

Cost Centre	Gross Expenditure		Change		Sales of Service	Rentals and Other Revenue	Grants	Surplus	Transfer from Reserve	Parcel Tax	Requisition		Change	
	2022	2021	\$	%	2022	2022	2022	2022	2022	2022	2022	2021	\$	%
Engineering Services														
Engineering Services														
004 - Engineering	393,200	391,147	2,053	0.52%		283,200			110,000					
047 - Mosquito Control	220,251	206,614	13,637	6.60%	37,512	(31,754)			16,000		198,493	212,793	(14,300)	(6.72%)
058 - Scotty Heights Street Lights	18,986	18,521	465	2.51%		(2,847)					21,833	21,143	690	3.26%
091 - Effluent/Water Disposal	591,030	637,980	(46,950)	(7.36%)	650,000	(94,725)			35,755				0	-
050 - Transportation Demand Management	15,704	114,352	(98,648)	(86.27%)			1,704				14,000	10,290	3,710	36.05%
085 - Ellison Transit Services	15,233	28,074	(12,841)	(45.74%)	5,000	(3,248)					13,481	14,031	(550)	(3.92%)
102 - Air Quality	264,164	239,164	25,000	10.45%	25,879	(13,124)	12,280				239,129	213,619	25,510	11.94%
	1,518,567	1,635,852	(117,285)	(7.17%)	718,391	137,502	13,984	0	161,755	0	486,936	471,876	15,060	3.19%
Water System														
197 - Joe Rich Water system	20,970	19,110	1,860	9.73%		20,970								
301 - Killiney Beach Water System	483,848	440,556	43,292	9.83%	482,569	(39,721)	41,000							
303 - Falcon Ridge Water System	85,513	226,060	(140,547)	(62.17%)	86,525	(14,262)			10,989	2,261				
305 - Sunset Ranch Water System	275,996	237,383	38,613	16.27%	248,500	(27,844)			55,340					
306 - Trepanier Bench Water System	28,720	28,497	223	0.78%	32,428	(3,708)								
307 - Westshore Water System	577,311	544,487	32,824	6.03%	589,135	(46,384)			34,560					
310 - Fintry Water System	427,584	436,311	(8,727)	(2.00%)	217,536	(18,093)	1,000			227,141				
	1,899,942	1,932,404	(32,462)	(1.68%)	1,656,693	(129,042)	42,000	0	100,889	229,402	0	0	0	-
Sewer System & Treatment Plant														
401 - Treatment Plant	4,447,621	4,262,885	184,736	4.33%	4,814,943	(672,322)	65,000		240,000					
470 - RDCO Lift Stations	517,342	507,749	9,593	1.89%	568,135	(70,793)			20,000					
471 - WFN Lift Stations	130,585	127,440	3,145	2.47%	145,543	(26,958)			12,000					
472 - Peachland Lift Stations	205,302	206,401	(1,099)	(0.53%)	218,956	(38,654)			25,000					
499 - Ellison Sewer System	141,440	141,654	(214)	(0.15%)	158,454	(17,014)								
	5,442,290	5,246,129	196,161	3.74%	5,906,031	(825,741)	65,000	0	297,000	0	0	0	0	-

Cost Centre	Gross Expenditure		Change		Sales of Service	Rentals and Other Revenue	Grants	Surplus	Transfer from Reserve	Parcel Tax	Requisition		Change	
	2022	2021	\$	%	2022	2022	2022	2022	2022	2022	2022	2021	\$	%
Fire & Protection Services														
019 - Electoral Areas Fire Protection	270,266	90,576	179,690	198.39%		(14,504)	180,000				104,770	99,442	5,328	5.36%
020 - Lakeshore Road Fire Protection	25,113	23,988	1,125	4.69%		(1,388)		(219)			26,720	25,219	1,501	5.95%
021 - Ellison Volunteer Fire Department	557,793	590,217	(32,424)	(5.49%)	44,000	(45,549)			50,249		509,093	490,081	19,012	3.88%
022 - Joe Rich Volunteer Fire Department	569,910	535,455	34,455	6.43%		(41,210)	49,243		36,877		525,000	511,325	13,675	2.67%
023 - North Westside rd Volunteer Fire Dept	631,176	600,551	30,625	5.10%		(54,438)			438		685,176	591,498	93,678	15.84%
024 - Wilsons Landing Volunteer Fire Dept	314,833	319,222	(4,389)	(1.37%)		(29,411)			41,556		302,689	282,351	20,338	7.20%
028 - June Springs Fire Dept	15,171	15,018	153	1.02%		(869)					16,040	15,789	251	1.59%
029 - Brent Road Fire Protection	30,259	29,395	864	2.94%		(1,515)					31,774	30,065	1,709	5.68%
030 - Regional Rescue Service	2,833,314	2,599,433	233,881	9.00%	94,418	(291,076)	164,868		127,500		2,737,603	2,471,170	266,433	10.78%
	5,247,835	4,803,855	443,980	9.24%	138,418	(479,960)	394,111	(219)	256,620	0	4,938,865	4,516,940	421,925	9.34%
Solid Waste Management														
092 - Westside Waste Disposal	1,357,737	1,305,986	51,751	3.96%	1,276,586	(237,427)			200,000	118,578				
093 - Westside Sanitary Landfill	71,442	72,029	(587)	(0.81%)		18,000			53,442					
094 - Waste Reduction	2,156,277	1,827,030	329,247	18.02%	2,066,557	(246,427)	286,633		20,000	29,514				
095 - Solid Waste Collection	555,157	648,313	(93,156)	(14.37%)	510,100	(94,285)	80,000		14,342	45,000				
	4,140,613	3,853,358	287,255	7.45%	3,853,243	(560,139)	366,633	0	287,784	193,092	0	0	0	-
Total Engineering Services	18,249,247	17,471,598	777,649	4.45%	12,272,776	(1,857,380)	881,728	(219)	1,104,048	422,494	5,425,800	4,988,816	436,984	8.76%
Community Services														
Inspection Services														
043 - Business Licenses	37,187	34,812	2,375	6.82%	35,000	(5,868)			8,055					
044 - Building Inspection	555,926	476,153	79,773	16.75%	343,000	(82,066)			240,000		54,992	53,858	1,134	2.11%
	593,113	510,965	82,148	16.08%	378,000	(87,934)	0	0	248,055	0	54,992	53,858	1,134	2.11%
Planning Services														
110 - Regional Planning	1,141,117	838,183	302,934	36.14%		(122,375)	477,100	0	182,308		604,084	440,532	163,552	37.13%
111 - Electoral Area Planning	523,270	505,328	17,942	3.55%	15,000	(87,693)			99,999		495,964	488,205	7,759	1.59%
	1,664,387	1,343,511	320,876	23.88%	15,000	(210,068)	477,100	0	282,307	0	1,100,048	928,737	171,311	18.45%
Policing Liaison Services														
031 - 911 Emergency Number	1,312,162	1,368,195	(56,033)	(4.10%)	978,241	(158,288)			70,449		421,760	354,833	66,927	18.86%
040 - Crime Stoppers	262,029	303,264	(41,235)	(13.60%)	11,167	(48,896)					299,758	307,910	(8,152)	(2.65%)
041 - Victims Services	460,816	535,003	(74,187)	(13.87%)	12,661	(81,268)	134,579		55,000		339,844	392,981	(53,137)	(13.52%)
042 - Crime Prevention	167,193	182,016	(14,823)	(8.14%)	6,128	(28,429)			25,000		164,494	164,112	382	0.23%
039 - Alarm Control	189,645	196,809	(7,164)	(3.64%)	222,827	(33,182)								
	2,391,845	2,585,287	(193,442)	(7.48%)	1,231,024	(350,063)	134,579	0	150,449	0	1,225,856	1,219,836	6,020	0.49%

