

## **REGIONAL DISTRICT OF CENTRAL OKANAGAN**

### **BYLAW NO. 1461**

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A bylaw to amend the Regional District of Central Okanagan 2020-2024 Financial Plan

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WHEREAS the Regional District of Central Okanagan adopted the “Regional District of Central Okanagan 2020-2024 Financial Plan Bylaw 1449, 2020” on March 23, 2020:

AND WHEREAS the Board may amend the Financial Plan at any time by bylaw:

NOW THEREFORE the Regional Board of the Regional District of Central Okanagan in open meeting assembled enacts as follows;

1. Replace pages 1 to 8 to reflect revised totals as a result of budget changes.
2. Page 33 “303 -- Falcon Ridge Water System Amended July 2020” is deleted in its entirety and replaced with the attached page 33 “303 -- Falcon Ridge Water System Amended July & Sep 2020” to reflect changes in the 2020 & 2021 Water Revenue and Capital Fund Budgets.
3. Page 53 “North Westside Rd Fire Rescue Department Amended July 2020” is deleted in its entirety and replaced with the attached page 53 “North Westside Rd Fire Rescue Department Amended July & Sep 2020” to reflect changes in the 2020 General Revenue and General Capital Fund Budgets.
4. Page 57 – “030 – Regional Rescue Amended July 2020” is deleted in its entirety and replaced with the attached page 57 “030 – Regional Rescue Amended July & Sep 2020” to reflect changes in the 2020 General Revenue and General Capital Fund Budgets.
5. Page 60 – “044 – Building Inspection & General Bylaw Enforcement” is deleted in its entirety and replaced with the attached page 60 “044 – Building Inspection & General Bylaw Enforcement Amended Sep 2020” to reflect changes in the 2020 General Capital Fund Budget.
6. Page 62 – “110 -- Regional Planning Amended July 2020” is deleted in its entirety and replaced with the attached page 62 “110 -- Regional Planning Amended July & Sep 2020” to reflect changes in the 2020 General Revenue Fund Budget.
7. Page 67 – “041 – Victims Services” is deleted in its entirety and replaced with the attached page 67 “041 – Victims Services Amended Sep 2020” to reflect changes in the 2020 General Revenue Fund Budget.
8. Page 68 – “042 – Crime Prevention” is deleted in its entirety and replaced with the attached page 68 “042 – Crime Prevention Amended Sep 2020” to reflect changes in the 2020 General Revenue and General Capital Fund Budgets.
9. This bylaw may be cited as the Regional District of Central Okanagan 2020-2024 Financial Plan Amending Bylaw No. 1461.

READ A FIRST TIME THIS	10 <sup>th</sup>	DAY OF	September	2020
READ A SECOND TIME THIS	10 <sup>th</sup>	DAY OF	September	2020
READ A THIRD TIME THIS	10 <sup>th</sup>	DAY OF	September	2020
ADOPTED THIS	10 <sup>th</sup>	DAY OF	September	2020

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CHAIRPERSON

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DIRECTOR OF CORPORATE SERVICES

I hereby certify the foregoing to be a true and correct copy of Bylaw No. 1461 cited as the "Regional District of Central Okanagan 2020-2024 Financial Plan Amending Bylaw No.1461" as adopted by the Regional Board on the 10<sup>th</sup> day of September, 2020.

Dated at Kelowna this  
10<sup>th</sup> day of September  
2020

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DIRECTOR OF CORPORATE SERVICES

**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2020 BUDGET AND FINANCIAL PLAN 2020 - 2024**  
**Funds Summary**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
<b>GENERAL REVENUE FUND:</b>					
Revenues	\$ (49,684,576)	(46,485,622)	(47,018,619)	(47,230,369)	(47,627,618)
Expenditures	\$ 49,684,576	46,485,622	47,018,618	47,230,368	47,627,619
(Surplus)/Deficit	\$ -0	-0	-0	-0	0
<b>GENERAL CAPITAL FUND:</b>					
Revenues	\$ (6,513,394)	(2,882,418)	(3,836,148)	(3,913,499)	(2,726,882)
Expenditures	\$ 6,513,394	2,882,418	3,836,148	3,913,499	2,726,882
(Surplus)/Deficit	\$ 0	0	0	0	0
<b>WATER REVENUE FUND</b>					
Revenues	\$ (1,829,411)	(1,811,053)	(1,725,376)	(1,979,059)	(1,993,067)
Expenditures	\$ 1,829,411	1,811,053	1,725,376	1,979,059	1,993,067
(Surplus)/Deficit	\$ -0	-0	0	-0	-0
<b>WATER CAPITAL FUND</b>					
Revenues	\$ (1,334,204)	(276,690)	(7,305,660)	(95,660)	(95,660)
Expenditures	\$ 1,334,204	276,690	7,305,660	95,660	95,660
(Surplus)/Deficit	\$ 0	0	0	0	0
<b>SEWER REVENUE FUND</b>					
Revenues	\$ (5,110,828)	(5,240,933)	(5,484,911)	(5,571,020)	(5,738,631)
Expenditures	\$ 5,110,828	5,240,933	5,484,911	5,571,020	5,738,631
(Surplus)/Deficit	\$ -0	0	0	0	0
<b>SEWER CAPITAL FUND</b>					
Revenues	\$ (4,883,907)	(5,621,510)	(369,900)	(827,010)	(4,069,510)
Expenditures	\$ 4,883,907	5,621,510	369,900	827,010	4,069,510
(Surplus)/Deficit	\$ 0	0	0	0	0

**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2020 BUDGET AND FINANCIAL PLAN 2020 - 2024**  
**GENERAL REVENUE FUND**

		<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
<b>REVENUE SUMMARY</b>						
Conditional Transfers - Provincial						
Electoral Area CO West Requisitions	\$	(2,071,780)	(2,202,714)	(2,281,364)	(2,343,122)	(2,405,542)
Electoral Area CO East Requisitions		(2,043,840)	(2,144,181)	(2,244,671)	(2,331,226)	(2,253,870)
Parcel Taxes		(287,128)	(293,179)	(316,003)	(339,568)	(345,917)
Conditional Transfers - Kelowna						
Requisition		(12,749,092)	(13,291,201)	(13,809,823)	(14,095,871)	(14,428,675)
Parcel Taxes		(292,855)	(292,855)	(292,855)	(292,855)	(292,855)
MFA Debt		(10,914,661)	(9,708,752)	(9,684,881)	(9,468,270)	(9,465,968)
Conditional Transfers - Peachland						
Requisition		(537,042)	(561,302)	(584,215)	(596,483)	(610,711)
Parcel Taxes		(795)	(795)	(795)	(795)	(795)
MFA Debt		(343,307)	(343,307)	(343,307)	(298,258)	(159,054)
Conditional Transfers - Lake Country						
Requisition		(1,390,483)	(1,452,918)	(1,513,316)	(1,545,167)	(1,582,088)
Parcel Taxes		(91,311)	(91,311)	(91,311)	(91,311)	(91,311)
MFA Debt		(1,299,676)	(1,148,676)	(1,029,320)	(936,758)	(797,085)
Conditional Transfers - West Kelowna						
Requisition		(3,020,330)	(3,150,887)	(3,279,670)	(3,347,574)	(3,426,742)
Parcel Taxes		(10,339)	(10,339)	(10,339)	(10,339)	(10,339)
MFA Debt		(1,471,367)	(1,268,822)	(1,136,971)	(1,040,254)	(958,943)
Other Revenues		(10,976,013)	(10,524,383)	(10,399,779)	(10,492,518)	(10,797,723)
Prior Year Surplus		(2,184,557)	0	0	0	0
<b>TOTAL REVENUES</b>		<b>(49,684,576)</b>	<b>(46,485,621)</b>	<b>(47,018,619)</b>	<b>(47,230,369)</b>	<b>(47,627,617)</b>

