REGIONAL DISTRICT OF CENTRAL OKANAGAN 2020 PROGRAM BUDGET

Program:

046 -- Dog Control

Department:

	General Revenue Fund Budget										
	2019 Budget		2019 Actual		Variance 2019 Act. vs. Bud.	2020 Budget		Variance: 2020 vs. 2019 Budget			
Revenue: Dog Licensing Tax Requisition - Kelowna Tax Requisition - Peachland Tax Requisition - Lake Country Tax Requisition - West Kelowna Tax Req - EA Cent Ok West Tax Req - EA Cent Ok East Previous Year's Surplus/Deficit Administration OH Transfer from Operating Reserve Impounding Ticketing Bylaw Adjudication	(603,950) (449,015) (19,649) (49,036) (109,766) (14,007) (12,772) (274,888) 178,467 0 (20,000) (1,000) (35,000)		(617,635) (449,091) (19,679) (48,965) (109,818) (14,006) (12,686) (274,888) 178,467 0 (36,154) (625)	а	(13,685) a (76) (30) 71 (52) 1 86 0 0 (16,154) a 375 (10,295) a	(603,000) (549,830) (23,613) (61,044) (132,370) (17,055) (15,713) (207,223) 209,503 (54,000) (25,000) (500) (35,000)	а	950 (100,815) (3,964) (12,008) (22,604) (3,048) (2,941) 67,665 a 31,036 (54,000) a (5,000) 500			
Misc. Services - WFN Total Revenue	(1,410,616)		538 (1,449,837)		(39,221)	0 (1,514,845)		(104,229)			
Expenses: Operations Grant to SPCA Transfer to Equip. Reserves Transfer to Facilities Reserves Transfer to Operating Reserve Total Expenses (Surplus) / Deficit	1,225,096 92,000 35,000 35,000 23,520 1,410,616		1,057,094 92,000 35,000 35,000 23,520 1,242,614 (207,223)	а	(168,002) 0 0 0 0 (168,002) (207,223)	1,352,845 92,000 35,000 35,000 0 1,514,845	b c d e	127,749 b 0 0 0 0 (23,520) 104,229 (0)			
FTE's	10.760					11.360	 f	0.600 f			
Tax Levy: Tax Requisition Residential Tax Rate (per \$1000 of assessment)	(654,245) 0.0114					(799,625) 0.0136		(145,380) 0.0022			

General Capital Fund Budget

Revenue	2019 Budget	2019 Actual	Variance 2019 Act. vs. Bud.	2020 Budget	Variance: 2020 vs. 2019 Budget
Transfer From Facilities Reserve	(18,540)	(7,415)	11,125	(20,550)	(2,010)
Transfer From Equip Reserves	(38,423)	(2,114)		(20,410)	18,013
Total Revenue	(56,963)	(9,529)	47,434	(40,960)	16,003
Expenses					
Vehicles/Bicycles	1,000	0	(1,000)	7,020	6,020
Software	5,150	0	(5,150)	5,150	0
Pound Improvements	7,210	2,730	(4,481)	10,250	3,040
Vehicle Outfitting	25,063	2,114	(22,949)	0	(25,063)
Kennel Improvements	2,060	2,730	670	5,150	3,090
Equipment	12,360	0	(12,360)	13,390	1,030
Kennel Irrigation / Repairs	4,120	1,956	(2,164)	0	(4,120)
Total Expenses	56,963	9,529	(47,434)	40,960	(16,003)
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E Facilities Reserve Balance at Y/E		(158,488) (127,813)		(174,459) (143,541)	
Operating Reserve Balance at Y/E		(328,545)		(277,830)	g

2020 Budget Notes:

- a. 2019 surplus resulting from lower payroll costs due to staff leaves & vacancies \$96.2k, legal, training & education, advertising, software & licenses and various line item under expenditures. Dog Impounding, Licenses and Bylaw Notice Adjudication Program revenues higher than anticipated.
- Note: Surplus decrease from year to year is \$67.7k. Use Operating reserve to reduce this effect on the tax requisition increase.

 b. Increases: Payroll \$102.8k, Insurance \$2k, Supplies \$1k, Grounds Mtce \$3k, Bldg Rep & Mtce \$9k, Equip Rep & Mtce \$6.5k, Asset Condition & Risk Assessment \$3k, Vehicle Ops \$10k.

