

**REGIONAL DISTRICT OF CENTRAL OKANAGAN**

**BYLAW NO. 1475**

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A bylaw to adopt the Regional District of Central Okanagan 2021-2025 Financial Plan

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WHEREAS the Regional District of Central Okanagan is required to adopt a five year financial plan by March 31<sup>st</sup> of each year;

NOW THEREFORE THE REGIONAL BOARD OF THE REGIONAL DISTRICT OF CENTRAL OKANAGAN IN OPEN MEETING ASSEMBLED ENACTS AS FOLLOWS;

1. The schedules attached hereto and made part of this bylaw is the 2021-2025 Financial Plan for the Regional District of Central Okanagan.
2. This bylaw may be cited as the "Regional District of Central Okanagan 2021-2025 Financial Plan Bylaw No. 1475, 2021".

READ A FIRST TIME THIS	29th	DAY OF	March	2021
READ A SECOND TIME THIS	29th	DAY OF	March	2021
READ A THIRD TIME THIS	29th	DAY OF	March	2021
ADOPTED THIS	29th	DAY OF	March	2021

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CHAIR

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DIRECTOR OF CORPORATE SERVICES

I hereby certify the foregoing to be a true and correct copy of Bylaw No. 1475 cited as the "Regional District of Central Okanagan 2021-2025 Financial Plan Bylaw No. 1475, 2021" as adopted by the Regional Board on the 29<sup>th</sup> day of March, 2021.

Dated at Kelowna, B.C. this  
29th day of March, 2021

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DIRECTOR OF CORPORATE SERVICES

# REGIONAL DISTRICT OF CENTRAL OKANAGAN 2021 BUDGET AND FINANCIAL PLAN 2021 - 2025

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**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2021 BUDGET AND FINANCIAL PLAN 2021 - 2025**  
**Funds Summary**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
<b>GENERAL REVENUE FUND:</b>					
<b>Revenues</b>	\$ (49,629,232)	(48,420,503)	(48,417,847)	(48,775,257)	(48,970,929)
<b>Expenditures</b>	\$ 49,629,232	48,420,503	48,417,847	48,775,257	48,970,930
<b>(Surplus)/Deficit</b>	\$ 0	(0)	(0)	(0)	0
<b>GENERAL CAPITAL FUND:</b>					
<b>Revenues</b>	\$ (13,429,614)	(5,508,814)	(4,946,683)	(4,182,396)	(3,592,054)
<b>Expenditures</b>	\$ 13,429,614	5,508,814	4,946,683	4,182,396	3,592,054
<b>(Surplus)/Deficit</b>	\$ 0	0	0	0	0
<b>WATER REVENUE FUND</b>					
<b>Revenues</b>	\$ (1,913,294)	(1,678,831)	(1,754,009)	(2,000,357)	(2,015,375)
<b>Expenditures</b>	\$ 1,913,294	1,678,831	1,754,009	2,000,357	2,015,375
<b>(Surplus)/Deficit</b>	\$ 0	(1)	(0)	(0)	(0)
<b>WATER CAPITAL FUND</b>					
<b>Revenues</b>	\$ (696,293)	(1,048,222)	(7,327,260)	(98,720)	(117,800)
<b>Expenditures</b>	\$ 696,293	1,048,222	7,327,260	98,720	117,800
<b>(Surplus)/Deficit</b>	\$ 0	0	0	0	0
<b>SEWER REVENUE FUND</b>					
<b>Revenues</b>	\$ (5,276,934)	(5,396,127)	(5,587,937)	(5,790,529)	(6,076,584)
<b>Expenditures</b>	\$ 5,276,934	5,396,127	5,587,937	5,790,529	6,076,584
<b>(Surplus)/Deficit</b>	\$ 0	0	0	0	(0)
<b>SEWER CAPITAL FUND</b>					
<b>Revenues</b>	\$ (4,575,160)	(441,250)	(852,760)	(1,315,860)	(4,106,590)
<b>Expenditures</b>	\$ 4,575,160	441,250	852,760	1,315,860	4,106,590
<b>(Surplus)/Deficit</b>	\$ 0	0	0	0	0

**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2021 BUDGET AND FINANCIAL PLAN 2021 - 2025**  
**GENERAL REVENUE FUND**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
<b>REVENUE SUMMARY</b>					
Conditional Transfers - Provincial					
Electoral Area CO West Requisitions	\$ (2,129,345)	(2,350,683)	(2,432,779)	(2,494,555)	(2,557,046)
Electoral Area CO East Requisitions	(2,238,264)	(2,238,374)	(2,364,484)	(2,447,043)	(2,518,677)
Parcel Taxes	(249,182)	(265,776)	(288,319)	(303,907)	(309,606)
Conditional Transfers - Kelowna					
Requisition	(13,234,510)	(14,142,090)	(14,642,590)	(14,935,162)	(15,243,716)
Parcel Taxes	(274,229)	(274,229)	(274,229)	(274,229)	(274,229)
MFA Debt	(9,672,099)	(9,647,882)	(9,431,615)	(9,429,314)	(9,242,367)
Conditional Transfers - Peachland					
Requisition	(561,757)	(602,075)	(624,104)	(636,731)	(650,007)
Parcel Taxes	(795)	(795)	(795)	(795)	(795)
MFA Debt	(326,042)	(326,043)	(263,903)	(124,699)	(124,699)
Conditional Transfers - Lake Country					
Requisition	(1,509,640)	(1,619,852)	(1,680,353)	(1,714,449)	(1,750,281)
Parcel Taxes	(83,984)	(83,984)	(83,984)	(83,984)	(83,984)
MFA Debt	(1,148,676)	(1,029,319)	(936,761)	(797,088)	(465,303)
Conditional Transfers - West Kelowna					
Requisition	(3,187,346)	(3,411,100)	(3,539,152)	(3,607,071)	(3,681,579)
Parcel Taxes	(10,859)	(10,859)	(10,859)	(10,859)	(10,859)
MFA Debt	(1,349,653)	(1,217,801)	(1,121,084)	(1,039,773)	(986,391)
Other Revenues	(10,857,564)	(11,199,641)	(10,722,837)	(10,875,598)	(11,071,391)
Prior Year Surplus	(2,795,288)	0	0	0	0
<b>TOTAL REVENUES</b>	<b><u>(49,629,232)</u></b>	<b><u>(48,420,503)</u></b>	<b><u>(48,417,847)</u></b>	<b><u>(48,775,257)</u></b>	<b><u>(48,970,929)</u></b>

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
<b>EXPENDITURE SUMMARY</b>					
General Government Services					
001-- Regional District Board	\$ 856,932	774,431	789,219	804,304	819,690
002 -- Administration	1,958,302	2,056,195	1,975,129	2,034,131	2,093,814
003 -- Finance	1,409,134	1,441,757	1,469,932	1,498,670	1,527,984
004 -- Engineering	391,147	398,810	406,626	414,599	422,731
005 -- Human Resources	429,254	426,079	434,571	443,232	452,067
006 -- Information Systems	1,216,996	1,268,049	1,290,409	1,313,218	1,336,482
007 -- Electoral Areas Only	59,572	105,000	60,200	61,544	62,895
008 -- Westside Regional Office	35,405	26,988	27,528	28,079	28,640
009 -- Electoral Area Ellison / Joe Rich	37,736	28,529	29,100	29,682	30,276
011 -- Regional Grants In Aid	27,171	0	0	0	0
012 -- Elect. Area Westside Grants in Aid	5,400	8,500	8,500	8,500	8,500
013 -- Elect. Area Ellison / Joe Rich Grants in Aid	4,000	3,000	3,000	3,000	3,000
195 -- Feasibility Funds	100,000	0	0	0	0
Total General Government	<u>6,531,049</u>	<u>6,537,337</u>	<u>6,494,214</u>	<u>6,638,958</u>	<u>6,786,078</u>
Protective Services					
017 -- Upper Ellison Fire Protection Boundary Ext	\$ 0	0	0	0	0
019 -- Electoral Area Fire Prevention	90,581	92,253	93,958	95,697	97,471
020 -- Lakeshore Road Fire Protection	23,988	24,468	24,957	25,456	25,965
021 -- Ellison Fire Department	590,217	563,091	586,123	597,816	606,172
022 -- Joe Rich Fire Department	486,212	505,836	525,603	545,515	565,575
023 -- North Westside Road Fire / Rescue	600,551	595,462	615,551	635,822	656,279
024 -- Wilson's Landing Fire Department	319,222	332,306	345,493	358,782	372,178
027 -- Ridgeview Fire	12,119	12,048	12,048	12,048	12,048
028 -- June Springs Fire Protection	15,018	15,318	15,625	15,937	16,256
029 -- Brent Road Fire Protection	29,395	29,919	30,453	30,998	31,554
030 -- Regional Rescue Service	2,577,007	2,710,007	2,683,967	2,743,907	2,799,845
031 -- 911 Emergency Telephone Service	1,368,195	1,258,859	1,336,702	1,398,637	1,449,372
040 -- Crime Stoppers	303,264	287,399	293,147	299,010	304,990

Protective Services Cont'd.

041 -- Victims / Witness Assistance	535,003	484,378	493,878	504,572	514,462
042 -- Regional Crime Prevention	378,825	370,430	377,676	385,068	392,607
043 -- Business Licenses	34,812	35,150	35,492	35,837	36,185
044 -- Building Inspection	476,153	482,361	492,008	501,848	511,885
046 -- Dog Control	1,598,882	1,649,040	1,678,780	1,709,116	1,740,058
047 -- Mosquito Control	206,614	210,625	214,717	218,891	223,147
118 -- Starling Control	20,209	20,209	20,209	20,209	20,209
049 -- Prohibited Animal Control	1,097	1,119	1,141	1,164	1,187
Total Protective Services	9,667,364	9,680,279	9,877,529	10,136,330	10,377,446

Transportation Services

050 -- Transportation Demand Management	\$ 114,352	0	0	0	0
051 -- Lakeshore Road Improvements	4,512	4,487	4,487	4,487	4,487
058 -- Scotty Heights Street Lights	18,521	18,891	19,269	19,655	20,048
085 -- Ellison Transit	28,074	28,635	29,208	29,792	30,388
Total Transportation Services	165,459	52,014	52,964	53,934	54,923

Environmental Health Services

091 -- Effluent Disposal	\$ 637,980	589,044	594,179	599,350	604,559
092 -- SWM: Westside Waste Disposal & Recycling	1,305,986	1,185,942	1,207,921	1,230,339	1,253,206
093 -- SWM: Westside Sanitary Landfill / Waste Disposal & Recycling Centre	72,029	55,000	50,000	51,000	52,000
094 -- SWM: Solid Waste Management	1,827,030	1,429,931	1,458,389	1,487,417	1,517,025
095 -- SWM: Solid Waste Collection	648,313	574,179	585,263	596,568	608,099
101 -- Okanagan Basin Water Board	2,263,718	2,308,992	2,355,172	2,402,276	2,450,321
102 -- Air Quality Monitoring	226,884	190,622	194,434	198,323	202,289
105 -- Noise Abatement	8,156	7,756	7,911	8,069	8,231
106 -- Untidy Premises	13,668	13,737	14,012	14,292	14,578
Total Environmental Health	7,003,764	6,355,203	6,467,281	6,587,634	6,710,309

Environmental Development Services

110 -- Regional Planning	\$ 713,183	523,687	531,850	540,177	548,671
111 -- Electoral Area Planning	505,328	489,935	499,733	509,728	519,922
115 -- Noxious Insect Control	18,297	18,663	19,036	19,917	20,305
116 -- Weed Control	144,364	141,031	143,752	146,527	149,357
117 -- Sterile Insect Release Program	1,402,314	1,402,314	1,402,314	1,402,314	1,402,314
120 -- Economic Development Commission	1,158,264	1,158,089	1,178,311	1,198,937	1,219,976
Total Environmental Development	3,941,750	3,733,719	3,774,997	3,817,600	3,860,546

Recreational and Cultural Services

121 -- Ellison Community Heritage Hall	\$ 157,673	149,720	151,441	153,197	154,988
123 -- Joe Rich Community Hall	58,182	60,186	62,209	64,254	66,319
124 -- Westside Municipal Recreation	36,060	36,781	37,517	38,267	39,033
125 -- Johnson Bentley Aquatic Centre	14,818	15,114	15,417	15,725	16,039
126 -- Killiney Community Hall	23,358	23,402	23,447	23,493	23,540
131 -- Winfield Recreation Centre	55,000	55,000	55,000	55,000	55,000
142 -- Regional Parks	8,543,692	8,552,282	8,689,282	8,822,336	9,015,599
143 -- Westside Community Parks	224,475	227,972	232,240	236,041	239,898
144 -- Eastside Community Parks	113,023	117,043	121,104	125,206	129,351
171 -- Okanagan Regional Library	315,478	321,788	328,223	334,788	341,484
188 -- OK Regional Library Borrowing - Admin Bldg	281,618	281,618	281,618	281,618	281,618
Total Recreational and Cultural	9,823,377	9,840,906	9,997,499	10,149,925	10,362,867

Municipal Finance Authority Debt

189 -- Member Municipalities	\$ 12,496,470	12,221,045	11,753,363	11,390,874	10,818,760
Total M.F.A. Debt	12,496,470	12,221,045	11,753,363	11,390,874	10,818,760

<b>TOTAL EXPENDITURES</b>	<b>49,629,232</b>	<b>48,420,503</b>	<b>48,417,847</b>	<b>48,775,257</b>	<b>48,970,930</b>
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**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2021 BUDGET AND FINANCIAL PLAN 2021 - 2025**  
**GENERAL CAPITAL FUND**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
<b>REVENUE</b>					
Transfer from Equipment Reserves	\$ (1,089,235)	(856,659)	(362,945)	(260,720)	(284,581)
Tsfr from CWF Cap Fac Reserve	(528,032)	(145,000)	(185,000)	(150,000)	(210,000)
Transfer from Cap. Facility Reserve Fund	(9,420,288)	(4,308,994)	(4,138,412)	(3,329,394)	(2,987,473)
Grant / Fundraising / Donation	(661,664)	(119,161)	(183,325)	(365,282)	0
Internal Transfer / Sale of Asset	(459,500)	(9,000)	(7,000)	(7,000)	(7,000)
Transfer from Park Land Reserve	(1,205,895)	0	0	0	0
Transfer from Water Reserve	0	0	0	0	(33,000)
Transfer from General Revenue Fund	(65,000)	(70,000)	(70,000)	(70,000)	(70,000)
<b>TOTAL REVENUE</b>	<u>(13,429,614)</u>	<u>(5,508,814)</u>	<u>(4,946,682)</u>	<u>(4,182,396)</u>	<u>(3,592,054)</u>
<b>EXPENDITURES</b>					
002 -- Administration	302,245	262,650	262,650	159,650	159,650
003 -- Finance	50,900	15,450	17,510	15,450	17,510
004 -- Engineering	20,900	10,300	5,150	5,150	5,150
006 -- Information Systems	178,678	281,500	77,500	117,500	77,500
007 -- Electoral Areas Only	82,400	0	85,000	0	87,000
021 -- Ellison Fire Department	213,108	366,645	552,788	33,442	34,112
022 -- Joe Rich Vol. Fire Dept & Hall	113,312	648,703	77,442	78,691	278,201
023 -- North Westside Vol Fire/ Rescue Dept	137,002	30,342	85,746	156,262	526,787
024 -- Wilson's Landing Fire	203,921	40,486	31,066	80,720	32,355
030 -- Regional Rescue Service	478,529	316,000	77,017	50,000	50,000
031 -- 911	19,190	19,190	19,190	19,190	19,190
041 -- Victims Services	3,700	0	0	0	0
042 -- Crime Prevention & Alarm Control	0	0	39,100	0	0
046 -- Dog Control	102,400	121,265	10,300	10,300	27,250
091 -- Effluent/Water Disposal	50,000	0	0	200,000	0
092 -- SWM: Westside Waste Disposal & Recyclin	11,330	62,480	11,845	12,360	91,156
095 -- SWM: Solid Waste Collection (EA's)	216,026	14,646	14,646	15,147	15,147
110 -- Regional Planning	6,840	0	0	0	0
111 -- Electoral Area Planning	6,840	0	0	0	0
116 -- Noxious Weed Control Enforcement	0	0	37,740	0	0
120 -- Economic Development Commission	13,150	5,075	5,075	5,075	5,075
121 -- Ellison Heritage School Community Ctr	83,556	50,750	55,825	35,525	76,125
123 -- Joe Rich Community Hall	138,475	2,538	20,300	76,125	0
142 -- Regional Parks	10,769,216	3,123,169	3,349,142	3,070,984	1,952,821
143 -- Westside Community Parks	108,075	81,200	25,375	25,375	50,750
144 -- Eastside Community Parks	46,985	15,225	86,275	15,450	86,275
199 -- Vehicle Operations	72,836	41,200	0	0	0
<b>TOTAL EXPENDITURES</b>	<u>13,429,614</u>	<u>5,508,814</u>	<u>4,946,682</u>	<u>4,182,396</u>	<u>3,592,054</u>



**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2021 BUDGET AND FINANCIAL PLAN 2021 - 2025**  
**WATER REVENUE FUND**

	<u><b>2021</b></u>	<u><b>2022</b></u>	<u><b>2023</b></u>	<u><b>2024</b></u>	<u><b>2025</b></u>
<b>REVENUE</b>					
User, Late Payment & Insp. Fees	\$ (714,960)	(734,239)	(751,425)	(768,961)	(786,846)
Maintenance/Asset Renewal Fees	(854,719)	(854,719)	(854,720)	(854,720)	(854,720)
Grant	(150,000)	0	0	0	0
Rental & Misc.	(600)	(600)	(600)	(600)	(600)
MOTI Parcel Tax Contribution	(6,536)	(6,536)	(6,536)	(6,536)	(6,536)
Debt / Parcel Tax	(220,605)	(220,605)	(281,355)	(512,980)	(512,980)
Prior Year (Surplus) / Deficit	(102,576)	0	(1)	(0)	(0)
Engineering Administration OH Recovery	27,055	27,286	27,833	28,389	28,957
Administration Overhead Recovery	109,647	110,582	112,794	115,051	117,349
<b>TOTAL REVENUE</b>	<u><u>(1,913,294)</u></u>	<u><u>(1,678,831)</u></u>	<u><u>(1,754,009)</u></u>	<u><u>(2,000,357)</u></u>	<u><u>(2,015,375)</u></u>
<b>EXPENDITURES</b>					
301 -- Killiney Beach Water	\$ 440,556	442,508	480,059	614,710	617,888
303 -- Falcon Ridge Water	226,060	75,167	76,542	77,945	79,377
305 -- Sunset Ranch Water	237,383	189,437	191,848	194,309	196,820
306 -- Trepanier Bench Water	28,497	28,882	29,276	29,677	30,087
307 -- Westshores Water	544,487	539,272	568,811	672,251	675,672
310 -- Fintry / Valley of the Sun Water	436,311	403,564	407,473	411,464	415,532
<b>TOTAL EXPENDITURES</b>	<u><u>1,913,294</u></u>	<u><u>1,678,831</u></u>	<u><u>1,754,009</u></u>	<u><u>2,000,357</u></u>	<u><u>2,015,375</u></u>

**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2021 BUDGET AND FINANCIAL PLAN 2021 - 2025**  
**WATER CAPITAL FUND**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
<b>REVENUE</b>					
Grants	\$ 0	0	0	0	0
Capital Financing	(1)	0	(3,926,063)	0	0
Transfer from CWF Gas Tax Cap Fac Reserve	(63,183)	0	0	0	0
Transfer from Cap Fac Reserve	(141,979)	(546,311)	(2,201,710)	(54,800)	(84,589)
Transfer from Equip Reserve Funds	(491,130)	(501,911)	(1,199,487)	(43,920)	(33,211)
<b>TOTAL REVENUE</b>	<u>(696,293)</u>	<u>(1,048,222)</u>	<u>(7,327,260)</u>	<u>(98,720)</u>	<u>(117,800)</u>
<b>EXPENDITURES</b>					
301 -- Killiney Beach	\$ 122,718	510,911	3,520,750	20,750	39,830
303 -- Falcon Ridge Water	38,851	9,650	9,650	9,650	9,650
305 -- Sunset Ranch Water System	60,670	23,020	31,260	23,020	23,020
306 -- Trepanier Bench Water	6,250	2,060	2,060	2,060	2,060
307 -- Westshore Water	435,104	481,681	3,732,340	22,340	22,340
310 -- Fintry / Valley of the Sun Water	32,700	20,900	31,200	20,900	20,900
<b>TOTAL EXPENDITURES</b>	<u>696,293</u>	<u>1,048,222</u>	<u>7,327,260</u>	<u>98,720</u>	<u>117,800</u>

**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2021 BUDGET AND FINANCIAL PLAN 2021 - 2025**  
**SEWER REVENUE FUND**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
<b>REVENUE</b>					
Sewer User Fees	\$ (157,226)	(163,245)	(169,565)	(176,201)	(183,168)
Services - Peachland	(560,147)	(625,441)	(656,782)	(676,653)	(696,738)
Services - West Kelowna	(3,654,903)	(3,947,155)	(4,194,099)	(4,341,531)	(4,553,809)
Services - WFN	(1,163,917)	(1,273,830)	(1,346,938)	(1,391,884)	(1,455,226)
Other Revenue	(2,400)	0	0	0	0
Grant	(4,500)	0	0	0	0
Parcel Tax	(30,480)	0	0	0	0
Transfer from Operating Reserve	0	(150,000)	0	0	0
Prior Year (Surplus) / Deficit	(455,150)	0	0	0	0
Engineering Admin OH Recovery	149,917	152,310	155,527	158,828	162,194
Administration Overhead Recovery	601,872	611,233	623,920	636,912	650,164
<b>TOTAL REVENUE</b>	<u>(5,276,934)</u>	<u>(5,396,127)</u>	<u>(5,587,937)</u>	<u>(5,790,529)</u>	<u>(6,076,584)</u>
<b>EXPENDITURES</b>					
401 -- Westside Sewer System	\$ 4,262,885	4,377,029	4,532,440	4,689,145	4,847,169
470 -- RDCO Collector Systems	507,749	530,177	552,740	584,438	697,842
471 -- WFN Collector Systems	127,440	129,989	132,589	135,240	137,945
472 -- Peachland Collector Systems	206,401	212,208	218,087	224,041	230,072
499 -- Ellison Sewer System	141,654	146,725	152,081	157,664	163,557
Sewer Debt Financing	30,804	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<u>5,276,934</u>	<u>5,396,127</u>	<u>5,587,937</u>	<u>5,790,529</u>	<u>6,076,584</u>

**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2021 BUDGET AND FINANCIAL PLAN 2021 - 2025**  
**SEWER CAPITAL FUND**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
<b>REVENUE</b>					
Capital Financing	\$ 0	0	0	(600,000)	(3,750,000)
Grants	(18,405)	0	0	0	0
From Equipment Reserves	(265,660)	(56,750)	(36,350)	(36,350)	(36,350)
From Capital Facility Reserves	(1,411,485)	(384,500)	(566,410)	(579,510)	(220,240)
Transfer from DCC Reserve Fund	(2,879,610)	0	(250,000)	(100,000)	(100,000)
<b>TOTAL REVENUE</b>	<u>(4,575,160)</u>	<u>(441,250)</u>	<u>(852,760)</u>	<u>(1,315,860)</u>	<u>(4,106,590)</u>
<b>EXPENDITURES</b>					
401 -- Westside Sewer System	\$ 2,009,310	367,110	326,710	105,260	95,990
470 -- Westside Sewer System: RDCO	2,555,250	63,540	515,450	1,200,000	4,000,000
499 -- Ellison Sewer System	10,600	10,600	10,600	10,600	10,600
<b>TOTAL EXPENDITURES</b>	<u>4,575,160</u>	<u>441,250</u>	<u>852,760</u>	<u>1,315,860</u>	<u>4,106,590</u>

# PARKS SERVICES

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projection**

**Program: 121 -- Ellison Heritage Community Centre**

**Department:** Parks & Recreation

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Building Rentals	(14,500) a	(8,968)	(8,968)	(8,968)	(8,968)
Tax Req - EA Cent Ok East	(117,500)	(134,591)	(144,670)	(153,610)	(155,589)
Previous Year's Surplus/Deficit	(34,336) b	(0)	0	0	0
Transfer from Operating Reserve	0	(15,000) h	(7,000) h	0	0
Administration OH	8,663	8,840	9,197	9,381	9,568
<b>Total Revenue</b>	<b>(157,673)</b>	<b>(149,720)</b>	<b>(151,441)</b>	<b>(153,197)</b>	<b>(154,988)</b>
<b>Expenses:</b>					
Operations	84,386 c	86,074	87,795	89,551	91,342
Debt Payments	23,396 ad	0 d	0	0	0
Transfer to Operating Reserve	9,891 b	0	0	0	0
Transfer to Capital Facilities Reserve	40,000	63,646 d	63,646	63,646	63,646
<b>Total Expenses</b>	<b>157,673</b>	<b>149,720</b>	<b>151,441</b>	<b>153,197</b>	<b>154,988</b>
(Surplus) / Deficit	(0)	0	0	0	0
<b>FTE's</b>	<b>0.3170</b>	<b>0.3170</b>	<b>0.3170</b>	<b>0.3170</b>	<b>0.3170</b>
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(117,500)</b>	<b>(134,591)</b>	<b>(144,670)</b>	<b>(153,610)</b>	<b>(155,589)</b>
<b>Residential Tax Rate</b>	<b>0.1617</b>	<b>0.1834</b>	<b>0.1952</b>	<b>0.2052</b>	<b>0.2058</b>
<b>(per \$1000 of assessment)</b>					
Maximum Tax Rate	0.5300				

**General Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue</b>					
Transfer from CWF Cap. Fac. Reserve	(81,850) ef	(50,000) g	(55,000) g	(35,000) g	(75,000) g
Transfer from Facility Reserve	(1,706)	(750)	(825)	(525)	(1,125)
<b>Total Revenue</b>	<b>(83,556)</b>	<b>(50,750)</b>	<b>(55,825)</b>	<b>(35,525)</b>	<b>(76,125)</b>
<b>Expenses</b>					
Stairs/Elevator	0	0	0	5,075 g	76,125 g
Structure Improvements	0	0	5,075 g	30,450 g	0
Kitchen Upgrades	0	0	50,750 g	0	0
Signage	32,806 e	0	0	0	0
Electrical Upgrade	0	50,750	0	0	0
Structure Renewal	50,750 f	0	0	0	0
<b>Total Expenses</b>	<b>83,556</b>	<b>50,750</b>	<b>55,825</b>	<b>35,525</b>	<b>76,125</b>
(Surplus) / Deficit	0	0	0	0	0
<b>Equip. Reserve Fund Balance at Y/E</b>	<b>(62,300)</b>	<b>(62,923)</b>	<b>(63,552)</b>	<b>(64,188)</b>	<b>(64,829)</b>
<b>Capital Facility Reserve Balance at Y/E</b>	<b>(345,907)</b>	<b>(412,262) d</b>	<b>(479,834)</b>	<b>(548,385)</b>	<b>(617,015)</b>
<b>Operating Reserve Balance at Y/E</b>	<b>(37,873) b</b>	<b>(23,252)</b>	<b>(16,484)</b>	<b>(16,649)</b>	<b>(16,816)</b>

**Notes**

- Reduction to rental income re: Fire Department lease with completion of debt.
- Surplus due to increased Community Centre Rentals and under expenditures for building repairs & mtce, payroll, natural gas, grounds mtce, electricity, security services, and misc. Unspent legal. Transfer a portion of surplus to Operating Reserve.
- Increases: Insurance \$0.6k, Electricity \$0.5k, Natural Gas \$0.2k, Misc \$0.3k. Decreases: Payroll \$1.1k.
- Debt ends in 2021. Transfer equivalent to reserves.
- Community Works Fund Gas Tax funding approved previously:

Heritage Renovations	90 k	remaining, not c/f
Heritage Renovations - Storage Rooms	20 k	remaining, not c/f
Electrical System Upgrade	2.5 k	remaining, not c/f
Roof Replacement	20.4 k	remaining, not c/f
Signage	31.85 k	c/f to 2021
- Requesting additional CWF: **New Items requiring Specific Board approval of CWF use prior to project commencing (separate report to come forward) Projects will not proceed if CWF are not available:**

Exterior Upgrades	50 k
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- Subject to future approval for use of CWF. Reserves are also available.
- Use Operating Reserve to reduce tax impact due to surplus swing.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projection**

**Program:** 123 -- Joe Rich Community Hall

**Department:** Parks & Recreation

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok East	(57,824)	(65,442)	(67,571)	(69,723)	(71,897)
Previous Year's Surplus/Deficit	(5,510) a	(0)	(0)	(0)	(0)
Administration OH	5,152	5,257	5,362	5,469	5,579
Total Revenue	(58,182)	(60,186)	(62,209)	(64,254)	(66,319)
<b>Expenses:</b>					
Operations	50,182 b	51,186	52,209	53,254	54,319
Transfer to Cap. Facil. Reserves	8,000 c	9,000 c	10,000 c	11,000 c	12,000 c
Total Expenses	58,182	60,186	62,209	64,254	66,319
(Surplus) / Deficit	(0)	(0)	(0)	(0)	(0)
FTE's	0.0560	0.0560	0.0560	0.0560	0.0560

**Tax Levy:**

<b>Tax Requisition</b>	(57,824)	(65,442)	(67,571)	(69,723)	(71,897)
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<b>Residential Tax Rate</b>	0.1742	0.1952	0.1995	0.2038	0.2081
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(per \$1000 of assessment)

Maximum Tax Rate 0.2082

**General Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue</b>					
Donations	(41,200) f	0	0	0	0
Transfer from CWF Cap Fac Rsve	(95,200) de	0	(20,000) g	(75,000) g	0
Transfer from Cap Fac. Reserve	(2,075)	(2,538)	(300)	(1,125)	0
Total Revenue	(138,475)	(2,538)	(20,300)	(76,125)	0
<b>Expenses</b>					
Heating Upgrade	0	2,538	20,300 g	0	0
Signage	72,500 df	0	0	0	0
Hall Improvements	65,975 e	0	0	0	0
Parking Lot	0	0	0	76,125 g	0
Total Expenses	138,475	2,538	20,300	76,125	0
(Surplus) / Deficit	0	0	0	0	0
Capital Fac. Reserve Balance	(35,949) c	(42,771) c	(52,898) c	(63,302) c	(75,935) c
Operating Reserve Balance	(1,022)	(1,032)	(1,043)	(1,053)	(1,064)

**Notes**

a. Surplus due to lower than anticipated costs for water rates, electricity, and various line items.

b. Increases: Electricity \$0.4k, Water \$0.3k, Contact Services \$0.9k, Security Serv. \$0.25k.

c. Reserves must be built for future renovation projects. Increase annually by \$1k.

d. Community Works Fund Gas Tax funding:

Previously approved Capital:

Kitchen Upgrades

5.3 k remaining not c/f

Asset Management Improvements:

27.5 k remaining not c/f

32.8 k remaining

(Upgrades: Security System, Power Meter, Exterior & Window Replacement, Roof Replacement, Install Roof Ice Dams, Stairway & Railing, Eaves Troughs, Exit/Emergency Light, Kitchen Counters, Projector System, Motorized Screen, Outdoor Plugs.)