		<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
<b>EXPENDITURE SUMMARY</b>						
General Government Services						
001 -- Regional District Board	\$	724,514	725,248	739,053	753,134	767,497
002 -- Administration		1,685,341	1,866,948	1,890,166	1,947,969	2,006,429
003 -- Finance		1,475,841	1,331,712	1,357,686	1,384,180	1,411,204
004 -- Engineering		380,049	387,490	395,080	402,821	410,718
005 -- Human Resources		345,767	340,442	347,251	354,196	361,280
006 -- Information Systems		1,103,650	1,147,196	1,167,000	1,189,160	1,207,803
007 -- Electoral Areas Only		63,090	57,412	108,000	60,068	61,410
008 -- Westside Regional Office		26,393	26,921	27,459	28,008	28,569
009 -- Electoral Area Ellison / Joe Rich		26,997	27,537	28,088	28,649	29,222
011 -- Regional Grants In Aid		27,171	0	0	0	0
012 -- Elect. Area Westside Grants in Aid		7,100	7,100	7,100	7,100	7,100
013 -- Elect. Area Ellison / Joe Rich Grants in Aid		4,000	3,000	3,000	3,000	3,000
Total General Government		<b>5,869,913</b>	<b>5,921,006</b>	<b>6,069,883</b>	<b>6,158,287</b>	<b>6,294,231</b>
Protective Services						
017 -- Upper Ellison Fire Protection Boundary Ext	\$	9,917	0	0	0	0
019 -- Electoral Area Fire Prevention		74,334	75,681	77,054	78,455	79,884
020 -- Lakeshore Road Fire Protection		23,571	23,328	23,795	24,271	24,756
021 -- Ellison Fire Department		540,819	533,735	556,810	580,046	593,447
022 -- Joe Rich Fire Department		456,380	473,108	489,970	506,970	524,109
023 -- North Westside Road Fire / Rescue		<b>570,446</b>	546,509	565,839	585,336	605,003
024 -- Wilson's Landing Fire Department		282,433	297,222	312,106	327,088	342,170
027 -- Ridgeview Fire		12,128	12,048	12,048	12,048	12,048
028 -- June Springs Fire Protection		14,707	15,001	15,301	15,607	15,919
029 -- Brent Road Fire Protection		30,468	31,013	31,570	32,137	32,716
030 -- Regional Rescue Service		<b>2,593,976</b>	2,351,174	2,399,957	2,450,617	2,496,169
031 -- 911 Emergency Telephone Service		1,305,815	1,206,431	1,257,070	1,321,415	1,377,606
040 -- Crime Stoppers		278,742	284,317	290,003	295,803	301,719

Protective Services Cont'd.

041 -- Victims / Witness Assistance	474,361	480,357	489,777	500,389	510,195
042 -- Regional Crime Prevention	394,018	393,577	401,286	409,150	417,171
043 -- Business Licenses	39,331	33,564	33,890	34,219	34,551
044 -- Building Inspection	577,416	431,947	440,585	449,397	458,385
046 -- Dog Control	1,514,845	1,526,602	1,553,894	1,596,732	1,610,126
047 -- Mosquito Control	196,781	200,717	204,731	208,826	213,002
118 -- Starling Control	20,264	20,264	20,264	20,264	20,264
049 -- Prohibited Animal Control	1,094	1,116	1,138	1,161	1,184
Total Protective Services	9,411,846	8,937,710	9,177,090	9,449,931	9,670,425

Transportation Services

050 -- Transportation Demand Management	\$ 415,902	14,280	14,566	14,857	15,154
051 -- Lakeshore Road Improvements	4,514	4,487	4,487	4,487	4,487
058 -- Scotty Heights Street Lights	16,868	16,307	16,633	16,966	17,305
085 -- Ellison Transit	26,950	27,489	28,039	28,600	29,172
Total Transportation Services	464,234	62,563	63,724	64,909	66,117

Environmental Health Services

091 -- Effluent Disposal	\$ 539,310	520,712	530,824	541,142	551,666
092 -- SWM: Westside Waste Disposal & Recycling	1,141,003	1,162,603	1,184,635	1,207,108	1,230,030
093 -- SWM: Westside Sanitary Landfill / Waste Disposal & Recycling Centre	74,275	59,000	53,000	53,500	54,000
094 -- SWM: Solid Waste Management	1,705,041	1,331,002	1,357,482	1,384,492	1,412,042
095 -- SWM: Solid Waste Collection	580,181	591,485	603,014	614,775	626,770
101 -- Okanagan Basin Water Board	2,158,147	2,201,310	2,245,336	2,290,243	2,336,048
102 -- Air Quality Monitoring	183,220	186,884	190,622	194,435	198,323
105 -- Noise Abatement	8,513	8,683	8,857	9,034	9,215
106 -- Untidy Premises	13,910	13,601	13,873	14,150	14,433
Total Environmental Health	6,403,600	6,075,280	6,187,643	6,308,878	6,432,527

Environmental Development Services

110 -- Regional Planning	\$ 918,770	356,789	358,615	363,537	368,558
111 -- Electoral Area Planning	463,211	447,475	456,425	465,553	474,864
115 -- Noxious Insect Control	17,983	18,343	18,710	19,584	19,965
116 -- Weed Control	145,196	138,930	141,609	144,341	147,128
117 -- Sterile Insect Release Program	1,448,002	1,448,002	1,448,002	1,448,002	1,448,002
120 -- Economic Development Commission	1,076,169	1,060,072	1,078,334	1,096,961	1,115,960
Total Environmental Development	4,069,331	3,469,611	3,501,694	3,537,977	3,574,477

Recreational and Cultural Services

121 -- Ellison Community Heritage Hall	\$ 147,578	149,257	150,969	152,715	154,497
123 -- Joe Rich Community Hall	55,349	57,124	60,487	60,794	62,617
124 -- Westside Municipal Recreation	36,326	37,053	37,794	38,549	39,320
125 -- Johnson Bentley Aquatic Centre	13,561	13,832	14,109	14,391	14,679
126 -- Killiney Community Hall	23,310	23,353	23,397	23,442	23,488
131 -- Winfield Recreation Centre	55,000	55,000	55,000	55,000	55,000
142 -- Regional Parks	8,180,717	8,274,426	8,528,902	8,655,378	8,879,223
143 -- Westside Community Parks	217,980	224,972	228,240	231,041	233,898
144 -- Eastside Community Parks	107,111	108,807	112,649	116,357	120,139
171 -- Okanagan Regional Library	318,091	324,453	330,942	337,561	344,312
188 -- OK Regional Library Borrowing - Admin Bldg	281,618	281,618	281,618	281,618	281,618
Total Recreational and Cultural	9,436,641	9,549,895	9,824,106	9,966,846	10,208,791