Cost Centre	Gross Expenditure		Change		Sales of Service	Rentals and Other Revenue	Grants	Surplus	Transfer from Reserve	Parcel Tax	Requisition		Change	
	2022	2021	\$	%	2022	2022	2022	2022	2022	2022	2022	2021	\$	%
Bylaw Services														
046 - Dog Control	1,499,621	1,598,882	(99,261)	(6.21%)	575,000	(225,317)			150,000		999,938	939,219	60,719	6.46%
049 - Prohibited Animal Control	992	1,097	(105)	(9.57%)		(190)			695		487	279	208	74.55%
105 - Noise Abatement	12,301	8,156	4,145	50.82%		(1,320)			4,000		9,621	6,300	3,321	52.71%
106 - Untidy Premises	19,888	13,668	6,220	45.51%	3,000	(2,337)			4,000		15,225	9,308	5,917	63.57%
115 - Insect Control	20,730	18,297	2,433	13.30%	15,421	(3,175)			4,000		4,484	2,878	1,606	55.80%
116 - Weed Control	149,985	144,364	5,621	3.89%	38,500	(23,143)			30,000		104,628	98,774	5,854	5.93%
118 - Starling Control	20,209	20,209	0	0.00%		(1,169)		(55)			21,433	21,246	187	0.88%
	1,723,726	1,804,673	(80,947)	(4.49%)	631,921	(256,651)	0	(55)	192,695	0	1,155,816	1,078,004	77,812	7.22%
Total Community Services	6,373,071	6,244,436	128,635	2.06%	2,255,945	(904,716)	611,679	(55)	873,506	0	3,536,712	3,280,435	256,277	7.81%
Parks Services														
121 - Ellison Heritage Community Centre	167,187	172,673	(5,486)	(3.18%)		(823)			30,000		138,010	117,500	20,510	17.46%
123 - Joe Rich Community Hall - Murray	72,034	73,182	(1,148)	(1.57%)		(5,806)			14,000		63,840	57,824	6,016	10.40%
126 - Killiney Community Hall	23,123	23,358	(235)	(1.01%)		(2,262)					25,385	25,332	53	0.21%
142 - Regional Parks	8,760,275	8,703,875	56,400	0.65%	378,432	(696,611)	154,600		457,000		8,466,854	8,226,009	240,845	2.93%
143 - Westside Community Parks	245,254	239,475	5,779	2.41%		(34,443)			25,000		254,697	229,805	24,892	10.83%
144 - Eastside Community Parks	122,246	118,023	4,223	3.58%		(17,531)			5,000		134,777	119,020	15,757	13.24%
Total Parks Services	9,390,119	9,330,586	59,533	0.64%	378,432	(757,476)	154,600	0	531,000	0	9,083,563	8,775,490	308,073	3.51%
Financial Services														
003 - Financial Services	1,512,122	1,521,134	(9,012)	(0.59%)	171,300	935,357			405,465					
027 - Ridgeview Fire Hall	10,967	12,119	(1,152)	(9.51%)					1,545	9,422				
051 - Lakeshore Road Improvements	4,487	4,512	(25)	(0.55%)						4,487				
101 - Okanagan Basin Water Board	2,304,812	2,263,718	41,094	1.82%	83,320	(15,000)					2,236,492	2,197,017	39,475	1.80%
117 - Sterile Insect Release	1,435,280	1,402,015	33,265	2.37%		(15,000)				423,116	1,027,164	1,003,192	23,972	2.39%
124 - Westside Municipal Recreation	39,726	36,060	3,666	10.17%							39,726	36,060	3,666	10.17%
125 - Johnson Bentley Memorial Aquatic Centre	14,818	14,818	0	0.00%							14,818	14,818	0	0.00%
131 - Winfield Recreation Centre	55,000	55,000	0	0.00%							55,000	55,000	0	0.00%
171 - Okanagan Regional Library	316,605	315,478	1,127	0.36%		(5,000)					321,605	320,478	1,127	0.35%
195 - Feasibility Funds	50,000	100,000	(50,000)	(50.00%)					50,000					
428 - Lakeview Trunk #605 Sewer	0	30,805	(30,805)	(100.00%)										
Total Financial Services	5,743,816	5,755,659	(11,843)	(0.21%)	254,620	900,357	0	0	457,010	437,025	3,694,805	3,626,565	68,240	1.88%
Corporate Services														
002 - Corporate Services and Administration	1,893,728	1,692,047	201,681	11.92%		1,219,474	250,838		423,416					
005 - Human Resources	434,818	429,254	5,564	1.30%		388,818			46,000					
007 - Electoral Areas	55,669	59,572	(3,903)	(6.55%)		(1,894)			55,000		2,563	48,025	(45,462)	(94.66%)
008 - Electoral Areas Central Okanagan West	25,775	35,405	(9,630)	(27.20%)		(3,061)			2,336		26,500	26,500	0	0.00%
009 - Electoral Areas Central Okanagan East	27,483	37,736	(10,253)	(27.17%)		(3,236)			2,719		28,000	28,000	0	0.00%
120 - Economic Development Commission	1,134,112	1,158,264	(24,152)	(2.09%)	44,163	(175,491)	80,000		26,404		1,159,036	1,153,217	5,819	0.50%
Total Corporate Services	3,571,585	3,412,278	159,307	4.67%	44,163	1,424,610	330,838	0	555,876	0	1,216,099	1,255,742	(39,643)	(3.16%)

Cost Centre	Gross Expenditure		Change		Sales of Service	Rentals and Other Revenue	Grants	Surplus	Transfer from Reserve	Parcel Tax	Requisition		Change	
	2022	2021	\$	%	2022	2022	2022	2022	2022	2022	2022	2021	\$	%
Board														
001 - Board	676,578	690,832	(14,254)	(2.06%)		(95,090)					771,668	673,674	97,994	14.55%
011 - Regional Grants in Aid	26,994	27,171	(177)	(0.65%)		(1,572)					28,566	28,566	0	0.00%
012 - Grants - Westside Electoral Area	5,400	5,400	0	0.00%		(312)			5,029		683	6,647	(5,964)	(89.72%)
013 - Grants - Central Okanagan East	4,000	4,000	0	0.00%		(231)			4,000		231	604	(373)	(61.82%)
Total Board	712,972	727,403	(14,431)	(1.98%)	0	(97,205)	0	0	9,029	0	801,148	709,491	91,657	12.92%
Information Services & Communciations														
006 - Communication and Information Services	1,306,637	1,301,996	4,641	0.36%	171,645	1,006,275			128,717					
070 - Communications	662,335	522,355	139,980	26.80%		549,835			112,500		0	71,500	(71,500)	(100.00%)
Total Information Services & Communications	1,968,972	1,824,351	144,621	7.93%	171,645	1,556,110	0	0	241,217	0	0	71,500	(71,500)	(100.00%)
Total RDCO exc Muni Debt	46,009,783	44,766,311	1,243,472	2.78%	15,377,581	264,300	1,978,845	(274)	3,771,686	859,518	23,758,126	22,708,039	1,050,087	4.62%
Funding Partner Debt														
188 - Regional Library Debt- Admin building	441,218	281,618	159,600	56.67%	441,218									
189 - Fiscal - Member Municipal	12,546,378	12,496,470	49,908	0.40%		12,546,378								
Total Funding Partner Debt	12,987,596	12,778,088	209,508	1.64%	441,218	12,546,378	0	0	0	0	0	0	0	-
Total RDCO	58,997,379	57,544,399	1,452,980	2.52%	15,818,799	12,810,678	1,978,845	(274)	3,771,686	859,518	23,758,126	22,708,039	1,050,087	4.62%

