overhead Recovery	883,976	883,976	713,513	749,189	786,648	825,980	867,280
Engineering Administration Overhead Recovery	189,529	189,529	173,546	182,223	191,335	200,901	210,946
Revenue - Other	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)
TOTAL REVENUE	1,071,105	1,071,105	867,659	929,012	975,583	1,024,482	1,075,826
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(35,000)	(115,254)	(350,000)	(350,000)	(330,000)	(100,000)	(80,000)
City of West Kelowna Contribution	(4,020,045)	(4,020,045)	(4,083,917)	(4,298,496)	(4,565,115)	(4,770,386)	(5,060,070)
*Dollar increase over prior year Requisition	(620,326)	(620,326)	(63,872)	(214,579)	(266,619)	(205,271)	(289,684)
*Percentage increase over prior year Requisition	18.25%	18.25%	1.59%	5.25%	6.20%	4.50%	6.07%
District of Peachland Contribution	(394,960)	(394,960)	(427,365)	(449,820)	(477,721)	(499,202)	(529,516)
*Dollar increase over prior year Requisition	(32,644)	(32,644)	(32,405)	(22,455)	(27,901)	(21,481)	(30,314)
*Percentage increase over prior year Requisition	9.01%	9.01%	8.20%	5.25%	6.20%	4.50%	6.07%
Westbank First Nation Contribution	(1,362,858)	(1,362,858)	(1,503,085)	(1,582,061)	(1,680,191)	(1,755,740)	(1,862,358)
*Dollar increase over prior year Requisition	(309,950)	(309,950)	(140,227)	(78,976)	(98,130)	(75,549)	(106,618)
*Percentage increase over prior year Requisition	29.44%	29.44%	10.29%	5.25%	6.20%	4.50%	6.07%
Total Partner Contribution	(5,777,863)	(5,777,863)	(6,014,367)	(6,330,377)	(6,723,027)	(7,025,328)	(7,451,944)
*Dollar increase over prior year Requisition	(962,920)	(962,920)	(236,504)	(316,010)	(392,650)	(302,301)	(426,616)
*Percentage increase over prior year Requisition	20.00%	20.00%	4.09%	5.25%	6.20%	4.50%	6.07%
TOTAL FUNDING	(4,741,758)	(4,822,012)	(5,496,708)	(5,751,365)	(6,077,445)	(6,100,846)	(6,456,118)
Surplus/(Deficit)*	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX A

