

Transfer Station Improvements

Options for Financing

Electoral Area Services Committee

September 4, 2025

1450 K.L.O. Road
Kelowna, BC, V1W 3Z4
rdco.com



Background

RDCO EA Transfer Stations

- North Westside
- Trader's Cove

Resident preference for Transfer Stations

- Familiar
- Centralized
- Reduced animal attraction
- Controlled drop off environment

Recent delegations from Community Associations requesting service improvements and identifying safety concerns

Trader's Cove



North Westside



Background

- Staff consolidated service requests and concerns into four options:
 1. Status Quo
 - Address safety concerns
 2. Option A
 - Simple, low-cost improvements (expanded hours and attendants)
 3. Option B
 - Responds to operational feedback (congestion and material acceptance)
 4. Option C
 - Upgrades infrastructure to align with Community Association proposals
 - Modernizes and urbanizes facilities

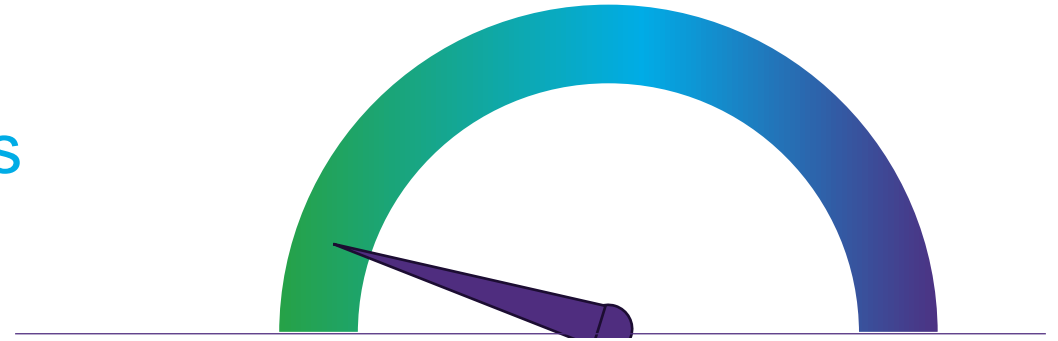
Status Quo

Scope:

- Maintain current service levels and hours
- Address all safety concerns (e.g., yard waste chute, potholes).

Benefit:

- Lowest cost
- Addresses safety issues
- Avoid tax increases associated with service improvements



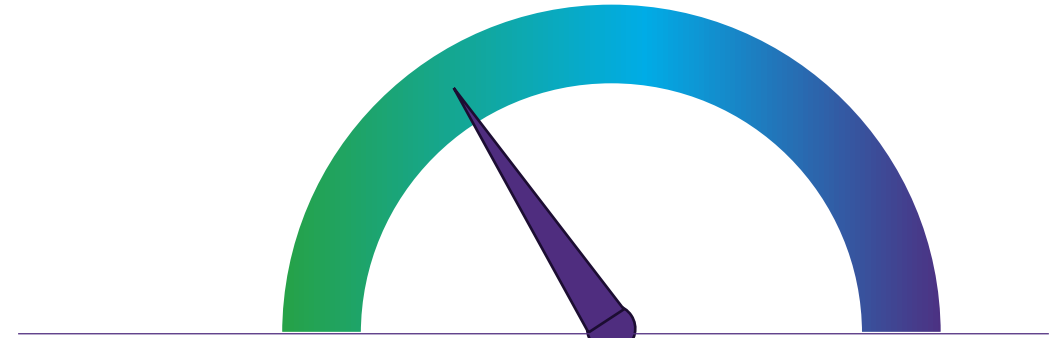
Option A – Minor Enhancements

Scope: All of Status quo, plus:

- Extended TC hours in April
- Expand yard waste capacity in May
- Additional NWS Attendant, Jun-Aug
- Land Acquisition (NWS & TC)

Benefit:

- Lower cost
- Extends hours to expectations
- Enhances Fire Smarting
- Enables future site expansion



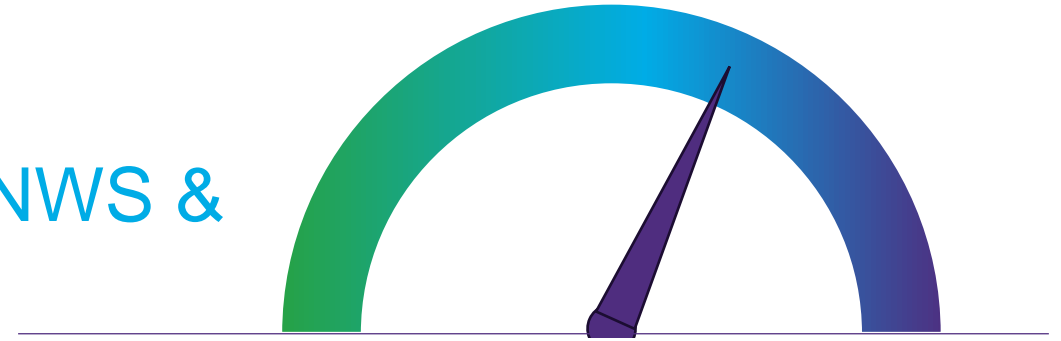
Option B – Targeted Service Enhancements

