

**2025-2029 FINANCIAL PLAN
PROJECTED OPERATING RESERVES**

APPENDIX I

Service	2025 PLAN	2026 PLAN	2027 PLAN	2028 PLAN	2029 PLAN	3-Month Average Spending 2024	Projected Surplus/ (Shortfall) in 2024	
							\$	%
001 - Board	384,182	395,707	407,578	419,806	432,400	163,810	220,372	57%
002 - Corporate Services and Administration	508,365	523,616	539,325	555,505	572,170	421,057	87,309	17%
003 - Financial Services	656,317	676,007	692,287	713,055	729,447	446,143	210,175	32%
004 - Engineering	242,838	250,124	257,627	265,356	273,317	144,361	98,477	41%
005 - Human Resources	47,575	49,002	50,472	51,986	53,546	194,353	-146,779	-309%
006 - Communication and Information Services	381,802	393,256	405,054	417,205	429,722	418,979	-37,176	-10%
007 - Electoral Areas	85,270	82,828	37,813	73,948	113,666	9,048	76,222	89%
008 - Electoral Areas Central Okanagan West	17,128	14,642	15,081	15,534	16,000	9,470	7,658	45%
009 - Electoral Areas Central Okanagan East	21,018	16,649	17,148	17,662	18,192	10,777	10,241	49%
011 - Regional Grants in Aid	1,811	1,865	1,921	1,979	2,038	52,125	-50,314	-2778%
012 - Grants - Westside Electoral Area	9,728	10,019	10,320	10,630	10,949	1,350	8,378	86%
013 - Grants - Central Okanagan East	11,727	12,079	12,442	12,815	13,199	1,000	10,727	91%
019 - Electoral Areas Fire Protection	10,090	10,393	10,704	11,025	11,356	72,701	-62,611	-621%
020 - Lakeshore Road Fire Protection	0	0	0	0	0	8,129	-8,129	-100%
021 - Ellison Volunteer Fire Department	240,764	222,987	229,676	236,567	243,664	145,539	95,225	40%
022 - Joe Rich Volunteer Fire Department	89,340	68,520	65,076	67,028	69,039	141,934	-52,594	-59%
023 - North Westside rd Volunteer Fire Dept	148,444	152,897	157,484	162,208	167,075	195,831	-47,387	-32%
024 - Wilsons Landing Volunteer Fire Dept	207,322	213,542	219,948	226,547	233,343	108,651	98,671	48%
027 - Ridgeview Fire Hall	155	160	165	170	175	2,742	-2,587	-1669%
028 - June Springs Fire Dept	554	571	588	606	624	4,513	-3,958	-714%
029 - Brent Road Fire Protection	6,814	7,018	7,229	7,445	7,669	11,732	-4,919	-72%
030 - Regional Rescue Service	810,478	834,793	859,836	885,631	912,200	882,458	-71,980	-9%
031 - 911 Emergency Number	268,863	276,929	285,237	293,794	302,608	414,539	-145,677	-54%
039 - Alarm Control	-	-	-	-	-	51,106	-51,106	-100%
040 - Crime Stoppers	203,026	209,117	215,390	221,852	228,508	73,874	129,152	64%
041 - Victims Services	271,060	279,192	287,567	296,195	305,080	160,597	110,463	41%
042 - Crime Prevention	239,546	231,732	228,684	230,545	237,461	44,810	194,736	81%
043 - Business Licenses	25,976	26,755	27,557	28,384	29,236	5,759	20,216	78%
044 - Building Inspection	1,090,880	887,528	744,391	666,723	686,725	235,154	855,726	78%
046 - Dog Control	562,062	589,774	621,367	656,008	691,688	476,020	86,041	15%
047 - Mosquito Control	95,015	87,865	90,501	93,216	96,013	57,742	37,273	39%
049 - Prohibited Animal Control	4,045	4,166	4,291	4,420	4,553	352	3,693	91%
050 - Transportation Demand Management	52,069	53,631	55,240	56,897	58,604	3,625	48,444	93%
051 - Lakeshore Road Improvements	128	132	135	140	144	1,509	-1,381	-1082%
