

001 - Board							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>OPERATING COSTS</b>							
Operations	655,832	601,054	676,578	690,110	703,912	717,990	732,350
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>655,832</b>	<b>601,054</b>	<b>676,578</b>	<b>690,110</b>	<b>703,912</b>	<b>717,990</b>	<b>732,350</b>
*Percentage Increase over prior year			3.2%	2.0%	2.0%	2.0%	2.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital	35,000	35,000	0	0	0	0	0
Transfer to Operating Reserve Fund	0	54,778	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>35,000</b>	<b>89,778</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COSTS</b>	<b>690,832</b>	<b>690,832</b>	<b>676,578</b>	<b>690,110</b>	<b>703,912</b>	<b>717,990</b>	<b>732,350</b>
*Percentage Increase over prior year			-2.1%	2.0%	2.0%	2.0%	2.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	(101,543)	(101,543)	0	0	0	0	0
Administrative Recovery	84,385	84,385	95,090	96,992	98,932	100,910	102,928
Other	0	0	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>(17,158)</b>	<b>(17,158)</b>	<b>95,090</b>	<b>96,992</b>	<b>98,932</b>	<b>100,910</b>	<b>102,928</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	(11,465)	(11,478)	(13,646)	(13,919)	(14,198)	(14,482)	(14,771)
TAX REQ - CEN OK WEST	(12,453)	(12,466)	(14,894)	(15,191)	(15,495)	(15,805)	(16,121)
TAX REQ - KELOWNA	(479,100)	(478,751)	(542,571)	(553,422)	(564,491)	(575,780)	(587,296)
TAX REQ - PEACHLAND	(17,549)	(17,573)	(21,103)	(21,525)	(21,956)	(22,395)	(22,843)
TAX REQ - LAKE COUNTRY	(47,925)	(47,968)	(56,105)	(57,227)	(58,371)	(59,539)	(60,729)
TAX REQ - WEST KELOWNA	(105,182)	(105,438)	(123,350)	(125,817)	(128,333)	(130,900)	(133,518)
<b>TOTAL REQUISITION</b>	<b>(673,674)</b>	<b>(673,674)</b>	<b>(771,668)</b>	<b>(787,101)</b>	<b>(802,843)</b>	<b>(818,900)</b>	<b>(835,278)</b>
*Percentage increase over prior year Requisition			14.5%	2.0%	2.0%	2.0%	2.0%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	577	577	582	586	591	595	600
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	6	5	4	4	4	4	4
<b>Ending Balance</b>	<b>583</b>	<b>582</b>	<b>586</b>	<b>591</b>	<b>595</b>	<b>600</b>	<b>604</b>
<b>FACILITIES RESERVE</b>							
Beginning Balance	76,990	76,990	112,644	113,489	114,340	115,198	116,062
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	35,000	35,000	0	0	0	0	0
Interest	770	654	845	851	858	864	870
<b>Ending Balance</b>	<b>112,760</b>	<b>112,644</b>	<b>113,489</b>	<b>114,340</b>	<b>115,198</b>	<b>116,062</b>	<b>116,932</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	53,317	53,317	108,548	109,362	110,183	111,009	111,841
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	54,778	0	0	0	0	0
Interest	533	453	814	820	826	833	839
<b>Ending Balance</b>	<b>53,850</b>	<b>108,548</b>	<b>109,362</b>	<b>110,183</b>	<b>111,009</b>	<b>111,841</b>	<b>112,680</b>

002 - Corporate Services and Administration							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	1,377,047	1,151,739	1,625,011	1,450,761	1,479,775	1,509,372	1,539,559
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	1,377,047	1,151,739	1,625,011	1,450,761	1,479,775	1,509,372	1,539,559
*Percentage Increase over prior year			18.0%	-10.7%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	225,000	225,000	105,000	229,500	234,090	238,772	243,547
Transfer to Capital Fund	90,000	30,000	60,000	0	0	0	0
Transfer to Operating Reserve Fund	0	186,602	0	0	0	0	0
TOTAL TRANSFERS	315,000	441,602	165,000	229,500	234,090	238,772	243,547
TOTAL COSTS	1,692,047	1,593,341	1,790,011	1,680,261	1,713,865	1,748,143	1,783,106
*Percentage Increase over prior year			5.8%	-6.1%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Office Rentals	(98,963)	(76,885)	(33,136)	(33,799)	(34,475)	(35,164)	(35,867)
Administrative Recovery	(1,003,326)	(1,043,198)	(1,132,621)	(1,558,907)	(1,590,085)	(1,621,887)	(1,654,325)
Other	(524,758)	(473,257)	(401,254)	(87,555)	(89,306)	(91,092)	(92,914)
TOTAL REVENUE	(1,627,047)	(1,593,341)	(1,567,011)	(1,680,261)	(1,713,865)	(1,748,143)	(1,783,106)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(65,000)	0	(223,000)	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	9,000	6,638	3,000	0	0	0	0
Software	0	0	0	103,000	103,000	0	0
Vehicles/Bicycles	38,095	35,991	0	0	0	0	0
Building Renovations	250,000	69,785	248,230	0	0	0	0
Office Furniture	5,150	4,090	5,150	5,150	0	0	0
TOTAL EXPENDITURES	302,245	116,504	256,380	108,150	103,000	0	0
FUNDING SOURCES							
Proceeds of Sale	0	(1,802)	0	0	0	0	0
Transfer From General Revenue Fund	(90,000)	(30,000)	(60,000)	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(212,245)	(84,702)	(196,380)	(108,150)	(103,000)	0	0
TOTAL FUNDING	(302,245)	(116,504)	(256,380)	(108,150)	(103,000)	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	0	0	0	0	0	0	0
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0
Ending Balance	0	0	0	0	0	0	0
FACILITIES RESERVE							
Beginning Balance	772,251	772,251	919,113	834,626	962,236	1,100,543	1,347,569
Uses (transfer from)	(212,245)	(84,702)	(196,380)	(108,150)	(103,000)	0	0
Funding (transfer to)	225,000	225,000	105,000	229,500	234,090	238,772	243,547
Interest	10,223	6,564	6,893	6,260	7,217	8,254	10,107
Ending Balance	795,229	919,113	834,626	962,236	1,100,543	1,347,569	1,601,223
OPERATING RESERVE							
Beginning Balance	93,705	93,705	281,103	60,211	60,663	61,118	61,576
Uses (transfer from)	(65,000)	0	(223,000)	0	0	0	0
Funding (transfer to)	0	186,602	0	0	0	0	0
Interest	937	796	2,108	452	455	458	462
Ending Balance	29,642	281,103	60,211	60,663	61,118	61,576	62,038

003 - FINANCIAL SERVICES							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	1,493,134	1,366,463	1,494,122	1,334,559	1,364,888	1,391,899	1,419,460
Temporary Borrowing Interest	18,000	20,302	18,000	20,000	20,000	20,000	20,000
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	1,511,134	1,386,765	1,512,122	1,354,559	1,384,888	1,411,899	1,439,460
*Percentage Increase over prior year			0.1%	-10.4%	2.2%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	10,000	10,000	0	0	0	0	0
Transfer to Operating Reserve	0	136,620	0	0	40,793	69,658	72,491
TOTAL TRANSFERS	10,000	146,620	0	0	40,793	69,658	72,491
TOTAL COSTS	1,521,134	1,533,385	1,512,122	1,354,559	1,425,681	1,481,557	1,511,951
*Percentage Increase over prior year			-0.6%	-10.4%	5.3%	3.9%	2.1%
FUNDING SOURCES (REVENUE)							
Services - OBWB and SIR	(169,200)	(168,300)	(168,300)	(171,666)	(175,099)	(178,601)	(182,173)
Interest Earned	(45,000)	(13,145)	(20,000)	(40,000)	(40,000)	(40,000)	(40,000)
Administrative Recovery	(918,824)	(989,290)	(915,357)	(1,056,893)	(1,207,582)	(1,259,956)	(1,286,778)
Other	(365,894)	(362,650)	(16,465)	(3,000)	(3,000)	(3,000)	(3,000)
TOTAL REVENUE	(1,498,918)	(1,533,385)	(1,120,122)	(1,271,559)	(1,425,681)	(1,481,557)	(1,511,951)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(22,216)	0	(392,000)	(83,000)	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	5,150	3,978	5,150	3,150	3,150	3,150	3,150
Software	35,450	0	10,300	5,150	10,300	5,150	10,300
Bulding Renovation	10,300	0	10,300	0	0	0	0
Office Furniture	0	0	9,270	0	0	0	0
TOTAL EXPENDITURES	50,900	3,978	35,020	8,300	13,450	8,300	13,450
FUNDING SOURCES							
Transfer From Facilities Reserve	0	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(50,900)	(3,978)	(35,020)	(8,300)	(13,450)	(8,300)	(13,450)
TOTAL FUNDING	(50,900)	(3,978)	(35,020)	(8,300)	(13,450)	(8,300)	(13,450)
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	230,186	230,186	238,164.58	204,930.81	198,167.80	186,204.05	179,300.58
Uses (transfer from)	(50,900)	(3,978)	(35,020)	(8,300)	(13,450)	(8,300)	(13,450)
Funding (transfer to)	10,000	10,000	0	0	0	0	0
Interest	1,793	1,957	1,786	1,537	1,486	1,397	1,345
Ending Balance	191,079	238,165	204,931	198,168	186,204	179,301	167,195
OPERATING RESERVE							
Beginning Balance	336,310	336,310	475,789	87,357	5,012	5,050	5,088
Uses (transfer from)	(22,216)	0	(392,000)	(83,000)	0	0	0
Funding (transfer to)	0	136,620	0	0	0	0	0
Interest	3,141	2,859	3,568	655	38	38	38
Ending Balance	317,235	475,789	87,357	5,012	5,050	5,088	5,126

004 - Engineering							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	383,147	337,708	393,200	399,839	407,835	415,993	424,314
Other Operating Expenses							
TOTAL OPERATING COSTS	383,147	337,708	393,200	399,839	407,835	415,993	424,314
*Percentage Increase over prior year			2.6%	1.7%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	8,000	8,000	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
TOTAL TRANSFERS	8,000	8,000	0	0	0	0	0
TOTAL COSTS	391,147	345,708	393,200	399,839	407,836	415,993	424,314
*Percentage Increase over prior year			0.5%	1.7%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(24,787)	(24,787)		0	0	0	0
Administration Overhead Recovery	0	(9,580)	0	0	0	0	0
Engineering Administration Overhead Recovery	(281,360)	(296,895)	(283,200)	(325,680)	(374,532)	(415,993)	(424,314)
TOTAL REVENUE	(306,147)	(331,262)	(283,200)	(325,680)	(374,532)	(415,993)	(424,314)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(85,000)	(14,446)	(110,000)	(74,159)	(33,303)	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition							
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	2,150	3,663	5,000	0	0	0	0
Software	0	0	0	0	0	0	0
Vehicles/Bicycles	0	0	0	0	0	0	0
Building Renovations	0	0	0	0	0	0	0
Office Furniture	18,750	7,928	6,500	0	0	0	0
TOTAL EXPENDITURES	20,900	11,591	11,500	0	0	0	0
FUNDING SOURCES							
Transfer From Equipment Replacement Fund	(20,900)	(11,591)	(11,500)	0	0	0	0
Transfer From Capital Facilities Reserve	0	0	0	0	0	0	0
TOTAL FUNDING	(20,900)	(11,591)	(11,500)	0	0	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	88,987	88,987	86,152	75,299	75,863	76,432	77,005
Uses (transfer from)	(20,900)	(11,591)	(11,500)	0	0	0	0
Funding (transfer to)	8,000	8000	0	0	0	0	0
Interest	681	756	646	565	569	573	578
Ending Balance	76,768	86,152	75,299	75,863	76,432	77,005	77,583
OPERATING RESERVE							
Beginning Balance	240,554	240,554	228,153	119,864	46,603	13,650	13,752
Uses (transfer from)	(85,000)	(14,446)	(110,000)	(74,159)	(33,303)	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	1,556	2,045	1,711	899	350	102	103
Ending Balance	157,110	228,153	119,864	46,603	13,650	13,752	13,855

005 - Human Resources							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>OPERATING COSTS</b>							
Operations	416,254	402,733	421,818	430,254	438,860	447,637	456,589
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>416,254</b>	<b>402,733</b>	<b>421,818</b>	<b>430,254</b>	<b>438,860</b>	<b>447,637</b>	<b>456,589</b>
*Percentage Increase over prior year			1.3%	2.0%	2.0%	2.0%	2.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Equipment Replacement Fund	3,000	3,000	3,000	3,060	3,121	3,184	3,247
Transfer to Capital	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	10,000	32,331	10,000	10,200	10,404	10,612	10,824
<b>TOTAL TRANSFERS</b>	<b>13,000</b>	<b>35,331</b>	<b>13,000</b>	<b>13,260</b>	<b>13,525</b>	<b>13,796</b>	<b>14,072</b>
<b>TOTAL COSTS</b>	<b>429,254</b>	<b>438,064</b>	<b>434,818</b>	<b>443,514</b>	<b>452,385</b>	<b>461,432</b>	<b>470,661</b>
*Percentage Increase over prior year			1.3%	2.0%	2.0%	2.0%	2.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Office Rentals	0	0	0	0	0	0	0
Administrative Recovery	(365,084)	(375,598)	(398,818)	(443,514)	(452,385)	(461,432)	(470,661)
Other	(64,170)	(62,466)	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>(429,254)</b>	<b>(438,064)</b>	<b>(398,818)</b>	<b>(443,514)</b>	<b>(452,385)</b>	<b>(461,432)</b>	<b>(470,661)</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve Fund	0	0	(36,000)	0	0	0	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	74	74	3,075	6,098	9,203	12,394	15,670
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	3,000	3,000	3,000	3,060	3,121	3,184	3,247
Interest	1	1	23	46	69	93	118
<b>Ending Balance</b>	<b>3,075</b>	<b>3,075</b>	<b>6,098</b>	<b>9,203</b>	<b>12,394</b>	<b>15,670</b>	<b>19,035</b>
OPERATING RESERVE							
Beginning Balance	27,467	27,467	60,031	34,482	44,940	55,681	66,711
Uses (transfer from)	0	0	(36,000)	0	0	0	0
Funding (transfer to)	10,000	32,331	10,000	10,200	10,404	10,612	10,824
Interest	275	233	450	259	337	418	500
<b>Ending Balance</b>	<b>37,742</b>	<b>60,031</b>	<b>34,482</b>	<b>44,940</b>	<b>55,681</b>	<b>66,711</b>	<b>78,036</b>



006 - Communication and Information Services							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	1,071,996	1,001,860	1,179,587	1,199,579	1,243,222	1,266,125	1,284,993
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	1,071,996	1,001,860	1,179,587	1,199,579	1,243,222	1,266,125	1,284,993
*Percentage Increase over prior year			10.0%	1.7%	3.6%	1.8%	1.5%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	80,000	80,000	0	0	0	0	0
Transfer to Capital	150,000	150,000	127,050	110,000	113,500	117,500	122,500
Transfer to Operating Reserve Fund	0	55,511	0	0	0	0	0
TOTAL TRANSFERS	230,000	285,511	127,050	110,000	113,500	117,500	122,500
TOTAL COSTS	1,301,996	1,287,371	1,306,637	1,309,579	1,356,722	1,383,625	1,407,493
*Percentage Increase over prior year			0.4%	0.2%	3.6%	2.0%	1.7%
FUNDING SOURCES (REVENUE)							
Operations	(209,833)	(220,182)	(171,645)	(171,645)	(173,294)	(173,294)	(173,294)
Administrative Recovery	(921,163)	(946,189)	(1,049,992)	(1,137,934)	(1,183,428)	(1,210,331)	(1,234,199)
Other	(141,000)	(121,000)	(20,000)	0	0	0	0
TOTAL REVENUE	(1,271,996)	(1,287,371)	(1,241,637)	(1,309,579)	(1,356,722)	(1,383,625)	(1,407,493)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(30,000)	0	(65,000)	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition							
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	73,500	15,514	39,050	20,000	21,500	23,500	25,500
Computer Workstations	108,178	153,231	93,000	95,000	97,000	99,000	102,000
Servers & Network Infrastructure	32,000	44,505	293,550	56,650	51,650	0	360,500
Building Renovations	0	0	0	0	0	0	0
Office Furniture	0	0	0	0	0	0	0
TOTAL EXPENDITURES	213,678	213,250	425,600	171,650	170,150	122,500	488,000
FUNDING SOURCES							
Proceeds of Sale	(5,000)	(5,816)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Transfer From General Revenue Fund	150,000	150,000	127,050	110,000	113,500	117,500	122,500
Transfer From Equipment Replacement Fund	(58,678)	(57,434)	(293,550)	(56,650)	(51,650)	0	(360,500)
TOTAL FUNDING	86,322	86,750	(171,500)	48,350	56,850	112,500	(243,000)
Check	300,000.00	300,000.01	254,100.00	220,000.00	227,000.00	235,000.00	245,000.00
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	278,389	278,389	303,321	12,046	(44,513)	(96,497)	(97,221)
Uses (transfer from)	(58,678)	(57,434)	(293,550)	(56,650)	(51,650)	0	(360,500)
Funding (transfer to)	80,000	80,000	0	0	0	0	0
Interest	2,997	2,366	2,275	90	(334)	(724)	(729)
Ending Balance	302,708	303,321	12,046	(44,513)	(96,497)	(97,221)	(458,450)
OPERATING RESERVE							
Beginning Balance	99,121	99,121	155,475	91,641	92,328	93,020	93,718
Uses (transfer from)	(30,000)	0	(65,000)	0	0	0	0
Funding (transfer to)	0	55,511	0	0	0	0	0
Interest	991	843	1,166	687	692	698	703
Ending Balance	70,112	155,475	91,641	92,328	93,020	93,718	94,421

007 - Electoral Areas							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>OPERATING COSTS</u>							
Operations	16,372	2,564	49,669	4,119	6,268	6,320	49,873
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>16,372</b>	<b>2,564</b>	<b>49,669</b>	<b>4,119</b>	<b>6,268</b>	<b>6,320</b>	<b>49,873</b>
*Percentage Increase over prior year			203.4%	-91.7%	52.2%	0.8%	689.1%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	30,000	35,896	0	0	0	0	0
Transfer to Operating Reserve Fund	13,200	27,007	6,000	6,000	6,000	6,000	6,000
<b>TOTAL TRANSFERS</b>	<b>43,200</b>	<b>62,903</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>
<b>TOTAL COSTS</b>	<b>59,572</b>	<b>65,468</b>	<b>55,669</b>	<b>10,119</b>	<b>12,268</b>	<b>12,320</b>	<b>55,873</b>
*Percentage Increase over prior year			-6.6%	-81.8%	21.2%	0.4%	353.5%
Office Rentals	0	0	0	0	0	0	0
Administration Overhead Recovery	1,681	1,681	1,894	1,932	1,971	2,010	2,050
Other	(13,228)	(19,124)	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>(11,547)</b>	<b>(17,443)</b>	<b>1,894</b>	<b>1,932</b>	<b>1,971</b>	<b>2,010</b>	<b>2,050</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	0	0	(55,000)	0	0	0	(43,500)
TAX REQ -CEN OK EAST	(23,021)	(23,024)	(1,226)	(5,762)	(6,808)	(6,852)	(6,896)
TAX REQ - CEN OK WEST	(25,004)	(25,001)	(1,338)	(6,289)	(7,430)	(7,478)	(7,526)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>(48,025)</b>	<b>(48,025)</b>	<b>(2,563)</b>	<b>(12,050)</b>	<b>(14,239)</b>	<b>(14,330)</b>	<b>(14,423)</b>
*Percentage increase over prior year Requisition			-94.7%	370.2%	18.2%	0.6%	0.6%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>EXPENDITURES</u>							
Orthophotos	82,400	63,725	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>82,400</b>	<b>63,725</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>FUNDING SOURCES</u>							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(82,400)	(63,725)	0	0	0	0	0
<b>TOTAL FUNDING</b>	<b>(82,400)</b>	<b>(63,725)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
FACILITIES RESERVE							
Beginning Balance	146,602	146,602	120,019	120,919	121,826	122,740	123,660
Uses (transfer from)	(82,400)	(63,725)	0	0	0	0	0
Funding (transfer to)	30,000	35,896	0	0	0	0	0
Interest	942	1,246	900	907	914	921	927
<b>Ending Balance</b>	<b>95,144</b>	<b>120,019</b>	<b>120,919</b>	<b>121,826</b>	<b>122,740</b>	<b>123,660</b>	<b>124,588</b>
OPERATING RESERVE							
Beginning Balance	50,194	50,194	77,628	29,210	35,429	41,695	48,008
Uses (transfer from)	0	0	(55,000)	0	0	0	(43,500)
Funding (transfer to)	13,200	27,007	6,000	6,000	6,000	6,000	6,000
Interest	502	427	582	219	266	313	360
<b>Ending Balance</b>	<b>63,896</b>	<b>77,628</b>	<b>29,210</b>	<b>35,429</b>	<b>41,695</b>	<b>48,008</b>	<b>10,868</b>

008 - Electoral Areas Central Okanagan West							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>OPERATING COSTS</b>							
Operations	26,459	11,934	25,775	26,193	26,618	27,053	27,496
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>26,459</b>	<b>11,934</b>	<b>25,775</b>	<b>26,193</b>	<b>26,618</b>	<b>27,053</b>	<b>27,496</b>
*Percentage Increase over prior year			-2.6%	1.6%	1.6%	1.6%	1.6%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	8,946	23,544	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>8,946</b>	<b>23,544</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COSTS</b>	<b>35,405</b>	<b>35,478</b>	<b>25,775</b>	<b>26,193</b>	<b>26,618</b>	<b>27,053</b>	<b>27,496</b>
*Percentage Increase over prior year			-27.2%	1.6%	1.6%	1.6%	1.6%
<b>FUNDING SOURCES (REVENUE)</b>							
Administration Overhead Recovery	2,716	2,716	3,061	3,122	3,185	3,248	3,313
Other	(11,621)	(11,694)	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>(8,905)</b>	<b>(8,978)</b>	<b>3,061</b>	<b>3,122</b>	<b>3,185</b>	<b>3,248</b>	<b>3,313</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve Fund	0	0	(2,336)	(2,815)	(3,303)	(3,801)	(4,309)
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>(26,500)</b>	<b>(26,500)</b>	<b>(26,500)</b>	<b>(26,500)</b>	<b>(26,500)</b>	<b>(26,500)</b>	<b>(26,500)</b>
*Percentage increase over prior year Requisition			0.0%	0.0%	0.0%	0.0%	0.0%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>OPERATING RESERVE</b>							
Beginning Balance	5,894	5,894	29,488	27,374	24,764	21,647	18,008
Uses (transfer from)	0	0	(2,336)	(2,815)	(3,303)	(3,801)	(4,309)
Funding (transfer to)	8,946	23,544	0	0	0	0	0
Interest	59	50	221	205	186	162	135
<b>Ending Balance</b>	<b>14,899</b>	<b>29,488</b>	<b>27,374</b>	<b>24,764</b>	<b>21,647</b>	<b>18,008</b>	<b>13,834</b>



009 - Electoral Areas Central Okanagan East							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>OPERATING COSTS</b>							
Operations	27,970	11,315	27,483	27,935	28,395	28,865	29,345
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>27,970</b>	<b>11,315</b>	<b>27,483</b>	<b>27,935</b>	<b>28,395</b>	<b>28,865</b>	<b>29,345</b>
*Percentage Increase over prior year			-1.7%	1.6%	1.6%	1.7%	1.7%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	9,766	26,520	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>9,766</b>	<b>26,520</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COSTS</b>	<b>37,736</b>	<b>37,835</b>	<b>27,483</b>	<b>27,935</b>	<b>28,395</b>	<b>28,865</b>	<b>29,345</b>
*Percentage Increase over prior year			-27.2%	1.6%	1.6%	1.7%	1.7%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	0	0	0	0	0	0	0
Administration Overhead Recovery	2,872	2,872	3,236	3,301	3,367	3,434	3,503
Other	(12,608)	(12,707)	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>(9,736)</b>	<b>(9,835)</b>	<b>3,236</b>	<b>3,301</b>	<b>3,367</b>	<b>3,434</b>	<b>3,503</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve Fund	0	0	(2,719)	(3,235)	(3,762)	(4,299)	(4,847)
TAX REQ -CEN OK EAST	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>(28,000)</b>	<b>(28,000)</b>	<b>(28,000)</b>	<b>(28,000)</b>	<b>(28,000)</b>	<b>(28,000)</b>	<b>(28,000)</b>
*Percentage increase over prior year Requisition			0.0%	0.0%	0.0%	0.0%	0.0%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	1,718	1,718	28,253	25,746	22,704	19,112	14,956
Uses (transfer from)	0	0	(2,719)	(3,235)	(3,762)	(4,299)	(4,847)
Funding (transfer to)	9,766	26,520	0	0	0	0	0
Interest	17	15	212	193	170	143	112
<b>Ending Balance</b>	<b>11,501</b>	<b>28,253</b>	<b>25,746</b>	<b>22,704</b>	<b>19,112</b>	<b>14,956</b>	<b>10,221</b>

011 - Regional Grants in Aid							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	27,171	27,171	27,171	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	27,171	27,171	27,171	0	0	0	0
*Percentage Increase over prior year			0.0%				
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	21	0	0	0	0	0
TOTAL TRANSFERS	0	21	0	0	0	0	0
TOTAL COSTS	27,171	27,192	27,171	0	0	0	0
*Percentage Increase over prior year			0.0%				
FUNDING SOURCES (REVENUE)							
Operations	0	0	0	0	0	0	0
Administrative Recovery	1,395	1,395	1,572	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL REVENUE	1,395	1,395	1,572	0	0	0	0
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	(508)	0	0	0	0
TAX REQ - CEN OK WEST	0	0	(555)	0	0	0	0
TAX REQ - KELOWNA	(21,027)	(21,028)	(20,210)	0	0	0	0
TAX REQ - PEACHLAND	(105)	(105)	(786)	0	0	0	0
TAX REQ - LAKE COUNTRY	(1,577)	(1,577)	(2,090)	0	0	0	0
TAX REQ - WEST KELOWNA	(5,857)	(5,877)	(4,595)	0	0	0	0
TOTAL REQUISITION	(28,566)	(28,587)	(28,743)	0	0	0	0
*Percentage increase over prior year Requisition			0.6%				
Surplus/(Deficit)*	0	0	0	0	0	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	0	0	21	22	22	22	22
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	21	0	0	0	0	0
Interest	0	0	0	0	0	0	0
Ending Balance	0	21	22	22	22	22	22

012 - Grants - Westside Electoral Area							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	5,400	371	5,400	5,400	5,400	5,400	5,400
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	5,400	371	5,400	5,400	5,400	5,400	5,400
*Percentage Increase over prior year			0.0%	0.0%	0.0%	0.0%	0.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	5,029	0	0	0	0	0
TOTAL TRANSFERS	0	5,029	0	0	0	0	0
TOTAL COSTS	5,400	5,400	5,400	5,400	5,400	5,400	5,400
*Percentage Increase over prior year			0.0%	0.0%	0.0%	0.0%	0.0%
FUNDING SOURCES (REVENUE)							
Operations	970	970	0	0	0	0	0
Administrative Recovery	277	277	312	312	312	312	312
Other	0	0	0	0	0	0	0
TOTAL REVENUE	1,247	1,247	312	312	312	312	312
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(5,029)	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(6,647)	(6,647)	(683)	(5,712)	(5,712)	(5,712)	(5,712)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(6,647)	(6,647)	(683)	(5,712)	(5,712)	(5,712)	(5,712)
*Percentage increase over prior year Requisition			-89.7%	736.2%	0.0%	0.0%	0.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	0	0	5,029	0	0	0	0
Uses (transfer from)	0	0	(5,029)	0	0	0	0
Funding (transfer to)	0	5,029	0	0	0	0	0
Interest	0	0	0	0	0	0	0
Ending Balance	0	5,029	0	0	0	0	0