Municipal Finance Authority Debt

189 -- Member Municipalities	\$ 14,029,011	12,469,557	12,194,479	11,743,540	11,381,050
Total M.F.A. Debt	14,029,011	12,469,557	12,194,479	11,743,540	11,381,050

<b>TOTAL EXPENDITURES</b>	<b>49,684,576</b>	<b>46,485,622</b>	<b>47,018,618</b>	<b>47,230,368</b>	<b>47,627,619</b>
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**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2020 BUDGET AND FINANCIAL PLAN 2020 - 2024**  
**GENERAL CAPITAL FUND**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
<b>REVENUE</b>					
Transfer from Equipment Reserves	\$ (1,029,197)	(322,981)	(530,458)	(524,341)	(127,369)
Tsfr from CWF Cap Fac Reserve	(661,982)	(196,825)	(122,465)	(194,710)	(99,930)
Transfer from Cap. Facility Reserve Fund	(3,150,377)	(1,928,128)	(2,915,063)	(2,939,123)	(2,062,301)
Grant / Fundraising / Donation	(387,581)	(362,484)	(169,161)	(183,325)	(365,282)
Internal Transfer / Sale of Asset	(6,000)	(7,000)	(34,000)	(7,000)	(7,000)
Transfer from Park Land Reserve	(1,213,257)	0	0	0	0
Transfer from General Revenue Fund	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)
<b>TOTAL REVENUE</b>	<u><u>(6,513,394)</u></u>	<u><u>(2,882,418)</u></u>	<u><u>(3,836,147)</u></u>	<u><u>(3,913,499)</u></u>	<u><u>(2,726,882)</u></u>
<b>EXPENDITURES</b>					
001 -- Board	\$ 38,550	63,860	0	0	0
002 -- Administration	290,460	196,000	288,700	180,250	185,400
003 -- Finance	95,810	17,510	17,510	17,510	17,510
004 -- Engineering	12,875	49,260	10,300	5,150	5,150
006 -- Information Systems	106,096	74,096	74,096	311,056	74,096
007 -- Electoral Areas Only	0	82,400	0	85,000	0
019 -- Electoral Area Fire Prevention	3,090	0	0	0	0
021 -- Ellison Fire Department	183,178	54,096	338,973	553,284	35,866
022 -- Joe Rich Vol. Fire Dept & Hall	165,124	49,569	638,703	77,442	73,292
023 -- North Westside Vol Fire/ Rescue Dept	110,788	30,342	85,746	156,262	526,787
024 -- Wilson's Landing Fire	117,420	41,438	31,812	37,241	77,818
030 -- Regional Rescue Service	482,324	58,071	251,843	81,880	1,918
031 -- 911	19,190	19,190	19,190	19,190	19,190
042 -- Crime Prevention	2,500	0	0	0	0
044 -- Building Inspections & General Bylaw Enf	4,000	0	0	0	0
046 -- Dog Control	40,960	20,600	133,625	24,720	26,780
091 -- Effluent/Water Disposal	0	30,000	0	0	0
092 -- SWM: Westside Waste Disposal & Recyclin	12,800	5,150	5,150	5,150	5,150
094 -- SWM: Waste Reduction Program	5,820	0	0	0	0
095 -- SWM: Solid Waste Collection (EA's)	25,476	113,026	12,601	12,601	12,601
110 -- Regional Planning	6,953	0	0	0	0
111 -- Electoral Area Planning	6,953	0	0	0	0
116 -- Noxious Weed Control Enforcement	0	0	0	37,740	0
120 -- Economic Development Commission	5,075	5,075	5,075	5,075	5,075
121 -- Ellison Heritage School Community Ctr	189,975	35,525	106,575	35,525	126,875
123 -- Joe Rich Community Hall	153,167	12,180	2,538	20,300	5,075
142 -- Regional Parks	4,018,323	1,855,380	1,706,535	2,106,023	1,507,999
143 -- Westside Community Parks	286,750	30,900	15,225	20,300	20,300
144 -- Eastside Community Parks	22,210	25,750	50,750	121,800	0
199 -- Vehicle Operations	107,527	13,000	41,200	0	0
<b>TOTAL EXPENDITURES</b>	<u><u>6,513,394</u></u>	<u><u>2,882,418</u></u>	<u><u>3,836,147</u></u>	<u><u>3,913,499</u></u>	<u><u>2,726,882</u></u>

**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2020 BUDGET AND FINANCIAL PLAN 2020 - 2024**  
**WATER REVENUE FUND**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
<b>REVENUE</b>					
User, Late Payment & Insp. Fees	\$ (680,108)	(695,194)	(711,096)	(727,319)	(743,866)
Maintenance/Asset Renewal Fees	(837,960)	(832,185)	(832,186)	(832,186)	(832,185)
Rental & Misc.	(3,140)	(600)	0	0	0
MOTI Parcel Tax Contribution	(6,536)	(6,536)	(6,536)	(6,536)	(6,536)
Property Owner Contributions	0	(178,000)	0	0	0
Grants	(16,020)	0	0	0	0
Debt / Parcel Tax	(220,605)	(220,605)	(300,067)	(540,017)	(540,017)
Prior Year (Surplus) / Deficit	(184,717)	1	(0)	(1)	(0)
Engineering Administration OH Recovery	22,187	22,630	23,084	23,545	24,016
Administration Overhead Recovery	97,488	99,436	101,426	103,455	105,521
<b>TOTAL REVENUE</b>	<u>(1,829,411)</u>	<u>(1,811,053)</u>	<u>(1,725,376)</u>	<u>(1,979,059)</u>	<u>(1,993,067)</u>
<b>EXPENDITURES</b>					
301 -- Killiney Beach Water	\$ 503,319	443,710	496,135	649,939	653,258
303 -- Falcon Ridge Water	72,634	245,194	68,034	68,889	69,762
305 -- Sunset Ranch Water	223,926	179,036	181,266	183,543	185,868
306 -- Trepanier Bench Water	30,623	27,663	27,434	27,815	28,203
307 -- Westshores Water	575,006	525,241	558,625	651,240	654,521
310 -- Fintry / Valley of the Sun Water	423,903	390,208	393,882	397,633	401,456
<b>TOTAL EXPENDITURES</b>	<u>1,829,411</u>	<u>1,811,053</u>	<u>1,725,376</u>	<u>1,979,059</u>	<u>1,993,067</u>

**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2020 BUDGET AND FINANCIAL PLAN 2020 - 2024**  
**WATER CAPITAL FUND**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
<b>REVENUE</b>					
Grants	\$ (58,154)	0	0	0	0
Capital Financing	0	0	(3,948,990)	0	0
Transfer from Gas Tax Cap Fac Reserve	(48,199)	0	0	0	0
Transfer from Cap Fac Reserve	(341,282)	(190,360)	(2,024,210)	(48,710)	(48,710)
Transfer from Equip Reserve Funds	(886,569)	(86,330)	(1,332,460)	(46,950)	(46,950)
<b>TOTAL REVENUE</b>	<u>(1,334,204)</u>	<u>(276,690)</u>	<u>(7,305,660)</u>	<u>(95,660)</u>	<u>(95,660)</u>
<b>EXPENDITURES</b>					
301 -- Killiney Beach	\$ 796,372	20,750	3,520,750	20,750	20,750
303 -- Falcon Ridge Water	42,954	188,300	5,150	5,150	5,150
305 -- Sunset Ranch Water System	33,050	26,050	26,050	26,050	26,050
306 -- Trepanier Bench Water	3,560	2,060	2,060	2,060	2,060
307 -- Westshore Water	422,868	18,630	3,730,750	20,750	20,750
310 -- Fintry / Valley of the Sun Water	35,400	20,900	20,900	20,900	20,900
<b>TOTAL EXPENDITURES</b>	<u>1,334,204</u>	<u>276,690</u>	<u>7,305,660</u>	<u>95,660</u>	<u>95,660</u>