 Decreases: Software & Licenses \$10k.

 c. Grant to SPCA (Programs: spay & neuter, education, adoption).
- d. Equipment reserves required for upcoming vehicle and equipment replacements.
- e. Facilities reserves required to expand the Pound or rebuild in the future, or can be used for equipment also.
- f. FTE increase due to primarily to supervisory staff allocations.
- g. Reserve was set up for such costs as legal, future service reviews and future tax rate stabilization. Also still allows for possibility of transfer to reserves or capital construction should pound expansion or rebuild be required.

Program:

046 -- Dog Control

Department:

	Gen	eral	Revenue Fu	ınd	Budgets				
			2021		2022		2023		2024
	2020		Projected		Projected		Projected		Projected
	Budget		Budget		Budget		Budget		Budget
Revenue:									
Dog Licensing	(603,000)		(609,030)		(615,120)		(621,272)		(627,484)
Tax Requisition - Kelowna	(549,830)		(654,798)		(705,997)		(763,086)		(796,890)
Tax Requisition - Peachland	(23,613)		(28,120)		(30,319)		(32,771)		(34,223)
Tax Requisition - Lake Country	(61,044)		(72,697)		(78,382)		(84,720)		(88,473)
Tax Requisition - West Kelowna	(132,370)		(157,640)		(169,967)		(183,710)		(191,849)
Tax Req - EA Cent Ok West	(17,055)		(20,311)		(21,900)		(23,670)		(24,719)
Tax Req - EA Cent Ok East	(15,713)		(18,713)		(20,176)		(21,807)		(22,773)
Previous Year's Surplus/Deficit	(207,223)	а	(0)		(0)		0		0
Administration OH	209,503		211,207		219,468		225,804		227,785
Transfer from Operating Reserve	(54,000)	а	(120,000)	j	(80,000)	j	(40,000)	j	0
Impounding	(25,000)		(25,000)		(25,000)		(25,000)		(25,000)
Ticketing	(500)		(1,500)		(1,500)		(1,500)		(1,500)
Bylaw Adjudication	(35,000)		(30,000)		(25,000)		(25,000)		(25,000)
Misc. Services - WFN	0								
Other Revenue	0		0		0		0		0
Total Revenue	(1,514,845)		(1,526,602)		(1,553,894)		(1,596,731)		(1,610,126)
Expenses:									
Operations	1,352,845	b	1,364,602	h	1,391,894		1,434,732	i	1,448,126
Grant to SPCA	92,000	С	92,000		92,000		92,000		92,000
Transfer to Equipment Reserves	35,000	d	35,000		35,000		35,000		35,000
Transfer to Facilities Reserve	35,000	е	35,000	ĺ	35,000		35,000		35,000
Transfer to Operating Reserve	0		0		0		0		0
Total Expenses	1,514,845		1,526,602]	1,553,894		1,596,732		1,610,126
				ı		I		1	

FTE's

Tax Levy:

(Surplus) / Deficit

Tax Requisition **Residential Tax Rate** (per \$1000 of assessment) (799,625)0.0136

11.360 f

(952, 279)0.0160

(1,026,741) 0.0171

11.360

(1,109,764)0.0183

11.360

(1,158,927)0.0189

11.360

General Capital Fund Budgets

11.360

General Capital Fully Budgets											
		2021	2022	2023	2024						
	2020	Projected	Projected	Projected	Projected						
	Budget	Budget	Budget	Budget	Budget						
Revenue											
Transfer from Facilities Reserve	(20,550)	(10,300)	(34,050)	(10,300)	(10,300)						
Sale of Asset	0	0	(2,000)	0	0						
Transfer From Equip Reserves	(20,410)	(10,300)	(97,575)	(14,420)	(16,480)						
Total Revenue	(40,960)	(20,600)	(133,625)	(24,720)	(26,780)						
Expenses											
Vehicles/Bicycles	7,020	0	55,140	0	0						
Software	5,150	5,150	5,150	5,150	5,150						
Pound Improvements	10,250	5,150	5,150	5,150	5,150						
Vehicle Outfitting	0	0	30,075	0	0						
Kennel Improvements	5,150	0	20,600	14400	0						
Equipment	13,390	10,300	12,360	14,420	16,480						
Kennel Irrigation / Repairs	0		5,150								
Security	10.000	0 000	400.005	24,720	26,780						
Total Expenses	40,960	20,600	133,625	24,720	20,700						
(Surplus) / Deficit	0	0	0	0	0						
Equip. Reserve Fund Balance at Y/	(174,459) d	(200,800)	(139,258)	(161,086)	(181,052)						
Facilities Reserve Balance at Y/E	(143,541) e	(169,677)	(172,323)	(198,747)	(225,434)						
I dominos reconve balance at 172	(1.13,041)	(.20,077)	(, , , , , , , ,	, , //						
Operating Reserve Balance at Y/E	(277,830) g	(160,609)	(82,215)	(43,037)	(43,467)						

