Program:

003 -- Finance

Department:

Financial Services

General Revenue Fund Budget

Revenue: Interest Previous Year's Surplus/Deficit Administration OH Recovery Services SIR & OBWB, Sundry Sales Total Revenue	2019 Budget (45,000) (354,500) (818,822) (169,500) (1,387,822)	2019 Actual (357,917) (354,500) (891,750) (173,367) (1,777,533)	(72,928)	2020 Budget (45,000) (436,341) (825,000) (169,500) (1,475,841)	Variance: 2020 vs. 2019 Budget 0 b (81,841) a (6,178) 0 (88,019)
Expenses: Operations Debt Payments Transfer to Equip. Reserves Transfer to Operating Reserve Total Expenses (Surplus) / Deficit	1,224,550 18,000 10,000 135,272 1,387,822	1,180,416 15,505 10,000 135,272 1,341,193 (436,341)	(44,134) (2,495) 0 a 0 (46,629) b (436,340)	1,273,247 18,000 10,000 174,594 1,475,841	c 48,697 c 0 0 b 39,322 b 88,019
FTE's	7.45			7.45	0

General Capital Fund Budget

	2019 Budget	2019 Actual	Variance 2019 Act. vs. Bud.	2020 Budget	Variance: 2020 vs. 2019 Budget
Revenue					
Transfer From Reserves	(82,810)	(17,047)	65,763	(95,810)	(13,000)
Total Revenue	(82,810)	(17,047)	65,763	(95,810)	(13,000)
Expenses - Equipment Computers & Equipment Software & Vadim Server Migration Vadim Database Server Upgrade Office Renovations Total Expenses (Surplus) / Deficit	2,060 10,450 60,000 10,300 82,810	0 17,047 0 0 17,047	(2,060) 6,597 (60,000) (10,300) (65,763)	2,060 83,450 0 10,300 95,810	d 73,000 (60,000) 0 13,000
Equip. Reserve Fund Balance at Y/E		(235,648)		(151,236)	
Operating Reserve Bal at Y/E		(159,852) a	i	(336,045)	b

2020 Budget Notes:

- Part of 2018 surplus transferred in 2019 to create operating reserve for future smoothing of recovery amounts and for funding cloud based software which is not capitalized.
- b. Surplus due mostly to higher capital project recoveries and interest (no EOC expenditures funded, and lower capital expenditures) and other underexpenditures. Transfer a portion of surplus to operating reserve for future overhead rate mitigation and to ease eventual transition to funding cloud based software licencing in operating.
- c. Increases: Payroll \$40k, Data processing \$2k, Contract Services \$4k, Insurance \$1.7k
- d. Transitioning Server to IT Department.

Program: 003 -- Finance

Department: Financial Services

General Revenue Fund Budgets

			2021		2022	2023	2024
	2020		Projected		Projected	Projected	Projected
	Budget		Budget		Budget	Budget	Budget
Revenue:							
Interest	(45,000)		(45,000)		(45,000)	(45,000)	(45,000)
Previous Year's Surplus/Deficit	(436,341)	а	0		0	0	0
Transfer from Operating Reserve	0		(100,000)	а	0	0	0
Administration OH Recovery	(825,000)		(1,017,212)		(1,143,186)	(1,169,680)	(1,196,704)
Services SIR & OBWB, Sundry Sales	(169,500)		(169,500)		(169,500)	(169,500)	(169,500)
Total Revenue	(1,475,841)		(1,331,712)		(1,357,686)	(1,384,180)	(1,411,204)
_		11					
Expenses:							
Operations	1,273,247	b	1,298,712		1,324,686	1,351,180	1,378,204
Debt Payments	18,000		18,000		18,000	18,000	18,000
Transfer to Equip. Reserves	10,000		15,000		15,000	15,000	15,000
Transfer to Operating Reserve	174,594	а	0		0	0	0
Total Expenses	1,475,841		1,331,712		1,357,686	1,384,180	1,411,204
(Surplus) / Deficit	0		0		0	0	0
FTE's	7.45		7.45		7.45	7.45	7.45

General Capital Fund Budgets

	2020 Budget		2021 Projected Budget		2022 Projected Budget		2023 Projected Budget	2024 Projected Budget	
Revenue Transfer From Reserves Total Revenue Expenses Computers & Equipment Software & Vadim Server Migration Office Renovation Total Expenses (Surplus) / Deficit	(95,810) (95,810) 2,060 83,450 10,300 95,810	С	(17,510) (17,510) 2,060 15,450 0 17,510	e	(17,510) (17,510) 2,060 15,450 0 17,510	d	(17,510) (17,510) 2,060 15,450 0 17,510	(17,510) (17,510) 2,060 15,450 0 17,510	d
Equip. Reserve Fund Balance at Y/E	(151,236)		(150,064)		(148,879)		(147,683)	(146,475)	ĺ
Operating Reserve Bal at Y/E	(336,045)	а	(238,404.97)		(240,789)		(243,197)	(245,629)	