**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2020 BUDGET AND FINANCIAL PLAN 2020 - 2024**  
**SEWER REVENUE FUND**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
<b>REVENUE</b>					
Sewer User Fees	\$ (149,850)	(155,847)	(162,143)	(168,755)	(175,698)
Services - Peachland	(568,709)	(624,603)	(632,972)	(643,864)	(654,973)
Services - West Kelowna	(3,678,829)	(3,946,995)	(4,158,602)	(4,222,354)	(4,350,378)
Services - WFN	(1,105,986)	(1,204,318)	(1,263,304)	(1,283,448)	(1,320,580)
Other Revenue	(2,400)	0	0	0	0
Parcel Tax	(37,359)	(30,804)	0	0	0
Grants	(25,310)	0	0	0	0
Transfer from Operating Reserve	(75,237)	0	0	0	0
Prior Year (Surplus) / Deficit	(169,691)	0	0	0	0
Engineering Admin OH Recovery	131,229	134,827	136,831	139,732	142,692
Administration Overhead Recovery	571,315	586,806	595,279	607,668	620,305
<b>TOTAL REVENUE</b>	<u><u>(5,110,828)</u></u>	<u><u>(5,240,933)</u></u>	<u><u>(5,484,911)</u></u>	<u><u>(5,571,020)</u></u>	<u><u>(5,738,631)</u></u>
<b>EXPENDITURES</b>					
401 -- Westside Sewer System	\$ 4,123,852	4,187,907	4,228,559	4,295,525	4,363,830
470 -- RDCO Collector Systems	462,087	528,210	750,250	756,939	843,343
471 -- WFN Collector Systems	135,298	138,004	140,764	143,579	146,451
472 -- Peachland Collector Systems	211,405	215,246	219,163	223,159	227,235
499 -- Ellison Sewer System	140,469	140,762	146,174	151,817	157,772
Sewer Debt Financing	37,717	30,804	0	0	0
<b>TOTAL EXPENDITURES</b>	<u><u>5,110,828</u></u>	<u><u>5,240,933</u></u>	<u><u>5,484,911</u></u>	<u><u>5,571,020</u></u>	<u><u>5,738,631</u></u>

**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2020 BUDGET AND FINANCIAL PLAN 2020 - 2024**  
**SEWER CAPITAL FUND**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
<b>REVENUE</b>					
Capital Financing	\$ 0	(3,915,915)	0	0	(3,915,450)
Internal Transfer or Sale of Asset	(4,000)	0	0	0	0
Grants	(690,000)	0	0	0	0
From Equipment Reserves	(398,000)	(62,600)	(31,000)	(10,600)	(10,600)
From Capital Facility Reserves	(1,535,240)	(117,000)	(338,900)	(615,410)	(43,460)
Transfer from DCC Reserve Fund	(2,256,667)	(1,525,995)	0	(201,000)	(100,000)
<b>TOTAL REVENUE</b>	<u>(4,883,907)</u>	<u>(5,621,510)</u>	<u>(369,900)</u>	<u>(827,010)</u>	<u>(4,069,510)</u>
<b>EXPENDITURES</b>					
401 -- Westside Sewer System	\$ 3,803,447	95,460	340,760	300,960	43,460
470 -- Westside Sewer System: RDCO	1,069,860	5,515,450	18,540	515,450	4,015,450
499 -- Ellison Sewer System	10,600	10,600	10,600	10,600	10,600
<b>TOTAL EXPENDITURES</b>	<u>4,883,907</u>	<u>5,621,510</u>	<u>369,900</u>	<u>827,010</u>	<u>4,069,510</u>

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2020 - 2024 Five Year Program Budget Projections**

**Program: 303 -- Falcon Ridge Water System**

**Department:** Engineering Services (Water Systems)

**Amended July & Sep 2020**

**Water Revenue Fund Budgets**

	2020 Budget		2021 Projected Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget
<b>Revenue:</b>									
Water User, Late Pmt & Insp. Fees	(51,665)		(52,182)		(53,225)		(54,290)		(55,376)
Maintenance / Asset Renewal Fee	(31,020)	a	(25,245)	a	(25,246)	a	(25,246)	a	(25,245)
Previous Year's Surplus/Deficit	19		(0)		(0)		(0)		0
Engineering Admin OH	1,860		1,897		1,935		1,974		2,013
Administration OH	8,172		8,335		8,502		8,672		8,845
Other - Property Owner Contributions	0	ef	(178,000)	f	0		0		0
<b>Total Revenue</b>	<b>(72,634)</b>		<b>(245,194)</b>		<b>(68,034)</b>		<b>(68,889)</b>		<b>(69,762)</b>
<b>Expenses:</b>									
Operations	56,357	b	57,484		58,634		59,806		61,003
Transfer to Cap. Fac Reserves	16,277	aef	187,710	a,f	9,400	a	9,083	a	8,759
<b>Total Expenses</b>	<b>72,634</b>		<b>245,194</b>		<b>68,034</b>		<b>68,889</b>		<b>69,762</b>
<b>(Surplus) / Deficit</b>	<b>(0)</b>		<b>(0)</b>		<b>(0)</b>		<b>0</b>		<b>(0)</b>
<b>FTE's</b>	<b>0.15</b>		<b>0.15</b>		<b>0.15</b>		<b>0.15</b>		<b>0.15</b>

**Water Capital Fund Budgets**

	2020 Budget		2021 Projected Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget
<b>Revenue</b>									
Tsfr from Gas Tax Cap Fac. Rsrv	(15,016)	c,d	0		0		0		0
Transfer From Equip Reserves	(2,509)		0		0		0		0
Transfer From Cap. Fac. Reserve	(25,429)	e,f	(188,300)	f	(5,150)		(5,150)		(5,150)
<b>Total Revenue</b>	<b>(42,954)</b>		<b>(188,300)</b>		<b>(5,150)</b>		<b>(5,150)</b>		<b>(5,150)</b>
<b>Expenses</b>									
Distribution System Improvements	15,900	cdef	178,000	f	0		0		0
Reservoir	8,554	d	0		0		0		0
Equipment/SCADA	3,500		0		0		0		0
Controls & Instrumentation	15,000		0		0		0		0
Equipment & Improvements	0		10,300		5,150		5,150		5,150
<b>Total Expenses</b>	<b>42,954</b>		<b>188,300</b>		<b>5,150</b>		<b>5,150</b>		<b>5,150</b>
<b>(Surplus) / Deficit</b>	<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>
<b>Equip Reserve Fund Bal at Y/E</b>	<b>0</b>		<b>-</b>		<b>0</b>		<b>0</b>		<b>0</b>
<b>Capital Facility Reserve Bal at Y/E</b>	<b>(1,208)</b>	a	<b>(624)</b>	a	<b>(4,923)</b>	a	<b>(8,944)</b>	a	<b>(12,679)</b>