Funding Partner	Total Current Requisition	Total Prior Yr Req	Total Change		2022 Tax Rate per \$1,000 Residential Assessment	2021 Tax Rate per \$1,000 Residential Assessment	Change in Tax Rate		2022 Cost per Avg House	2021 Cost per Avg House	Change in Cost per House	
			\$	%			\$	%			\$	%
Kelowna	13,697,521	13,234,510	463,011	3.50%	0.2639	0.3198	(0.0559)	(17.47%)	220.62	206.28	14.34	6.95%
Lake Country	1,590,713	1,509,640	81,073	5.37%	0.2674	0.3247	(0.0573)	(17.65%)	247.95	230.63	17.32	7.51%
Peachland	607,357	561,757	45,600	8.12%	0.2648	0.3204	(0.0556)	(17.36%)	217.95	194.99	22.96	11.77%
West Kelowna	3,394,414	3,187,347	207,067	6.50%	0.2682	0.3256	(0.0574)	(17.62%)	238.69	220.19	18.50	8.40%
EA East	862,799	831,019	31,780	3.82%	0.4631	0.6602	(0.1971)	(29.85%)	394.61	417.66	23.06	(5.52%)
EA West	1,188,396	1,147,711	40,685	3.54%	0.6137	0.7289	(0.1151)	(15.79%)	303.02	267.45	35.57	13.30%
General Property Tax	21,341,200	20,471,984	869,216	4.25%	2.1413	2.6797	(0.5384)	(20.09%)	1,622.84	1,537.21	85.62783	5.57%
Local Service Area	2,416,927	2,236,055	180,872	8.09%								
Total before Parcel Tax	23,758,126	22,708,039	1,050,087	4.62%								
Parcel Tax	859,518	857,252	2,266	0.26%								
Total Property Tax	24,617,645	23,565,291	1,052,354	4.47%								

Central Okanagan East - Average House \$493,724	Total Current Requisition	Total Prior Yr Req	Total Change		2022 Tax Rate	2021 Tax Rate	Change in Tax Rate		2022 Cost per Avg House	2021 Cost per Avg House	Change in Cost per	
			\$	%			\$	%			\$	%
Regional												
001 - Board	13,646	11,465	2,181	19.03%	0.0082	0.0102	(0.0019)	(19.05%)	7.02	6.44	0.58	9.03%
030 - Regional Rescue Service	54,669	47,897	6,772	14.14%	0.0313	0.0405	(0.0092)	(22.76%)	26.67	25.64	1.03	4.02%
031 - 911 Emergency Number	8,422	6,878	1,544	22.46%	0.0053	0.0058	(0.0005)	(8.74%)	4.52	3.68	0.84	22.91%
040 - Crime Stoppers	5,986	5,968	18	0.30%	0.0038	0.0050	(0.0013)	(24.82%)	3.23	3.19	0.04	1.26%
041 - Victims Services	6,787	7,617	(830)	(10.90%)	0.0043	0.0064	(0.0022)	(33.98%)	3.62	4.08	(0.45)	(11.09%)
046 - Dog Control	19,969	18,204	1,765	9.69%	0.0126	0.0154	(0.0028)	(18.26%)	10.73	9.74	0.98	10.09%
070 - Communications	0	1,217	(1,217)	(100.00%)								
101 - Okanagan Basin Water Board	44,662	42,583	2,079	4.88%	0.0292	0.0360	(0.0068)	(18.92%)	24.89	22.79	2.10	9.19%
110 - Regional Planning	12,063	8,539	3,524	41.27%	0.0076	0.0072	0.0004	5.28%	6.48	4.57	1.91	41.79%
111 - Electoral Area Planning	56,024	55,154	870	1.58%								
117 - Sterile Insect Release	14,181	13,245	936	7.06%	0.0308	0.0268	0.0040	14.92%	26.20	16.93	9.27	54.78%
120 - Economic Development Commission	23,146	22,352	794	3.55%	0.0146	0.0189	(0.0043)	(22.83%)	12.43	11.96	0.47	3.93%
142 - Regional Parks	169,081	159,440	9,641	6.05%	0.1065	0.1349	(0.0284)	(21.07%)	90.71	85.33	5.38	6.30%
Total Regional	428,637	400,559	28,078	7.01%	0.2541	0.3072	(0.0531)	(17.29%)	216.52	194.36	22.16	11.40%
Sub-regional												
007 - Electoral Areas	1,226	23,021	(21,795)	(94.68%)	0.0123	0.0185	(0.0062)	(33.71%)	10.44	11.70	(1.25)	(10.72%)
019 - Electoral Areas Fire Protection	50,096	47,668	2,428	5.09%	0.0555	0.0383	0.0172	44.92%	47.28	24.22	23.06	95.18%
042 - Crime Prevention	9,798	9,670	128	1.33%	0.0059	0.0078	(0.0018)	(23.77%)	5.04	4.91	0.13	2.67%
044 - Building Inspection	26,295	25,817	478	1.85%	0.0172	0.0207	(0.0035)	(16.90%)	14.68	13.12	1.56	11.92%
047 - Mosquito Control	5,440	5,609	(169)	(3.01%)	0.0054	0.0075	(0.0021)	(27.51%)	4.62	4.73	(0.11)	(2.37%)
050 - Transportation Demand Management	6,694	4,933	1,761	35.70%	0.0040	0.0040	0.0001	2.07%	3.45	2.51	0.94	37.47%
102 - Air Quality	4,560	3,914	646	16.52%	0.0028	0.0031	(0.0004)	(11.99%)	2.36	1.99	0.37	18.53%
105 - Noise Abatement	4,914	3,315	1,599	48.24%	0.0049	0.0044	0.0005	10.89%	4.17	2.79	1.38	49.35%
106 - Untidy Premises	7,777	4,898	2,879	58.77%	0.0077	0.0065	0.0012	18.77%	6.60	4.12	2.47	59.96%
115 - Insect Control	579	369	210	56.81%	0.0003	0.0003	0.0001	17.77%	0.30	0.19	0.11	58.61%
171 - Okanagan Regional Library	153,776	153,622	154	0.10%	0.0929	0.1234	(0.0305)	(24.71%)	79.15	78.07	1.09	1.39%
Total Sub-regional	271,154	282,836	(11,682)	(4.13%)	0.2090	0.2345	(0.0255)	(10.86%)	178.09	148.35	29.74	20.05%
Total Regional and Subregional Tax Requisition	699,791	683,395	16,396	2.40%	0.4631	0.5417	(0.0786)	(14.51%)	394.61	342.71	51.90	15.14%
Electoral Area East												
009 - Electoral Areas Central Okanagan East	28,000	28,000	0	0.00%	0.0169	0.0225	(0.0056)	(24.72%)	14.41	14.22	0.20	1.38%
013 - Grants - Central Okanagan East	231	604	(373)	(61.82%)	0.0001	0.0005	(0.0003)	(71.37%)	0.12	0.31	(0.19)	(61.44%)
144 - Eastside Community Parks	134,777	119,020	15,757	13.24%	0.0814	0.0955	(0.0141)	(14.76%)	69.37	60.43	8.95	14.81%
Total Electoral Area East	163,008	147,624	15,384	10.42%	0.0985	0.1185	(0.0200)	(16.88%)	83.91	74.95	8.95	11.95%
Total Tax Requisition	862,799	831,019	31,780	3.82%	0.5616	0.6602	(0.0986)	(14.93%)	478.51	417.66	60.85	14.57%