Notes

- a. Surplus due mostly to higher capital project recoveries and interest (no EOC expenditures funded, and lower capital expenditures) and other underexpenditures. Transfer a portion of surplus to operating reserve for future overhead rate mitigation and to ease eventual transition to funding cloud based software licencing in operating.
- b. Increases: Payroll \$40k, Data processing \$2k, Contract Services \$4k, Insurance \$1.7k
- c. Transitioning Server to IT Department.
- d. Upgrades & Programming.

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REGIONAL DISTRICT OF CENTRAL OKANAGAN

FISCAL SERVICES

The following budgets have no program plans or measures because they are simply financing, or transfers of funds to other organizations to provide services for the Central Okanagan:

Program: 017 -- Upper Ellison Fire Protection Boundary Extension

Department:

Fiscal Services

General Revenue Fund Budget

Revenue:	2019 Budget	2019 Actual	Variance 2019 Act. vs. Bud.	2020 Budget	Variance: 2020 vs. 2019 Budget
Parcel Tax	(9,917)	(9,917)	0	(9,917)	0
MFA Cash Reserve Interest	0	(53)		(0,017)	0
Previous Year's Surplus/Deficit	0	3,648	3,648	0	0
Total Revenue	(9,917)	(6,321)	3,596	(9,917)	0
Expenses: Debt Payments Total Expenses	9,917 9,917	9,917 9,917	0 0	9,917 9,917	0
(Surplus) / Deficit	0	3,596	a 3,596	0	0
Parcel Tax	(9,917)			(9,917)	0

2020 Budget Notes:

The Ellison Fire Protection area was extended and a new fire truck purchased under Capital Budget cost centre 021 - Ellison Paid-on-Call Fire Department. The parcel tax has been set up for the extended fire protection area to finance the truck.

a. Debt ends in 2020. It appears there may have been a timing issue when the the parcel tax first started. Interest has been reducing the balance, and there may be some surplus payout when the debt is settled which would offset the amount. If there is still a deficit at the end of 2020, a small parcel tax may have to be collected in 2021 to reduce the balance to zero.

Program: 017 -- Upper Ellison Fire Protection Boundary Extension

Department: Fiscal Services

General Revenue Fund Budgets

	2020 Budget	2021 Projected Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget
Revenue: Parcel Tax	(9,917)	0	0	0	0
Previous Year's Surplus/Deficit Total Revenue	(9,917)	0	0	0	0
Expenses: Debt Payments Total Expenses	9,917 9,917	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
<u>Tax Levy:</u> Parcel Tax	(9,917)	0 a	0	0	0

Notes

The Ellison Fire Protection area was extended and a new fire truck purchased under Capital Budget cost centre 021 - Ellison Volunteer Fire Department. The parcel tax has been set up for the extended fire protection area to finance the truck.

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a. Debt ends in 2020. It appears there may have been a timing issue when the the parcel tax first started. Interest has been reducing the balance, and there may be some surplus payout when the debt is settled which would offset the amount. If there is still a deficit at the end of 2020, a small parcel tax may have to be collected in 2021 to reduce the balance to zero.

Program: 027 -- Ridgeview Fire (NWSR Fire Dept)

Department:

Fiscal Services

General Revenue Fund Budget

Revenue: Parcel Tax Previous Year's Surplus/Deficit MFA Debt Reserve Interest Total Revenue Expenses: Debt Payments Transfer to Operating Reserve Total Expenses (Surplus) / Deficit	2019 Budget (12,048) (73) 0 (12,121) 12,048 73 12,121	2019 Actual (12,048) (73) (79) (12,200) 12,048 73 12,121 (80)	Variance 2019 Act. vs. Bud. 0 0 (79) (79) (0) 0 (0) (80)	(12,128)	Variance: 2020 vs. 2019 Budget 0 (7) (7) 0 (7) 7 0 0 0 0
Parcel Tax	(12,048)			(12,048)	0
Operating Reserve Bal. at Y/E		(309)		(392) a	ľ

2020 Budget Notes:

Debt re: Fire Hall Construction. Ends 2025.

a. Use Operating Reserve to reduce parcel tax in final year.

