

**Surplus (Deficit)**  
**Cost Centres 001 - 095**  
**December 31, 2019**

*Unaudited balances rounded to nearest \$100*

001	Regional District Board	1.1%	\$7,600				001 - Surplus resulting from lower than expected costs for contract services, legal, communications, contingencies, and advertising. Payroll higher than anticipated.
002	Administration	9.3%	\$147,600				002 - 2019 Surplus due to higher grant monies received and admin recovery. Payroll costs, legal and contract services expenses were lower than anticipated.
003	Finance	31.4%	\$436,300				003 - Higher than anticipated interest revenue and lower operational expenses.
004	Engineering	17.3%	\$72,400				004 - Surplus due to Building Permit staff time recovery, and underspending for contract services, payroll, training, legal, software, equipment, and misc.
005	Human Resources	17.2%	\$58,900				005 - Higher than anticipated recoveries and lower contract service, legal, payroll, training and travel expenses.
006	Information Systems	7.6%	\$76,400				006 - Surplus due to partial staffing vacancies and deferral of projects.
007	Electoral Areas Only	51.1%		\$22,900			007 - 2018 was an election year. Reduced 2019 costs to reflect that.
008	Central Okanagan West Electoral Area	0.0%	\$-				008 - Budget amendment January 27, 2020 to reduce deficit to nil.
009	Central Okanagan East Electoral Area	0.0%	\$-				009 - Budget amendment January 27, 2020 to reduce deficit to nil.
010	Regional Grants in Aid	0.0%	\$-				010 - On budget.
011	Grants - Westside Electoral Area	0.8%	\$100				011 - On budget.
012	Grants -Central Okanagan East Area	82.5%		\$3,300			012 - Lower than anticipated grant distribution.
013	Electoral Area Fire Prevention	3.4%	\$2,200				013 - On budget.
014	Lakeshore Rd Fire Protection (COK)	3.2%	\$700				014 - On budget.
015	Ellison Fire Department	8.9%	\$45,100				015 - Surplus due to underspending in payroll, responses, vehicle ops & misc.
016	Joe Rich Fire Department	-5.8%	\$(25,000)				016 - Deficit is due to overspending. 2020 Tax Requisition will increase to cover deficit.
017	North Westside Rd Fire Department	7.1%	\$37,100				017 - Surplus due to underspending in payroll, training & education, vehicle ops & misc.
018	Wilson's Landing Fire Department	11.0%	\$27,500				018 - Surplus due to underspending in payroll, training & education and misc.
019	June Springs Fire Protection (COK)	0.5%	\$100				019 - On budget.
020	Brent Road Fire Protection (COK)	-1.0%	\$(300)				020 - Small Deficit due to higher contract fire fighting expenses.
021	Regional Rescue Service	6.2%	\$148,000				021 - Surplus due, and reduced costs for dispatch, core rescue and emergency operations.
022	911 Emergency Telephone Service	7.5%	\$88,400				022 - Surplus due to lower than anticipated EComm contract costs and unspent contingencies.
023	Crime Stoppers	0.0%	\$-				023 - On budget.
024	Victims / Witness Assistance	2.5%	\$11,200				024 - Surplus due to lower than anticipated EComm contract costs and unspent contingencies.
025	Reg. Crime Prevention & Alarm Control	8.5%	\$33,200				025 - Increased revenues due to alarm control surplus.
026	Business Licenses	24.0%	\$9,000				026 - Surplus due to lower costs for payroll and vehicle operations.
027	Building Inspection	95.1%		\$331,500			027 - Surplus mainly due to significant increase in Building Permits \$332.9k, and Inspection fees revenue.
028	Dog Control	14.7%	\$207,200				028 - Surplus resulting from lower payroll costs, legal, and other expenditures. Dog Impounding, Licenses & Bylaw Notice Adjudication revenues higher than anticipated.
029	Mosquito Control	4.0%	\$7,700				029 - Lower than anticipated contract services expenses.
030	Prohibited Animal Control	90.3%		\$1,000			030 - Complaint driven activity.
031	Transportation Demand Management	0.4%	\$2,600				031 - On budget.
032	Scotty Heights Street Lights	5.2%	\$900				032 - Lower than anticipated utility expenses.
033	Ellison Transit	31.5%		\$8,800			033 - Higher than anticipated rider fee revenue.
034	Effluent Disposal (DLC)	3.9%	\$21,800				034 - Higher than anticipates tipping fee revenue.
035	Westside Waste Disposal & Recycling Centre	1.2%	\$14,200				035 - Surplus due to lower expenses for garbage tipping fees, hauling charges, contract services & various line items. Payroll & vehicle operations were higher than anticipated.
036	Westside Sanitary Landfill Close (Y/E ADJ)	0.0%	\$-				036 - On budget.
037	Solid Waste Management	0.7%	\$8,400				037 - On Budget.
038	Solid Waste Collection	0.0%	\$-				038 - Budget amendment January 27, 2020 to reduce deficit to nil.

-20.0% 0.0% 20.0% 40.0% 60.0% 80.0% 100.0% 120.0%