Central Okanagan East - Average House \$493,724	Total Current Requisition	Total Prior Yr Req	Total Change		2022 Tax Rate	2021 Tax Rate	Change in Tax Rate		2022 Cost per Avg House	2021 Cost per Avg House	Change in Cost per	
			\$	%			\$	%			\$	%
Local Service Areas*												
020 - Lakeshore Road Fire Protection	26,720	25,219	1,501	5.95%	0.3942	0.5310	(0.1368)	(25.76%)	335.88	335.91	(0.03)	(0.01%)
022 - Joe Rich Volunteer Fire Department	525,000	511,325	13,675	2.67%	1.2287	1.5748	(0.3461)	(21.98%)	1,046.89	996.29	50.60	5.08%
021 - Ellison Volunteer Fire Department	509,093	490,081	19,012	3.88%	0.5410	0.6975	(0.1565)	(22.43%)	460.99	441.26	19.72	4.47%
028 - June Springs Fire Dept	16,040	15,789	251	1.59%	0.4232	0.5718	(0.1486)	(25.98%)	360.61	361.74	(1.13)	(0.31%)
058 - Scotty Heights Street Lights	21,833	21,143	690	3.26%	0.0649	0.0835	(0.0186)	(22.23%)	55.32	52.82	2.51	4.75%
085 - Ellison Transit Services	13,481	14,031	(550)	(3.92%)	0.0313	0.0425	(0.0112)	(26.46%)	26.64	26.89	(0.26)	(0.95%)
116 - Weed Control	3,343	3,019	324	10.72%	0.0013	0.0016	(0.0003)	(16.80%)	1.15	1.02	0.12	12.06%
121 - Ellison Heritage Community Centre	138,010	117,500	20,510	17.46%	0.1413	0.1617	(0.0204)	(12.61%)	120.38	102.29	18.10	17.69%
123 - Joe Rich Community Hall - Murray	63,840	57,824	6,016	10.40%	0.1458	0.1744	(0.0285)	(16.37%)	124.24	110.31	13.94	12.63%
Total Local Service Areas	1,317,360	1,255,931	61,429	4.89%	2.9718	3.8387	(0.8669)	(22.58%)	2,532.09	2,428.53	103.57	4.26%
Parcel Tax												
051 - Lakeshore Road Improvements	4,487	4,487	0	0.00%								
092 - Westside Waste Disposal	41,506	39,946	1,561	3.91%								
094 - Waste Reduction	10,331	10,016	315	3.15%								
095 - Solid Waste Collection	15,752	14,270	1,482	10.38%								
117 - Sterile Insect Release	45,810	44,255	1,555	3.51%								
303 - Falcon Ridge Water System	2,261	0	2,261									
Total Parcel Tax	120,147	112,973	7,173	6.35%								
Total	2,300,305	2,199,923	100,381	4.56%	3.5334	4.4989	(0.9655)	(21.46%)	3,010.60	2,846.19	164.42	5.78%

- Notes:**
1. Parcel taxes are not necessarily paid by every resident.
 2. Due to an organizational restructuring Communications is now fully recovered through Administration Overhead.
 3. Electoral Area Planning has a unique funding calculation and so cannot result in a standard tax rate and cost per house.

Central Okanagan West - Average House \$848,067	Total Current Requisition	Total Prior Yr Req	Total Change		2022 Tax Rate	2021 Tax Rate	Change in Tax Rate		2022 Cost per Avg House	2021 Cost per Avg House	Change in Cost per	
			\$	%			\$	%			\$	%
Regional												
001 - Board	14,894	12,453	2,441	19.60%	0.0082	0.0102	(0.0019)	(19.05%)	4.07	3.74	0.33	8.92%
030 - Regional Rescue Service	59,923	52,393	7,530	14.37%	0.0313	0.0405	(0.0092)	(22.76%)	15.45	14.87	0.58	3.92%
031 - 911 Emergency Number	9,232	7,523	1,709	22.71%	0.0053	0.0058	(0.0005)	(8.74%)	2.62	2.14	0.49	22.79%
040 - Crime Stoppers	6,561	6,528	33	0.51%	0.0038	0.0050	(0.0013)	(24.82%)	1.87	1.85	0.02	1.16%
041 - Victims Services	7,439	8,332	(893)	-10.72%	0.0043	0.0064	(0.0022)	(33.98%)	2.10	2.36	(0.26)	(11.18%)
046 - Dog Control	21,887	19,913	1,974	9.92%	0.0126	0.0154	(0.0028)	(18.26%)	6.22	5.65	0.56	9.98%
070 - Communications	0	1,322	(1,322)	-100.00%								
101 - Okanagan Basin Water Board	48,954	46,580	2,374	5.10%	0.0292	0.0360	(0.0068)	(18.92%)	14.42	13.22	1.20	9.09%
110 - Regional Planning	13,223	9,340	3,883	41.57%	0.0076	0.0072	0.0004	5.28%	3.75	2.65	1.10	41.65%
111 - Electoral Area Planning	206,993	203,809	3,184	1.56%								
117 - Sterile Insect Release	18,399	18,123	276	1.52%	0.0308	0.0268	0.0040	14.92%	15.18	9.82	5.36	54.63%
120 - Economic Development Commission	25,370	24,450	920	3.76%	0.0146	0.0189	(0.0043)	(22.83%)	7.20	6.94	0.27	3.83%
142 - Regional Parks	185,330	174,405	10,925	6.26%	0.1065	0.1349	(0.0284)	(21.07%)	52.56	49.50	3.07	6.20%
Total Regional	618,205	585,171	33,034	5.65%	0.2541	0.3072	(0.0531)	(17.29%)	125.46	112.73	12.73	11.29%
Sub-regional												
007 - Electoral Areas	1,337	25,004	(23,667)	-94.65%	0.0123	0.0185	(0.0062)	(33.71%)	6.05	6.79	(0.73)	(10.81%)
019 - Electoral Areas Fire Protection	54,674	51,774	2,900	5.60%	0.0555	0.0383	0.0172	44.92%	27.40	14.05	13.35	95.00%
042 - Crime Prevention	10,694	10,503	191	1.82%	0.0059	0.0078	(0.0018)	(23.77%)	2.92	2.85	0.07	2.57%
044 - Building Inspection	28,697	28,041	656	2.34%	0.0172	0.0207	(0.0035)	(16.90%)	8.51	7.61	0.90	11.81%
049 - Prohibited Animal Control	10	6	4	72.22%	0.0000	0.0000	0.0000	25.00%	0.00	0.00	0.00	68.19%
050 - Transportation Demand Management	7,306	5,357	1,949	36.38%	0.0040	0.0040	0.0001	2.07%	2.00	1.45	0.54	37.33%
102 - Air Quality	4,977	4,251	726	17.08%	0.0028	0.0031	(0.0004)	(11.99%)	1.37	1.15	0.21	18.42%
105 - Noise Abatement	4,707	2,985	1,722	57.68%	0.0049	0.0044	0.0005	10.89%	2.42	1.62	0.80	49.20%
106 - Untidy Premises	7,448	4,410	3,038	68.90%	0.0077	0.0065	0.0012	18.77%	3.82	2.39	1.43	59.81%
115 - Insect Control	632	401	231	57.49%	0.0003	0.0003	0.0001	17.77%	0.17	0.11	0.06	58.46%
171 - Okanagan Regional Library	167,829	166,856	973	0.58%	0.0929	0.1234	(0.0305)	(24.71%)	45.87	45.28	0.59	1.30%
Total Sub-regional	288,312	299,588	(11,276)	-3.76%	0.2036	0.2270	(0.0234)	(10.32%)	100.52	83.30	17.22	20.67%
Total Regional and Subregional Tax Requisition	906,517	884,759	21,758	2.46%	0.4577	0.5342	(0.0765)	(14.32%)	225.99	196.04	29.95	15.28%
Electoral Area West												
008 - Electoral Areas Central Okanagan West	26,500	26,500	0	0.00%	0.0147	0.0196	(0.0049)	(25.22%)	7.24	7.20	0.04	0.62%
012 - Grants - Westside Electoral Area	683	6,647	(5,964)	-89.72%	0.0004	0.0049	(0.0045)	(92.32%)	0.19	1.81	(1.62)	(89.66%)
143 - Westside Community Parks	254,697	229,805	24,892	10.83%	0.1410	0.1701	(0.0291)	(17.11%)	69.61	62.41	7.19	11.53%
Total Electoral Area West	281,880	262,952	18,928	7.20%	0.1560	0.1946	(0.0386)	(19.83%)	77.04	71.42	5.62	7.87%
Total Tax Requisition	1,188,396	1,147,711	40,685	3.54%	0.6137	0.7289	(0.1151)	(15.79%)	303.02	267.45	35.57	13.30%