Program: 027 -- Ridgeview Fire (NWSR Fire Dept)

Department:

Fiscal Services

General Revenue Fund Budgets

	2020		2021 Projected	2022 Projected	2023 Projected		2024 Projected
	Budget		Budget	Budget	Budget	l	Budget
Revenue: Parcel Tax Previous Year's Surplus/Deficit Total Revenue	(12,048) (80) (12,128)	а	(12,048) 0 (12,048)	(12,048) 0 (12,048)	(12,048) 0 (12,048)		(12,048) 0 (12,048)
Expenses:							
Debt Payments	12,048		12,048	12,048	12,048		12,048
Transfer to Operating Reserve	80	а	0	0	0		0
Total Expenses	12,128		12,048	12,048	12,048		12,048
(Surplus) / Deficit	0		0	0	0		0
Taylorg							
<u>Tax Levy:</u> Parcel Tax	(12,048)		(12,048)	(12,048)	(12,048)		(12,048)
Operating Reserve Bal. at Y/E	(392)	а	(396)	(400)	(404)		(408)

Notes

Debt re: Fire Hall Construction. Ends 2025.

a. Use Operating Reserve to reduce parcel tax in final year.

Program:

051 -- Lakeshore Road Improvements

Department:

Fiscal Services

General Revenue Fund Budget

Pavanua	2019 Budget	2019 Actual	Variance 2019 Act. vs. Bud.	2020 Budget	Variance: 2020 vs. 2019 Budget
Revenue: Parcel Tax MFA Cash Reserve Interest Previous Year's Surplus/Deficit Total Revenue	(4,487) 0 (26) (4,513)	(4,487) (27) (26) (4,539)	0 (27) 0 (26)	(4,487) 0 (27) (4,514)	0 0 (1) (1)
Expenses: Debt Payments Transfer to Operating Reserve Total Expenses (Surplus) / Deficit	4,487 26 4,513	4,487 26 4,513 (27)	(0) 0 (0) (27)	4,487 27 4,514	0 1 1 (0)
Parcel Tax	(4,487)			(4,487)	0
Equip. Reserve Balance at Y/E		(73,590)		(74,326)	
Operating Reserve Balance at Y/E		(1,664)	a	(1,708) a	

2020 Budget Notes:

Debt ends in 2027.

a. Operating reserve to be used to reduce debt payment in final year.

Program: 051 -- Lakeshore Road Improvements

Department:

Fiscal Services

General Revenue Fund Budgets

	2020 Budget		2021 Projected Budget	2022 Projected Budget	2023 Projected Budget		2024 Projected Budget
Revenue: Parcel Tax Previous Year's Surplus/Deficit Total Revenue	(4,487) (27) (4,514)	а	(4,487) 0 (4,487)	(4,487) 0 (4,487)	(4,487) 0 (4,487)		(4,487) 0 (4,487)
Expenses: Debt Payments Transfer to Operating Reserve Total Expenses (Surplus) / Deficit	4,487 27 4,514 0	а	4,487 0 4,487	4,487 0 4,487	4,487 0 4,487		4,487 0 4,487
Parcel Tax	(4,487)		(4,487)	(4,487)	(4,487)		(4,487)
Equip. Reserve Balance at Y/E	(74,326)		(75,069)	(75,820)	(76,578)	[(77,344)
Operating Reserve Balance at Y/E	(1,708)	а	(1,725)	(1,742)	(1,759)		(1,777)

Notes

Debt ends in 2027.

a. Operating reserve to be used to reduce debt payment in final year.

Program:

101 -- Okanagan Basin Water Board

Department:

Fiscal Services

General Revenue Fund Budget

					1	17	
	2019	2019	Variance 2019	2020		Variance:	
				2020		2020 vs. 2019	
E .	Budget	Actual	Act. vs. Bud.	Budget		Budget	
Revenue:							
WFN	(74,582)	(74,743)	(161)	(77,019)	а	(2,437)	а
Tax Requisition - Kelowna	(1,437,193)	(1,437,321)	(128)	(1,441,317)	а	(4,123)	а
Tax Requisition - Peachland	(62,891)	(62,984)	(93)	(61,898)	а		а
Tax Requisition - Lake Country	(156,953)	(156,718)	235	(160,019)	а	(3,066)	а
Tax Requisition - West Kelowna	(351,335)	(351,472)	(137)	(346,992)	а	`.''	а
Tax Req - EA Cent Ok. West	(44,832)	(44,828)	4	(44,709)	а		а
Tax Req - EA Cent Ok East	(40,879)	(40,603)	276	(41,190)	а	(311)	а
Previous Year's Surplus/Deficit	3	3	0	(4)		(6)	_
Administration OH	15,000	15,000	0	15,000		0	
Total Revenue	(2,153,662)	(2,153,666)	(4)	(2,158,147)		(4,485)	ĕ
		, , ,				(1, 100)	8
Expenses:							
Transfer to O.B.W.B	2,153,662	2,153,662	0	2,158,147	а	4,485	
Total Expenses	2,153,662	2,153,662	0	2,158,147	_	4,485	
		, ,				7,400	
(Surplus) / Deficit	(0)	(4)	(4)	(0)			
	(-7	(' /	(1)	(0)			