**Notes**

- a. Transfer asset renewal fees to reserves. Full transfer cannot be made. Additional rate review may be required.
- b. Increases: Travel \$3k, Payroll \$2.3k, Equip. Repairs & Mtce \$1.3k, Ministry testing \$0.5k, and misc. \$1.35k.
- c. Community Works Fund Gas Tax funding:  
Previously approved Capital:  
Hydrants \$15k
- d. 2019 projects carried forward.
- e. July Amendment: Property Owner Contributions \$111k re: Peregrin Water System is being abandoned and 3 properties joining system, making \$111k contribution resulting in equivalent expansion project. Establishment bylaw must be amended before work can proceed.
- f. September Amendment: Moved July amendment amounts of \$111k to 2021 plus additional \$67k for a total of \$178k. Expansion project of \$178k for properties joining the system. Establishment bylaw must be amended before work can proceed and property owner financing of project is yet to be determined. If Financing is used, a parcel tax will be required.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2020 - 2024 Five Year Program Budget Projections**

**Program: 023 -- North Westside Rd Fire Rescue Department**

**Department:** Engineering Services (Fire Services)

**Amended July & Sep 2020**

**General Revenue Fund Budgets**

	2020 Budget		2021 Projected Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget
<b>Revenue:</b>						
Tax Req - EA Cent Ok. West	(572,815)		(586,786)	(607,743)	(628,078)	(648,599)
Previous Year's Surplus/Deficit	(37,104)	a	0	0	0	0
Administration OH	39,473		40,276	41,904	42,742	43,596
Total Revenue	(570,446)		(546,509)	(565,839)	(585,336)	(605,003)
<b>Expenses:</b>						
Operations	490,342	bijkln	416,509	424,839	433,336	442,003
Transfer to Capital Fac. Reserve	80,104	abcikn	130,000	141,000	152,000	163,000
Total Expenses	570,446		546,509	565,839	585,336	605,003
(Surplus) / Deficit	0		0	0	0	0
FTE's	0.2530	d	0.2530	0.2530	0.2530	0.2530
<b>Tax Levy:</b>						
<b>Tax Requisition</b>	(572,815)		(586,786)	(607,743)	(628,078)	(648,599)
<b>Residential Tax Rate</b>	0.7671		0.7781	0.7979	0.8164	0.8347
(per \$1000 of assessment)						
Maximum Tax Rate	1.3500					

**General Capital Fund Budgets**

	2020 Budget		2021 Projected Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget
<b>Revenue</b>						
Grant	(25,000)	h	0	0	0	0
Transfer from Cap Fac Reserve	(84,741)	h,m	(30,342)	(85,746)	(156,262)	(526,787)
Transfer From Equip. Reserves	(1,047)		0	0	0	0
Total Revenue	(110,788)		(30,342)	(85,746)	(156,262)	(526,787)
<b>Expenses</b>						
Trucks	0		0	0	0	480,000
SCBA	31,280	h	5,100	60,000	130,000	0
Equipment	40,000	e	9,118	9,300	9,486	9,676
Pagers & Radios	5,500		5,610	5,722	5,837	5,953
Firehall Renovations	20,000	f,m	0	0	0	20,000
Turn Out Gear	10,308		10,514	10,724	10,939	11,158
Boathouse	3,700		0	0	0	0
Total Expenses	110,788		30,342	85,746	156,262	526,787
(Surplus) / Deficit	0		0	0	0	0
Equip. Reserve Fund Bal. at Y/E	(0)		(0)	(0)	(0)	(0)
Capital Facility Reserve Bal. at Y/E	(420,955)	achikmn	(524,823)	(585,325)	(586,916)	(228,998)

**Notes**

- Surplus due to under expenditures for payroll, training, uniforms, equipment rep & mtce, vehicle ops, security, responses, and various line items. Transfer difference between annual surpluses of \$36k to reserves.
- Net reduction to Operating expenses budgeted. Transfer excess \$6.9k to reserves.  
Increases: Payroll \$6.7k, Insurance \$1.5k, Turn Out Gear Cleaning \$3.5k, Bldg Rep & Mtce \$1k, FMR Equipment \$3k.  
Decreases: Training \$10k, Telephone \$1k, Uniforms \$2k, Supplies \$3k, Electricity \$1k, Equipment \$1k, Vehicle Ops \$5k, Misc. \$1k.
- It is highly recommended that the entire surplus and reduction to operating expenses be transferred to reserves in addition to annually increasing regular reserve transfers by \$11k. In addition to regular capital needs, after 2020, the following truck replacements totalling \$3.356 million are coming up: 2024 (\$480k), 2028 (\$200k), 2029 (\$501k), 2031 (\$75k), 2032 (\$600k), 2033 (\$100k), 2036 (\$1.4m). There are also 2 halls which are estimated to need \$465k in improvements.
- Fire Services Manager and support staff.
- Industrial Washing Machine, High Flow Quicke Fans.
- Hot Water Heater and eavestroughs.
- SCBA System.
- Possible Grant Funding for SCBA. Remainder comes from reserves.
- July Amendment: Roof Leak & Repairs \$16k. Reduce Transfer to reserves to fund.
- July Amendment: OFC Dispatch Recoding Project \$1.2k added to each Fire Dept. Reduced supplies budget.
- July Amendment: Increase legal and other costs re: HR issues \$51k. Reduction to transfer to reserve is necessary to fund these expenditures.
- Sep Amendment: Add \$4k Wildland PPE and reduce other line items for Travel, Vehicle Operations & Repairs & Maintenance accordingly.
- Sep Amendment: Reduce Firehall Renovations net \$4k: Add \$8k for Fencing and remove \$12k for other projects. Adjust use of reserves.
- Sep Amendment: Increased legal and other costs re: HR issues by another \$15k. Reduction to transfer to reserve is necessary to fund these expenditures.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2020 - 2024 Five Year Program Budget Projections**

**Program: 030 -- Regional Rescue Service**

Department: Engineering Services (Fire Services)

**Amended July & Sep 2020**

**General Revenue Fund Budgets**

	2020 Budget	2021 Projected Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget
<b>Revenue:</b>					
Services - WFN	(84,049)	(87,839)	(91,517)	(93,479)	(95,263)
Tax Requisition - Kelowna	(1,561,633)	(1,631,451)	(1,699,759)	(1,736,212)	(1,769,336)
Tax Requisition - Peachland	(67,065)	(70,063)	(72,996)	(74,562)	(75,984)
Tax Requisition - Lake Country	(173,377)	(181,128)	(188,712)	(192,759)	(196,437)
Tax Requisition - West Kelowna	(375,958)	(392,767)	(409,211)	(417,988)	(425,962)
Tax Req - EA Cent Ok. West	(48,441)	(50,607)	(52,726)	(53,856)	(54,884)
Tax Req - EA Cent Ok East	(44,628)	(46,623)	(48,575)	(49,617)	(50,564)
Previous Year's Surplus/Deficit	(148,045) a,b	0	0	0	0
Administration OH	217,331	214,304	218,538	222,856	227,261
Transfer from Operating Reserve	(40,000) m	(50,000) m	0	0	0
WCB, PEP, JEPP Grant & Other	(268,111) nqr	(55,000)	(55,000)	(55,000)	(55,000)
Total Revenue	(2,593,976)	(2,351,174)	(2,399,958)	(2,450,617)	(2,496,169)
<b>Expenses:</b>					
Operations Radio & Dispatch	1,394,119 c,p	1,386,301 g	1,414,027	1,442,308	1,471,154
Operations Core Rescue	663,951 d,o	631,330	643,957	656,836	669,972
Operations Emergency Operations	408,906 enqr	171,543 g	174,974	178,473	182,043
Search & Rescue	27,000	27,000	27,000	27,000	27,000
Transfer to Equip Reserves	100,000 f,o	135,000 f	140,000 f	146,000 f	146,000 f
Total Expenses	2,593,976	2,351,174	2,399,957	2,450,617	2,496,169
(Surplus) / Deficit	0	(0)	(0)	(0)	0
FTE's	0.3180	0.3180	0.3180	0.3180	0.3180