Signage

30.2 k c/f to 2021

e. Requesting additional CWF: **New Items requiring Specific Board approval of CWF use prior to project commencing.**

**Projects will not proceed if CWF are not available:**

Exterior Painting

65 k

f. JRRATS Donation

g. Subject to future approval for use of CWF. Some Reserves are also available.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projection**

**Program: 126 -- Killiney Community Hall**

**Department:** Parks & Recreation

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(25,332)	(25,415)	(25,507)	(25,558)	(25,696)
Previous Year's Surplus/Deficit	(33)	0	0	0	0
Administration OH	2,007	2,012	2,060	2,065	2,156
Total Revenue	(23,358)	(23,402)	(23,447)	(23,493)	(23,540)
<b>Expenses:</b>					
Operations	2,208	2,252	2,297	2,343	2,390
Contract Services Operating	17,340	17,340	17,760	17,760	18,600
Contract Services - Capital	3,810 a	3,810 a	3,390 a	3,390 a	2,550 a
Total Expenses	23,358	23,402	23,447	23,493	23,540
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.01	0.01	0.01	0.01	0.01
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	(25,332)	(25,415)	(25,507)	(25,558)	(25,696)
<b>Residential Tax Rate</b> (per \$1000 of assessment)	0.0330	0.0327	0.0325	0.0323	0.0321

**Notes**

a. Transfer to contractor for reserve held in their name. Parks is tracking balance and project information.



REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projection

Program: 142 -- Regional Parks

Department: Parks & Recreation

General Revenue Fund Budgets

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
Revenue:									
Services - WFN	(305,906)		(320,982)		(333,954)		(339,110)		(346,762)
Sundry Rev. & Donations	(50,511)		(50,511)		(50,511)		(50,511)		(50,511)
Tax Requisition - Kelowna	(5,618,342)		(5,887,456)		(6,125,389)		(6,219,961)		(6,360,304)
Tax Requisition - Peachland	(243,386)		(255,045)		(265,352)		(269,449)		(275,528)
Tax Requisition - Lake Country	(654,380)		(685,725)		(713,437)		(724,452)		(740,798)
Tax Requisition - West Kelowna	(1,376,056)		(1,441,969)		(1,500,244)		(1,523,406)		(1,557,779)
Tax Req - EA Cent Ok. West	(174,405)		(182,759)		(190,144)		(193,080)		(197,437)
Tax Req - EA Cent Ok East	(159,440)		(167,077)		(173,829)		(176,513)		(180,496)
Grants	(49,600)		(10,600)		(10,600)		(10,600)		(10,600)
Previous Year's Surplus/Deficit	(518,766)	ae	(0)		(0)		0		0
COVID Restart Grant	(30,000)		0		0		0		0
Administration OH	637,100		649,842		674,179		684,746		704,616
Transfer from Operating Reserve	0		(200,000)		0		0		0
Total Revenue	(8,543,692)		(8,552,282)		(8,689,282)		(8,822,336)		(9,015,598)
Expenses:									
Operations	4,137,014	b	4,219,754		4,291,946	h	4,359,220	h	4,485,716
Transfer to Equip. Reserves	145,262	cd	147,441		149,652		151,897		154,176
Transfer to Capital Facility Reserve	4,111,416	c	4,173,087		4,235,683		4,299,219		4,363,707
Transfer to Operating Reserve	138,000	e	0		0		0		0
Transfer to Dist of Peachland	12,000		12,000		12,000		12,000		12,000
Total Expenses	8,543,692		8,552,282		8,689,282		8,822,336		9,015,599
(Surplus) / Deficit	(0)		(0)		0		0		0
FTE's	32.222		32.2220		33.112	h	34.002	h	35.782
Tax Levy:									
Tax Requisition	(8,226,009)		(8,620,031)		(8,968,395)		(9,106,861)		(9,312,342)
Residential Tax Rate (per \$1000 of assessment)	0.1348		0.1399		0.1441		0.1449		0.1467

General Capital Fund Budgets

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
Revenue									
Grant	(357,484)	g	(119,161)	g	(183,325)	g	(365,282)	g	0
Donations	(25,000)		0		0		0		0
Proceeds of Sale	(450,000)	j	(2,000)		(2,000)		(2,000)		(2,000)
Transfer From Park Land Reserves	(1,205,895)	f	0		0		0		0
Transfer From Equip. Reserves	(213,178)		(176,919)		(178,853)		(142,545)		(187,396)
Transfer From Cap. Fac. Reserves	(8,517,659)		(2,825,089)		(2,984,964)		(2,561,157)		(1,763,425)
Total Revenue	(10,769,216)		(3,123,169)		(3,349,142)		(3,070,984)		(1,952,821)
Expenses									
Parks Development (see detailed project list):	3,040,035		2,089,250		2,313,289		2,071,439		908,425
Transfer to Land Reserve	450,000	j	0		0		0		0
Other Capital:									
Software	35,000		0		0		0		0
Vehicles	162,878		108,605		56,840		56,840		56,840
Land Acquisition Strategy (from Land Reserves):									
Land Acquisition Strategy - Goats Peak Impr.	117,003	f	0		0		0		0
Land Acquisition Strat - Other	6,909,000	f	852,000		852,000		852,000		852,000
Benches	5,000		5,000		5,000		5,000		5,000
Equipment	50,300		68,314		122,013		85,705		130,556
Total Expenses	10,769,216		3,123,169		3,349,142		3,070,984		1,952,821
(Surplus) / Deficit	0		0		0		0		0
Capital Facility Reserve Bal at Y/E	(3,361,220)	c	(4,756,311)		(6,067,100)		(7,883,213)		(10,588,330)
Equip. Reserve Fund Balance at Y/E	(266,889)	cd	(240,079)		(213,279)		(224,764)		(193,791)
Park Land Reserve Balance at Y/E	(552,185)	fj	(557,707)		(563,284)		(568,916)		(574,606)
Parks Legacy Reserve at Y/E	(27,763)		(28,041)		(28,321)		(28,604)		(28,890)
Operating Reserve Balance at Y/E	(353,924)	e	(155,463)		(157,018)		(158,588)		(160,174)

Notes

- a. 2020 Surplus: Includes COVID Restart grant \$171.7k. Under expenditures for park mtce \$295k, payroll \$290.6k, planning \$29.4k, bldg repairs & mtce \$12.6k, training \$10.5k, interpretation \$10.5k, and various line items. Vehicle Operations \$31.2k, insurance \$4.5k, telephone \$4.1k, legal \$3.9k and misc. over budget. Covid-19 Emergency plan & operations \$148k.
- b. Increases: Payroll \$3.7k, Travel \$1.5k, Telephone \$5.6k, Advertising \$1k, Insurance \$13.1k, Uniforms \$3.8k, Signs \$1k, Office Supplies \$1.5k, Janitorial Supplies \$4k, Property Negotiation \$5k, Legal \$45k, North Zone Mtce \$2.8k, West Zone Mtce \$2k, Bldg Rep & Mtce \$9.8k, Vandalism Rep \$3k, Electricity \$2k, Natural Gas \$1.2k, Safety Equip \$2.3k, Equip Rental \$1k, Security Services \$3k, Planning \$28k, Interpretation \$16.5k, Vehicle Ops \$15k, Garbage Pick Up \$3.3k, Misc \$2.5k.  
Decreases: COVID costs \$130.1k, Central Zone Mtce \$241.75k, Forest Health \$30k, Friends of Fintry \$13k, Contract Services \$13.8k, Misc \$0.7k.
- c. In 2019, for future financial plans, the Board approved that the combined amount being transferred to reserves and used to pay down land acquisition debt is only to be increased by 1.5% annually, as a reasonable representation of assessment growth. In the past, a specific tax rate of \$0.09 was used, which would have created an unintended consequence of causing a large tax increase per average home.  
Note: As debt has been reduced or ended in prior years, the equivalent of those former payment amounts continues to be directed into funding capital reserves. In 2020 the amount was reduced from \$4.05m originally approved, down to \$3.797m to fund amendment expenditures, and has been adjusted back to originally planned amounts.  
The capital facilities reserve can be used for development and land acquisition and all capital purposes.
- d. Transfer to Equipment Reserves is required for vehicle and equipment replacement.
- e. Transfer a portion of 2020 surplus into operating reserve.
- f. Land acquisition strategy.
- g. ICIP Fed/Prov Grant for the Black Mountain / sntsk'il'ntən Regional Park Development.
- h. Adding staff.
- i. Donations: Central Okanagan Naturalists Club (CONC) \$20k, Bench Donations \$5k.
- j. If AAP Bylaw approved, Scenic Canyon Land Exchange. Transfer proceeds to land reserve.

142 Regional Parks Capital Development Projects Detail 2021 - 2025

PARK DEVELOPMENT	2020 Budget	2020 Actual	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Regional Parks Trails to Health	40,600	9,466	40,600	40,600	40,600	40,600	40,600
West Zone Yard	131,950	-	-	142,100	-	-	-
Interpretation/Wayfinding Project (Various Parks)	20,300	6,911	30,450	30,450	30,450	30,450	30,450
Garbage Can Upgrades to Bear Proof	10,150	9,628	10,150	10,150	10,150	10,150	10,150
Automated Park Gates Systems	-		91,350	91,350	-	-	-
Learn to Camp in Regional PARKS	20,300	2,225	20,300	-	-	-	-
General Asset Renewal - Bridge Repairs Various Parks	192,850	178,147	-	-	-	-	-
Antlers Beach Washroom Removal and Replacement	-	-	30,450	-	-	-	-
Bertram Security Contractor Residence Demolition and Site Remediation	-	-	35,525	-	-	-	-
Bertram Playground Replacement	76,125	74,516	-	-	-	-	-
Bertram Security Contractor Residence Demolition and Site Remediation	5,140	457	-	-	-	-	-
Bertram Creek - Ampitheatre Major Maintenance	-	-	38,570	-	-	-	-
Bertram Creek - Picnic Shelter Remove and Replace	-	-	-	-		76,125	
Bertram Creek - Vehicle Access Bridge Replacement	-	-	-	-	126,875		
Johns Family Nature Conservancy - Trail Improvements/South Gate/Parking Improvements	-	-	-	177,625	-	-	-
Johns Family Nature Conservancy - Interpretation Trail (South End) Improvements	-	-	-	-	-	-	152,250
Johns Family Nature Conservancy - Arch Span Culvert/Bridge Replacement	-	-	-	-	-	76,125	-
Stephens Coyote Park Development	-	-	-	20,300	253,750	-	-
Upper Glen Canyon Trail Project - Phase 1	-	-	111,650	228,375	111,650	228,375	-
Glen Canyon - Gellalty and Brown Road Washroom	-	-	-	40,600	-	-	-
Webber Road Landslide Restoration	253,750	-	-	-	-	-	-
Kalamoir - Collens Hill Parking Area Improvements	-	-	-	-	-	152,250	-
Clainlink Fence Replacement to meet SRW required along Casa Loma Resort	30,450	15,020	-	-	-	-	-
Kalamoir - Benedict Rd. Boardwalk Major Maintenance	-	-	76,125	-	-	-	-
Kaloya Picnic Shelter Replacement	-	-	86,275	-	-	-	-
Kaloya Washroom Remove and Rebuild - Design	-	-		-	10,150	-	-
Kaloya Washroom Remove and Rebuild - Construction	-	-		-	-	177,625	-
Kopje Security Contractor Residence - Repurpose for Program Storage	152,250	12,191	152,250	-	-	-	-
Kopje Washroom Remove and Rebuild - Design	-	-	-	-	-	10,150	-
Kopje Washroom Remove and Rebuild - Construction	-	-	-	-	-	-	177,625
Kopje - Picnic Shelter	-	-	-	-	-	-	86,275
Kaloya Pumphouse Building Replacement	-	-	-	-	-	-	50,750
Mission Creek - Parking Lot Repaving (3 Phases)	-	-	-	101,500	101,500	101,500	
Mission Creek Greenway Phase 3 Landslide Repairs	250,000	14,647	245,617	-	-	-	-
Mission Creek Greenway Ph 1 & 2 - Grading and Surfacing Upgrades	-	-	-	30,450	30,450	30,450	30,450
Mission Creek Greenway - Gerstmar Bridge	-	-	-	-	-	-	329,875
Mission Creek - East End Park Development	507,500	47,194	490,398	-	-	-	-
Mission Creek Greenway - Truswell Trailhead Washroom	-	-	-	-	177,625	-	-
Hall Road Fishing Pond Water Source & Aerator	65,975	44,241	-	-	-	-	-
Mission Creek Playground Replacement			-	-	187,775	-	-
Mission Creek - Spawning Channel Retaining Wall and Guardrail Fencing	76,125	87,363	-	-	-	-	-
EMERGENCY WORKS (not DFA/EMBC eligible) - Streambank Erosion Repairs Upstream Cedars Bridge	-	-	253,750	-	-	-	-
Mission Creek Greenway - Phase 2 Major Boardwalk Maintenance	76,125	-	76,125	-	-	-	-
Mission Creek - EECO Exterior and Walkway Major Maintenance	-	-	157,325	-	-	-	-
Mission Creek - Turtle Pond Bridge Replacement	-	-	15,225	-	-	-	-
Mission Creek Greenway - Scenic Switchback Replacements	-	-	-	-	-	152,250	-
Picnic Shelter and Plaza Remove and Replace	-	-	-	152,250	152,250	-	-
Ok. Ctr. Safe Harbour - Swim Area Buoys and Swim Grid	-	-	-	25,375	-	-	-
Raymer Bay Picnic Shelter Replacement	80,225	81,018	-	-	-	-	-
Raymer Bay - Irrigation Improvements	-	-	5,075	-	-	-	-
Reiswig - Washroom Upgrades	-	-	-	-	-	76,125	-
Robert Lake Birding Viewing Platform	40,600	-	40,600	-	-	-	-
Scenic Canyon Cabin Disposal	-	-	35,525	-	-	-	-
Scenic Canyon - Saskatoon Trail Improvements	-	-	-	157,325	-	-	-
Scenic Canyon - Field Road Security Contractor Residence Asset Sale & Site Remediation	5,140	-	-	-	-	-	-
Shannon Lake - Washroom Replacement	-	-	-	-	-	76,125	-
Traders Cove Park Washrooms/Irrigation	-	-	50,750	-	-	-	-
Traders Cove Park Improvements	-	-	-	252,000	-	-	-
Traders Cove Picnic Shelter	76,125	73,450	-	-	-	-	-
Traders Cove Playground Replacement	80,163	79,838	-	-	-	-	-
Woodhaven Nature Conservancy - Detailed Design Phase 1	-	-	30,450		-	-	-
Woodhaven Nature Conservancy Park - 979/969 Raymer Park Development	-	-	-	253,750	601,719	601,719	-
Gellatly Nut Farm - 1945 Cabin Restoration e.	15,225	7,601	-	-	-	-	-
Gellatly Nut Farm Heritage House Restoration	-	-	103,000	-	-	-	-
Trepanier Creek - Major Bridge Maintenance	-	-	-	76,125	-	-	-
Coldham Park Development	-	-	-	20,300	341,320	-	-
Black Mountain / sntsk'il'nten Regional Park - Interpretive Trail and Parking Area	24,576	14,440	-	-	-	-	-
Black Mountain / sntsk'il'nten Park Development	325,000	2,100	812,500	162,500	137,025	-	-
Hardy Falls Washroom Removal and Replacement	-	-	-	-	-	231,420	-
KLO Creek - Bridge Replacement	-	-	-	76,125	-	-	-
Total Development Projects	2,556,644	760,453	3,040,035	2,089,250	2,313,289	2,071,439	908,425

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projection**

**Program: 143 -- Westside Community Parks**

**Department:** Parks & Recreation

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(229,805)	(258,922)	(264,322)	(268,563)	(272,869)
COVID Restart Grant	(1,000)	0	0	0	0
Previous Year's Surplus/Deficit	(24,235)	0	0	0	0
Administration OH	30,565	30,950	32,082	32,522	32,971
Total Revenue	(224,475)	(227,972)	(232,240)	(236,041)	(239,898)
<b>Expenses:</b>					
Operations	198,475	200,972	204,240	207,041	209,898
Transfer to Capital Facility Reserves	26,000	27,000	28,000	29,000	30,000
Total Expenses	224,475	227,972	232,240	236,041	239,898
(Surplus) / Deficit	0	0	0	0	0
FTE's	1.450	1.450	1.450	1.450	1.450

**Tax Levy:**

**Tax Requisition**

**Residential Tax Rate**

(per \$1000 of assessment)

Maximum Tax Rate

(229,805)	(258,922)	(264,322)	(268,563)	(272,869)
0.1698	0.1894	0.1914	0.1926	0.1937

0.5700

**General Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue</b>					
Transfer from CWF Cap Fac Resrv	(103,800)	(80,000)	(25,000)	(25,000)	(50,000)
Transfer From Cap. Fac. Reserve	(4,275)	(1,200)	(375)	(375)	(750)
Total Revenue	(108,075)	(81,200)	(25,375)	(25,375)	(50,750)
<b>Expenses</b>					
Community Trail to Traders Cove	30,450	0	0	0	0
Star Park Trail Conn. Trep. Cr.Pk.	62,400	0	0	0	0
Westshore Sportsfield	0	30,450	0	0	50,750
Westshore Playground	0	0	25,375	0	0
Killiney Bank Protection Reinforcement	15,225	0	0	0	0
Access #1 Improvements	0	0	0	25,375	0
Fintry Park	0	50,750	0	0	0
Total Expenses	108,075	81,200	25,375	25,375	50,750
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(47,853)	(48,331)	(48,815)	(49,303)	(49,796)
Park Land Reserve Balance at Y/E	(180,494)	(182,299)	(184,122)	(185,963)	(187,823)
Parks Facility Reserve Balance at Y/E	(317,939)	(347,176)	(378,549)	(411,246)	(444,901)

**Notes**

a. Surplus resulting from COVID Restart grant and under expenditures in payroll, vehicle operations, contract services, and various line items.

b. Increases: Payroll \$1.8k, Training & Ed \$0.3k, Telephone \$0.8k, Insurance \$0.3k, COVID costs \$1k, Park Mtce \$3k, Equip Rental \$0.3k.

Decreases: Contract Services \$3k.

c. Continue to set aside reserves for future park development, equipment and infrastructure replacement.

d. Community Works Fund Gas Tax funding:

Capital:

**Carry forward of Board Approved CWF:**

Star Park Trail Connection to Trepanier Creek Reg.Pk	\$28.8k remaining c/f to 2021
Fur Brigade Trail	\$50k remaining but not used in 2021
Killiney Road Upgrade	\$17.3k committed but not used in 2021
Killiney Swim Raft	\$2.3k committed but not used in 2021
Dog Beach Fencing	\$1.4k remaining but not used in 2021
Picnic Shelter - Killiney	\$23.4k remaining but not used in 2021
Comfort Station	\$1.1k remaining, not used in 2021
Community Trail to Traders Cove	\$30k remaining, c/f to 2021

e. Requesting additional CWF:

**New Items requiring Specific Board approval of CWF use prior to project commencing (separate report to come forward) Projects will not proceed if CWF are not available:**

Killiney Bank Protection Reinforcement	\$15k
Star Park Trail Additional Amount	\$30k

f. Subject to future approval for use of CWF. Some reserves available.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projection**

**Program: 144 -- Eastside Community Parks**

**Department:** Parks & Recreation

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok East	(119,020)	(132,912)	(137,614)	(142,046)	(146,527)
COVID Restart Grant	(500)	0	0	0	0
Previous Year's Surplus/Deficit	(9,061)	0	0	0	0
Administration OH	15,558	15,869	16,510	16,840	17,177
Total Revenue	(113,023)	(117,043)	(121,104)	(125,206)	(129,350)
<b>Expenses:</b>					
Operations	101,023	103,043	105,104	107,206	109,351
Transfer to Cap Fac Reserves	12,000	14,000	16,000	18,000	20,000
Total Expenses	113,023	117,043	121,104	125,206	129,351
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.8120	0.8120	0.8120	0.8120	0.8120
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	(119,020)	(132,912)	(137,614)	(142,046)	(146,527)
<b>Residential Tax Rate</b> (per \$1000 of assessment)	0.0947	0.1056	0.1082	0.1106	0.1130

**General Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue</b>					
Transfer from CWF Cap Fac Rsrv	(25,000)	(15,000)	(85,000)	(15,000)	(85,000)
Transfer From Facilities Reserves	(21,985)	(225)	(1,275)	(450)	(1,275)
Total Revenue	(46,985)	(15,225)	(86,275)	(15,450)	(86,275)
<b>Expenses</b>					
<b>Park Development</b>					
Sunset Park Development	0	0	0	15,450	86,275
Joe Rich Comm Park Irrigation	0	15,225	0	0	0
Scotty Creek - Playground Repl.	0	0	86,275	0	0
Philpott Trail Post Fire Repair	21,610	0	0	0	0
Three Forks Park Improvements	25,375	0	0	0	0
Total Expenses	46,985	15,225	86,275	15,450	86,275
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(52,326)	(52,849)	(53,378)	(53,912)	(54,451)
Park Land Reserve Balance at Y/E	(65,221)	(65,873)	(66,532)	(67,197)	(67,869)
Capital Facilities Reserve Balance at Y/E	(141,591)	(156,780)	(173,060)	(192,336)	(212,971)

**Notes**

a. Increased surplus resulting from under expenditures for payroll, water rates, park mtce and various line items. Vehicle operations higher than anticipated.

b. Increases: Payroll \$1.1k, Insurance \$0.8k, COVID costs \$0.5k, Vehicle Ops \$1.2k, Misc \$0.3k.

c. Continue to build reserves.

d. Requesting CWF:

New Items requiring Specific Board approval of CWF use prior to project commencing (separate report to come forward ) Projects will not proceed if CWF are not available:

Three Forks Trail Improvement 25 k

e. Subject to future approval for use of CWF. Some reserves available.

# ECONOMIC DEVELOPMENT COMMISSION

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 120 -- Economic Development Commission**

**Department:** Economic Development Commission

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
WFN Service Agreement	(42,885)	(47,165)	(48,003)	(48,858)	(49,729)
Tax Requisition - Kelowna	(787,644)	(865,106)	(880,473)	(896,146)	(912,133)
Tax Requisition - Peachland	(34,121)	(37,476)	(38,142)	(38,821)	(39,514)
Tax Requisition - Lake Country	(91,739)	(100,761)	(102,550)	(104,376)	(106,238)
Tax Requisition - West Kelowna	(192,911)	(211,884)	(215,647)	(219,486)	(223,401)
Tax Req - EA Cent Ok. West	(24,450)	(26,855)	(27,332)	(27,818)	(28,314)
Tax Req - EA Cent Ok East	(22,352)	(24,550)	(24,986)	(25,431)	(25,885)
Grants & Partnerships	0 b	0	0	0	0
COVID Restart Grant	(80,000)	0	0	0	0
Previous Year's Surplus/Deficit	(37,897) a	(0)	(0)	(0)	(0)
Administration OH	155,735	155,708	158,822	161,998	165,238
<b>Total Revenue</b>	<b>(1,158,264)</b>	<b>(1,158,090)</b>	<b>(1,178,312)</b>	<b>(1,198,938)</b>	<b>(1,219,976)</b>
<b>Expenses:</b>					
Operations	1,011,264 c	1,011,089 f	1,031,311	1,051,937 d	1,072,976 d
Transfer to Equip Reserves	7,000 d	7,000 d	7,000 d	7,000 d	7,000 d
Film Commission	140,000	140,000	140,000	140,000	140,000
<b>Total Expenses</b>	<b>1,158,264</b>	<b>1,158,089</b>	<b>1,178,311</b>	<b>1,198,937</b>	<b>1,219,976</b>
<b>(Surplus) / Deficit</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>
<b>FTE's</b>	<b>5.34 e</b>	<b>5.34</b>	<b>5.34</b>	<b>5.34</b>	<b>5.34</b>

**Tax Levy:**

<b>Tax Requisition</b>	<b>(1,153,217)</b>	<b>(1,266,632)</b>	<b>(1,289,130)</b>	<b>(1,312,078)</b>	<b>(1,335,485)</b>
<b>Residential Tax Rate</b> <b>(per \$1000 of assessment)</b>	<b>0.0189</b>	<b>0.0206</b>	<b>0.0207</b>	<b>0.0209</b>	<b>0.0210</b>

**General Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue</b>					
Transfer From Equip Reserves	(13,150)	(5,075)	(5,075)	(5,075)	(5,075)
<b>Total Revenue</b>	<b>(13,150)</b>	<b>(5,075)</b>	<b>(5,075)</b>	<b>(5,075)</b>	<b>(5,075)</b>
<b>Expenses</b>					
Web Server Refresh	10,150	5,075	5,075	5,075	5,075
Computer	3,000	0	0	0	0
<b>Total Expenses</b>	<b>13,150</b>	<b>5,075</b>	<b>5,075</b>	<b>5,075</b>	<b>5,075</b>
<b>(Surplus) / Deficit</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Equip. Reserve Balance at Y/E</b>	<b>(7,833) d</b>	<b>(9,786) d</b>	<b>(11,758) d</b>	<b>(13,750) d</b>	<b>(15,762) d</b>
<b>Operating Reserve Bal at Y/E</b>	<b>(21,367)</b>	<b>(21,580)</b>	<b>(21,796)</b>	<b>(22,014)</b>	<b>(22,234)</b>

**Notes**

- a. Surplus due to under expenditures for advertising & promotion, travel, special projects, training, data processing and misc. Payroll costs were higher and Funding Partnerships/Grants were lower than anticipated.
- b. No Funding Partnerships/Grants anticipated.
- c. Increases: Payroll \$57.3k (FTE increase), Insurance \$1.2k, Special Projects \$50k, Special Projects - Workforce \$7k.  
Decreases: Travel \$8k, Training & Ed \$2.4k, Memberships \$3.5k, Special Projects Metabridge \$5k,  
Young Entrepreneur Program \$7.5k, Business Recruitment \$7k. Offset additional projects with COVID Grant \$80k.
- d. Build reserves for website refreshes and other capital.
- e. FTE increase.
- f. Remove \$20k project.