Notes

- a. 2019 surplus resulting from lower payroll costs due to staff leaves & vacancies \$96.2k, legal, training & education, advertising, software & licenses and various line item under expenditures. Dog Impounding, Licenses and Bylaw Notice Adjudication Program revenues higher than anticipated.
- Note: Surplus decrease from year to year is \$67.7k. Use Operating reserve to reduce this effect on the tax requisition increase. b. Increases: Payroll \$102.8k, Insurance \$2k, Supplies \$1k, Grounds Mtce \$3k, Bldg Rep & Mtce \$9k, Equip Rep & Mtce \$6.5k, Asset Condition & Risk Assessment \$3k, Vehicle Ops \$10k.

Decreases: Software & Licenses \$10k.

- c. Grant to SPCA (Programs: spay & neuter, education, adoption).
- d. Equipment reserves required for upcoming venture and equipment replacements.

 e. Facilities reserves required to expand the Pound or rebuild in the future, or can be used for equipment also.

f. FTE increase due to primarily to supervisory staff allocations.

- g. Reserve was set up for such costs as legal, future service reviews and future tax rate stabilization. Also still allows for possibility of transfer to reserves or capital construction should pound expansion or rebuild be required.
- h. Remove bylaw software development.
- Add \$15k service review, then remove following year.
 Possibly use reserve to smooth impact of surplus reduction.

REGIONAL DISTRICT OF CENTRAL OKANAGAN 2020 PROGRAM BUDGET

049 -- Prohibited Animal Control **Program:**

Department:

General Revenue Fund Budget

					Variance:
	2019	2019	Variance 2019	2020	2020 vs. 2019
_	Budget	Actual	Act. vs. Bud.	Budget	Budget
Revenue:					
Tax Requisition - Kelowna	(203)	(202)	1	(209)	(6)
Tax Requisition - Peachland	(8)	(8)	0	(8)	0
Tax Requisition - West Kelowna	(44)	(45)	(1)	(45)	(1)
Tax Req - EA Cent Ok West	(5)	(5)	0	(5)	0
Previous Year's Surplus/Deficit	(981)	(981)	0	(986)	(6)
Administration OH	148	148	0	159	11
Total Revenue	(1,093)	(1,093)	0	(1,094)	(2)
Evnonces		2			
Expenses: Operations	1,093	106	(007)	1.004	4
Total Expenses	1,093	106	<u>(987)</u> (987)	1,094	
Total Expenses	1,093	100	(907)	1,094	1
(Surplus) / Deficit	0	(986)	(987)	(0)	(1)
(Carpiae) / Denoit		(000)	(001)	(0)	(1)
FTE's	0			0	0
				U	U
Tax Levy:					
Tax Requisition	(260)			(067)	(7)
				(267)	(7)
Residential Tax Rate	0.000004			0.000004	0
(per \$1000 of assessment)					

2020 Budget Notes: Complaint driven.

Program: 049 -- Prohibited Animal Control

Department:

General Revenue Fund Budgets

		2021	2022	2023	2024
	2020	Projected	Projected	Projected	Projected
	Budget	Budget	Budget	Budget	Budget
Revenue:					
Tax Requisition - Kelowna	(209)	(1,000)	(1,020)	(1,042)	(1,062)
Tax Requisition - Peachland	(8)	(36)	(37)	(38)	(38)
Tax Requisition - West Kelowna	(45)	(215)	(219)	(223)	(228)
Tax Req - EA Cent Ok West	(5)	(26)	(27)	(27)	(28)
Previous Year's Surplus/Deficit	(986)	(0)	0	0	(0)
Administration OH	159	162	165	168	172
Total Revenue	(1,094)	(1,116)	(1,138)	(1,161)	(1,185)
Expenses: Operations	1,094	1,116	1,138 1,138	1,161 1,161	1,184 1,184
Total Expenses	1,094	1,116	1,130	1,101	1,104
(Surplus) / Deficit	(0)	0	0	(0)	(0)
FTE's	0.00	0.00	0.00	0.00	0.00
Tax Levy:					
Tax Requisition	(267)	(1,277)	(1,303)	(1,330)	(1,356)
Residential Tax Rate	0.000004	0.00002	0.00002	0.00002	0.00002
(per \$1000 of assessment)					

Notes

REGIONAL DISTRICT OF CENTRAL OKANAGAN 2020 PROGRAM BUDGET

Program: 105 -- Enforcement of Noise Bylaws

Department:

General Revenue Fund Budget

					Variance:
	2019	2019	Variance 2019	2020	2020 vs. 2019
	Budget	Actual	Act. vs. Bud.	Budget	Budget
Revenue:				<u> </u>	
Tax Req - EA Cent Ok West	(2,969)	(2,960)	9	(2,921)	48
Tax Req - EA Cent Ok East	(3,260)	(3,269)	(9)	(3,290)	(30)
Previous Year's Surplus/Deficit	(3,298)	(3,298)	0	(3,536)	(238)
Administration OH Total Revenue	1,137	1,137	0	1,234	97
Total Revenue	(8,390)	(8,390)	0	(8,513)	(123)
Expenses:					
Operations	8,390	4,854	(3,536)	8,513	123
Total Expenses	8,390	4,854	(3,536)	8,513	123
(Surplus) / Deficit	0	(3,536)	(3,536)	0	(0)
FTE's	0.04			0.04	0
<u>Tax Levy:</u>					
Tax Requisition	(6,229)			(6,211)	18
Residential Tax Rate	0.0047			0.0045	(0.0002)
(per \$1000 of assessment)	0.0017			0.0040	(0.0002)
(Based on Improvements Only)					
(Based on improvements only)					
Equipment Reserve Fund Balance a	t Y/E	(111)		(112)	
Operating Reserve Balance at Y/E		(5,756)		(5,814) a	
				, , , ,	

2020 Budget Notes: Complaint driven.

Program: 105 -- Enforcement of Noise Bylaws

Department:

General Revenue Fund Budgets

		202	1	2022	1	2023	1	2024
	2020	Projec		Projected		Projected		Projected
	Budget	Budg	jet	Budget		Budget		Budget
Revenue:								
Tax Req - EA Cent Ok West	(2,921)		3,735)	(4,300)		(4,865)		(4,962)
Tax Req - EA Cent Ok East	(3,290)	(4	1,207)	(4,842)		(5,479)		(5,589)
Previous Year's Surplus/Deficit	(3,536)		0 a	0		(0)		(0)
Administration OH	1,234		1,259	1,284		1,310		1,336
Transfer from Operating Reserve	0		2,000) a	(1,000)	а	0		0
Total Revenue	(8,513)	3)	3,683)	(8,857)		(9,034)		(9,215)
Expenses:	,							
Operations	8,513		3,683	8,857		9,034		9,215
Total Expenses	8,513		3,683	8,857		9,034		9,215
(O				(0)		(0)		(0)
(Surplus) / Deficit	0		0	(0)		(0)		(0)
]			
FTE's	0.04		0.04	0.04]	0.04		0.04
Tax Levy:								
Tax Requisition	(6,211)	(7	942)	(9,142)	1	(10,344)		(10,551)
	0.0045		042)	0.0065	1	0.0073		0.0073
Residential Tax Rate	0.0045	0.0	1037	0.0003	ı	0.0073		0.0073
(per \$1000 of assessment)								
Equip Reserve Fund Balance at Y/E	(112)		(113)	(114)]	(116)		(117)
Operating Reserve Bal at Y/E	(5,814)	(;	3,872) a	(2,910)] a	(2,940)		(2,969)

Notes

a. Possibly use Operating reserve to smooth tax rate increase due to reduction of surplus carryforward.