**Tax Levy:**

<b>Tax Requisition</b>	(2,271,102)	(2,372,639)	(2,471,979)	(2,524,994)	(2,573,167)
<b>Residential Tax Rate</b> (per \$1000 of assessment)	0.0385	0.0398	0.0411	0.0415	0.0419

**General Capital Fund Budgets**

	2020 Budget	2021 Projected Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget
<b>Revenue</b>					
Grants	(29,258) n,r	0	0	0	0
Transfer From Equip Reserves	(453,066)	(58,071)	(251,843)	(81,880)	(1,918)
Total Revenue	(482,324)	(58,071)	(251,843)	(81,880)	(1,918)
<b>Expenses</b>					
Equipment	207,009 h,n	58,071	1,843	16,880	1,918
Marine Rescue Replacement	0	0	250,000 k	0	0
EOC Equipment	25,315 i,r	0	0	65,000 l	0
Vehicles	250,000 j	0	0	0	0
Total Expenses	482,324	58,071	251,843	81,880	1,918
(Surplus) / Deficit	0	0	0	0	0
Equip Reserve Fund Balance at Y/E	(83,679) o	(160,864)	(48,111)	(111,894)	(257,075)
Operating Reserve Balance at Y/E	(115,669)	(66,326)	(66,989)	(67,659)	(68,336)

**Notes**

- Surplus due to under expenditures for:  
Carry forward of unspent \$75k in contract services consulting, contracting and studies to be done by CoK under contract management (Radio Review \$35k, Regional Operating Guidelines \$20k, Emergency Management Plan Update \$20k), Equipment, Repairs & Maintenance, Legal, Training, Vehicle Ops, & Responses. Operating Reserve not used.
- The surplus is \$41k less than last year.
- Radio & Dispatch Increase: Fire Dispatch \$26k, Equip, Insurance \$1k. Decreases: Repeater Sites \$21k, Radio Licence \$2.5k.
- Core Rescue Increases: Training \$10k, Equipment \$1.5k, Misc. \$1k. Decrease: Responses \$25k.
- Emergency Operations Increase: Minor misc. \$1k.
- Planning for future \$3.3m in equipment, marine, EOC equipment, hazmat and repeater/radio replacement.  
Increase reserve transfer by \$5k annually from 2020 - 2022, then \$6k in 2023 and stay at that level.
- Remove \$35k, \$20k and \$20k in contract services. This was carried forward from 2019 and was part of surplus funds.
- Equipment includes Jaws of Life, Airbags, Hazmat Equipment, Repeater \$50k, Confined Space Equipment.
- Audio Visual Equipment for EOC.
- Hazmat unit carried forward from 2019.
- Replace Kelowna Marine Rescue 2
- Upgrade laptops, plotters, small equipment every 5 years.
- Use operating reserve to reduce impact of surplus reduction.
- July Amendment: UBCM CEPF Grant for equipment \$25k - \$4k in operating and \$21k in capital.
- July Amendment: Marine Rescue engine repairs \$25k. Reduce reserve transfer to fund.
- July Amendment: Increase Licenses \$1k, reduce legal \$1k.
- q. Sep Amendment: Add max \$200k for COVID costs to be claimed through EMBC. Likely to be less.
- q. Sep Amendment: UBCM CEPF ESS Grant \$25k and related costs. \$16.7k in operating for training & \$8.3k for Computer Equipment in Capital.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2020 - 2024 Five Year Program Budget Projections**

**Program: 044 -- Building Inspections & General Bylaw Enforcement**

**Department:** Community Services (Inspection Services)

**Amendment Sep 2020**

**General Revenue Fund Budgets**

	2020 Budget	2021 Projected Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget
<b>Revenue:</b>					
BE Tax Req - EA Cent Ok West	(27,978) a	(31,830)	(32,467)	(33,116)	(33,779)
BE Tax Req - EA Cent Ok East	(25,748) a	(29,293)	(29,879)	(30,476)	(31,086)
BI Previous Year's Surplus/Deficit	(325,295) b,c	0	0	(0)	0
BE Previous Year's Surplus/Deficit	(6,199) a	0	0	0	0
BI Permits, Tickets, & Sundry	(253,600) c	(313,456) c	(322,125) c	(330,967) c	(400,480) c
BI Administration OH	53,815	54,892	55,990	57,109	58,252
BE Administration OH	7,589 a	7,740	7,895	8,053	8,214
Transfer from BI Operating Reserve	0	(120,000) f	(120,000) f	(120,000) f	(59,507) f
<b>Total Revenue</b>	<b>(577,416)</b>	<b>(431,946)</b>	<b>(440,586)</b>	<b>(449,397)</b>	<b>(458,385)</b>
<b>Expenses:</b>					
Building Inspection Operations	371,141 d	378,564	386,135	393,858	401,735
Bylaw Enforcement Operations	52,336 a,e	53,383	54,450	55,539	56,650
Transfer to BI Operating Reserve	153,939 c	0	0	0	0
<b>Total Expenses</b>	<b>577,416</b>	<b>431,947</b>	<b>440,585</b>	<b>449,397</b>	<b>458,385</b>
(Surplus) / Deficit	0	0	(0)	0	(0)
FTE's	3.650	3.650	3.650	3.650	3.650
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(53,726)</b>	<b>(61,123)</b>	<b>(62,346)</b>	<b>(63,592)</b>	<b>(64,865)</b>
<b>Residential Tax Rate</b>	<b>0.0211</b>	<b>0.0237</b>	<b>0.0240</b>	<b>0.0242</b>	<b>0.0245</b>
<b>(per \$1000 of assessment)</b>					

**General Capital Fund Budgets**

	2020 Budget	2021 Projected Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget
<b>Revenue</b>					
Transfer From Reserves	(4,000) g	0	0	0	0
<b>Total Revenue</b>	<b>(4,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>					
Computer Equipment	4,000 g	0	0	0	0
<b>Total Expenses</b>	<b>4,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Balance at Y/E	(137,209) g	(138,581)	(139,967)	(141,367)	(142,780)
Bldg Insp Operating Rsrv Bal at Y/E	(410,103) c	(294,204) f	(177,146) f	(58,918) f	0 f
Bylaw Enf. Operating Rsrv Bal at Y/E	(2,052)	(2,073)	(2,094)	(2,115)	(2,136)