401 - WESTSIDE SEWER SYSTEM: WASTEWATER TREATMENT PLANT							
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
EXPENDITURES							
9500 - Capital Assets Under \$50K	312,735	91,394	125,000	-	-	-	-
9503 - Blower 2021	406,000	170,235	-	555,000	-	-	-
9505 - HVAC System Admin Building	274,000	5,918	270,000	-	-	-	-
9507 - Vehicles	111,000	(7,215)	473,905	45,113	-	-	92,500
9508 - Facility Renewal	28,215	-	101,500	-	-	-	-
9510 - Bioreactor	340,000	-	340,000	-	-	-	-
9517 - WWTP Stage 4 Upgrades	142,000	22,914	-	370,000	-	2,266,000	2,575,000
9521 - WWTP Auto Analyzer	150,000	109,563	-	-	-	-	-
9523 - ML Recycle Pump	85,000	17,217	68,000	-	-	-	-
9529 - Asset Renewal (High Risk)	3,500	-	3,500	239,750	199,958	170,595	606,799
9530 - Asset Renewal (Medium Risk)	156,257	-	575,297	503,233	23,543	1,006,624	178,778
9531 - Asset Renewal (Low Risk)	2,290	-	12,830	11,120	73,195	168,655	114,708
9534 - FPS Pumps	-	-	200,000	-	-	-	-
9536 - WWTP Control Improvements	-	-	200,000	115,000	100,000	-	-
9537 - WWTP Centrifuge VFD Panel	-	-	200,000	-	-	-	-
9538 - WWTP Electrical Replacement	-	-	260,000	-	-	-	-
9539 - WWTP Security System	-	-	75,000	-	-	-	-
9540 - WWTP PE Channel	-	-	1,300,000	-	-	-	-
9541 - Control System Renewal/Replacement	-	-	40,000	50,000	-	50,000	-
TOTAL EXPENDITURES	2,010,997	419,170	4,245,032	1,889,217	396,696	3,661,873	3,567,785
FUNDING SOURCES							
Grants	(80,075)	-	(368,554)	(306,069)	(73,987)	(646,669)	(186,891)
Sale of Assets	(20,000)	(93)	-	-	-	-	-
Transfer from Equipment Reserve	(137,010)	(47,848)	(477,405)	(45,113)	-	-	(92,500)
Transfer from Capital Facilities Reserve	(1,631,912)	(348,316)	(3,399,073)	(1,170,535)	(322,708)	(2,809,205)	(2,773,394)
Transfer from DCC Reserve	(142,000)	(22,914)	-	(367,500)	-	(206,000)	(515,000)
TOTAL FUNDING	(2,010,997)	(419,170)	(4,245,032)	(1,889,217)	(396,696)	(3,661,873)	(3,567,785)
	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	271,950	271,950	438,868	74,629	131,755	235,707	342,779
Uses	(137,010)	(47,848)	(477,405)	(45,113)	-	-	(92,500)
Funding	200,000	200,000	100,000	100,000	100,000	100,000	100,000
Interest	2,040	14,765	13,166	2,239	3,953	7,071	10,283
Ending Balance	336,980	438,868	74,629	131,755	235,707	342,779	360,562
FACILITIES RESERVE							
Beginning Balance	3,479,652	3,479,652	4,833,186	3,286,677	4,115,582	6,015,566	5,684,332
Uses	(1,631,912)	(348,316)	(3,399,073)	(1,170,535)	(322,708)	(2,809,205)	(2,773,394)
Funding	1,512,931	1,512,931	1,707,569	1,900,840	2,099,225	2,297,503	2,518,101
Interest	26,097	188,918	144,996	98,600	123,467	180,467	170,530
Ending Balance	3,386,769	4,833,186	3,286,677	4,115,582	6,015,566	5,684,332	5,599,568
OPERATING RESERVE							
Beginning Balance	1,130,354	1,130,354	1,146,470	993,264	835,462	692,926	776,113
Uses	(35,000)	(115,254)	(350,000)	(350,000)	(330,000)	(100,000)	(80,000)
Funding	70,000	70,000	162,400	162,400	162,400	162,400	162,400
Interest	8,478	61,369	34,394	29,798	25,064	20,788	23,283
Ending Balance	1,173,832	1,146,470	993,264	835,462	692,926	776,113	881,797
DCC RESERVE							
Beginning Balance	11,777,843	11,777,843	13,252,112	14,399,675	15,214,165	16,420,590	17,457,209
Uses	(142,000)	(22,914)	-	(367,500)	-	(206,000.00)	(515,000)
Funding	750,000	-	750,000	750,000	750,000	750,001	750,001
Interest	88,334	1,497,182	397,563	431,990	456,425	492,618	523,716
Ending Balance	12,474,177	13,252,112	14,399,675	15,214,165	16,420,590	17,457,209	18,215,926

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX A

470 - WESTSIDE SEWER SYSTEM: RDCO LIFT STATIONS/COLLECTOR SYSTEMS							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	321,131	294,092	309,345	325,387	334,732	344,381	354,146
TOTAL OPERATING COSTS	321,131	294,092	309,345	325,387	334,732	344,381	354,146
*Percentage Increase over prior year	-7.8%	-1.7%	-3.7%	5.2%	2.9%	2.9%	2.8%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	223,593	223,593	231,085	243,161	255,675	268,640	281,000
Transfer to Operating Reserve	29,262	51,301	30,000	30,000	30,000	30,000	30,000
TOTAL TRANSFERS	252,855	274,894	261,085	273,161	285,675	298,640	311,000
TOTAL COSTS	573,986	568,986	570,430	598,548	620,407	643,021	665,146
*Percentage Increase over prior year	6.8%	5.9%	-0.6%	4.93%	3.65%	3.64%	3.44%
<u>Projects</u>							
Costs	-	-	54,000	1,000	76,000	17,000	1,000
Funding (excl tax req)	-	-	(54,000)	(1,000)	(76,000)	(17,000)	(1,000)
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	573,986	568,986	624,430	599,548	696,407	660,021	666,146
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	67,126	67,126	60,810	63,851	67,043	70,395	73,915
Engineering Administration Overhead Recovery	19,165	19,165	25,048	26,301	27,616	28,996	30,446
-	-	-	-	-	-	-	-
TOTAL REVENUE	86,290	86,290	85,858	90,151	94,659	99,392	104,361
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(5,000)	-	(54,000)	(1,000)	(76,000)	(17,000)	(1,000)
City of West Kelowna Contribution	(480,265)	(480,265)	(449,767)	(471,979)	(490,049)	(508,790)	(527,358)
*Dollar increase over prior year Requisition	(11,571)	(11,571)	30,498	(22,212)	(18,070)	(18,742)	(18,568)
	2.67%	2.67%	-6.35%	4.94%	3.83%	3.82%	3.65%
Westbank First Nation Contribution	(175,011)	(175,011)	(206,521)	(216,720)	(225,017)	(233,622)	(242,149)
*Dollar increase over prior year Requisition	(14,417)	(14,417)	(31,510)	(10,199)	(8,297)	(8,605)	(8,527)
	10.75%	10.75%	18.00%	4.94%	3.83%	3.82%	3.65%
Total Partner Contribution	(655,276)	(655,276)	(656,288)	(688,699)	(715,066)	(742,412)	(769,507)
*Dollar increase over prior year Requisition	(87,141)	(87,141)	(1,012)	(32,411)	(26,367)	(27,347)	(27,095)
*Percentage increase over prior year Requisition	15.34%	15.34%	0.15%	4.94%	3.83%	3.82%	3.65%
TOTAL FUNDING	(573,986)	(568,986)	(624,430)	(599,548)	(696,407)	(660,021)	(666,146)
Surplus/(Deficit)*	-	-	-	-	-	-	-