013 - Grants - Central Okanagan East							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	4,000	0	4,000	4,000	4,000	4,000	4,000
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	4,000	0	4,000	4,000	4,000	4,000	4,000
*Percentage Increase over prior year			0.0%	0.0%	0.0%	0.0%	0.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	4,000	0	0	0	0	0
TOTAL TRANSFERS	0	4,000	0	0	0	0	0
TOTAL COSTS	4,000	4,000	4,000	4,000	4,000	4,000	4,000
*Percentage Increase over prior year			0.0%	0.0%	0.0%	0.0%	0.0%
FUNDING SOURCES (REVENUE)							
Operations	(3,600)	(3,600)	0	0	0	0	0
Administrative Recovery	204	205	231	236	240	245	250
Other	0	0	0	0	0	0	0
TOTAL REVENUE	(3,396)	(3,395)	231	236	240	245	250
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(4,000)	0	0	0	0
TAX REQ -CEN OK EAST	(604)	(605)	(231)	(4,236)	(4,240)	(4,245)	(4,250)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(604)	(605)	(231)	(4,236)	(4,240)	(4,245)	(4,250)
*Percentage increase over prior year Requisition			-61.8%	1736.5%	0.1%	0.1%	0.1%
Surplus/(Deficit)*	0	0	0	0	0	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance		0	4,000	0	0	0	0
Uses (transfer from)	0	0	(4,000)	0	0	0	0
Funding (transfer to)		4,000	0	0	0	0	0
Interest		0	0	0	0	0	0
Ending Balance	0	4,000	0	0	0	0	0

019 - Electoral Areas Fire Protection							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>OPERATING COSTS</u>							
Operations	83,582	58,858	263,266	179,023	182,400	173,049	189,768
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>83,582</b>	<b>58,858</b>	<b>263,266</b>	<b>179,023</b>	<b>182,400</b>	<b>173,049</b>	<b>189,768</b>
*Percentage Increase over prior year			215.0%	-32.0%	1.9%	-5.1%	9.7%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Transfer to Operating Reserve Fund	0	24,724	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>7,000</b>	<b>31,724</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>
<b>TOTAL COSTS</b>	<b>90,582</b>	<b>90,582</b>	<b>270,266</b>	<b>186,023</b>	<b>189,400</b>	<b>180,049</b>	<b>196,768</b>
*Percentage Increase over prior year			198.4%	-31.2%	1.8%	-4.9%	9.3%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(4,011)	(4,011)	0	0	0	0	0
Administration Overhead Recovery	12,871	12,871	14,504	14,794	15,090	15,392	15,700
Other	0	0	(180,000)	0	0	0	0
<b>TOTAL REVENUE</b>	<b>8,860</b>	<b>8,860</b>	<b>(165,496)</b>	<b>14,794</b>	<b>15,090</b>	<b>15,392</b>	<b>15,700</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	(47,668)	(47,676)	(50,096)	(96,021)	(97,777)	(93,450)	(101,592)
TAX REQ - CEN OK WEST	(51,774)	(51,767)	(54,674)	(104,796)	(106,713)	(101,990)	(110,876)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>(99,442)</b>	<b>(99,442)</b>	<b>(104,770)</b>	<b>(200,817)</b>	<b>(204,490)</b>	<b>(195,440)</b>	<b>(212,468)</b>
*Percentage increase over prior year Requisition			5.4%	91.7%	1.8%	-4.4%	8.7%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
FACILITIES RESERVE							
Beginning Balance	5,933	5,933	12,983	20,081	27,231	34,436	41,694
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Interest	59	50	97	151	204	258	313
<b>Ending Balance</b>	<b>12,992</b>	<b>12,983</b>	<b>20,081</b>	<b>27,231</b>	<b>34,436</b>	<b>41,694</b>	<b>49,007</b>
OPERATING RESERVE							
Beginning Balance	482	482	25,210	25,399	25,590	25,782	25,975
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	24,724	0	0	0	0	0
Interest	5	4	189	190	192	193	195
<b>Ending Balance</b>	<b>487</b>	<b>25,210</b>	<b>25,399</b>	<b>25,590</b>	<b>25,782</b>	<b>25,975</b>	<b>26,170</b>

020 - Lakeshore Road Fire Protection							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>OPERATING COSTS</b>							
Operations	23,988	24,207	25,113	25,615	26,128	26,650	27,183
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>23,988</b>	<b>24,207</b>	<b>25,113</b>	<b>25,615</b>	<b>26,128</b>	<b>26,650</b>	<b>27,183</b>
*Percentage Increase over prior year			4.7%	2.0%	2.0%	2.0%	2.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COSTS</b>	<b>23,988</b>	<b>24,207</b>	<b>25,113</b>	<b>25,615</b>	<b>26,128</b>	<b>26,650</b>	<b>27,183</b>
*Percentage Increase over prior year			4.7%	2.0%	2.0%	2.0%	2.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	0	0	219	0	0	0	0
Administration Overhead Recovery	1,231	1,231	1,388	1,416	1,444	1,473	1,502
Other	0	0	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>1,231</b>	<b>1,231</b>	<b>1,607</b>	<b>1,416</b>	<b>1,444</b>	<b>1,473</b>	<b>1,502</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - LOCAL SERV AREA	(25,219)	(25,219)	(26,720)	(27,031)	(27,572)	(28,123)	(28,686)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>(25,219)</b>	<b>(25,219)</b>	<b>(26,720)</b>	<b>(27,031)</b>	<b>(27,572)</b>	<b>(28,123)</b>	<b>(28,686)</b>
*Percentage increase over prior year Requisition			6.0%	1.2%	2.0%	2.0%	2.0%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>219</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>OPERATING RESERVE</b>							
Beginning Balance	301	301	304	306	308	310	313
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	3	3	2	2	2	2	2
<b>Ending Balance</b>	<b>304</b>	<b>304</b>	<b>306</b>	<b>308</b>	<b>310</b>	<b>313</b>	<b>315</b>



021 - Ellison Volunteer Fire Department							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	393,717	327,112	407,794	412,895	420,903	429,070	437,402
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	393,717	327,112	407,794	412,895	420,903	429,070	437,402
*Percentage Increase over prior year			3.6%	1.3%	1.9%	1.9%	1.9%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities	146,500	146,500	150,000	153,000	156,060	159,181	162,365
Transfer to Operating Reserve Fund	50,000	135,879	0	0	0	0	0
TOTAL TRANSFERS	196,500	282,379	150,000	153,000	156,060	159,181	162,365
TOTAL COSTS	590,217	609,491	557,794	565,895	576,963	588,251	599,767
*Percentage Increase over prior year			-5.5%	1.5%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(135,558)	(136,421)	(44,000)	(44,880)	(45,778)	(46,693)	(47,627)
Administrative Recovery	40,422	40,422	45,549	46,460	47,389	48,337	49,304
UBCM Grant	0	0	(2,750)	0	0	0	0
Provincial Emergency Program	0	(20,660)					
Other	(5,000)	(2,751)					
TOTAL REVENUE	(100,136)	(119,410)	(1,201)	1,580	1,612	1,644	1,677
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(47,500)	(47,500)	(47,500)	(47,500)	(47,500)
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - LOCAL SERV AREA	(490,081)	(490,081)	(509,093)	(519,975)	(531,074)	(542,395)	(553,943)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(490,081)	(490,081)	(509,093)	(519,975)	(531,074)	(542,395)	(553,943)
*Percentage increase over prior year Requisition			3.9%	2.1%	2.1%	2.1%	2.1%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Equipment	12,000	0	12,607	9,676	0	0	0
Turn Out Gear	10,308	0	21,664	11,227	11,452	11,681	11,914
SCBA	166,000	127,073	45,149	5,150	5,150	5,150	10,300
Trucks	480,000	0	617,500	0	0	0	0
Pagers and Radios	4,500	1,604	0	0	0	0	0
Building Renovations	20,300	0	20,600	0	0	0	0
TOTAL EXPENDITURES	693,108	128,677	717,520	26,053	16,602	16,831	22,214
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	(10,000)
UBCM Grant	(25,000)	(25,000)	0	0	0	0	0
Transfer From Equipment Replacement Fund	(15,661)	(15,661)	0	0	0	0	0
Transfer From Capital Facilities Fund	(652,447)	(88,016)	(717,520)	(26,053)	(16,602)	(16,831)	(12,214)
TOTAL FUNDING	(693,108)	(128,677)	(717,520)	(26,053)	(16,602)	(16,831)	(22,214)
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	15,661	15,661	133	133	133	133	133
Uses (transfer from)	(15,661)	(15,661)	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	0	133	0	0	0	0	0
Ending Balance	0	133	133	133	133	133	133
FACILITIES RESERVE							
Beginning Balance	690,615	690,615	754,969	188,855	318,170	461,061	607,936
Uses (transfer from)	(652,447)	(88,016)	(717,520)	(26,053)	(16,602)	(16,831)	(12,214)
Funding (transfer to)	146,500	146,500	150,000	153,000	156,060	159,181	162,365
Interest	6,906	5,870	1,406	2,369	3,432	4,526	5,686
Ending Balance	191,574	754,969	188,855	318,170	461,061	607,936	763,773
OPERATING RESERVE							
Beginning Balance	171,776	171,776	309,115	263,577	217,698	171,474	124,904
Uses (transfer from)	0	0	(47,500)	(47,500)	(47,500)	(47,500)	(47,500)
Funding (transfer to)	50,000	135,879	0	0	0	0	0
Interest	1,718	1,460	1,962	1,621	1,276	930	581
Ending Balance	223,494	309,115	263,577	217,698	171,474	124,904	77,985

022 - Joe Rich Volunteer Fire Department							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	405,455	485,271	434,910	390,961	398,779	406,754	414,890
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	405,455	485,271	434,910	390,961	398,779	406,754	414,890
*Percentage Increase over prior year			7.3%	-10.1%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital	130,000	130,000	135,000	137,700	140,454	143,263	146,128
Transfer to Operating Reserve Fund	0	167,235	0	0	0	0	0
TOTAL TRANSFERS	130,000	297,235	135,000	137,700	140,454	143,263	146,128
TOTAL COSTS	535,455	782,506	569,910	528,661	539,233	550,017	561,018
*Percentage Increase over prior year			6.4%	-7.2%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(6,958)	(7,022)	0	0	0	0	0
Administrative Recovery	36,571	36,571	41,210	47,845	48,802	49,778	50,774
UBCM Grant	(49,243)	0	(49,243)	0	0	0	0
Provincial Emergency Program	0	(298,602)	0	0	0	0	0
OTHER	(4,500)	(2,128)	(2,372)				
TOTAL REVENUE	(24,130)	(271,181)	(10,405)	47,845	48,802	49,778	50,774
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(34,505)	(26,506)	(13,035)	0	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - LOCAL SERV AREA	(511,325)	(511,325)	(525,000)	(550,000)	(575,000)	(599,796)	(611,792)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(511,325)	(511,325)	(525,000)	(550,000)	(575,000)	(599,796)	(611,792)
*Percentage increase over prior year Requisition			2.7%	4.8%	4.5%	4.3%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Equipment	11,068	0	12,051	0	0	0	0
Turn Out Gear	20,822	0	11,227	0	0	0	0
Computers & Equipment	7,000	6,700	0	0	0	0	0
SCBA	8,058	0	8,755	0	0	0	0
Water Supply / Cisterns	23,615	0	0	0	0	0	0
Trucks	0	0	577,440	0	0	200,500	0
Pagers and Radios	7,749	0	0	0	0	0	0
Building Renovations	35,000	28,350	0	0	0	0	0
TOTAL EXPENDITURES	113,312	35,050	609,473	0	0	200,500	0
FUNDING SOURCES							
Proceeds of Sale	0	0	(10,000)	0	0	(10,000)	0
UBCM Grant	(2,037)	(2,037)	0	0	0	0	0
Transfer From Equipment Replacement Fund	(25,506)	(4,663)	0	0	0	0	0
Transfer From Capital Replacement Fund	(63,587)	(28,350)	(599,473)	0	0	(190,500)	0
Transfer From CWF Cap Fac Reserve	(22,182)	0	0	0	0	0	0
TOTAL FUNDING	(113,312)	(35,050)	(609,473)	0	0	(200,500)	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	25,506	25,506	21,060	21,218	21,377	21,537	21,699
Uses (transfer from)	(25,506)	(4,663)	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	0	217	158	159	160	162	163
Ending Balance	0	21,060	21,218	21,377	21,537	21,699	21,862
FACILITIES RESERVE							
Beginning Balance	515,534	515,534	621,566	158,271	298,191	441,934	397,658
Uses (transfer from)	(63,587)	(28,350)	(599,473)	0	0	(190,500)	0
Funding (transfer to)	130,000	130,000	135,000	137,700	140,454	143,263	146,128
Interest	0	4,382	1,178	2,220	3,290	2,960	4,078
Ending Balance	581,947	621,566	158,271	298,191	441,934	397,658	547,864
OPERATING RESERVE							
Beginning Balance	0	0	167,235	133,725	108,024	95,701	96,419
Uses (transfer from)	0	0	(34,505)	(26,506)	(13,035)	0	0
Funding (transfer to)	0	167,235	0	0	0	0	0
Interest	0	0	995	804	712	718	723
Ending Balance	0	167,235	133,725	108,024	95,701	96,419	97,142

023 - North Westside rd Volunteer Fire Deptt							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	470,551	524,334	551,176	501,818	511,854	522,090	532,533
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	470,551	524,334	551,176	501,818	511,854	522,090	532,533
*Percentage Increase over prior year			17.1%	-9.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital	130,000	107,802	80,000	110,000	120,000	137,957	140,716
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
TOTAL TRANSFERS	130,000	107,802	80,000	110,000	120,000	137,957	140,716
TOTAL COSTS	600,551	632,136	631,176	611,818	631,854	660,047	673,249
*Percentage Increase over prior year			5.1%	-3.1%	3.3%	4.5%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(53,863)	(53,929)	0	0	0	0	0
Administrative Recovery	48,310	48,310	54,438	55,527	56,637	57,770	58,925
UBCM Grant	0	0	0	0	0	0	0
Provincial Emergency Program	0	(31,957)	0	0	0	0	0
Other	(3,500)	(3,062)	(438)				
TOTAL REVENUE	(9,053)	(40,638)	54,000	55,527	56,637	57,770	58,925
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - LOCAL SERV AREA	(591,498)	(591,498)	(685,176)	(667,345)	(688,491)	(717,817)	(732,174)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(591,498)	(591,498)	(685,176)	(667,345)	(688,491)	(717,817)	(732,174)
*Percentage increase over prior year Requisition			15.8%	-2.6%	3.2%	4.3%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Equipment	20,000	0	9,579	0	0	0	0
Turn Out Gear	20,822	20,083	11,124	0	0	0	0
SCBA	90,000	89,277	17,453	0	0	0	0
Trucks	0	0	16,040	0	481,200	0	0
Pagers and Radios	6,180	0	0	0	0	0	0
Building Renovations	20,000	12,715	0	0	0	0	0
TOTAL EXPENDITURES	157,002	122,075	54,196	0	481,200	0	0
FUNDING SOURCES							
Proceeds of Sale	0	(2,782)	0	0	(10,000)	0	0
UBCM Grant	(25,000)	(25,000)	0	0	0	0	0
Transfer From Equipment Replacement Fund	(2)	(2)	0	0	0	0	0
Transfer From Capital Replacement Fund	(112,000)	(81,764)	(54,196)	0	(471,200)	0	0
Transfer From CWF Cap Fac Reserve	(20,000)	(12,527)	0	0	0	0	0
TOTAL FUNDING	(157,002)	(122,075)	(54,196)	0	(481,200)	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	2	2	0	0	0	0	0
Uses (transfer from)	(2)	(2)	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest		0	0	0	0	0	0
Ending Balance	0	0	0	0	0	0	0
FACILITIES RESERVE							
Beginning Balance	474,450	474,450	500,488	530,239	645,041	296,045	437,257
Uses (transfer from)	(112,000)	(81,764)	(54,196)	0	(471,200)	0	0
Funding (transfer to)	130,000	107,802	80,000	110,000	120,000	137,957	140,716
Interest	3,693	0	3,947	4,802	2,204	3,255	4,335
Ending Balance	496,143	500,488	530,239	645,041	296,045	437,257	582,308

024 - Wilsons Landing Volunteer Fire Dept							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	254,222	217,548	264,833	264,902	270,199	275,603	281,115
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	254,222	217,548	264,833	264,902	270,199	275,603	281,115
*Percentage Increase over prior year			4.2%	0.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital	65,000	65,000	50,000	40,000	60,000	68,979	70,358
Transfer to Operating Reserve Fund	0	63,516	0	0	0	0	0
TOTAL TRANSFERS	65,000	128,516	50,000	40,000	60,000	68,979	70,358
TOTAL COSTS	319,222	346,065	314,833	304,902	330,199	344,581	351,473
*Percentage Increase over prior year			-1.4%	-3.2%	8.3%	4.4%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(60,721)	(60,721)	0	0	0	0	0
Administrative Recovery	26,100	26,100	29,411	29,999	30,599	31,211	31,835
Provincial Emergency Program	0	(28,398)	0	0	0	0	0
Other	(2,250)	(694)	(1,556)	0	0	0	0
TOTAL REVENUE	(36,871)	(63,713)	27,855	29,999	30,599	31,211	31,835
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(40,000)	(10,000)	(5,000)	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - LOCAL SERV AREA	(282,351)	(282,351)	(302,689)	(324,901)	(355,799)	(375,793)	(383,309)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(282,351)	(282,351)	(302,689)	(324,901)	(355,799)	(375,793)	(383,309)
*Percentage increase over prior year Requisition			7.2%	7.3%	9.5%	5.6%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Equipment	68,334	58,458	30,900	0	0	0	0
Turn Out Gear	20,822	9,230	10,300	0	0	0	0
SCBA	97,615	85,896	0	0	0	0	0
Trucks	0	0	16,040	0	0	100,250	0
Pagers and Radios	4,500	0	0	0	0	0	0
Building Renovations	15,150	6,279	6,180	0	0	0	0
TOTAL EXPENDITURES	206,421	159,863	63,420	0	0	100,250	0
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
UBCM Grant	(25,000)	(25,000)	0	0	0	0	0
Transfer From Equipment Replacement Fund	(66,848)	(66,186)	(57,240)	0	0	(100,250)	0
Transfer From Capital Replacement Fund	(104,573)	(62,491)	(6,180)	0	0	0	0
Transfer From CWF Cap Fac Reserve	(10,000)	(6,186)	0	0	0	0	0
TOTAL FUNDING	(206,421)	(159,863)	(63,420)	0	0	(100,250)	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	66,186	66,186	562	(56,674)	(57,099)	(57,527)	(158,209)
Uses (transfer from)	(66,848)	(66,186)	(57,240)	0	0	(100,250)	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	662	562	4	(425)	(428)	(431)	(1,187)
Ending Balance	0	562	(56,674)	(57,099)	(57,527)	(158,209)	(159,395)
FACILITIES RESERVE							
Beginning Balance	194,255	194,255	198,415	243,723	285,551	347,693	419,279
Uses (transfer from)	(104,573)	(62,491)	(6,180)	0	0	0	0
Funding (transfer to)	65,000	65,000	50,000	40,000	60,000	68,979	70,358
Interest	1,160	1,651	1,488	1,828	2,142	2,608	3,145
Ending Balance	155,842	198,415	243,723	285,551	347,693	419,279	492,782
OPERATING RESERVE							
Beginning Balance	0	0	63,516	23,993	14,173	9,279	9,349
Uses (transfer from)	0	0	(40,000)	(10,000)	(5,000)	0	0
Funding (transfer to)	0	63,516	0	0	0	0	0
Interest	0	0	476	180	106	70	70
Ending Balance	0	63,516	23,993	14,173	9,279	9,349	9,419

027 - Ridgeview Fire Hall							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	12,048	10,967	10,967	10,967	10,967	10,967	0
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	12,048	10,967	10,967	10,967	10,967	10,967	0
*Percentage Increase over prior year			-9.0%	0.0%	0.0%	0.0%	-100.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund							
Transfer to Capital Facilities Reserve							
Transfer to Operating Reserve Fund	71	1,153	0	0	0	0	0
TOTAL TRANSFERS	71	1,153	0	0	0	0	0
TOTAL COSTS	12,119	12,119	10,967	10,967	10,967	10,967	0
*Percentage Increase over prior year			-9.5%	0.0%	0.0%	0.0%	-100.0%
FUNDING SOURCES (REVENUE)							
Office Rentals	0	0	0	0	0	0	0
Administration Overhead Recovery	0	0	0	0	0	0	0
Other	(71)	(71)	0	0	0	0	0
TOTAL REVENUE	(71)	(71)	0	0	0	0	0
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(1,545)	0	0	0	0
PARCEL TAX	(12,048)	(12,048)	(9,422)	(10,967)	(10,967)	(10,967)	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(12,048)	(12,048)	(9,422)	(10,967)	(10,967)	(10,967)	0
*Percentage increase over prior year Requisition			-21.8%	16.4%	0.0%	0.0%	-100.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	392	392	1,549	15	15	16	16
Uses (transfer from)	0	0	(1,545)	0	0	0	0
Funding (transfer to)	71	1,153	0	0	0	0	0
Interest	4	4	12	0	0	0	0
Ending Balance	467	1,549	15	15	16	16	16



028 - June Springs Fire Dept							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	15,018	14,429	15,171	15,474	15,784	16,100	16,422
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	15,018	14,429	15,171	15,474	15,784	16,100	16,422
*Percentage Increase over prior year			1.0%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	589	0	0	0	0	0
TOTAL TRANSFERS	0	589	0	0	0	0	0
TOTAL COSTS	15,018	15,018	15,171	15,474	15,784	16,100	16,422
*Percentage Increase over prior year			1.0%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	0	0	0	0	0	0	0
Administrative Recovery	771	771	869	886	904	922	941
UBCM Grant	0	0	0	0	0	0	0
Provincial Emergency Program	0	0	0	0	0	0	0
TOTAL REVENUE	771	771	869	886	904	922	941
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - LOCAL SERV AREA	(15,789)	(15,789)	(16,040)	(16,361)	(16,688)	(17,022)	(17,362)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(15,789)	(15,789)	(16,040)	(16,361)	(16,688)	(17,022)	(17,362)
*Percentage increase over prior year Requisition			1.6%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	199	199	790	796	802	808	814
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	589	0	0	0	0	0
Interest	2	2	6	6	6	6	6
Ending Balance	201	790	796	802	808	814	820



029 - Brent Road Fire Protection							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>OPERATING COSTS</b>							
Operations	26,195	29,306	27,059	27,599	28,152	28,715	29,290
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>26,195</b>	<b>29,306</b>	<b>27,059</b>	<b>27,599</b>	<b>28,152</b>	<b>28,715</b>	<b>29,290</b>
*Percentage Increase over prior year			3.3%	2.0%	2.0%	2.0%	2.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	3,200	0	3,200	3,264	3,329	3,396	3,464
Transfer to Operating Reserve Fund	0	89	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>3,200</b>	<b>89</b>	<b>3,200</b>	<b>3,264</b>	<b>3,329</b>	<b>3,396</b>	<b>3,464</b>
<b>TOTAL COSTS</b>	<b>29,395</b>	<b>29,395</b>	<b>30,259</b>	<b>30,863</b>	<b>31,481</b>	<b>32,111</b>	<b>32,754</b>
*Percentage Increase over prior year			2.9%	2.0%	2.0%	2.0%	2.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations and Previous Years Surplus / Deficit	(675)	(675)	0	0	0	0	0
Administrative Recovery	1,345	1,345	1,515	1,545	1,576	1,608	1,640
UBCM Grant	0	0	0	0	0	0	0
Provincial Emergency Program	0	0	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>670</b>	<b>670</b>	<b>1,515</b>	<b>1,545</b>	<b>1,576</b>	<b>1,608</b>	<b>1,640</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - LOCAL SERV AREA	(30,065)	(30,065)	(31,774)	(32,409)	(33,057)	(33,719)	(34,393)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>(30,065)</b>	<b>(30,065)</b>	<b>(31,774)</b>	<b>(32,409)</b>	<b>(33,057)</b>	<b>(33,719)</b>	<b>(34,393)</b>
*Percentage increase over prior year Requisition			5.7%	2.0%	2.0%	2.0%	2.0%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	184	184	186	187	188	190	191
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	2	2	1	1	1	1	1
<b>Ending Balance</b>	<b>186</b>	<b>186</b>	<b>187</b>	<b>188</b>	<b>190</b>	<b>191</b>	<b>193</b>
<b>FACILITIES RESERVE</b>							
Beginning Balance	34,060	34,060	34,350	37,831	41,403	45,068	48,827
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	3,200	0	3,200	3,264	3,329	3,396	3,464
Interest	341	290	282	308	335	363	392
<b>Ending Balance</b>	<b>37,601</b>	<b>34,350</b>	<b>37,831</b>	<b>41,403</b>	<b>45,068</b>	<b>48,827</b>	<b>52,683</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	8,424	8,424	8,585	8,649	8,714	8,780	8,846
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	89	0	0	0	0	0
Interest	84	72	64	65	65	66	66
<b>Ending Balance</b>	<b>8,508</b>	<b>8,585</b>	<b>8,649</b>	<b>8,714</b>	<b>8,780</b>	<b>8,846</b>	<b>8,912</b>