**Notes**

- Tax requisition only relates to fund for general bylaw enforcement services for zoning, etc.
- Surplus mainly due to significant increase in Building Permits \$332.9k, and Inspection fees revenue.
- Building permit revenue is budgeted based on recent past history and conservatively based on experience with 2012 & 2013 levels. Any Building Inspection related surplus should be transferred to operating reserve for future years to avoid a similar situation to 2012 & 2013 when taxation was required. Completion of workload may vary from permit fee inflow and create timing issues. Staffing increased to handle increased permits received in 2019 and remainder of surplus transferred to BI Operating Reserves.
- BI Increases: Payroll \$72.6k (increase FTE's to handle workload), Vehicle Operations \$2k, and misc. \$1.17k. Decreases: Travel \$1.4k, and Publications/Subscrip. \$0.7k.
- BE Increases: Payroll \$1k, and Insurance \$0.05k.
- Use Operating reserves
- Sep Amendment: Laptop Computers for Building Inspectors.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2020 - 2024 Five Year Program Budget Projections**

**Program: 110 -- Regional Planning**

**Department:** Community Services (Planning Services)

**Amended July & Sep 2020**

**General Revenue Fund Budgets**

	2020 Budget	2021 Projected Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget
<b>Revenue:</b>					
Tax Requisition - Kelowna	(280,678)	(280,108)	(281,844)	(285,720)	(289,672)
Tax Requisition - Peachland	(12,054)	(12,029)	(12,104)	(12,270)	(12,440)
Tax Requisition - Lake Country	(31,162)	(31,098)	(31,291)	(31,721)	(32,160)
Tax Requisition - West Kelowna	(67,572)	(67,435)	(67,853)	(68,786)	(69,738)
Tax Req - EA Cent Ok. West	(8,706)	(8,689)	(8,743)	(8,863)	(8,985)
Tax Req - EA Cent Ok East	(8,021)	(8,005)	(8,054)	(8,165)	(8,278)
UBCM Grant	(402,581)	ghk 0	0	0	0
Previous Year's Surplus/Deficit	(94,366)	a 0	(0)	(0)	(0)
Administration OH	85,082	50,574	51,274	51,988	52,716
Other Grants / Revenues	(98,712)	b,i,j 0	0	0	0
<b>Total Revenue</b>	<b>(918,770)</b>	<b>(356,789)</b>	<b>(358,615)</b>	<b>(363,537)</b>	<b>(368,557)</b>
<b>Expenses:</b>					
Operations	735,558	cehjk 241,289	246,115	251,037	256,058
Transfer to Cap Fac Reserves	8,000	f 8,000	5,000	5,000	5,000
Regional Growth Strategy	175,212	d 107,500	107,500	107,500	107,500
<b>Total Expenses</b>	<b>918,770</b>	<b>356,789</b>	<b>358,615</b>	<b>363,537</b>	<b>368,558</b>
<b>(Surplus) / Deficit</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>
<b>FTE's</b>	<b>2.75</b>	<b>2.75</b>	<b>2.75</b>	<b>2.75</b>	<b>2.75</b>
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(408,193)</b>	<b>(407,364)</b>	<b>(409,889)</b>	<b>(415,525)</b>	<b>(421,273)</b>
<b>Residential Tax Rate</b>	<b>0.0069</b>	<b>0.0068</b>	<b>0.0068</b>	<b>0.0068</b>	<b>0.0069</b>
<b>(per \$1000 of assessment)</b>					

**General Capital Fund Budgets**

	2020 Budget	2021 Projected Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget
<b>Revenue</b>					
Transfer From Cap Fac Reserves	(6,953)	0	0	0	0
<b>Total Revenue</b>	<b>(6,953)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>					
Computers & Equipment	3,090	0	0	0	0
Furniture	3,863	0	0	0	0
<b>Total Expenses</b>	<b>6,953</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>(Surplus) / Deficit</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Reserve Fund Balance at Y/E</b>	<b>(977)</b> f	<b>(8,987)</b>	<b>(14,077)</b>	<b>(19,218)</b>	<b>(24,410)</b>
<b>Operating Reserve Balance at Y/E</b>	<b>(33,855)</b>	<b>(34,194)</b>	<b>(34,536)</b>	<b>(34,881)</b>	<b>(35,230)</b>

**Notes**

- a. Surplus Carryforward. Projects, including Mission Creek Dike Assessment & NDMP and funding carried forward.  
Note: Surplus reduction of \$20k.
- b. Remainder of National Disaster Mitigation Program (NDMP) Grant for project \$270k
- c. Increases: Payroll \$53k, Travel \$2k, Legal \$1.5k, Memberships \$1k, Collaboration/Consulting \$7k.  
Decreases: Insurance \$1k, Contract Services \$66.5k, Biodiversity Conservation \$13k.
- d. Reduction to RGS Projects \$271 (corresponds to grant funding revenue reduction).  
2020 Projects: NDMP remainder \$67.7k, Regional Citizen Survey \$25k, Regional Housing Strategy \$60k Regional Agriculture Compliance & Enforcement Strategy \$5k, Other \$17.5k.
- e. Contract Services totals \$113.6k and includes: \$104k Mission Creek Dike Assessment Project, \$10k Other.
- f. Transfer funds to build reserves for minor capital needs.
- g. For Mission Creek Dike Assessment Project
- h. July Amendment: UBCM 2020 Poverty Reduction Planning & Action Program Grant \$149k and related costs.
- i. July Amendment: Vancouver Foundation Grant - Okanagan Lake Responsibility Planning Initiative \$20k and related costs.
- j. July Amendment: BC Rent Bank Grant and related costs.
- k. Sep Amendment: UBCM CEPF Flood Risk Assessment, Mapping & Mitigation Planning Program Grant Phase 3: Mitigation Strategies \$150k & related costs.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2020 - 2024 Five Year Program Budget Projections**