Central Okanagan West - Average House \$848,067	Total Current Requisition	Total Prior Yr Req	Total Change		2022 Tax Rate	2021 Tax Rate	Change in Tax Rate		2022 Cost per Avg House	2021 Cost per Avg House	Change in Cost per	
			\$	%			\$	%			\$	%
Local Service Areas*												
023 - North Westside rd Volunteer Fire Dept	685,176	591,498	93,678	15.84%	0.5934	0.7587	(0.1653)	(21.79%)	292.97	278.40	14.57	5.23%
024 - Wilsons Landing Volunteer Fire Dept	302,689	282,351	20,338	7.20%	0.6673	0.8297	(0.1623)	(19.57%)	329.47	304.43	25.03	8.22%
029 - Brent Road Fire Protection	31,774	30,065	1,709	5.68%	0.4465	0.5927	(0.1462)	(24.67%)	220.44	217.49	2.95	1.36%
116 - Weed Control	3,343	3,019	324	10.72%	0.0013	0.0016	(0.0003)	(16.80%)	0.67	0.59	0.07	11.95%
124 - Westside Municipal Recreation	39,726	36,060	3,666	10.17%	0.1071	0.1426	(0.0355)	(24.89%)	52.88	52.33	0.56	1.07%
125 - Johnson Bentley Memorial Aquatic Centre	14,818	14,818	0	0.00%	0.0734	0.0981	(0.0247)	(25.21%)	36.22	36.00	0.23	0.63%
126 - Killiney Community Hall	25,385	25,332	53	0.21%	0.0245	0.0330	(0.0084)	(25.61%)	12.11	12.10	0.01	0.09%
Total Local Service Areas	1,102,910	983,143	119,767	12.18%	1.9135	2.4563	(0.5428)	(22.10%)	944.76	901.33	43.42	4.82%
Parcel Tax												
027 - Ridgeview Fire Hall	9,422	12,048	(2,626)	-21.80%								
092 - Westside Waste Disposal	77,072	75,004	2,067	2.76%								
094 - Waste Reduction	19,183	18,806	377	2.00%								
095 - Solid Waste Collection	29,248	26,794	2,454	9.16%								
310 - Fintry Water System	227,141	220,605	6,536	2.96%								
Total Parcel Tax	362,066	353,258	8,808	2.49%								
Total	2,653,372	2,484,112	169,261	6.81%	2.5273	3.1852	(0.6579)	(20.66%)	1,247.78	1,168.79	78.99	6.76%

- Notes:**
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 3. Electoral Area Planning has a unique funding calculation and so cannot result in a standard tax rate and cost per house.

Lake Country - Average House \$927,126 (30.55% increase in Avg House value)	Total Current Requisition	Total Prior Yr Req	Total Change \$ %	2022 Tax Rate	2021 Tax Rate	Change in Tax Rate \$ %	2022 Cost per Avg House	2021 Cost per Avg House	Change in Cost per \$ %
Regional									
001 - Board	56,105	47,925	8,180 17.07%	0.0082	0.0102	(0.0019) (19.05%)	7.64	7.23	0.41 5.68%
011 - Regional Grants in Aid	1,577	1,577	0 0.00%						
030 - Regional Rescue Service	219,441	196,582	22,859 11.63%	0.0313	0.0405	(0.0092) (22.76%)	29.02	28.78	0.24 0.83%
031 - 911 Emergency Number	33,807	28,227	5,580 19.77%	0.0053	0.0058	(0.0005) (8.74%)	4.92	4.13	0.79 19.14%
040 - Crime Stoppers	24,028	24,494	(466) (1.90%)	0.0038	0.0050	(0.0013) (24.82%)	3.52	3.59	(0.07) (1.85%)
041 - Victims Services	27,241	31,262	(4,021) (12.86%)	0.0043	0.0064	(0.0022) (33.98%)	3.94	4.58	(0.63) (13.82%)
046 - Dog Control	80,153	74,715	5,438 7.28%	0.0126	0.0154	(0.0028) (18.26%)	11.67	10.94	0.73 6.71%
070 - Communications*	0	5,086	(5,086) (100.00%)						
101 - Okanagan Basin Water Board	179,273	174,773	4,500 2.57%	0.0292	0.0360	(0.0068) (18.92%)	27.08	25.59	1.49 5.84%
110 - Regional Planning	48,422	35,044	13,378 38.18%	0.0076	0.0072	0.0004 5.28%	7.05	5.13	1.92 37.44%
111 - Electoral Area Planning	3,761	3,710	51 1.37%						
117 - Sterile Insect Release	72,776	67,926	4,850 7.14%	0.0308	0.0268	0.0040 14.92%	28.51	19.01	9.51 50.03%
120 - Economic Development Commission	92,906	91,739	1,167 1.27%	0.0146	0.0189	(0.0043) (22.83%)	13.53	13.43	0.10 0.74%
142 - Regional Parks	678,687	654,380	24,307 3.71%	0.1065	0.1349	(0.0284) (21.07%)	98.71	95.79	2.91 3.04%
Total Regional	1,518,178	1,437,440	80,738 5.62%	0.2541	0.3072	(0.0531) (17.29%)	235.60	218.19	17.41 7.98%
Sub-regional									
042 - Crime Prevention	40,284	40,422	(138) (0.34%)	0.0059	0.0078	(0.0018) (23.77%)	5.49	5.52	(0.03) (0.49%)
047 - Mosquito Control	18,764	19,938	(1,174) (5.89%)	0.0054	0.0075	(0.0021) (27.51%)	5.03	5.31	(0.29) (5.37%)
115 - Insect Control	2,379	1,543	836 54.18%	0.0003	0.0003	0.0001 17.77%	0.32	0.21	0.11 53.74%
116 - Weed Control	9,169	8,427	742 8.80%	0.0013	0.0016	(0.0003) (16.80%)	1.25	1.15	0.10 8.62%
118 - Starling Control	1,940	1,870	70 3.75%	0.0003	0.0004	(0.0001) (20.66%)	0.26	0.26	0.01 3.58%
Total Sub-regional	72,536	72,200	336 0.46%	0.0133	0.0175	(0.0042) (23.96%)	12.35	12.44	(0.09) (0.73%)
Total Tax Requisition	1,590,713	1,509,640	81,073 5.37%	0.2674	0.3247	(0.0573) (17.65%)	247.95	230.63	17.32 7.51%
Parcel Tax									
117 - Sterile Insect Release	86,631	83,685	2,946 3.52%						
Total Parcel Tax	86,631	83,685	2,946 3.52%						
Service Agreements									
094 - Waste Reduction	110,220	97,224	12,996 13.37%						
102 - Air Quality	16,361	16,361	0 0.00%						
Total Service Agreements	126,581	113,585	12,996 11.44%						
Debt Service - M.F.A	1,192,214	1,148,676	43,538 3.79%						
Total	2,996,140	2,855,586	140,554 4.92%	0.2674	0.3247	(0.0573) (17.65%)	247.95	230.63	17.32 7.51%

Notes:

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4. Electoral Area Planning has a unique funding calculation and so cannot result in a standard tax rate and cost per house.