REGIONAL DISTRICT OF CENTRAL OKANAGAN 2020 PROGRAM BUDGET

Program:

106 -- Enforcement of Unsightly / Untidy Premises Bylaws

Department:

General Revenue Fund Budget

Revenue: Sale of Services - Contract Tax Req - EA Cent Ok West Tax Req - EA Cent Ok East Previous Year's Surplus/Deficit Administration OH Total Revenue Expenses: Operations Transfer to Operating Reserve Total Expenses (Surplus) / Deficit	2019 Budget (3,000) (4,360) (4,787) (3,373) 1,811 (13,709) 13,363 346 13,709	2019 Actual 0 (4,348) (4,799) (3,373) 1,811 (10,709) 6,667 346 7,013 (3,696)	Variance 2019 Act. vs. Bud. 3,000 12 (12) 0 3,000 (6,696) (6,696) (6,696) (3,696)	2020 Budget (3,000) (4,302) (4,845) (3,696) 1,933 (13,910) 13,334 576 13,910	Variance: 2020 vs. 2019 Budget 0 58 (58) (323) 122 (201) (29) 230 201
FTE's	0.055	(5,555)	(0,000)	0.055	0
Tax Levy: Tax Requisition Residential Tax Rate (per \$1000 of assessment) (Based on Improvements Only)	(9,147) 0.0069			(9,147) 0.0066	(0.0003)
Equip. Reserve Balance at Y/E Operating Reserve Balance at Y/E		(513)		(518) (8,138) a	

2020 Budget Notes: Complaint driven.

a. Transfer a portion of surplus to operating reserve.

Program: 106 -- Enforcement of Unsightly / Untidy Premises Bylaws

Department:

General Revenue Fund Budgets

			2021		2022		2023	Ī	2024
	2020		Projected		Projected		Projected		Projected
	Budget		Budget		Budget		Budget		Budget
Revenue:									
Sale of Services - Contract	(3,000)		(3,060)		(3,121)		(3,184)		(3,247)
Tax Reg - EA Cent Ok West	(4,302)		(4,944)		(5,551)		(6,142)		(6,265)
Tax Req - EA Cent Ok East	(4,845)		(5,569)		(6,252)		(6,917)		(7,056)
Previous Year's Surplus/Deficit	(3,696)	а	(0)		(0)		(0)		0
Transfer from Operating Reserve	0		(2,000)	b	(1,000)	b	0		0
Administration OH	1,933		1,972		2,052		2,093		2,135
Total Revenue	(13,910)		(13,601)		(13,873)		(14,150)		(14,433)
Expenses: Operations Transfer to Operating Reserve Total Expenses (Surplus) / Deficit	13,334 576 13,910 (0)	а	13,601 0 13,601 (0)		13,873 0 13,873 (0)		14,150 0 14,150 0		14,433 0 14,433 (0)
FTE's	0.055		0.055		0.055		0.055		0.055
Tax Levy:									
	(0.447)	1	(40 E40)	1	(44.902)	1	(12.050)	1	(12 221)
Tax Requisition	(9,147)		(10,513)		(11,803)		(13,059)		(13,321)
Residential Tax Rate	0.0066		0.0075		0.0084		0.0092		0.0073
(per \$1000 of assessment)									
				1		1	1	1	(mc -: 1
Equip. Reserve Balance at Y/E	(518)		(523)		(529)		(534)		(539)
Operating Reserve Balance at Y/E	(8,138)	a	(6,219)	а	(5,281)	a	(5,334)		(5,388)

Notes

Complaint driven.

2/13/2020 24

a. Transfer a portion of surplus to operating reserve.

b. Possibly utilize operating reserve to reduce impact of reduction of surplus carried forward.

REGIONAL DISTRICT OF CENTRAL OKANAGAN 2020 PROGRAM BUDGET

Program: 115 -- Enforcement of Noxious Insect Control Bylaws

Department:

General Revenue Fund Budget

Revenue: Services - Kelowna Tax Requisition - Peachland Tax Requisition - Lake Country Tax Req - EA Cent Ok West Tax Req - EA Cent Ok East Previous Year's Surplus/Deficit Administration OH Total Revenue Expenses: Operations Transfer to Operating Reserve Total Expenses (Surplus) / Deficit	2019 Budget (14,919) (557) (1,417) (396) (360) (4,395) 2,392 (19,652) 17,652 2,000 19,652	2019 Actual (12,344) (557) (1,415) (395) (358) (4,395) 2,392 (17,072) 12,209 2,000 14,209 (2,863)	Variance 2019 Act. vs. Bud. 2,575 0 2 1 2 0 0 2,580 (5,443) 0 (5,443) (2,863)	2020 Budget (15,008) (543) (1,428) (390) (359) (2,863) 2,608 (17,983) 17,983 0 17,983	Variance: 2020 vs. 2019 Budget (89) 14 (11) 6 1 1,532 216 1,668 331 (2,000) (1,669)
FTE's	0.20			0.20	0
Tax Levy: Tax Requisition Residential Tax Rate (per \$1000 of assessment)	(2,730) 0.0003			(2,720) 0.0003	10
Equipment Reserve Fund Balance at Y/Operating Reserve Balance at Y/E	Έ	(16,156)		(16,318)	

2020 Budget Notes:

Program: 115 -- Enforcement of Noxious Insect Control Bylaws

Department:

General Revenue Fund Budgets

Revenue: Services - Kelowna Tax Requisition - Peachland Tax Requisition - Lake Country Tax Req - EA Cent Ok West Tax Req - EA Cent Ok East Previous Year's Surplus/Deficit Administration OH Transfer from Operating Reserve Total Revenue	2020 Budget (15,008) (543) (1,428) (390) (359) (2,863) 2,608 0 (17,983)	2021 Projected Budget (16,086) (582) (1,531) (418) (385) 0 2,660 (2,000) (18,342)	а	2022 Projected Budget (17,335) (627) (1,649) (451) (415) 0 2,767 (1,000) (18,710)	а	2023 Projected Budget (18,968) (686) (1,805) (493) (454) 0 2,822 0 (19,584)	2024 Projected Budget (19,339) (699) (1,840) (503) (463) 0 2,879 0 (19,965)
Expenses: Operations Transfer to Equip. Reserves Total Expenses (Surplus) / Deficit	17,983 0 17,983 (0)	18,343 0 18,343		18,710 0 18,710 (0)		19,084 500 19,584	19,465 500 19,965
FTE's	0.20	0.20]	0.20		0.20	0.20
Tax Levy: Tax Requisition Residential Tax Rate (per \$1000 of assessment)	(2,720) 0.0003	(2,916) 0.0003		(3,142) 0.0003		(3,438)	(3,505) 0.0004
Equip. Reserve Fund Balance at Y/E	(16,318)	(16,481)]	(16,646)]	(17,312)	(17,985)
Operating Reserve Bal at Y/E	(7,027)	(5,077)] a	(4,118)	a	(4,159)	(4,200)

Notes

Complaint driven.

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a. Utilize operating reserve for tax rate mitigation.

REGIONAL DISTRICT OF CENTRAL OKANAGAN 2020 PROGRAM BUDGET

Program: 116 -- Enforcement of Noxious Weed Control Bylaw

Department:

General Revenue Fund Budget

					Variance:
	2019	2019	Variance 2019	2020	2020 vs. 2019
_	Budget	Actual	Act. vs. Bud.	Budget	Budget
Revenue:					
Sale of Services	(20,000)	(26,039)	(6,039)	(20,000)	0
Tax Requisition - Kelowna	(83,016)	(83,036)	(20)	(83,114)	(98)
Tax Requisition - Peachland	(3,102)	(3,103)	(1)	(3,006)	96
Tax Requisition - Lake Country	(7,887)	(7,876)	11	(7,909)	(22)
Tax Requisition - Local Service Area	(3,009)	(3,007)	2	(2,986)	23
Grants	(13,500)	(13,560)	(60)	(14,268)	(768)
Previous Year's Surplus/Deficit Administration OH	(27,771)	(27,771)	(0)		a,c (5,182) c
Total Revenue	17,451	17,654	203	19,039	1,588
rotai Revenue	(140,834)	(146,738)	(5,904)	(145,196)	(4,362)
Expenses:					
Operations	128,790	101.944	a (26,846)	131,304	2.514 b
Transfer to Equip. Reserves	4,500	4,500	0	5,000	500
Transfer to Operating Reserve	7,544	7,341	(203)	8,892	
Total Expenses	140,834	113,785	(27,049)	145,196	4,362
(Surplus) / Deficit	0	(32,953)	a (32,953)	(0)	(0)
					(-/
FTE's	0.868			0.868	0
Tax Levy:					
	(07.04.0)				
Tax Requisition	(97,014)			(97,015)	(1)
Residential Tax Rate	0.0017			0.0016	(0.0001)
(per \$1000 of assessment)					, ,
u					
Equip. Reserve Fund Balance at Y/E		(47,375)		(52,849)	
0 1 0					
Operating Reserve Balance at Y/E		(47,204)		(56,568) c	;