030 - Regional Rescue Service							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	2,449,433	2,235,877	2,685,814	2,623,517	2,705,911	2,763,850	2,823,109
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	2,449,433	2,235,877	2,685,814	2,623,517	2,705,911	2,763,850	2,823,109
*Percentage Increase over prior year			9.7%	-2.3%	3.1%	2.1%	2.1%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	150,000	150,000	145,000	150,000	150,000	150,000	160,000
Transfer to Capital	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	180,170	0	0	0	0	0
TOTAL TRANSFERS	150,000	330,170	145,000	150,000	150,000	150,000	160,000
TOTAL COSTS	2,599,433	2,566,047	2,830,814	2,773,517	2,855,911	2,913,850	2,983,109
*Percentage Increase over prior year			8.9%	-2.0%	3.0%	2.0%	2.4%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(272,006)	(335,920)	(134,418)	(137,106)	(139,848)	(142,645)	(145,498)
Administrative Recovery	246,896	246,896	291,076	283,781	289,457	295,246	301,151
UBCM Grant	(43,153)	0	(124,868)	0	0	0	0
T.H.A.R.R.P. GRANT	0	(6,000)	0	0	0	0	0
TOTAL REVENUE	(68,263)	(95,024)	31,789	146,675	149,608	152,601	155,653
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(60,000)	0	(125,000)	(50,000)	0	0	0
TAX REQ -CEN OK EAST	(47,897)	(47,906)	(54,669)	(57,317)	(60,020)	(61,236)	(62,680)
TAX REQ - LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(52,393)	(52,448)	(59,923)	(62,825)	(65,787)	(67,121)	(68,704)
TAX REQ - KELOWNA	(1,687,802)	(1,687,238)	(1,852,648)	(1,942,377)	(2,033,959)	(2,075,193)	(2,124,129)
TAX REQ - PEACHLAND	(73,116)	(73,140)	(83,977)	(88,044)	(92,195)	(94,064)	(96,282)
TAX REQ - LAKE COUNTRY	(196,582)	(196,466)	(219,441)	(230,069)	(240,917)	(245,801)	(251,597)
TAX REQ - WEST KELOWNA	(413,380)	(413,825)	(466,945)	(489,560)	(512,642)	(523,035)	(535,369)
TOTAL REQUISITION	(2,471,170)	(2,471,022)	(2,737,603)	(2,870,191)	(3,005,519)	(3,066,451)	(3,138,761)
*Percentage increase over prior year Requisition			10.8%	4.8%	4.7%	2.0%	2.4%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Equipment	178,859	57,876	178,372	7,228	38,169	105,161	10,043
Turn Out Gear	0	0	0	0	0	0	0
Computers & Equipment	10,000	72	4,635	0	51,500	0	11,371
EOC Upgrades	31,000	2,383	4,120	0	0	5,150	0
Auto Extrication Equipment	8,670	0	0	0	0	0	0
Vehicle	250,000	156,716	467,125	0	0	30,075	0
TOTAL EXPENDITURES	478,529	217,047	654,252	7,228	89,669	140,386	21,414
FUNDING SOURCES							
Internal Transfer	0	0	(350,000)	0	0	0	0
UBCM Grant	(20,943)	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(457,586)	(217,047)	(304,252)	(7,228)	(89,669)	(140,386)	(21,414)
Transfer From Capital Replacement Fund	0	0	0	0	0	0	0
TOTAL FUNDING	(478,529)	(217,047)	(654,252)	(7,228)	(89,669)	(140,386)	(21,414)
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	407,574	407,574	343,991	186,125	331,364	394,633	407,279
Uses (transfer from)	(457,586)	(217,047)	(304,252)	(7,228)	(89,669)	(140,386)	(21,414)
Funding (transfer to)	150,000	150,000	145,000	150,000	150,000	150,000	160,000
Interest	500	3,464	1,386	2,467	2,938	3,032	4,094
Ending Balance	100,488	343,991	186,125	331,364	394,633	407,279	549,959
OPERATING RESERVE							
Beginning Balance	156,326	156,326	337,824	214,421	165,654	166,896	168,148
Uses (transfer from)	-60,000	0	(125,000)	(50,000)	0	0	0
Funding (transfer to)	0	180,170	0	0	0	0	0
Interest	963	1,329	1,596	1,233	1,242	1,252	1,261
Ending Balance	97,289	337,824	214,421	165,654	166,896	168,148	169,409

031 - 911 Emergency Number							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>OPERATING COSTS</u>							
Operations	1,368,195	1,106,140	1,312,162	1,365,674	1,432,330	1,502,286	1,575,706
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>1,368,195</b>	<b>1,106,140</b>	<b>1,312,162</b>	<b>1,365,674</b>	<b>1,432,330</b>	<b>1,502,286</b>	<b>1,575,706</b>
*Percentage Increase over prior year			-4.1%	4.1%	4.9%	4.9%	4.9%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	13,578	19,190	19,190
Transfer to Operating Reserve Fund	0	70,449	0	50,000	125,000	150,000	150,000
<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>70,449</b>	<b>0</b>	<b>50,000</b>	<b>138,578</b>	<b>169,190</b>	<b>169,190</b>
<b>TOTAL COSTS</b>	<b>1,368,195</b>	<b>1,176,589</b>	<b>1,312,162</b>	<b>1,415,674</b>	<b>1,570,908</b>	<b>1,671,476</b>	<b>1,744,896</b>
*Percentage Increase over prior year			-4.1%	7.9%	11.0%	6.4%	4.4%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(963,830)	(962,245)	(978,241)	(1,100,805)	(1,210,575)	(1,282,850)	(1,336,546)
Administration Overhead Recovery	140,468	140,468	158,288	161,454	164,683	167,976	171,336
Other	0	0	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>(823,362)</b>	<b>(821,777)</b>	<b>(819,953)</b>	<b>(939,351)</b>	<b>(1,045,892)</b>	<b>(1,114,873)</b>	<b>(1,165,210)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(190,000)	0	(70,449)	0	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	(6,878)	(6,879)	(8,422)	(9,512)	(10,484)	(11,115)	(11,576)
TAX REQ - CEN OK WEST	(7,523)	(7,531)	(9,232)	(10,426)	(11,492)	(12,183)	(12,689)
TAX REQ - KELOWNA	(242,349)	(242,266)	(285,422)	(322,347)	(355,300)	(376,676)	(392,297)
TAX REQ - PEACHLAND	(10,499)	(10,502)	(12,938)	(14,611)	(16,105)	(17,074)	(17,782)
TAX REQ - LAKE COUNTRY	(28,227)	(28,211)	(33,807)	(38,181)	(42,084)	(44,616)	(46,467)
TAX REQ - WEST KELOWNA	(59,357)	(59,423)	(71,938)	(81,245)	(89,550)	(94,938)	(98,875)
<b>TOTAL REQUISITION</b>	<b>(354,833)</b>	<b>(354,812)</b>	<b>(421,760)</b>	<b>(476,323)</b>	<b>(525,016)</b>	<b>(556,602)</b>	<b>(579,686)</b>
*Percentage increase over prior year Requisition			18.9%	12.9%	10.2%	6.0%	4.1%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>EXPENDITURES</u>							
Computer Equipment / 911 Equipment	19,190	19,190	19,190	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>19,190</b>	<b>19,190</b>	<b>19,190</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>FUNDING SOURCES</u>							
Transfer From Capital Facilities Reserve	(19,190)	(19,190)	(19,190)	0	0	0	0
<b>TOTAL FUNDING</b>	<b>(19,190)</b>	<b>(19,190)</b>	<b>(19,190)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
FACILITIES RESERVE							
Beginning Balance	43,259	43,259	24,437	5,286	5,326	19,045	38,522
Uses (transfer from)	(19,190)	(19,190)	(19,190)	0	0	0	0
Funding (transfer to)	0	0	0	0	13,578	19,190	19,190
Interest	433	368	39	40	142	287	433
<b>Ending Balance</b>	<b>24,502</b>	<b>24,437</b>	<b>5,286</b>	<b>5,326</b>	<b>19,045</b>	<b>38,522</b>	<b>58,145</b>
OPERATING RESERVE							
Beginning Balance	229,955	229,955	302,358	234,177	285,933	413,078	566,176
Uses (transfer from)	(190,000)	0	(70,449)	0	0	0	0
Funding (transfer to)	0	70,449	0	50,000	125,000	150,000	150,000
Interest	2,300	1,955	2,268	1,756	2,144	3,098	4,246
<b>Ending Balance</b>	<b>42,255</b>	<b>302,358</b>	<b>234,177</b>	<b>285,933</b>	<b>413,078</b>	<b>566,176</b>	<b>720,422</b>

039 - Alarm Control							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>OPERATING COSTS</u>							
Operations	191,275	177,085	184,111	187,792	191,549	195,380	233,397
Transfer to Crime Prevention	34	14,311	34	35	35	36	37
<b>TOTAL OPERATING COSTS</b>	<b>191,309</b>	<b>191,396</b>	<b>184,145</b>	<b>187,827</b>	<b>191,584</b>	<b>195,416</b>	<b>233,433</b>
*Percentage Increase over prior year			-3.7%	2.0%	2.0%	2.0%	19.5%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	5,500	5,500	5,500	5,610	5,722	5,837	5,953
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,610</b>	<b>5,722</b>	<b>5,837</b>	<b>5,953</b>
<b>TOTAL COSTS</b>	<b>196,809</b>	<b>196,896</b>	<b>189,645</b>	<b>193,437</b>	<b>197,306</b>	<b>201,253</b>	<b>239,387</b>
*Percentage Increase over prior year			-3.6%	2.0%	2.0%	2.0%	18.9%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(225,532)	(225,619)	(222,827)	(227,283)	(231,828)	(236,466)	(275,304)
Administration Overhead Recovery	29,462	29,462	33,182	33,846	34,523	35,213	35,917
Other	(739)	(739)	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>(196,809)</b>	<b>(196,896)</b>	<b>(189,645)</b>	<b>(193,437)</b>	<b>(197,306)</b>	<b>(201,253)</b>	<b>(239,387)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	0	0	0	0	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	11,984	11,984	21,910	27,574	33,391	39,364	45,496
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	5,500	5,500	5,500	5,610	5,722	5,837	5,953
Interest	120	4,426	164	207	250	295	341
<b>Ending Balance</b>	<b>17,604</b>	<b>21,910</b>	<b>27,574</b>	<b>33,391</b>	<b>39,364</b>	<b>45,496</b>	<b>51,790</b>

040 - Crime Stoppers							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>OPERATING COSTS</u>							
Operations	281,764	230,260	240,529	245,341	250,247	255,252	260,355
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>281,764</b>	<b>230,260</b>	<b>240,529</b>	<b>245,341</b>	<b>250,247</b>	<b>255,252</b>	<b>260,355</b>
*Percentage Increase over prior year			-14.6%	2.0%	2.0%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	21,500	73,003	21,500	21,930	22,369	22,816	23,272
<b>TOTAL TRANSFERS</b>	<b>21,500</b>	<b>73,003</b>	<b>21,500</b>	<b>21,930</b>	<b>22,369</b>	<b>22,816</b>	<b>23,272</b>
<b>TOTAL COSTS</b>	<b>303,264</b>	<b>303,263</b>	<b>262,029</b>	<b>267,271</b>	<b>272,615</b>	<b>278,067</b>	<b>283,628</b>
*Percentage Increase over prior year			-13.6%	2.0%	2.0%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations and Previous Years Surplus / Deficit	(38,746)	(38,765)	(11,167)	(11,390)	(11,618)	(11,851)	(12,088)
Administration Overhead Recovery	43,392	43,392	48,896	49,874	50,871	51,889	52,927
Other	0	0	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>4,646</b>	<b>4,627</b>	<b>37,729</b>	<b>38,484</b>	<b>39,253</b>	<b>40,038</b>	<b>40,839</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	0	0	0	0	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	(5,968)	(5,969)	(5,986)	(6,106)	(6,228)	(6,353)	(6,480)
TAX REQ - CEN OK WEST	(6,528)	(6,536)	(6,561)	(6,693)	(6,826)	(6,963)	(7,102)
TAX REQ - KELOWNA	(210,302)	(210,224)	(202,859)	(206,916)	(211,054)	(215,275)	(219,580)
TAX REQ - PEACHLAND	(9,110)	(9,114)	(9,195)	(9,379)	(9,567)	(9,758)	(9,953)
TAX REQ - LAKE COUNTRY	(24,494)	(24,481)	(24,028)	(24,509)	(24,999)	(25,499)	(26,009)
TAX REQ - WEST KELOWNA	(51,508)	(51,567)	(51,129)	(52,152)	(53,194)	(54,258)	(55,343)
<b>TOTAL REQUISITION</b>	<b>(307,910)</b>	<b>(307,891)</b>	<b>(299,758)</b>	<b>(305,754)</b>	<b>(311,868)</b>	<b>(318,106)</b>	<b>(324,467)</b>
*Percentage increase over prior year Requisition			-2.6%	2.0%	2.0%	2.0%	2.0%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	43,369	43,369	43,738	44,066	44,396	44,729	45,065
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	434	369	328	330	333	335	338
<b>Ending Balance</b>	<b>43,803</b>	<b>43,738</b>	<b>44,066</b>	<b>44,396</b>	<b>44,729</b>	<b>45,065</b>	<b>45,403</b>
OPERATING RESERVE							
Beginning Balance	4,428	4,428	77,469	99,711	122,389	145,675	169,584
Uses (transfer from)	21,500	73,003	21,500	21,930	22,369	22,816	23,272
Funding (transfer to)	0	0	0	0	0	0	0
Interest	44	38	742	748	918	1,093	1,272
<b>Ending Balance</b>	<b>25,972</b>	<b>77,469</b>	<b>99,711</b>	<b>122,389</b>	<b>145,675</b>	<b>169,584</b>	<b>194,128</b>



041 - Victims Services							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	468,303	326,837	450,816	458,385	469,014	478,379	498,165
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	468,303	326,837	450,816	458,385	469,014	478,379	498,165
*Percentage Increase over prior year			-3.7%	1.7%	2.3%	2.0%	4.1%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	8,700	8,700	10,000	10,200	10,404	10,612	10,824
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	58,000	205,772	0	0	0	0	0
TOTAL TRANSFERS	66,700	214,472	10,000	10,200	10,404	10,612	10,824
TOTAL COSTS	535,003	541,309	460,816	468,585	479,418	488,991	508,990
*Percentage Increase over prior year			-13.9%	1.7%	2.3%	2.0%	4.1%
FUNDING SOURCES (REVENUE)							
Operations	(214,141)	(220,472)	(147,240)	(150,185)	(153,188)	(156,252)	(159,377)
Administration Overhead Recovery	72,119	72,119	81,268	82,893	84,551	86,242	87,967
Other	0	0	0	0	0	0	0
TOTAL REVENUE	(142,022)	(148,353)	(65,972)	(67,291)	(68,637)	(70,010)	(71,410)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(55,000)	(35,000)	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	(7,617)	(7,618)	(6,787)	(7,315)	(8,203)	(8,367)	(8,738)
TAX REQ - CEN OK WEST	(8,332)	(8,341)	(7,439)	(8,018)	(8,992)	(9,171)	(9,578)
TAX REQ - KELOWNA	(268,405)	(268,305)	(229,986)	(247,886)	(277,992)	(283,542)	(296,128)
TAX REQ - PEACHLAND	(11,627)	(11,632)	(10,425)	(11,236)	(12,601)	(12,852)	(13,423)
TAX REQ - LAKE COUNTRY	(31,262)	(31,245)	(27,241)	(29,361)	(32,927)	(33,585)	(35,076)
TAX REQ - WEST KELOWNA	(65,738)	(65,814)	(57,966)	(62,478)	(70,066)	(71,464)	(74,637)
TOTAL REQUISITION	(392,981)	(392,956)	(339,844)	(366,294)	(410,780)	(418,981)	(437,580)
*Percentage increase over prior year Requisition			-13.5%	7.8%	12.1%	2.0%	4.4%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	3,700	0	0	0	0	0	0
Software	0	0	0	0	0	0	0
Office Furniture	0	0	0	0	0	0	0
TOTAL EXPENDITURES	3,700	0	0	0	0	0	0
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(3,700)	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	0	0	0	0	0	0	0
TOTAL FUNDING	(3,700)	0	0	0	0	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	33,567	33,567	42,552	52,871	63,468	74,348	85,517
Uses (transfer from)	(3,700)	0	0	0	0	0	0
Funding (transfer to)	8,700	8,700	10,000	10,200	10,404	10,612	10,824
Interest	299	285	319	397	476	558	641
Ending Balance	38,866	42,552	52,871	63,468	74,348	85,517	96,983
OPERATING RESERVE							
Beginning Balance	9,085	9,085	214,934	161,546	127,758	128,716	129,681
Uses (transfer from)	0	0	(55,000)	(35,000)	0	0	0
Funding (transfer to)	58,000	205,772	0	0	0	0	0
Interest	91	77	1,612	1,212	958	965	973
Ending Balance	67,176	214,934	161,546	127,758	128,716	129,681	130,654



042 - Crime Prevention							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	164,016	132,714	162,193	166,967	170,307	173,713	177,187
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	164,016	132,714	162,193	166,967	170,307	173,713	177,187
*Percentage Increase over prior year			-1.1%	2.9%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	5,000	5,256	5,000	5,100	5,202	5,306	5,412
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	13,000	58,323	0	0	0	0	0
TOTAL TRANSFERS	18,000	63,578	5,000	5,100	5,202	5,306	5,412
TOTAL COSTS	182,016	196,292	167,193	172,067	175,509	179,019	182,599
*Percentage Increase over prior year			-8.1%	2.9%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(43,128)	(43,136)	(6,128)	(6,250)	(6,376)	(6,503)	(6,633)
Administration Overhead Recovery	25,258	25,258	28,463	29,032	29,613	30,205	30,809
Alarm Control Surplus	(34)	(14,311)	(34)	(35)	(35)	(36)	(37)
Other	0	0	0	0	0	0	0
TOTAL REVENUE	(17,904)	(32,189)	22,301	22,748	23,202	23,666	24,139
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(25,000)	(10,000)	(10,000)	(10,000)	(10,000)
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	(9,670)	(9,663)	(9,798)	(11,009)	(11,241)	(11,477)	(11,719)
TAX REQ - CEN OK WEST	(10,503)	(10,496)	(10,694)	(12,015)	(12,268)	(12,526)	(12,790)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	(14,802)	(14,795)	(15,152)	(17,024)	(17,383)	(17,749)	(18,122)
TAX REQ - LAKE COUNTRY	(40,422)	(40,388)	(40,284)	(45,260)	(46,214)	(47,187)	(48,180)
TAX REQ - WEST KELOWNA	(88,715)	(88,761)	(88,566)	(99,507)	(101,605)	(103,744)	(105,927)
TOTAL REQUISITION	(164,112)	(164,102)	(164,494)	(184,814)	(188,711)	(192,685)	(196,738)
*Percentage increase over prior year Requisition			0.2%	12.4%	2.1%	2.1%	2.1%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	0	0	0	0	0	0	0
Software	0	0	0	0	0	0	0
Vehicles/Bicycles	0	0	52,130	0	0	0	0
Building Renovations	0	0	0	0	0	0	0
Office Furniture	0	0	0	0	0	0	0
TOTAL EXPENDITURES	0	0	52,130	0	0	0	0
FUNDING SOURCES							
Proceeds of Sale	0	0	(7,000)	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	(45,130)	0	0	0	0
Transfer From Capital Facilities Reserve	0	0	0	0	0	0	0
TOTAL FUNDING	0	0	(52,130)	0	0	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	51,641	51,641	57,080	17,378	22,608	27,980	33,496
Uses (transfer from)	0	0	(45,130)	0	0	0	0
Funding (transfer to)	5,000	5,256	5,000	5,100	5,202	5,306	5,412
Interest	516	183	428	130	170	210	251
Ending Balance	57,157	57,080	17,378	22,608	27,980	33,496	39,159
OPERATING RESERVE							
Beginning Balance	46,360	46,360	105,077	80,865	71,471	62,007	52,472
Uses (transfer from)	0	0	(25,000)	(10,000)	(10,000)	(10,000)	(10,000)
Funding (transfer to)	13,000	58,323	0	0	0	0	0
Interest	464	394	788	606	536	465	394
Ending Balance	59,824	105,077	80,865	71,471	62,007	52,472	42,866

043 - Business Licenses							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>OPERATING COSTS</u>							
Operations	33,812	28,006	37,187	37,901	38,628	39,372	40,128
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>33,812</b>	<b>28,006</b>	<b>37,187</b>	<b>37,901</b>	<b>38,628</b>	<b>39,372</b>	<b>40,128</b>
*Percentage Increase over prior year			10.0%	1.9%	1.9%	1.9%	1.9%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	1,000	1,000	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	1,478	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>1,000</b>	<b>2,478</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COSTS</b>	<b>34,812</b>	<b>30,484</b>	<b>37,187</b>	<b>37,901</b>	<b>38,628</b>	<b>39,372</b>	<b>40,128</b>
*Percentage Increase over prior year			6.8%	1.9%	1.9%	1.9%	1.9%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(30,406)	(35,691)	(35,000)	(35,000)	(39,381)	(45,599)	(46,480)
Administration Overhead Recovery	5,207	5,207	5,868	5,985	6,105	6,227	6,352
Other	0	0	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>(25,199)</b>	<b>(30,484)</b>	<b>(29,132)</b>	<b>(29,015)</b>	<b>(33,276)</b>	<b>(39,372)</b>	<b>(40,128)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(9,613)	0	(8,055)	(8,886)	(5,352)	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	31,645	31,645	32,914	33,161	33,410	33,660	33,913
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	1,000	1,000	0	0	0	0	0
Interest	316	269	247	249	251	252	254
<b>Ending Balance</b>	<b>32,961</b>	<b>32,914</b>	<b>33,161</b>	<b>33,410</b>	<b>33,660</b>	<b>33,913</b>	<b>34,167</b>
OPERATING RESERVE							
Beginning Balance	36,856	36,856	38,647	30,882	22,227	17,042	17,169
Uses (transfer from)	(9,613)	0	(8,055)	(8,886)	(5,352)	0	0
Funding (transfer to)	0	1,478	0	0	0	0	0
Interest	272	313	290	232	167	128	17,169
<b>Ending Balance</b>	<b>27,515</b>	<b>38,647</b>	<b>30,882</b>	<b>22,227</b>	<b>17,042</b>	<b>17,169</b>	<b>34,339</b>

044 - Building Inspection							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	472,903	404,823	555,926	523,552	534,023	544,703	555,597
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	472,903	404,823	555,926	523,552	534,023	544,703	555,597
*Percentage Increase over prior year			17.6%	-5.8%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	3,250	310,436	0	0	0	0	0
TOTAL TRANSFERS	3,250	310,436	0	0	0	0	0
TOTAL COSTS	476,153	715,259	555,926	523,552	534,023	544,703	555,597
*Percentage Increase over prior year			16.8%	-5.8%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(425,152)	(734,227)	(343,000)	(405,100)	(470,202)	(480,306)	(485,412)
Administration Overhead Recovery	72,827	72,827	82,066	83,707	85,381	87,089	88,831
Other	0	0	0	0	0	0	0
TOTAL REVENUE	(352,325)	(661,400)	(260,934)	(321,393)	(384,821)	(393,217)	(396,581)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(69,970)	0	(240,000)	(140,000)	(85,000)	(80,000)	(80,000)
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	(25,817)	(25,817)	(26,295)	(29,721)	(30,698)	(34,181)	(37,782)
TAX REQ - CEN OK WEST	(28,041)	(28,041)	(28,697)	(32,438)	(33,504)	(37,305)	(41,234)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(53,858)	(53,858)	(54,992)	(62,159)	(64,202)	(71,486)	(79,016)
*Percentage increase over prior year Requisition			2.1%	13.0%	3.3%	11.3%	10.5%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	0	0	0	0	0	0	0
Software	0	0	0	0	0	0	0
Vehicles/Bicycles	0	0	105,263	60,150	0	0	0
Building Renovations	0	0	0	0	0	0	0
Office Furniture	0	0	0	0	0	0	0
TOTAL EXPENDITURES	0	0	105,263	60,150	0	0	0
FUNDING SOURCES							
Proceeds of Sale	0	0	(30,000)	(15,000)	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	(75,263)	(45,150)	0	0	0
Transfer From Capital Facilities Reserve	0	0	0	0	0	0	0
TOTAL FUNDING	0	0	(105,263)	(60,150)	0	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	137,827	137,827	138,999	64,779	20,114	20,265	20,417
Uses (transfer from)	0	0	(75,263)	(45,150)	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	1,378	1,172	1,042	486	151	152	153
Ending Balance	139,205	138,999	64,779	20,114	20,265	20,417	20,570
BUILDING INSPECTION OPERATING RESERVE							
Beginning Balance	410,524	410,524	724,450	488,083	350,694	267,686	189,094
Uses (transfer from)	(69,970)	0	(240,000)	(140,000)	(85,000)	(80,000)	(80,000)
Funding (transfer to)	0	310,436	0	0	0	0	0
Interest	3,805	3,489	3,633	2,611	1,993	1,408	818
Ending Balance	344,359	724,450	488,083	350,694	267,686	189,094	109,912
BYLAW ENFORCEMENT OPERATING RESERVE							
Beginning Balance	2,056	2,056	2,056	4,112	4,143	4,174	4,205
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	3,250	0	0	0	0	0	0
Interest	21	0	2,056	31	31	31	32
Ending Balance	5,327	2,056	4,112	4,143	4,174	4,205	4,237

046 - Dog Control							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	1,528,882	1,323,511	1,429,621	1,445,465	1,474,373	1,503,860	1,533,937
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	1,528,882	1,323,511	1,429,621	1,445,465	1,474,373	1,503,860	1,533,937
*Percentage Increase over prior year			-6.5%	1.1%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Transfer to Capital Facilities Reserve	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Transfer to Operating Reserve Fund	0	177,923	0	0	0	0	0
TOTAL TRANSFERS	70,000	247,923	70,000	70,000	70,000	70,000	70,000
TOTAL COSTS	1,598,882	1,571,434	1,499,621	1,515,465	1,544,373	1,573,860	1,603,937
*Percentage Increase over prior year			-6.2%	1.1%	1.9%	1.9%	1.9%
FUNDING SOURCES (REVENUE)							
Operations	(733,111)	(867,663)	(615,000)	(627,300)	(639,846)	(652,643)	(665,696)
Administration Overhead Recovery	235,448	235,448	265,317	270,623	276,036	281,557	287,188
Other	(37,000)	0	0	0	0	0	0
TOTAL REVENUE	(534,663)	(632,215)	(349,683)	(356,677)	(363,810)	(371,086)	(378,508)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(125,000)	0	(150,000)	0	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	(18,204)	(18,209)	(19,969)	(23,141)	(23,576)	(24,019)	(24,472)
TAX REQ - CEN OK WEST	(19,913)	(19,933)	(21,887)	(25,365)	(25,841)	(26,327)	(26,823)
TAX REQ - KELOWNA	(641,484)	(641,326)	(676,699)	(784,199)	(798,935)	(813,967)	(829,298)
TAX REQ - PEACHLAND	(27,789)	(27,799)	(30,673)	(35,546)	(36,214)	(36,895)	(37,590)
TAX REQ - LAKE COUNTRY	(74,715)	(74,671)	(80,153)	(92,886)	(94,632)	(96,412)	(98,228)
TAX REQ - WEST KELOWNA	(157,114)	(157,281)	(170,556)	(197,651)	(201,365)	(205,153)	(209,018)
TOTAL REQUISITION	(939,219)	(939,219)	(999,938)	(1,158,788)	(1,180,562)	(1,202,774)	(1,225,429)
*Percentage increase over prior year Requisition			6.5%	15.9%	1.9%	1.9%	1.9%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	15,450	15,490	8,240	3,090	3,090	13,699	3,092
Vehicle Outfitting	20,000	0	20,600	7,210	7,210	7,210	7,210
Software	5,150	0	5,305	5,305	5,305	5,305	5,305
Vehicles/Bicycles	50,000	38,940	60,150	60,150	52,130	52,130	52,130
Kennel Improvements and Outside Dog Runs	5,150	0	0	0	0	0	0
Kennel Irrigation / Repairs	1,500	0	0	0	0	0	0
Dog Pound Improvements	5,150	0	123,600	5,150	10,300	5,150	5,150
Office Furniture	0	0	0	0	0	0	0
TOTAL EXPENDITURES	102,400	54,430	217,895	80,905	78,035	83,494	72,887
FUNDING SOURCES							
Proceeds of Sale	0	0	(6,000)	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(85,450)	(54,430)	(115,095)	(75,905)	(68,035)	(28,494)	(42,887)
Transfer From Capital Facilities Reserve	(16,950)	0	(96,800)	(5,000)	(10,000)	(55,000)	(30,000)
TOTAL FUNDING	(102,400)	(54,430)	(217,895)	(80,905)	(78,035)	(83,494)	(72,887)
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	174,926	174,926	156,983	77,465	37,153	4,397	10,937
Uses (transfer from)	(85,450)	(54,430)	(115,095)	(75,905)	(68,035)	(28,494)	(42,887)
Funding (transfer to)	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Interest	895	1,487	577	593	279	33	82
Ending Balance	125,371	156,983	77,465	37,153	4,397	10,937	3,132
FACILITIES RESERVE							
Beginning Balance	158,109	158,109	194,453	133,648	164,650	190,885	172,317
Uses (transfer from)	(16,950)	0	(96,800)	(5,000)	(10,000)	(55,000)	(30,000)
Funding (transfer to)	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Interest	1,581	1,344	995	1,002	1,235	1,432	1,292
Ending Balance	177,740	194,453	133,648	164,650	190,885	172,317	178,609
OPERATING RESERVE							
Beginning Balance	332,376	332,376	513,124	366,973	369,725	372,498	375,292
Uses (transfer from)	(125,000)	0	(150,000)	0	0	0	0
Funding (transfer to)	0	177,923	0	0	0	0	0
Interest	3,324	2,825	3,848	2,752	2,773	2,794	2,815
Ending Balance	210,700	513,124	366,973	369,725	372,498	375,292	378,107