Peachland - Average House \$823,126	Total Current Requisition	Total Prior Yr Req	Total Change		2022 Tax Rate	2021 Tax Rate	Change in Tax Rate		2022 Cost per Avg House	2021 Cost per Avg House	Change in Cost per	
			\$	%			\$	%			\$	%
Regional												
001 - Board	21,103	17,549	3,554	20.25%	0.0082	0.0102	(0.0019)	(19.05%)	6.79	6.20	0.59	9.49%
011 - Regional Grants in Aid	105	105	0	0.00%								
030 - Regional Rescue Service	83,977	73,116	10,861	14.85%	0.0313	0.0405	(0.0092)	(22.76%)	25.76	24.66	1.10	4.47%
031 - 911 Emergency Number	12,938	10,499	2,439	23.23%	0.0053	0.0058	(0.0005)	(8.74%)	4.37	3.54	0.83	23.44%
040 - Crime Stoppers	9,195	9,110	85	0.93%	0.0038	0.0050	(0.0013)	(24.82%)	3.12	3.07	0.05	1.69%
041 - Victims Services	10,425	11,627	(1,202)	(10.34%)	0.0043	0.0064	(0.0022)	(33.98%)	3.50	3.92	(0.42)	(10.71%)
046 - Dog Control	30,673	27,789	2,884	10.38%	0.0126	0.0154	(0.0028)	(18.26%)	10.36	9.37	0.99	10.56%
070 - Communications	0	1,863	(1,863)	(100.00%)								
101 - Okanagan Basin Water Board	68,605	65,004	3,601	5.54%	0.0292	0.0360	(0.0068)	(18.92%)	24.04	21.92	2.12	9.66%
110 - Regional Planning	18,530	13,034	5,496	42.17%	0.0076	0.0072	0.0004	5.28%	6.26	4.40	1.86	42.39%
111 - Electoral Area Planning	2,639	2,584	55	2.13%								
117 - Sterile Insect Release	26,598	26,833	(235)	(0.87%)	0.0308	0.0268	0.0040	14.92%	25.32	16.29	9.03	55.44%
120 - Economic Development Commission	35,554	34,121	1,433	4.20%	0.0146	0.0189	(0.0043)	(22.83%)	12.01	11.51	0.50	4.38%
142 - Regional Parks	259,723	243,386	16,337	6.71%	0.1065	0.1349	(0.0284)	(21.07%)	87.63	82.09	5.55	6.76%
Total Regional	580,064	536,620	43,444	8.10%	0.2541	0.3072	(0.0531)	(17.29%)	209.17	186.97	22.20	11.87%
Sub-regional												
042 - Crime Prevention	15,152	14,802	350	2.37%	0.0059	0.0078	(0.0018)	(23.77%)	4.87	4.73	0.15	3.10%
049 - Prohibited Animal Control	15	8	7	83.02%	0.0000	0.0000	0.0000	25.00%	0.00	0.00	0.00	69.07%
102 - Air Quality	7,052	5,991	1,061	17.71%	0.0028	0.0031	(0.0004)	(11.99%)	2.28	1.91	0.36	19.03%
115 - Insect Control	895	565	330	58.38%	0.0003	0.0003	0.0001	17.77%	0.29	0.18	0.11	59.29%
116 - Weed Control	3,449	3,086	363	11.75%	0.0013	0.0016	(0.0003)	(16.80%)	1.11	0.99	0.12	12.54%
118 - Starling Control	730	685	45	6.54%	0.0003	0.0004	(0.0001)	(20.66%)	0.23	0.22	0.02	7.31%
Total Sub-regional	27,292	25,137	2,155	8.57%	0.0107	0.0132	(0.0025)	(19.07%)	8.78	8.03	0.76	9.46%
Total Tax Requisition	607,357	561,757	45,600	8.12%	0.2648	0.3204	(0.0556)	(17.36%)	217.95	194.99	22.96	11.77%
Parcel Tax												
117 - Sterile Insect Release	859	795	64	8.05%								
Total Parcel Tax	859	795	64	8.05%								
Service Agreements												
006 - Communication and Information Services	20,936	20,357	579	2.84%								
047 - Mosquito Control	6,893	6,893	0	0.00%								
092 - Westside Waste Disposal	97,709	94,720	2,989	3.16%								
094 - Waste Reduction	46,299	40,840	5,459	13.37%								
401 - Treatment Plant	362,316	351,771	10,545	3.00%								
472 - Peachland Lift Stations	218,956	208,375	10,581	5.08%								
Total Service Agreements	753,109	722,956	30,153	4.17%								
Debt Service - M.F.A	573,036	326,042	246,994	75.76%	0.0155	0.0143	0.0012	8.39%	12.46	11.50	0.96	8.39%
Total	1,934,361	1,611,550	322,811	20.03%	0.2803	0.3347	(0.0544)	(16.26%)	230.42	206.49	23.92	11.59%

Notes:

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4. Electoral Area Planning has a unique funding calculation and so cannot result in a standard tax rate and cost per house.

Kelowna - Average House \$835,598 (29.95% increase in Avg House value)	Total Current Requisition	Total Prior Yr Req	Total Change		2022 Tax Rate	2021 Tax Rate	Change in Tax Rate		2022 Cost per Avg House	2021 Cost per Avg House	Change in Cost per House	
			\$	%			\$	%			\$	%
Regional												
001 - Board	542,571	479,100	63,471	13.25%	0.0082	0.0102	(0.0019)	(19.05%)	6.89	6.57	0.32	4.91%
011 - Regional Grants in Aid	21,027	21,027	0	0.00%								
030 - Regional Rescue Service	1,852,648	1,687,802	164,846	9.77%	0.0313	0.0405	(0.0092)	(22.76%)	26.16	26.14	0.02	0.09%
031 - 911 Emergency Number	285,422	242,349	43,073	17.77%	0.0053	0.0058	(0.0005)	(8.74%)	4.44	3.75	0.69	18.27%
040 - Crime Stoppers	202,859	210,302	(7,443)	(3.54%)	0.0038	0.0050	(0.0013)	(24.82%)	3.17	3.26	(0.08)	(2.57%)
041 - Victims Services	229,986	268,405	(38,419)	(14.31%)	0.0043	0.0064	(0.0022)	(33.98%)	3.56	4.16	(0.60)	(14.45%)
046 - Dog Control	676,699	641,484	35,215	5.49%	0.0126	0.0154	(0.0028)	(18.26%)	10.52	9.93	0.59	5.93%
070 - Communications	0	50,849	(50,849)	(100.00%)								
101 - Okanagan Basin Water Board	1,513,526	1,500,557	12,969	0.86%	0.0292	0.0360	(0.0068)	(18.92%)	24.41	23.24	1.18	5.07%
110 - Regional Planning	408,808	300,882	107,926	35.87%	0.0076	0.0072	0.0004	5.28%	6.36	4.66	1.70	36.43%
111 - Electoral Area Planning	189,120	186,154	2,966	1.59%								
117 - Sterile Insect Release	745,366	733,882	11,484	1.56%	0.0308	0.0268	0.0040	14.92%	25.71	17.26	8.45	48.94%
120 - Economic Development Commission	784,367	787,644	(3,277)	(0.42%)	0.0146	0.0189	(0.0043)	(22.83%)	12.20	12.20	0.00	0.01%
142 - Regional Parks	5,729,868	5,618,342	111,526	1.99%	0.1065	0.1349	(0.0284)	(21.07%)	88.99	87.00	1.99	2.29%
Total Regional	13,182,269	12,728,779	453,490	3.56%	0.2541	0.3072	(0.0531)	(17.29%)	212.41	198.15	14.25	7.19%
Sub-regional												
047 - Mosquito Control	171,127	184,025 -	12,898	(7.01%)	0.0054	0.0075	(0.0021)	(27.51%)	4.53	4.82	(0.29)	(6.06%)
049 - Prohibited Animal Control	376	217	159	73.48%	0.0000	0.0000	0.0000	25.00%	0.00	0.00	0.00	61.99%
102 - Air Quality	181,318	163,556	17,762	10.86%	0.0028	0.0031	(0.0004)	(11.99%)	2.31	2.03	0.28	14.05%
116 - Weed Control	88,668	84,242	4,426	5.25%	0.0013	0.0016	(0.0003)	(16.80%)	1.13	1.04	0.08	7.83%
118 - Starling Control	18,763	18,691	72	0.39%	0.0003	0.0004	(0.0001)	(20.66%)	0.24	0.23	0.01	2.82%
131 - Winfield Recreation Centre	55,000	55,000	-	0.00%	-	-	-	0.00%	-	-	-	0.00%
Total Sub-regional	515,252	505,731	9,521	1.88%	0.0098	0.0126	(0.0028)	(22.05%)	8.21	8.13	0.08	1.02%
Total Tax Requisition	13,697,521	13,234,510	463,011	3.50%	0.2639	0.3198	(0.056)	(17.47%)	220.62	206.28	14.34	6.95%
Parcel Tax												
117 - Sterile Insect Release	276,676	274,229	2,447	0.89%								
Total Parcel Tax	276,676	274,229	2,447	0.89%								
Service Agreements												
021 - Ellison Volunteer Fire Department	44,000	44,000	-	0.00%								
094 - Waste Reduction	1,086,503	958,398	128,105	13.37%								
115 - Insect Control	15,421	15,421	-	0.00%								
Total Service Agreements	1,145,924	1,017,819	128,105	12.59%								
Debt Service - M.F.A	9,576,748	9,672,099	(95,351)	(0.99%)								
Total	24,696,869	24,198,657	498,212	2.06%	0.2639	0.3198	(0.0559)	(17.47%)	220.62	206.28	14.34	6.95%