# CORPORATE SERVICES BYLAW ENFORCEMENT



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 046 -- Dog Control**

Department: Bylaw Services

**General Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue:</b>									
Dog Licensing	(575,000)	h	(580,750)		(586,558)		(592,423)		(598,347)
Tax Requisition - Kelowna	(641,484)		(817,180)		(867,359)		(911,232)		(931,638)
Tax Requisition - Peachland	(27,789)		(35,400)		(37,574)		(39,475)		(40,359)
Tax Requisition - Lake Country	(74,715)		(95,179)		(101,023)		(106,133)		(108,510)
Tax Requisition - West Kelowna	(157,114)		(200,145)		(212,435)		(223,181)		(228,179)
Tax Req - EA Cent Ok West	(19,913)		(25,367)		(26,925)		(28,286)		(28,920)
Tax Req - EA Cent Ok East	(18,204)		(23,190)		(24,614)		(25,859)		(26,438)
Previous Year's Surplus/Deficit	(118,111)	a	(0)		0		0		(0)
Administration OH	235,448		243,172		252,707		257,472		262,333
Transfer from Operating Reserve	(125,000)	g	(70,000)	i	(35,000)	i	0		0
Impounding	(15,000)	h	(15,000)		(15,000)		(15,000)		(15,000)
Bylaw Adjudication	(25,000)	h	(30,000)		(25,000)		(25,000)		(25,000)
COVID Restart Grant	(37,000)	i	0		0		0		0
<b>Total Revenue</b>	<b>(1,598,882)</b>		<b>(1,649,039)</b>		<b>(1,678,780)</b>		<b>(1,709,116)</b>		<b>(1,740,059)</b>
<b>Expenses:</b>									
Operations	1,436,882	b	1,487,040	k	1,516,780		1,547,116		1,578,058
Grant to SPCA	92,000	c	92,000		92,000		92,000		92,000
Transfer to Equipment Reserves	35,000	d	35,000		35,000		35,000		35,000
Transfer to Facilities Reserve	35,000	e	35,000		35,000		35,000		35,000
<b>Total Expenses</b>	<b>1,598,882</b>		<b>1,649,040</b>		<b>1,678,780</b>		<b>1,709,116</b>		<b>1,740,058</b>
(Surplus) / Deficit	(0)		0		0		(0)		(0)
FTE's	11.360		11.360		11.360		11.360		11.360
<b>Tax Levy:</b>									
<b>Tax Requisition</b>	<b>(939,219)</b>		<b>(1,196,461)</b>		<b>(1,269,930)</b>		<b>(1,334,166)</b>		<b>(1,364,044)</b>
<b>Residential Tax Rate</b>	<b>0.0154</b>		<b>0.0194</b>		<b>0.0204</b>		<b>0.0212</b>		<b>0.0215</b>
<b>(per \$1000 of assessment)</b>									

**General Capital Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue</b>									
Transfer from Facilities Reserve	(16,950)		(34,050)		(10,300)		(10,300)		(10,300)
Sale of Asset	0		(2,000)		0		0		0
Transfer From Equip Reserves	(85,450)		(85,215)		0		0		(16,950)
<b>Total Revenue</b>	<b>(102,400)</b>		<b>(121,265)</b>		<b>(10,300)</b>		<b>(10,300)</b>		<b>(27,250)</b>
<b>Expenses</b>									
Vehicles/Bicycles	50,000		55,140		0		0		0
Computer Equipment	15,450		0		0		0		0
Software	5,150		5,150		5,150		5,150		5,150
Pound Improvements	5,150		5,150		5,150		5,150		5,150
Vehicle Outfitting	20,000		30,075		0		0		0
Kennel Improvements	5,150		20,600		0		0		5,150
Equipment	0		0		0		0		10,300
Kennel Irrigation / Repairs	1,500		5,150		0		0		1,500
<b>Total Expenses</b>	<b>102,400</b>		<b>121,265</b>		<b>10,300</b>		<b>10,300</b>		<b>27,250</b>
(Surplus) / Deficit	0		0		0		0		0
Equip. Reserve Fund Balance at Y/E	(125,371)	d	(75,557)		(111,313)		(147,426)		(166,781)
Facilities Reserve Balance at Y/E	(177,740)	e	(180,467)		(206,972)		(233,742)		(260,779)
Operating Reserve Balance at Y/E	(210,700)	fg	(142,807)		(109,235)		(110,327)		(111,430)

**Notes**

- Surplus primarily due to under expenditures for payroll \$133.2k, software & licensing \$21.9k, advertising \$15.9k, agent collection fees \$10.5k, training \$10.1k and various line items. Decreased surplus resulting from lower than anticipated revenues.
- Increases: Payroll \$134.4k (staff mix), Insurance \$1.8k, Dog Control Review \$5k, Security Services \$1k, Misc. \$1.1k.  
Decreases: Travel \$2k, Office Supplies \$0.5k, Departmental Reports & Forms \$1k, Software & Licenses \$22.25k, Agent Collection Fees \$3k, Bldg Rep & Mtce \$5k, Equip Rep % Mtce \$4.5k, Advertising \$12k, Collection Fees \$5k, Training \$4k.
- Grant to SPCA (Programs: spay & neuter, education, adoption).
- Equipment reserves required for upcoming vehicle and equipment replacements.
- Facilities reserves required to expand the Pound or rebuild in the future, or can be used for equipment also.
- Reserve was set up for such costs as legal, future service reviews and future tax rate stabilization. Also still allows for possibility of transfer to reserves or capital construction should pound expansion or rebuild be required.
- Using Operating reserve to reduce tax impact.
- Reduced budget revenues for Licensing \$28k, Impounding \$10k, and Adjudication \$10k based on 2020 actual revenue.
- Possibly use reserve to smooth impact of surplus reduction.
- Add COVID Restart Grant for foregone revenues for licenses, impounding, ticketing, and adjudication.
- Add back \$4k Training, \$12k Advertising, \$5k Collection Fees post pandemic.



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 049 -- Prohibited Animal Control**

Department: Bylaw Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Requisition - Kelowna	(217)	(1,007)	(1,026)	(1,048)	(1,069)
Tax Requisition - Peachland	(8)	(37)	(38)	(38)	(39)
Tax Requisition - West Kelowna	(48)	(221)	(226)	(230)	(235)
Tax Req - EA Cent Ok West	(6)	(26)	(27)	(27)	(28)
Previous Year's Surplus/Deficit	(988)	(0)	(0)	(0)	0
Administration OH	169	172	176	179	183
Total Revenue	(1,097)	(1,119)	(1,141)	(1,164)	(1,188)
<b>Expenses:</b>					
Operations	1,097	1,119	1,141	1,164	1,187
Total Expenses	1,097	1,119	1,141	1,164	1,187
(Surplus) / Deficit	(0)	(0)	(0)	0	(0)
FTE's	0.00	0.00	0.00	0.00	0.00
<b>Tax Levy:</b>					
Tax Requisition	(278)	(1,291)	(1,317)	(1,343)	(1,371)
Residential Tax Rate (per \$1000 of assessment)	0.000004	0.00002	0.00002	0.00002	0.00002

**Notes**

Complaint driven.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 105 -- Enforcement of Noise Bylaws**

**Department:** Bylaw Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b><u>Revenue:</u></b>					
Tax Req - EA Cent Ok West	(2,985)	(4,240)	(4,325)	(4,411)	(4,500)
Tax Req - EA Cent Ok East	(3,315)	(4,710)	(4,805)	(4,901)	(4,998)
Previous Year's Surplus/Deficit	(3,027) b	(0)	0	(0)	(0)
Administration OH	1,171	1,194	1,218	1,243	1,268
<b>Total Revenue</b>	<b>(8,156)</b>	<b>(7,756)</b>	<b>(7,911)</b>	<b>(8,070)</b>	<b>(8,231)</b>
<b><u>Expenses:</u></b>					
Operations	7,604 a	7,756	7,911	8,069	8,231
Transfer to Operating Reserve	552 b	0	0	0	0
<b>Total Expenses</b>	<b>8,156</b>	<b>7,756</b>	<b>7,911</b>	<b>8,069</b>	<b>8,231</b>
<b>(Surplus) / Deficit</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>
<b>FTE's</b>	<b>0.04</b>	<b>0.04</b>	<b>0.04</b>	<b>0.04</b>	<b>0.04</b>
<b><u>Tax Levy:</u></b>					
<b>Tax Requisition</b>	<b>(6,300)</b>	<b>(8,950)</b>	<b>(9,130)</b>	<b>(9,312)</b>	<b>(9,498)</b>
<b>Residential Tax Rate (per \$1000 of assessment)</b>	<b>0.0044</b>	<b>0.0062</b>	<b>0.0063</b>	<b>0.0063</b>	<b>0.0064</b>
<b>Equip Reserve Fund Balance at Y/E</b>	<b>(114)</b>	<b>(115)</b>	<b>(116)</b>	<b>(118)</b>	<b>(119)</b>
<b>Operating Reserve Bal at Y/E</b>	<b>(6,433) a</b>	<b>(6,498)</b>	<b>(6,563)</b>	<b>(6,628)</b>	<b>(6,694)</b>

**Notes**

Complaint driven.

a. Increase: Payroll \$0.1k. Decrease: Legal \$1k.

b. Transfer a portion of surplus to operating reserve.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 106 -- Enforcement of Unsightly / Untidy Premises Bylaws**

Department: Bylaw Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Sale of Services - Contract	(3,000)	(3,060)	(3,121)	(3,184)	(3,247)
Tax Req - EA Cent Ok West	(4,410)	(5,113)	(5,729)	(6,326)	(6,452)
Tax Req - EA Cent Ok East	(4,898)	(5,680)	(6,363)	(7,028)	(7,168)
Previous Year's Surplus/Deficit	(3,434) a	(0)	(0)	(0)	(0)
Transfer from Operating Reserve	0	(2,000) c	(1,000) c	0	0
Administration OH	2,074	2,116	2,201	2,245	2,290
<b>Total Revenue</b>	<b>(13,668)</b>	<b>(13,737)</b>	<b>(14,012)</b>	<b>(14,293)</b>	<b>(14,578)</b>
<b>Expenses:</b>					
Operations	13,468 b	13,737	14,012	14,292	14,578
Transfer to Operating Reserve	200 a	0	0	0	0
<b>Total Expenses</b>	<b>13,668</b>	<b>13,737</b>	<b>14,012</b>	<b>14,292</b>	<b>14,578</b>
<b>(Surplus) / Deficit</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>
<b>FTE's</b>	<b>0.055</b>	<b>0.055</b>	<b>0.055</b>	<b>0.055</b>	<b>0.055</b>
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(9,308)</b>	<b>(10,793)</b>	<b>(12,092)</b>	<b>(13,354)</b>	<b>(13,620)</b>
<b>Residential Tax Rate</b> <b>(per \$1000 of assessment)</b>	<b>0.0065</b>	<b>0.0075</b>	<b>0.0083</b>	<b>0.0091</b>	<b>0.0092</b>
<b>Equip. Reserve Balance at Y/E</b>	<b>(523)</b>	<b>(529)</b>	<b>(534)</b>	<b>(539)</b>	<b>(545)</b>
<b>Operating Reserve Balance at Y/E</b>	<b>(8,432) a</b>	<b>(6,516) c</b>	<b>(5,581) c</b>	<b>(5,637)</b>	<b>(5,693)</b>

**Notes**

Complaint driven.

a. Transfer a portion of surplus to operating reserve.

b. Increase: Payroll \$0.1k. Decrease: None.

c. Use a portion of reserve to reduce impact of surplus swing.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 115 -- Enforcement of Noxious Insect Control Bylaws**

Department: Bylaw Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Services - Kelowna	(15,420)	(16,465)	(17,719)	(19,356)	(19,734)
Tax Requisition - Peachland	(565)	(603)	(649)	(709)	(723)
Tax Requisition - Lake Country	(1,543)	(1,647)	(1,773)	(1,936)	(1,974)
Tax Req - EA Cent Ok West	(401)	(428)	(461)	(503)	(513)
Tax Req - EA Cent Ok East	(369)	(394)	(424)	(463)	(472)
Previous Year's Surplus/Deficit	(2,817)	0	0	0	0
Administration OH	2,818	2,874	2,990	3,050	3,111
Transfer from Operating Reserve	0	(2,000) a	(1,000) a	0	0
<b>Total Revenue</b>	<b>(18,297)</b>	<b>(18,663)</b>	<b>(19,036)</b>	<b>(19,917)</b>	<b>(20,305)</b>
<b>Expenses:</b>					
Operations	18,297 b	18,663	19,036	19,417	19,805
<b>Total Expenses</b>	<b>18,297</b>	<b>18,663</b>	<b>19,036</b>	<b>19,917</b>	<b>20,305</b>
<b>(Surplus) / Deficit</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>
<b>FTE's</b>	<b>0.20</b>	<b>0.20</b>	<b>0.20</b>	<b>0.20</b>	<b>0.20</b>
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(2,878)</b>	<b>(3,072)</b>	<b>(3,307)</b>	<b>(3,611)</b>	<b>(3,682)</b>
<b>Residential Tax Rate</b>	<b>0.0003</b>	<b>0.0003</b>	<b>0.0003</b>	<b>0.0004</b>	<b>0.0004</b>
<b>(per \$1000 of assessment)</b>					
<b>Equip. Reserve Fund Balance at Y/E</b>	<b>(16,507)</b>	<b>(16,673)</b>	<b>(16,839)</b>	<b>(17,508)</b>	<b>(18,183)</b>
<b>Operating Reserve Bal at Y/E</b>	<b>(7,108)</b>	<b>(5,159) a</b>	<b>(4,201) a</b>	<b>(4,243)</b>	<b>(4,285)</b>

**Notes**

Complaint driven.

a. Utilize operating reserve for tax rate mitigation.

b. Increase: Payroll \$0.3k. Decrease: None.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 116 -- Enforcement of Noxious Weed Control Bylaw**

**Department:** Bylaw Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<u>Revenue:</u>					
Sale of Services	(25,000)	(25,500)	(26,010)	(26,530)	(27,061)
Tax Requisition - Kelowna	(84,242)	(90,387)	(98,966)	(105,524)	(112,130)
Tax Requisition - Peachland	(3,086)	(3,311)	(3,625)	(3,865)	(4,107)
Tax Requisition - Lake Country	(8,427)	(9,042)	(9,899)	(10,556)	(11,216)
Tax Requisition - Local Service Area	(3,019)	(3,240)	(3,547)	(3,782)	(4,019)
Grants	(13,500)	(13,500)	(13,500)	(13,500)	(13,500)
Previous Year's Surplus/Deficit	(27,628)	(0)	(0)	(0)	0
Transfer from Operating Reserve	0	(17,000)	(10,000)	(5,000)	0
Administration OH	20,538	20,949	21,795	22,231	22,676
<b>Total Revenue</b>	<b>(144,364)</b>	<b>(141,032)</b>	<b>(143,752)</b>	<b>(146,527)</b>	<b>(149,357)</b>
<u>Expenses:</u>					
Operations	133,364	136,031	138,752	141,527	144,357
Transfer to Equip. Reserves	5,000	5,000	5,000	5,000	5,000
Transfer to Operating Reserve	6,000	0	0	0	0
<b>Total Expenses</b>	<b>144,364</b>	<b>141,031</b>	<b>143,752</b>	<b>146,527</b>	<b>149,357</b>
<b>(Surplus) / Deficit</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>
FTE's	0.868	0.868	0.868	0.868	0.868

**Tax Levy:**

<b>Tax Requisition</b>	<b>(98,774)</b>	<b>(105,980)</b>	<b>(116,037)</b>	<b>(123,727)</b>	<b>(131,472)</b>
<b>Residential Tax Rate</b>	<b>0.0016</b>	<b>0.0017</b>	<b>0.0019</b>	<b>0.0020</b>	<b>0.0021</b>
<b>(per \$1000 of assessment)</b>					

**General Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<u>Revenue</u>					
Transfer From Equip. Reserves	0	0	(37,740)	0	0
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>(37,740)</b>	<b>0</b>	<b>0</b>
<u>Expenses</u>					
Vehicles	0	0	37,740	0	0
<b>Total Expenses</b>	<b>0</b>	<b>0</b>	<b>37,740</b>	<b>0</b>	<b>0</b>
<b>(Surplus) / Deficit</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Equip. Reserve Fund Balance at Y/E	(58,456)	(64,041)	(31,941)	(37,261)	(42,633)
Operating Reserve Balance at Y/E	(63,213)	(46,676)	(37,042)	(32,363)	(32,686)

**Notes**

Complaint driven.

a. Surplus due to under expenditures for payroll, legal fees, software & licenses and higher than anticipated Contract invoicing revenues.

b. Increase: Payroll \$1.3k, Postage/Freight \$1.5k, Insurance \$0.1k, Vehicle Ops \$2k.

Decrease: Travel \$0.5k, Uniforms \$0.25k, Collection Fees/Uncollectable Accts \$0.25k, Software & Licenses \$1.1k, FLNR Invasive Plant Grant Expenses \$0.8k.

c. Transfer a portion of increased surplus carryforward to operating reserve.

d. Use Operating Reserve to reduce tax impact of surplus swing.

# ENGINEERING SERVICES ENGINEERING

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 004 -- Engineering**

**Department:** Engineering Services

**General Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<u>Revenue:</u>									
Previous Year's Surplus/Deficit	(24,787)	ac	(0)		(0)		(0)		(0)
Transfer from Operating Reserve	(85,000)	c	(50,000)	c	(25,000)	c	0		0
Engineering OH Admin Recovery	(281,360)	c	(348,810)		(381,626)		(414,599)		(422,731)
Total Revenue	(391,147)		(398,810)		(406,626)		(414,599)		(422,731)
<u>Expenses:</u>									
Operations	383,147	b	390,810		398,626		406,599		414,731
Transfer to Equip. Reserves	8,000		8,000		8,000		8,000		8,000
Total Expenses	391,147		398,810		406,626		414,599		422,731
(Surplus) / Deficit	(0)		(0)		(0)		(0)		(0)
FTE's	3.080	b	3.080		3.080		3.080		3.080

**General Capital Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<u>Revenue</u>									
Transfer From Reserves	(20,900)		(10,300)		(5,150)		(5,150)		(5,150)
Total Revenue	(20,900)		(10,300)		(5,150)		(5,150)		(5,150)
<u>Expenses</u>									
Computers & Equipment	2,150		0		0		0		0
Equipment	18,750		10,300		5,150		5,150		5,150
Total Expenses	20,900		10,300		5,150		5,150		5,150
(Surplus) / Deficit	0		0		0		0		0
Equip. Reserve Fund Balance at Y/E	(76,768)		(75,133)		(78,682)		(82,268)		(85,889)
Operating Reserve Balance at Y/E	(157,110)	c	(108,181)	c	(84,012)	c	(84,853)		(85,701)

**Notes**

- Surplus due to Engineering Admin recovery, Covid Restart grant, and underspending for payroll, contract services, travel, training, legal, software, drafting supplies and misc.
- Increases: Payroll \$6.7k - including 2% wage increase. Memberships \$0.9k, Equipment \$0.8k, Training \$1k, Veh. Operations \$2k. Decreases: Travel \$0.3k, Drafting Supplies \$0.3k
- Utilize operating reserve to reduce impact of surplus swing

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 047 -- Mosquito Control - Nuisance**

**Department:** Engineering Services (Public Works)

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Services - Peachland	(6,893) a	(6,893)	(6,893)	(6,893)	(6,893)
Tax Requisition - Kelowna	(184,025)	(191,129)	(205,855)	(209,971)	(214,171)
Tax Requisition - Lake Country	(19,938)	(20,708)	(22,303)	(22,749)	(23,204)
Tax Requisition - West Kelowna	(3,221)	(3,346)	(6,274)	(3,676)	(3,749)
Tax Req - EA Cent Ok East	(5,609)	(5,825)	(3,603)	(6,399)	(6,527)
Previous Year's Surplus/Deficit	(15,991) b	0	0	0	0
Engineering Admin OH	7,851	8,004	8,159	8,318	8,480
Administration OH	21,212	21,631	22,051	22,480	22,917
Transfer from Operating Reserve	0 b	(12,359) d	0	0	0
<b>Total Revenue</b>	<b>(206,614)</b>	<b>(210,625)</b>	<b>(214,717)</b>	<b>(218,890)</b>	<b>(223,147)</b>
<b>Expenses:</b>					
Operations	200,571 c	204,582	208,674	212,848	217,104
Contract for Peachland excl OH	6,043 a	6,043	6,043	6,043	6,043
<b>Total Expenses</b>	<b>206,614</b>	<b>210,625</b>	<b>214,717</b>	<b>218,891</b>	<b>223,147</b>
<b>(Surplus) / Deficit</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>
<b>FTE's</b>	<b>0.05</b>	<b>0.05</b>	<b>0.05</b>	<b>0.05</b>	<b>0.05</b>
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(212,793)</b>	<b>(221,008)</b>	<b>(238,035)</b>	<b>(242,795)</b>	<b>(247,651)</b>
<b>Residential Tax Rate</b> <b>(per \$1000 of assessment)</b>	<b>0.0075</b>	<b>0.0077</b>	<b>0.0082</b>	<b>0.0083</b>	<b>0.0083</b>
<b>Equip. Reserve Fund Balance at Y/E</b>	<b>(39,303) a</b>	<b>(39,696)</b>	<b>(40,093)</b>	<b>(40,494)</b>	<b>(40,899)</b>
<b>Operating Reserve Balance at Y/E</b>	<b>(20,678) ab</b>	<b>(8,402) d</b>	<b>(8,486)</b>	<b>(8,571)</b>	<b>(8,657)</b>

**Notes**

- a. Peachland participating via Service Contract Invoicing. No participation in service reserves as no contribution or buy in was made.
- b. Increased surplus due to lower than anticipated contract costs and advertising.
- c. Increased: Contract Services \$3k.
- d. Possibly use Operating reserve.



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 058 -- Scotty Heights Street Lights**

**Department:** Engineering Services (Public Works)

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok East	(21,143)	(21,549)	(22,020)	(22,460)	(22,910)
Previous Year's Surplus/Deficit	17	0	0	0	0
Engineering Admin OH	704	718	732	747	762
Administration OH	1,901	1,940	2,019	2,059	2,100
<b>Total Revenue</b>	<b>(18,521)</b>	<b>(18,891)</b>	<b>(19,269)</b>	<b>(19,654)</b>	<b>(20,048)</b>
<b>Expenses:</b>					
Operations	18,521	18,891	19,269	19,655	20,048
<b>Total Expenses</b>	<b>18,521</b>	<b>18,891</b>	<b>19,269</b>	<b>19,655</b>	<b>20,048</b>
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.01	0.01	0.01	0.01	0.01
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(21,143)</b>	<b>(21,549)</b>	<b>(22,020)</b>	<b>(22,460)</b>	<b>(22,910)</b>
<b>Residential Tax Rate</b> <b>(per \$1000 of assessment)</b>	<b>0.0835</b>	<b>0.0842</b>	<b>0.0852</b>	<b>0.0861</b>	<b>0.0869</b>

**Notes**

These streetlights are in the Central Okanagan East Electoral Area.

a. Operating reserve used to reduce deficit to nil.

b. Increased electricity costs.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 091 -- Effluent / Water Disposal**

**Department:** Engineering Services (Public Works)

**General Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<u>Revenue:</u>									
Previous Year's Surplus/Deficit	(66,679)	a	0		(0)		(0)		(0)
Engineering Admin OH	23,421		20,401		20,809		21,225		21,649
Administration OH	63,277		55,135		56,238		57,363		58,510
Tipping Fees, Sundry	(658,000)		(664,580)		(671,226)		(677,938)		(684,717)
Total Revenue	(637,980)		(589,044)		(594,179)		(599,350)		(604,558)
<u>Expenses:</u>									
Operations	616,333	b	536,860	d	547,597		558,549		569,720
Transfer to Facilities Reserves	21,647	c	52,184	c	46,582	c	40,801	c	34,839
Total Expenses	637,980		589,044		594,179		599,350		604,559
(Surplus) / Deficit	0		(0)		(0)		(0)		0
FTE's	0.20		0.20		0.20		0.20		0.20

**General Capital Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<u>Revenue</u>									
Transfer from Cap Fac. Reserve	(50,000)		0		0		(200,000)		0
Total Revenue	(50,000)		0		0		(200,000)		0
<u>Expenses</u>									
Centrifuge	50,000		0		0		200,000		0
Total Expenses	50,000		0		0		200,000		0
(Surplus) / Deficit	0		0		0		0		0
Equip Reserve Fund Bal at Y/E	(5,458)		(5,513)		(5,568)		(5,623)		(5,680)
Facilities Reserve Balance at Y/E	(269,256)	c	(324,132)	c	(373,955)	c	(216,496)	c	(253,500)
Operating Reserve Balance at Y/E	(177,751)		(179,528)		(181,324)		(183,137)		(184,968)

**Notes**

- Increased surplus due to increased Tipping fee revenue. Contract services higher than anticipated.
- Increases: Payroll \$0.7k, Insurance \$1.3k, Contract Services \$125k (includes one time \$90k facilities study which reduces reserve transfer).
- Building capital reserves for facility upgrades and equipment replacement.
- Remove \$90k facility study.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 199 -- Vehicle Operations Reserves**

**Department:** Engineering Services (Fleet)

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<u>Revenue:</u>					
Previous Year's Surplus/Deficit	0	0	0	0	0
Vehicle Recovery Allocation to Cost Centre	(27,000)	(28,000)	(29,000)	(30,000)	(31,000)
Total Revenue	(27,000)	(28,000)	(29,000)	(30,000)	(31,000)
<u>Expenses:</u>					
Transfer to Reserves	27,000	28,000	29,000	30,000	31,000
Total Expenses	27,000	28,000	29,000	30,000	31,000
(Surplus) / Deficit	0	0	0	0	0
FTE's	2.885	2.885	2.885	2.885	2.885

**General Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<u>Revenue</u>					
Sale of Asset	(2,000)	0	0	0	0
Transfer From Reserves	(70,836)	(41,200)	0	0	0
Total Revenue	(72,836)	(41,200)	0	0	0
<u>Expenses</u>					
Vehicle	59,836	0	0	0	0
Equipment	13,000	41,200	0	0	0
Total Expenses	72,836	41,200	0	0	0
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(25,815)	(12,741)	(42,159)	(72,880)	(104,919)

**Notes**

This budget page is shown to track the reserve balance and capital for fleet. The function is allocated out to other costs centres as part of the vehicle charge and is not a bylaw function. It is included in the plan only for the purpose of the transfer to reserves and any future vehicle & capital purchases.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 301 -- Killiney Beach Water System**

**Department:** Engineering Services (Water Systems)

**Water Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<u>Revenue:</u>					
Water User, Late Pmt & Insp. Fees	(185,628)	(189,341)	(193,127)	(196,990)	(200,930)
Maintenance / Asset Renewal Fees	(289,941) b	(289,941) b	(289,941) b	(289,941) b	(289,941) b
Parcel Tax	0	0	(34,500) e	(166,040) e	(166,040) e
Previous Year's Surplus/Deficit	(1,039) a	0	0	0	(0)
Engineering Admin OH	7,135	7,278	7,424	7,572	7,724
Administration OH	28,917	29,495	30,086	30,688	31,300
Total Revenue	(440,556)	(442,508)	(480,059)	(614,711)	(617,887)
<u>Expenses:</u>					
Operations	187,774 c	191,529	195,360	199,267	203,253
Debt Payments	0	0	34,500 e	166,040 e	166,040 e
Transfer to Cap. Fac Reserves	252,782 b	250,979 b	250,199 b	249,403 b	248,595 b
Total Expenses	440,556	442,508	480,059	614,710	617,888
(Surplus) / Deficit	0	0	0	(0)	0
FTE's	0.46	0.46	0.46	0.46	0.46
<b>Parcel Tax</b>	<b>0</b>	<b>0</b>	<b>(34,500)</b>	<b>(166,040)</b>	<b>(166,040)</b>

**Water Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<u>Revenue</u>					
Capital Financing	0	0	(2,238,184) e	0	0
CWF Gas Tax Cap Fac. Rsrv	(33,183) d	0	0	0	0
Transfer From Equip Reserves	(22,540)	(15,450)	(492,566) e	0	0
Transfer From Cap. Fac. Reserve	(66,995)	(495,461)	(790,000) e	(20,750)	(39,830)
Total Revenue	(122,718)	(510,911)	(3,520,750)	(20,750)	(39,830)
<u>Expenses</u>					
Metering Program	5,300	5,300	5,300	5,300	5,300
New Meters	500	0	0	0	0
Facility Renewal	0	69,960	0	0	13,780
Engineering & Design Costs	51,500	0	0	0	0
Equipment/SCADA	4,000	0	0	0	0
Distribution System	42,878 d	0	0	0	0
Equipment & Improvements	18,540	15,450	15,450 e	15,450	15,450
UV Disinfecting System	0	0	3,500,000 e	0	0
Intake Replacement	0	420,201	0	0	5,300
Total Expenses	122,718	510,911	3,520,750	20,750	39,830
(Surplus) / Deficit	0	0	0	0	0
Equip Reserve Fund Bal at Y/E	(503,140)	(492,566)	(0)	(0)	(0)
Capital Facility Reserve Bal at Y/E	(814,694) b	(573,405) b	(31,438) b	(260,198) b	(471,166) b

**Notes**

- Surplus due to unanticipated grant. Under expenditures for travel, electricity, equipment repairs & mtce, contract services offset higher than expected costs for payroll, telephone, office supplies and chlorine.
- Transfer asset renewal fees and additional funds to reserves.
- Increases: Payroll \$0.8k, Telephone \$1k, Insurance \$1.8k, Ministry Testing \$0.5k, Equip Rep & Mtce \$19k, Bldg/Equip Assessment Ops \$0.5k, Misc. \$0.2k.  
Decreases: Travel \$2k, COVID costs \$7.9k, Collection Fees \$1.5k, Contract Services \$10k.
- Community Works Fund Gas Tax funding:  
Previously approved Capital:  
Filtration \$15 k
- IHA Required work under discussion. Contingent on finding an alternative solution, receiving financing or grant. This scenario assumes approval for debt & parcel tax received, MFA Financing 20 years, at 3%

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 303 -- Falcon Ridge Water System**

**Department:** Engineering Services (Water Systems)

**Water Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue:</b>									
Water User, Late Pmt & Insp. Fees	(52,698)		(56,732)		(58,369)		(60,042)		(61,749)
Maintenance / Asset Renewal Fee	(31,640)	ai	(31,640)	i	(31,641)	i	(31,641)	i	(31,641)
Previous Year's Surplus/Deficit	(4,667)	b	0		0		0		(0)
UBCM Grant	(150,000)	g	0		0		0		0
Engineering Admin OH	2,562		2,613		2,666		2,719		2,773
Administration OH	10,383		10,591		10,803		11,019		11,239
Total Revenue	(226,060)		(75,167)		(76,542)		(77,945)		(79,377)
<b>Expenses:</b>									
Operations	67,423	c	68,771		70,147		71,550		72,981
River Training Engineering Study	150,000	g	0		0		0		0
Transfer to Cap. Fac Reserves	8,637	ai	6,396	i	6,395	i	6,395	i	6,396
Total Expenses	226,060		75,167		76,542		77,945		79,377
(Surplus) / Deficit	0		0		0		(0)		(0)
FTE's	0.15		0.15		0.15		0.15		0.15