Tax Levy:

Tax Requisition
Residential Tax Rate
(per \$1000 of assessment)

(2,094,083) 0.0364 (2,096,125) 0.0355 (2,042) a

2020 Budget Notes:

a. A small \$4.5k budget increase for OBWB, however, requisition shifts between OBWB Regional District participants due to assessment value increases for RDCO, and then a slight increase in assessment shift to WFN result in a \$2k increase to RDCO's requisitions.

	2019	2020	Change
RDCO	62.44%	62.52%	0.08%
RDOS	20.09%	20.09%	0.00%
NORD	17.47%	17.39%	-0.08%
	100.00%	100.00%	0.00%

Program:

101 -- Okanagan Basin Water Board

Department:

Fiscal Services

General Revenue Fund Budgets

			2021	2022		2023	2024
	2020		Projected	Projected		Projected	Projected
	Budget		Budget	Budget		Budget	Budget
Revenue:							
WFN	(77,019)	а	(79,122)	(80,694)		(82,297)	(83,932)
Tax Requisition - Kelowna	(1,441,317)	а	(1,469,552)	(1,498,744)		(1,528,520)	(1,558,891)
Tax Requisition - Peachland	(61,898)	а	(63,110)	(64,364)	χ.	(65,643)	(66,947)
Tax Requisition - Lake Country	(160,019)	а	(163,154)	(166,395)	1	(169,701)	(173,073)
Tax Requisition - West Kelowna	(346,992)	а	(353,790)	(360,818)		(367,986)	(375,298)
Tax Req - EA Cent Ok. West	(44,709)	а	(45,585)	(46,490)		(47,414)	(48,356)
Tax Req - EA Cent Ok East	(41,190)	а	(41,996)	(42,831)		(43,682)	(44,550)
Previous Year's Surplus/Deficit	(4)		(0)	0		0	0
Administration OH	15,000		15,000	15,000		15,000	15,000
Total Revenue	(2,158,147)		(2,201,310)	(2,245,336)		(2,290,243)	(2,336,047)
Expenses:							
Transfer to O.B.W.B	2,158,147		2,201,310	2,245,336		2,290,243	2,336,048
Total Expenses	2,158,147		2,201,310	2,245,336		2,290,243	2,336,048
(Surplus) / Deficit	(0)		0	0		0	0

Tax Levy:

Tax Requisition
Residential Tax Rate
(per \$1000 of assessment)

(2,096,125) a	
0.0355]	

a (2,137,187) 0.0359

(2,179,642)
0.0362

(2,222,946) 0.0366 (2,267,115) 0.0369

Notes

a. A small \$4.5k budget increase for OBWB, however, requisition shifts between OBWB Regional District participants due to assessment value increases for RDCO, and then a slight increase in assessment shift to WFN result in a \$2k increase to RDCO's requisitions.

Program:

124 -- Westside Municipal Recreation - Mt Boucherie Complex, Sr & Youth Centres and Youth Rec.

Department:

Parks & Recreation

General Revenue Fund Budget

Revenue:	2019 Budget	2019 Actual	Variance 2019 Act. vs. Bud.	2020 Budget		Variance: 2020 vs. 2019 Budget
Tax Req - EA Cent Ok. West Total Revenue	(31,208) (31,208)	(31,198)		(40,021) (40,021)	a,b	(8,813) (8,813)
Expenses: Transfer to West Kelowna Total Expenses	31,208 31,208	31,198 31,198	(10) (10)	40,021 40,021	a,b	8,813 8,813
(Surplus) / Deficit	0	0	0	0		0

Tax Levy:

Tax Requisition
Residential Tax Rate

(31,208) 0.1301 (40,021) a,b

(8,813) 0.0324

(per \$1000 of assessment)

Maximum Tax Rate

2020 Budget Notes:

b. Final budget will vary based on Revised Roll.

a. For Electoral Area Central Okanagan West properties within the service area. Contributions to Mt. Boucherie Arenas, Sr. Centre, Westside Youth Centre and Westside Recreation. Note: Since the Mt. Boucherie Community Hall is being used by West Kelowna as a municipal office, the costs of operating the hall are not included.