Scope: All of Option A, plus:

- Limited 'Yard Waste' site expansion (NWS & TC)
- Eliminate yard waste 'limits'

Benefit:

- Responds directly to the top resident request
- Improves site functionality and user experience



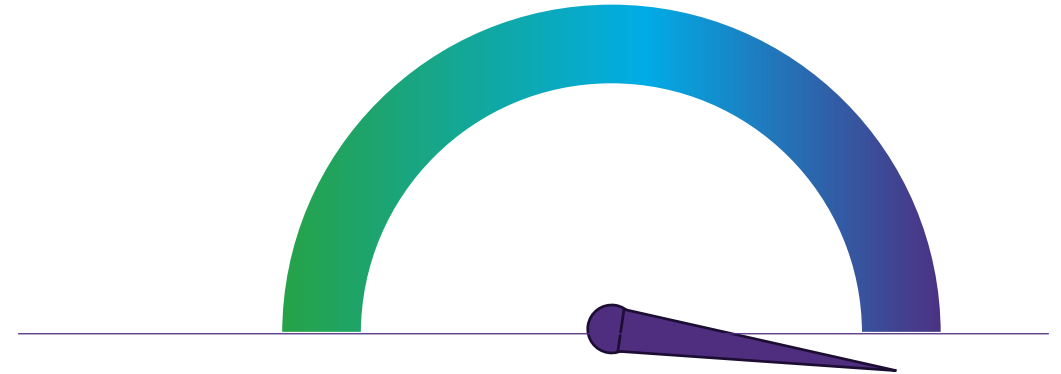
Option C – Full Expansion & Modernization

Scope: All of Option B, plus

- Utility connections (electricity, internet)
- Full site expansion (NWS & TC)
- Cardboard compactor (NWS)
- Washroom facilities
- RFID access control (TC)
- Paving at NWS
- Food Waste Collection (NWS & TC)

Benefit:

- Future-proofs both facilities
- Enables composting and other advanced services
- Aligns with community association requests



	Safety Concerns	Pot Holes	Bin Replacement	Extended Hours	Additional Attendant	Extra Yard Waste	Aquire Land	Yard Waste Expansion	Full Site Expansion	Cardboard Compactor	Washrooms	Access Control	Full Utilities	Paving	Food Waste	Security Monitoring
Status Quo	✓	✓	✓	✗	✗	✗	✗	✗	✗	✗	✗	✗	✗	✗	✗	✗
A	✓	✓	✓	✓	✓	✓	✓	✗	✗	✗	✗	✗	✗	✗	✗	✗
B	✓	✓	✓	✓	✓	✓	✓	✓	✗	✗	✗	✗	✗	✗	✗	✗
C	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

	Operating Cost	Capital Cost
Status Quo	No Change	-
A	\$10 - \$20 per household	-
B	\$25 - \$60 per household	\$200,000
C	\$65 - \$160 per household	\$650,000

THIS TABLE OF RATES DOES NOT INCLUDE INFLATION, ESTIMATED ADDITIONAL \$46/HH

Funding Options

Operating Reserve:

- Defer rate change consideration
- Bridge contract increases in future
- Support unforeseen operating expenses

Capital Reserve:

- Curbside collection carts
- Transfer Station Renewal

Reserve Balances for EA East and West Waste Collection	
Reserve Type	Value (2025)
Operating	\$401,000
Capital	\$236,000

Environmental Scan

▪ Future Rate Review (2027)

- All RDCO utility rates are scheduled for review prior to 2028
- Deferring Waste Collection rate change allows for all changes and improvements to be considered at the same time

▪ Grants & Funding

- Grants for community infrastructure are consistently released
- Transfer Stations, among other critical infrastructure, are strong grant candidates

▪ Community Changes w/ Density

- Communities are evolving with provincial densification efforts
- Advantageous to monitor the impact of densification, and adjust infrastructure plans to support

▪ Expansion Timelines

- Results of ongoing discussions with Front Counter BC:
 - Wait times for applications are variable, prioritizing files that align with key government initiatives
 - Applications outside of these areas may experience long wait-times.

Recommendation - Summary

Start with Option A

- Enables Options B and C by acquiring land for expansion
- Supports Fire Smarting Activities
- Incremental service improvement (hours, # of attendants)

Consider deferring rate change until utility rate review exercise is undertaken prior to 2028

Recommendation(s)

Option A – **Operating Reserve Funded** (Staff Recommendation)

THAT the Electoral Area Services Committee endorse Option A, as outlined within the Report from the Associate Director of Engineering Services dated September 4, 2025

AND THAT the Electoral Area Services Committee endorse the use of operating reserves in 2026 and 2027 to fund Option A within the 2026-2030 Financial Plan, as outlined within the report from the Associate Director of Engineering dated September 4, 2025.

Recommendation(s)

*Option A – **Change User Fees***

THAT the Electoral Area Services Committee endorse Option A, as outlined within the Report from the Associate Director of Engineering Services dated September 4, 2025

AND THAT the Electoral Area Services Committee endorse a service rate change to fund the Waste Collection Service within the West Electoral Area and East Electoral Area, and request that staff prepare a bylaw amendment for Board consideration.



Thank you