047 - Mosquito Control							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>OPERATING COSTS</b>							
Operations	206,614	187,930	220,251	224,655	229,149	233,732	238,406
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>206,614</b>	<b>187,930</b>	<b>220,251</b>	<b>224,655</b>	<b>229,149</b>	<b>233,732</b>	<b>238,406</b>
*Percentage Increase over prior year			6.6%	2.0%	2.0%	2.0%	2.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	18,684	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>18,684</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COSTS</b>	<b>206,614</b>	<b>206,614</b>	<b>220,251</b>	<b>224,655</b>	<b>229,149</b>	<b>233,732</b>	<b>238,406</b>
*Percentage Increase over prior year			6.6%	2.0%	2.0%	2.0%	2.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	(22,884)	(22,884)	(6,893)	(7,031)	(7,171)	(7,315)	(7,461)
Administration Overhead Recovery	21,212	21,212	23,903	24,381	24,869	25,366	25,873
Engineering Administration Overhead Recovery	7,851	7,851	7,851	8,008	8,168	8,332	8,498
<b>TOTAL REVENUE</b>	<b>6,179</b>	<b>6,179</b>	<b>24,861</b>	<b>25,358</b>	<b>25,865</b>	<b>26,383</b>	<b>26,910</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve Fund	0	0	(16,000)	0	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	(5,609)	(5,636)	(6,279)	(6,851)	(6,989)	(7,128)	(7,271)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	(184,025)	(183,922)	(197,524)	(215,544)	(219,856)	(224,253)	(228,738)
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	(19,938)	(20,001)	(21,659)	(23,635)	(24,107)	(24,590)	(25,081)
TAX REQ - WEST KELOWNA	(3,221)	(3,234)	(3,650)	(3,983)	(4,063)	(4,144)	(4,227)
<b>TOTAL REQUISITION</b>	<b>(212,793)</b>	<b>(212,793)</b>	<b>(229,112)</b>	<b>(250,013)</b>	<b>(255,014)</b>	<b>(260,115)</b>	<b>(265,317)</b>
*Percentage increase over prior year Requisition			7.7%	9.1%	2.0%	2.0%	2.0%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	38,914	38,914	39,245	39,539	39,836	40,135	40,436
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	389	331	294	297	299	301	303
<b>Ending Balance</b>	<b>39,303</b>	<b>39,245</b>	<b>39,539</b>	<b>39,836</b>	<b>40,135</b>	<b>40,436</b>	<b>40,739</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	20,473	20,473	39,331	23,626	23,803	23,982	24,162
Uses (transfer from)	0	0	(16,000)	0	0	0	0
Funding (transfer to)	0	18,684	0	0	0	0	0
Interest	205	174	295	177	179	180	181
<b>Ending Balance</b>	<b>20,678</b>	<b>39,331</b>	<b>23,626</b>	<b>23,803</b>	<b>23,982</b>	<b>24,162</b>	<b>24,343</b>

049 - Prohibited Animal Control							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	1,097	108	992	1,012	1,032	1,052	1,073
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	1,097	108	992	1,012	1,032	1,052	1,073
*Percentage Increase over prior year			-9.6%	2.0%	2.0%	2.0%	1.9%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	990	0	0	0	0	0
TOTAL TRANSFERS	0	990	0	0	0	0	0
TOTAL COSTS	1,097	1,098	992	1,012	1,032	1,052	1,073
*Percentage Increase over prior year			-9.6%	2.0%	2.0%	2.0%	1.9%
FUNDING SOURCES (REVENUE)							
Operations	(987)	(988)	0	0	0	0	0
Administration Overhead Recovery	169	169	190	194	198	202	206
Other	0	0	0	0	0	0	0
TOTAL REVENUE	(818)	(819)	190	194	198	202	206
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(695)	0	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	(6)	(6)	(10)	(26)	(26)	(27)	(27)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	(217)	(217)	(376)	(932)	(951)	(969)	(988)
TAX REQ - PEACHLAND	(8)	(8)	(15)	(36)	(37)	(38)	(38)
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	(48)	(48)	(86)	(212)	(216)	(220)	(225)
TOTAL REQUISITION	(279)	(279)	(487)	(1,206)	(1,230)	(1,254)	(1,278)
*Percentage increase over prior year Requisition			74.6%	147.6%	2.0%	2.0%	1.9%
Surplus/(Deficit)*	0	0	0	0	0	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	0	0	990	303	305	307	309
Uses (transfer from)	0	0	(695)	0	0	0	0
Funding (transfer to)	0	990	0	0	0	0	0
Interest	0	0	7	2	2	2	2
Ending Balance	0	990	303	305	307	309	312



050 - Transportation Demand Management							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	114,352	113,648	15,704	14,280	14,566	14,857	15,154
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	114,352	113,648	15,704	14,280	14,566	14,857	15,154
*Percentage Increase over prior year			-86.3%	-9.1%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	3,267	0	0	0	0	0
TOTAL TRANSFERS	0	3,267	0	0	0	0	0
TOTAL COSTS	114,352	116,915	15,704	14,280	14,566	14,857	15,154
*Percentage Increase over prior year			-86.3%	-9.1%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(1,129)	(6,977)	0	0	0	0	0
Administrative Recovery	0	0	0	0	0	0	0
Other	(100,352)	(99,648)	(1,704)	0	0	0	0
TOTAL REVENUE	(101,481)	(106,625)	(1,704)	0	0	0	0
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(2,581)	0	0	0	0	0	0
TAX REQ -CEN OK EAST	(4,933)	(4,931)	(6,694)	(6,828)	(6,965)	(7,104)	(7,246)
TAX REQ - CEN OK WEST	(5,357)	(5,359)	(7,306)	(7,452)	(7,601)	(7,753)	(7,908)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(10,290)	(10,290)	(13,999)	(14,280)	(14,566)	(14,857)	(15,154)
*Percentage increase over prior year Requisition			36.0%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	2,555	2,555	5,844	5,888	5,932	5,977	6,021
Uses (transfer from)	(2,581)	0	0	0	0	0	0
Funding (transfer to)	0	3,267	0	0	0	0	0
Interest	26	22	44	44	44	45	45
Ending Balance	0	5,844	5,888	5,932	5,977	6,021	6,067

051 - Lakeshore Road Improvements							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>OPERATING COSTS</b>							
Operations	4,487	4,487	4,487	4,487	4,487	4,487	4,487
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>4,487</b>	<b>4,487</b>	<b>4,487</b>	<b>4,487</b>	<b>4,487</b>	<b>4,487</b>	<b>4,487</b>
*Percentage Increase over prior year			0.0%	0.0%	0.0%	0.0%	0.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Equipment Replacement Fund							
Transfer to Capital Facilities Reserve							
Transfer to Operating Reserve Fund	25	25	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>25</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COSTS</b>	<b>4,512</b>	<b>4,512</b>	<b>4,487</b>	<b>4,487</b>	<b>4,487</b>	<b>4,487</b>	<b>4,487</b>
*Percentage Increase over prior year			-0.6%	0.0%	0.0%	0.0%	0.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Administration Overhead Recovery	0	0	0	0	0	0	0
Other	(25)	(25)	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>(25)</b>	<b>(25)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve Fund	0	0	0	0	0	0	0
<b>PARCEL TAX</b>	<b>(4,487)</b>	<b>(4,487)</b>	<b>(4,487)</b>	<b>(4,487)</b>	<b>(4,487)</b>	<b>(4,487)</b>	<b>(4,487)</b>
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>(4,487)</b>	<b>(4,487)</b>	<b>(4,487)</b>	<b>(4,487)</b>	<b>(4,487)</b>	<b>(4,487)</b>	<b>(4,487)</b>
*Percentage increase over prior year Requisition			0.0%	0.0%	0.0%	0.0%	0.0%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	74,448	74,448	75,081	75,644	76,211	76,783	77,359
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	744	633	563	567	572	576	580
<b>Ending Balance</b>	<b>75,192</b>	<b>75,081</b>	<b>75,644</b>	<b>76,211</b>	<b>76,783</b>	<b>77,359</b>	<b>77,939</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	1,710	1,710	1,750	1,763	1,776	1,790	1,803
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	25	25	0	0	0	0	0
Interest	17	15	13	13	13	13	14
<b>Ending Balance</b>	<b>1,752</b>	<b>1,750</b>	<b>1,763</b>	<b>1,776</b>	<b>1,790</b>	<b>1,803</b>	<b>1,817</b>

058 - Scotty Heights Street Lights							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>OPERATING COSTS</b>							
Operations	18,521	15,746	18,986	19,366	19,753	20,149	20,551
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>18,521</b>	<b>15,746</b>	<b>18,986</b>	<b>19,366</b>	<b>19,753</b>	<b>20,149</b>	<b>20,551</b>
*Percentage Increase over prior year			2.5%	2.0%	2.0%	2.0%	2.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	2,775	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>2,775</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COSTS</b>	<b>18,521</b>	<b>18,520</b>	<b>18,986</b>	<b>19,366</b>	<b>19,753</b>	<b>20,149</b>	<b>20,551</b>
*Percentage Increase over prior year			2.5%	2.0%	2.0%	2.0%	2.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	18	18	0	0	0	0	0
Administration Overhead Recovery	1,901	1,901	2,143	2,186	2,230	2,274	2,320
Engineering Administration Overhead Recovery	704	704	704	718	732	747	762
<b>TOTAL REVENUE</b>	<b>2,623</b>	<b>2,623</b>	<b>2,847</b>	<b>2,904</b>	<b>2,962</b>	<b>3,021</b>	<b>3,082</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve Fund	0	0	0	0	0	0	0
<b>PARCEL TAX</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
TAX REQ - LOCAL SERVICE AREA	(21,144)	(21,143)	(21,833)	(22,270)	(22,715)	(23,170)	(23,633)
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>(21,144)</b>	<b>(21,143)</b>	<b>(21,833)</b>	<b>(22,270)</b>	<b>(22,715)</b>	<b>(23,170)</b>	<b>(23,633)</b>
*Percentage increase over prior year Requisition			3.3%	2.0%	2.0%	2.0%	2.0%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>OPERATING RESERVE</b>							
Beginning Balance	0	0	2,775	2,796	2,817	2,838	2,859
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	2,775	0	0	0	0	0
Interest	0	0	21	21	21	21	21
<b>Ending Balance</b>	<b>0</b>	<b>2,775</b>	<b>2,796</b>	<b>2,817</b>	<b>2,838</b>	<b>2,859</b>	<b>2,881</b>

070 - Communications							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	522,355	375,251	662,335	640,414	695,732	664,535	719,378
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	522,355	375,251	662,335	640,414	695,732	664,535	719,378
*Percentage Increase over prior year			26.8%	-3.3%	8.6%	-4.5%	8.3%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	109,604	0	43,000	20,000	43,000	20,000
TOTAL TRANSFERS	0	109,604	0	43,000	20,000	43,000	20,000
TOTAL COSTS	522,355	484,855	662,335	683,414	715,732	707,535	739,378
*Percentage Increase over prior year			26.8%	3.2%	4.7%	-1.1%	4.5%
FUNDING SOURCES (REVENUE)							
Operations	0	0	0	0	0	0	0
Administrative Recovery	(311,255)	(311,255)	(549,835)	(683,414)	(715,732)	(707,535)	(739,378)
Other	(139,600)	(102,100)	(37,500)	0	0	0	0
TOTAL REVENUE	(450,855)	(413,355)	(587,335)	(683,414)	(715,732)	(707,535)	(739,378)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(75,000)	0	0	0	0
TAX REQ -CEN OK EAST	(1,217)	(1,217)	0	0	0	0	0
TAX REQ - CEN OK WEST	(1,322)	(1,322)	0	0	0	0	0
TAX REQ - KELOWNA	(50,849)	(50,849)	0	0	0	0	0
TAX REQ - PEACHLAND	(1,863)	(1,863)	0	0	0	0	0
TAX REQ - LAKE COUNTRY	(5,086)	(5,086)	0	0	0	0	0
TAX REQ - WEST KELOWNA	(11,163)	(11,163)	0	0	0	0	0
TOTAL REQUISITION	(71,500)	(71,500)	0	0	0	0	0
*Percentage increase over prior year Requisition			-100.0%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	0	0	109,604	35,426	78,692	99,282	143,027
Uses (transfer from)	0	0	(75,000)	0	0	0	0
Funding (transfer to)	0	109,604	0	43,000	20,000	43,000	20,000
Interest	0	0	822	266	590	745	1,073
Ending Balance	0	109,604	35,426	78,692	99,282	143,027	164,099

085 - Ellison Transit Services							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>OPERATING COSTS</u>							
Operations	28,074	2,261	15,233	16,738	18,392	20,212	22,214
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>28,074</b>	<b>2,261</b>	<b>15,233</b>	<b>16,738</b>	<b>18,392</b>	<b>20,212</b>	<b>22,214</b>
*Percentage Increase over prior year			-45.7%	9.9%	9.9%	9.9%	9.9%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	21,418	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>21,418</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COSTS</b>	<b>28,074</b>	<b>23,679</b>	<b>15,233</b>	<b>16,738</b>	<b>18,392</b>	<b>20,212</b>	<b>22,214</b>
*Percentage Increase over prior year			-45.7%	9.9%	9.9%	9.9%	9.9%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(15,925)	(12,530)	(5,000)	(5,100)	(5,202)	(5,306)	(5,412)
Administration Overhead Recovery	2,882	2,882	3,248	3,313	3,379	3,447	3,516
<b>TOTAL REVENUE</b>	<b>(13,043)</b>	<b>(9,648)</b>	<b>(1,752)</b>	<b>(1,787)</b>	<b>(1,823)</b>	<b>(1,859)</b>	<b>(1,896)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(1,000)	0	0	0	0	0	0
TAX REQ -LOCAL SERV AREA	(14,031)	(14,031)	(13,481)	(14,951)	(16,570)	(18,353)	(20,317)
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>(14,031)</b>	<b>(14,031)</b>	<b>(13,481)</b>	<b>(14,951)</b>	<b>(16,570)</b>	<b>(18,353)</b>	<b>(20,317)</b>
*Percentage increase over prior year Requisition			-3.9%	10.9%	10.8%	10.8%	10.7%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	24,882	24,882	46,511	46,860	47,212	47,566	47,922
Uses (transfer from)	(1,000)	0	0	0	0	0	0
Funding (transfer to)	0	21,418	0	0	0	0	0
Interest	249	212	349	351	354	357	359
<b>Ending Balance</b>	<b>24,131</b>	<b>46,511</b>	<b>46,860</b>	<b>47,212</b>	<b>47,566</b>	<b>47,922</b>	<b>48,282</b>

091 - Effluent/Water Disposal							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	616,333	588,681	569,383	534,871	545,568	556,479	567,609
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	616,333	588,681	569,383	534,871	545,568	556,479	567,609
*Percentage Increase over prior year			-7.6%	-6.1%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	21,647	21,647	21,647	31,509	32,140	32,783	33,438
Transfer to Operating Reserve Fund	0	108,942	0	0	0	0	0
TOTAL TRANSFERS	21,647	130,589	21,647	31,509	32,140	32,783	33,438
TOTAL COSTS	637,980	719,270	591,030	566,381	577,708	589,262	601,048
*Percentage Increase over prior year			-7.4%	-4.2%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(724,678)	(805,968)	(650,000)	(663,000)	(676,260)	(689,785)	(703,581)
Administration Overhead Recovery	63,277	63,277	71,304	72,730	74,185	75,668	77,182
Engineering Administration Overhead Recovery	23,421	23,421	23,421	23,889	24,367	24,855	25,352
TOTAL REVENUE	(637,980)	(719,270)	(555,275)	(566,381)	(577,708)	(589,262)	(601,048)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(35,755)	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	0	0	0	0	0	0	0
Software	0	0	0	0	0	0	0
Vehicles/Bicycles	0	0	0	0	0	0	0
Building Renovations	0	0	0	0	0	0	0
Office Furniture	0	0	0	0	0	0	0
Centrifuge	50,000	49,796	0	30,000	0	30,000	0
TOTAL EXPENDITURES	50,000	49,796	0	30,000	0	30,000	0
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(50,000)	(49,796)	0	(30,000)	0	(30,000)	0
TOTAL FUNDING	(50,000)	(49,796)	0	(30,000)	0	(30,000)	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	5,404	5,404	5,450	5,491	5,532	5,573	5,615
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	54	46	41	41	41	42	42
Ending Balance	5,458	5,450	5,491	5,532	5,573	5,615	5,657
FACILITIES RESERVE							
Beginning Balance	295,157	295,157	269,517	293,348	297,068	331,678	336,969
Uses (transfer from)	(50,000)	(49,796)	0	(30,000)	0	(30,000)	0
Funding (transfer to)	21,647	21,647	21,647	31,509	32,140	32,783	33,438
Interest	2,452	2,509	2,184	2,211	2,469	2,508	2,778
Ending Balance	269,256	269,517	293,348	297,068	331,678	336,969	373,185
OPERATING RESERVE							
Beginning Balance	175,991	175,991	286,429	252,554	254,448	256,357	258,279
Uses (transfer from)	0	0	(35,755)	0	0	0	0
Funding (transfer to)	0	108,942	0	0	0	0	0
Interest	1,760	1,496	1,880	1,894	1,908	1,923	1,937
Ending Balance	177,751	286,429	252,554	254,448	256,357	258,279	260,216



092 - Westside Waste Disposal							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	1,122,394	1,096,593	1,174,145	1,121,030	1,178,250	1,211,879	1,246,054
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	1,122,394	1,096,593	1,174,145	1,121,030	1,178,250	1,211,879	1,246,054
*Percentage Increase over prior year			4.6%	-4.5%	5.1%	2.9%	2.8%
TRANSFERS TO RESERVE							
Transfer to Landfill	22,000	22,000	22,000	22,000	22,000	22,000	22,000
Transfer to Capital Facilities Reserve	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Transfer to Operating Reserve Fund	96,592	304,565	96,592	0	0	12,173	33,918
TOTAL TRANSFERS	183,592	391,565	183,592	87,000	87,000	99,173	120,918
TOTAL COSTS	1,305,986	1,488,157	1,357,737	1,208,030	1,265,250	1,311,052	1,366,972
*Percentage Increase over prior year			4.0%	-11.0%	4.7%	3.6%	4.3%
FUNDING SOURCES (REVENUE)							
Operations	(1,406,536)	(1,588,707)	(1,276,586)	(1,324,215)	(1,373,902)	(1,425,742)	(1,479,838)
Administration Overhead Recovery	172,849	172,849	194,776	198,672	202,645	206,698	210,832
Engineering Administration Overhead Recovery	42,651	42,651	42,651	43,504	44,374	45,262	46,167
TOTAL REVENUE	(1,191,036)	(1,373,207)	(1,039,159)	(1,082,039)	(1,126,883)	(1,173,783)	(1,222,839)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(200,000)	(1,483)	(7,635)	0	0
TAX REQ - PARCEL TAX	(114,950)	(114,950)	(118,578)	(124,507)	(130,732)	(137,269)	(144,132)
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(114,950)	(114,950)	(118,578)	(124,507)	(130,732)	(137,269)	(144,132)
*Percentage increase over prior year Requisition			3.2%	5.0%	5.0%	5.0%	5.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	0	0	0	0	0	0	0
Software	0	0	0	0	0	0	0
Vehicles/Bicycles	0	0	0	0	0	0	0
Building Renovations	0	0	0	0	0	0	0
Office Furniture	0	0	0	0	0	0	0
Improvements	11,330	0	202,295	11,330	29,870	11,330	11,330
TOTAL EXPENDITURES	11,330	0	202,295	11,330	29,870	11,330	11,330
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(11,330)	0	(202,295)	(11,330)	(29,870)	(11,330)	(11,330)
TOTAL FUNDING	(11,330)	0	(202,295)	(11,330)	(29,870)	(11,330)	(11,330)
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
FACILITIES RESERVE							
Beginning Balance	141,298	141,298	207,499	70,731	125,334	161,667	216,952
Uses (transfer from)	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Funding (transfer to)	(11,330)	0	(202,295)	(11,330)	(29,870)	(11,330)	(11,330)
Interest	1,300	1,201	527	933	1,203	1,615	2,030
Ending Balance	196,268	207,499	70,731	125,334	161,667	216,952	272,652
OPERATING RESERVE							
Beginning Balance	44,245	44,245	349,186	247,621	247,984	242,152	256,232
Uses (transfer from)	0	0	(200,000)	(1,483)	(7,635)	0	0
Funding (transfer to)	96,592	304,565	96,592	0	0	12,173	33,918
Interest	442	376	1,843	1,846	1,803	1,907	2,176
Ending Balance	141,279	349,186	247,621	247,984	242,152	256,232	292,327

093 - Westside Sanitary Landfill							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>OPERATING COSTS</u>							
Operations	50,029	25,806	49,442	26,951	27,903	28,460	29,029
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>50,029</b>	<b>25,806</b>	<b>49,442</b>	<b>26,951</b>	<b>27,903</b>	<b>28,460</b>	<b>29,029</b>
*Percentage Increase over prior year			-1.2%	-45.5%	3.5%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Closure Reserve Fund	22,000	22,000	22,000	22,000	22,000	22,000	22,000
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>22,000</b>	<b>22,000</b>	<b>22,000</b>	<b>22,000</b>	<b>22,000</b>	<b>22,000</b>	<b>22,000</b>
<b>TOTAL COSTS</b>	<b>72,029</b>	<b>47,806</b>	<b>71,442</b>	<b>48,951</b>	<b>49,903</b>	<b>50,460</b>	<b>51,029</b>
*Percentage Increase over prior year			-0.8%	-31.5%	1.9%	1.1%	1.1%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(53,290)	(29,067)	(53,442)	(31,031)	(32,064)	(32,705)	(33,359)
Administration Overhead Recovery	2,672	2,672	3,011	3,071	3,133	3,195	3,259
Engineering Administration Overhead Recovery	989	989	989	1,009	1,029	1,050	1,071
Other	(400)	(400)	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>(50,029)</b>	<b>(25,806)</b>	<b>(49,442)</b>	<b>(26,951)</b>	<b>(27,903)</b>	<b>(28,460)</b>	<b>(29,029)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	0	0	0	0	0	0	0
From 092 Westside Transfer Station	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	(3,746)	(3,746)	(3,778)	(3,806)	(3,835)	(3,864)	(3,893)
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	0	(32)	(28)	(29)	(29)	(29)	(29)
<b>Ending Balance</b>	<b>(3,746)</b>	<b>(3,778)</b>	<b>(3,806)</b>	<b>(3,835)</b>	<b>(3,864)</b>	<b>(3,893)</b>	<b>(3,922)</b>
CLOSURE RESERVE							
Beginning Balance	342,065	342,065	337,906	308,762	301,979	294,104	285,524
Uses (transfer from)	(53,290)	(29,067)	(53,442)	(31,031)	(32,064)	(32,705)	(33,359)
Funding (transfer to)	22,000	22,000	22,000	22,000	22,000	22,000	22,000
Interest	2,908	2,908	2,298	2,248	2,189	2,125	2,056
<b>Ending Balance</b>	<b>313,683</b>	<b>337,906</b>	<b>308,762</b>	<b>301,979</b>	<b>294,104</b>	<b>285,524</b>	<b>276,221</b>

094 - Waste Reduction							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	1,820,030	1,549,660	2,109,277	2,447,438	2,682,866	2,755,042	2,810,465
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	1,820,030	1,549,660	2,109,277	2,447,438	2,682,866	2,755,042	2,810,465
*Percentage Increase over prior year			15.9%	16.0%	9.6%	2.7%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	7,000	7,000	7,000	7,000	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	71,176	40,000	40,000	40,000	40,000	40,000
TOTAL TRANSFERS	7,000	78,176	47,000	47,000	40,000	40,000	40,000
TOTAL COSTS	1,827,030	1,627,836	2,156,277	2,494,438	2,722,866	2,795,042	2,850,465
*Percentage Increase over prior year			18.0%	15.7%	9.2%	2.7%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(2,009,010)	(1,809,815)	(2,325,690)	(2,684,498)	(2,927,352)	(2,992,019)	(3,051,376)
Administration Overhead Recovery	218,685	218,685	246,427	251,356	256,383	261,510	266,741
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
Other	(7,883)	(7,883)	(47,500)	(20,000)	0	0	0
TOTAL REVENUE	(1,798,208)	(1,599,013)	(2,126,763)	(2,453,142)	(2,670,969)	(2,730,509)	(2,784,636)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ - PARCEL TAX	(28,822)	(28,822)	(29,514)	(41,296)	(51,896)	(64,533)	(65,829)
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(28,822)	(28,822)	(29,514)	(41,296)	(51,896)	(64,533)	(65,829)
*Percentage increase over prior year Requisition			2.4%	39.9%	25.7%	24.4%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	0	0	8,240	0	8,744	0	0
Software	0	0	0	0	0	0	0
Vehicles/Bicycles	0	0	0	0	0	0	0
Building Renovations	0	0	0	0	0	0	0
Office Furniture	0	0	0	0	0	0	0
TOTAL EXPENDITURES	0	0	8,240	0	8,744	0	0
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	(8,240)	0	(8,744)	0	0
Transfer From Capital Facilities Reserve	0	0	0	0	0	0	0
TOTAL FUNDING	0	0	(8,240)	0	(8,744)	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	60,270	60,270	67,782	67,050	74,553	66,368	66,866
Uses (transfer from)	0	0	(8,240)	0	(8,744)	0	0
Funding (transfer to)	7,000	7,000	7,000	7,000	0	0	0
Interest	603	512	508	503	559	498	501
Ending Balance	67,873	67,782	67,050	74,553	66,368	66,866	67,367
OPERATING RESERVE							
Beginning Balance	60,270	0	71,176	111,710	152,547	193,691	235,144
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	71,176	40,000	40,000	40,000	40,000	40,000
Interest	603	0	534	838	1,144	1,453	1,764
Ending Balance	60,873	71,176	111,710	152,547	193,691	235,144	276,908