Notes:

1. Parcel taxes are not necessarily paid by every resident.
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4. Electoral Area Planning has a unique funding calculation and so cannot result in a standard tax rate and cost per house.

West Kelowna - Average House \$889,866	Total Current Requisition	Total Prior Yr Req	Total Change		2022 Tax Rate	2021 Tax Rate	Change in Tax Rate		2022 Cost per Avg House	2021 Cost per Avg House	Change in Cost per House	
			\$	%			\$	%			\$	%
Regional												
001 - Board	123,350	105,182	18,168	17.27%	0.0082	0.0102	(0.0019)	(19.05%)	7.34	6.89	0.45	6.53%
011 - Regional Grants in Aid	5,857	5,857	0	0.00%								
030 - Regional Rescue Service	466,945	413,380	53,565	12.96%	0.0313	0.0405	(0.0092)	(22.76%)	27.85	27.40	0.45	1.64%
031 - 911 Emergency Number	71,938	59,357	12,581	21.20%	0.0053	0.0058	(0.0005)	(8.74%)	4.73	3.93	0.79	20.09%
040 - Crime Stoppers	51,129	51,508	(379)	(0.74%)	0.0038	0.0050	(0.0013)	(24.82%)	3.38	3.41	(0.04)	(1.06%)
041 - Victims Services	57,966	65,738	(7,772)	(11.82%)	0.0043	0.0064	(0.0022)	(33.98%)	3.79	4.36	(0.57)	(13.13%)
046 - Dog Control	170,556	157,114	13,442	8.56%	0.0126	0.0154	(0.0028)	(18.26%)	11.20	10.41	0.79	7.56%
070 - Communications*	0	11,163	(11,163)	(100.00%)								
101 - Okanagan Basin Water Board	381,472	367,520	13,952	3.80%	0.0292	0.0360	(0.0068)	(18.92%)	25.99	24.36	1.63	6.69%
110 - Regional Planning	103,037	73,693	29,344	39.82%	0.0076	0.0072	0.0004	5.28%	6.77	4.88	1.88	38.54%
111 - Electoral Area Planning*	37,427	36,794	633	1.72%								
117 - Sterile Insect Release	149,844	143,183	6,661	4.65%	0.0308	0.0268	0.0040	14.92%	27.37	18.10	9.27	51.23%
120 - Economic Development Commission	197,693	192,911	4,782	2.48%	0.0146	0.0189	(0.0043)	(22.83%)	12.99	12.79	0.20	1.55%
142 - Regional Parks	1,444,165	1,376,056	68,109	4.95%	0.1065	0.1349	(0.0284)	(21.07%)	94.74	91.21	3.53	3.87%
Total Regional	3,261,379	3,059,456	201,923	6.60%	0.2541	0.3072	(0.0531)	(17.29%)	226.13	207.75	18.38	8.85%
Sub-regional												
042 - Crime Prevention	88,566	88,715	(149)	(0.17%)	0.0059	0.0078	(0.0018)	(23.77%)	5.27	5.25	0.02	0.31%
047 - Mosquito Control	3,162	3,221	(59)	(1.83%)	0.0054	0.0075	(0.0021)	(27.51%)	4.82	5.06	(0.23)	(4.61%)
049 - Prohibited Animal Control	86	48	38	78.30%	0.0000	0.0000	0.0000	25.00%	0.00	0.00	0.00	64.49%
102 - Air Quality	41,221	35,907	5,314	14.80%	0.0028	0.0031	(0.0004)	(11.99%)	2.46	2.13	0.34	15.81%
Total Sub-regional	133,035	127,891	5,144	4.02%	0.0141	0.0184	(0.0043)	(23.27%)	12.56	12.44	0.12	0.97%
Total Tax Requisition	3,394,414	3,187,347	207,067	6.50%	0.2682	0.3256	(0.0574)	(17.62%)	238.69	220.19	18.50	8.40%
Parcel Tax												
117 - Sterile Insect Release	13,139	10,859	2,280	21.00%								
428 - Lakeview Trunk #605 Sewer	0	17,897	(17,897)	(100.00%)								
Total Parcel Tax	13,139	28,756	(15,617)	(54.31%)								
Service Agreements												
092 - Westside Waste Disposal	486,324	471,445	14,879	3.16%								
094 - Waste Reduction	278,535	245,694	32,841	13.37%								
401 - Treatment Plant	3,399,719	3,245,818	153,901	4.74%								
470 - RDCO Lift Stations	434,055	409,085	24,970	6.10%								
Total Service Agreements	4,598,633	4,372,042	226,591	5.18%								
Debt Service - M.F.A	1,204,380	1,349,653	(145,274)	(10.76%)								
Total	9,210,565	8,937,798	272,767	3.05%	0.2682	0.3256	(0.0574)	(17.62%)	238.69	220.19	18.50	8.40%

Notes:

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4. Electoral Area Planning has a unique funding calculation and so cannot result in a standard tax rate and cost per house.

WFN- Average House \$543,402	Total Current Requisition	Total Prior Yr Req	Total Change	
			\$	%
Regional				
030 - Regional Rescue Service	94,418	91,897	2,521	2.74%
031 - 911 Emergency Number	15,713	13,195	2,518	19.08%
040 - Crime Stoppers	11,167	11,450	(283)	(2.47%)
041 - Victims Services	12,661	14,614	(1,953)	(13.36%)
042 - Crime Prevention	6,128	6,103	25	0.41%
101 - Okanagan Basin Water Board	83,320	81,702	1,618	1.98%
120 - Economic Development Commission	44,163	42,885	1,278	2.98%
142 - Regional Parks	315,432	305,906	9,526	3.11%
Total Regional Services	583,002	567,752	15,250	2.69%
Sub-regional				
102 - Air Quality	9,518	8,552	966	11.30%
Total Sub-regional Services	9,518	8,552	966	11.30%
Total Sub-regional and Regional Services	592,520	576,304	16,216	2.81%
Service Agreements				
006 - Communication and Information Services	37,120	35,612	1,508	4.23%
047 - Mosquito Control	30,619	30,274	345	1.14%
092 - Westside Waste Disposal	152,553	147,885	4,668	3.16%
401 - Treatment Plant	1,052,908	920,406	132,502	14.40%
470 - RDCO Lift Stations	134,080	115,652	18,428	15.93%
471 - WFN Lift Stations	145,543	127,859	17,684	13.83%
Total Local Service Area	1,552,823	1,377,688	175,135	12.71%
Parcel Tax				
428 - Lakeview Trunk #605 Sewer	0	17,897	(17,897)	(100.00%)
Total Parcel Tax	0	17,897	(17,897)	(100.00%)
Total	2,145,343	1,971,889	173,454	8.80%

