

CENTRAL OKANAGAN REGIONAL HOSPITAL DISTRICT FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2020

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Management's Responsibility for Financial Reporting

The accompanying financial statements of the Central Okanagan Regional Hospital District have been approved by the Board. The preparation of these financial statements are the responsibility of management.

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Certain amounts used in the preparation of the financial statements are based on management's best estimates and judgements. Actual results could differ as additional information becomes available in the future. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects. Management has reviewed these financial statements and has taken responsibility for them.

The Central Okanagan Regional Hospital District maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the Central Okanagan Regional Hospital District's assets are appropriately accounted for and adequately safeguarded.

The Board is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements.

The Board meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the consolidated financial statements and the external auditor's report.

The financial statements have been audited by BDO Canada LLP Chartered Professional Accountants in accordance with Canadian generally accepted auditing standards on behalf of the Board. The independent auditors report expresses their opinion on these financial statements. The auditor's have full and free access to the accounting records and to the Board of the Central Okanagan Regional Hospital District.

| Chief Administration Officer | |
|--------------------------------|--|
| | |
| | |
| | |
| | |
| | |
| Director of Financial Services | |
| May 13 2021 | |





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Independent Auditor's Report

To the Directors of Central Okanagan Regional Hospital District

Opinion

We have audited the financial statements of the Central Okanagan Regional Hospital District (the "District"), which comprise the statement of financial position as at December 31, 2020, and the statements of financial operations and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Central Okanagan Regional Hospital District as at December 31, 2020, and its financial operations and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the District in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the District's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the District or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the District's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due
 to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
 detecting a material misstatement resulting from fraud is higher than for one resulting from
 error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the
 override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the District's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the District's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the District to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants

Kelowna, British Columbia May 13, 2021

Central Okanagan Regional Hospital District Statement of Financial Position

| December 31 | | 2020 | 2019 |
|---|-------------|---------------------------------------|----------------------------------|
| Financial Assets Cash (Note 1) Investment funds - Municipal Finance Authority (Note 2) | \$ | 23,668,415 \$ 4,617,580 | 15,809,207 4,588,835 |
| | _ | 28,285,995 | 20,398,042 |
| Financial Liabilities | | | |
| Accounts payable and accrued liabilities Long Term Debt (Note 3) Reserve - Municipal Finance Authority (Note 2) | | 182,660 79,188,528 3,072,458 | 6,825 84,669,463 3,072,458 |
| | | 82,443,646 | 87,748,746 |
| Accumulated deficit (Note 4) | \$ | (54,157,651) \$ | (67,350,704) |
| Approved on behalf of the Board: | | | |
| | Chairperson | | |

Central Okanagan Regional Hospital District Statement of Financial Operations

| For the year ended December 31 | | 2020 | 2020 | 2019 |
|---|----|------------------------|-----------------|--------------|
| | | Actual | Budget | Actual |
| Revenue | | | (Note 5) | |
| Requisition on Member Municipalities | | | | |
| City of Kelowna | \$ | 13,116,779 \$ | 13,117,911 \$ | 12,117,710 |
| City of West Kelowna | 7 | 2,817,754 | 2,813,174 | 2,658,959 |
| District of Lake Country | | 1,245,240 | 1,248,227 | 1,149,348 |
| District of Peachland | | 474,145 | 474,411 | 452,812 |
| Electoral areas | | 655,080 | 655,276 | 611,371 |
| | | 18,308,998 | 18,308,999 | 16,990,200 |
| | | | | |
| | | | | |
| Debenture refund and actuarial earnings | | 1,426,374 | - | 1,216,643 |
| Interest and grants in lieu | | 240,908 | - | 321,225 |
| Other income | | - | - | 20,594 |
| | | 19,976,280 | 18,308,999 | 18,548,662 |
| Expenses | | | | |
| Administration | | 39,500 | 39,500 | 38,636 |
| Capital funding expenditure | | 1,909,278 | 10,095,664 | 3,519,175 |
| Hospital and Other Grants - minor capital | | 1,030,000 | - | 965,300 |
| Long term debt issue expense and interest | | 3,795,499 | 8,578,615 | 4,499,056 |
| Professional fees | | 8,950 | 9,250 | 9,135 |
| | | 6,783,227 | 18,723,029 | 9,031,302 |
| | | | | |
| Annual surplus | | 13,193,053 | (414,030) | 9,517,360 |
| Accumulated deficit, beginning of year | | (67,350,704) | (67,350,704) | (76,868,064) |
| Accumulated deficit, end of year | \$ | (54,157,651) \$ | (67,764,734) \$ | (67,350,704) |