095 - Solid Waste Collection							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	543,313	512,140	540,157	592,151	620,978	633,387	646,046
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	543,313	512,140	540,157	592,151	620,978	633,387	646,046
*Percentage Increase over prior year			-0.6%	9.6%	4.9%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Transfer to Operating Reserve Fund	90,000	164,982	0	0	0	0	8,844
TOTAL TRANSFERS	105,000	179,982	15,000	15,000	15,000	15,000	23,844
TOTAL COSTS	648,313	692,122	555,157	607,151	635,978	648,387	669,889
*Percentage Increase over prior year			-14.4%	9.4%	4.7%	2.0%	3.3%
FUNDING SOURCES (REVENUE)							
Operations	(690,919)	(734,728)	(590,100)	(619,600)	(650,575)	(683,098)	(717,249)
Administration Overhead Recovery	83,670	83,670	94,285	96,171	98,094	100,056	102,057
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	(607,249)	(651,058)	(495,815)	(523,429)	(552,480)	(583,042)	(615,192)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(14,342)	(36,471)	(33,885)	(13,252)	0
TAX REQ - PARCEL TAX	(41,064)	(41,064)	(45,000)	(47,250)	(49,613)	(52,093)	(54,698)
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(41,064)	(41,064)	(45,000)	(47,250)	(49,613)	(52,093)	(54,698)
*Percentage increase over prior year Requisition			9.6%	5.0%	5.0%	5.0%	5.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	0	0	0	0	0	0	0
Software	0	0	0	0	0	0	0
Vehicles/Bicycles	0	0	0	0	0	0	0
Building Renovations	0	0	0	0	0	0	0
Improvements	206,000	9,397	206,000	0	0	0	0
Garbage Carts	10,026	10,686	11,788	12,300	12,813	12,813	13,325
TOTAL EXPENDITURES	216,026	20,083	217,788	12,300	12,813	12,813	13,325
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	(12,813)	(12,813)	(13,325)
Transfer From Capital Facilities Reserve	(16,026)	(10,959)	(17,788)	(12,300)	0	0	0
Transfer From CWF Cap Fac Reserve	(200,000)	(9,124)	(200,000)	0	0	0	0
TOTAL FUNDING	(216,026)	(20,083)	(217,788)	(12,300)	(12,813)	(12,813)	(13,325)
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	202,887	202,887	204,612	206,146	207,692	196,437	185,002
Uses (transfer from)	0	0	0	0	(12,813)	(12,813)	(13,325)
Funding (transfer to)	0	0	0	0	0	0	0
Interest	2,029	1,725	1,535	1,546	1,558	1,377	1,288
Ending Balance	204,916	204,612	206,146	207,692	196,437	185,002	172,965
FACILITIES RESERVE							
Beginning Balance	40,082	40,082	44,464	42,010	45,025	60,362	75,815
Uses (transfer from)	(16,026)	(10,959)	(17,788)	(12,300)	0	0	0
Funding (transfer to)	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Interest	241	341	333	315	338	453	569
Ending Balance	39,297	44,464	42,010	45,025	60,362	75,815	91,384
OPERATING RESERVE							
Beginning Balance	87,013	87,013	252,734	240,288	205,618	173,276	161,324
Uses (transfer from)	0	0	(14,342)	(36,471)	(33,885)	(13,252)	0
Funding (transfer to)	90,000	164,982	0	0	0	0	8,844
Interest	870	739	1,896	1,802	1,542	1,300	1,210
Ending Balance	177,883	252,734	240,288	205,618	173,276	161,324	171,377

101 - Okanagan Basin Water Board							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>OPERATING COSTS</b>							
Operations	0	0	0	0	0	0	0
Transfer to O.B.W.B.	2,263,718	2,263,718	2,304,812	2,350,908	2,397,926	2,445,885	2,494,803
<b>TOTAL OPERATING COSTS</b>	<b>2,263,718</b>	<b>2,263,718</b>	<b>2,304,812</b>	<b>2,350,908</b>	<b>2,397,926</b>	<b>2,445,885</b>	<b>2,494,803</b>
*Percentage Increase over prior year			1.8%	2.0%	2.0%	2.0%	2.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COSTS</b>	<b>2,263,718</b>	<b>2,263,718</b>	<b>2,304,812</b>	<b>2,350,908</b>	<b>2,397,926</b>	<b>2,445,885</b>	<b>2,494,803</b>
*Percentage Increase over prior year			1.8%	2.0%	2.0%	2.0%	2.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	(81,701)	(81,834)	(83,320)	(84,986)	(86,686)	(88,420)	(90,188)
Administration Overhead Recovery	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>(66,701)</b>	<b>(66,834)</b>	<b>(68,320)</b>	<b>(69,986)</b>	<b>(71,686)</b>	<b>(73,420)</b>	<b>(75,188)</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	(42,583)	(42,591)	(44,662)	(45,550)	(46,455)	(47,378)	(48,319)
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(46,580)	(46,631)	(48,954)	(49,927)	(50,919)	(51,931)	(52,963)
TAX REQ - KELOWNA	(1,500,557)	(1,500,032)	(1,513,526)	(1,543,593)	(1,574,262)	(1,605,545)	(1,637,453)
TAX REQ - PEACHLAND	(65,004)	(65,028)	(68,605)	(69,968)	(71,358)	(72,776)	(74,222)
TAX REQ - LAKE COUNTRY	(174,773)	(174,675)	(179,273)	(182,834)	(186,467)	(190,172)	(193,952)
TAX REQ - WEST KELOWNA	(367,520)	(367,927)	(381,472)	(389,050)	(396,780)	(404,664)	(412,706)
<b>TOTAL REQUISITION</b>	<b>(2,197,017)</b>	<b>(2,196,884)</b>	<b>(2,236,492)</b>	<b>(2,280,922)</b>	<b>(2,326,240)</b>	<b>(2,372,465)</b>	<b>(2,419,615)</b>
*Percentage increase over prior year Requisition			1.8%	2.0%	2.0%	2.0%	2.0%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<i>Check</i>	-	-	-	-	-	-	-

102 - Air Quality							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	239,164	239,164	264,164	231,422	236,050	240,771	245,587
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	239,164	239,164	264,164	231,422	236,050	240,771	245,587
*Percentage Increase over prior year			10.5%	-12.4%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	360	0	0	0	0	0
TOTAL TRANSFERS	0	360	0	0	0	0	0
TOTAL COSTS	239,164	239,524	264,164	231,422	236,050	240,771	245,587
*Percentage Increase over prior year			10.5%	-12.4%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(24,912)	(25,271)	(25,879)	(25,411)	(25,919)	(26,438)	(26,967)
Administration Overhead Recovery	11,647	11,647	13,124	13,386	13,654	13,927	14,206
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	(13,265)	(13,624)	(12,755)	(12,025)	(12,265)	(12,511)	(12,761)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(12,280)	(12,280)	(12,280)	0	0	0	0
TAX REQ -CEN OK EAST	(3,914)	(3,917)	(4,560)	(4,184)	(4,268)	(4,353)	(4,440)
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(4,251)	(4,254)	(4,977)	(4,566)	(4,658)	(4,751)	(4,846)
TAX REQ - KELOWNA	(163,556)	(163,477)	(181,318)	(166,356)	(169,683)	(173,077)	(176,538)
TAX REQ - PEACHLAND	(5,991)	(5,997)	(7,052)	(6,470)	(6,600)	(6,732)	(6,866)
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	(35,907)	(35,975)	(41,221)	(37,820)	(38,576)	(39,348)	(40,135)
TOTAL REQUISITION	(213,619)	(213,620)	(239,129)	(219,397)	(223,785)	(228,261)	(232,826)
*Percentage increase over prior year Requisition			11.9%	-8.3%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	4,178	4,178	4,574	4,608	4,643	4,677	4,712
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	360	0	0	0	0	0
Interest	42	36	34	35	35	35	35
Ending Balance	4,220	4,574	4,608	4,643	4,677	4,712	4,748



105 - Noise Abatement							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>OPERATING COSTS</b>							
Operations	7,604	5,309	12,301	12,548	12,797	13,055	13,314
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>7,604</b>	<b>5,309</b>	<b>12,301</b>	<b>12,548</b>	<b>12,797</b>	<b>13,055</b>	<b>13,314</b>
*Percentage Increase over prior year			61.8%	2.0%	2.0%	2.0%	2.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	552	2,848	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>552</b>	<b>2,848</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COSTS</b>	<b>8,156</b>	<b>8,156</b>	<b>12,301</b>	<b>12,548</b>	<b>12,797</b>	<b>13,055</b>	<b>13,314</b>
*Percentage Increase over prior year			50.8%	2.0%	2.0%	2.0%	2.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations and Previous Years Surplus / Deficit	(3,027)	(3,027)	0	0	0	0	0
Administration Overhead Recovery	1,171	1,171	1,320	1,346	1,373	1,401	1,429
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>(1,856)</b>	<b>(1,856)</b>	<b>1,320</b>	<b>1,346</b>	<b>1,373</b>	<b>1,401</b>	<b>1,429</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve Fund	0	0	(4,000)	0	0	0	0
TAX REQ -CEN OK EAST	(3,315)	(3,317)	(4,914)	(7,097)	(7,238)	(7,384)	(7,530)
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(2,985)	(2,983)	(4,707)	(6,797)	(6,933)	(7,072)	(7,213)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>(6,300)</b>	<b>(6,300)</b>	<b>(9,621)</b>	<b>(13,894)</b>	<b>(14,171)</b>	<b>(14,456)</b>	<b>(14,743)</b>
*Percentage increase over prior year Requisition			52.7%	44.4%	2.0%	2.0%	2.0%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	113	113	114	115	116	117	117
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	1	1	1	1	1	1	1
<b>Ending Balance</b>	<b>114</b>	<b>114</b>	<b>115</b>	<b>116</b>	<b>117</b>	<b>117</b>	<b>118</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	5,823	5,823	8,720	4,755	4,791	4,827	4,863
Uses (transfer from)	0	0	(4,000)	0	0	0	0
Funding (transfer to)	552	2,848	0	0	0	0	0
Interest	58	50	35	36	36	36	36
<b>Ending Balance</b>	<b>6,433</b>	<b>8,720</b>	<b>4,755</b>	<b>4,791</b>	<b>4,827</b>	<b>4,863</b>	<b>4,900</b>

106 - Untidy Premises							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>OPERATING COSTS</b>							
Operations	13,468	7,303	19,888	20,285	20,691	21,106	21,527
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>13,468</b>	<b>7,303</b>	<b>19,888</b>	<b>20,285</b>	<b>20,691</b>	<b>21,106</b>	<b>21,527</b>
*Percentage Increase over prior year			47.7%	2.0%	2.0%	2.0%	2.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	200	3,365	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>200</b>	<b>3,365</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COSTS</b>	<b>13,668</b>	<b>10,668</b>	<b>19,888</b>	<b>20,285</b>	<b>20,691</b>	<b>21,106</b>	<b>21,527</b>
*Percentage Increase over prior year			45.5%	2.0%	2.0%	2.0%	2.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations and Previous Years Surplus / Deficit	(6,434)	(3,434)	(3,000)	(3,060)	(3,121)	(3,184)	(3,247)
Administration Overhead Recovery	2,074	2,074	2,337	2,384	2,431	2,480	2,530
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>(4,360)</b>	<b>(1,360)</b>	<b>(663)</b>	<b>(676)</b>	<b>(690)</b>	<b>(704)</b>	<b>(718)</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve Fund	0	0	(4,000)	0	0	0	0
TAX REQ -CEN OK EAST	(4,898)	(4,900)	(7,777)	(10,016)	(10,216)	(10,421)	(10,629)
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(4,410)	(4,408)	(7,448)	(9,593)	(9,785)	(9,981)	(10,180)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>(9,308)</b>	<b>(9,308)</b>	<b>(15,225)</b>	<b>(19,609)</b>	<b>(20,001)</b>	<b>(20,403)</b>	<b>(20,809)</b>
*Percentage increase over prior year Requisition			63.6%	28.8%	2.0%	2.0%	2.0%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	518	518	522	526	530	534	538
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	5	4	4	4	4	4	4
<b>Ending Balance</b>	<b>523</b>	<b>522</b>	<b>526</b>	<b>530</b>	<b>534</b>	<b>538</b>	<b>542</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	8,150	8,150	11,584	7,671	7,729	7,787	7,845
Uses (transfer from)	0	0	(4,000)	0	0	0	0
Funding (transfer to)	200	3,365	0	0	0	0	0
Interest	82	69	87	58	58	58	59
<b>Ending Balance</b>	<b>8,432</b>	<b>11,584</b>	<b>7,671</b>	<b>7,729</b>	<b>7,787</b>	<b>7,845</b>	<b>7,904</b>

110 - Regional Planning							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	830,183	563,270	1,434,236	1,462,920	1,392,697	1,420,552	1,448,962
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	830,183	563,270	1,434,236	1,462,920	1,392,697	1,420,552	1,448,962
*Percentage Increase over prior year			72.8%	2.0%	-4.8%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	8,000	8,000	8,000	8,160	8,323	8,490	8,659
Transfer to Operating Reserve Fund	0	22,442	0	0	0	0	0
TOTAL TRANSFERS	8,000	30,442	8,000	8,160	8,323	8,490	8,659
TOTAL COSTS	838,183	593,713	1,442,236	1,471,080	1,401,020	1,429,041	1,457,622
*Percentage Increase over prior year			72.1%	2.0%	-4.8%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(156,749)	(156,749)	0	0	0	0	0
Administration Overhead Recovery	108,598	108,598	122,375	124,822	127,319	129,865	132,462
Other	(349,500)	(105,030)	(904,526)	(768,090)	(706,952)	(721,091)	(735,513)
TOTAL REVENUE	(397,651)	(153,181)	(782,152)	(643,268)	(579,633)	(591,225)	(603,050)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(56,000)	0	0	0	0
TAX REQ -CEN OK EAST	(8,539)	(8,541)	(12,063)	(16,531)	(16,403)	(16,731)	(17,066)
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(9,340)	(9,350)	(13,223)	(18,120)	(17,979)	(18,339)	(18,706)
TAX REQ - KELOWNA	(300,882)	(300,799)	(408,808)	(560,215)	(555,866)	(566,984)	(578,324)
TAX REQ - PEACHLAND	(13,034)	(13,039)	(18,530)	(25,393)	(25,196)	(25,700)	(26,214)
TAX REQ - LAKE COUNTRY	(35,044)	(35,026)	(48,422)	(66,356)	(65,841)	(67,158)	(68,501)
TAX REQ - WEST KELOWNA	(73,693)	(73,777)	(103,037)	(141,197)	(140,101)	(142,904)	(145,762)
TOTAL REQUISITION	(440,532)	(440,532)	(604,084)	(827,812)	(821,387)	(837,816)	(854,572)
*Percentage increase over prior year Requisition			37.1%	37.0%	-0.8%	2.0%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	3,090	0	0	0	0	0	0
Office Furniture	3,750	3,166	0	0	0	0	0
TOTAL EXPENDITURES	6,840	3,166	0	0	0	0	0
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(6,840)	(3,166)	0	0	0	0	0
TOTAL FUNDING	(6,840)	(3,166)	0	0	0	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
FACILITIES RESERVE							
Beginning Balance	4,790	4,790	9,664	17,736	26,030	34,548	43,297
Uses (transfer from)	(6,840)	(3,166)	0	0	0	0	0
Funding (transfer to)	8,000	8,000	8,000	8,160	8,323	8,490	8,659
Interest	0	40	72	133	195	259	325
Ending Balance	5,950	9,664	17,736	26,030	34,548	43,297	52,281
OPERATING RESERVE							
Beginning Balance	33,911	33,911	56,641	1,066	1,074	1,082	1,090
Uses (transfer from)	0	0	(56,000)	0	0	0	0
Funding (transfer to)	0	22,442	0	0	0	0	0
Interest	339	288	425	8	8	8	8
Ending Balance	34,250	56,641	1,066	1,074	1,082	1,090	1,099

111 - Electoral Area Planning							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	505,328	378,478	523,270	508,236	518,400	528,768	539,344
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	505,328	378,478	523,270	508,236	518,400	528,768	539,344
*Percentage Increase over prior year			3.6%	-2.9%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	115,736	0	0	0	0	0
TOTAL TRANSFERS	0	115,736	0	0	0	0	0
TOTAL COSTS	505,328	494,213	523,270	508,236	518,400	528,768	539,344
*Percentage Increase over prior year			3.6%	-2.9%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(69,944)	(83,828)	(15,000)	(15,300)	(15,606)	(15,918)	(16,236)
Administration Overhead Recovery	77,821	77,820	87,693	89,447	91,236	93,061	94,922
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	7,877	(6,008)	72,693	74,147	75,630	77,142	78,685
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(74,999)	(20,000)	(20,000)	(20,000)	(20,000)
Transfer From CWF Cap Fac Reserve	(25,000)	0	(25,000)	0	0	0	0
TAX REQ - CEN OK EAST	(55,154)	(55,107)	(56,024)	(63,534)	(64,850)	(66,192)	(67,561)
TAX REQ - CEN OK WEST	(203,809)	(203,969)	(206,993)	(234,778)	(239,639)	(244,599)	(249,658)
TAX REQ - KELOWNA	(186,154)	(186,013)	(189,120)	(214,438)	(218,879)	(223,409)	(228,030)
TAX REQ - PEACHLAND	(2,584)	(2,587)	(2,639)	(2,976)	(3,038)	(3,101)	(3,165)
TAX REQ - LAKE COUNTRY	(3,710)	(3,706)	(3,761)	(4,273)	(4,362)	(4,452)	(4,544)
TAX REQ - WEST KELOWNA	(36,794)	(36,823)	(37,427)	(42,384)	(43,262)	(44,157)	(45,071)
TOTAL REQUISITION	(488,205)	(488,205)	(495,964)	(562,383)	(574,030)	(585,910)	(598,029)
*Percentage increase over prior year Requisition			1.6%	13.4%	2.1%	2.1%	2.1%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	3,090	0	0	0	0	0	0
Software	0	0	0	0	0	0	0
Vehicles/Bicycles	0	0	0	0	0	0	0
Building Renovations	0	0	0	0	0	0	0
Office Furniture	3,750	3,977	0	0	0	0	0
TOTAL EXPENDITURES	6,840	3,977	0	0	0	0	0
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(6,840)	(3,977)	0	0	0	0	0
Transfer From Capital Facilities Reserve	0	0	0	0	0	0	0
TOTAL FUNDING	(6,840)	(3,977)	0	0	0	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	52,536	52,536	49,006	49,373	49,743	50,116	50,492
Uses (transfer from)	(6,840)	(3,977)	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	457	447	368	370	373	376	379
Ending Balance	46,153	49,006	49,373	49,743	50,116	50,492	50,871
OPERATING RESERVE							
Beginning Balance	111,182	111,182	227,863	154,010	135,015	115,878	96,597
Uses (transfer from)	0	0	(74,999)	(20,000)	(20,000)	(20,000)	(20,000)
Funding (transfer to)	0	115,736	0	(0)	0	0	0
Interest	1,112	945	1,146	1,005	863	719	574
Ending Balance	112,294	227,863	154,010	135,015	115,878	96,597	77,172

115 - Insect Control							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>OPERATING COSTS</u>							
Operations	18,297	14,493	20,730	21,144	21,567	21,998	22,438
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>18,297</b>	<b>14,493</b>	<b>20,730</b>	<b>21,144</b>	<b>21,567</b>	<b>21,998</b>	<b>22,438</b>
*Percentage Increase over prior year			13.3%	2.0%	2.0%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	4,321	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>4,321</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COSTS</b>	<b>18,297</b>	<b>18,814</b>	<b>20,730</b>	<b>21,144</b>	<b>21,567</b>	<b>21,998</b>	<b>22,438</b>
*Percentage Increase over prior year			13.3%	2.0%	2.0%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations and Previous Years Surplus / Deficit	(18,237)	(18,751)	(15,421)	(15,729)	(16,044)	(16,365)	(16,692)
Administration Overhead Recovery	2,818	2,818	3,175	3,239	3,303	3,369	3,437
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>(15,419)</b>	<b>(15,933)</b>	<b>(12,246)</b>	<b>(12,491)</b>	<b>(12,741)</b>	<b>(12,996)</b>	<b>(13,255)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	0	0	(4,000)	0	0	0	0
TAX REQ -CEN OK EAST	(369)	(370)	(579)	(1,117)	(1,139)	(1,162)	(1,185)
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(401)	(401)	(632)	(1,219)	(1,243)	(1,268)	(1,293)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	(565)	(566)	(895)	(1,727)	(1,761)	(1,797)	(1,833)
TAX REQ - LAKE COUNTRY	(1,543)	(1,544)	(2,379)	(4,591)	(4,683)	(4,776)	(4,872)
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>(2,878)</b>	<b>(2,881)</b>	<b>(4,484)</b>	<b>(8,653)</b>	<b>(8,826)</b>	<b>(9,003)</b>	<b>(9,183)</b>
*Percentage increase over prior year Requisition			55.8%	93.0%	2.0%	2.0%	2.0%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	16,344	16,344	16,483	16,607	16,731	16,857	16,983
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	163	139	124	125	125	126	127
<b>Ending Balance</b>	<b>16,507</b>	<b>16,483</b>	<b>16,607</b>	<b>16,731</b>	<b>16,857</b>	<b>16,983</b>	<b>17,110</b>
OPERATING RESERVE							
Beginning Balance	7,038	7,038	11,419	7,504	7,561	7,617	8,189
Uses (transfer from)	0	0	(4,000)	0	0	0	0
Funding (transfer to)	0	4,321	0	0	0	0	0
Interest	70	60	86	56	57	571	614
<b>Ending Balance</b>	<b>7,108</b>	<b>11,419</b>	<b>7,504</b>	<b>7,561</b>	<b>7,617</b>	<b>8,189</b>	<b>8,803</b>

116 - Weed Control							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>OPERATING COSTS</u>							
Operations	133,364	106,054	144,985	147,885	150,843	153,859	156,937
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>133,364</b>	<b>106,054</b>	<b>144,985</b>	<b>147,885</b>	<b>150,843</b>	<b>153,859</b>	<b>156,937</b>
*Percentage Increase over prior year			8.7%	2.0%	2.0%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	6,000	20,576	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>11,000</b>	<b>25,576</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>TOTAL COSTS</b>	<b>144,364</b>	<b>131,631</b>	<b>149,985</b>	<b>152,885</b>	<b>155,843</b>	<b>158,859</b>	<b>161,937</b>
*Percentage Increase over prior year			3.9%	1.9%	1.9%	1.9%	1.9%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations and Previous Years Surplus / Deficit	(66,128)	(53,401)	(38,500)	(39,270)	(40,055)	(40,857)	(41,674)
Administration Overhead Recovery	20,538	20,538	23,143	23,606	24,078	24,560	25,051
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>(45,590)</b>	<b>(32,863)</b>	<b>(15,357)</b>	<b>(15,664)</b>	<b>(15,977)</b>	<b>(16,297)</b>	<b>(16,623)</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	0	0	(30,000)	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ -LOCAL SERV AREA	(3,019)	(3,019)	(3,343)	(4,384)	(4,468)	(4,555)	(4,642)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	(84,242)	(84,221)	(88,668)	(116,289)	(118,530)	(120,815)	(123,147)
TAX REQ - PEACHLAND	(3,086)	(3,091)	(3,449)	(4,523)	(4,610)	(4,699)	(4,790)
TAX REQ - LAKE COUNTRY	(8,427)	(8,437)	(9,169)	(12,025)	(12,257)	(12,493)	(12,734)
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>(98,774)</b>	<b>(98,768)</b>	<b>(104,628)</b>	<b>(137,220)</b>	<b>(139,866)</b>	<b>(142,562)</b>	<b>(145,314)</b>
*Percentage increase over prior year Requisition			5.9%	31.2%	1.9%	1.9%	1.9%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	52,927	52,927	58,377	63,815	69,293	74,813	80,374
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Interest	529	450	438	479	520	561	6,028
<b>Ending Balance</b>	<b>58,456</b>	<b>58,377</b>	<b>63,815</b>	<b>69,293</b>	<b>74,813</b>	<b>80,374</b>	<b>91,402</b>
OPERATING RESERVE							
Beginning Balance	56,647	56,647	77,705	48,287	48,650	49,014	49,382
Uses (transfer from)	0	0	(30,000)	0	0	0	0
Funding (transfer to)	6,000	20,576	0	0	0	0	0
Interest	566	482	583	362	365	368	370
<b>Ending Balance</b>	<b>63,213</b>	<b>77,705</b>	<b>48,287</b>	<b>48,650</b>	<b>49,014</b>	<b>49,382</b>	<b>49,752</b>



117 - Sterile Insect Release							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>OPERATING COSTS</u>							
TRANSFER TO S.I.R. PROGRAM	988,191	988,191	1,012,164	1,032,407	1,053,055	1,074,117	1,095,599
TRANSFER TO S.I.R. - PARCEL TAX	413,824	413,825	423,116	431,578	440,210	449,014	457,994
<b>TOTAL OPERATING COSTS</b>	<b>1,402,015</b>	<b>1,402,016</b>	<b>1,435,280</b>	<b>1,463,985</b>	<b>1,493,265</b>	<b>1,523,130</b>	<b>1,553,593</b>
*Percentage Increase over prior year			2.4%	2.0%	2.0%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	298	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>298</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COSTS</b>	<b>1,402,015</b>	<b>1,402,314</b>	<b>1,435,280</b>	<b>1,463,985</b>	<b>1,493,265</b>	<b>1,523,130</b>	<b>1,553,593</b>
*Percentage Increase over prior year			2.4%	2.0%	2.0%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations and Previous Years Surplus / Deficit	0		0	0	0	0	0
Administration Overhead Recovery	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	0	0	0	0	0	0	0
PARCEL TAX	(44,255)	(44,255)	(45,249)	(46,154)	(47,077)	(48,018)	(48,979)
PARCEL TAX - KELOWNA	(274,229)	(274,229)	(280,387)	(285,995)	(291,715)	(297,549)	(303,500)
PARCEL TAX - LAKE COUNTRY	(83,685)	(83,984)	(85,564)	(87,276)	(89,021)	(90,801)	(92,617)
PARCEL TAX - PEACHLAND	(795)	(795)	(813)	(829)	(846)	(863)	(880)
PARCEL TAX - WEST KELOWNA	(10,859)	(10,859)	(11,103)	(11,325)	(11,551)	(11,782)	(12,018)
TAX REQ - CEN OK EAST	(13,245)	(13,198)	(14,181)	(14,460)	(14,745)	(15,036)	(15,332)
TAX REQ - CEN OK WEST	(18,123)	(18,095)	(18,399)	(18,762)	(19,131)	(19,509)	(19,893)
TAX REQ - KELOWNA	(733,882)	(733,798)	(745,366)	(760,056)	(775,039)	(790,322)	(805,911)
TAX REQ - LAKE COUNTRY	(67,926)	(67,870)	(72,776)	(74,211)	(75,674)	(77,166)	(78,688)
TAX REQ - PEACHLAND	(26,833)	(26,872)	(26,598)	(27,123)	(27,657)	(28,203)	(28,759)
TAX REQ - WEST KELOWNA	(143,183)	(143,360)	(149,844)	(152,797)	(155,809)	(158,882)	(162,015)
<b>TOTAL REQUISITION</b>	<b>(1,417,015)</b>	<b>(1,417,315)</b>	<b>(1,450,280)</b>	<b>(1,478,985)</b>	<b>(1,508,265)</b>	<b>(1,538,130)</b>	<b>(1,568,593)</b>
*Percentage increase over prior year Requisition			2.3%	2.0%	2.0%	2.0%	2.0%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	0	0	298	300	303	305	307
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	298	0	0	0	0	0
Interest	0	0	2	2	2	2	2
<b>Ending Balance</b>	<b>0</b>	<b>298</b>	<b>300</b>	<b>303</b>	<b>305</b>	<b>307</b>	<b>309</b>