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX A

470 - WESTSIDE SEWER SYSTEM: RDCO LIFT STATIONS/COLLECTOR SYSTEMS							
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
EXPENDITURES							
9501 - Capital Assets Under \$50K	84,141	32,143	-	-	-	-	-
9511 - East Trunk Land and Lift	920,000	-	420,000	4,200,000	3,000,000	-	-
9515 - Casaloma Lift Station	172,000	12,807	660,000	130,000	2,000,000	1,500,000	-
9518 - Transfer Switch and Electricity	30,000	-	-	-	-	-	-
TOTAL EXPENDITURES	1,237,160	44,950	1,080,000	4,330,000	5,000,000	1,500,000	-
FUNDING SOURCES							
Transfer from Capital Facilities Reserve	(114,141)	(32,143)	-	-	-	-	-
Transfer from DCC Reserve	(1,092,000)	(12,807)	(1,080,000)	(4,330,000)	(5,000,000)	(1,500,000)	-
TOTAL FUNDING	(1,237,160)	(44,950)	(1,080,000)	(4,330,000)	(5,000,000)	(1,500,000)	-
	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	1,202,509	1,202,509	1,459,245	1,734,108	2,029,292	2,345,846	2,684,861
Uses	(114,141)	(32,143)	-	-	-	-	-
Funding	223,593	223,593	231,085	243,161	255,675	268,640	281,000
Interest	9,019	65,287	43,777	52,023	60,879	70,375	80,546
Ending Balance	1,320,979	1,459,245	1,734,108	2,029,292	2,345,846	2,684,861	3,046,407
OPERATING RESERVE							
Beginning Balance	187,041	187,041	248,497	231,952	267,910	229,948	249,846
Uses	(5,000)	-	(54,000)	(1,000)	(76,000)	(17,000)	(1,000)
Funding	29,262	51,301	30,000	30,000	30,000	30,000	30,000
Interest	1,403	10,155	7,455	6,959	8,037	6,898	7,495
Ending Balance	212,706	248,497	231,952	267,910	229,948	249,846	286,341
DCC RESERVE							
Beginning Balance	5,159,686	5,159,686	5,840,238	7,435,445	5,828,508	3,503,363	4,608,464
Uses	(1,092,000)	(12,807)	(1,080,000)	(4,330,000)	(5,000,000)	(1,500,000)	-
Funding	150,000	-	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Interest	38,698	693,359	175,207	223,063	174,855	105,101	138,254
Ending Balance	4,256,383	5,840,238	7,435,445	5,828,508	3,503,363	4,608,464	7,246,718