Central Okanagan Regional Hospital District Statement of Cash Flows

| For the year ended December 31 | 2020 | 2019 |
|---|----------------------------|-------------|
| Cash provided by (used in) | | |
| Operating activities | | |
| Cash from tax requisitions | \$ 18,308,998 \$ | 16,990,200 |
| Cash from MFA actuarial additions | 1,426,374 | 1,216,643 |
| Cash paid to suppliers and for grants | (6,607,392) | (9,031,145) |
| Interest grants and other income received | 240,908 | 341,818 |
| | 13,368,888 | 9,517,516 |
| Investing Activities | | |
| Change in MFA cash reserves | (28,745) | (34,515) |
| Financing Activities | | |
| Repayment of MFA long term debt | (5,480,935) | (5,271,204) |
| Change in cash during the year | 7,859,208 | 4,211,797 |
| Cash, beginning of year | 15,809,207 | 11,597,410 |
| Cash, end of year | \$ 23,668,415 \$ | 15,809,207 |

Central Okanagan Regional Hospital District Summary of Significant Accounting Policies

December 31, 2020

Nature of Business

The Central Okanagan Regional Hospital District ("The District") is responsible for granting aid for the establishment, acquisition, reconstruction, enlargement, operation and maintenance of hospitals and hospital facilities in accordance with the Hospital District Act. The District typically funds a 40% share of projects and major equipment purchases to the Interior Health Authority for projects within the Region.

Basis of Presentation

The financial statements of the District are the representations of management and are prepared in accordance with Canadian generally accepted accounting policies for local government entities using guidelines issued by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada.

Temporary Investments

Temporary investments consist of deposits held at financial institutions.

Revenue Recognition

Taxation revenues are recognized at the time of the property tax requisitions for the fiscal year become receivable. Interest income is recognized as it is earned.

Government Transfers

Government transfers, which include legislative grants, are recognized in the financial statements in the period in which events giving rise to the transfers occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amount can be made.

Financial Instruments

The District's financial instruments consist of cash, investment funds, accounts payable and accrued liabilities, and long term debt. Unless otherwise noted, it is management's opinion that the District is not exposed to the significant interest, currency liquidity, or credit risks arising from these financial instruments.

Use of Estimates

The financial statements of the District have been prepared in accordance with generally accepted accounting principles in Canada. The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

December 31, 2020

1. Cash

Cash is held at a financial institution earning interest at a rate of 1.22% (2019 - 2.25%) per annum.

2. Investment Funds/Reserve - Municipal Finance Authority

The District issues its debt instruments through the Municipal Finance Authority. As a condition of these borrowings, a portion of the debenture proceeds are withheld by the Municipal Finance Authority as a debt reserve fund.

The District also executes demand notes in connection with each debenture whereby the District may be required to loan certain amounts to the Municipal Finance Authority. Demand notes are reflected as an asset and a corresponding liability.