Program: 124 -- Westside Municipal Recreation - Mt Boucherie Complex, Sr & Youth Centres and Youth Rec.

Department:

Parks & Recreation

General Revenue Fund Budgets

			2021	2022		2023	2024
	2020		Projected	Projected		Projected	Projected
	Budget		Budget	Budget		Budget	Budget
Revenue:							
Tax Req - EA Cent Ok. West	(40,021) a	a,b	(40,821)	(41,638)		(42,471)	(43,320)
Previous Year's Surplus/Deficit	0		0	0		0	0
Total Revenue	(40,021)		(40,821)	(41,638)		(42,471)	(43,320)
Expenses:							
Transfer to West Kelowna	40,021 a	a,b	40,821	41,638		42,471	43,320
Total Expenses	40,021		40,821	41,638		42,471	43,320
(Surplus) / Deficit	0		0	0	19	0	0

Tax Levy:

Tax Requisition	(40,021) a,b	(40,821)	(41,638)	(42,471)	(43,320
Residential Tax Rate	0.1625	0.1641	0.1657	0.1674	0.1690
(per \$1000 of assessment)					

Notes

a. For Electoral Area Central Okanagan West properties within the service area. Contributions to Mt. Boucherie Arenas, Sr. Centre, Westside Youth Centre and Westside Recreation. Note: Since the Mt. Boucherie Community Hall is being used by West Kelowna as a municipal office, the costs of operating the hall are not included.
Based on Tax Rate from City of West Kelowna.

b. Final budget will vary based on Revised Roll.

Program: 125 -- Johnson Bentley Memorial Aquatic Centre

Department:

Parks & Recreation

General Revenue Fund Budget

Revenue:	2019 Budget	2019 Actual	Variance 2019 Act. vs. Bud.	2020 Budget		Variance: 2020 vs. 2019 Budget
Tax Req - EA Cent Ok. West Total Revenue	(12,371) (12,371)	(12,356) (12,356)		(13,561) (13,561)		(1,190) (1,190)
Expenses: Transfer to West Kelowna Total Expenses	12,371 12,371	12,356 12,356	(15) (15)	13,561 13,561	a,b	1,190 1,190
(Surplus) / Deficit	0	0	0	0		0

Tax Levy:

Tax Requisition
Residential Tax Rate

(12,371) 0.0876 (13,561) a,b

(1,190) 0.0062

(per \$1000 of assessment)

Maximum Tax Rate

2020 Budget Notes:

For Electoral Area Central Okanagan West contributions.

- a. Based on Tax Rate from City of West Kelowna.
- b. Final budget will vary based on Revised Roll.

Program: 125 -- Johnson Bentley Memorial Aquatic Centre

Department:

Parks & Recreation

General Revenue Fund Budgets

			2021	2022	2023	2024
	2020		Projected	Projected	Projected	Projected
	Budget		Budget	Budget	Budget	Budget
Revenue:						
Tax Req - EA Cent Ok. West	(13,561)	b,c	(13,832)	(14,109)	(14,391)	(14,679)
Previous Year's Surplus/Deficit	0		0	0	0	0
Total Revenue	(13,561)		(13,832)	(14,109)	(14,391)	(14,679)
Expenses:						
Transfer to West Kelowna	13,561	b,c	13,832	14,109	14,391	14,679
Total Expenses	13,561		13,832	14,109	14,391	14,679
(Surplus) / Deficit	0		0	0	0	0

Tax Levy:

Tax Requisition	(13,561) b,c	(13,832)	(14,109)	(14,391)	(14,679)
Residential Tax Rate	0.0938	0.0947	0.0957	0.0966	0.0976
(per \$1000 of assessment)				,	

Notes

For Electoral Area Central Okanagan West contributions.

- a. Based on Tax Rate from City of West Kelowna.
- b. Final budget will vary based on Revised Roll.

Program: 131 -- Winfield Letters Patent

Department:

Fiscal Services

General Revenue Fund Budget

Davanua	2019 Budget	2019 Actual	Variance 2019 Act. vs. Bud.	2020 Budget	Variance: 2020 vs. 2019 Budget
Revenue: Tax Requisition - Kelowna Total Revenue	(55,000) (55,000)	(55,000) (55,000)		(55,000) (55,000)	0
Expenses: Transfer to Dist of Lake Country Total Expenses	55,000 55,000	55,000 55,000	0	55,000 55,000	0
(Surplus) / Deficit	0	0	0	0	0

Tax Levy:

Tax Requisition
Residential Tax Rate
(per \$1000 of assessment)

(55,000) 0.0001 (55,000) 0.0001 0.0000

2020 Budget Notes:

None.