**Water Capital Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue</b>									
Capital Financing	(1)	f	0		0		0		0
Tsfr from Gas Tax Cap Fac. Rsrv	(30,000)	e	0		0		0		0
Transfer From Cap. Fac. Reserve	(8,850)		(9,650)		(9,650)		(9,650)		(9,650)
Total Revenue	(38,851)		(9,650)		(9,650)		(9,650)		(9,650)
<b>Expenses</b>									
Metering	2,650		2,650		2,650		2,650		2,650
Distribution System Improvements	1	f	0		0		0		0
Reservoir	0	h	0		0		0		0
Electrical / Communication	0	h	0		0		0		0
Equipment/SCADA	0	h	0		0		0		0
Controls & Instrumentation	0	h	0		0		0		0
Equipment & Improvements	36,200	e	7,000	i	7,000	i	7,000	i	7,000
Total Expenses	38,851		9,650		9,650		9,650		9,650
(Surplus) / Deficit	0		0		0		0		0
Equip Reserve Fund Bal at Y/E	(30)		(31)		(31)		(31)		(32)
Capital Facility Reserve Bal at Y/E	(12,555)	a	(9,394)	i	(6,200)	i	(2,975)	i	282

**Notes**

- a. Transfer asset renewal fees to reserves. Full transfer cannot be made. Additional rate review may be required.
- b. Surplus due to higher revenues from water user fees, unanticipated grant and lower contract services costs. Travel and legal costs were higher than expected.
- c. Increases: Travel \$1k, Legal \$2.5k, Contract Services \$1.5k, Misc. \$1.4k.  
Decreases: COVID costs \$1.8k, Equip Rep & Mtce \$5k, Ministry Testing \$0.3k.
- d. Community Works Fund Gas Tax funding:  
Previously approved Capital:  
Hydrants \$15 k not yet budgeted for use in 2021
- e. Requesting additional CWF: **New Items requiring Specific Board approval of CWF use prior to project commencing (separate report to come forward) Projects will not proceed if CWF are not available:**  
Water Supply for Intake \$15 k  
Intake Restoration \$15 k
- f. There is a project estimated at \$225k for expansion for new users. This will require capital financing and a new establishment bylaw with the new users to pay the costs via parcel tax rather than the whole service area. At this time a nominal amount of \$1 is shown until all the approvals are in place and a budget amendment will be done at that time.
- g. UBCM Grant has been applied for for engineering study to support river training - 100% funding. Will only be done if funding obtained.
- h. An additional \$83.5k of projects have been identified for reservoirs \$10k, Water treatment \$65k, Controls & Instrumentation \$8.5k, but there is only \$13k in reserves. Staff will prioritize these projects and the budget will need to be amended once a solution is found.
- i. Minimal amounts are being transferred to reserves based on rates & operating costs. Staff had requested additional capital spending of \$12,950 annually, but this was reduced based on available reserves.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 305 -- Sunset Ranch Water System**

**Department:** Engineering Services (Water Systems)

**Water Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue:</b>									
Water User, Late Pmt & Insp. Fees	(143,546)		(146,417)		(149,345)		(152,332)		(155,379)
Maintenance / Asset Renewal Fee	(68,797)	b	(68,797)	b	(68,797)	b	(68,797)	b	(68,797)
Previous Year's Surplus/Deficit	(50,313)	a	(0)		(0)		0		(0)
Engineering Admin OH	5,002		5,101		5,205		5,308		5,414
Administration OH	20,271		20,676		21,090		21,512		21,941
Total Revenue	(237,383)		(189,437)		(191,848)		(194,309)		(196,821)
<b>Expenses:</b>									
Operations	131,629	c	134,262		136,947		139,686		142,479
Transfer to Capital Facility Reserves	105,754	b	55,175	b	54,901	b	54,623	b	54,341
Total Expenses	237,383		189,437		191,848		194,309		196,820
(Surplus) / Deficit	(0)		(0)		0		(0)		(0)
FTE's	0.46		0.46		0.46		0.46		0.46

**Water Capital Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue</b>									
Transfer From Equip Reserves	(60,670)		(23,020)		(31,260)		(23,020)		(23,020)
Total Revenue	(60,670)		(23,020)		(31,260)		(23,020)		(23,020)
<b>Expenses</b>									
Meters	12,720		12,720		12,720		12,720		12,720
New Meters	8,500		0		0		0		0
Facility Renewal	2,550		0		8,240		0		0
Equipment & Improvements	30,900		10,300		10,300		10,300		10,300
Equipment/SCADA	6,000		0		0		0		0
Total Expenses	60,670		23,020		31,260		23,020		23,020
(Surplus) / Deficit	0		0		0		0		0
Equip Reserve Fund Bal at Y/E	(299,292)		(279,035)		(250,253)		(229,505)		(208,550)
Capital Facility Reserve Bal at Y/E	(268,701)	b	(326,563)	b	(384,730)	b	(443,200)	b	(501,973)

**Notes**

- Surplus due to higher revenues from water user fees, maintenance fees, and water system cost recovery. Lower costs for contract services and travel also contributed to the surplus. Payroll, equipment repairs & mtce, office supplies and electricity costs were higher than expected.
- Transfer includes asset renewal fees .
- Increases: Payroll \$0.8k, Collection Fees \$0.6k, Ministry Testing \$0.5k, Electricity \$0.5k, Equip Rep & Mtce \$3k, Bldg/Equip Assessment Ops \$3.5k, Misc. \$0.5k.  
Decreases: Travel \$1k, COVID costs \$0.6k, Contract Services \$6k.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 306 -- Trepanier Bench Water System**

**Department:** Engineering Services (Water Systems)

**Water Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue:</b>									
Water User, Late Pmt & Insp. Fees	(23,190)		(23,654)		(24,127)		(24,609)		(25,102)
Maintenance / Asset Renewal Fee	(8,617)	b	(8,617)		(8,617)		(8,617)		(8,617)
Previous Year's Surplus/Deficit	0	a	0		(0)		(0)		(0)
Engineering Admin OH	774		789		805		821		838
Administration OH	3,136		3,199		3,263		3,328		3,395
Rental	(600)		(600)		(600)		(600)		(600)
<b>Total Revenue</b>	<b>(28,497)</b>		<b>(28,883)</b>		<b>(29,276)</b>		<b>(29,677)</b>		<b>(30,086)</b>
<b>Expenses:</b>									
Operations	20,364	c	20,771		21,187		21,610		22,043
Transfer to Capital Facility Reserves	8,133	b	8,111	b	8,089	b	8,067	b	8,044
<b>Total Expenses</b>	<b>28,497</b>		<b>28,882</b>		<b>29,276</b>		<b>29,677</b>		<b>30,087</b>
<b>(Surplus) / Deficit</b>	<b>0</b>		<b>(0)</b>		<b>(0)</b>		<b>(0)</b>		<b>0</b>
<b>FTE's</b>	<b>0.06</b>		<b>0.06</b>		<b>0.06</b>		<b>0.06</b>		<b>0.06</b>

**Water Capital Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue</b>									
Transfer from Cap Fac. Reserve	(6,250)		(2,060)		(2,060)		(2,060)		(2,060)
<b>Total Revenue</b>	<b>(6,250)</b>		<b>(2,060)</b>		<b>(2,060)</b>		<b>(2,060)</b>		<b>(2,060)</b>
<b>Expenses</b>									
Meters	750		0		0		0		0
Equipment Improvements	4,500		2,060		2,060		2,060		2,060
Equipment/SCADA	1,000		0		0		0		0
<b>Total Expenses</b>	<b>6,250</b>		<b>2,060</b>		<b>2,060</b>		<b>2,060</b>		<b>2,060</b>
<b>(Surplus) / Deficit</b>	<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>
<b>Capital Facility Reserve Bal at Y/E</b>	<b>(4,969)</b>	b	<b>(11,049)</b>	b	<b>(17,168)</b>	b	<b>(23,326)</b>	b	<b>(29,523)</b>

**Notes**

- a. Transfer to Reserves reduced to offset higher than anticipated equipment repairs & mtce and payroll costs and reduce deficit to nil.  
b. Transfer includes asset renewal fees. Only able to transfer full amount because of surplus and insurance proceeds.  
c. Increases: Payroll \$0.1k, Telephone \$0.2k, Collection Fees \$0.1k.  
Decreases: Ministry Testing \$0.1k, Equip Rep & Mtce \$5.2k, Contract Services \$1k.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 307 -- Westshore Water System**

**Department:** Engineering Services (Water Systems)

**Water Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Water User, Late Pmt & Insp. Fees	(201,773)	(205,808)	(209,925)	(214,123)	(218,406)
Maintenance / Asset Renewal Fee	(374,838)	(374,838)	(374,838)	(374,838)	(374,838)
Parcel Tax	0	0	(26,250)	(126,335)	(126,335)
Previous Year's Surplus/Deficit	(9,976)	(0)	(0)	(0)	0
Engineering Admin OH	8,332	8,189	8,352	8,519	8,690
Administration OH	33,768	33,186	33,849	34,526	35,217
<b>Total Revenue</b>	<b>(544,487)</b>	<b>(539,273)</b>	<b>(568,811)</b>	<b>(672,251)</b>	<b>(675,672)</b>
<b>Expenses:</b>					
Operations	219,275	215,490	219,800	224,196	228,680
Debt Payments	0	0	26,250	126,335	126,335
Transfer to Capital Facility Reserves	325,212	323,782	322,761	321,720	320,657
<b>Total Expenses</b>	<b>544,487</b>	<b>539,272</b>	<b>568,811</b>	<b>672,251</b>	<b>675,672</b>
(Surplus) / Deficit	(0)	(0)	(0)	0	0
FTE's	0.56	0.56	0.56	0.56	0.56
<b>Parcel Tax</b>	<b>0</b>	<b>0</b>	<b>(26,250)</b>	<b>(126,335)</b>	<b>(126,335)</b>

**Water Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue</b>					
Capital Financing	0	0	(1,687,879)	0	0
Transfer From Equip Reserves	(375,220)	(442,541)	(644,461)	0	0
Transfer from Cap Fac. Reserve	(59,884)	(39,140)	(1,400,000)	(22,340)	(22,340)
<b>Total Revenue</b>	<b>(435,104)</b>	<b>(481,681)</b>	<b>(3,732,340)</b>	<b>(22,340)</b>	<b>(22,340)</b>
<b>Expenses</b>					
Equip & Improvements	10,300	15,450	15,450	15,450	15,450
Metering	6,890	6,890	6,890	6,890	6,890
New Meters	6,800	0	0	0	0
Facility Renewal	8,734	39,140	0	0	0
Equipment/SCADA	5,000	0	0	0	0
Leak Detection Equipment	31,230	0	0	0	0
Intake Replacement	0	420,201	0	0	0
Distribution System	315,000	0	0	0	0
UV Disinfection System	0	0	3,710,000	0	0
Engineering and Design	51,150	0	0	0	0
<b>Total Expenses</b>	<b>435,104</b>	<b>481,681</b>	<b>3,732,340</b>	<b>22,340</b>	<b>22,340</b>
(Surplus) / Deficit	0	0	0	0	0
Equip Reserve Fund Balance at Y/E	(1,080,621)	(644,461)	(0)	(0)	(0)
Capital Facility Reserve Bal at Y/E	(1,005,050)	(1,299,351)	(221,106)	(522,473)	(825,792)

**Notes**

- Surplus primarily due to higher revenues from water user fees, grant monies, and water system cost recovery; reduced equipment & repair costs also contributed to the surplus. Contract services, payroll and travel (vehicle operations) costs were higher than budgeted \$24.2k.
- Transfer asset renewal fees to reserves. Full transfer cannot be made. Additional rate review may be required.
- Increases: Payroll \$1k, Travel \$2k, Insurance \$0.8k, Electricity \$3k, Bldg/Equip Assessment Ops \$1k.  
Decreases: COVID costs \$8.2k, Collection Fees \$1.5k.
- IHA Required work under discussion. Contingent on finding an alternative solution, receiving financing or grant. This scenario assumes approval for debt & parcel tax received, MFA Financing 20 years, conservatively at 3%.



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 310 -- Fintry / Valley of the Sun Water System**

**Department:** Engineering Services (Water Systems)

**Water Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Water User, Late Pmt & Insp. Fees	(108,125)	(112,288)	(116,532)	(120,864)	(125,281)
Maintenance / Asset Renewal Fee	(80,886) d	(80,886) d	(80,886) d	(80,886) d	(80,886) d
Parcel Tax	(220,605) b	(220,605)	(220,605)	(220,605)	(220,605)
MOTI Parcel Tax Contribution	(6,536) b,c	(6,536)	(6,536)	(6,536)	(6,536)
Previous Year's Surplus/Deficit	(36,581) a	0	(0)	(0)	0
Engineering Admin OH	3,250	3,315	3,382	3,449	3,518
Administration OH	13,172	13,435	13,704	13,978	14,258
<b>Total Revenue</b>	<b>(436,311)</b>	<b>(403,564)</b>	<b>(407,474)</b>	<b>(411,464)</b>	<b>(415,531)</b>
<b>Expenses:</b>					
Operations	85,532 e	87,243	88,987	90,767	92,583
Debt Payments	227,141 b,c	227,141	227,141	227,141	227,141
Transfer to Cap Fac Reserves	123,638 d	89,180 d	91,345 d	93,556 d	95,808 d
<b>Total Expenses</b>	<b>436,311</b>	<b>403,564</b>	<b>407,473</b>	<b>411,464</b>	<b>415,532</b>
(Surplus) / Deficit	0	(0)	(0)	0	0
FTE's	0.25	0.25	0.25	0.25	0.25
<b>Parcel Tax</b>	<b>(220,605)</b>	<b>(220,605)</b>	<b>(220,605)</b>	<b>(220,605)</b>	<b>(220,605)</b>

**Water Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue</b>					
Transfer From Cap Fac Reserve	0	0	0	0	(10,709)
Transfer From Equip Reserves	(32,700)	(20,900)	(31,200)	(20,900)	(10,191)
<b>Total Revenue</b>	<b>(32,700)</b>	<b>(20,900)</b>	<b>(31,200)</b>	<b>(20,900)</b>	<b>(20,900)</b>
<b>Expenses</b>					
Metering	10,600	10,600	10,600	10,600	10,600
New Metering	9,800	0	0	0	0
Equipment/SCADA	2,000	0	0	0	0
Facility Renewal	0	0	10,300	0	0
Equipment & Improvements	10,300	10,300	10,300	10,300	10,300
<b>Total Expenses</b>	<b>32,700</b>	<b>20,900</b>	<b>31,200</b>	<b>20,900</b>	<b>20,900</b>
(Surplus) / Deficit	0	0	0	0	0
Equip Reserve Fund Bal. at Y/E	(82,171)	(61,883)	(30,990)	(10,191)	(0)
Cap Facility Reserve Bal at Y/E	(463,034) d	(556,845) d	(653,758) d	(753,852) d	(846,382) d

**Notes**

- Surplus due to higher revenues from water user fees, water system cost recovery and grant monies. Costs for travel (vehicle operations), and electricity were lower than expected. Costs for equipment repairs & mtce, payroll, contract services and telephone were higher than budgeted.
- 30 Year Financing - ends in 2042.
- MOTI purchased 8 lots which became crown land. The related debt / parcel taxes would have shifted to the other property owners. Staff met with MOTI and MOTI agreed to pay a lump sum toward the the parcel taxes. There are still 22 years of debt payments remaining.
- Transfer includes asset renewal fees.
- Increases: Payroll \$0.5k, Contract Services \$0.5k, Misc. \$0.5k.  
Decreases: Travel \$6k, COVID costs \$3.2k, Collection Fees \$0.2k, Gas & Fuel \$0.5k, Electricity \$0.5k.  
Decreases: Water Rates \$0.5k, and misc. \$0.36k.

REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections

**Program:** 401 -- Westside Sewer System: Wastewater Treatment Plant n

**Department:** Engineering Services (Sewer Systems)

**Sewer Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue:</b>									
Misc. Rev.	(2,400)		0		0		0		0
Services - Peachland	(351,771)	a	(377,447)		(402,193)		(415,380)		(428,690)
Services - West Kelowna	(3,245,818)	a	(3,482,734)		(3,711,066)		(3,832,743)		(3,955,550)
COVID Restart Grant	(4,500)		0		0		0		0
Previous Year's Surplus/Deficit	(350,399)	bk	0	l	0		0		0
Engineering Admin OH	121,206		122,855		125,312		127,818		130,374
Administration OH	491,202		497,885		507,842		517,999		528,359
Transfer from Operating Reserve	0		(150,000)	l	0		0		0
Services - WFN	(920,406)	a	(987,587)		(1,052,335)		(1,086,838)		(1,121,662)
Total Revenue	(4,262,885)		(4,377,029)		(4,532,440)		(4,689,145)		(4,847,169)
<b>Expenses:</b>									
Operations	3,189,624	c	3,233,016	d	3,297,677		3,363,630		3,430,903
Transfer to Equip. Reserves	55,000	e	55,000	e	55,000	e	55,000	e	55,000
Transfer to Operating Reserve	20,000	k	0		0		0		0
Transfer Cap. Facility Reserves	998,261	f	1,089,012	f	1,179,763	f	1,270,515	f	1,361,266
Total Expenses	4,262,885		4,377,029		4,532,440		4,689,145		4,847,169
(Surplus) / Deficit	0		0		0		0		0
FTE's	10.355		10.355		10.355		10.355		10.355
Total Service Cost Recovered From Partners/Participants	(4,517,995)		(4,847,768)		(5,165,594)		(5,334,962)		(5,505,901)

**Sewer Capital Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue</b>									
Grants	(18,405)		0		0		0		0
From Equipment Reserves	(255,060)		(46,150)		(25,750)		(25,750)		(25,750)
From Capital Facility Reserves	(1,306,485)	h	(320,960)		(300,960)		(79,510)		(70,240)
From DCC Reserve Fund	(429,360)	h	0		0		0		0
Total Revenue	(2,009,310)		(367,110)		(326,710)		(105,260)		(95,990)
<b>Expenses</b>									
HVAC	225,500	g	0		0		0		0
Vehicles	183,560	g	20,400		0		0		0
Engineering & Design Costs	25,750		0		0		0		0
TWAS Vault Expansion	644,040	gh	0		0		0		0
Headworks Pumps	258,000	g	257,500		257,500		0		0
Equipment/Improvements	25,750		25,750		25,750		25,750		25,750
Lab Equipment	20,000		0		0		0		0
Security System	51,500		0		0		0		0
Bioreactors	32,860		32,860		32,860		32,860		32,860
Odor Control	10,600		30,600		10,600		10,600		10,600
Blowers	300,000	fg	0		0		0		0
Facility Renewal	231,750		0		0		36,050		26,780
Total Expenses	2,009,310		367,110		326,710		105,260		95,990
(Surplus) / Deficit	0		0		0		0		0
Equip. Reserve Fund Balance at Y/E	(125,722)	e	(135,368)	e	(165,714)	e	(196,364)	e	(227,320)
Capital Facility Reserve Bal. at Y/E	(1,106,253)	f	(1,882,158)	f	(2,776,773)	f	(3,994,751)	f	(5,325,021)
DCC Reserve Fund	(3,977,893)	hi	(4,617,672)	i	(5,263,849)	i	(5,916,488)	i	(6,575,653)
Operating Reserve Bal. at Y/E	(248,319)	k	(99,302)	l	(100,295)		(101,298)		(102,311)

**Notes**

- a. Updated 5 year average flow splits. Shift in splits from West Kelowna (-1.07%) & Peachland (-0.05%) to WFN totalling 1.12%.
- b. Surplus resulting from unanticipated COVID Restart Grant \$14.9k and under expenditures for Biosolids mgmt \$94.2k, Equipment Rep & Mtce \$72.9k, Biosolids removal \$58.3k, Contract Services \$54.3k, Payroll \$41.6k, Centrifuge Mtce \$25.8k, Odor Ctrl Chemicals \$25.7k, Biofilter Mtce \$17.4k, Electrical Rep & Mtce \$10.6k, and misc. under \$10k. Grounds Mtce and Bldg Assessment Operations unspent. Overexpenditures for Polymer Chemicals \$24.7k, Electricity-Plant \$19.9k and misc. under \$10k.
- c. Increases: Payroll \$15.3k, Telephone \$2k, Insurance \$4k, Poly Chemicals \$13k, Gas & Fuel \$1k, Lab Supplies \$10k, UV Lighting \$2.5k, Safety Supplies \$4.5k, Chlorine & SO2 Gas \$1k, Legal Fees \$1.5k, Biofilter Mtce \$20k, Biosolids Mgmt \$35k, Sewer Line Mtce \$1k, Equipment \$18k, Bldg Equip Assmt Operations \$5k. Decreases: Electricity (Plant) \$5k, Water \$1k, Biosolids Removal \$130k, Centrifuge Mtce \$5k, Equipment Rental \$1k, Vehicle Operations \$20k.
- d. Remove \$20k for ChemScan Repair.
- e. As per previous financial plans, \$55k is to be transferred annually to equipment reserve (not included in facility replacement calculations.)
- f. The approved Capital / Reserve Contribution Level was raised to 40% of the estimated annual capital cost replacement level in 2019 based on updated Urban Systems Report. Reserve balances are still falling behind capital needs. The funding level must continue to increase. It is imperative that the funding level continue to be raised annually to be able to fund anticipated upcoming capital needs. In 2020 it was increased to 45% and this budget shows 55%, with annual 5% increases thereafter. Staff has advised of Roof replacement coming in 2027 estimated at \$2m. Future project needs are also being examined. \$1m blower project will also need to be done within the next few years.
- g. Includes 2020 carry forwards.
- h. Increasing capacity. 2/3 of project funded with DCC's as per Engineering Staff.
- i. Conservatively assumes \$600k in DCC's are collected annually, however this is likely to be higher. DCC Bylaw has been updated.
- j. Lift Stations and Collector Systems are budgeted as separate cost centres 470, 471 & 472 simply to track the costs at the request of the partners, but are part of the overall Westside Sewer Service.
- k. Transfer portion of surplus to Operating Reserve for future emergency repairs, studies, etc.
- l. Possibly use operating reserve to reduce effects of surplus swing.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 470 -- Westside Sewer System: RDCO Lift Stations/Collector Systems**

**Department:** Engineering Services (Sewer Systems)

**Sewer Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue:</b>									
Services - West Kelowna	(409,085)	a	(464,421)		(483,033)		(508,787)		(598,260)
Previous Year's Surplus/Deficit	(47,266)	b	0		0		0		0
Engineering Admin OH	12,717		12,971		13,231		13,496		13,765
Administration OH	51,538		52,569		53,620		54,692		55,786
Services - WFN	(115,652)	a	(131,296)		(136,558)		(143,839)		(169,133)
Total Revenue	(507,749)		(530,177)		(552,740)		(584,438)		(697,842)
<b>Expenses:</b>									
Operations	334,661	c	341,354		348,181		355,145		362,248
Debt Payments	0		0		0		9,000	e	99,565
Transfer to Capital Fac. Reserve	173,088	d	188,823	d	204,558	d	220,294	d	236,029
Total Expenses	507,749		530,177		552,740		584,438		697,842
(Surplus) / Deficit	0		0		0		0		0
FTE's	0.76		0.76		0.76		0.76		0.76
Total Service Cost Recovered From Partners/Participants	(524,737)		(595,717)		(619,590)		(652,626)		(767,393)

**Sewer Capital Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue</b>									
Capital Financing	0		0		0		(600,000)	e	(3,750,000)
Transfer from Cap Fac. Reserve	(105,000)		(63,540)		(265,450)	e	(500,000)	e	(150,000)
Transfer From DCC Reserve	(2,450,250)	e	0		(250,000)	e	(100,000)	e	(100,000)
Total Revenue	(2,555,250)		(63,540)		(515,450)		(1,200,000)		(4,000,000)
<b>Expenses</b>									
Pumps (Headworks)	25,000		0		0		0		0
Facility Renewal	0		45,000		0		0		0
Flow Meters	21,000		15,450		15,450		0		0
Lift Station Land	800,000	e	0		0		0		0
Engineering & Design Cost	500,000	e	0		500,000	e	0		0
Lift Station - Collector	1,175,000		0		0		1,200,000	e	4,000,000
Equipment & Improvements	34,250		3,090		0		0		0
Total Expenses	2,555,250		63,540		515,450		1,200,000		4,000,000
(Surplus) / Deficit	0		0		0		0		0
East Trunk Line DCC Reserve Fund	(54,355)	ef	(154,899)	ef	(6,448)	ef	(6,512)	ef	(6,577)
Capital Facility Reserve Bal. at Y/E	(691,054)	d	(822,612)	d	(767,292)	de	(490,259)	de	(579,690)
Operating Reserve Bal. at Y/E	(6,409)		(6,474)		(6,538)		(6,604)		(6,670)

**Notes**

- 5 year flow split average average shift of 1.2% from West Kelowna to WFN.
- Surplus due to under expenditures in sewer line mtce & flushing, contract services, odour control chemicals, payroll, vehicle operations, and lift stn-utilities. Electrical repairs & mtce \$11.3k higher than anticipated.
- Increases: Payroll \$1.2k, Telephone \$0.4k, Insurance \$0.6k, Electrical Rep. & Mtce \$3k, Lift Stns Repairs & Mtce \$12.5k, Bldg/Equip Assessment \$0.5k. Decreases: Odor Control Chem. \$5k
- The approved Capital / Reserve Contribution Level was raised to 40% of the estimated annual capital cost replacement level in 2019 based on updated Urban Systems Report. Reserve balances are still falling behind capital needs. The funding level must continue to increase. It is imperative that the funding level continue to be raised annually to be able to fund anticipated upcoming capital needs. In 2020 it was increased to 45% and this budget shows 55%, with annual 5% increases thereafter.
- Engineering to provide additional information. Class D estimates for lift station projects. Costs and recommendations are dependent on Engineering & Design study. 2021 & 2024/25 project information is for financial planning purposes. The project should be funded primarily by DCC's as these are capacity related. Grants may be available. DCC reserves are currently insufficient to fund these two projects for 2021 & 2024/25. Since DCC's should be used, funding is shown with financing since reserves should be kept for asset replacement. When more information is known, the financial plan will be refined. As an estimate, 20 year financing at 3% in 2021 and then 4% for 2024 has been shown.
- Conservatively assumes increase to DCC's of \$100,000. DCC Bylaw is being updated. Future funds dependent on development.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 471 -- Westside Sewer System: WFN Lift Stations/  
Collector Systems**

**Department:** Engineering Services (Sewer Systems)

**Sewer Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b><u>Revenue:</u></b>						
Previous Year's Surplus/Deficit	(24,050)	a	0	0	0	0
Engineering Admin OH	4,843		4,940	5,038	5,139	5,242
Administration OH	19,626		20,018	20,419	20,827	21,244
Services - WFN	(127,859)		(154,947)	(158,046)	(161,206)	(164,431)
<b>Total Revenue</b>	<b>(127,440)</b>		<b>(129,989)</b>	<b>(132,589)</b>	<b>(135,240)</b>	<b>(137,945)</b>
<b><u>Expenses:</u></b>						
Operations	127,440	b	129,989	132,589	135,240	137,945
<b>Total Expenses</b>	<b>127,440</b>		<b>129,989</b>	<b>132,589</b>	<b>135,240</b>	<b>137,945</b>
<b>(Surplus) / Deficit</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FTE's</b>	<b>0.42</b>		<b>0.42</b>	<b>0.42</b>	<b>0.42</b>	<b>0.42</b>

**Notes**

- a. Surplus due to lower lift stn repairs & mtce, contract services, odour control chemicals, and training.  
b. Increases: Payroll \$0.6k, Telephone \$1k, Electrical Rep. & Mtnc \$1.5k, Utilities \$0.5k.  
Decreases: Siphon Flushing \$7.5k, Lift Stns Rep. & Mtce \$4k.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 472 -- Westside Sewer System: Peachland Lift Stations/  
Collector Systems**

**Department:** Engineering Services (Sewer Systems)

**Sewer Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Services - Peachland	(208,376)	(247,994)	(254,589)	(261,273)	(268,048)
Previous Year's Surplus/Deficit	(33,111) a	0	0	0	0
Engineering Admin OH	6,944	7,083	7,224	7,369	7,516
Administration OH	28,141	28,703	29,277	29,863	30,460
<b>Total Revenue</b>	<b>(206,401)</b>	<b>(212,208)</b>	<b>(218,087)</b>	<b>(224,041)</b>	<b>(230,072)</b>
<b>Expenses:</b>					
Operations	182,731 b	186,386	190,113	193,916	197,794
Capital Facilities Reserve	23,670 c	25,822 c	27,974 c	30,126 c	32,278 c
<b>Total Expenses</b>	<b>206,401</b>	<b>212,208</b>	<b>218,087</b>	<b>224,041</b>	<b>230,072</b>
<b>(Surplus) / Deficit</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FTE's</b>	<b>0.49</b>	<b>0.49</b>	<b>0.49</b>	<b>0.49</b>	<b>0.49</b>
<b>Capital Facility Reserve Bal. at Y/E</b>	<b>(202,984) c</b>	<b>(230,836) c</b>	<b>(261,118) c</b>	<b>(293,855) c</b>	<b>(329,072) c</b>

**Notes**

- a. Increased surplus due to under expenditures for lift stns-repairs & mtce, contract services, odour control chemicals, electrical repairs & mtce, training, and vehicle operations. Payroll higher than anticipated.
- b. Increases: Payroll \$0.7k, Electrical Rep. & Mtnce \$0.5k.  
Decreases: Trng & Education \$0.5, Odor Control Chem. \$2.5k, Contract Services \$7.5k.
- c. Reserve Contributions at 55% asset renewal level with annual 5% increases thereafter.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 499 -- Ellison Sewer System**

**Department:** Engineering Services (Sewer Systems)

**Sewer Revenue Fund Budgets**

Community Services (Engineering)

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Sewer User Fees	(120,378)	(126,397)	(132,717)	(139,353)	(146,320)
Maintenance/Asset Renewal Fees	(36,848)	(36,848)	(36,848)	(36,848)	(36,848)
Previous Year's Surplus/Deficit	0 a	0	0	0	0
Engineering Admin OH	4,207	4,462	4,722	5,006	5,297
Administration OH	11,365	12,059	12,762	13,531	14,315
Total Revenue	(141,654)	(146,725)	(152,081)	(157,664)	(163,557)
<b>Expenses:</b>					
Operations	110,701 b	117,415	124,263	131,749	139,384
Transfer to Reserves	30,953	29,310	27,818	25,915	24,173
Total Expenses	141,654	146,725	152,081	157,664	163,557
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.13	0.13	0.13	0.13	0.13

**General Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue</b>					
Transfer From Reserves	(10,600)	(10,600)	(10,600)	(10,600)	(10,600)
Total Revenue	(10,600)	(10,600)	(10,600)	(10,600)	(10,600)
<b>Expenses</b>					
Pump Headworks	10,600	10,600	10,600	10,600	10,600
Total Expenses	10,600	10,600	10,600	10,600	10,600
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(251,997)	(273,120)	(292,963)	(311,101)	(327,680)

**Notes**

- a. Increased revenues and lower amended transfer to reserves offset overexpenditure for contract services to fix annual invoice timing. Deficit was reduced to nil.
- b. Increases: Payroll \$0.3k, Bldg/Equip Assessment Ops \$0.75k.  
Decreases: Contract Services \$16.6k.