**Program: 041 -- Victims Services**

**Department:** Community Services (Police & Community Support Services)

**Amendment Sep 2020**

**General Revenue Fund Budgets**

	2020 Budget	2021 Projected Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget
<b>Revenue:</b>					
Services - WFN	(14,531)	(15,134)	(15,570)	(15,999)	(16,402)
Tax Requisition - Kelowna	(269,992)	(281,091)	(289,177)	(297,160)	(304,629)
Tax Requisition - Peachland	(11,595)	(12,071)	(12,419)	(12,762)	(13,082)
Tax Requisition - Lake Country	(29,975)	(31,208)	(32,105)	(32,992)	(33,821)
Tax Requisition - West Kelowna	(65,000)	(67,672)	(69,618)	(71,540)	(73,339)
Tax Req - EA Cent Ok. West	(8,375)	(8,719)	(8,970)	(9,218)	(9,449)
Tax Req - EA Cent Ok East	(7,716)	(8,033)	(8,264)	(8,492)	(8,706)
Grants	0	0	0	0	0
Previous Year's Surplus/Deficit	(11,158) b	0	(0)	(0)	0
Transfer From Operating Reserve	0	0	0	0	0
Administration OH	67,035	68,679	71,454	72,883	74,340
Province - Min of Public Safety & Solicitor General	(123,054) a,d	(125,108) d	(125,108)	(125,108)	(125,108)
<b>Total Revenue</b>	<b>(474,361)</b>	<b>(480,357)</b>	<b>(489,777)</b>	<b>(500,389)</b>	<b>(510,195)</b>
<b>Expenses:</b>					
Operations	464,361 c,d	475,357 d	484,777	494,389	504,195
Transfer to Equip. Reserves	5,000	5,000	5,000	6,000	6,000
Transfer to Operating Reserve	5,000 b	0	0	0	0
<b>Total Expenses</b>	<b>474,361</b>	<b>480,357</b>	<b>489,777</b>	<b>500,389</b>	<b>510,195</b>
<b>(Surplus) / Deficit</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>
<b>FTE's</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(392,653)</b>	<b>(408,794)</b>	<b>(420,553)</b>	<b>(432,164)</b>	<b>(443,026)</b>
<b>Residential Tax Rate</b> <b>(per \$1000 of assessment)</b>	<b>0.0067</b>	<b>0.0069</b>	<b>0.0070</b>	<b>0.0071</b>	<b>0.0072</b>
<b>Equip. Reserve Fund Bal. at Y/E</b>	<b>(33,520)</b>	<b>(38,856)</b>	<b>(44,244)</b>	<b>(50,687)</b>	<b>(57,193)</b>
<b>Operating Reserve Bal. at Y/E</b>	<b>(9,078) b</b>	<b>(9,169)</b>	<b>(9,261)</b>	<b>(9,353)</b>	<b>(9,447)</b>

**Notes**

- a. Accounting revenue recognition timing change impact.
- b. Surplus from underexpenditures in payroll and contract services, and increased grant revenue. Higher than budgeted travel, training, advertising & promotion. Transfer part of surplus to operating reserve or there could be too much of a swing next year.
- c. Increases: Payroll \$16.9k, Travel \$2.5k, Insurance \$0.57k, and misc. \$0.63k. Decreased Office supplies \$1k.
- d. Sep Amendment: Additional funding from the province - \$2k increase in installments for Oct and Jan. Increase used for safety supplies.



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2020 - 2024 Five Year Program Budget Projections**

<b>Program:</b>	<b>042 -- Crime Prevention &amp; Alarm Control</b>	<b>a</b>
<b>Department:</b>	Community Services (Police & Community Support Services)	<b>Amendment Sep 2020</b>

**General Revenue Fund Budgets**

	2020 Budget	2021 Projected Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget
<b>Revenue:</b>					
RDCO Crime Prevention Share of Alarm Control Revenue	(34)	(34)	(34)	(34)	(34)
Tax Requisition - Peachland	(14,931)	(16,114)	(17,826)	(18,174)	(18,528)
Tax Requisition - Lake Country	(39,284)	(42,398)	(46,901)	(47,817)	(48,750)
Tax Requisition - West Kelowna	(88,536)	(95,551)	(105,704)	(107,765)	(109,870)
Tax Req - EA Cent Ok. West	(10,739)	(11,591)	(12,822)	(13,072)	(13,327)
Tax Req - EA Cent Ok East	(9,883)	(10,667)	(11,800)	(12,030)	(12,265)
CP Previous Year's Surplus/Deficit	(33,192)	(0)	0	(0)	(0)
Services - WFN	(6,046)	(7,083)	(7,221)	(7,362)	(7,506)
Transfer from Operating Reserve	0	(15,000)	0	0	0
Administration OH - Crime Prev	24,016	24,497	24,987	25,486	25,996
Administration OH - Alarm Control	30,796	31,397	32,025	32,666	33,319
Alarm Licenses	(246,185)	(251,031)	(255,990)	(261,048)	(266,206)
<b>Total Revenue</b>	<b>(394,018)</b>	<b>(393,576)</b>	<b>(401,286)</b>	<b>(409,150)</b>	<b>(417,171)</b>
<b>Expenses:</b>					
Operations - Crime Prev	165,630	168,943	172,321	175,768	179,283
Operations - Alarm Control	209,788	216,534	220,865	225,282	229,788
Transfer to CP Equip. Reserves	5,000	5,000	5,000	5,000	5,000
Transfer to Alarm Equip. Reserves	5,500	3,000	3,000	3,000	3,000
Transfer to Operating Reserve	8,000	0	0	0	0
Transfer to Crime Prev. Rev. RDCO	34	34	34	34	34
Transfer to City of Kelowna - Alarms	66	66	66	66	66
<b>Total Expenses</b>	<b>394,018</b>	<b>393,577</b>	<b>401,286</b>	<b>409,150</b>	<b>417,171</b>
(Surplus) / Deficit	(0)	0	(0)	(0)	(0)
FTE's	2.62	2.62	2.62	2.62	2.62

**Tax Levy:**

<b>Tax Requisition</b>	(163,373)	(176,321)	(195,053)	(198,858)	(202,740)
<b>Residential Tax Rate</b>	0.0082	0.0086	0.0095	0.0096	0.0097
(per \$1000 of assessment)					
Maximum Tax Rate	0.0315				

**General Capital Fund Budgets**

	2020 Budget	2021 Projected Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget
<b>Revenue</b>					
Transfer from Alarm Reserves	(2,500)	0	0	0	0
<b>Total Revenue</b>	<b>(2,500)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>					
Alarm Control - Comp & Equip	2,500	0	0	0	0
<b>Total Expenses</b>	<b>2,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
(Surplus) / Deficit	0	0	0	0	0
CP Equipment Reserve Bal at Y/E	(51,564)	(57,080)	(62,650)	(68,277)	(73,960)
Alarm Control Equip Reserve	(11,829)	(14,947)	(18,097)	(21,278)	(24,491)
CP Operating Reserve Bal. at Y/E	(46,297)	(46,760)	(47,228)	(47,700)	(48,177)

**Notes**

- Includes the Alarm Control function. Note - The alarm control function is completely self-sustaining. Surpluses are paid out to the partners at year end, and any deficits are invoiced to the City of Kelowna or transferred to this function. Alarm Control is netted to zero at year end. It is considered part of Crime Prevention Program, but they are tracked in 2 separate cost centres. The budget lines are separated for tracking purposes.
- Surplus due to increased revenues due to alarm control surplus. Crime Prevention: lower than anticipated payroll, vehicle operations, office supplies. Unspent funds for graffiti eradication.  
Alarm Control: Underexpenditures for advertising & promotion, office supplies, payroll, contract services, clerical/rent-kelowna, and software & licenses.
- Crime Prevention: Increases: Payroll \$2.2k, Travel \$0.5k, and misc. \$0.54k. Decreases: Vehicle Operations \$2.5k, and Speed Watch \$1k.
- Alarm Control: Increases: Software & Licenses \$7.3k, Payroll \$2.5k, Travel \$1k, Training-Staff \$0.5k, insurance \$0.3k. Decreases: Contract Services \$6k, Clerical/Rent-Kelowna \$4k, Advertising & Promotion \$2k, Office Supplies \$1.5k.
- Reserves for future vehicle replacement.
- Transfer portion of 2019 surplus carried forward into operating reserve to mitigate future tax requisition increases & reduce surplus swing effect from year to year.
- Possibly use operating surplus to reduce tax increase effect re: surplus change.
- Sep Amendment: Purchase capital laptop computer by reducing advertising & promotion line item budget and transferring to reserves for funding.