Program: 131 -- Winfield Letters Patent

Department:

Fiscal Services

General Revenue Fund Budgets

		2021	2022		2023	2024	
	2020	Projected	Projected		Projected	Projected	
	Budget	Budget	Budget		Budget	Budget	
Revenue:							
Tax Requisition - Kelowna	(55,000)	(55,000)	(55,000)		(55,000)	(55,000)	
Previous Year's Surplus/Deficit	0	0	0		0	0	
Total Revenue	(55,000)	(55,000)	(55,000)		(55,000)	(55,000)	
Expenses:					6		
Transfer to Dist of Lake Country	55,000	55,000	55,000		55,000	55,000	
Total Expenses	55,000	55,000	55,000		55,000	55,000	
(Surplus) / Deficit	0	0	0		0	0	
				1			

Tax Levy:

Tax Requisition
Residential Tax Rate
(per \$1000 of assessment)

(55,000)	
0.0001	

(55,000)
0.0001

(55,000)
0.0001

(55,000) 0.0001

(55,000) 0.0001

Notes

None.

Program:	171 Okanagar	n Regional Li	ibrary		
Department:	Fiscal Services				
	Genera	I Revenue Fun	nd Budget		
Revenue: Tax Req - EA Cent Ok. West Tax Req - EA Cent Ok East Previous Year's Surplus/Deficit Administration OH Total Revenue Expenses: Transfer to Library Board Total Expenses (Surplus) / Deficit	2019 Budget (166,387) (151,073) (0) 5,000 (312,460) 312,460 312,460 (0)	2019 Actual (166,508) (150,951) (0) 5,000 (312,459) 312,460 312,460	Variance 2019 Act. vs. Bud. (121) 122 0 0 1	2020 Budget (168,252) (154,840) 1 5,000 (318,091) 318,091 318,091	Variance: 2020 vs. 2019 Budget (1,865) (3,767) 1 0 (5,631) a 5,631 5,631
Tax Levy: Tax Requisition Residential Tax Rate (per \$1000 of assessme	(317,460) 0.1281 ent)			(323,092) 0.1268	(5,632) (0.0013)
Reserve Fund Balance at Y/E		(3,241)		(3,273)	

2020 Budget Notes:

Electoral Areas Only.

a. Increase due to funding of of IT device replacements and 2 service staff positions, ongoing funding for STEAM kits (Science, Technology, Engineering, Arts & Math).

b. For funding allocation, the source of population figures used has been an issue for several years, resulting in overpayments evidenced when census numbers are received. As directed by their Board last year, after an appeal by RDCO, ORL is using an adjustment of 0.2% as this was deemed to be more reasonable based on past history of population increases.

Program:

171 -- Okanagan Regional Library

Department:

Fiscal Services

General Revenue Fund Budgets

			2021	- 1	2022	2023	2024
	2020		Projected		Projected	Projected	Projected
	Budget		Budget		Budget	Budget	Budget
Revenue:	Duaget		Buaget		Budgot		
Tax Reg - EA Cent Ok. West	(168,252)		(171,564)		(174,943)	(178,390)	(181,906)
Tax Req - EA Cent Ok. West	(154,840)		(157,888)		(160,999)	(164,171)	(16,706)
Previous Year's Surplus/Deficit	(104,040)		(0)		(100,000)	(.5.,)	0
Administration OH	5,000		5,000		5,000	5,000	5,000
Total Revenue	(318,091)		(324,452)		(330,942)	(337,561)	(193,612)
Total Nevertue	(310,031)		(024,402)		(000,012)	(001,001)	(100,012)
Evnenges							
Expenses:	318,091	а	324,453		330,942	337,561	344,312
Transfer to Library Board	318,091	а	324,453		330,942	337,561	344,312
Total Expenses	310,091		324,433		330,342	007,001	011,012
(Complete) / Deficit	(0)		0		0	0	150,700
(Surplus) / Deficit	(0)					<u> </u>	100,700
<u>Tax Levy:</u>							
Tax Requisition	(323,092)		(329,452)		(335,942)	(342,561)	(198,612)
Residential Tax Rate	0.1268		0.1280		0.1292	0.1305	0.1317
	0.1200		0.1200		0.1202	0.1000	0.1017
(per \$1000 of assessment)							
					1	(0.0=5)	(0.463)
Reserve Fund Balance at Y/E	(3,273)		(3,306)		(3,339)	(3,373)	(3,406)

Notes

Electoral Areas Only.

- a. Increase due to funding of of IT device replacements and 2 service staff positions, ongoing funding for STEAM kits (Science, Technology, Engineering, Arts & Math).
- b. For funding allocation, the source of population figures used has been an issue for several years, resulting in overpayments evidenced when census numbers are received. As directed by their Board last year, after an appeal by RDCO, ORL is using an adjustment of 0.2% as this was deemed to be more reasonable based on past history of population increases.