# ENGINEERING SERVICES SOLID WASTE MANAGEMENT

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program:** 092 -- SWM: Westside Waste Disposal & Recycling Centre a

**Department:** Engineering Services (Solid Waste Management)

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tipping Fees, Sundry Sales	(532,000)	(532,000)	(532,000)	(532,000)	(532,000)
Services - Peachland	(94,720)	(98,826)	(101,820)	(104,873)	(107,987)
Services - West Kelowna	(471,445)	(491,883)	(506,782)	(521,979)	(537,480)
Parcel Tax	(114,950)	(119,933)	(123,566)	(127,271)	(131,051)
Previous Year's Surplus/Deficit	(160,486)	0	0	0	0
Engineering Admin OH	42,651	41,760	42,595	43,447	44,316
Administration OH	172,849	169,237	172,622	176,074	179,596
Services - WFN	(147,885)	(154,296)	(158,970)	(163,737)	(168,599)
<b>Total Revenue</b>	<b>(1,305,986)</b>	<b>(1,185,941)</b>	<b>(1,207,920)</b>	<b>(1,230,339)</b>	<b>(1,253,205)</b>
<b>Expenses:</b>					
Operations	1,122,394	1,098,942	1,120,921	1,143,339	1,166,206
Transfer to cc 093 - Landfill	22,000	22,000	22,000	22,000	22,000
Transfer to Capital Facility Reserve	65,000	65,000	65,000	65,000	65,000
Transfer to Operating Reserve	96,592	0	0	0	0
<b>Total Expenses</b>	<b>1,305,986</b>	<b>1,185,942</b>	<b>1,207,921</b>	<b>1,230,339</b>	<b>1,253,206</b>
(Surplus) / Deficit	0	0	0	0	0
FTE's	2.245	2.245	2.245	2.245	2.245

<b>Parcel Tax</b>	<b>(114,950)</b>	<b>(119,933)</b>	<b>(123,566)</b>	<b>(127,271)</b>	<b>(131,051)</b>
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**General Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue</b>					
Transfer From Cap Fac Reserves	(11,330)	(62,480)	(11,845)	(12,360)	(91,156)
<b>Total Revenue</b>	<b>(11,330)</b>	<b>(62,480)</b>	<b>(11,845)</b>	<b>(12,360)</b>	<b>(91,156)</b>
<b>Expenses</b>					
Improvements	11,330	11,330	11,845	12,360	12,876
Facility Improvements	0	51,150	0	0	78,280
<b>Total Expenses</b>	<b>11,330</b>	<b>62,480</b>	<b>11,845</b>	<b>12,360</b>	<b>91,156</b>
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(3,783)	(3,821)	(3,860)	(3,898)	(3,937)
Capital Facilities Reserve Bal.at Y/E	(196,268)	(200,126)	(255,163)	(310,231)	(286,266)
Operating Reserve Bal at Y/E	(141,279)	(142,692)	(144,119)	(145,560)	(147,016)

**Notes**

- This is part of the overall SWM service, and in particular, the landfill site. Costs are split out into the various cost centre for tracking and billing purposes.
- Surplus primarily due to increased Tipping fee revenue and sundry sales. Under expenditures for contract services \$18.7k, security services \$12.3k, hauling charges \$9.7k, equipment repairs & mtce \$8k, software & licenses \$5k, and various line items also contributed to the surplus. Collection fees, garbage tipping fees and yard waste fees were higher than anticipated. Transfer surplus to Operating Reserve.
- Increases: Insurance \$0.9k, Collection Fees \$9k, Site Mtce \$1.5k, Safety Supplies \$0.5k, Legal \$10k, Garbage Tipping Fees \$7.2k, Hauling Charges \$7.5k, Vehicle Ops \$45k for trailer repairs.  
Decreases: Payroll \$18.5k (decrease FTE by 0.375), Travel \$2k, Ozone Emission Control \$1.5k, Equip Rep & Mtce \$7.5k, Contract Services \$5k, Security Services \$5k.
- Based on updated Landfill Closure Plan, it has been determined that closure reserves are likely too low. Continue to transfer \$22k to landfill closure. The affected participants are included in this cost centre and as per note a, are being billed via this cost centre. If additional funds are required, transfers could also be made from the operating reserves.
- Reserve transfers to fund facility improvements and \$300k in trailers in 2026.
- Remove \$45k trailer repairs.



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program:** **093 -- SWM: Westside Sanitary Landfill / Waste Disposal & Recycling Centre (in 2010 - this portion moved to cc 092 for cost tracking)** b

**Department:** Engineering Services (Solid Waste Management)

**General Revenue Fund Budgets**

Landfill Only - Transfer Station now Separate CC 092									
	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<u>Revenue:</u>									
COVID Restart Grant	(400)		0		0		0		0
Transfer from Closure Reserves	(53,290)	a	(36,799)	a	(31,940)	a	(33,080)	a	(34,221)
Transfer from 092 -- Westside Tsf Str	(22,000)	cd	(22,000)	c	(22,000)	c	(22,000)	c	(22,000)
Previous Year's Surplus/Deficit	0		0		0		0		0
Engineering Admin OH	989		1,026		1,064		1,102		1,140
Administration OH	2,672		2,773		2,876		2,978		3,081
Total Revenue	(72,029)		(55,000)		(50,000)		(51,000)		(52,000)
<u>Expenses:</u>									
Operations - Monitoring, Testing, Site									
Maintenance	26,029	ad	27,000		28,000		29,000		30,000
Closure Costs	24,000	a	6,000		0		0		0
Transfer to Closure Reserve	22,000	c	22,000	c	22,000	c	22,000	c	22,000
Total Expenses	72,029		55,000		50,000		51,000		52,000
(Surplus) / Deficit	0		0		0		0		0
FTE's	0.10		0.10		0.10		0.10		0.10

Closure Fund Reserve Bal. at Y/E (314,196) a,c (302,539) c (295,624) c (287,500) c (278,154) c

**Notes**

- a. For PSAB reasons, all closure costs are to be shown as operating costs rather than capital. These costs are all funded from the closure reserve.
- b. This is part of the overall SWM service, and in particular, the landfill site. Costs are split out into the various cost centre for tracking and billing purposes.
- c. Based on updated Landfill Closure Plan, it has been determined that closure reserves are likely too low. Adding \$22k for transfer to landfill closure. The affected participants are being billed via cc 092 and the amount is transferred into the landfill closure reserve.
- d. Increases: Payroll \$0.2k, Site Mtce \$0.5k. Decrease: Site Closure WSLF \$3k.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 094 --SWM: Waste Reduction & Recycling Program**

a

**Department:** Engineering Services (Solid Waste Management)

**General Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue:</b>									
Services - Kelowna	(958,398)	ab	(973,556)		(1,005,261)		(1,025,478)		(1,046,100)
Services - Peachland	(40,840)	ab	(41,486)		(42,837)		(43,698)		(44,577)
Services - Lake Country	(97,224)	ab	(98,762)		(101,978)		(104,029)		(106,121)
Services - West Kelowna	(245,694)	ab	(249,580)		(257,708)		(262,891)		(268,177)
Parcel Tax	(28,822)	ab	(29,278)		(30,231)		(30,839)		(31,459)
COVID Restart Grant	(7,883)	e	0		0		0		0
Previous Year's Surplus/Deficit	(14,854)	ad	(0)		(0)		(0)		(0)
Administration OH	218,685		219,131		223,514		227,984		232,544
Multi Material BC (MMBC)	(220,000)		(224,400)		(228,888)		(233,466)		(238,135)
Misc. Revenue	(400,000)	c	0		0		0		0
Backyard Composters	(32,000)		(32,000)		(15,000)		(15,000)		(15,000)
<b>Total Revenue</b>	<b>(1,827,030)</b>		<b>(1,429,931)</b>		<b>(1,458,389)</b>		<b>(1,487,417)</b>		<b>(1,517,025)</b>
<b>Expenses:</b>									
Operations	1,420,030	e	1,422,931	f	1,451,389		1,480,417		1,510,025
Group Garbage Cart Purchase	400,000	c	0		0		0		0
Transfer to Reserves	7,000		7,000		7,000		7,000		7,000
<b>Total Expenses</b>	<b>1,827,030</b>		<b>1,429,931</b>		<b>1,458,389</b>		<b>1,487,417</b>		<b>1,517,025</b>
<b>(Surplus) / Deficit</b>	<b>(0)</b>		<b>(0)</b>		<b>(0)</b>		<b>(0)</b>		<b>(0)</b>
<b>FTE's</b>	<b>5.51</b>		<b>5.51</b>		<b>5.51</b>		<b>5.51</b>		<b>5.51</b>
<b>Tax Levy:</b>									
<b>Parcel Tax</b>	<b>(28,822)</b>		<b>(29,278)</b>		<b>(30,231)</b>		<b>(30,839)</b>		<b>(31,459)</b>
<b>Reserve Fund Balance at Y/E</b>	<b>(67,873)</b>		<b>(75,551)</b>		<b>(83,307)</b>		<b>(91,140)</b>		<b>(99,051)</b>

**Notes**

- a. This is part of the overall SWM service. Costs are split out into this cost centre for tracking and billing purposes.  
Municipalities are invoiced based on actual costs incurred as the year progresses. The EA's are taxed via SWM parcel tax.  
The surplus/deficit shown relates only to the EA's and is used in calculating the following year's tax.  
Former cost centre 096 has been amalgamated with this cost centre after program changes in 2014/2015 (MMBC, etc.)
- b. Allocation is done using population counts. 2016 Census numbers used.
- c. Garbage Cart Group Purchase is under operating \$400k. Costs will be invoiced to all partners.
- d. Surplus primarily due to under expenditures for payroll, contract-depots, communication education programs, waste composition study, garbage cart group purchase, software & licenses, illegal dumping operations and various line items.  
Community Education Study unspent \$53k.
- e. Increases: Payroll \$49k, Insurance \$1.6k, Commercial/Const. Waste \$50k, Composter Subsidization \$10k, Contract Haz. Waste \$10k, Community Education Study \$21.9k, Misc. \$1.5k.  
Decreases: Communication Education Prog. \$3k, Okanagan Reuses (Comm.Edu.Programs) \$25k, Software & Licenses \$4.3k, Waste Composition Study \$20k. Offset with COVID Restart Grant \$7.9k
- f. Remove Okanagan Reuses Program \$25k.

**Community Services (Solid Waste Management)  
2021 - 2025 Five Year Program Budget Projections**

**Program:** **095 -- SWM: Solid Waste Collection (Electoral Areas)** **a**

**Department:** Engineering Services (Solid Waste Management)

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Collection Fees, Late Payment					
Fees & Tags	(493,100)	(502,962)	(513,021)	(523,282)	(533,747)
Parcel Tax	(41,064)	(55,775)	(73,732)	(85,006)	(86,306)
Previous Year's Surplus/Deficit	(123,519) b	0 g	0	(0)	(0)
Administration OH	83,670	85,344	88,791	90,567	92,379
Transfer from Operating Reserve	0	(25,000) g	(10,000) g	0	0
Multi Material BC (MMBC)	(74,300)	(75,786)	(77,302)	(78,848)	(80,425)
Total Revenue	(648,313)	(574,179)	(585,263)	(596,568)	(608,100)
<b>Expenses:</b>					
Operations	543,313 c	554,179	565,263	576,568	588,099
Transfer to Capital Fac. Reserves	15,000 d	20,000 d	20,000 d	20,000 d	20,000 d
Transfer to Operating Reserve	90,000 b	0	0	0	0
Total Expenses	648,313	574,179	585,263	596,568	608,099
(Surplus) / Deficit	0	0	(0)	(0)	(0)
FTE's	0.15	0.15	0.15	0.15	0.15
<b>Tax Levy:</b>					
<b>Parcel Tax</b>	<b>(41,064)</b>	<b>(55,775)</b>	<b>(73,732)</b>	<b>(85,006)</b>	<b>(86,306)</b>

**General Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue</b>					
Transfer from CWF Cap Fac Rsv	(200,000) ef	0	0	0	0
Transfer from Cap. Fac. Reserve	(16,026)	(14,646)	(14,646)	(15,147)	(15,147)
Total Revenue	(216,026)	(14,646)	(14,646)	(15,147)	(15,147)
<b>Expenses</b>					
Garbage Carts	10,026	4,120	4,120	4,120	4,120
Transfer Site Improvements	206,000 ef	10,526	10,526	11,027	11,027
Total Expenses	216,026	14,646	14,646	15,147	15,147
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Balance at Y/E	(204,916)	(206,965)	(209,035)	(211,125)	(213,236)
Capital Fac. Reserv Bal. at Y/E	(39,297) d	(44,897) d	(50,554) d	(55,761) d	(61,020) d
Operating Reserve Balance at Y/E	(177,883) b	(154,662) g	(146,209) g	(147,671)	(149,147)

**Notes**

- This is part of the overall SWM service. Costs are split out into the various cost centre for tracking and billing purposes.
- Surplus due to increased garbage collection fees, MMBC revenues, grant monies, and lower costs for contract services, TS-contracts-sites, improvements, and various line items. Postage and hauling charges were higher than anticipated. UBCM disallowed use of CWF in 2019 and has now allowed project under Long Term Infrastructure Planning. For 2019 a budget amendment and entries were done to pay for these costs using operating reserves. The entry is now being reversed. Transfer a portion of 2020 surplus to Operating Reserve.
- Increases: Postage \$8k, Insurance \$0.1k, TS Site Mtce \$0.5k, Tipping Fees KSLF \$2.8k, TS Equip Rental \$5k, TS Contract Sites \$9k. Decreases: Payroll \$5.3k, Collection Fees \$2k, Contract Services \$40k.
- Reserves being set aside for carts, vehicles and transfer stations.
- Community Works Fund Gas Tax funding:
 

Previously Approved	
Transfer Stations Improvement Project:	\$20.3k
- Requesting additional CWF: **New Items requiring Specific Board approval of CWF use prior to project commencing (separate report to come forward). Projects will not proceed if CWF are not available:**

Additional Transfer Station Improvements	\$179,646
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- Use Operating Reserve to reduce surplus swing impact.

# ENGINEERING SERVICES

## FIRE & PROTECTION SERVICES

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 019 -- Electoral Area Fire Prevention Program**

**Department:** Engineering Services (Fire Services)

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(51,774)	(54,866)	(55,891)	(56,936)	(58,002)
Tax Req - EA Cent Ok East	(47,668)	(50,515)	(51,458)	(52,420)	(53,402)
Previous Year's Surplus/Deficit	(4,010) a	(0)	0	0	0
Administration OH	12,871	13,129	13,391	13,659	13,932
<b>Total Revenue</b>	<b>(90,581)</b>	<b>(92,252)</b>	<b>(93,957)</b>	<b>(95,696)</b>	<b>(97,471)</b>
<b>Expenses:</b>					
Operations	83,581 b	85,253	86,958	88,697	90,471
Transfer to Reserves	7,000 c	7,000 c	7,000 c	7,000 c	7,000 c
<b>Total Expenses</b>	<b>90,581</b>	<b>92,253</b>	<b>93,958</b>	<b>95,697</b>	<b>97,471</b>
<b>(Surplus) / Deficit</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>
<b>FTE's</b>	<b>0.5660 d</b>	<b>0.5660</b>	<b>0.5660</b>	<b>0.5660</b>	<b>0.5660</b>
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(99,442)</b>	<b>(105,381)</b>	<b>(107,349)</b>	<b>(109,356)</b>	<b>(111,404)</b>
<b>Residential Tax Rate (per \$1000 of assessment)</b>	<b>0.0382</b>	<b>0.0401</b>	<b>0.0405</b>	<b>0.0408</b>	<b>0.0412</b>
<b>Capital Facilities Reserves</b>	<b>(12,992) c</b>	<b>(20,122) c</b>	<b>(27,323) c</b>	<b>(34,597) c</b>	<b>(41,943) c</b>
<b>Operating Reserve Balance at Y/E</b>	<b>(487)</b>	<b>(491)</b>	<b>(496)</b>	<b>(501)</b>	<b>(506)</b>

**Notes**

As requested by EA Directors in 2017, costs for fire department support have been removed from this cost centre and shifted to the fire department costs centres 021, 022, 023, & 024.

- a. Surplus increase due to COVID grant and under expenditures for payroll, travel, legal. Vehicle Operations over budget.
- b. Increases: Payroll \$8.1k, Insurance \$0.2k, Office Supplies \$1k, Vehicle Ops \$2k, Fire Prevention \$5k.
- c. Building reserve for future truck and other capital replacement.
- d. Increase for support staff.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 020 -- Lakeshore Road Fire Protection**

**Department:** Engineering Services (Fire Services)

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok East	(25,219)	(25,723)	(26,264)	(26,788)	(27,324)
Previous Year's Surplus/Deficit	0	0	0	0	0
Administration OH	1,231	1,255	1,306	1,332	1,359
Total Revenue	(23,988)	(24,468)	(24,957)	(25,456)	(25,965)
<b>Expenses:</b>					
Operations	23,988	24,468	24,957	25,456	25,965
Total Expenses	23,988	24,468	24,957	25,456	25,965
(Surplus) / Deficit	0	0	0	0	0

**Tax Levy:**

<b>Tax Requisition</b>	(25,219)	(25,723)	(26,264)	(26,788)	(27,324)
<b>Residential Tax Rate</b>	0.5310	0.5362	0.5421	0.5474	0.5528

**(per \$1000 of assessment)**

Maximum Tax Rate 1.5000

Operating Reserve Balance at Y/E	(304)	(307)	(310)	(313)	(316)
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**Notes**

3rd Party Contract based on assessments.

a. Increase: Contract Fire Fighting \$0.6k.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 021 -- Ellison Fire Department**

**Department:** Engineering Services (Fire Services)

**General Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue:</b>									
Services - Kelowna	(44,000)	b	(44,000)	b	0		0		0
Tax Req - EA Cent Ok East	(490,081)		(520,335)		(579,033)		(601,583)		(625,529)
COVID Restart Grant	(5,000)		0		0		0		0
Previous Year's Surplus/Deficit	(91,558)	a,b	0		0		0		0
Administration OH	40,422		41,243		42,910		43,768		44,643
Transfer from Operating Reserve	0		(40,000)	b	(50,000)	b	(40,000)	b	(25,286)
Total Revenue	(590,217)		(563,091)		(586,123)		(597,816)		(606,172)
<b>Expenses:</b>									
Operations	393,717	c	401,591		409,623		417,816		426,172
Transfer to Cap. Fac. Reserve	146,500	d	161,500	d	176,500	d	180,000	d	180,000
Transfer to Operating Reserve	50,000	b	0		0		0		0
Total Expenses	590,217		563,091		586,123		597,816		606,172
(Surplus) / Deficit	0		0		0		0		0
FTE's	0.2780	e	0.2780		0.2780		0.2780		0.2780

**Tax Levy:**

<b>Tax Requisition</b>	(490,081)	(520,335)	(579,033)	(601,583)	(625,529)
<b>Residential Tax Rate</b>	0.6976	0.7333	0.8080	0.8311	0.8557
<b>(per \$1000 of assessment)</b>					
Maximum Tax Rate	1.9500				

**General Capital Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue</b>									
Grant	(25,000)		0		0		0		0
Transfer From Equip Reserve	(15,661)		0		0		0		0
Trsf From Cap Fac Reserve	(172,447)		(366,645)		(552,788)		(33,442)		(34,112)
Total Revenue	(213,108)		(366,645)		(552,788)		(33,442)		(34,112)
<b>Expenses</b>									
Trucks	0		10,000		480,000	dh	0		0
Turn Out Gear	10,308		10,725		10,939		11,158		11,381
Radios & Pagers	4,500		4,590		4,682		4,775		4,871
Equipment	12,000		12,240		12,485		12,734		12,989
Hall Improvements	20,300		324,500		40,000		0		0
SCBA	166,000	f,g	4,590		4,682		4,775		4,871
Total Expenses	213,108		366,645		552,788		33,442		34,112
(Surplus) / Deficit	0		0		0		0		0
Equip Reserve Balance at Y/E	0		0		0		0		0
Cap. Fac. Reserve Balance at Y/E	(671,574)	d	(473,145)	d	(101,588)	d	(249,162)	d	(397,542)
Operating Reserve Balance at Y/E	(223,494)	b	(185,729)	b	(137,586)	b	(98,962)	b	(74,665)

**Notes**

- Surplus due to COVID Restart grant, and under expenditures in payroll, training, equipment, responses & misc. Vehicle operations snow removal and misc. over budget. COVID Emergency Plan & Operations \$3.9k.
- Payment from City of Kelowna re: Country Rhodes. City of Kelowna will take this over in the future and this revenue will disappear. Continuing to transfer a portion of 2020 surplus carried forward to increase operating reserve to ease this transition. Any excess funds could still be used to transfer to capital in the future as well.
- Increases: Fire Fighter Recogn. \$0.3k, Radio Lic \$1.6k, Telephone \$1.5k, Insurance \$1.7k, Safety Supplies \$5.8k, Snow Removal \$2.5k, Utilities \$1.4k, Hydrant Mtce Fee \$1.5k, Equip \$3k, Unanticipated Rep \$1.5k.  
Decreases: Payroll \$16k, Bldg Lease Fee \$5k, Electricity \$1.5k, Water Rates (Licenses) \$0.8k.
- Upcoming Major Capital \$1.785 million. \$304.5k Truck Bay in 2022, \$480k Truck Replacement in 2023, \$220k truck in 2026, \$600k in 2035 and \$100k in 2037, SCBA \$80k in 2039. Capital reserves to be rebuilt in anticipation of these replacements. BCAA information shows higher growth in Ellison which reduces any tax requisition impact. Increasing transfers to reserves in 2021 - 2023 by \$15k annually in order to fund increased costs of capital needs. Current long term plan will allow cash payment for replacements.
- Support staff.
- SCBA System including compressor.
- Possible Grant Funding for SCBA system may reduce reserve usage.
- Tender Replacement.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 022 -- Joe Rich Fire Department**

**Department:** Engineering Services (Fire Services)

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok East	(511,325)	(543,151)	(563,664)	(584,337)	(605,174)
COVID Restart Grant	(4,500)	0	0	0	0
Previous Year's Surplus/Deficit	(6,958) a	(0)	0	0	0
Administration OH	36,571	37,315	38,061	38,822	39,599
Total Revenue	(486,212)	(505,836)	(525,603)	(545,515)	(565,575)
<b>Expenses:</b>					
Operations	356,212 b	363,336	370,603	378,015	385,575
Transfer to Capital Facility Reserve	130,000 c	142,500 c	155,000 c	167,500 c	180,000 c
Total Expenses	486,212	505,836	525,603	545,515	565,575
(Surplus) / Deficit	(0)	0	0	0	0
FTE's	0.2780 d	0.2780	0.2780	0.2780	0.2780

**Tax Levy:**

<b>Tax Requisition</b>	(511,325)	(543,151)	(563,664)	(584,337)	(605,174)
<b>Residential Tax Rate</b>	1.5731	1.6545	1.7000	1.7449	1.7892
<b>(per \$1000 of assessment)</b>					
Maximum Tax Rate	2.5000				

**General Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue</b>					
Grant	(2,037)	0	0	0	0
Transfer from Water Reserve	0	0	0	0	(33,000) f
Transfer From Equip. Reserves	(25,506)	0	0	0	0
Trsfr From CWF Cap Fac. Rsrv	(22,182) e	0	0	0	0
Transfer from Cap Fac Reserve	(63,587)	(648,703)	(77,442)	(78,691)	(245,201)
Total Revenue	(113,312)	(648,703)	(77,442)	(78,691)	(278,201)
<b>Expenses</b>					
SCBA	8,058	8,219	8,384	8,551	8,722
Water Supply / Cisterns	23,615 e	0	0	0	33,000 f
Radios & Pagers	7,749	7,904	8,026	8,267	8,432
Trucks	0	560,000 cg	0	0	200,000 ch
Turnout Gear	20,822	11,290	11,516	11,746	11,981
Computers & Equipment	7,000	0	0	0	0
Hall Renovations	35,000	50,000	38,000	38,381	4,085
Equipment	11,068	11,290	11,516	11,746	11,981
Total Expenses	113,312	648,703	77,442	78,691	278,201
(Surplus) / Deficit	0	0	0	0	0
Equip Reserve Balance at Y/E	0	0	0	0	0
Capital Facilities Reserve Bal. at Y/E	(586,466) c	(79,641) c	(157,221) c	(246,815) c	(181,631) c
Joe Rich Water Cap Fac Bal	(20,350) f	(25,553)	(30,809)	(36,117)	(8,148) f

**Notes**

- Surplus due to donation for Big White Truck purchase and COVID Restart grant. Under expenditures in training, responses, uniforms, travel unable to offset over budget payroll, vehicle operations, heating oil, snow removal, electricity and misc. COVID Emergency Plan & Operations \$3.3k.
- Increases: Payroll \$1.2k (incl FTE increase for support), Training & Ed \$2k, Radio Lic \$1.5k, Telephone \$2.2k, Insurance \$1.2k, Safety Supplies \$4.4k, Snow Removal \$1k, Critical Incident Stress Mgmt \$2k, Electricity \$1.4k, Heating Oil/Propane \$1k, Unanticipated Repairs \$3k, Misc \$0.8k.  
Decreases: Travel \$0.5k, Uniforms \$1.3k, COVID costs \$4.9k, Memberships \$0.5k, Responses \$7.5k, Vehicle Ops \$0.5k.
- Reserves **must** continue to be built to a much higher level. Trucks totalling \$2.145 million are scheduled to be replaced in 2022 (\$560k), 2025 (\$200k), 2029 (\$520k), 2030 (\$215k) plus \$650k beyond that. In the past, the tolerance for rate increases and reserve transfers has been low for this service.  
There are two firehalls that must be staffed, equipped and maintained, and the assessment tax base is very low.  
Improvements for 2 Halls over 20 years are expected to be \$646k.  
Annual \$10k increases to the regular transfer (excluding wildfire response transfers) were planned in last year's 5 year financial plan.  
These increments will need to increase to \$12.5k starting next year.
- Support staff.
- Community Works Fund Gas Tax funding carryover.
- Joe Rich Water System Asset resides here. 022 - Joe Rich Fire, 144 - Eastside Parks, and 123 - Joe Rich Hall each contribute 1/3 share of operating costs which includes annual contribution to reserves of \$5k.
- Engine 52 Replacement.
- Rescue 51 Replacement.