058 - Scotty Heights Street Lights	13,761	14,173	14,599	15,037	15,488	4,923	8,837	64%
070 - Communications	714,449	735,882	793,959	817,777	877,311	186,425	528,024	74%
085 - Ellison Transit Services	66,775	63,778	61,692	60,542	60,359	9,311	57,464	86%
091 - Effluent/Water Disposal	123,789	251,429	381,802	514,785	625,329	131,558	-7,769	-6%
092 - Westside Waste Disposal	1,115,180	1,148,636	1,183,095	1,218,587	1,055,145	293,434	821,746	74%
093 - Westside Sanitary Landfill	-	-	-	-	-	7,805	-7,805	-100%
094 - Waste Reduction	289,252	327,930	317,768	397,301	479,220	495,858	-206,606	-71%
095 - Solid Waste Collection	413,118	425,512	438,277	451,426	464,968	148,666	264,453	64%
102 - Air Quality	83,353	85,854	88,430	91,082	93,815	65,000	18,353	22%
105 - Noise Abatement	13,589	13,497	13,902	14,319	14,748	4,221	9,368	69%
106 - Untidy Premises	28,405	29,257	30,135	31,039	31,970	8,658	19,748	70%
110 - Regional Planning	124,290	59,519	24,904	-4,348	270,521	185,668	-61,377	-49%
111 - Electoral Area Planning	425,749	306,499	229,683	171,574	156,721	186,370	239,379	56%
115 - Insect Control	16,553	17,049	17,561	18,089	18,632	5,754	10,799	65%
116 - Weed Control	275,239	283,496	292,001	300,761	309,783	42,457	232,782	85%
118 - Starling Control	-	-	-	-	-	-	-	100%
117 - Sterile Insect Release	74	75	76	76	77	74	1	1%
120 - Economic Development Commission	508,567	453,824	407,439	369,662	340,752	279,344	229,223	45%
121 - Ellison Heritage Community Centre	186,943	192,551	198,328	204,278	210,406	34,535	152,408	82%
123 - Joe Rich Community Hall	16,579	17,076	17,589	18,116	18,660	15,214	1,365	8%
126 - Killiney Community Hall	3,451	3,555	3,662	3,771	3,885	13,169	-9,718	-282%
142 - Regional Parks	1,488,029	1,532,670	1,578,650	1,626,009	1,674,789	1,460,875	27,153	2%
143 - Westside Community Parks	94,988	87,838	80,473	97,887	115,824	63,089	31,899	34%
144 - Eastside Community Parks	55,192	56,848	58,553	60,310	62,119	38,582	16,610	30%
197 - Joe Rich Water system	10,305	15,614	21,083	26,715	32,517	3,593	6,713	65%
301 - Killiney Beach Water System	138,824	175,922	214,287	253,962	294,992	58,524	80,300	58%
303 - Falcon Ridge Water System	1,374	335	7,266	5,904	501	21,101	-19,726	-1435%

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305 - Sunset Ranch Water System	72,047	82,745	105,570	82,862	89,185	38,260	33,786	47%
306 - Trepanier Bench Water System	2,938	5,882	9,625	11,096	14,782	6,989	-4,051	-138%
307 - Westshore Water System	180,272	121,165	156,579	158,857	194,515	52,157	128,116	71%
310 - Fintry Water System	212,903	165,200	234,378	229,695	263,437	99,358	113,545	53%
401 - Treatment Plant	993,264	835,462	692,926	776,113	881,797	789,935	203,329	20%
470 - RDCO Lift Stations	231,952	267,910	229,948	249,846	286,341	77,336	154,616	67%
471 - WFN Lift Stations	51,638	31,587	40,934	30,562	39,879	43,032	8,606	17%
472 - Peachland Lift Stations	141,981	113,240	133,637	154,646	126,286	52,733	89,248	63%
499 - Ellison Sewer System	113,047	142,498	173,589	206,376	240,567	38,392	74,654	66%
TOTAL	14,902,261	14,648,005	14,810,532	15,365,597	16,315,728	9,934,187	4,968,073	33%