118 - Starling Control							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	20,209	20,264	20,209	20,613	21,025	21,446	21,875
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	20,209	20,264	20,209	20,613	21,025	21,446	21,875
*Percentage Increase over prior year			0.0%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
TOTAL TRANSFERS	0	0	0	0	0	0	0
TOTAL COSTS	20,209	20,264	20,209	20,613	21,025	21,446	21,875
*Percentage Increase over prior year			0.0%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	0	0	55	0	0	0	0
Administration Overhead Recovery	1,037	1,037	1,169	1,192	1,216	1,241	1,265
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	1,037	1,037	1,224	1,192	1,216	1,241	1,265
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	(18,691)	(18,688)	(18,763)	(19,089)	(19,471)	(19,860)	(20,258)
TAX REQ - PEACHLAND	(685)	(686)	(730)	(742)	(757)	(772)	(788)
TAX REQ - LAKE COUNTRY	(1,870)	(1,872)	(1,940)	(1,974)	(2,013)	(2,054)	(2,095)
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(21,246)	(21,246)	(21,433)	(21,806)	(22,242)	(22,687)	(23,140)
*Percentage increase over prior year Requisition			0.9%	1.7%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	55	0	0	0	0	0

120 - Economic Development Commission							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	1,151,264	1,073,454	1,127,112	823,514	837,184	851,127	865,351
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	1,151,264	1,073,454	1,127,112	823,514	837,184	851,127	865,351
*Percentage Increase over prior year			-2.1%	-26.9%	1.7%	1.7%	1.7%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	7,000	7,000	7,000	7,140	7,283	7,428	7,577
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	47,441	0	0	0	0	0
TOTAL TRANSFERS	7,000	54,441	7,000	7,140	7,283	7,428	7,577
TOTAL COSTS	1,158,264	1,127,895	1,134,112	830,654	844,467	858,556	872,928
*Percentage Increase over prior year			-2.1%	-26.8%	1.7%	1.7%	1.7%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(80,782)	(78,885)	(124,163)	(45,046)	(45,947)	(46,866)	(47,803)
Administration Overhead Recovery	155,735	155,735	175,491	179,001	182,581	186,232	189,957
Other	(80,000)	(51,596)	(26,404)	0	0	0	0
TOTAL REVENUE	(5,047)	25,254	24,924	133,955	136,634	139,366	142,154
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	(22,352)	(22,356)	(23,146)	(19,263)	(19,592)	(19,928)	(20,271)
TAX REQ - CEN OK WEST	(24,450)	(24,476)	(25,370)	(21,114)	(21,475)	(21,843)	(22,219)
TAX REQ - KELOWNA	(787,644)	(787,379)	(784,367)	(652,790)	(663,951)	(675,335)	(686,948)
TAX REQ - PEACHLAND	(34,121)	(34,132)	(35,554)	(29,590)	(30,095)	(30,611)	(31,138)
TAX REQ - LAKE COUNTRY	(91,739)	(91,685)	(92,906)	(77,321)	(78,643)	(79,992)	(81,367)
TAX REQ - WEST KELOWNA	(192,911)	(193,121)	(197,693)	(164,530)	(167,343)	(170,213)	(173,139)
TOTAL REQUISITION	(1,153,217)	(1,153,149)	(1,159,036)	(964,609)	(981,101)	(997,922)	(1,015,082)
*Percentage increase over prior year Requisition			0.5%	-16.8%	1.7%	1.7%	1.7%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	3,000	2,673	0	0	0	0	0
Software	10,150	0	0	0	0	0	0
Vehicles/Bicycles	0	0	0	0	0	0	0
Building Renovations	0	0	0	0	0	0	0
Office Furniture	0	0	0	0	0	0	0
Orthophotos	0	0					
TOTAL EXPENDITURES	13,150	2,673	0	0	0	0	0
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(13,150)	(2,673)	0	0	0	0	0
Transfer From Capital Facilities Reserve	0	0	0	0	0	0	0
TOTAL FUNDING	(13,150)	(2,673)	0	0	0	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	13,975	13,975	18,421	25,559	32,891	40,420	48,152
Uses (transfer from)	(13,150)	(2,673)	0	0	0	0	0
Funding (transfer to)	7,000	7,000	7,000	7,140	7,283	7,428	7,577
Interest	8	119	138	192	247	303	361
Ending Balance	7,833	18,421	25,559	32,891	40,420	48,152	56,090
OPERATING RESERVE							
Beginning Balance	21,155	21,155	68,776	69,292	69,811	70,335	70,862
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	47,441	0	0	0	0	0
Interest	212	180	516	520	524	528	531
Ending Balance	21,367	68,776	69,292	69,811	70,335	70,862	71,394

121 - Ellison Heritage Community Centre							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	122,781	87,345	132,187	117,498	115,574	118,036	120,578
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	122,781	87,345	132,187	117,498	115,574	118,036	120,578
*Percentage Increase over prior year			7.7%	-11.1%	-1.6%	2.1%	2.2%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	40,000	40,000	35,000	0	0	0	0
Transfer to Operating Reserve Fund	9,891	30,809	0	0	0	0	0
TOTAL TRANSFERS	49,891	70,809	35,000	0	0	0	0
TOTAL COSTS	172,672	158,154	167,187	117,498	115,574	118,036	120,578
*Percentage Increase over prior year			-3.2%	-29.7%	-1.6%	2.1%	2.2%
FUNDING SOURCES (REVENUE)							
Operations	(48,836)	(48,815)	(8,940)	(11,702)	(12,477)	(13,266)	(13,569)
Administration Overhead Recovery	8,664	8,664	9,763	9,958	10,157	10,360	10,567
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
Other	(15,000)	(504)	(10,000)	0	0	0	0
TOTAL REVENUE	(55,172)	(40,655)	(9,177)	(1,744)	(2,320)	(2,906)	(3,002)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(20,000)	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ -LOCAL SERV AREA	(117,500)	(117,500)	(138,010)	(115,754)	(113,254)	(115,130)	(117,577)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(117,500)	(117,500)	(138,010)	(115,754)	(113,254)	(115,130)	(117,577)
*Percentage increase over prior year Requisition			17.5%	-16.1%	-2.2%	1.7%	2.1%
Surplus/(Deficit)*	0	(0)	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
STRUCTURE MAINTENANCE	50,750	32,771	51,500	0	56,650	77,250	0
SIGNAGE	32,806	32,758	0	0	0	0	0
HALL RENOVATION/EXPANSION	0	0	5,150	30,900	0	0	41,200
TOTAL EXPENDITURES	83,556	65,529	56,650	30,900	56,650	77,250	41,200
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(1,706)	(1,863)	(1,650)	(30,900)	(56,650)	(77,250)	(41,200)
Transfer From CWF Cap Fac Reserve	(81,850)	(63,666)	(55,000)	0	0	0	0
TOTAL FUNDING	(83,556)	(65,529)	(56,650)	(30,900)	(56,650)	(77,250)	(41,200)
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	61,683	61,683	62,208	62,674	63,144	63,618	64,095
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0		0	0	0	0
Interest	617	525	467	470	474	477	481
Ending Balance	62,300	62,208	62,674	63,144	63,618	64,095	64,576
FACILITIES RESERVE							
Beginning Balance	304,567	304,567	345,293	381,232	353,192	299,191	224,184
Uses (transfer from)	(1,706)	(1,863)	(1,650)	(30,900)	(56,650)	(77,250)	(41,200)
Funding (transfer to)	40,000	40,000	35,000	0	0	0	0
Interest	3,046	2,589	2,590	2,859	2,649	2,244	1,681
Ending Balance	345,907	345,293	381,232	353,192	299,191	224,184	184,666
OPERATING RESERVE							
Beginning Balance	27,705	27,705	58,750	39,191	39,485	39,781	40,079
Uses (transfer from)	0	0	(20,000)	0	0	0	0
Funding (transfer to)	9,891	30,809	0	0	0	0	0
Interest	277	236	441	294	296	298	301
Ending Balance	37,873	58,750	39,191	39,485	39,781	40,079	40,380

123 - Joe Rich Community Hall							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	65,182	44,307	60,215	51,404	52,643	53,924	55,244
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	65,182	44,307	60,215	51,404	52,643	53,924	55,244
*Percentage Increase over prior year			-7.6%	-14.6%	2.4%	2.4%	2.4%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	8,000	8,000	9,000	10,000	1,052	801	528
Transfer to Operating Reserve Fund	0	5,902	2,819	0	0	0	0
TOTAL TRANSFERS	8,000	13,902	11,819	10,000	1,052	801	528
TOTAL COSTS	73,182	58,210	72,034	61,404	53,695	54,725	55,772
*Percentage Increase over prior year			-1.6%	-14.8%	-12.6%	1.9%	1.9%
FUNDING SOURCES (REVENUE)							
Operations	(5,510)	(5,510)	0	0	0	0	0
Administration Overhead Recovery	5,152	5,152	5,806	5,922	6,041	6,161	6,285
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
Other	(15,000)	0	(10,000)				
TOTAL REVENUE	(15,358)	(358)	(4,194)	5,922	6,041	6,161	6,285
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	(28)	(4,000)	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ -LOCAL SERV AREA	(57,824)	(57,824)	(63,840)	(67,326)	(59,735)	(60,886)	(62,056)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(57,824)	(57,824)	(63,840)	(67,326)	(59,735)	(60,886)	(62,056)
*Percentage increase over prior year Requisition			10.4%	5.5%	-11.3%	1.9%	1.9%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
STRUCTURE MAINTENANCE	0	0	0	0	77,250	0	0
SIGNAGE	72,500	72,468	0	0	0	0	0
HALL RENOVATION/EXPANSION	65,975	18,585	7,725	20,600	0	0	0
TOTAL EXPENDITURES	138,475	91,053	7,725	20,600	77,250	0	0
FUNDING SOURCES							
Donations	(41,200)	(42,000)	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(2,075)	(1,346)	(225)	(600)	(17,250)	0	0
Transfer From CWF Cap Fac Reserve	(95,200)	(47,707)	(7,500)	(20,000)	(60,000)	0	0
TOTAL FUNDING	(138,475)	(91,053)	(7,725)	(20,600)	(77,250)	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	0	0	0	0	0	0	0
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0		0	0	0	0
Interest	0	0	0	0	0	0	0
Ending Balance	0	0	0	0	0	0	0
FACILITIES RESERVE							
Beginning Balance	29,727	29,727	36,634	45,684	55,426	39,644	40,742
Uses (transfer from)	(2,075)	(1,346)	(225)	(600)	(17,250)	0	0
Funding (transfer to)	8,000	8,000	9,000	10,000	1,052	801	528
Interest	297	253	275	343	416	297	306
Ending Balance	35,949	36,634	45,684	55,426	39,644	40,742	41,576
OPERATING RESERVE							
Beginning Balance	1,012	1,012	6,923	5,794	5,837	5,881	5,925
Uses (transfer from)	0	0	(4,000)	0	0	0	0
Funding (transfer to)	0	5,902	2,819	0	0	0	0
Interest	0	9	52	43	44	44	44
Ending Balance	1,012	6,923	5,794	5,837	5,881	5,925	5,970

124 - Westside Municipal Recreation							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	0	0	0	0	0	0	0
Transfer to District of West Kelowna	36,060	36,055	36,060	36,781	37,517	38,267	39,033
TOTAL OPERATING COSTS	36,060	36,055	36,060	36,781	37,517	38,267	39,033
*Percentage Increase over prior year			0.0%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
TOTAL TRANSFERS	0	0	0	0	0	0	0
TOTAL COSTS	36,060	36,055	36,060	36,781	37,517	38,267	39,033
*Percentage Increase over prior year			0.0%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	0	0	0	0	0	0	0
Administration Overhead Recovery	0	0	0	0	0	0	0
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	0	0	0	0
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ -LOCAL SERV AREA	(36,060)	(36,055)	(36,060)	(36,781)	(37,517)	(38,267)	(39,033)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(36,060)	(36,055)	(36,060)	(36,781)	(37,517)	(38,267)	(39,033)
*Percentage increase over prior year Requisition			0.0%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0



125 - Johnson Bentley Memorial Aquatic Centre							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>OPERATING COSTS</u>							
Operations	0	0	0	0	0	0	0
Transfer to District of West Kelowna	14,818	14,814	14,818	15,114	15,417	15,725	16,039
<b>TOTAL OPERATING COSTS</b>	<b>14,818</b>	<b>14,814</b>	<b>14,818</b>	<b>15,114</b>	<b>15,417</b>	<b>15,725</b>	<b>16,039</b>
*Percentage Increase over prior year			0.0%	2.0%	2.0%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COSTS</b>	<b>14,818</b>	<b>14,814</b>	<b>14,818</b>	<b>15,114</b>	<b>15,417</b>	<b>15,725</b>	<b>16,039</b>
*Percentage Increase over prior year			0.0%	2.0%	2.0%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	0	0	0	0	0	0	0
Administration Overhead Recovery	0	0	0	0	0	0	0
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ -LOCAL SERV AREA	(14,818)	(14,814)	(14,818)	(15,114)	(15,417)	(15,725)	(16,039)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>(14,818)</b>	<b>(14,814)</b>	<b>(14,818)</b>	<b>(15,114)</b>	<b>(15,417)</b>	<b>(15,725)</b>	<b>(16,039)</b>
*Percentage increase over prior year Requisition			0.0%	2.0%	2.0%	2.0%	2.0%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

126 - Killiney Community Hall							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>OPERATING COSTS</b>							
Operations	23,358	22,967	23,123	23,162	23,202	23,244	23,286
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>23,358</b>	<b>22,967</b>	<b>23,123</b>	<b>23,162</b>	<b>23,202</b>	<b>23,244</b>	<b>23,286</b>
*Percentage Increase over prior year			-1.0%	0.2%	0.2%	0.2%	0.2%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	391	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>391</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COSTS</b>	<b>23,358</b>	<b>23,358</b>	<b>23,123</b>	<b>23,162</b>	<b>23,202</b>	<b>23,244</b>	<b>23,286</b>
*Percentage Increase over prior year			-1.0%	0.2%	0.2%	0.2%	0.2%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	(33)	(33)	0	0	0	0	0
Administration Overhead Recovery	2,007	2,007	2,262	2,307	2,353	2,400	2,448
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>1,974</b>	<b>1,974</b>	<b>2,262</b>	<b>2,307</b>	<b>2,353</b>	<b>2,400</b>	<b>2,448</b>
<b>TRANSFERS FROM RESERVE</b>							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ -LOCAL SERV AREA	(25,332)	(25,332)	(25,385)	(25,469)	(25,556)	(25,644)	(25,735)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>(25,332)</b>	<b>(25,332)</b>	<b>(25,385)</b>	<b>(25,469)</b>	<b>(25,556)</b>	<b>(25,644)</b>	<b>(25,735)</b>
*Percentage increase over prior year Requisition			0.2%	0.3%	0.3%	0.3%	0.4%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESERVES</b>							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>OPERATING RESERVE</b>							
Beginning Balance	0	0	391	394	397	400	403
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	391	0	0	0	0	0
Interest	0	0	3	3	3	3	3
<b>Ending Balance</b>	<b>0</b>	<b>391</b>	<b>394</b>	<b>397</b>	<b>400</b>	<b>403</b>	<b>406</b>

131 - Winfield Recreation Centre							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	0	0	0	0	0	0	0
Transfer to District of Lake Country	55,000	55,000	55,000	55,000	55,000	55,000	55,000
TOTAL OPERATING COSTS	55,000	55,000	55,000	55,000	55,000	55,000	55,000
*Percentage Increase over prior year			0.0%	0.0%	0.0%	0.0%	0.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
TOTAL TRANSFERS	0	0	0	0	0	0	0
TOTAL COSTS	55,000	55,000	55,000	55,000	55,000	55,000	55,000
*Percentage Increase over prior year			0.0%	0.0%	0.0%	0.0%	0.0%
FUNDING SOURCES (REVENUE)							
Operations	0	0	0	0	0	0	0
Administration Overhead Recovery	0	0	0	0	0	0	0
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	0	0	0	0
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
*Percentage increase over prior year Requisition			0.0%	0.0%	0.0%	0.0%	0.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
Check	-	-	-	-	-	-	-

142 - Regional Parks							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	4,297,197	3,862,315	4,603,013	4,552,132	5,511,924	5,612,993	5,742,733
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	4,297,197	3,862,315	4,603,013	4,552,132	5,511,924	5,612,993	5,742,733
*Percentage Increase over prior year			7.1%	-1.1%	21.1%	1.8%	2.3%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	145,262	145,262	145,262	147,441	149,652	151,897	153,000
Transfer to Capital Facilities Reserve	4,111,416	4,111,416	3,850,000	4,235,684	4,299,219	4,363,707	4,429,163
Transfer to Operating Reserve Fund	138,000	504,412	150,000	0	0	0	0
Transfer to Peachland	12,000	12,000	12,000	12,000	12,000	12,000	12,000
TOTAL TRANSFERS	4,406,678	4,773,090	4,157,262	4,395,125	4,460,871	4,527,604	4,594,163
TOTAL COSTS	8,703,875	8,635,405	8,760,275	8,947,257	9,972,795	10,140,597	10,336,896
*Percentage Increase over prior year			0.6%	2.1%	11.5%	1.7%	1.9%
FUNDING SOURCES (REVENUE)							
Operations	(924,783)	(951,694)	(460,313)	(473,369)	(423,963)	(427,392)	(430,855)
Administration Overhead Recovery	637,100	637,100	717,922	732,281	746,926	761,865	777,102
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
Other	(190,183)	(95,312)	(187,000)	0	0	0	0
TOTAL REVENUE	(477,866)	(409,906)	70,609	258,912	322,963	334,473	346,247
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(375,000)	0	0	0	0
TAX REQ -CEN OK EAST	(159,440)	(159,467)	(168,862)	(183,845)	(205,604)	(209,185)	(213,340)
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(174,405)	(174,600)	(185,090)	(201,512)	(225,362)	(229,287)	(233,842)
TAX REQ - KELOWNA	(5,618,342)	(5,616,314)	(5,722,445)	(6,230,193)	(6,967,563)	(7,088,911)	(7,229,722)
TAX REQ - PEACHLAND	(243,386)	(243,479)	(259,386)	(282,401)	(315,825)	(321,325)	(327,708)
TAX REQ - LAKE COUNTRY	(654,380)	(654,025)	(677,807)	(737,949)	(825,288)	(839,662)	(856,340)
TAX REQ - WEST KELOWNA	(1,376,056)	(1,377,613)	(1,442,294)	(1,570,268)	(1,756,116)	(1,786,701)	(1,822,191)
TOTAL REQUISITION	(8,226,009)	(8,225,498)	(8,455,884)	(9,206,168)	(10,295,758)	(10,475,070)	(10,683,143)
*Percentage increase over prior year Requisition			2.8%	8.9%	11.8%	1.7%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Buildings	329,875	246,468	522,725	310,125	77,250	154,500	0
Building Improvements	390,245	102,200	601,800	247,850	175,100	123,600	199,725
Land	7,026,003	3,199,994	3,853,848	877,560	877,560	877,560	877,560
Land Improvement/Parks Infrastructure	2,324,915	1,177,417	1,742,733	1,930,500	1,776,300	1,482,750	1,081,500
Machinery and Equipment	75,300	37,017	169,195	130,592	93,194	140,391	20,600
Vehicles	172,878	136,439	278,281	0	0	0	0
Transfer to Parkland Reserve - Regional	450,000	517,942	0	0	0	0	0
TOTAL EXPENDITURES	10,769,216	5,417,477	7,168,582	3,496,627	2,999,404	2,778,801	2,179,385
FUNDING SOURCES							
Donations	(25,000)	(7,422)	(50,000)	(15,450)	(15,450)	(15,450)	(15,450)
Proceeds of Sale	(450,000)	(545,736)	0	0	0	0	0
Canada / BC Infrastructure / Federal Government Grant	(357,484)	(218,381)	(514,917)	0	0	0	0
Transfer From Parks Reserve Parkland Fund	(1,205,895)	(1,205,895)	0	0	0	0	0
Transfer From Equipment Replacement Fund	(213,178)	(171,682)	(372,852)	(130,592)	(93,194)	(140,391)	(20,600)
Transfer From Capital Facilities Reserve	(8,517,659)	(3,268,361)	(6,230,813)	(3,350,585)	(2,890,760)	(2,622,960)	(2,143,335)
TOTAL FUNDING	(10,769,216)	(5,417,477)	(7,168,582)	(3,496,627)	(2,999,404)	(2,778,801)	(2,179,385)
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	331,490	331,490	307,887	82,607	100,075	157,284	169,969
Uses (transfer from)	(213,178)	(171,682)	(372,852)	(130,592)	(93,194)	(140,391)	(20,600)
Funding (transfer to)	145,262	145,262	145,262	147,441	149,652	151,897	153,000
Interest	474	2,817	2,309	620	751	1,180	1,275
Ending Balance	264,048	307,887	82,607	100,075	157,284	169,969	303,644
FACILITIES RESERVE							
Beginning Balance	7,734,184	7,734,184	8,642,980	6,326,989	7,259,540	8,722,446	10,528,611
Uses (transfer from)	(8,517,659)	(3,268,361)	(6,230,813)	(3,350,585)	(2,890,760)	(2,622,960)	(2,143,335)
Funding (transfer to)	4,111,416	4,111,416	3,850,000	4,235,684	4,299,219	4,363,707	4,429,163
Interest	33,279	65,741	64,822	47,452	54,447	65,418	78,965
Ending Balance	3,361,220	8,642,980	6,326,989	7,259,540	8,722,446	10,528,611	12,893,403
OPERATING RESERVE							
Beginning Balance	213,786	213,786	720,015	500,415	504,168	507,949	511,759
Uses (transfer from)	0	0	(375,000)	0	0	0	0
Funding (transfer to)	138,000	504,412	150,000	0	0	0	0
Interest	2,138	1,817	5,400	3,753	3,781	3,810	3,838
Ending Balance	353,924	720,015	500,415	504,168	507,949	511,759	515,597
PARK LAND RESERVE							
Beginning Balance	1,307,068	1,307,068	630,225	634,952	639,714	644,512	649,346
Uses (transfer from)	(1,205,895)	(1,205,895)	0	0	0	0	0
Funding (transfer to)	450,000	517,942	0	0	0	0	0
Interest	1,012	11,110	4,727	4,762	4,798	4,834	4,870
Ending Balance	552,185	630,225	634,952	639,714	644,512	649,346	654,216
PARKS LEGACY RESERVE							
Beginning Balance	27,488	27,488	27,721	27,929	28,138	28,349	28,562
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	275	233	208	209	211	213	214
Ending Balance	27,763	27,721	27,929	28,138	28,349	28,562	28,776

143 - Westside Community Parks							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>OPERATING COSTS</u>							
Operations	213,474	178,161	219,254	215,345	213,100	218,521	224,120
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>213,474</b>	<b>178,161</b>	<b>219,254</b>	<b>215,345</b>	<b>213,100</b>	<b>218,521</b>	<b>224,120</b>
*Percentage Increase over prior year			2.7%	-1.8%	-1.0%	2.5%	2.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	26,000	26,000	26,000	0	0	0	0
Transfer to Operating Reserve Fund	0	19,384	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>26,000</b>	<b>45,384</b>	<b>26,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COSTS</b>	<b>239,474</b>	<b>223,545</b>	<b>245,254</b>	<b>215,345</b>	<b>213,100</b>	<b>218,521</b>	<b>224,120</b>
*Percentage Increase over prior year			2.4%	-12.2%	-1.0%	2.5%	2.6%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(24,234)	(24,234)	0	0	0	0	0
Administration Overhead Recovery	30,565	30,565	34,443	35,131	35,834	36,551	37,282
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
Other	(16,000)	(70)	(10,000)				
<b>TOTAL REVENUE</b>	<b>(9,669)</b>	<b>6,261</b>	<b>24,443</b>	<b>35,131</b>	<b>35,834</b>	<b>36,551</b>	<b>37,282</b>
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	0	0	(15,000)	0	0	0	0
TAX REQ -CEN OK EAST	(229,805)	(229,805)	(254,697)	(250,476)	(248,934)	(255,071)	(261,402)
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>(229,805)</b>	<b>(229,805)</b>	<b>(254,697)</b>	<b>(250,476)</b>	<b>(248,934)</b>	<b>(255,071)</b>	<b>(261,402)</b>
*Percentage increase over prior year Requisition			10.8%	-1.7%	-0.6%	2.5%	2.5%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>EXPENDITURES</u>							
Trail	92,850	12,358	62,400	0	0	0	0
Restoration	15,225	2,537	15,450	0	0	0	46,350
Park Amenities	0	0	144,200	283,250	77,250	50,750	0
Playground	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>108,075</b>	<b>14,895</b>	<b>222,050</b>	<b>283,250</b>	<b>77,250</b>	<b>50,750</b>	<b>46,350</b>
<u>FUNDING SOURCES</u>							
Donations	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(4,275)	(220)	(7,050)	(233,250)	(27,250)	(20,750)	(46,350)
Transfer From CWF Cap Fac Reserve	(103,800)	(14,675)	(215,000)	(50,000)	(50,000)	(30,000)	0
<b>TOTAL FUNDING</b>	<b>(108,075)</b>	<b>(14,895)</b>	<b>(222,050)</b>	<b>(283,250)</b>	<b>(77,250)</b>	<b>(50,750)</b>	<b>(46,350)</b>
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	47,379	47,379	47,782	48,140	48,501	48,865	49,232
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	474	403	358	361	364	366	369
<b>Ending Balance</b>	<b>47,853</b>	<b>47,782</b>	<b>48,140</b>	<b>48,501</b>	<b>48,865</b>	<b>49,232</b>	<b>49,601</b>
FACILITIES RESERVE							
Beginning Balance	293,066	293,066	321,337	342,697	112,017	85,607	65,499
Uses (transfer from)	(4,275)	(220)	(7,050)	(233,250)	(27,250)	(20,750)	(46,350)
Funding (transfer to)	26,000	26,000	26,000	0	0	0	0
Interest	3,148	2,491	2,410	2,570	840	642	491
<b>Ending Balance</b>	<b>317,939</b>	<b>321,337</b>	<b>342,697</b>	<b>112,017</b>	<b>85,607</b>	<b>65,499</b>	<b>19,641</b>
OPERATING RESERVE							
Beginning Balance	0	0	19,384	4,529	4,563	4,598	4,632
Uses (transfer from)	0	0	(15,000)	0	0	0	0
Funding (transfer to)	0	19,384	0	0	0	0	0
Interest	0	0	145	34	34	34	35
<b>Ending Balance</b>	<b>0</b>	<b>19,384</b>	<b>4,529</b>	<b>4,563</b>	<b>4,598</b>	<b>4,632</b>	<b>4,667</b>
PARK LAND RESERVE							
Beginning Balance	178,707	178,707	180,226	181,578	182,940	184,312	185,694
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	1,787	1,519	1,352	1,362	1,372	1,382	1,393
<b>Ending Balance</b>	<b>180,494</b>	<b>180,226</b>	<b>181,578</b>	<b>182,940</b>	<b>184,312</b>	<b>185,694</b>	<b>187,087</b>