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 023 -- North Westside Rd Fire Rescue Department**

**Department:** Engineering Services (Fire Services)

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(591,498)	(642,135)	(664,110)	(685,352)	(706,799)
COVID Restart Grant	(3,500)	0	0	0	0
Previous Year's Surplus/Deficit	(53,863) a	0	0	0	0
Administration OH	48,310	46,673	48,559	49,530	50,521
<b>Total Revenue</b>	<b>(600,551)</b>	<b>(595,462)</b>	<b>(615,551)</b>	<b>(635,822)</b>	<b>(656,279)</b>
<b>Expenses:</b>					
Operations	470,551	454,462	463,551	472,822	482,279
Transfer to Capital Fac. Reserve	130,000	141,000	152,000	163,000	174,000
<b>Total Expenses</b>	<b>600,551</b>	<b>595,462</b>	<b>615,551</b>	<b>635,822</b>	<b>656,279</b>
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.2780 d	0.2780	0.2780	0.2780	0.2780

**Tax Levy:**

**Tax Requisition**

**Residential Tax Rate**

(per \$1000 of assessment)

Maximum Tax Rate

(591,498)	(642,135)	(664,110)	(685,352)	(706,799)
0.7583	0.8150	0.8346	0.8528	0.8707

1.3500

**General Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue</b>					
Grant	(25,000)	0	0	0	0
Transfer from Cap Fac Reserve	(112,000)	(30,342)	(85,746)	(156,262)	(526,787)
Transfer From Equip. Reserves	(2)	0	0	0	0
<b>Total Revenue</b>	<b>(137,002)</b>	<b>(30,342)</b>	<b>(85,746)</b>	<b>(156,262)</b>	<b>(526,787)</b>
<b>Expenses</b>					
Trucks	0	0	0	0	480,000 cf
SCBA	90,000 e	5,100	60,000	130,000	0
Equipment	20,000	9,118	9,300	9,486	9,676
Pagers & Radios	6,180	5,610	5,722	5,837	5,953
Firehall Renovations	0	0	0	0	20,000
Turn Out Gear	20,822	10,514	10,724	10,939	11,158
<b>Total Expenses</b>	<b>137,002</b>	<b>30,342</b>	<b>85,746</b>	<b>156,262</b>	<b>526,787</b>
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Bal. at Y/E	(0)	(0)	(0)	(0)	(0)
Capital Facility Reserve Bal. at Y/E	(497,195) c	(612,824) c	(685,207) c	(698,797) c	(352,998) c

**Notes**

- Surplus due to COVID Restart grant and under expenditures for payroll, bldg repairs & mtce, equipment repairs & mtce, training, responses, and various line items. Vehicle operations, legal, telephone and snow removal higher than expected. COVID Emergency Plan & Operations \$3.9k.
- Increases: Training & Ed \$10k, Radio Lic \$1.3k, Telephone \$2.7k, Insurance \$1.6k, Uniforms \$2k, Safety Supplies \$3.5k, Electricity \$1.5k, Vehicle Ops \$5k, Unanticipated Repairs \$1.2k, Misc. \$1k. Decreases: Payroll \$15k, Turnout Gear Cleaning \$1.5k, COVID costs \$5.5k, Legal Fees \$31.5k, Bldg Rep & Mtce \$0.5k, Equip \$1k, Responses \$3.5k.
- In 2020 the transfer to reserves was greatly reduced due to legal fees incurred. It is highly recommended that regular contribution levels are resumed, as well as planned annual increases of \$11k. In addition to regular capital needs, the following truck replacements totalling \$3.405 million are coming up: 2024 (\$480k), 2028 (\$200K), 2029 (\$550k), 2031 (\$75k), 2032 (\$600k), 2033 (\$100k), 2036 (\$1.4m). There are also 2 halls & a boathouse which need improvements over 20 years, and major boat upgrades in 2027 (\$41k) & 2031 (\$75k)..
- Support staff.
- Possible Grant Funding for SCBA. Remainder comes from reserves.
- Tender Replacement.
- Reduce legal \$25k.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 024 -- Wilson's Landing Fire Department**

**Department:** Engineering Services (Fire Services)

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(282,351)	(358,937)	(373,199)	(387,043)	(401,004)
COVID Restart Grant	(2,250)	0	0	0	0
Previous Year's Surplus/Deficit	(60,721)	(0)	0	0	0
Administration OH	26,100	26,631	27,707	28,261	28,826
Total Revenue	(319,222)	(332,306)	(345,493)	(358,782)	(372,178)
<b>Expenses:</b>					
Operations	254,222	259,306	264,493	269,782	275,178
Transfer to Cap. Fac. Reserve	65,000	73,000	81,000	89,000	97,000
Total Expenses	319,222	332,306	345,493	358,782	372,178
(Surplus) / Deficit	(0)	0	0	0	0
FTE's	0.2780	0.2780	0.2780	0.2780	0.2780

**Tax Levy:**

<b>Tax Requisition</b>	(282,351)	(358,937)	(373,199)	(387,043)	(401,004)
<b>Residential Tax Rate</b>	0.8297	1.0442	1.0750	1.1038	1.1323
<b>(per \$1000 of assessment)</b>					
Maximum Tax Rate	2.8500				

**General Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue</b>					
Grants	(25,000)	0	0	0	0
Transfer From Equip. Reserves	(66,848)	0	0	0	0
Transfer from Cap. Fac. Reserve	(112,073)	(40,486)	(31,066)	(80,720)	(32,355)
Total Revenue	(203,921)	(40,486)	(31,066)	(80,720)	(32,355)
<b>Expenses</b>					
Pagers and Radios	4,500	4,650	4,743	4,838	4,935
SCBA	97,615	5,812	5,928	6,048	6,169
Equipment	68,334	9,300	9,456	9,676	9,870
Trucks	0	10,000	0	0	0
Hall Improvements	12,650	0	0	49,000	0
Turnout Gear	20,822	10,724	10,939	11,158	11,381
Total Expenses	203,921	40,486	31,066	80,720	32,355
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Balance at Y/E	0	0	0	0	0
Capital Facility Reserve Bal. at Y/E	(149,125)	(183,130)	(234,895)	(245,524)	(312,624)

**Notes**

- Surplus due to COVID Restart grant and under expenditures for payroll, training, equipment repairs & mtce, turnout gear cleaning, FMR equipment, responses, travel and various line items. COVID Emergency Plan & Operations \$4.3k.
- Increases: Payroll \$1.6k, Radio Lic \$0.8k, Safety Supplies \$2.5k, Snow Removal \$0.5k, Bldg Rep & Mtce \$7k, Unanticip. Repairs \$3.5k, Misc. \$0.2k.  
Decreases: Telephone \$0.5k, Uniforms \$0.35k, Turnout Gear Cleaning \$0.5k, COVID costs \$5.9k, Responses \$3.9k.
- 2020 Surplus increased reserve transfer back to planned levels of \$53k. Between 2017 & 2019 due to large tax increased due to the Bear Creek Fire deficit and addition of Medical First Responder Service, reserves levels had to be decreased from where they should have been. In future, in order to avoid debt financing, the planned reserve transfer would need to continue to be increased by \$8k annually, order to be able to fund \$1.54 million in future truck purchases from reserves: 2031 (\$700k), 2035 (\$570k), & 2038 (\$270k). Hall improvements over 20 years will also be required.
- Support staff.
- Possible Grant Funding for SCBA, Equipment and Hall. Remainder comes from reserves.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 028 -- June Springs Fire Protection**

**Department:** Engineering Services (Fire Services)

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok East	(15,789)	(16,104)	(16,442)	(16,771)	(17,107)
Previous Year's Surplus/Deficit	(0)	(0)	0	0	0
Administration OH	771	786	818	834	851
Transfer from Operating Reserve	0	0	0	0	0
Total Revenue	(15,018)	(15,318)	(15,625)	(15,937)	(16,256)
<b>Expenses:</b>					
Operations	15,018	15,318	15,625	15,937	16,256
Total Expenses	15,018	15,318	15,625	15,937	16,256
(Surplus) / Deficit	(0)	0	0	0	0

**Tax Levy:**

<b>Tax Requisition</b>	(15,789)	(16,104)	(16,442)	(16,771)	(17,107)
<b>Residential Tax Rate (per \$1000 of assessment)</b>	0.5718	0.5774	0.5837	0.5895	0.5954

Operating Reserve Bal. at Y/E	(201)	(203)	(205)	(207)	(209)
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**Notes**

Contract costs from City of Kelowna based on assessments.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 029 -- Brent Road Fire Protection**

**Department:** Engineering Services (Fire Services)

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(30,065)	(31,289)	(31,879)	(32,453)	(33,038)
Previous Year's Surplus/Deficit	(675) a	(0)	0	0	0
Administration OH	1,345	1,371	1,426	1,455	1,484
Total Revenue	(29,395)	(29,919)	(30,453)	(30,998)	(31,554)
<b>Expenses:</b>					
Operations	26,195	26,719	27,253	27,798	28,354
Transfer to Capital Fac. Reserves	3,200	3,200	3,200	3,200	3,200
Total Expenses	29,395	29,919	30,453	30,998	31,554
(Surplus) / Deficit	(0)	0	0	0	0
FTE's	0.02	0.02	0.02	0.02	0.02
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	(30,065)	(31,289)	(31,879)	(32,453)	(33,038)
<b>Residential Tax Rate</b>	0.5915	0.6095	0.6149	0.6197	0.6247
(per \$1000 of assessment)					
Maximum Residential Tax Rate	0.8000				
Cap. Fac. Reserve Fund Bal at Y/E	(37,601) c	(41,177) c	(44,788) c	(48,436) c	(52,121) c
Equipment Reserve	(186)	(188)	(189)	(191)	(193)
Operating Reserve Bal. at Y/E	(8,508)	(8,593)	(8,679)	(8,766)	(8,854)

**Notes**

Contract costs from City of Kelowna based on assessments.

- a. Surplus resulting from lower than anticipated contract costs.
- b. Decrease: Contract Fire Fighting \$1.1k.
- c. There is a need to set aside funds for reservoir replacement.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 030 -- Regional Rescue Service**

**Department:** Engineering Services (Fire Services)

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Services - WFN	(91,897)	(101,568)	(103,686)	(106,022)	(108,218)
Tax Requisition - Kelowna	(1,687,802)	(1,862,958)	(1,901,801)	(1,944,647)	(1,984,926)
Tax Requisition - Peachland	(73,116)	(80,703)	(82,386)	(84,242)	(85,987)
Tax Requisition - Lake Country	(196,582)	(216,983)	(221,507)	(226,497)	(231,189)
Tax Requisition - West Kelowna	(413,380)	(456,280)	(465,793)	(476,287)	(486,152)
Tax Req - EA Cent Ok. West	(52,393)	(57,830)	(59,036)	(60,366)	(61,616)
Tax Req - EA Cent Ok East	(47,897)	(52,868)	(53,970)	(55,186)	(56,329)
Previous Year's Surplus/Deficit	(140,109) a	0	0	0	0
Administration OH	246,896	254,183	259,211	264,340	269,572
Transfer from Operating Reserve	(60,000)	(80,000) e	0	0	0
WCB, PEP, JEPP Grant & Other	(60,727)	(55,000)	(55,000)	(55,000)	(55,000)
<b>Total Revenue</b>	<b>(2,577,007)</b>	<b>(2,710,007)</b>	<b>(2,683,967)</b>	<b>(2,743,906)</b>	<b>(2,799,845)</b>
<b>Expenses:</b>					
Operations Radio & Dispatch	1,415,514 b	1,443,824	1,472,701	1,502,155	1,532,198
Operations Core Rescue	695,797 c	709,713	723,907	738,385	753,153
Operations Emergency Operations	288,696 d	294,470	300,359	306,367	312,494
Search & Rescue	27,000	27,000	27,000	27,000	27,000
Transfer to Equip Reserves	150,000 e	235,000 e	160,000 e	170,000 e	175,000 e
<b>Total Expenses</b>	<b>2,577,007</b>	<b>2,710,007</b>	<b>2,683,967</b>	<b>2,743,907</b>	<b>2,799,845</b>
(Surplus) / Deficit	0	0	0	0	(0)
FTE's	0.5180	0.5180	0.5180	0.5180	0.5180
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(2,471,170)</b>	<b>(2,727,622)</b>	<b>(2,784,493)</b>	<b>(2,847,225)</b>	<b>(2,906,199)</b>
<b>Residential Tax Rate</b>	<b>0.0405</b>	<b>0.0443</b>	<b>0.0447</b>	<b>0.0453</b>	<b>0.0458</b>
<b>(per \$1000 of assessment)</b>					

**General Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue</b>					
Grants	(20,943)	0	0	0	0
Transfer From Equip Reserves	(457,586)	(316,000) e	(77,017)	(50,000)	(50,000)
<b>Total Revenue</b>	<b>(478,529)</b>	<b>(316,000)</b>	<b>(77,017)</b>	<b>(50,000)</b>	<b>(50,000)</b>
<b>Expenses</b>					
Equipment	187,529 f	50,000	77,017	50,000	50,000
Marine Rescue Replacement	0	250,000 h	0	0	0
Computer Equipment	10,000	0	0	0	0
EOC Equipment	31,000	0	0	0	0
Vehicles	250,000 g	16,000	0	0	0
<b>Total Expenses</b>	<b>478,529</b>	<b>316,000</b>	<b>77,017</b>	<b>50,000</b>	<b>50,000</b>
(Surplus) / Deficit	0	0	0	0	0
Equip Reserve Fund Balance at Y/E	(99,488) e	(16,323) e	(98,699) e	(219,186) e	(345,878) e
Operating Reserve Balance at Y/E	(97,289)	(17,462)	(17,637)	(17,813)	(17,991)

**Notes**

- Surplus due to under expenditures for:  
Carry forward of unspent \$55k in contracting and studies to be done by CoK under contract management (Radio Review \$35k, Regional Operating Guidelines \$20k), Training, Repairs & Maintenance, Emergency Social Services, Legal, Emergency Plan Training, and Equipment. Emergency Management Plan Update completed \$18.8k. Operating Reserve not used. COVID Emergency Plan & Operations \$53k.
- Radio & Dispatch Increases: Payroll \$2.3k, Radio System Mtce \$6k, Radio Repeater Sites \$22k, Insurance \$4.1k, Fire Dispatch \$36.3k. Decreases: Legal \$9k, Contract Services \$25k.
- Core Rescue Increases: Payroll \$7.6k, Training & Ed \$30.2k, Insurance \$2.7k, Fire Dept Admin Fee \$1.3k. Decreases: Equip Rep & Mtce \$25k.
- Emergency Operations Increase: Payroll \$5.3k, Insurance \$2.2, Data Processing \$1k, Vehicle Ops \$1.5k, Fire Dept Admin Fee \$2.8k. Decreases: Amateur Radio \$3.5k, COVID EOC Costs \$100k, Emergency Plan Training \$7k, Equip Rep & Mtce \$2.5k, Contract Services \$20k.
- Planning for future \$3.5m in equipment, marine, EOC equipment, hazmat and repeater/radio replacement.  
Reserve levels must be increased to fund upcoming requests without financing.  
In 2022, due to increased capital requests in timeline, operating reserves will need to be transferred into capital reserves.
- Radio Review Upgrade \$70k, Repeater \$36k, Auto Extrication \$59k & Misc.
- Carryforward Hazmat Truck/Trailer from 2020.
- Replace Kelowna Marine Rescue 2

COMMUNITY SERVICES  
INSPECTION & BYLAW  
ENFORCEMENT SERVICES

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 043 -- Business Licenses**

**Department:** Community Services (Inspection Services)

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Business Licenses	(30,000)	(35,409)	(40,910)	(41,309)	(41,712)
Previous Year's Surplus/Deficit	(406) a	0	0	0	0
Administration OH	5,207	5,259	5,418	5,472	5,527
Transfer from Operating Reserve	(9,613) c	(5,000)	0	0	0
<b>Total Revenue</b>	<b>(34,812)</b>	<b>(35,150)</b>	<b>(35,491)</b>	<b>(35,836)</b>	<b>(36,185)</b>
<b>Expenses:</b>					
Operations	33,812 b	34,150	34,492	34,837	35,185
Transfer to Equip. Reserves	1,000	1,000	1,000	1,000	1,000
<b>Total Expenses</b>	<b>34,812</b>	<b>35,150</b>	<b>35,492</b>	<b>35,837</b>	<b>36,185</b>
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.30	0.30	0.30	0.30	0.30
Equip Reserve Fund Balance at Y/E	(32,961)	(34,291)	(35,634)	(36,990)	(38,360)
Operating Reserve Balance at Y/E	(27,515) c	(22,741)	(22,968)	(23,198)	(23,430)

**Notes**

- a. Revenue lower than budgeted. Expenses reduced.
- b. Increase to Office Supplies \$2.7k. Decrease to Vehicle Ops \$1.5k
- c. Utilize Operating reserves.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 044 -- Building Inspections & General Bylaw Enforcement**

**Department:** Community Services (Inspection Services)

**General Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue:</b>									
BE Tax Req - EA Cent Ok West	(28,041)	a	(32,604)		(33,256)		(33,922)		(34,600)
BE Tax Req - EA Cent Ok East	(25,817)	a	(30,019)		(30,619)		(31,231)		(31,856)
BI Previous Year's Surplus/Deficit	(159,365)	b	0		0		0		0
BE Previous Year's Surplus/Deficit	(10,787)		0		0		0		0
BI Permits, Tickets, & Sundry	(255,000)	b	(344,022)		(428,902)		(513,980)		(524,260)
BI Administration OH	64,634		65,927		67,245		68,590		69,962
BE Administration OH	8,193		8,357		8,524		8,695		8,868
Transfer from BI Operating Reserve	(69,970)	c	(150,000)	e	(75,000)	e	0		0
<b>Total Revenue</b>	<b>(476,153)</b>		<b>(482,361)</b>		<b>(492,008)</b>		<b>(501,848)</b>		<b>(511,885)</b>
<b>Expenses:</b>									
Building Inspection Operations	419,701	d	428,095		436,657		445,390		454,298
Bylaw Enforcement Operations	53,202		54,266		55,351		56,458		57,588
Transfer to BE Operating Reserve	3,250		0		0		0		0
<b>Total Expenses</b>	<b>476,153</b>		<b>482,361</b>		<b>492,008</b>		<b>501,848</b>		<b>511,885</b>
<b>(Surplus) / Deficit</b>	<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>
<b>FTE's</b>	<b>4.150</b>	d	<b>4.150</b>		<b>4.150</b>		<b>4.150</b>		<b>4.150</b>
<b>Tax Levy:</b>									
<b>Tax Requisition</b>	<b>(53,858)</b>	a	<b>(62,623)</b>		<b>(63,875)</b>		<b>(65,153)</b>		<b>(66,456)</b>
<b>Residential Tax Rate</b>	<b>0.0207</b>		<b>0.0238</b>		<b>0.0241</b>		<b>0.0243</b>		<b>0.0246</b>
<b>(per \$1000 of assessment)</b>									
Equip. Reserve Balance at Y/E	(139,205)		(140,597)	e	(142,003)	e	(143,423)		(144,858)
Bldg Insp Operating Rsrv Bal at Y/E	(344,659)	c	(198,106)		(125,087)		(126,338)		(127,601)
Bylaw Enf. Operating Rsrv Bal at Y/E	(5,327)		(5,380)		(5,434)		(5,488)		(5,543)

**Notes**

- Tax requisition only relates to fund for general bylaw enforcement services for zoning, etc.
- Surplus due to increase in Building Permits \$86.8k, COVID Restart Grant, and lower costs for payroll \$58k, Legal \$11k, & Misc.
- Building permit revenue is budgeted based on recent past history and conservatively based on experience with 2012 & 2013 levels. Any Building Inspection related surplus should be transferred to operating reserve for future years to avoid a similar situation to 2012 & 2013 when taxation was required. Completion of workload may vary from permit fee inflow and create timing issues. Transfers to and from the operating reserve are being used to cover the timing of work completion.
- BI Increases: Payroll \$49k (includes FTE increase),
- Use Operating reserves



# COMMUNITY SERVICES PLANNING

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 110 -- Regional Planning**

**Department:** Community Services (Planning Services)

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Requisition - Kelowna	(300,882)	(411,917)	(418,352)	(424,916)	(431,610)
Tax Requisition - Peachland	(13,034)	(17,844)	(18,123)	(18,407)	(18,697)
Tax Requisition - Lake Country	(35,044)	(47,977)	(48,726)	(49,491)	(50,270)
Tax Requisition - West Kelowna	(73,693)	(100,888)	(102,464)	(104,071)	(105,711)
Tax Req - EA Cent Ok. West	(9,340)	(12,787)	(12,986)	(13,190)	(13,398)
Tax Req - EA Cent Ok East	(8,539)	(11,690)	(11,872)	(12,058)	(12,248)
UBCM Grant	(224,500)	0	0	0	0
Previous Year's Surplus/Deficit	(156,749)	0	(0)	0	(0)
Administration OH	108,598	79,416	80,673	81,955	83,263
<b>Total Revenue</b>	<b>(713,183)</b>	<b>(523,687)</b>	<b>(531,850)</b>	<b>(540,177)</b>	<b>(548,671)</b>
<b>Expenses:</b>					
Operations	510,183	408,187	416,350	424,677	433,171
Transfer to Cap Fac Reserves	8,000	8,000	8,000	8,000	8,000
Regional Growth Strategy	195,000	107,500	107,500	107,500	107,500
<b>Total Expenses</b>	<b>713,183</b>	<b>523,687</b>	<b>531,850</b>	<b>540,177</b>	<b>548,671</b>
(Surplus) / Deficit	0	(0)	0	(0)	0
FTE's	2.75	2.75	2.75	2.75	2.75
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(440,532)</b>	<b>(603,103)</b>	<b>(612,523)</b>	<b>(622,133)</b>	<b>(631,934)</b>
<b>Residential Tax Rate</b>	<b>0.0072</b>	<b>0.0098</b>	<b>0.0098</b>	<b>0.0099</b>	<b>0.0100</b>
<b>(per \$1000 of assessment)</b>					

**General Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue</b>					
Transfer From Cap Fac Reserves	(6,840)	0	0	0	0
<b>Total Revenue</b>	<b>(6,840)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>					
Computers & Equipment	3,090	0	0	0	0
Furniture	3,750	0	0	0	0
<b>Total Expenses</b>	<b>6,840</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(5,930)	(13,989)	(22,129)	(30,350)	(38,653)
Operating Reserve Balance at Y/E	(34,250)	(34,593)	(34,939)	(35,288)	(35,641)

**Notes**

- Surplus from lower than anticipated Collaboration/Consultation, RGS, payroll, contract services, legal, travel and training.
- Increases: Payroll \$8.6k, Insurance \$1.3k, Office & Drafting Supplies \$2.5k, Memberships \$1.9k, Biodiversity Conservation \$10k. Decreases: Travel \$0.2k, Training & Ed \$1k, Collaboration/Consultation \$169.5k, Contract Services \$78.6k.
- RGS Projects: RGS 5 Year Review \$25k, Regional Housing Strategy \$60k, Regional Citizen Survey \$25k, 5 Year Action Plan \$40k, West Kelowna Dam Inundation Study \$45k.
- Special Contracted projects: Central Okanagan Wellness & Poverty Strategy \$15k, Okanagan Lake Protection Responsibility Planning Initiative \$25k.
- Transfer funds to build reserves for minor capital needs.
- Central Okanagan Wellness Strategy \$74.5k carryforward, Regional Flood Plain Management Strategy \$150k carryforward.
- Remove estimated contract costs for grant related work.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 111 -- Electoral Area Planning**

**Department:** Community Services (Planning Services)

**General Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<u>Revenue:</u>									
Application Fees/Map Sales	(15,000)		(15,300)		(15,606)		(15,918)		(16,236)
Tax Requisition - Kelowna	(186,154)	a	(202,123)		(213,944)		(218,223)		(222,587)
Tax Requisition - Peachland	(2,584)	a	(2,806)		(2,970)		(3,029)		(3,090)
Tax Requisition - Lake Country	(3,710)	a	(4,028)		(4,264)		(4,349)		(4,436)
Tax Requisition - West Kelowna	(36,794)	a	(39,950)		(42,287)		(43,132)		(43,995)
Tax Req - EA Cent Ok. West	(203,809)		(221,292)		(234,234)		(238,919)		(243,697)
Tax Req - EA Cent Ok East	(55,154)		(59,885)		(63,388)		(64,655)		(65,948)
Previous Year's Surplus/Deficit	(54,944)	b	(0)		(0)		(0)		(0)
Transfer from Operating Reserve	0		(20,000)	g	0		0		0
Transfer from CWF Cap Fac Reserv	(25,000)	c	0	f	0		0		0
Administration OH	77,821		75,450		76,959		78,498		80,068
Total Revenue	(505,328)		(489,935)		(499,734)		(509,728)		(519,923)
<u>Expenses:</u>									
Operations	505,328	c,d	489,935	f	499,733		509,728		519,922
Total Expenses	505,328		489,935		499,733		509,728		519,922
(Surplus) / Deficit	(0)		(0)		(0)		(0)		(0)
FTE's	3.67		3.67		3.67		3.67		3.67

**Tax Levy:**

<b>Tax Requisition</b>	(488,205)		(530,084)		(561,086)		(572,308)		(583,754)
<b>Residential Tax Rate</b>	varies	*e	varies	*	varies	*	varies	*	varies
<b>(per \$1000 of assessment)</b>									

**General Capital Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<u>Revenue</u>									
Transfer From Equip Reserves	(6,840)		0		0		0		0
Total Revenue	(6,840)		0		0		0		0
<u>Expenses</u>									
Computers & Equipment	3,090		0		0		0		0
Furniture	3,750		0		0		0		0
Total Expenses	6,840		0		0		0		0
(Surplus) / Deficit	0		0		0		0		0
Reserve Fund Balance at Y/E	(46,153)		(46,614)		(47,081)		(47,551)		(48,027)
Operating Reserve Balance at Y/E	(112,294)		(93,217)		(94,149)		(95,090)		(96,041)

**Notes**

- a. Municipalities participating in Electoral Area Planning re: Fringe Area Planning Agreements.  
b. Surplus resulting from unanticipated grants and lower costs for payroll, travel, legal, training, postage, and various line items.  
Community Works Gas Tax Funds for Floodplain Assessment \$25k not completed; Creek restoration works \$10k unspent.  
c. Use of Community Works Gas Tax Funds approved for Flood Plain Assessment Project. \$25k carried forward.  
d. Increases: Payroll \$2.9k, Telephone \$0.1k, Insurance \$0.6k, Office & Drafting Supplies \$2.5k, Membership \$1.9k, Contract Services \$35k, Collaboration/Consultation \$0.25k. Decrease: Travel \$0.2k, Training & Ed \$1k.

**e. Tax Rate Breakdown**

	<b>2021</b>	<b>Projected</b>	<b>Variance</b>
**City of Kelowna	0.0347	0.0357	0.0010
**Peachland	0.0135	0.0135	0.0000
**Lake Country	0.0073	0.0071	(0.0002)
**West Kelowna	0.0320	0.0322	0.0002
**EA Central Okanagan West	1.4615	1.5056	0.0441
**EA Central Okanagan East	0.4297	0.4425	0.0128

- f. Remove \$25k CWF project.  
g. Possibly utilize operating reserve to reduce impact of surplus reduction.

# COMMUNITY SERVICES

## POLICING SERVICES

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 031 -- 911 Emergency Number**

**Department:** Community Services (Police & Community Support Services)

**General Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue:</b>									
Services - WFN	(13,195)		(14,588)		(15,836)		(16,704)		(17,304)
Direct Program Revenues	(885,210)	b	(973,292)		(1,022,979)		(1,066,526)		(1,105,752)
Tax Requisition - Kelowna	(242,350)		(267,573)		(290,460)		(306,377)		(317,386)
Tax Requisition - Peachland	(10,499)		(11,591)		(12,583)		(13,272)		(13,749)
Tax Requisition - Lake Country	(28,227)		(31,165)		(33,831)		(35,684)		(36,967)
Tax Requisition - West Kelowna	(59,357)		(65,535)		(71,140)		(75,038)		(77,735)
Tax Req - EA Cent Ok. West	(7,523)		(8,306)		(9,016)		(9,511)		(9,852)
Tax Req - EA Cent Ok East	(6,878)		(7,593)		(8,243)		(8,694)		(9,007)
RDCO's Misc Revenue	(8,500)		(8,500)		(8,500)		(8,500)		(8,500)
Previous Year's Surplus/Deficit	(56,924)	af	(0)		(0)		(0)		(0)
Transfer From Operating Reserve	(190,000)	d	0		0		0		0
Administration OH	140,468		129,285		135,885		141,669		146,880
<b>Total Revenue</b>	<b>(1,368,195)</b>		<b>(1,258,859)</b>		<b>(1,336,702)</b>		<b>(1,398,637)</b>		<b>(1,449,372)</b>
<b>Expenses:</b>									
Operations	1,368,195	cde	1,258,859	g	1,323,124		1,379,447		1,430,182
Transfer to Capital Facility Reserves	0		0		13,578		19,190		19,190
<b>Total Expenses</b>	<b>1,368,195</b>		<b>1,258,859</b>		<b>1,336,702</b>		<b>1,398,637</b>		<b>1,449,372</b>
<b>(Surplus) / Deficit</b>	<b>(0)</b>		<b>0</b>		<b>(0)</b>		<b>0</b>		<b>0</b>
<b>FTE's</b>	<b>0.26</b>		<b>0.26</b>		<b>0.26</b>		<b>0.26</b>		<b>0.26</b>
<b>Tax Levy:</b>									
<b>Tax Requisition</b>	<b>(354,834)</b>		<b>(391,763)</b>		<b>(425,273)</b>		<b>(448,576)</b>		<b>(464,696)</b>
<b>Residential Tax Rate</b>	<b>0.0058</b>		<b>0.0064</b>		<b>0.0068</b>		<b>0.0071</b>		<b>0.0073</b>
<b>(per \$1000 of assessment)</b>									

**General Capital Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue</b>									
Transfer From Cap Fac Reserves	(19,190)		(19,190)		(19,190)		(19,190)		(19,190)
<b>Total Revenue</b>	<b>(19,190)</b>		<b>(19,190)</b>		<b>(19,190)</b>		<b>(19,190)</b>		<b>(19,190)</b>
<b>Expenses</b>									
Capital Contract - Equip & Upgr.	19,190		19,190		19,190		19,190		19,190
<b>Total Expenses</b>	<b>19,190</b>		<b>19,190</b>		<b>19,190</b>		<b>19,190</b>		<b>19,190</b>
<b>(Surplus) / Deficit</b>	<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>
<b>Cap. Facil. Reserve Balance at Y/E</b>	<b>(24,502)</b>		<b>(5,557)</b>		<b>(0)</b>		<b>(0)</b>		<b>(0)</b>
<b>Operating Reserve Balance at Y/E</b>	<b>(42,255)</b>	dh	<b>(42,680)</b>	h	<b>(43,107)</b>	h	<b>(43,538)</b>	h	<b>(43,973)</b>

**Notes**

- a. Surplus due to lower than anticipated EComm contract costs and unspent contingencies.  
b. Other participants are RDCK, RDEK, RDKB, RDOS, RDNO, RDCS. (RDCK, RDEK, RDKB became participants in late 2004.) The TNRD joined in 2006. Squamish Lillooet joined late 2009.  
Shift in cost allocations between RD's due to

assessments:	2020	2021	Change
Kootenay Boundary Regional District	5.14%	5.06%	-0.08%
Central Kootenay Regional District	4.78%	5.05%	0.27%
Okanagan Similkameen Regional District	11.90%	11.41%	-0.50%
North Okanagan Regional District	11.05%	11.15%	0.10%
East Kootenay Regional District	10.63%	11.01%	0.38%
Columbia Shuswap Regional District	7.91%	8.09%	0.18%
Thompson Nicola Regional District	17.59%	17.94%	0.35%
Squamish Lillooet	0.41%	0.41%	0.00%
Central Okanagan Regional District	30.59%	29.89%	-0.71%
	100.00%	100.00%	0.00%