Program: 188 -- OK Regional Library Borrowing -- Admin Building

Department:

Fiscal Services

General Revenue Fund Budget

Revenue:	2019 Budget	2019 Actual	Variance 2019 Act. vs. Bud.	2020 Budget	Variance: 2020 vs. 2019 Budget
MFA - OK Regional Library Total Revenue	(281,618) (281,618)	(281,618) (281,618)	0	(281,618) (281,618)	
Expenses: Debt Payments Total Expenses	281,618 281,618	281,618 281,618	(0) (0)	281,618 281,618	a <u>0</u> a
(Surplus) / Deficit	0	0	0	0	0

2020 Budget Notes:

Debt ends 2028.

a. Debt refinanced in 2018.

Program: 188 -- OK Regional Library Borrowing -- Admin Building

Department:

Fiscal Services

General Revenue Fund Budgets

			2021	2022	2023	2024
	2020		Projected	Projected	Projected	Projected
	Budget		Budget	Budget	Budget	Budget
Revenue:						
MFA - OK Regional Library	(281,618)		(281,618)	(281,618)	(281,618)	(281,618)
Previous Year's Surplus/Deficit	0		0	0	0	0
Total Revenue	(281,618)		(281,618)	(281,618)	(281,618)	(281,618)
Expenses:						
Debt Payments	281,618	а	281,618	281,618	281,618	281,618
Total Expenses	281,618		281,618	281,618	281,618	281,618
,			0			
(Surplus) / Deficit	0		0	0	0	0

Notes

Debt ends 2028.

a. Debt refinanced in 2018.

Program: 189 -- Fiscal-Member Municipal

Department:

Fiscal Services

General Revenue Fund Budget

Revenue:	2019 Budget	2019 Actual	Variance 2019 Act. vs. Bud.	2020 Budget		Variance: 2020 vs. 2019 Budget
MFA - Kelowna	(14,980,146)	(15,201,164)	(221,018)	(10,914,661)	_	4 OGE 40E
MFA - Peachland	(348,164)	(343,307)	4,857	(343,307)		4,065,485 4,857
MFA - Lake Country	(1,437,158)	(1,418,254)		(1,299,676)		137,482
MFA - West Kelowna	(1,781,677)	(1,672,221)	109,456	(1,471,367)		310,310
Total Revenue	(18,547,145)	(18,634,945)	(87,800)	(14,029,011)		4,518,134
Expenses:						
Debt Payments	18,547,145	18,634,945	87,800	14,029,011	а	(4,518,134)
Total Expenses	18,547,145	18,634,945	87,800	14,029,011		(4,518,134)
(Surplus) / Deficit	0	0	0	0		. 0

2020 Budget Notes:

a. Shows only existing MFA Financing. Will be higher if additional debt is added by municipalities during the year.

Program:

189 -- Fiscal-Member Municipal

Department:

Fiscal Services

General Revenue Fund Budgets

			2021		2022	2023	2024	
	2020		Projected		Projected	Projected	Projected	
	Budget		Budget		Budget	Budget	Budget	
Revenue:								
MFA - Kelowna	(10,914,661)	а	(9,708,752)		(9,684,881)	(9,468,270)	(9,465,968)	
MFA - Peachland	(343,307)		(343,307)		(343,307)	(298,258)	(159,054)	
MFA - Lake Country	(1,299,676)	а	(1,148,676)		(1,029,320)	(936,758)	(797,085)	
MFA - West Kelowna	(1,471,367)		(1,268,822)		(1,136,971)	(1,040,254)	(958,943)	
Previous Year's Surplus/Deficit	0		0		0	0	0	
Total Revenue	(14,029,011)		(12,469,557)		(12,194,479)	(11,743,540)	(11,381,050)	
	,					5	A	
Expenses:								
Debt Payments	14,029,011	а	12,469,557		12,194,479	11,743,540	11,381,050	
Total Expenses	14,029,011		12,469,557	1	12,194,479	11,743,540	11,381,050	
		1		1				
(Surplus) / Deficit	0		0		0	0	0	
				1				

Notes

a. Shows only existing MFA Financing. Will be higher if additional debt is added by municipalities during the year.