144 - Eastside Community Parks							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	106,023	97,586	110,246	107,577	109,835	112,156	114,537
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	106,023	97,586	110,246	107,577	109,835	112,156	114,537
*Percentage Increase over prior year			4.0%	-2.4%	2.1%	2.1%	2.1%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	12,000	12,000	12,000	0	0	0	0
Transfer to Operating Reserve Fund	0	2,943	0	0	0	0	0
TOTAL TRANSFERS	12,000	14,943	12,000	0	0	0	0
TOTAL COSTS	118,023	112,529	122,246	107,577	109,835	112,156	114,537
*Percentage Increase over prior year			3.6%	-12.0%	2.1%	2.1%	2.1%
FUNDING SOURCES (REVENUE)							
Operations	(9,061)	(9,061)	0	0	0	0	0
Administration Overhead Recovery	15,558	15,558	17,531	17,882	18,239	18,604	18,976
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
Other	(5,500)	(6)	(5,000)	0	0	0	0
TOTAL REVENUE	997	6,491	12,531	17,882	18,239	18,604	18,976
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	(119,020)	(119,020)	(134,777)	(125,459)	(128,074)	(130,760)	(133,513)
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(119,020)	(119,020)	(134,777)	(125,459)	(128,074)	(130,760)	(133,513)
*Percentage increase over prior year Requisition			13.2%	-6.9%	2.1%	2.1%	2.1%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Trail	46,985	38,077	0	0	0	0	0
Restoration	0	0	0	0	0	0	0
Park Amenities	0	0	15,450	87,550	15,450	87,550	25,750
Playground	0	0	0	0	0	0	0
TOTAL EXPENDITURES	46,985	38,077	15,450	87,550	15,450	87,550	25,750
FUNDING SOURCES							
Donations	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(21,610)	(17,970)	(450)	(72,550)	(5,450)	(47,550)	(25,750)
Transfer From CWF Cap Fac Reserve	(25,375)	(20,107)	(15,000)	(15,000)	(10,000)	(40,000)	0
TOTAL FUNDING	(46,985)	(38,077)	(15,450)	(87,550)	(15,450)	(87,550)	(25,750)
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	51,808	51,808	52,248	52,640	53,035	53,432	53,833
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	518	440	392	395	398	401	404
Ending Balance	52,326	52,248	52,640	53,035	53,432	53,833	54,237
FACILITIES RESERVE							
Beginning Balance	150,293	150,293	145,600	158,242	86,879	82,080	35,146
Uses (transfer from)	(21,610)	(17,970)	(450)	(72,550)	(5,450)	(47,550)	(25,750)
Funding (transfer to)	12,000	12,000	12,000	0	0	0	0
Interest	3,360	1,277	1,092	1,187	652	616	264
Ending Balance	144,043	145,600	158,242	86,879	82,080	35,146	9,660
OPERATING RESERVE							
Beginning Balance	0	0	2,943	2,965	2,987	3,010	3,032
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	2,943	0	0	0	0	0
Interest	0	0	22	22	22	23	23
Ending Balance	0	2,943	2,965	2,987	3,010	3,032	3,055
PARK LAND RESERVE							
Beginning Balance	64,575	64,575	65,124	65,612	66,105	66,600	67,100
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	646	549	488	492	496	500	503
Ending Balance	65,221	65,124	65,612	66,105	66,600	67,100	67,603



171 - Okanagan Regional Library							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>OPERATING COSTS</u>							
Operations	0	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
*Percentage Increase over prior year			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	1	0	0	0	0	0
Transfer to Library Board	315,478	315,478	316,605	322,937	329,396	335,984	342,703
<b>TOTAL TRANSFERS</b>	<b>315,478</b>	<b>315,479</b>	<b>316,605</b>	<b>322,937</b>	<b>329,396</b>	<b>335,984</b>	<b>342,703</b>
<b>TOTAL COSTS</b>	<b>315,478</b>	<b>315,479</b>	<b>316,605</b>	<b>322,937</b>	<b>329,396</b>	<b>335,984</b>	<b>342,703</b>
*Percentage Increase over prior year			0.4%	2.0%	2.0%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Office Rentals	0	0	0	0	0	0	0
Administration Overhead Recovery	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Other	0	(0)	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<u>TRANSFERS FROM RESERVE</u>							
From Grants or Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	(153,622)	(153,622)	(153,776)	(156,804)	(159,892)	(163,042)	(166,255)
TAX REQ - CEN OK WEST	(166,856)	(166,857)	(167,829)	(171,133)	(174,504)	(177,942)	(181,449)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>(320,478)</b>	<b>(320,479)</b>	<b>(321,605)</b>	<b>(327,937)</b>	<b>(334,396)</b>	<b>(340,984)</b>	<b>(347,703)</b>
*Percentage increase over prior year Requisition			0.4%	2.0%	2.0%	2.0%	2.0%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	3,279	3,279	3,307	3,332	3,357	3,382	3,407
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	33	28	25	25	25	25	26
<b>Ending Balance</b>	<b>3,312</b>	<b>3,307</b>	<b>3,332</b>	<b>3,357</b>	<b>3,382</b>	<b>3,407</b>	<b>3,433</b>
OPERATING RESERVE							
Beginning Balance	0	0	1	1	1	1	1
Uses (transfer from)	0	1	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0
<b>Ending Balance</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

188 - Regional Library Debt							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
M.F.A. INTEREST	130,500	130,500	290,100	290,100	290,100	290,100	290,100
M.F.A. PRINCIPAL	151,118	151,118	151,118	293,314	293,314	293,314	293,314
TOTAL OPERATING COSTS	281,618	281,618	441,218	583,414	583,414	583,414	583,414
*Percentage Increase over prior year			56.7%	32.2%	0.0%	0.0%	0.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
Transfer to Library Board	0	0	0	0	0	0	0
TOTAL TRANSFERS	0	0	0	0	0	0	0
TOTAL COSTS	281,618	281,618	441,218	583,414	583,414	583,414	583,414
*Percentage Increase over prior year			56.7%	32.2%	0.0%	0.0%	0.0%
FUNDING SOURCES (REVENUE)							
Operations	(281,618)	(281,618)	(441,218)	(583,414)	(583,414)	(583,414)	(583,414)
Administration Overhead Recovery	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL REVENUE	(281,618)	(281,618)	(441,218)	(583,414)	(583,414)	(583,414)	(583,414)
TRANSFERS FROM RESERVE							
From Grants or Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	0	0
Check	-	-	-	-	-	-	-

189 - Fiscal - Member Municipal							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>OPERATING COSTS</u>							
M.F.A. INTEREST	4,773,357	4,773,375	4,971,889	4,740,863	4,522,397	4,278,434	3,918,644
M.F.A. PRINCIPAL	7,723,113	7,723,110	7,574,489	7,881,032	7,737,009	7,408,858	6,295,781
<b>TOTAL OPERATING COSTS</b>	<b>12,496,470</b>	<b>12,496,485</b>	<b>12,546,378</b>	<b>12,621,896</b>	<b>12,259,406</b>	<b>11,687,292</b>	<b>10,214,425</b>
*Percentage Increase over prior year			0.4%	0.6%	-2.9%	-4.7%	-12.6%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
Transfer to Library Board	0	0	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COSTS</b>	<b>12,496,470</b>	<b>12,496,485</b>	<b>12,546,378</b>	<b>12,621,896</b>	<b>12,259,406</b>	<b>11,687,292</b>	<b>10,214,425</b>
*Percentage Increase over prior year			0.4%	0.6%	-2.9%	-4.7%	-12.6%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	0	0	0	0	0	0	0
Administration Overhead Recovery	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>TRANSFERS FROM RESERVE</u>							
From Grants or Operating Reserve Fund	0	0	0	0	0	0	0
M.F.A. - KELOWNA	(9,672,099)	(9,671,900)	(9,576,748)	(9,366,564)	(9,364,262)	(9,177,315)	(7,914,367)
M.F.A. - PEACHLAND	(326,042)	(326,043)	(573,036)	(791,651)	(652,447)	(652,447)	(652,447)
M.F.A. - LAKE COUNTRY	(1,148,676)	(1,148,673)	(1,192,214)	(1,345,486)	(1,205,813)	(874,028)	(874,028)
M.F.A. - WEST KELOWNA	(1,349,653)	(1,339,120)	(1,204,380)	(1,118,195)	(1,036,885)	(983,502)	(773,583)
<b>TOTAL REQUISITION</b>	<b>(12,496,470)</b>	<b>(12,485,736)</b>	<b>(12,546,378)</b>	<b>(12,621,896)</b>	<b>(12,259,406)</b>	<b>(11,687,292)</b>	<b>(10,214,425)</b>
*Percentage increase over prior year Requisition			0.4%	0.6%	-2.9%	-4.7%	-12.6%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>10,749</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

197 - Joe Rich Water system							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>OPERATING COSTS</b>							
Operations	14,110	5,218	13,970	14,250	14,535	14,825	15,121
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>14,110</b>	<b>5,218</b>	<b>13,970</b>	<b>14,250</b>	<b>14,535</b>	<b>14,825</b>	<b>15,121</b>
*Percentage Increase over prior year			-1.0%	2.0%	2.0%	2.0%	2.0%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	5,000	5,000	5,000	5,100	5,202	5,306	5,412
Transfer to Operating Reserve Fund	0	0	2,000	2,040	2,081	2,122	2,165
<b>TOTAL TRANSFERS</b>	<b>5,000</b>	<b>5,000</b>	<b>7,000</b>	<b>7,140</b>	<b>7,283</b>	<b>7,428</b>	<b>7,577</b>
<b>TOTAL COSTS</b>	<b>19,110</b>	<b>10,218</b>	<b>20,970</b>	<b>21,390</b>	<b>21,818</b>	<b>22,254</b>	<b>22,698</b>
*Percentage Increase over prior year			9.7%	2.0%	2.0%	2.0%	2.0%
<b>FUNDING SOURCES (REVENUE)</b>							
TRANSFER FROM JOE RICH FIRE	(6,370)	(3,406)	(6,990)	(7,130)	(7,272)	(7,418)	(7,566)
TRANSFER FROM JOE RICH HALL	(6,370)	(3,406)	(6,990)	(7,130)	(7,273)	(7,418)	(7,566)
TRANSFER FROM PARKS	(6,370)	(3,406)	(6,990)	(7,130)	(7,272)	(7,418)	(7,566)
<b>TOTAL REVENUE</b>	<b>(19,110)</b>	<b>(10,218)</b>	<b>(20,970)</b>	<b>(21,390)</b>	<b>(21,818)</b>	<b>(22,254)</b>	<b>(22,698)</b>
<b>TRANSFERS FROM RESERVE</b>							
From Grants or Operating Reserve Fund	0	0	0	0	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>EQUIPMENT RESERVE</b>							
Beginning Balance	15,198	15,198	20,327	25,479	30,771	36,203	41,781
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	5,000	5,000	5,000	5,100	5,202	5,306	5,412
Interest	0	129	152	191	231	272	313
<b>Ending Balance</b>	<b>20,198</b>	<b>20,327</b>	<b>25,479</b>	<b>30,771</b>	<b>36,203</b>	<b>41,781</b>	<b>47,506</b>
<b>FACILITIES RESERVE</b>							
Beginning Balance	0	0	0	0	0	0	0
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0
<b>Ending Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	0	0	0	2,000	4,055	6,166	8,335
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	2,000	2,040	2,081	2,122	2,165
Interest	0	0	0	15	30	46	63
<b>Ending Balance</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>4,055</b>	<b>6,166</b>	<b>8,335</b>	<b>10,562</b>

301 - Killiney Beach Water System							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>OPERATING COSTS</u>							
Operations	187,774	192,149	251,222	210,992	215,212	220,516	223,908
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	187,774	192,149	251,222	210,992	215,212	220,516	223,908
*Percentage Increase over prior year			33.8%	-16.0%	2.0%	2.5%	1.5%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	252,782	252,782	232,626	241,063	245,884	249,802	255,817
Transfer to Operating Reserve Fund	0	37,708	0	0	0	0	0
TOTAL TRANSFERS	252,782	290,490	232,626	241,063	245,884	249,802	255,817
TOTAL COSTS	440,556	482,639	483,848	452,055	461,096	470,318	479,724
*Percentage Increase over prior year			9.8%	-6.6%	2.0%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(476,608)	(497,487)	(482,569)	(492,570)	(502,422)	(512,470)	(522,720)
Administration Overhead Recovery	28,917	28,917	32,586	33,238	33,902	34,581	35,272
Engineering Administration Overhead Recovery	7,135	7,135	7,135	7,278	7,423	7,572	7,723
Utilities / Fuel Rebates	0	(19,846)	0	0	0	0	0
Other	0	(1,358)	(41,000)	0	0	0	0
TOTAL REVENUE	(440,556)	(482,639)	(483,848)	(452,055)	(461,096)	(470,318)	(479,724)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	0	0	0	0	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	(0)	(0)	(0)	(0)
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>EXPENDITURES</u>							
EQUIPMENT & IMPROVEMENTS	18,540	4,572	29,355	15,450	15,450	15,450	15,450
METERING PROGRAM	5,300	3,373	0	0	0	0	0
NEW METERS FOR WATER PROGRAM	500	3,351	0	0	0	0	0
EQUIPMENT / SCADA	4,000	0	0	0	0	0	0
DISTRIBUTION SYSTEM	42,878	1,092	491,359	3,500,000	0	0	0
UV DISINFECTION SYSTEM	0	0	0	0	0	0	0
ENGINEERING & DESIGN COSTS	51,500	12,968	50,000				
TOTAL EXPENDITURES	122,718	25,356	570,714	3,515,450	15,450	15,450	15,450
<u>FUNDING SOURCES</u>							
Canada / BC Infrastructure Grant	0	(12)	0	0	0	0	0
Internal Transfer and Other Grants	0	0	(40,000)	(3,500,000)	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(22,540)	(4,572)	(13,905)	0	0	0	0
Transfer From Capital Facilities Reserve	(66,995)	(20,772)	(516,809)	(15,450)	(15,450)	(15,450)	(15,450)
Transfer from CWF Cap Fac Res	(33,183)						
TOTAL FUNDING	(122,718)	(25,356)	(570,714)	(3,515,450)	(15,450)	(15,450)	(15,450)
SURPLUS / DEFICIT	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	520,698	520,698	520,552	510,551	514,380	518,238	522,125
Uses (transfer from)	(22,540)	(4,572)	(13,905)	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	4,982	4,426	3,904	3,829	3,858	3,887	3,916
Ending Balance	503,140	520,552	510,551	514,380	518,238	522,125	526,041
FACILITIES RESERVE							
Beginning Balance	623,344	623,344	860,653	582,925	812,909	1,049,441	1,291,663
Uses (transfer from)	(66,995)	(20,772)	(516,809)	(15,450)	(15,450)	(15,450)	(15,450)
Funding (transfer to)	252,782	252,782	232,626	241,063	245,884	249,802	255,817
Interest	5,563	5,299	6,455	4,372	6,097	7,871	9,687
Ending Balance	814,694	860,653	582,925	812,909	1,049,441	1,291,663	1,541,717
OPERATING RESERVE							
Beginning Balance	0	0	37,708	37,991	38,276	38,563	38,852
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	37,708	0	0	0	0	0
Interest	0	0	283	285	287	289	291
Ending Balance	0	37,708	37,991	38,276	38,563	38,852	39,143

303 - Falcon Ridge Water System							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	217,423	70,545	76,703	85,880	87,403	88,959	84,504
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	217,423	70,545	76,703	85,880	87,403	88,959	84,504
*Percentage Increase over prior year			-64.7%	12.0%	1.8%	1.8%	-5.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	8,637	8,637	8,810	8,986	9,166	9,349	9,536
Transfer to Operating Reserve Fund	0	18,127	0	0	0	0	0
TOTAL TRANSFERS	8,637	26,764	8,810	8,986	9,166	9,349	9,536
TOTAL COSTS	226,060	97,309	85,513	94,866	96,569	98,308	94,040
*Percentage Increase over prior year			-62.2%	10.9%	1.8%	1.8%	-4.3%
FUNDING SOURCES (REVENUE)							
Operations	(89,005)	(110,254)	(88,786)	(109,414)	(111,407)	(113,443)	(109,478)
Administration Overhead Recovery	10,383	10,383	11,700	11,934	12,173	12,416	12,664
Engineering Administration Overhead Recovery	2,562	2,562	2,562	2,613	2,666	2,719	2,773
Other	(150,000)						
TOTAL REVENUE	(226,060)	(97,309)	(74,524)	(94,866)	(96,569)	(98,308)	(94,040)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund		0	(10,989)	0	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	(0)	(0)
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
EQUIPMENT & IMPROVEMENTS	36,200	18,140	15,450	0	20,180	13,860	0
METERING PROGRAM	2,650	3,560	0	0	0	0	0
NEW METERS FOR WATER PROGRAM	0	58	0	0	0	0	0
DISTRIBUTION SYSTEM	0	9,382	192,130	0	0	0	0
RESERVOIRS	0	0	0	0	0	0	0
TOTAL EXPENDITURES	38,850	31,140	207,580	0	20,180	13,860	0
FUNDING SOURCES							
Property Owners Contribution	0	0		0	0	0	0
Debt Proceeds	0	0	(170,000)	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(8,850)	(14,027)	(9,693)	0	(20,180)	(13,860)	0
Transfer from CWF Cap Fac Res	(30,000)	(17,113)	(27,887)				
TOTAL FUNDING	(38,850)	(31,140)	(207,580)	0	(20,180)	(13,860)	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	30	30	30	30	30	31	31
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0
Ending Balance	30	30	30	30	31	31	31
FACILITIES RESERVE							
Beginning Balance	12,768	12,768	7,487	6,660	15,696	4,800	325
Uses (transfer from)	(8,850)	(14,027)	(9,693)	0	(20,180)	(13,860)	0
Funding (transfer to)	8,637	8,637	8,810	8,986	9,166	9,349	9,536
Interest	0	109	56	50	118	36	2
Ending Balance	12,555	7,487	6,660	15,696	4,800	325	9,864
OPERATING RESERVE							
Beginning Balance	0	0	18,127	7,274	7,329	7,384	7,439
Uses (transfer from)	0	0	(10,989)	0	0	0	0
Funding (transfer to)	0	18,127	0	0	0	0	0
Interest	0	0	136	55	55	55	56
Ending Balance	0	18,127	7,274	7,329	7,384	7,439	7,495



305 - Sunset Ranch Water System							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	131,629	113,685	163,803	158,184	161,471	175,827	168,254
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	131,629	113,685	163,803	158,184	161,471	175,827	168,254
*Percentage Increase over prior year			24.4%	-3.4%	2.1%	8.9%	-4.3%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	105,754	105,754	107,869	85,000	85,000	85,000	85,000
Transfer to Operating Reserve Fund	0	57,786	4,324	14,324	14,324	14,324	14,324
TOTAL TRANSFERS	105,754	163,540	112,193	99,324	99,324	99,324	99,324
TOTAL COSTS	237,383	277,225	275,996	257,508	260,795	275,150	267,578
*Percentage Increase over prior year			16.3%	-6.7%	1.3%	5.5%	-2.8%
FUNDING SOURCES (REVENUE)							
Operations	(262,656)	(302,498)	(248,500)	(285,908)	(289,764)	(293,699)	(297,717)
Administration Overhead Recovery	20,271	20,271	22,842	23,299	23,765	24,240	24,725
Engineering Administration Overhead Recovery	5,002	5,002	5,002	5,102	5,204	5,308	5,414
TOTAL REVENUE	(237,383)	(277,225)	(220,656)	(257,508)	(260,795)	(264,150)	(267,578)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(55,340)	0	0	(11,000)	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	(0)	(0)
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
EQUIPMENT & IMPROVEMENTS	30,900	13,746	10,300	10,300	10,300	10,300	10,300
METERING PROGRAM	12,720	3,522	0	0	0	0	0
NEW METERS FOR WATER PROGRAM	8,500	7,818	0	0	0	0	0
EQUIPMENT / SCADA	6,000	0	0	0	0	0	0
FACILITY RENEWAL	2,550	0	0	0	0	0	0
TOTAL EXPENDITURES	60,670	25,086	10,300	10,300	10,300	10,300	10,300
FUNDING SOURCES							
Property Owners Contribution	0	0	0	0	0	0	0
Internal Transfer	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(60,670)	(25,086)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)
Transfer From Capital Facilities Reserve	0	0	0	0	0	0	0
TOTAL FUNDING	(60,670)	(25,086)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	356,999	356,999	334,948	327,160	319,314	311,409	303,444
Uses (transfer from)	(60,670)	(25,086)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)
Funding (transfer to)	0	0	0	0	0	0	0
Interest	2,963	3,035	2,512	2,454	2,395	2,336	2,276
Ending Balance	299,292	334,948	327,160	319,314	311,409	303,444	295,420
FACILITIES RESERVE							
Beginning Balance	161,334	161,334	268,459	378,342	466,179	554,675	643,835
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	105,754	105,754	107,869	85,000	85,000	85,000	85,000
Interest	1,613	1,371	2,013	2,838	3,496	4,160	4,829
Ending Balance	268,701	268,459	378,342	466,179	554,675	643,835	733,664
OPERATING RESERVE							
Beginning Balance	0	0	57,786	7,204	21,581	36,067	39,661
Uses (transfer from)	0	0	(55,340)	0	0	(11,000)	0
Funding (transfer to)	0	57,786	4,324	14,324	14,324	14,324	14,324
Interest	0	0	433	54	162	271	297
Ending Balance	0	57,786	7,204	21,581	36,067	39,661	54,282

306 - Trepanier Bench Water System							
OPERATING							
	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2023 BUDGET	2024 BUDGET	2025 BUDGET	2026 BUDGET
<b>OPERATING COSTS</b>							
Operations	20,364	19,833	23,829	24,306	24,791	27,787	25,794
Other Operating Expenses	0	0	0	0	0	0	0
<b>TOTAL OPERATING COSTS</b>	<b>20,364</b>	<b>19,833</b>	<b>23,829</b>	<b>24,306</b>	<b>24,791</b>	<b>27,787</b>	<b>25,794</b>
*Percentage Increase over prior year			17.0%	2.0%	2.0%	12.1%	-7.2%
<b>TRANSFERS TO RESERVE</b>							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	8,133	7,036	4,891	4,977	5,065	2,654	5,245
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>8,133</b>	<b>7,036</b>	<b>4,891</b>	<b>4,977</b>	<b>5,065</b>	<b>2,654</b>	<b>5,245</b>
<b>TOTAL COSTS</b>	<b>28,497</b>	<b>26,869</b>	<b>28,720</b>	<b>29,283</b>	<b>29,856</b>	<b>30,441</b>	<b>31,038</b>
*Percentage Increase over prior year			0.8%	2.0%	2.0%	2.0%	2.0%
<b>FUNDING SOURCES (REVENUE)</b>							
Operations	(32,407)	(30,779)	(33,028)	(33,677)	(34,338)	(35,013)	(35,701)
Administration Overhead Recovery	3,136	3,136	3,534	3,605	3,677	3,750	3,825
Engineering Administration Overhead Recovery	774	774	774	789	805	821	838
<b>TOTAL REVENUE</b>	<b>(28,497)</b>	<b>(26,869)</b>	<b>(28,720)</b>	<b>(29,283)</b>	<b>(29,856)</b>	<b>(30,441)</b>	<b>(31,038)</b>
<b>TRANSFERS FROM RESERVE</b>							
From Grants or Operating Reserve Fund	0	0	0	0	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
<b>TOTAL REQUISITION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>
CAPITAL							
	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2023 BUDGET	2024 BUDGET	2025 BUDGET	2026 BUDGET
<b>EXPENDITURES</b>							
EQUIPMENT & IMPROVEMENTS	4,500	2,072	1,030	0	13,905	0	0
METERING PROGRAM	0	0	0	0	0	0	0
NEW METERS FOR WATER PROGRAM	750	0	0	0	0	0	0
EQUIPMENT / SCADA	1,000	0	0	0	0	0	0
RESERVOIRS	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>6,250</b>	<b>2,072</b>	<b>1,030</b>	<b>0</b>	<b>13,905</b>	<b>0</b>	<b>0</b>
<b>FUNDING SOURCES</b>							
Property Owners Contribution	0	0	0	0	0	0	0
Internal Transfer	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(6,250)	(2,072)	(1,030)	0	(13,905)	0	0
<b>TOTAL FUNDING</b>	<b>(6,250)</b>	<b>(2,072)</b>	<b>(1,030)</b>	<b>0</b>	<b>(13,905)</b>	<b>0</b>	<b>0</b>
Check	-	-	-	-	-	-	-
RESERVES							
	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2023 BUDGET	2024 BUDGET	2025 BUDGET	2026 BUDGET
<b>FACILITIES RESERVE</b>							
Beginning Balance	3,037	3,037	8,027	11,949	17,015	8,303	11,019
Uses (transfer from)	(6,250)	(2,072)	(1,030)	0	(13,905)	0	0
Funding (transfer to)	8,133	7,036	4,891	4,977	5,065	2,654	5,245
Interest	49	26	60	90	128	62	83
<b>Ending Balance</b>	<b>4,969</b>	<b>8,027</b>	<b>11,949</b>	<b>17,015</b>	<b>8,303</b>	<b>11,019</b>	<b>16,346</b>

307 - Westshore Water System							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	219,275	157,219	228,795	233,370	238,037	242,799	247,655
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	219,275	157,219	228,795	233,370	238,037	242,799	247,655
*Percentage Increase over prior year			4.3%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	325,212	325,212	331,716	338,351	345,118	352,020	359,060
Transfer to Operating Reserve Fund	0	48,622	16,800	16,800	16,800	16,800	16,800
TOTAL TRANSFERS	325,212	373,834	348,516	355,151	361,918	368,820	375,860
TOTAL COSTS	544,487	531,053	577,311	588,521	599,955	611,618	623,515
*Percentage Increase over prior year			6.0%	1.9%	1.9%	1.9%	1.9%
FUNDING SOURCES (REVENUE)							
Operations	(586,587)	(573,153)	(589,135)	(635,832)	(648,213)	(660,841)	(673,723)
Administration Overhead Recovery	33,768	33,768	38,052	38,813	39,589	40,381	41,189
Engineering Administration Overhead Recovery	8,332	8,332	8,332	8,499	8,669	8,842	9,019
TOTAL REVENUE	(544,487)	(531,053)	(542,751)	(588,520)	(599,955)	(611,618)	(623,515)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(34,560)	0	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
EQUIPMENT & IMPROVEMENTS	10,300	10,127	0	35,535	15,759	16,074	16,396
METERING PROGRAM	6,890	6,336	0	0	0	0	0
NEW METERS FOR WATER PROGRAM	6,800	8,935	0	0	0	0	0
EQUIPMENT / SCADA	5,000	0	0	0	0	0	0
LEAK DETECTION EQUIPMENT	31,230	21,633	56,980	0	0	0	0
FACILITY RENEWAL	8,734	637	48,554	0	0	0	0
DISTRIBUTION SYSTEM	445,000	383,170	698,900	3,782,850	0	0	0
UV DISINFECTION SYSTEM	0	0	0	0	0	0	0
ENGINEERING & DESIGN COSTS	51,150	12,600	50,000	0	0	0	0
TOTAL EXPENDITURES	565,104	443,438	854,434	3,818,385	15,759	16,074	16,396
FUNDING SOURCES							
Property Owners Contribution	0	0	0	0	0	0	0
Debt Proceeds/Grant Proceeds	0	0	0	(3,710,000)	0	0	0
Transfer From Equipment Replacement Fund	(505,220)	(443,438)	(56,980)	(56,135)	(15,759)	(16,074)	(16,396)
Transfer From Capital Facilities Reserve	(59,884)	0	(797,454)	(52,250)	0	0	0
TOTAL FUNDING	(565,104)	(443,438)	(854,434)	(3,818,385)	(15,759)	(16,074)	(16,396)
SURPLUS / DEFICIT	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	1,445,142	1,445,142	1,013,988	964,613	915,713	906,821	897,548
Uses (transfer from)	(505,220)	(443,438)	(56,980)	(56,135)	(15,759)	(16,074)	(16,396)
Funding (transfer to)	0	0	0	0	0	0	0
Interest	9,399	12,284	7,605	7,235	6,868	6,801	6,732
Ending Balance	949,321	1,013,988	964,613	915,713	906,821	897,548	887,884
FACILITIES RESERVE							
Beginning Balance	732,991	732,991	1,064,433	606,678	897,329	1,249,176	1,610,565
Uses (transfer from)	325,212	325,212	331,716	338,351	345,118	352,020	359,060
Funding (transfer to)	(59,884)	0	(797,454)	(52,250)	0	0	0
Interest	6,731	6,230	7,983	4,550	6,730	9,369	12,079
Ending Balance	1,005,050	1,064,433	606,678	897,329	1,249,176	1,610,565	1,981,705
OPERATING RESERVE							
Beginning Balance	0	0	48,622	31,227	48,261	65,423	82,714
Uses (transfer from)	0	0	(34,560)	0	0	0	0
Funding (transfer to)	0	48,622	16,800	16,800	16,800	16,800	16,800
Interest	0	0	365	234	362	491	620
Ending Balance	0	48,622	31,227	48,261	65,423	82,714	100,134