- c. Increases: Payroll \$0.8k, Insurance \$1.6k, Consulting \$10k, Contract Serv. \$50k.  
d. In consultation with partners, prior surpluses were set aside into operating reserve to cover anticipated future technology upgrade cost re: texting of \$150,000, and to smooth out tax requisitions while still recognizing significant tax requisition reductions. This project is scheduled to take place in 2021 (c/f from 2020).  
e. EComm contract was extended in 2020. Anticipating longer term renegotiation.  
f. \$781 portion of change to surplus related to RDCO & WFN only - reduces only their requisitions.  
g. Remove Texting project \$150k and Consulting \$10k.  
h. Return operating reserve to partners over life of partnership.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 040 -- Crime Stoppers**

**Department:** Community Services (Police & Community Support Services)

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Services - WFN	(11,450)	(11,907)	(12,145)	(12,388)	(12,635)
Tax Requisition - Kelowna	(210,302)	(218,390)	(222,757)	(227,213)	(231,757)
Tax Requisition - Peachland	(9,110)	(9,461)	(9,650)	(9,843)	(10,040)
Tax Requisition - Lake Country	(24,494)	(25,436)	(25,945)	(26,464)	(26,993)
Tax Requisition - West Kelowna	(51,508)	(53,489)	(54,558)	(55,649)	(56,763)
Tax Req - EA Cent Ok. West	(6,528)	(6,779)	(6,915)	(7,053)	(7,194)
Tax Req - EA Cent Ok East	(5,968)	(6,198)	(6,322)	(6,448)	(6,577)
Previous Year's Surplus/Deficit	(27,296) a	0	(0)	(0)	0
Administration OH	43,392	44,259	45,145	46,048	46,969
<b>Total Revenue</b>	<b>(303,264)</b>	<b>(287,400)</b>	<b>(293,147)</b>	<b>(299,010)</b>	<b>(304,991)</b>
<b>Expenses:</b>					
Operations	281,764 b	287,399	293,147	299,010	304,990
Transfer to Operating Reserve	21,500 a	0	0	0	0
<b>Total Expenses</b>	<b>303,264</b>	<b>287,399</b>	<b>293,147</b>	<b>299,010</b>	<b>304,990</b>
<b>(Surplus) / Deficit</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>
<b>FTE's</b>	<b>2.31</b>	<b>2.31</b>	<b>2.31</b>	<b>2.31</b>	<b>2.31</b>
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(307,910)</b>	<b>(319,753)</b>	<b>(326,147)</b>	<b>(332,670)</b>	<b>(339,324)</b>
<b>Residential Tax Rate</b>	<b>0.0050</b>	<b>0.0052</b>	<b>0.0052</b>	<b>0.0053</b>	<b>0.0053</b>
<b>(per \$1000 of assessment)</b>					
Equipment Reserve Balance at Y/E	(43,803)	(44,241)	(44,683)	(45,130)	(45,581)
Operating Reserve Balance at Y/E	(25,972) a	(26,232)	(26,494)	(26,759)	(27,027)

**Notes**

- a. Surplus from under expenditures for Clerical/Rent-Kelowna, Advertising & Promotion, Payroll, Travel, Training, Contract Services and misc. Transfer a portion of surplus to Operating Reserve.
- b. Increases: Payroll \$2.3k, Insurance \$0.2k, Clerical/Rent Kelowna \$1k.  
Decreases: Telephone \$0.5k.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 041 -- Victims Services**

**Department:** Community Services (Police & Community Support Services)

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Services - WFN	(14,614)	(15,434)	(15,828)	(16,266)	(16,675)
Tax Requisition - Kelowna	(268,405)	(283,099)	(290,317)	(298,342)	(305,858)
Tax Requisition - Peachland	(11,627)	(12,264)	(12,577)	(12,924)	(13,250)
Tax Requisition - Lake Country	(31,262)	(32,973)	(33,814)	(34,749)	(35,624)
Tax Requisition - West Kelowna	(65,738)	(69,337)	(71,105)	(73,071)	(74,911)
Tax Req - EA Cent Ok. West	(8,332)	(8,788)	(9,012)	(9,261)	(9,494)
Tax Req - EA Cent Ok East	(7,617)	(8,034)	(8,239)	(8,466)	(8,680)
Previous Year's Surplus/Deficit	(71,254) ac	(0)	(0)	(0)	0
Administration OH	72,119	73,824	75,287	76,780	78,303
Province - Min of Public Safety & Solicitor General	(128,273)	(128,273)	(128,273)	(128,273)	(128,273)
<b>Total Revenue</b>	<b>(535,003)</b>	<b>(484,378)</b>	<b>(493,878)</b>	<b>(504,572)</b>	<b>(514,462)</b>
<b>Expenses:</b>					
Operations	468,303 b	479,378	488,878	498,572	508,462
Transfer to Equip. Reserves	8,700 c	5,000	5,000	6,000	6,000
Transfer to Operating Reserve	58,000 a	0	0	0	0
<b>Total Expenses</b>	<b>535,003</b>	<b>484,378</b>	<b>493,878</b>	<b>504,572</b>	<b>514,462</b>
<b>(Surplus) / Deficit</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>
FTE's	4.00	4.00	4.00	4.00	4.00

**Tax Levy:**

<b>Tax Requisition</b>	<b>(392,981)</b>	<b>(414,495)</b>	<b>(425,064)</b>	<b>(436,813)</b>	<b>(447,817)</b>
<b>Residential Tax Rate</b> (per \$1000 of assessment)	<b>0.0064</b>	<b>0.0067</b>	<b>0.0068</b>	<b>0.0069</b>	<b>0.0071</b>

**General Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue</b>					
Transfer From Equip Reserves	(3,700) c	0	0	0	0
Transfer From Revenue Fund	0	0	0	0	0
<b>Total Revenue</b>	<b>(3,700)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>					
Computers & Equip.	3,700 c	0	0	0	0
<b>Total Expenses</b>	<b>3,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>(Surplus) / Deficit</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Equip. Reserve Fund Bal. at Y/E	(38,866) c	(44,254)	(49,697)	(56,194)	(62,756)
Operating Reserve Bal. at Y/E	(67,176) a	(67,848)	(68,526)	(69,211)	(69,903)

**Notes**

- Surplus from increased grant revenues and under expenditures for payroll, training, travel, computers & equipment, safety supplies, contract services and various line items. Transfer portion of surplus to operating reserve.
- Increases: Payroll \$2.7k, Advertising \$1.5k, Insurance \$0.3k, Contract Services \$1k.  
Decreases: Office Supplies \$0.3k, Safety Supplies \$2.1k.
- Transfer \$3.7k in 2020 surplus re: grant for computer purchase to reserves.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2021 - 2025 Five Year Program Budget Projections**

**Program: 042 -- Crime Prevention & Alarm Control a**

**Department:** Community Services (Police & Community Support Services)

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
RDCO Crime Prevention					
Share of Alarm Control					
Revenue	(34)	(34)	(34)	(34)	(34)
Tax Requisition - Peachland	(14,802)	(15,867)	(17,555)	(17,898)	(18,247)
Tax Requisition - Lake Country	(40,422)	(43,329)	(47,941)	(48,876)	(49,830)
Tax Requisition - West Kelowna	(88,715)	(95,096)	(105,218)	(107,269)	(109,364)
Tax Req - EA Cent Ok. West	(10,503)	(11,259)	(12,457)	(12,700)	(12,948)
Tax Req - EA Cent Ok East	(9,670)	(10,366)	(11,469)	(11,693)	(11,921)
COVID Restart Grant	(739)	0	0	0	0
CP Previous Year's Surplus/Deficit	(37,024)	0	0	(0)	0
Services - WFN	(6,103)	(7,109)	(7,248)	(7,389)	(7,533)
Transfer from Operating Reserve	0	(15,000)	0	0	0
Administration OH - Crime Prev	25,258	25,764	26,279	26,804	27,341
Administration OH - Alarm Control	29,462	30,035	30,636	31,249	31,873
Alarm Licenses	(225,533)	(228,168)	(232,670)	(237,261)	(241,943)
<b>Total Revenue</b>	<b>(378,825)</b>	<b>(370,429)</b>	<b>(377,676)</b>	<b>(385,068)</b>	<b>(392,607)</b>
<b>Expenses:</b>					
Operations - Crime Prev	164,016	167,296	170,642	174,055	177,536
Operations - Alarm Control	191,209	195,033	198,934	202,913	206,971
Transfer to CP Equip. Reserves	5,000	5,000	5,000	5,000	5,000
Transfer to Alarm Equip. Reserves	5,500	3,000	3,000	3,000	3,000
Transfer to Operating Reserve	13,000	0	0	0	0
Transfer to Crime Prev. Rev. RDCO	34	34	34	34	34
Transfer to City of Kelowna - Alarms	66	66	66	66	66
<b>Total Expenses</b>	<b>378,825</b>	<b>370,430</b>	<b>377,676</b>	<b>385,068</b>	<b>392,607</b>
(Surplus) / Deficit	0	0	(0)	0	0
FTE's	2.62	2.62	2.62	2.62	2.62

**Tax Levy:**

<b>Tax Requisition</b>	(164,112)	(175,917)	(194,640)	(198,436)	(202,310)
<b>Residential Tax Rate</b>	0.0078	0.0082	0.0090	0.0091	0.0092
<b>(per \$1000 of assessment)</b>					
Maximum Tax Rate	0.0315				

**General Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue</b>					
Transfer From CP Reserves	0	0	(39,100)	0	0
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>(39,100)</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>					
Crime Prev - Vehicle	0	0	39,100	0	0
<b>Total Expenses</b>	<b>0</b>	<b>0</b>	<b>39,100</b>	<b>0</b>	<b>0</b>
(Surplus) / Deficit	0	0	0	0	0
CP Equipment Reserve Bal at Y/E	(57,157)	(62,729)	(28,865)	(34,154)	(39,495)
Alarm Control Equip Reserve	(17,604)	(20,780)	(23,988)	(27,228)	(30,500)
CP Operating Reserve Bal. at Y/E	(59,824)	(45,272)	(45,725)	(46,182)	(46,644)

**Notes**

- Includes the Alarm Control function. Note - The alarm control function is completely self-sustaining. Surpluses are paid out to the partners at year end, and any deficits are invoiced to the City of Kelowna or transferred to this function. Alarm Control is netted to zero at year end. It is considered part of Crime Prevention Program, but they are tracked in 2 separate cost centres. The budget lines are separated for tracking purposes.
- Surplus due to various under expenditures offsetting lower than anticipated Alarm Revenues. Crime Prevention: lower than anticipated payroll, advertising & promotion, graffiti eradication, vehicle operations, training, travel and misc. Alarm Control: underexpenditures for payroll, software & licenses, contract services, postage, travel, training, advertising & promotion and misc. Transfer a portion of surplus to operating reserve.
- Crime Prevention: Increases: Payroll \$2.2k, Speed Watch \$0.5k, Community Engagement \$0.5k, Office Supplies \$0.5k, Volunteer Recogn. \$0.5k. Decreases: Telephone \$0.4k, Advertising & Promotion \$1k, Graffiti Eradication \$4k, Contingencies \$0.5k.
- Alarm Control: Increases: Payroll \$2.4k, Collection Fees \$2.5k. Decreases: Postage \$1k, Software & Lic \$14.4k, Contract Services \$8k.
- Reserves for future vehicle replacement.
- Possibly use operating surplus to reduce tax increase effect re: surplus change.



# BOARD

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 001 -- Regional District Board & Communications**

Department: Board

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Requisition - Kelowna	(529,949)	(568,492)	(617,460)	(629,313)	(641,401)
Tax Requisition - Peachland	(19,412)	(20,824)	(22,618)	(23,052)	(23,494)
Tax Requisition - Lake Country	(53,011)	(56,866)	(61,765)	(62,950)	(64,160)
Tax Requisition - West Kelowna	(116,345)	(124,807)	(135,558)	(138,160)	(140,813)
Tax Req - EA Cent Ok. West	(13,775)	(14,776)	(16,049)	(16,357)	(16,672)
Tax Req - EA Cent Ok East	(12,682)	(13,605)	(14,776)	(15,060)	(15,349)
COVID Restart Grant	(94,600) c	0	0	0	0
Previous Year's Surplus/Deficit	(101,543) a	(0)	(0)	0	(0)
Transfer from Operating Reserve	0	(51,000)	0	0	0
Administration OH	84,385	75,940	79,007	80,588	82,199
Total Revenue	(856,932)	(774,431)	(789,219)	(804,304)	(819,690)
<b>Expenses:</b>					
Operations	821,932 bc	739,431 d	754,219	769,304	784,690
Transfer to Cap. Fac. Reserve	35,000	35,000	35,000	35,000	35,000
Total Expenses	856,932	774,431	789,219	804,304	819,690
(Surplus) / Deficit	(0)	(0)	0	(0)	(0)
FTE's	0.6000	0.6000	0.6000	0.6000	0.6000
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	(745,174)	(799,370)	(868,226)	(884,892)	(901,889)
<b>Residential Tax Rate</b>	0.0102	0.0108	0.0116	0.0117	0.0118
<b>(per \$1000 of assessment)</b>					
Equip. Reserve Balance at Y/E	(583)	(589)	(594)	(600)	(606)
Cap. Fac. Reserve Balance at Y/E	(112,760)	(148,887)	(185,376)	(222,230)	(259,452)
Operating Reserve Balance at Y/E	(53,850)	(2,879)	(2,907)	(2,937)	(2,966)

**Notes**

- Surplus resulting from lower than expected costs for software & licenses, advertising (citizen's survey), contract services, communications, contingencies, payroll, travel and training. Unspent funds for legal.
- Increases: Payroll \$23.4k, Insurance \$1.4k, Good & Supplies \$2.5k, Software & Licenses \$50.1k, Contract Services \$20. Decreases: Advertising \$1k.
- Includes Website hosted solution and use of COVID Restart Grant Board approved in January 2021 Budget Amendment due to required commitment. Also includes Citizen's survey.
- Remove \$72k website development costs & citizen's Survey.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 011 -- Grants - Regional**

Department: Board

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Requisition - Kelowna	(21,027) a	0	0	0	0
Tax Requisition - Peachland	(105) a	0	0	0	0
Tax Requisition - Lake Country	(1,577) a	0	0	0	0
Tax Requisition - West Kelowna	(5,857) a	0	0	0	0
Previous Year's Surplus/Deficit	(0)	0	0	0	0
Administration OH	1,395	0	0	0	0
Total Revenue	(27,171)	0	0	0	0
<b>Expenses:</b>					
Grants	27,171 a	0	0	0	0
Total Expenses	27,171	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	(28,566)	0	0	0	0

**Notes**

a. Community Gardens

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 012 -- Grants - Electoral Area Central Okanagan West**

**Department:** Board

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(6,647)	(8,936)	(8,936)	(8,936)	(8,936)
Previous Year's Surplus/Deficit	970	0	0	0	0
Administration OH	277	436	436	436	436
Total Revenue	(5,400)	(8,500)	(8,500)	(8,500)	(8,500)
<b>Expenses:</b>					
Grants	5,400	8,500	8,500	8,500	8,500
Total Expenses	5,400	8,500	8,500	8,500	8,500
(Surplus) / Deficit	0	0	0	0	0
<b>Tax Levy:</b>					
Tax Requisition	(6,647)	(8,936)	(8,936)	(8,936)	(8,936)
Residential Tax Rate (per \$1000 of assessment)	0.0490	0.0065	0.0065	0.0064	0.0063

**Notes**

a. Committed Grants in Aid: est. \$4,800 for CWK School Liaison Officer, Wildsafe Program \$371.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 013 -- Grants - Electoral Area Central Okanagan East**

**Department:** Board

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok East	(605)	(3,154)	(3,154)	(3,154)	(3,154)
Previous Year's Surplus/Deficit	(3,600)	(0)	0	0	0
Administration OH	205	154	154	154	154
Total Revenue	(4,000)	(3,000)	(3,000)	(3,000)	(3,000)
<b>Expenses:</b>					
Grants	4,000	3,000	3,000	3,000	3,000
Total Expenses	4,000	3,000	3,000	3,000	3,000
(Surplus) / Deficit	(0)	0	0	0	0
<b>Tax Levy:</b>					
Tax Requisition	(605)	(3,154)	(3,154)	(3,154)	(3,154)
Residential Tax Rate (per \$1000 of assessment)	0.0005	0.0025	0.0025	0.0025	0.0024

**Notes**

a. Includes est. \$425 for Starling Control Program participation.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 118 -- Starling Control**

**Department:** Corporate Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Requisition - Kelowna	(18,691)	(18,691)	(18,691)	(18,691)	(18,691)
Tax Requisition - Peachland	(685)	(685)	(685)	(685)	(685)
Tax Requisition - Lake Country	(1,870)	(1,870)	(1,870)	(1,870)	(1,870)
Previous Year's Surplus/Deficit	0	0	0	0	0
Administration OH	1,037	1,037	1,037	1,037	1,037
Total Revenue	(20,209)	(20,209)	(20,209)	(20,209)	(20,209)
<b>Expenses:</b>					
Grants	20,209	20,209	20,209	20,209	20,209
Total Expenses	20,209	20,209	20,209	20,209	20,209
(Surplus) / Deficit	0	0	0	0	0

**Tax Levy:**

<b>Tax Requisition</b>	(21,246)	(21,246)	(21,246)	(21,246)	(21,246)
<b>Residential Tax Rate</b> (per \$1000 of assessment)	0.0004	0.0004	0.0004	0.0004	0.0004

**Notes**

City of West Kelowna pays directly and EA CO West not participating.  
EA CO East Participating through cc 013 - Grant in Aid.

# CORPORATE SERVICES

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 002 -- Administration / Corporate Services**

**Department:** Corporate Services

**General Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue:</b>									
Sundry Sales & Office Rentals	(98,963)	a	(98,963)		(98,963)		(98,963)		(98,963)
Grants	(205,838)	b	(180,000)	k	(100,000)		(60,000)		(60,000)
Previous Year's Surplus/Deficit	(171,899)	c	(0)		0		0		0
Transfer from Operating Reserve	(65,000)	d	0		0		0		0
Administration OH Recovery	(1,314,581)		(1,777,232)		(1,776,166)		(1,875,168)		(1,934,851)
COVID Restart Grant	(102,021)	e	0		0		0		0
<b>Total Revenue</b>	<b>(1,958,302)</b>		<b>(2,056,195)</b>		<b>(1,975,129)</b>		<b>(2,034,131)</b>		<b>(2,093,814)</b>
<b>Expenses:</b>									
Operations	1,733,302	efhi	1,806,195	i	1,700,129		1,734,131		1,768,814
Transfer to Operating Reserve	0		0		0		0		0
Transfer to Cap. Fac. Reserve	225,000	g	250,000	g	275,000	g	300,000	g	325,000
<b>Total Expenses</b>	<b>1,958,302</b>		<b>2,056,195</b>		<b>1,975,129</b>		<b>2,034,131</b>		<b>2,093,814</b>
(Surplus) / Deficit	(0)		0		0		0		0
<b>FTE's</b>	<b>10.842</b>		<b>11.342</b>	l	<b>11.342</b>		<b>11.342</b>		<b>11.342</b>

**General Capital Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue</b>									
Sale of Asset	(2,500)		0		0		0		0
COVID Restart Grant	(90,000)		0		0		0		0
Transfer from Cap Fac Res.	(209,745)		(262,650)		(262,650)		(159,650)		(159,650)
<b>Total Revenue</b>	<b>(302,245)</b>		<b>(262,650)</b>		<b>(262,650)</b>		<b>(159,650)</b>		<b>(159,650)</b>
<b>Expenses</b>									
Computers & Equipment	9,000		0		0		0		0
Office Furniture	5,150		5,150		5,150		5,150		5,150
Vehicle	38,095		0		0		0		0
Software	0		103,000	m	103,000	m	0		0
Building Improvements	250,000		154,500		154,500		154,500		154,500
<b>Total Expenses</b>	<b>302,245</b>		<b>262,650</b>		<b>262,650</b>		<b>159,650</b>		<b>159,650</b>
(Surplus) / Deficit	0		0		0		0		0
<b>Cap. Fac. Rsrv Fund Bal. At Y/E</b>	<b>(795,229)</b>		<b>(790,531)</b>		<b>(810,786)</b>		<b>(959,244)</b>		<b>(1,134,186)</b>
<b>Operating Reserve Bal at Y/E</b>	<b>(29,642)</b>		<b>(29,938)</b>		<b>(30,238)</b>		<b>(30,540)</b>		<b>(30,846)</b>

**Notes**

- City of Kelowna moved out 2020. Reduction to rental revenue.
- Includes Provincial Unconditional Regional District Administrative Grant \$80k CARIP grant \$20k, UBCM Asset Management Grant \$5.8k & \$100k Fortis Grant for Energy Mngt Specialist.
- 2020 Surplus due to \$116.2k increase in \$46.3k higher recovery due to capital projects. Underexpenditures for Payroll costs \$51.7k as energy specialist was not hired. Offsetting grant was not received. Hiring will be done in 2021. Also, Contract services \$30.4k, Office supplies \$21.6k, Communications \$21k, Grounds mtce \$16.4k, Travel \$16.2k Goods & Supplies \$13.4k, Training \$12.7k, Telephone \$8.3k, and misc were lower. Higher than anticipated Legal \$17.4k & Janitorial supplies \$4k, Covid-19 Emergency plan and operations \$24.9k expense.
- Use operating reserve to reduce recovery amount required.
- Use COVID Restart Grant to offset expenses \$25k, janitorial \$32k, .4 Communications Coordinator \$30k, and part of public engagement survey \$15k.
- Increases: Payroll \$203.7k due to FTE increases & regular increases, Insurance \$4.8k, Goods & Supplies \$0.8k, Memberships \$0.5k, Janitorial Supplies \$3.5k, Bldg Rep & Mtce \$2.5k, Sewer Rates \$2k, Garbage pick-up \$0.4k, Natural Gas \$0.2k, Training & Ed \$0.2k, Software & Licenses \$15k. Decreases: COVID Emerg. Plan \$55.2k, Office Suppl. \$10k, Contract Services \$0.6k.
- Need to continue to build increased reserve levels for admin building and service.
- FTE Changes: Adding .5 Records Management Coordinator, and .5 Energy Efficiency Position previously budgeted in cc 004 - Engineering (funded by Fortis Grant), .4 custodial staff & .4 communications staff funded with COVID Restart Grant.
- Term position for 2021 & 2022 for Energy Efficiency. Funded by grant from Fortis (\$100k year 1, \$80k year 2).
- Includes reconfiguration of upstairs and downstairs customer service areas and touchless door entry. Using \$90k COVID Restart Grant.
- Remove \$5.8k UBCM Grant. Fortis Grant in 2nd year is \$80k - removed \$20k.
- Add remaining .5 FTE for Records Management (starts 1/2 way through the year in 2021, then add remaining .5 for full year in 2022)
- Records Management Software.



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 005 - Human Resources**

**Department:** Corporate Services

**General Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue:</b>									
COVID Restart Grant	(6,000)	b	0		0		0		0
Previous Year's Surplus/Deficit	(58,170)	ac	(0)	d	(0)		(0)		(0)
Transfer From Operating Reserve	0		(15,000)	d	0		0		0
Administration OH Recovery	(365,084)		(411,079)	d	(434,571)		(443,232)		(452,067)
Total Revenue	(429,254)		(426,079)		(434,571)		(443,232)		(452,067)
<b>Expenses:</b>									
Operations	416,254	b	424,579		433,071		441,732		450,567
Transfer to Reserves	3,000		1,500		1,500		1,500		1,500
Transfer to Operating Reserve	10,000	c	0		0		0		0
Total Expenses	429,254		426,079		434,571		443,232		452,067
(Surplus) / Deficit	(0)		(0)		(0)		(0)		(0)
FTE's	3.00	b	3.00		3.00		3.00		3.00
Reserve Fund Balance at Y/E	(3,075)		(4,605)		(6,152)		(7,713)		(9,290)
Operating Reserve Bal at Y/E	(37,742)	c	(22,969)	d	(23,199)		(23,431)		(23,665)

**Notes**

- Surplus due to grant and additional recoveries for capital projects, lower legal fees, employee relations, software & licenses payroll and safety committee expenses.
- Increases: Payroll \$77.8k for increased FTE's, Training \$2k, Insurance \$1k, Software & Lic \$1.2k. Decreases: Contract Services \$9k (re: collective agreement negotiations). COVID Grant \$6k offset for Online Recruitment solution.
- Transfer a portion of surplus to operating reserve.
- Use a portion of operating reserve to reduce impact of prior year surplus carryforward reduction and increased recovery amount.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 007 -- Electoral Areas**

**Department:** Corporate Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
School District #23	0	(20,000)	0	0	0
Tax Req - EA Cent Ok. West	(25,004)	(28,360)	(32,263)	(32,980)	(33,703)
Tax Req - EA Cent Ok East	(23,021)	(26,110)	(29,704)	(30,365)	(31,030)
Previous Year's Surplus/Deficit	(13,228) a	0	0	(0)	0
Transfer from Operating Reserve	0	(37,000) a	0	0	0
Administration OH	1,681	6,470	1,766	1,802	1,838
<b>Total Revenue</b>	<b>(59,572)</b>	<b>(105,000)</b>	<b>(60,200)</b>	<b>(61,544)</b>	<b>(62,895)</b>
<b>Expenses:</b>					
Operations	16,372 b	63,000 a	17,200	17,544 c	17,895 c
Transfer to Cap Fac Reserves	30,000 c	42,000 c	43,000 c	44,000 c	45,000 c
Transfer to Operating Reserve	13,200 a	0	0	0	0
<b>Total Expenses</b>	<b>59,572</b>	<b>105,000</b>	<b>60,200</b>	<b>61,544</b>	<b>62,895</b>
<b>(Surplus) / Deficit</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>
<b>FTE's</b>	<b>0.008</b>	<b>0.008</b>	<b>0.008</b>	<b>0.008</b>	<b>0.008</b>
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(48,025)</b>	<b>(54,470)</b>	<b>(61,967)</b>	<b>(63,345)</b>	<b>(64,733)</b>
<b>Residential Tax Rate</b>	<b>0.0185</b>	<b>0.0207</b>	<b>0.0234</b>	<b>0.0236</b>	<b>0.0239</b>
<b>(per \$1000 of assessment)</b>					

**General Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue</b>					
Transfer From Cap Fac Reserves	(82,400) c	0	(85,000) c	0	(87,000) c
<b>Total Revenue</b>	<b>(82,400)</b>	<b>0</b>	<b>(85,000)</b>	<b>0</b>	<b>(87,000)</b>
<b>Expenses</b>					
Orthophotos	82,400 c	0	85,000 c	0	87,000 c
<b>Total Expenses</b>	<b>82,400</b>	<b>0</b>	<b>85,000</b>	<b>0</b>	<b>87,000</b>
<b>(Surplus) / Deficit</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Cap Fac. Reserve Bal at Y/E</b>	<b>(95,144) c</b>	<b>(138,095) c</b>	<b>(96,626) c</b>	<b>(141,593) c</b>	<b>(100,139) c</b>
<b>Operating Reserve Bal. at Y/E</b>	<b>(63,896) a</b>	<b>(27,535) a</b>	<b>(27,810)</b>	<b>(28,088)</b>	<b>(28,369)</b>

**Notes**

- a. Transfer part of surplus to Operating Reserve for Election Year in 2022.  
b. Increase: Contract Services \$2k. Decrease: Payroll \$13.7k.  
c. Reserves to fund Orthophoto refresh every 2 years.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 008 -- Central Okanagan West Electoral Area**

Department: Corporate Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(26,500)	(29,760)	(30,355)	(30,962)	(31,581)
Previous Year's Surplus/Deficit	(11,621) a	(0)	(0)	0	0
Administration OH	2,716	2,772	2,827	2,884	2,941
Total Revenue	(35,405)	(26,988)	(27,528)	(28,078)	(28,640)
<b>Expenses:</b>					
Operations	26,459	26,988	27,528	28,079	28,640
Transfer to Operating Reserve	8,946 a	0	0	0	0
Total Expenses	35,405	26,988	27,528	28,079	28,640
(Surplus) / Deficit	(0)	(0)	0	0	0
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	(26,500)	(29,760)	(30,355)	(30,962)	(31,581)
<b>Residential Tax Rate</b> (per \$1000 of assessment)	0.0196	0.0218	0.0220	0.0222	0.0224
Operating Reserve Balance at Y/E	(14,899) a	(15,048)	(15,198)	(15,350)	(15,504)

**Notes**

a. Surplus due to reduced travel costs \$11.8k. Transfer a portion to operating reserve.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 009 -- Central Okanagan East Electoral Area**

Department: Corporate Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok East	(28,000)	(31,459)	(32,089)	(32,731)	(33,385)
Previous Year's Surplus/Deficit	(12,608) a	(0)	(0)	(0)	(0)
Administration OH	2,872	2,930	2,989	3,049	3,109
Total Revenue	(37,736)	(28,530)	(29,100)	(29,682)	(30,276)
<b>Expenses:</b>					
Operations	27,970	28,529	29,100	29,682	30,276
Transfer to Operating Reserve	9,766 a	0	0	0	0
Total Expenses	37,736	28,529	29,100	29,682	30,276
(Surplus) / Deficit	(0)	(0)	(0)	(0)	(0)
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	(28,000)	(31,459)	(32,089)	(32,731)	(33,385)
<b>Residential Tax Rate</b> (per \$1000 of assessment)	0.0225	0.0250	0.0252	0.0255	0.0257
Operating Reserve Balance at Y/E	(11,501) a	(11,616)	(11,732)	(11,850)	(11,968)