2020 Budget Notes:

a. Surplus mainly due to unspent payroll, Bylaw Officer left position early and service was covered by existing staff until the end of season. Higher than anticipated Contract invoicing revenues and lower costs for software and licenses.

b. Increases: Contract Services \$3k, Postage/Freight \$1.5k, Payroll \$1.4k, and misc. \$0.9k. Decreases: Software & Licenses \$4.8k, Telephone \$0.5k.

c. Transfer a portion of increased surplus carryfoward to operating reserve.

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Department:

General Revenue Fund Budgets

			2021		2022		2023		2024
	2020		Projected		Projected		Projected		Projected
	Budget		Budget		Budget		Budget		Budget
Revenue:									
Sale of Services	(20,000)		(20,400)		(20,808)		(21,224)		(21,649)
Tax Requisition - Kelowna	(83,114)		(90,396)		(98,989)		(105,581)		(112,222)
Tax Requisition - Peachland	(3,006)		(3,269)		(3,580)		(3,818)		(4,058)
Tax Requisition - Lake Country	(7,909)		(8,602)		(9,419)		(10,047)		(10,678)
Tax Requisition - Local Service Area	(2,986)		(3,247)		(3,556)		(3,793)		(4,031)
Grants	(14,268)		(14,268)		(14,268)		(14,268)		(14,268)
Previous Year's Surplus/Deficit	(32,953)	ac	(0)		1,168		2,362		3,580
Transfer from Operating Reserve	0		(17,000)	d	(10,000)	d	(5,000)	d	0
Administration OH	19,039		19,420		20,204		20,608		21,021
Total Revenue	(145,196)		(137,762)		(139,247)		(140,761)		(142,304)
Expenses:									
Operations	131,304	b	133,930		136,609		139,341		142,128
Transfer to Equip. Reserves	5,000		5,000		5,000		5,000		5,000
Transfer to Operating Reserve	8,892	С	0		0		0		0
Total Expenses	145,196		138,930		141,609		144,341		147,128
				l	0.000		0.500		4.000
(Surplus) / Deficit	(0)		1,168		2,362		3,580	1	4,823
								i	
		1	0.000	1	0.000	1	0.868		0.868
FTE's	0.868		0.868	1	0.868]	0.868	ı	0.000
Toulous									
<u>Tax Levy:</u>	12-21-1	1		1	(445.544)	1	(400,000)		(400,000)
Tax Requisition	(97,015)		(105,514)		(115,544)	ı	(123,239)	1	(130,989)
Residential Tax Rate	0.0016	ı	0.0018		0.0019		0.0020		0.0021
(per \$1000 of assessment)		4		•		4			
(per wrood or assessment)									

General Capital Fund Budgets

	2020 Budget	2021 Projected Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget
Revenue Transfer From Equip. Reserves Total Revenue Expenses Vehicles Total Expenses	0 0 0	0 0 0	0	(37,740) (37,740) 37,740 37,740	0 0 0
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(52,849)	(58,377)	(63,961)	(31,861)	(37,179)
Operating Reserve Balance at Y/E	(56,568) c	(39,964)	d (30,263) d	(25,516) d	(25,771)

Notes

- a. Surplus mainly due to unspent payroll, Bylaw Officer left position early and service was covered by existing staff until the end of season. Higher than anticipated Contract invoicing revenues and lower costs for software and licenses.

 b. Increases: Contract Services \$3k, Postage/Freight \$1.5k, Payroll \$1.4k, and misc. \$0.9k. Decreases: Software &
- Licenses \$4.8k, Telephone \$0.5k.
- c. Transfer a portion of increased surplus carryfoward to operating reserve.
- d. Use Operating Reserve to reduce tax impact of surplus swing.