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX A

471 - WFN Lift Stations							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	137,968	181,383	172,127	176,162	180,332	185,345	189,813
TOTAL OPERATING COSTS	137,968	181,383	172,127	176,162	180,332	185,345	189,813
*Percentage Increase over prior year	-5.5%	35.3%	24.8%	2.3%	2.4%	2.8%	2.4%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	12,781	12,781	8,400	8,400	8,400	8,400	8,400
TOTAL TRANSFERS	12,781	12,781	8,400	8,400	8,400	8,400	8,400
TOTAL COSTS	150,749	194,164	180,527	184,562	188,732	193,745	198,213
*Percentage Increase over prior year	27.1%	28.8%	19.8%	2.23%	2.26%	2.66%	2.31%
<u>Projects</u>							
Costs	-	-	22,000	30,000	-	20,000	-
Funding (excl tax req)	-	-	(22,000)	(30,000)	-	(20,000)	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	137,968	194,164	202,527	214,562	188,732	213,745	198,213
<u>FUNDING SOURCES (REVENUE)</u>							
Administration Overhead Recovery	28,785	28,785	28,674	30,108	31,613	33,194	34,853
Engineering Administration Overhead Recovery	8,031	8,031	10,761	11,300	11,865	12,458	13,081
TOTAL REVENUE	36,816	36,816	39,435	41,407	43,478	45,652	47,934
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(5,000)	(48,416)	(22,000)	(30,000)	-	(20,000)	-
PARTNER CONTRIBUTIONS	(182,565)	(182,565)	(219,963)	(225,969)	(232,210)	(239,397)	(246,147)
*Dollar increase over prior year Requisition	(37,022)	(37,022)	(37,398)	(6,006)	(6,241)	(7,187)	(6,750)
*Percentage increase over prior year Requisition	25.44%	25.44%	20.48%	2.73%	2.76%	3.10%	2.82%
TOTAL FUNDING	(150,749)	(194,164)	(202,527)	(214,562)	(188,732)	(213,745)	(198,213)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
OPERATING RESERVE							
Beginning Balance	93,875	93,875	63,338	51,638	31,587	40,934	30,562
Uses	(5,000)	(48,416)	(22,000)	(30,000)	-	(20,000)	-
Funding	12,781	12,781	8,400	8,400	8,400	8,400	8,400
Interest	704	5,097	1,900	1,549	948	1,228	917
Ending Balance	102,360	63,338	51,638	31,587	40,934	30,562	39,879

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX A

472 - Peachland Lift Stations							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	196,484	190,855	210,931	217,488	224,260	231,253	238,274
TOTAL OPERATING COSTS	196,484	190,855	210,931	217,488	224,260	231,253	238,274
*Percentage Increase over prior year	2.1%	30.3%	7.4%	3.1%	3.1%	3.1%	3.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	15,000	15,000	16,912	22,602	23,184	23,858	25,000
Transfer to Operating Reserve	17,000	17,000	17,000	17,000	17,000	17,000	17,000
TOTAL TRANSFERS	32,000	32,000	33,912	39,602	40,184	40,858	42,000
TOTAL COSTS	228,484	222,855	244,843	257,090	264,444	272,111	280,274
*Percentage Increase over prior year	1.8%	-2.5%	7.2%	5.00%	2.86%	2.90%	3.00%
<u>Projects</u>							
Costs	-	-	27,000	50,000	-	-	50,000
Funding (excl tax req)	-	-	(27,000)	(50,000)	-	-	(50,000)
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	228,484	222,855	271,843	307,090	264,444	272,111	330,274
<u>FUNDING SOURCES (REVENUE)</u>							
Grants	-	-	-	-	-	-	-
Prior Year Surplus	-	-	-	-	-	-	-
Administration Overhead Recovery	36,949	36,949	38,142	40,049	42,052	44,154	46,362
Engineering Administration Overhead Recovery	10,588	10,588	15,326	16,092	16,897	17,741	18,629
TOTAL REVENUE	47,537	47,537	53,468	56,141	58,948	61,896	64,990
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve	(10,000)	(4,371)	(27,000)	(50,000)	-	-	(50,000)
PARTNER CONTRIBUTIONS	(266,021)	(266,021)	(298,311)	(313,232)	(323,392)	(334,007)	(345,265)
*Dollar increase over prior year Requisition	(47,065)	(47,065)	(32,291)	(14,920)	(10,161)	(10,615)	(11,258)
*Percentage increase over prior year Requisition	21.49%	21.49%	12.14%	5.00%	3.24%	3.28%	3.37%
TOTAL FUNDING	(228,484)	(222,855)	(271,843)	(307,090)	(264,444)	(272,111)	(330,274)
Surplus/(Deficit)*	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
FACILITIES RESERVE							
Beginning Balance	263,094	263,094	292,378	318,061	350,205	383,895	419,270
Uses	-	-	-	-	-	-	-
Funding	15,000	15,000	16,912	22,602	23,184	23,858	25,000
Interest	1,973	14,284	8,771	9,542	10,506	11,517	12,578
Ending Balance	280,067	292,378	318,061	350,205	383,895	419,270	456,848
OPERATING RESERVE							
Beginning Balance	127,977	127,977	147,554	141,981	113,240	133,637	154,646
Uses	(10,000)	(4,371)	(27,000)	(50,000)	-	-	(50,000)
Funding	17,000	17,000	17,000	17,000	17,000	17,000	17,000
Interest	960	6,948	4,427	4,259	3,397	4,009	4,639
Ending Balance	135,937	147,554	141,981	113,240	133,637	154,646	126,286