310 - Fintry Water System							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	312,673	326,079	341,098	343,376	345,701	348,072	350,493
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	312,673	326,079	341,098	343,376	345,701	348,072	350,493
*Percentage Increase over prior year			9.1%	0.7%	0.7%	0.7%	0.7%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	123,638	123,638	86,486	87,066	88,676	90,319	91,993
Transfer to Operating Reserve Fund	0	13,394	0	0	0	0	0
TOTAL TRANSFERS	123,638	137,032	86,486	87,066	88,676	90,319	91,993
TOTAL COSTS	436,311	463,110	427,584	430,442	434,377	438,391	442,485
*Percentage Increase over prior year			-2.0%	0.7%	0.9%	0.9%	0.9%
FUNDING SOURCES (REVENUE)							
Operations	(452,733)	(479,532)	(445,677)	(448,897)	(453,201)	(457,592)	(462,070)
Administration Overhead Recovery	13,172	13,172	14,843	15,140	15,443	15,752	16,067
Engineering Administration Overhead Recovery	3,250	3,250	3,250	3,315	3,381	3,449	3,518
TOTAL REVENUE	(436,311)	(463,110)	(427,584)	(430,442)	(434,377)	(438,391)	(442,485)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	(0)	(0)	(0)
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
EQUIPMENT & IMPROVEMENTS	10,300	5,785	15,450	10,506	10,716	10,930	11,149
METERING PROGRAM	10,600	564	0	0	0	0	0
NEW METERS FOR WATER PROGRAM	9,800	13,926	0	0	0	0	0
EQUIPMENT / SCADA	2,000	0	0	0	0	0	0
LEAK DETECTION EQUIPMENT	0	0	0	0	0	0	0
FACILITY RENEWAL	0	0	0	10,300	0	0	0
DISTRIBUTION SYSTEM	0	0	0	0	0	0	0
UV DISINFECTION SYSTEM	0	0	0	0	0	0	0
ENGINEERING & DESIGN COSTS	0	0	0	0	0	0	0
TOTAL EXPENDITURES	32,700	20,275	15,450	20,806	10,716	10,930	11,149
FUNDING SOURCES							
Property Owners Contribution	0	0	0	0	0	0	0
Internal Transfer	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(32,700)	(20,275)	(10,300)	(10,506)	(10,716)	(10,930)	(11,149)
Transfer From Capital Facilities Reserve	0	0	(5,150)	(10,300)	0	0	0
TOTAL FUNDING	(32,700)	(20,275)	(15,450)	(20,806)	(10,716)	(10,930)	(11,149)
SURPLUS / DEFICIT	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	114,057	114,057	94,751	85,162	75,295	65,143	54,702
Uses (transfer from)	(32,700)	(20,275)	(10,300)	(10,506)	(10,716)	(10,930)	(11,149)
Funding (transfer to)	0	0	0	0	0	0	0
Interest	2,475	969	711	639	565	489	410
Ending Balance	83,832	94,751	85,162	75,295	65,143	54,702	43,963
FACILITIES RESERVE							
Beginning Balance	336,036	336,036	462,530	552,485	643,695	737,198	833,046
Uses (transfer from)	123,638	123,638	86,486	87,066	88,676	90,319	91,993
Funding (transfer to)	0	0	0	0	0	0	0
Interest	3,360	2,856	3,469	4,144	4,828	5,529	6,248
Ending Balance	463,034	462,530	552,485	643,695	737,198	833,046	931,287
OPERATING RESERVE							
Beginning Balance	0	0	13,394	13,494	13,595	13,697	13,800
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	13,394	0	0	0	0	0
Interest	0	0	100	101	102	103	103
Ending Balance	0	13,394	13,494	13,595	13,697	13,800	13,903

WESTSIDE SEWER SYSTEM: WASTEWATER TREATMENT PLANT							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>OPERATING COSTS</u>							
Operations	3,189,624	2,975,524	3,374,360	3,573,612	3,555,569	3,611,671	3,717,685
<b>TOTAL OPERATING COSTS</b>	<b>3,189,624</b>	<b>2,975,524</b>	<b>3,374,360</b>	<b>3,573,612</b>	<b>3,555,569</b>	<b>3,611,671</b>	<b>3,717,685</b>
*Percentage Increase over prior year			5.79%	5.90%	-0.50%	1.58%	2.94%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	998,261	998,261	998,261	998,261	998,261	998,261	998,261
Transfer to Equipment Reserve	55,000	55,000	55,000	75,000	160,000	125,000	100,000
Transfer to Operating Reserve	20,000	236,016	20,000	25,000	50,000	100,000	100,000
<b>TOTAL TRANSFERS</b>	<b>1,073,261</b>	<b>1,289,277</b>	<b>1,073,261</b>	<b>1,098,261</b>	<b>1,208,261</b>	<b>1,223,261</b>	<b>1,198,261</b>
<b>TOTAL COSTS</b>	<b>4,262,885</b>	<b>4,264,801</b>	<b>4,447,621</b>	<b>4,671,873</b>	<b>4,763,830</b>	<b>4,834,932</b>	<b>4,915,946</b>
*Percentage Increase over prior year			4.33%	5.04%	1.97%	1.49%	1.68%
<u>FUNDING SOURCES (REVENUE)</u>							
Transfer from Operating Reserve			(240,000)	(200,000)			
Grants	(4,500)	(6,415)	(65,000)	0	0	0	0
Prior Year Surplus	(350,399)	(350,399)	0	0	0	0	0
Recoveries	612,408	612,408	674,722	688,216	701,981	716,020	730,341
Revenue - Other	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)
<b>TOTAL REVENUE</b>	<b>255,109</b>	<b>253,194</b>	<b>367,322</b>	<b>485,816</b>	<b>699,581</b>	<b>713,620</b>	<b>727,941</b>
<b>City of West Kelowna Contribution</b>	<b>(3,245,817)</b>	<b>(3,245,817)</b>	<b>(3,399,719)</b>	<b>(3,641,724)</b>	<b>(3,857,587)</b>	<b>(3,917,703)</b>	<b>(3,985,017)</b>
*Dollar increase over prior year Requisition			(153,901)	(242,005)	(215,863)	(60,116)	(67,314)
*Percentage increase over prior year Requisition			4.74%				
<b>District of Peachland Contribution</b>	<b>(351,771)</b>	<b>(351,771)</b>	<b>(362,316)</b>	<b>(388,107)</b>	<b>(411,112)</b>	<b>(417,519)</b>	<b>(424,693)</b>
*Dollar increase over prior year Requisition			(10,545)	(25,791)	(23,005)	(6,407)	(7,174)
*Percentage increase over prior year Requisition			3.00%				
<b>Westbank First Nation Contribution</b>	<b>(920,406)</b>	<b>(920,406)</b>	<b>(1,052,908)</b>	<b>(1,127,858)</b>	<b>(1,194,712)</b>	<b>(1,213,330)</b>	<b>(1,234,178)</b>
*Dollar increase over prior year Requisition			(132,502)	(74,950)	(66,854)	(18,618)	(20,847)
*Percentage increase over prior year Requisition			14.40%				
<b>Total Partner Contribution</b>	<b>(4,517,994)</b>	<b>(4,517,994)</b>	<b>(4,814,943)</b>	<b>(5,157,689)</b>	<b>(5,463,411)</b>	<b>(5,548,552)</b>	<b>(5,643,887)</b>
*Dollar increase over prior year Requisition			(296,949)	(342,746)	(305,722)	(85,141)	(95,335)
*Percentage increase over prior year Requisition			6.57%	7.12%	5.93%	1.56%	1.72%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>EXPENDITURES</b>							
HVAC	225,500	71,579	180,000	0	0	0	0
Vehicles	183,560	116,645	105,150	75,188	150,375	25,625	0
Engineering & Design Costs	25,750	29,223	82,475	0	0	0	0
TWAS Vault Expansion	644,040	492,934	0	0	0	0	0
Headworks Pumps	258,000	182,644	0	261,250	261,250	261,250	261,250
Equipment/Improvements	25,750	0	0	26,125	26,125	26,125	26,125
Lab Equipment	20,000	40,754	25,750	26,265	26,790	27,326	27,873
Security System	51,500	0	51,500	0	0	0	0
Bioreactors	32,860	12,077	110,110	342,517	34,188	34,871	35,569
Odor Control	10,600	10,150	31,350	11,077	11,077	11,077	11,077
Blowers	300,000	0	450,000	0	0	0	0
Facility Renewal	231,750	49,719	156,138	0	27,000	0	0
<b>TOTAL EXPENDITURES</b>	<b>2,009,310</b>	<b>1,005,725</b>	<b>1,192,473</b>	<b>742,422</b>	<b>536,805</b>	<b>386,274</b>	<b>361,893</b>
<b>FUNDING SOURCES</b>							
Grants	(18,405)	(19,325)	(112,000)	0	0	0	0
Sale of Assets	0	0	(10,000)	(35,000)	0	0	0
Transfer from Equipment Reserve	(255,060)	(167,549)	(234,725)	(77,530)	(188,242)	(64,028)	(38,950)
Transfer from Capital Facilities Reserve	(1,306,485)	(490,227)	(835,748)	(629,892)	(348,563)	(322,246)	(322,944)
Transfer from DCC Reserve	(429,360)	(328,623)	0	0	0	0	0
<b>TOTAL FUNDING</b>	<b>(2,009,310)</b>	<b>(1,005,724)</b>	<b>(1,192,473)</b>	<b>(742,422)</b>	<b>(536,805)</b>	<b>(386,274)</b>	<b>(361,893)</b>



RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
FACILITIES RESERVE							
Beginning Balance	1,413,407	1,413,407	1,921,441	2,083,954	2,452,323	3,102,021	3,778,036
Uses	(1,306,485)	(490,227)	(835,748)	(629,892)	(348,563)	(322,246)	(322,944)
Funding	998,261	998,261	998,261	998,261	998,261	998,261	998,261
Ending Balance	1,105,183	1,921,441	2,083,954	2,452,323	3,102,021	3,778,036	4,453,353
EQUIPMENT RESERVE							
Beginning Balance	325,082	325,082	212,533	32,808	30,278	2,036	63,008
Uses	(255,060)	(167,549)	(234,725)	(77,530)	(188,242)	(64,028)	(38,950)
Funding	55,000	55,000	55,000	75,000	160,000	125,000	100,000
Ending Balance	125,022	212,533	32,808	30,278	2,036	63,008	124,058
DCC RESERVE							
Beginning Balance	3,773,809	3,773,809	5,237,794	5,987,794	6,737,794	7,487,794	8,237,794
Uses	(429,360)	(328,623)	0	0	0	0	0
Funding	600,000	1,792,608	750,000	750,000	750,000	750,000	750,000
Ending Balance	3,944,449	5,237,794	5,987,794	6,737,794	7,487,794	8,237,794	8,987,794
OPERATING RESERVE							
Beginning Balance	246,058	266,058	502,074	282,074	107,074	157,074	257,074
Uses	0	0	(240,000)	(200,000)	0	0	0
Funding	20,000	236,016	20,000	25,000	50,000	100,000	100,000
Ending Balance	266,058	502,074	282,074	107,074	157,074	257,074	357,074

WESTSIDE SEWER SYSTEM: RDCO LIFT STATIONS/COLLECTOR SYSTEMS							
OPERATING							
	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2023 BUDGET	2024 BUDGET	2025 BUDGET	2026 BUDGET
<u>OPERATING COSTS</u>							
Operations	334,661	288,228	340,792	341,348	360,940	398,159	375,522
<b>TOTAL OPERATING COSTS</b>	<b>334,661</b>	<b>288,228</b>	<b>340,792</b>	<b>341,348</b>	<b>360,940</b>	<b>398,159</b>	<b>375,522</b>
*Percentage Increase over prior year			1.83%	0.16%	5.74%	10.31%	-5.69%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	173,088	173,088	176,550	180,081	183,682	187,356	191,103
Transfer to Operating Reserve	0	46,432	0	15,000	15,000	15,000	15,000
<b>TOTAL TRANSFERS</b>	<b>173,088</b>	<b>219,520</b>	<b>176,550</b>	<b>195,081</b>	<b>198,682</b>	<b>202,356</b>	<b>206,103</b>
<b>TOTAL COSTS</b>	<b>507,749</b>	<b>507,748</b>	<b>517,342</b>	<b>536,429</b>	<b>559,622</b>	<b>600,515</b>	<b>581,625</b>
*Percentage Increase over prior year			1.89%	3.69%	4.32%	7.31%	-3.15%
<u>FUNDING SOURCES (REVENUE)</u>							
Prior Year Surplus	(47,266)	(47,266)	0	0	0	0	0
Transfer from Operating Reserve			(20,000)				
Recoveries	64,255	64,255	70,793	72,209	73,653	75,126	76,629
<b>TOTAL REVENUE</b>	<b>16,989</b>	<b>16,989</b>	<b>50,793</b>	<b>72,209</b>	<b>73,653</b>	<b>75,126</b>	<b>76,629</b>
<b>City of West Kelowna Contribution</b>	<b>(409,086)</b>	<b>(409,086)</b>	<b>(434,055)</b>	<b>(464,999)</b>	<b>(483,822)</b>	<b>(516,190)</b>	<b>(502,906)</b>
*Dollar increase over prior year Requisition			(24,969) 6.10%	(30,944)	(18,823)	(32,367)	13,284
<b>Westbank First Nation Contribution</b>	<b>(115,652)</b>	<b>(115,652)</b>	<b>(134,080)</b>	<b>(143,638)</b>	<b>(149,453)</b>	<b>(159,451)</b>	<b>(155,348)</b>
*Dollar increase over prior year Requisition			(18,428) 15.93%	(9,559)	(5,815)	(9,998)	4,103
<b>Total Partner Contribution</b>	<b>(524,738)</b>	<b>(524,738)</b>	<b>(568,135)</b>	<b>(608,637)</b>	<b>(633,275)</b>	<b>(675,641)</b>	<b>(658,253)</b>
*Dollar increase over prior year Requisition			(43,397)	(40,503)	(24,638)	(42,365)	17,387
*Percentage increase over prior year Requisition			8.27%	7.13%	4.05%	6.69%	-2.57%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>(1)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>EXPENDITURES</b>							
Headworks Pumps	25,000	0	26,500	27,030	27,571	28,122	28,684
Equipment/Improvements	34,250	0	10,600	10,812	11,028	11,249	11,474
Flow Meters	21,000	18,774	15,900	16,218	16,542	16,873	17,211
Lift Stations/Collector - RDCO	1,175,000	0	1,175,000	0	0	0	0
Land	800,000	386	1,200,000	0	0	0	0
Engineering and Design Costs	500,000	13,983	465,000	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>2,555,250</b>	<b>33,143</b>	<b>2,893,000</b>	<b>54,060</b>	<b>55,141</b>	<b>56,244</b>	<b>57,369</b>
<b>FUNDING SOURCES</b>							
Transfer from Capital Facilities Reserve	(105,000)	0	(328,000)	(54,060)	(55,141)	(56,244)	(57,369)
Transfer from DCC Reserve	(2,450,250)	(33,142)	(2,565,000)	0	0	0	0
<b>TOTAL FUNDING</b>	<b>(2,555,250)</b>	<b>(33,142)</b>	<b>(2,893,000)</b>	<b>(54,060)</b>	<b>(55,141)</b>	<b>(56,244)</b>	<b>(57,369)</b>
<b>RESERVES</b>							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<b>FACILITIES RESERVE</b>							
Beginning Balance	587,784	587,784	760,872	609,422	735,442	863,984	995,096
Uses	(105,000)	0	(328,000)	(54,060)	(55,141)	(56,244)	(57,369)
Funding	173,088	173,088	176,550	180,081	183,682	187,356	191,103
<b>Ending Balance</b>	<b>655,872</b>	<b>760,872</b>	<b>609,422</b>	<b>735,442</b>	<b>863,984</b>	<b>995,096</b>	<b>1,128,830</b>
<b>DCC RESERVE</b>							
Beginning Balance	2,380,770	2,380,770	2,533,949	18,949	68,949	118,949	168,949
Uses	(2,450,250)	(33,142)	(2,565,000)	0	0	0	0
Funding	100,000	186,321	50,000	50,000	50,000	50,000	50,000
<b>Ending Balance</b>	<b>30,520</b>	<b>2,533,949</b>	<b>18,949</b>	<b>68,949</b>	<b>118,949</b>	<b>168,949</b>	<b>218,949</b>
<b>OPERATING RESERVE</b>							
Beginning Balance	52,779	52,779	99,211	79,211	94,211	109,211	124,211
Uses	0	0	(20,000)	0	0	0	0
Funding	0	46,432	0	15,000	15,000	15,000	15,000
<b>Ending Balance</b>	<b>52,779</b>	<b>99,211</b>	<b>79,211</b>	<b>94,211</b>	<b>109,211</b>	<b>124,211</b>	<b>139,211</b>

WESTSIDE SEWER SYSTEM: WFN LIFT STATIONS/COLLECTOR SYSTEMS							
OPERATING							
	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2023 BUDGET	2024 BUDGET	2025 BUDGET	2026 BUDGET
<u>OPERATING COSTS</u>							
Operations	127,440	113,807	130,585	137,693	140,447	143,255	146,120
<b>TOTAL OPERATING COSTS</b>	<b>127,440</b>	<b>113,807</b>	<b>130,585</b>	<b>137,693</b>	<b>140,447</b>	<b>143,255</b>	<b>146,120</b>
*Percentage Increase over prior year			2.47%	5.44%	2.00%	2.00%	2.00%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	0	13,633	0		3,000	3,000	3,000
<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>13,633</b>	<b>0</b>	<b>0</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>TOTAL COSTS</b>	<b>127,440</b>	<b>127,440</b>	<b>130,585</b>	<b>137,693</b>	<b>143,447</b>	<b>146,255</b>	<b>149,120</b>
*Percentage Increase over prior year			2.47%	5.44%	4.18%	1.96%	1.96%
<u>FUNDING SOURCES (REVENUE)</u>							
Transfer from Operating Reserve			(12,000)				
Prior Year Surplus	(24,050)	(24,050)	0	0	0	0	0
Recoveries	24,469	24,469	26,958	27,497	28,047	28,608	29,180
<b>TOTAL REVENUE</b>	<b>419</b>	<b>419</b>	<b>14,958</b>	<b>27,497</b>	<b>28,047</b>	<b>28,608</b>	<b>29,180</b>
<b>PARTNER CONTRIBUTIONS</b>	<b>(127,859)</b>	<b>(127,859)</b>	<b>(145,543)</b>	<b>(165,190)</b>	<b>(171,494)</b>	<b>(174,863)</b>	<b>(178,300)</b>
*Dollar increase over prior year Requisition			(17,684)	(19,647)	(6,303)	(3,369)	(3,437)
*Percentage increase over prior year Requisition			13.83%	13.50%	3.82%	1.96%	1.97%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
RESERVES							
	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2023 BUDGET	2024 BUDGET	2025 BUDGET	2026 BUDGET
<b>OPERATING RESERVE</b>							
Beginning Balance	0	0	13,633	1,633	1,633	4,633	7,633
Uses	0	0	(12,000)	0	0	0	0
Funding	0	13,633	0	0	3,000	3,000	3,000
<b>Ending Balance</b>	<b>0</b>	<b>13,633</b>	<b>1,633</b>	<b>1,633</b>	<b>4,633</b>	<b>7,633</b>	<b>10,633</b>

WESTSIDE SEWER SYSTEM: PEACHLAND LIFT STATIONS/COLLECTOR SYSTEMS							
OPERATING							
	2021 BUDGET	2021 ACTUAL	2022 BUDGET	2023 BUDGET	2024 BUDGET	2025 BUDGET	2026 BUDGET
<u>OPERATING COSTS</u>							
Operations	182,731	145,419	181,159	188,832	192,608	196,461	200,390
<b>TOTAL OPERATING COSTS</b>	<b>182,731</b>	<b>145,419</b>	<b>181,159</b>	<b>188,832</b>	<b>192,608</b>	<b>196,461</b>	<b>200,390</b>
*Percentage Increase over prior year			-0.86%	4.24%	2.00%	2.00%	2.00%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Capital Facilities Reserve	23,670	23,670	24,143	15,000	20,000	25,621	26,134
Transfer to Operating Reserve	0	37,312	0	0	4,000	4,000	4,000
<b>TOTAL TRANSFERS</b>	<b>23,670</b>	<b>60,982</b>	<b>24,143</b>	<b>15,000</b>	<b>24,000</b>	<b>29,621</b>	<b>30,134</b>
<b>TOTAL COSTS</b>	<b>206,401</b>	<b>206,401</b>	<b>205,302</b>	<b>203,832</b>	<b>216,608</b>	<b>226,082</b>	<b>230,523</b>
*Percentage Increase over prior year			-0.53%	-0.72%	6.27%	4.37%	1.96%
<u>FUNDING SOURCES (REVENUE)</u>							
Transfer from Operating Reserve			(25,000)				
Grants							
Prior Year Surplus	(33,111)	(33,111)	0	0	0	0	0
Recoveries	35,085	35,085	38,654	39,427	40,216	41,020	41,840
<b>TOTAL REVENUE</b>	<b>1,974</b>	<b>1,974</b>	<b>13,654</b>	<b>39,427</b>	<b>40,216</b>	<b>41,020</b>	<b>41,840</b>
<b>PARTNER CONTRIBUTIONS</b>	<b>(208,375)</b>	<b>(208,375)</b>	<b>(218,956)</b>	<b>(243,259)</b>	<b>(256,824)</b>	<b>(267,102)</b>	<b>(272,364)</b>
*Dollar increase over prior year Requisition			(10,581)	(24,303)	(13,565)	(10,278)	(5,262)
*Percentage increase over prior year Requisition			5.08%	11.10%	5.58%	4.00%	1.97%
<b>Surplus/(Deficit)*</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
FACILITIES RESERVE							
Beginning Balance	177,538	177,538	201,208	225,352	240,352	260,352	285,973
Uses	0	0	0	0	0	0	0
Funding	23,670	23,670	24,143	15,000	20,000	25,621	26,134
<b>Ending Balance</b>	<b>201,208</b>	<b>201,208</b>	<b>225,352</b>	<b>240,352</b>	<b>260,352</b>	<b>285,973</b>	<b>312,106</b>
OPERATING RESERVE							
Beginning Balance	0	0	37,312	12,312	12,312	16,312	20,312
Uses	0	0	(25,000)	0	0	0	0
Funding	0	37,312	0	0	4,000	4,000	4,000
<b>Ending Balance</b>	<b>0</b>	<b>37,312</b>	<b>12,312</b>	<b>12,312</b>	<b>16,312</b>	<b>20,312</b>	<b>24,312</b>



499 - Ellison Sewer System							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	110,701	114,478	110,440	124,543	127,034	129,575	132,166
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	110,701	114,478	110,440	124,543	127,034	129,575	132,166
*Percentage Increase over prior year			-0.2%	12.8%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	30,953	30,953	31,000	31,620	32,252	32,897	33,555
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	2,864	0	0	0	0	0
TOTAL TRANSFERS	30,953	33,817	31,000	31,620	32,252	32,897	33,555
TOTAL COSTS	141,654	148,294	141,440	156,163	159,287	162,472	165,722
*Percentage Increase over prior year			-0.2%	10.4%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(157,226)	(163,866)	(158,454)	(173,518)	(176,988)	(180,528)	(184,138)
Administration Overhead Recovery	11,365	11,365	12,807	13,063	13,324	13,591	13,863
Engineering Administration Overhead Recovery	4,207	4,207	4,207	4,291	4,377	4,465	4,554
TOTAL REVENUE	(141,654)	(148,294)	(141,440)	(156,163)	(159,287)	(162,472)	(165,722)
TRANSFERS FROM RESERVE							
From Grants or Operating Reserve Fund	0	0	0	0	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition							
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
EQUIPMENT & IMPROVEMENTS	10,600	0	9,500	9,690	9,884	10,081	10,283
METERING PROGRAM	0	0	0	0	0	0	0
NEW METERS FOR WATER PROGRAM	0	0	0	0	0	0	0
EQUIPMENT / SCADA	0	0	0	0	0	0	0
LEAK DETECTION EQUIPMENT	0	0	0	0	0	0	0
FACILITY RENEWAL	0	0	0	0	0	0	0
DISTRIBUTION SYSTEM	0	0	0	0	0	0	0
UV DISINFECTION SYSTEM	0	0	0	0	0	0	0
ENGINEERING & DESIGN COSTS	0	0	0	0	0	0	0
TOTAL EXPENDITURES	10,600	0	9,500	9,690	9,884	10,081	10,283
FUNDING SOURCES							
Property Owners Contribution	0	0	0	0	0	0	0
Internal Transfer	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(10,600)	0	(9,500)	(9,690)	(9,884)	(10,081)	(10,283)
Transfer From Capital Facilities Reserve	0	0	0	0	0	0	0
TOTAL FUNDING	(10,600)	0	(9,500)	(9,690)	(9,884)	(10,081)	(10,283)
SURPLUS / DEFICIT	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	229,455	229,455	262,358	285,826	309,900	334,593	359,918
Uses (transfer from)	(10,600)	0	(9,500)	(9,690)	(9,884)	(10,081)	(10,283)
Funding (transfer to)	30,953	30,953	31,000	31,620	32,252	32,897	33,555
Interest	2,475	1,950	1,968	2,144	2,324	2,509	2,699
Ending Balance	252,283	262,358	285,826	309,900	334,593	359,918	385,890
OPERATING RESERVE							
Beginning Balance	0	0	2,864	2,885	2,907	2,928	2,950
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	2,864	0	0	0	0	0
Interest	0	0	21	22	22	22	22
Ending Balance	0	2,864	2,885	2,907	2,928	2,950	2,973