The details of cash deposits and demand notes at year end are as follows:

| | Demand Notes | Cash Deposits | 2020 | 2019 |
|---|---------------------|---------------------|---------------------|-----------|
| Investment funds - Municipal Finance Authority | \$ 3,072,458 \$ | 1,545,122 \$ | 4,617,580 \$ | 4,588,835 |
| | | | | |
| | Demand | Cash | | |
| | Notes | Deposits | 2020 | 2019 |
| Reserve - | 2.072.450 6 | | 2.072.450 | 2 072 450 |
| Municipal Finance Authority | \$ 3,072,458 \$ | - \$ | 3,072,458 \$ | 3,072,458 |

December 31, 2020

3. Long Term Debt

| Borrowing | MFA Debt | Maturity | | Original Debt | 2020 | 2019 |
|-----------|-------------|----------|-------|-------------------|------------------|------------------|
| Bylaw | Issue | Date | Rate | Amount | Net Debt | Net Debt |
| 112 | 110 | 2030 | 1.28% | \$ 43,699,187 | \$ 26,080,283 | \$ 28,168,987 |
| 112 | 117 | 2031 | 3.25% | 38,826,220 | 25,027,816 | 26,812,228 |
| 113 | 117 | 2031 | 3.25% | 8,638,211 | 5,568,288 | 5,965,291 |
| 113 | 126 | 2033 | 3.85% | 10,071,396 | 7,400,073 | 7,828,023 |
| 113 | 127 | 2034 | 3.30% | 13,500,000 | 10,492,916 | 11,044,490 |
| 113 | 133 | 2035 | 2.75% | 5,700,000 | 4,619,151 | 4,850,444 |
| | | | | \$ 120,435,014 | \$ 79,188,528 | \$ 84,669,463 |

Future principal repayments on existing long-term debt:

| 2021 | \$ 5,749,884 |
|------------|------------------|
| 2022 | 5,967,566 |
| 2023 | 6,193,526 |
| 2024 | 6,428,077 |
| 2025 | 6,671,549 |
| Thereafter | 48,177,927 |
| | \$ 79,188,528 |

4. Accumulated Deficit

The accumulated deficit consists of individual funds as follows:

| | 2020 | 2019 |
|---|-------------------------------------|---------------------------|
| Unrestricted operating deficit Unrestricted surplus reserve | \$ (65,796,402) \$ 11,638,751 | (72,336,591) 4,985,887 |
| | \$ (54,157,651) \$ | (67,350,704) |

December 31, 2020

5. Budget

The budget data presented in these financial statements is based upon the 2020 - 2024 Financial Plan Bylaw, approved by the District Board on March 23,2020 and amended October 8, 2020. The legislative requirement of the Financial Plan are that the cash inflows for the period must at a minimum equal cash outflows.

Budgeted cash inflows include transfers from prior year surplus carried forward. These transactions are not recognized as revenues in the District's statement of operations as they do not meet the inclusion requirements under PSAB.

PSAB requires that budget amounts be presented in the financial statements on the same basis of accounting for actual amounts. The reconciliation below shows the difference between the operating budgets per the approved Financial Plan and the budget figures reported in these statements.

| | 2020 |
|--|-----------------|
| Surplus - statement of operations | \$ (414,030) |
| Adjust for budgeted items not included in statement of operations: | |
| Prior year surplus cash financing | 7,000,000 |
| Principal debt reduction from actuarial earnings | (1,426,374) |
| Principal portion of debt payments | (4,054,561) |
| Transfer to accumulated surplus reserve | (1,105,035) |
| Financial plan Budget | \$ - |

December 31, 2020

6. Approved and Planned Capital Expenditures

The following table outlines the capital costs for bylaw approved projects from 2021 - 2025 and the projects that are planned for the same period:

| | | Approved Bylaw Amount: Typically 40% District Share | Funded in Prior Years | Planned 2021 Funding |
|-----------------|--|---|--------------------------|----------------------------|
| Approv Bylaw | ved Capital Projects | | | |
| 200 | KGH-Medstations, IH-Wide Pyxiz Replacement, Ph. 2 | \$ 1,688,400 | \$ 1,609,404 | \$ 78,996 |
| 204 | Three Links Manor- Generator Replacement | 224,400 | 161,924 | 62,476 |
| 211 | KGH-Surface Parking | 540,000 | 196,508 | 343,492 |
| 213 | West KelownaHealth Card- Leasehold Improvements | 300,000 | | 300,000 |
| 214 | KGH- 3 West Medical Inpatient Nursing Unit Renovation | 100,000 | 92,556 | 7,444 |
| 217 | Regional IMIT- Various | 2,039,600 | 1,312,376 | 727,224 |
| 218 | Cottonwoods- Vocera Expansion and Integration | 72,000 | 49,579 | 22,421 |
| 219 | Wireless infrastructure Refresh | 39,600 | 31,310 | 8,290 |
| 221 | Rutland Health Centre- Wireless Infrastructure Expansion | 10,000 | 3,815 | 6,185 |
| 225 | KGH- Surgical Optimization Clinic- Various | 1,812,000 | 1,432,407 | 379,593 |
| 226 | KGH- Boiler Room Upgrade | 252,000 | | 252,000 |
| 228 | Regional - IH-Wide- IMIT | 991,600 | 671,648 | 319,952 |
| 229 | Various- Wireless Infrastructure Refresh | 38,000 | | 38,000 |
| 230 | KGH-SPECT CT | 729,200 | | 729,200 |
| 231 | KGH-Monitoring System Physiological | 312,200 | | 312,200 |
| 234 | KGH-Laboratory Middlewave | 127,000 | | 127,000 |
| 237 | Kelowna Urgent Primary Care Centre Capital Tenant Imprvmts | 789,600 | 785,946 | 3,654 |
| 238 | Cottonwoods- Septic Drain-Planning & Phase 1 | 200,000 | | 200,000 |
| 239 | Regional -IH-Wide IMIT-Various | 1,004,800 | 270,828 | 733,972 |
| 240 | KGH-Unified Communications - Telephony | 582,400 | | 582,400 |
| 241 | KGH-Emergency Department Module (EDM) Implement/Plan | 60,000 | | 60,000 |
| 242 | KGH- Cath Lab | 621,600 | | 621,600 |
| 243 | KGH-Meal Delivery System | 598,400 | | 598,400 |
| 245 | KGH- Digital Video Cameras | 130,000 | | 130,000 |
| 246 | KGH-Blood Culture System | 119,000 | | 119,000 |
| 247 | KGH-Remote Patient Observation System | 123,600 | | 123,600 |
| 249/25 | 53 Surface Parking | 4,600,000 | | 4,600,000 |
| 250 | Long-term Care Business Plan (Replacement of Cottonwoods) | 100,000 | | 100,000 |
| 251 | Kelowna Community Health & Services Centre 5th Floor | 120,000 | | 120,000 |
| 252 | West Kelowna Urgent Primary Care Centre & Primary Care | 1,200,000 | | 1,200,000 |
| Planne | d Projects for 2021 | | | |
| TBD | Kelowna/Rutland Primary Care Network | 800,000 | | 800,000 |
| TBD | Outreach Urban Health | 798,000 | | 798,000 |
| 254 | KGH-Sprinkler Pipe Replacement | 200,000 | | 200,000 |
| 255 | Various - IH-Wide IMIT | 1,316,900 | | 1,316,900 |
| 256 | KGH-Operating Rooms 15 & 16- Equipment | 2,760,000 | | 2,760,000 |
| 257 | KGH-Endovascular Treatment Equipment | 1,847,000 | | 1,847,000 |
| 258 | KGH-Multi- DosePackaging Equipment | 326,000 | | 326,000 |
| 259 | kgh-Ultrasound (x3)and Ultrasound, Cardiac | 306,800 | | 306,800 |
| TBD | Regional Warehouse- Inventory Carousel Upgrade | 227,200 | | 227,200 |
| 260 | KGH- C-Arm with Vascular | 119,200 | | 119,200 |
| 261 | KGH-automated Chemistry/Immunochemistry Analyzer | 448,800 | | 448,800 |
| 262 | KGH-Holmium Laser | 84,000 | | 84,000 |
| 263 | Minor Equipment Grant | 1,012,140 | | 1,012,140 |
| | | 29,771,440 | 6,618,301 | 23,153,139 |

2022-2025 Estimated Projects

\$ 29,782,113