**2025-2029 FINANCIAL PLAN
SERVICE SUMMARY**

APPENDIX H

499 - Ellison Sewer System							
OPERATING							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
<u>OPERATING COSTS</u>							
Operations	143,590	140,926	153,568	158,216	163,007	167,946	173,136
TOTAL OPERATING COSTS	143,590	140,926	153,568	158,216	163,007	167,946	173,136
*Percentage Increase over prior year	28.0%	-1.9%	6.9%	3.0%	3.0%	3.0%	3.1%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Reserve	29,415	29,415	23,794	23,913	24,016	24,103	24,424
Transfer to Operating Reserve	14,405	25,237	25,312	26,060	26,816	27,579	28,000
TOTAL TRANSFERS	43,820	54,652	49,106	49,973	50,832	51,682	52,424
TOTAL COSTS	187,410	195,577	202,675	208,188	213,838	219,628	225,561
*Percentage Increase over prior year	1.3%	4.4%	8.1%	2.7%	2.7%	2.7%	2.7%
<u>Projects</u>							
Costs	-	-	-	20,000	-	20,000	-
Funding (excl tax req)	-	-	-	(20,000)	-	(20,000)	-
Net Project Costs (Funded From Tax Req)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	187,410	195,577	202,675	228,188	213,838	239,628	225,561
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(211,174)	(219,341)	(231,030)	(237,961)	(245,100)	(252,453)	(260,026)
Administration Overhead Recovery	16,314	16,314	17,155	18,013	18,913	19,859	20,852
Engineering Administration Overhead Recovery	7,450	7,450	11,200	11,760	12,348	12,965	13,614
TOTAL REVENUE	(187,410)	(195,577)	(202,675)	(208,188)	(213,838)	(219,628)	(225,561)
TOTAL FUNDING	(187,410)	(195,577)	(202,675)	(228,188)	(213,838)	(239,628)	(225,561)
Surplus/(Deficit)*	-	-	-	-	-	-	-
CAPITAL							
	2024		2025	2026	2027	2028	2029
	PLAN	Actual	PLAN	PLAN	PLAN	PLAN	PLAN
<u>EXPENDITURES</u>							
9502 - Capital Assets Under \$50K	9,884	-	-	-	-	-	-
TOTAL EXPENDITURES	9,884	-	-	-	-	-	-
<u>FUNDING SOURCES</u>							
Transfer From Equipment Replacement Fund	(9,884)	-	-	-	-	-	-
TOTAL FUNDING	(9,884)	-	-	-	-	-	-
SURPLUS / DEFICIT	-	-	-	-	-	-	-
RESERVES							
	2024		2025	2026	2027	2028	2029
	PLAN	ACTUAL	PLAN	PLAN	PLAN	PLAN	PLAN
EQUIPMENT RESERVE							
Beginning Balance	352,322	352,322	400,866	435,895	472,884	511,087	550,522
Uses (transfer from)	(9,884)	-	-	-	-	-	-
Funding (transfer to)	29,415	29,415	23,794	23,913	24,016	24,103	24,424
Interest	2,642	19,128	11,235	13,077	14,187	15,333	16,516
Ending Balance	374,496	400,866	435,895	472,884	511,087	550,522	591,462
OPERATING RESERVE							
Beginning Balance	56,856	56,856	85,179	113,047	142,498	173,589	206,376
Uses (transfer from)	-	-	-	-	-	-	-
Funding (transfer to)	-	25,237	25,312	26,060	26,816	27,579	28,000
Interest	426	3,087	2,555	3,391	4,275	5,208	6,191
Ending Balance	57,282	85,179	113,047	142,498	173,589	206,376	240,567
NOTES							