**Notes**

a. Surplus primarily due to reduced travel costs \$12.3k. Transfer a portion to Operating Reserve.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 050 -- Transportation Demand Management**

Department: Corporate Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(5,357)	0	0	0	0
Tax Req - EA Cent Ok East	(4,933)	0	0	0	0
RSP & SP Gas Tax Funds	(100,352) a	0	0	0	0
Previous Year's Surplus/Deficit	(1,129) c	0	0	0	0
Total Revenue	(114,352)	0	0	0	0
<b>Expenses:</b>					
Operations	14,000 b	0	0	0	0
Regional Strategic Transportn Plan	100,352 a	0	0	0	0
Total Expenses	114,352	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	(10,290)	0	0	0	0
<b>Residential Tax Rate</b> (per \$1000 of assessment)	0.0054				

Operating Reserve Fund Bal at Y/E  c

**Notes**

- a. Strategic Priorities Gas Tax Funding approved via RDCO for City of Kelowna project Regional Strategic Transportation Plan.
- b. Includes share of \$40,000 for Traffic Safety Officer.
- c. STPCO likely to be dissolved after 2021, therefore clearing out operating reserve.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 085 -- Ellison Transit Services**

Department: Corporate Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Transit Rider Fees	(8,000)	(8,160)	(8,323)	(8,490)	(8,659)
Tax Req - EA Cent Ok East	(14,031)	(17,416)	(20,885)	(24,362)	(24,850)
Previous Year's Surplus/Deficit	(7,925) a	0	0	0	0
Transfer from Operating Reserve	(1,000) c	(6,000) c	(3,000) c	0	0
Administration OH	2,882	2,941	3,000	3,060	3,121
Total Revenue	(28,074)	(28,635)	(29,208)	(29,792)	(30,388)
<b>Expenses:</b>					
Operations	28,074 b	28,635	29,208	29,792	30,388
Total Expenses	28,074	28,635	29,208	29,792	30,388
(Surplus) / Deficit	0	0	0	0	0
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	(14,031)	(17,416)	(20,885)	(24,362)	(24,850)
<b>Residential Tax Rate</b> (per \$1000 of assessment)	0.0426	0.0523	0.0621	0.0717	0.0725
Maximum Tax Rate	0.2400				
Operating Reserve Balance at Y/E	(24,131) c	(18,372) c	(15,556) c	(15,711)	(15,869)

**Notes**

- a. Surplus due to lower contract costs and increased revenues.
- b. Increased contract costs.
- c. Use operating reserve to reduce impact of surplus swing.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 102 -- Air Quality Service**

**Department:** Corporate Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Services - WFN	(8,552)	(7,194)	(7,338)	(7,485)	(7,635)
Services - Lake Country	(16,361)	(13,745)	(14,019)	(14,300)	(14,586)
Tax Requisition - Kelowna	(163,556)	(137,403)	(140,152)	(142,954)	(145,814)
Tax Requisition - Peachland	(5,991)	(5,033)	(5,134)	(5,236)	(5,341)
Tax Requisition - West Kelowna	(35,907)	(30,166)	(30,769)	(31,384)	(32,012)
Tax Req - EA Cent Ok. West	(4,251)	(3,571)	(3,643)	(3,716)	(3,790)
Tax Req - EA Cent Ok East	(3,914)	(3,288)	(3,354)	(3,421)	(3,489)
Previous Year's Surplus/Deficit	1	0	0	(0)	0
Administration OH	11,647	9,779	9,974	10,174	10,377
<b>Total Revenue</b>	<b>(226,884)</b>	<b>(190,621)</b>	<b>(194,434)</b>	<b>(198,322)</b>	<b>(202,289)</b>
<b>Expenses:</b>					
Operations	226,884	190,622	194,434	198,323	202,289
<b>Total Expenses</b>	<b>226,884</b>	<b>190,622</b>	<b>194,434</b>	<b>198,323</b>	<b>202,289</b>
(Surplus) / Deficit	0	0	(0)	0	0

**Tax Levy:**

<b>Tax Requisition</b>	<b>(213,619)</b>	<b>(179,461)</b>	<b>(183,052)</b>	<b>(186,711)</b>	<b>(190,446)</b>
<b>Residential Tax Rate</b>	<b>0.0031</b>	<b>0.0026</b>	<b>0.0026</b>	<b>0.0027</b>	<b>0.0027</b>
<b>(per \$1000 of assessment)</b>					

Operating Reserve Balance at Y/E	(4,220)	(4,262)	(4,305)	(4,348)	(4,391)
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**Notes**

- a. Contract Cost increase & adding \$40k for Chipping program.  
b. Removed additional \$40k for Chipping program catch up.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 117 -- Sterile Insect Release Program**

Department: Corporate Services

**General Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue:</b>									
Tax Requisition - Kelowna	(733,882)	a	(733,882)		(733,882)		(733,882)		(733,882)
Tax Requisition - Peachland	(26,833)	a	(26,833)		(26,833)		(26,833)		(26,833)
Tax Requisition - Lake Country	(67,926)	a	(67,926)		(67,926)		(67,926)		(67,926)
Tax Requisition - West Kelowna	(143,183)	a	(143,183)		(143,183)		(143,183)		(143,183)
Tax Req - EA Cent Ok. West	(18,123)	a	(18,123)		(18,123)		(18,123)		(18,123)
Tax Req - EA Cent Ok East	(13,245)	a	(13,245)		(13,245)		(13,245)		(13,245)
Parcel Tax	(414,122)	b	(414,122)	b	(414,122)	b	(414,122)	b	(414,122)
Previous Year's Surplus/Deficit	(0)		(0)		(0)		(0)		(0)
Administration OH	15,000		15,000		15,000		15,000		15,000
<b>Total Revenue</b>	<b>(1,402,314)</b>		<b>(1,402,314)</b>		<b>(1,402,314)</b>		<b>(1,402,314)</b>		<b>(1,402,314)</b>
<b>Expenses:</b>									
Transfer to SIR	1,402,314	a	1,402,314		1,402,314		1,402,314		1,402,314
<b>Total Expenses</b>	<b>1,402,314</b>		<b>1,402,314</b>		<b>1,402,314</b>		<b>1,402,314</b>		<b>1,402,314</b>
<b>(Surplus) / Deficit</b>	<b>(0)</b>		<b>(0)</b>		<b>(0)</b>		<b>(0)</b>		<b>(0)</b>

**Tax Levy:**

<b>Tax Requisition</b>	<b>(1,003,192)</b>	a	<b>(1,003,192)</b>	<b>(1,003,192)</b>	<b>(1,003,192)</b>	<b>(1,003,192)</b>
<b>Residential Tax Rate</b>	<b>0.0268</b>		<b>0.0265</b>	<b>0.0262</b>	<b>0.0260</b>	<b>0.0257</b>

(per \$1000 of assessment)

(\*Based on Land Values Only)

<b>Parcel Tax</b>	<b>(414,122)</b>	b	<b>(414,122)</b>	<b>(414,122)</b>	<b>(414,122)</b>	<b>(414,122)</b>
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**Notes**

Parcel Tax Rate: \$139.26

a. Slight reduction to costs as per new cost sharing agreement.

b. Parcel Taxes:

Electoral Area West	-
Electoral Area East	(44,255)
Kelowna	(274,229)
Peachland	(795)
Lake Country	(83,984)
West Kelowna	(10,859)
<b>Total Parcel Tax</b>	<b>(414,122)</b>



# COMMUNICATIONS & INFORMATION SERVICES

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 006 -- Information Systems**

**Department:** Corporate Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Transfer from Regional Parks	(44,000)	(44,000)	(44,000)	(44,000)	(44,000)
OBWB, SIR Services, Sundry					
Sales	(61,344)	(61,344)	(61,344)	(61,344)	(61,344)
Services - Peachland	(20,357)	(20,875)	(20,875)	(20,875)	(20,875)
COVID Restart Grant	(56,000) c	0	0	0	0
Previous Year's Surplus/Deficit	(48,520) a	(0)	(0)	(0)	(0)
Administration OH Recovery	(921,163)	(1,046,712) g	(1,129,072)	(1,151,881)	(1,175,145)
Transfer from Operating Reserve	(30,000)	(60,000) g	0	0	0
Services - WFN	(35,612)	(35,118)	(35,118)	(35,118)	(35,118)
<b>Total Revenue</b>	<b>(1,216,996)</b>	<b>(1,268,049)</b>	<b>(1,290,410)</b>	<b>(1,313,218)</b>	<b>(1,336,482)</b>
<b>Expenses:</b>					
Operations	1,071,996 cd	1,118,049	1,140,409	1,163,218	1,186,482
Transfer to Equip Reserves	80,000	80,000	80,000	80,000	80,000
Transfer to Capital	65,000	70,000	70,000	70,000	70,000
<b>Total Expenses</b>	<b>1,216,996</b>	<b>1,268,049</b>	<b>1,290,409</b>	<b>1,313,218</b>	<b>1,336,482</b>
<b>(Surplus) / Deficit</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>
<b>FTE's</b>	<b>6.88 d</b>	<b>6.88</b>	<b>6.88</b>	<b>6.88</b>	<b>6.88</b>

**General Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue</b>					
COVID Restart Grant	(50,000) e	0	0	0	0
Sale of Assets	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Transfer From Equip. Reserves	(58,678)	(206,500)	(2,500)	(42,500)	(2,500)
Transfer From Revenue Fund	(65,000)	(70,000)	(70,000)	(70,000)	(70,000)
<b>Total Revenue</b>	<b>(178,678)</b>	<b>(281,500)</b>	<b>(77,500)</b>	<b>(117,500)</b>	<b>(77,500)</b>
<b>Expenses</b>					
Computers & Equipment	38,500 ef	19,500 f	19,500 f	19,500 f	19,500 f
Computer Wkstns (Purch & Repl)	108,178 ef	58,000 f	58,000 f	58,000 f	58,000 f
Servers, Infrastructure & Network	32,000 f	204,000 f	0	40,000 f	0
<b>Total Expenses</b>	<b>178,678</b>	<b>281,500</b>	<b>77,500</b>	<b>117,500</b>	<b>77,500</b>
<b>(Surplus) / Deficit</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Equip Reserve Fund Balance at Y/E</b>	<b>(302,708)</b>	<b>(177,970)</b>	<b>(258,025)</b>	<b>(298,480)</b>	<b>(379,740)</b>
<b>Operating Reserve Bal. at Y/E</b>	<b>(70,112) b</b>	<b>(10,213)</b>	<b>(10,315)</b>	<b>(10,419)</b>	<b>(10,523)</b>

**Notes**

- Surplus resulting from grant and additional recoveries. Lower costs for licenses, contract services, security services, training, and equipment repairs offset increased payroll costs. COVID-19 Emergency plan and operations \$4.3k.
- Continue setting aside surplus funds into operating reserves when possible. Most software is becoming cloud based and therefore operating rather than capital. Budgeted Reserve transfer was not used in 2020.
- Increases: Payroll \$55k, Travel \$2.5k, Telephone \$1.5k, Insurance \$2.5k, COVID costs \$15k, GIS \$2.5k, Software Lic. \$18k, Transition GIS from Silverlight to other solution \$20k, Equip \$5k, Contract Services \$2k, Misc. \$2k. COVID Grant of \$56k (offsetting TV's & Webcams in meeting rooms \$5k, 50% of MS Teams Licensing \$36k, Jabber licensing \$15k).
- Supervisory and student reallocation.
- COVID Grant of \$50k for change over to laptops instead of desktops on refreshes other equipment.
- Four year refresh cycle for Network, Servers, SAN, Workstations.
- Smooth out Recovery increase with operating reserve.

# FINANCIAL SERVICES

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 003 -- Finance**

**Department:** Financial Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Interest	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)
COVID Restart Grant	(8,000) c	0	0	0	0
Previous Year's Surplus/Deficit	(244,694) bf	(0) f	0	0	0
Transfer from Operating Reserve	(22,216) f	(100,000) f	0	0	0
Administration OH Recovery	(918,824)	(1,126,356)	(1,254,532)	(1,283,270)	(1,312,584)
Services SIR & OBWB, Sundry Sales	(170,400)	(170,400)	(170,400)	(170,400)	(170,400)
<b>Total Revenue</b>	<b>(1,409,134)</b>	<b>(1,441,757)</b>	<b>(1,469,932)</b>	<b>(1,498,670)</b>	<b>(1,527,984)</b>
<b>Expenses:</b>					
Operations	1,381,134 de	1,408,757	1,436,932	1,465,670	1,494,984
Debt Payments	18,000	18,000	18,000	18,000	18,000
Transfer to Equip. Reserves	10,000	15,000	15,000	15,000	15,000
<b>Total Expenses</b>	<b>1,409,134</b>	<b>1,441,757</b>	<b>1,469,932</b>	<b>1,498,670</b>	<b>1,527,984</b>
<b>(Surplus) / Deficit</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FTE's</b>	<b>8.45 e</b>	<b>8.45</b>	<b>8.45</b>	<b>8.45</b>	<b>8.45</b>

**General Capital Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue</b>					
Transfer From Reserves	(50,900)	(15,450)	(17,510)	(15,450)	(17,510)
<b>Total Revenue</b>	<b>(50,900)</b>	<b>(15,450)</b>	<b>(17,510)</b>	<b>(15,450)</b>	<b>(17,510)</b>
<b>Expenses</b>					
Computers & Equipment	5,150	0	2,060	0	2,060
Software & Vadim Server Migration	35,450	15,450	15,450	15,450	15,450
Office Renovation	10,300	0	0	0	0
<b>Total Expenses</b>	<b>50,900</b>	<b>15,450</b>	<b>17,510</b>	<b>15,450</b>	<b>17,510</b>
<b>(Surplus) / Deficit</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Equip. Reserve Fund Balance at Y/E</b>	<b>(191,079)</b>	<b>(192,385)</b>	<b>(191,624)</b>	<b>(192,936)</b>	<b>(192,180)</b>
<b>Operating Reserve Bal at Y/E</b>	<b>(317,235) f</b>	<b>(219,407) f</b>	<b>(221,601)</b>	<b>(223,817)</b>	<b>(226,056)</b>

**Notes**

- Part of 2019 surplus transferred to operating reserve for future smoothing of recovery amounts and for funding cloud based software which is not capitalized.
- Surplus due to higher interest earned, capital project recoveries and grant received. Under expenditures for Equipment repairs, Travel, Training, Audit, Payroll and misc. items offsetting increased office supplies and licenses. 2020 surplus swing mainly due to interest rates and interest received.
- COVID Restart Grant to offset costs for payroll for COVID CERB requirements for T4's, additional reporting & tracking for costs & Grant.
- Increases: Payroll \$98k incl. addition of Supervisor position, Insurance \$1.3k, Collection Fees \$0.6k, Audit Fees \$9k, Software & Licenses \$8.75k, Memberships \$1k, Contract Services \$4.9k. Decreases: Travel \$2k, Telephone \$1.5k, COVID Emergency Plan & Oper. \$46.9k, Goods & Supplies \$1.5k, Data Processing \$3k, Equip & Repairs \$7.8k
- Added Supervisor position.
- Use Operating reserve to smooth surplus swing effects.

## **REGIONAL DISTRICT OF CENTRAL OKANAGAN**

### **FISCAL SERVICES**

The following budgets have no program plans or measures because they are simply financing, or transfers of funds to other organizations to provide services for the Central Okanagan, or financing:

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program:                      017 -- Upper Ellison Fire Protection Boundary Extension**

**Department:**                      Fiscal Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<u>Revenue:</u>					
Parcel Tax	(3,556)	0	0	0	0
Previous Year's Surplus/Deficit	3,556	(0)	(0)	(0)	(0)
Total Revenue	(0)	(0)	(0)	(0)	(0)
<u>Expenses:</u>					
Debt Payments	0	0	0	0	0
Total Expenses	0	0	0	0	0
(Surplus) / Deficit	(0)	(0)	(0)	(0)	(0)

**Tax Levy:**

**Parcel Tax**                      (3,556) a 0      0      0      0

**Notes**

The Ellison Fire Protection area was extended and a new fire truck purchased under Capital Budget cost centre 021 - Ellison Volunteer Fire Department. The parcel tax has been set up for the extended fire protection area to finance the truck.

- a. Debt ended in 2020. There was a timing issue when the the parcel tax first started. Interest had been reducing the balance. As there was still a deficit at the end of 2020, a small parcel tax must be be collected in 2021 to reduce the balance to zero.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 027 -- Ridgeview Fire (NWSR Fire Dept)**

**Department:** Fiscal Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Parcel Tax	(12,048)	(12,048)	(12,048)	(12,048)	(12,048)
Previous Year's Surplus/Deficit	(71)	(0)	(0)	(0)	(0)
Total Revenue	(12,119)	(12,048)	(12,048)	(12,048)	(12,048)
<b>Expenses:</b>					
Debt Payments	12,048	12,048	12,048	12,048	12,048
Transfer to Operating Reserve	71	0	0	0	0
Total Expenses	12,119	12,048	12,048	12,048	12,048
(Surplus) / Deficit	(0)	(0)	(0)	(0)	(0)

**Tax Levy:**

<b>Parcel Tax</b>	(12,048)	(12,048)	(12,048)	(12,048)	(12,048)
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Operating Reserve Bal. at Y/E	(467)	(472)	(476)	(481)	(486)
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**Notes**

Debt re: Fire Hall Construction. Ends 2025.

a. Use Operating Reserve to reduce parcel tax in final year.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 051 -- Lakeshore Road Improvements**

**Department:** Fiscal Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Parcel Tax	(4,487)	(4,487)	(4,487)	(4,487)	(4,487)
Previous Year's Surplus/Deficit	(25) a	0	0	0	0
Total Revenue	(4,512)	(4,487)	(4,487)	(4,487)	(4,487)
<b>Expenses:</b>					
Debt Payments	4,487	4,487	4,487	4,487	4,487
Transfer to Operating Reserve	25 a	0	0	0	0
Total Expenses	4,512	4,487	4,487	4,487	4,487
(Surplus) / Deficit	0	0	0	0	0
<b>Parcel Tax</b>	<b>(4,487)</b>	<b>(4,487)</b>	<b>(4,487)</b>	<b>(4,487)</b>	<b>(4,487)</b>
Equip. Reserve Balance at Y/E	(75,192)	(75,944)	(76,704)	(77,471)	(78,246)
Operating Reserve Balance at Y/E	(1,752) a	(1,770)	(1,787)	(1,805)	(1,823)

**Notes**

Debt ends in 2027.

a. Operating reserve to be used to reduce debt payment in final year.



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 101 -- Okanagan Basin Water Board**

**Department:** Fiscal Services

**General Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<b>Revenue:</b>									
WFN	(81,702)	a	(83,431)		(85,089)		(86,780)		(88,505)
Tax Requisition - Kelowna	(1,500,557)	a	(1,530,297)		(1,560,706)		(1,591,723)		(1,623,359)
Tax Requisition - Peachland	(65,004)	a	(66,292)		(67,610)		(68,953)		(70,324)
Tax Requisition - Lake Country	(174,773)	a	(178,237)		(181,779)		(185,391)		(189,076)
Tax Requisition - West Kelowna	(367,520)	a	(374,804)		(382,251)		(389,848)		(397,597)
Tax Req - EA Cent Ok. West	(46,580)	a	(47,504)		(48,447)		(49,410)		(50,392)
Tax Req - EA Cent Ok East	(42,583)	a	(43,427)		(44,290)		(45,171)		(46,068)
Previous Year's Surplus/Deficit	1		0		0		0		(0)
Administration OH	15,000		15,000		15,000		15,000		15,000
<b>Total Revenue</b>	<b>(2,263,718)</b>		<b>(2,308,992)</b>		<b>(2,355,172)</b>		<b>(2,402,276)</b>		<b>(2,450,322)</b>
<b>Expenses:</b>									
Transfer to O.B.W.B	2,263,718	a	2,308,992		2,355,172		2,402,276		2,450,321
<b>Total Expenses</b>	<b>2,263,718</b>		<b>2,308,992</b>		<b>2,355,172</b>		<b>2,402,276</b>		<b>2,450,321</b>
<b>(Surplus) / Deficit</b>	<b>0</b>		<b>0</b>		<b>0</b>		<b>(0)</b>		<b>(0)</b>
<b>Tax Levy:</b>									
<b>Tax Requisition</b>	<b>(2,197,017)</b>	a	<b>(2,240,561)</b>		<b>(2,285,083)</b>		<b>(2,330,496)</b>		<b>(2,376,816)</b>
<b>Residential Tax Rate</b>	<b>0.0360</b>		<b>0.0364</b>		<b>0.0383</b>		<b>0.0371</b>		<b>0.0374</b>
<b>(per \$1000 of assessment)</b>									

**Notes**

a. A \$105.6k budget increase for OBWB.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 124 -- Westside Municipal Recreation - Mt Boucherie  
Complex, Sr & Youth Centres and Youth Rec.**

**Department:** Parks & Recreation

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b><u>Revenue:</u></b>					
Tax Req - EA Cent Ok. West	(36,060)	(36,781)	(37,517)	(38,267)	(39,033)
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(36,060)	(36,781)	(37,517)	(38,267)	(39,033)
<b><u>Expenses:</u></b>					
Transfer to West Kelowna	36,060	36,781	37,517	38,267	39,033
Total Expenses	36,060	36,781	37,517	38,267	39,033
(Surplus) / Deficit	0	0	0	0	0
<b><u>Tax Levy:</u></b>					
<b>Tax Requisition</b>	(36,060) a,b	(36,781)	(37,517)	(38,267)	(39,033)
<b>Residential Tax Rate</b> (per \$1000 of assessment)	0.1426	0.1440	0.1454	0.1469	0.1483

**Notes**

- a. For Electoral Area Central Okanagan West properties within the service area. Contributions to Mt. Boucherie Arenas, Sr. Centre, Westside Youth Centre and Westside Recreation. Note: Since the Mt. Boucherie Community Hall is being used by West Kelowna as a municipal office, the costs of operating the hall are not included. Tax rates provided by City of West Kelowna.
- b. Final budget will vary based on Revised Roll.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program:** 125 -- Johnson Bentley Memorial Aquatic Centre

**Department:** Parks & Recreation

**General Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget		2023 Projected Budget		2024 Projected Budget		2025 Projected Budget
<u>Revenue:</u>									
Tax Req - EA Cent Ok. West	(14,818)	ab	(15,114)		(15,417)		(15,725)		(16,039)
Previous Year's Surplus/Deficit	0		0		0		0		0
Total Revenue	(14,818)		(15,114)		(15,417)		(15,725)		(16,039)
<u>Expenses:</u>									
Transfer to West Kelowna	14,818	ab	15,114		15,417		15,725		16,039
Total Expenses	14,818		15,114		15,417		15,725		16,039
(Surplus) / Deficit	0		0		0		0		0
<u>Tax Levy:</u>									
<b>Tax Requisition</b>	(14,818)	ab	(15,114)		(15,417)		(15,725)		(16,039)
<b>Residential Tax Rate</b>	0.0981		0.0991		0.1001		0.1010		0.1020
<b>(per \$1000 of assessment)</b>									

**Notes**

For Electoral Area Central Okanagan West contributions.

a. Based on Tax Rate from City of West Kelowna.

b. Final budget will vary based on Revised Roll.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 131 -- Winfield Letters Patent**

**Department:** Fiscal Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Requisition - Kelowna	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
<b>Expenses:</b>					
Transfer to Dist of Lake Country	55,000	55,000	55,000	55,000	55,000
Total Expenses	55,000	55,000	55,000	55,000	55,000
(Surplus) / Deficit	0	0	0	0	0
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
<b>Residential Tax Rate</b> (per \$1000 of assessment)	0.0001	0.0001	0.0001	0.0001	0.0001

**Notes**

None.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 171 -- Okanagan Regional Library**

**Department:** Fiscal Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(166,856)	(170,140)	(173,492)	(176,909)	(180,395)
Tax Req - EA Cent Ok East	(153,622)	(156,647)	(159,732)	(162,878)	(166,089)
Previous Year's Surplus/Deficit	(0)	(0)	0	(0)	0
Administration OH	5,000	5,000	5,000	5,000	5,000
<b>Total Revenue</b>	<b>(315,478)</b>	<b>(321,787)</b>	<b>(328,224)</b>	<b>(334,787)</b>	<b>(341,484)</b>
<b>Expenses:</b>					
Transfer to Library Board	315,478	321,788	328,223	334,788	341,484
<b>Total Expenses</b>	<b>315,478</b>	<b>321,788</b>	<b>328,223</b>	<b>334,788</b>	<b>341,484</b>
(Surplus) / Deficit	(0)	0	(0)	0	(0)
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(320,478)</b>	<b>(326,787)</b>	<b>(333,224)</b>	<b>(339,787)</b>	<b>(346,484)</b>
<b>Residential Tax Rate</b> <b>(per \$1000 of assessment)</b>	<b>0.1233</b>	<b>0.1244</b>	<b>0.1256</b>	<b>0.1268</b>	<b>0.1281</b>

Reserve Fund Balance at Y/E	(3,312)	(3,345)	(3,378)	(3,412)	(3,446)
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**Notes**

Electoral Areas Only.

- Increase due to funding of IT device replacements and 2 service staff positions, ongoing funding for STEAM kits (Science, Technology, Engineering, Arts & Math).
- For funding allocation, the source of population figures used has been an issue for several years, resulting in overpayments evidenced when census numbers are received. As directed by their Board last year, after an appeal by RDCO, ORL is using an adjustment of 0.2% as this was deemed to be more reasonable based on past history of population increases.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 188 -- OK Regional Library Borrowing -- Admin Building**

**Department:** Fiscal Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<u>Revenue:</u>					
MFA - OK Regional Library	(281,618)	(281,618)	(281,618)	(281,618)	(281,618)
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(281,618)	(281,618)	(281,618)	(281,618)	(281,618)
<u>Expenses:</u>					
Debt Payments	281,618 a	281,618	281,618	281,618	281,618
Total Expenses	281,618	281,618	281,618	281,618	281,618
(Surplus) / Deficit	0	0	0	0	0

**Notes**

Debt ends 2028.

a. Debt refinanced in 2018.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 189 -- Fiscal-Member Municipal**

**Department:** Fiscal Services

**General Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
Revenue:						
MFA - Kelowna	(9,672,099)	a	(9,647,882)	(9,431,615)	(9,429,314)	(9,242,367)
MFA - Peachland	(326,042)	a	(326,043)	(263,903)	(124,699)	(124,699)
MFA - Lake Country	(1,148,676)	a	(1,029,319)	(936,761)	(797,088)	(465,303)
MFA - West Kelowna	(1,349,653)	a	(1,217,801)	(1,121,084)	(1,039,773)	(986,391)
Previous Year's Surplus/Deficit	0		0	0	0	0
Total Revenue	(12,496,470)		(12,221,045)	(11,753,363)	(11,390,874)	(10,818,760)
Expenses:						
Debt Payments	12,496,470	a	12,221,045	11,753,363	11,390,874	10,818,760
Total Expenses	12,496,470		12,221,045	11,753,363	11,390,874	10,818,760
(Surplus) / Deficit	0		0	0	0	0

**Notes**

a. Shows only existing MFA Financing. Will be higher if additional debt is added by municipalities during the year.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: Sewer Debt Financing**

**Department:** Engineering Services (Sewer Systems)

**Sewer Revenue Fund Budgets**

	2021 Budget		2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<b>Revenue:</b>						
Parcel Tax - West Kelowna	(17,897)	a	0	0	0	0
Parcel Tax - WFN	(12,583)	a	0	0	0	0
Previous Year's Surplus/Deficit	(324)	a	0	0	0	0
Total Revenue	(30,804)		0	0	0	0
<b>Expenses:</b>						
Debt Payments	30,804		0	0	0	0
Total Expenses	30,804		0	0	0	0
(Surplus) / Deficit	0		0	0	0	0

**Notes**

Lakeview Trunk.

a. Debt ends in 2021.



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: DCC -- Development Cost Charges**

**Department:** Fiscal Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<u>Revenue:</u>					
Sewer DCC's	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)
From Sewer DCC Fund	(2,879,610)	0	(250,000)	(100,000)	(100,000)
East Trunk DCC's	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Total Revenue	(3,579,610)	(700,000)	(950,000)	(800,000)	(800,000)
<u>Expenses:</u>					
Transfer to Sewer Cap. Fund	2,879,610	0	250,000	100,000	100,000
Transfer to DCC Reserve	700,000	700,000	700,000	700,000	700,000
Total Expenses	3,579,610	700,000	950,000	800,000	800,000
(Surplus) / Deficit	0	0	0	0	0
East Trunk Sewer Line DCC Reserve	(54,355) a	(154,899)	(6,448)	(6,512)	(6,577)
Sewer Plant DCC Reserve Balance	(3,977,893) a	(4,617,672)	(5,263,849)	(5,916,488)	(6,575,653)

**Notes**

a. See Engineering Program 401 & 470 -- Westside Sewer System for usage of DCC reserves.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2021 - 2025 Five Year Program Budget Projections**

**Program: 195 -- Feasibility Funds**

**Department:** Fiscal Services

**General Revenue Fund Budgets**

	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
<u>Revenue:</u>					
Transfer from Regional Feasibility Fund	(100,000)	0	0	0	0
Total Revenue	(100,000)	0	0	0	0
<u>Expenses:</u>					
Regional Transportation Service Study	50,000	0	0	0	0
Regional First Nations Engagement Service Study	50,000	0	0	0	0
Total Expenses	100,000	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0
EA Feasibility Fund Y/E Balance	(75,445)	(76,199)	(76,961)	(77,731)	(78,508)
Regional Feasibility Fund Y/E Balance	(378) a	(382)	(385)	(389)	(393)

**Notes**

- a. If service is established, that service will repay the feasibility fund. If not, the Feasibility Fund will need to be rebuilt via contributions through 001 -- Board.