Program: Sewer Debt Financing

Department:

Engineering Services (Sewer Systems)

Sewer Revenue Fund Budget

	2019 Budget	2019 Actual	Variance 2019 Act. vs. Bud.	2020 Budget		Variance: 2020 vs. 2019
Revenue:	Budget	Actual	Act. vs. buu.	Buuget		Budget
Parcel Tax - West Kelowna MFA Cash Reserve Interest &	(22,281)	(22,281)	0	(22,259)		22
Surplus	0	(358)	(358)	0		0
Parcel Tax - WFN	(15,109)	(15,109)		(15,100)		9
Previous Year's Surplus/Deficit	(327)	(327)	(0)	(358)	а	(31)
Total Revenue	(37,717)	(38,075)	(358)	(37,717)		(0)
Expenses:						
Debt Payments	37,717	37,717	(0)	37,717		0
Total Expenses	37,717	37,717	(0)	37,717		0
(Surplus) / Deficit	0	(358)	a (358)	(0)		(0)

2020 Budget Notes:

Lakeview Trunk.

- a. Returning 2019 surplus to partners.
- b. Debt ends in 2021.

Program: Sewer Debt Financing

Department:

Engineering Services (Sewer Systems)

Sewer Revenue Fund Budgets

			2021		2022	2023	2024	
	2020		Projected		Projected	Projected	Projected	
	Budget		Budget		Budget	Budget	Budget	
Revenue:								
Parcel Tax - West Kelowna	(22,259)	а	(18,353)	b	0	0	 0	
Parcel Tax - WFN	(15,100)	а	(12,451)	b	0	0	0	
Previous Year's Surplus/Deficit	(358)	а	0	b	0	0	0	
Total Revenue	(37,717)		(30,804)		0	0	0	
Expenses:								
Debt Payments	37,717		30,804		0	0	0	
Total Expenses	37,717		30,804		0	0	0	
(Surplus) / Deficit	(0)		0		0	0	0	

Notes

Lakeview Trunk.

a. Returning 2019 surplus to partners.

b. Debt ends in 2021.

Program: DCC -- Development Cost Charges

Department:

Fiscal Services

General Revenue Fund Budget

Revenue:	2019 Budget		2019 Actual	Variance 2019 Act. vs. Bud.	2020 Budget	Variance: 2020 vs. 2019 Budget
Interest Earned Sewer DCC's From DCC Reserve Fund East Trunk DCC's Total Revenue	0 (600,000) (19,800) (70,000) (689,800)		(63,503) (1,615,445) 0 (212,127) (1,891,075)	(63,503) (1,015,445) 19,800 (142,127) (1,201,275)	0 (600,000) (1,923,333) (100,000) (2,623,333)	0 0 (1,903,533) (30,000) (1,933,533)
Expenses: Transfer to Sewer Cap. Fund Transfer to DCC Reserve Total Expenses (Surplus) / Deficit	19,800 670,000 689,800	а	0 1,891,075 1,891,075 0	(19,800) 1,221,075 1,201,275 0	1,923,333 700,000 2,623,333 0	1,903,533 30,000 1,933,533
East Trunk Sewer Line DCC Reserve Balance at Y/E Sewer Plant DCC Reserve Balance at Year End			(2,279,085) (3,580,958)		(1,411,876) a (3,274,101) a	

2020 Budget Notes:

a. See Engineering Programs 401 & 470 -- Westside Sewer System for usage of DCC reserves.

Program: DCC -- Development Cost Charges

Department:

Fiscal Services

General Revenue Fund Budgets

Control in the contro					
		2021	2022	2023	2024
	2020	Projected	Projected	Projected	Projected
	Budget	Budget	Budget	Budget	Budget
Revenue:					
Sewer DCC's	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)
Previous Year's Surplus/Deficit	(1,923,333)	(1,525,995)	0	0	0
East Trunk DCC's	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Total Revenue	(2,623,333)	(2,225,995)	(700,000)	(700,000)	(700,000)
rotal Novollao	(=,===,===,				
Expenses:					
Transfer to Sewer Cap. Fund	1,923,333	1,525,995	0	0	0
Transfer to DCC Reserve	700,000	700,000	700,000	700,000	700,000
Total Expenses	2,623,333	2,225,995	700,000	700,000	700,000
Total Expenses	2,020,000	2,220,000			
(Surplus) / Deficit	0	0	0	0	0
(Surplus) / Delicit	<u>_</u>				
				V	
F. J. T. J. Communication DCC Passers	(1 411 976)		(100,000)	0	0
East Trunk Sewer Line DCC Reserve		(2.006.942)	(4,545,911)	(5,191,370)	(5,843,283)
Sewer Plant DCC Reserve Balance	(3,274,101) a	(3,906,842)	(4,545,911)	(3,131,370)	(0,040,200)

Notes

a. See Engineering Program 401 & 470 -- Westside Sewer System for usage of DCC reserves.