2022 Proposed Staffing Resources - Draft 2022 - 2026 Financial Plan			
REGULAR POSITIONS - ONGOING Department/Division	2021	Proposed 2022	Description
Administration Services			
<i>Corporate Services</i>	8.94	11.14	Added Records Management FTE and other adjustments
<i>Financial Services</i>	8.45	9.45	Moved Reception from Corporate to Financial Services
<i>Human Resources</i>	3.00	3.20	Added .2 FTE Director of Corporate Services
<i>Information Services</i>	6.88	7.55	Added to Helpdesk staff
TOTAL ADMINISTRATION SERVICES	27.28	31.34	
Community Services			
<i>Bylaw Services</i>	12.52	12.62	Multiple reallocations
<i>Inspection Services</i>	4.15	4.34	Multiple reallocations
<i>Planning Services</i>	6.72	8.16	Planning and Development Manager and Clerk
<i>Policing Liason</i>	9.19	8.95	Multiple reallocations
TOTAL COMMUNITY SERVICES	32.58	34.07	
Engineering Services			
<i>Engineering Administration</i>	3.34	3.34	No change
<i>Fire and Protective Services</i>	2.22	3.22	Added Fire Chief
<i>Fleet Services</i>	2.89	2.89	No change
<i>Sewer Services</i>	12.16	12.21	Multiple reallocations
<i>Solid Waste Management</i>	8.01	9.07	Removed students and added 2 10-month Waste Ambassadors
<i>Water Services</i>	1.94	2.18	Multiple reallocations
TOTAL ENGINEERING SERVICES	30.54	32.90	
Parks Services			
<i>Regional Parks</i>	32.22	32.22	No change
<i>Community Parks</i>	2.65	3.10	Added Recreation Programmer
TOTAL PARKS SERVICES	34.87	35.32	
Communications Services	2.5	3.4	Added Indigenous Advisor; converted Coordinator to Advisor
TOTAL COMMUNICATIONS SERVICES	2.50	3.40	
Economic Development Services	5.34	4.34	Reallocation of resources
TOTAL ECONOMIC DEVELOPMENT SERVICES	5.34	4.34	
TOTAL RDCO REGULAR POSITIONS - ONGOING	133.11	141.37	
2022 Proposed Staffing Resources - Draft 2022 - 2026 Financial Plan			
REGULAR POSITIONS - FIXED DURATION Department/Division	2021	Proposed 2022	Description
<i>Fire and Protective Services - FireSmart Coordinator</i>	0.00	1.00	1 Year Term - FireSmart Grant
<i>Planning Services - Business Systems Analyst</i>	0.00	1.00	2 Year Term - UBCM Grant
TOTAL RDCO REGULAR POSITIONS - FIXED DURATION	0.00	2.00	

Division	Costing Center	Project Number	Project Name	2022	2023	2024	2025	2026
Bylaw Services	046 - Dog Control	5504	046-CAPITAL ASSETS UNDER \$50K	-\$ 90,794.50	-\$ 20,754.50	-\$ 25,904.50	-\$ 31,363.50	-\$ 20,756.50
		5509	HVAC REPLACEMENT	-\$ 61,800.00	\$ -	\$ -	\$ -	\$ -
		5510	VEHICLES	-\$ 60,150.00	-\$ 60,150.00	-\$ 52,130.00	-\$ 52,130.00	-\$ 52,130.00
	046 - Dog Control Total			-\$ 212,744.50	-\$ 80,904.50	-\$ 78,034.50	-\$ 83,493.50	-\$ 72,886.50
Bylaw Services Total				-\$ 212,744.50	-\$ 80,904.50	-\$ 78,034.50	-\$ 83,493.50	-\$ 72,886.50
Corporate	002 - Corporate Services and Administration	6500	002- CAPITAL ASSETS UNDER \$50K	-\$ 8,150.00	-\$ 5,150.00	\$ -	\$ -	\$ -
		6505	BUILDING RENOVATIONS	-\$ 248,230.00	\$ -	\$ -	\$ -	\$ -
		6506	RECORDS MANAGEMENT SOFTWARE	\$ -	-\$ 103,000.00	-\$ 103,000.00	\$ -	\$ -
	002 - Corporate Services and Administration Total			-\$ 256,380.00	-\$ 108,150.00	-\$ 103,000.00	\$ -	\$ -
	003 - Financial Services	6501	003-2021 CAPITAL PROJECTS	-\$ 35,020.00	-\$ 8,300.00	-\$ 13,450.00	-\$ 8,300.00	-\$ 13,450.00
	003 - Financial Services Total			-\$ 35,020.00	-\$ 8,300.00	-\$ 13,450.00	-\$ 8,300.00	-\$ 13,450.00
	006 - Communication and Information Services	6502	006-ANNUAL CAPITAL RENEWALS	-\$ 132,050.00	-\$ 115,000.00	-\$ 118,500.00	-\$ 122,500.00	-\$ 127,500.00
		6507	SERVER REFRESH	-\$ 293,550.00	\$ -	\$ -	\$ -	-\$ 360,500.00
		6508	CORE NETWORK REFRESH	\$ -	-\$ 56,650.00	\$ -	\$ -	\$ -
		6509	MAIN SECURITY FIREWALLS	\$ -	\$ -	-\$ 51,650.00	\$ -	\$ -
		6510	NETWORK ACCESS LAYER	\$ -	\$ -	\$ -	\$ -	\$ -
	006 - Communication and Information Services Total			-\$ 425,600.00	-\$ 171,650.00	-\$ 170,150.00	-\$ 122,500.00	-\$ 488,000.00
	007 - Electoral Areas	6503	007-CAPITAL ASSETS UNDER \$50K	\$ -	\$ -	\$ -	\$ -	\$ -
007 - Electoral Areas Total			\$ -	\$ -	\$ -	\$ -	\$ -	
Corporate Total				-\$ 717,000.00	-\$ 288,100.00	-\$ 286,600.00	-\$ 130,800.00	-\$ 501,450.00
Economic Development	120 - Economic Development Commission	6504	120-CAPITAL ASSETS UNDER \$50K	\$ -	\$ -	\$ -	\$ -	\$ -
	120 - Economic Development Commission Total			\$ -	\$ -	\$ -	\$ -	\$ -
Economic Development Total				\$ -	\$ -	\$ -	\$ -	\$ -
Engineering	004 - Engineering	4000	004-CAPITAL ASSETS UNDER \$50K	-\$ 11,500.00	\$ -	\$ -	\$ -	\$ -
	004 - Engineering Total			-\$ 11,500.00	\$ -	\$ -	\$ -	\$ -
	091 - Effluent/Water Disposal	4002	091-CAPITAL ASSETS UNDER \$\$50K	\$ -	-\$ 30,000.00	\$ -	-\$ 30,000.00	\$ -
	091 - Effluent/Water Disposal Total			\$ -	-\$ 30,000.00	\$ -	-\$ 30,000.00	\$ -
Engineering Total				-\$ 11,500.00	-\$ 30,000.00	\$ -	-\$ 30,000.00	\$ -
Fire	021 - Ellison Volunteer Fire Department	8500	021-CAPITAL PROJECTS UNDER \$50K	-\$ 116,020.21	-\$ 26,053.00	-\$ 16,601.54	-\$ 16,830.57	-\$ 22,214.18
		8509	UNIT 29052 REPLACEMENT	-\$ 601,500.00	\$ -	\$ -	\$ -	\$ -
		8510	UNIT 29050 REPLACEMENT	\$ -	\$ -	\$ -	\$ -	\$ -
	021 - Ellison Volunteer Fire Department Total			-\$ 717,520.21	-\$ 26,053.00	-\$ 16,601.54	-\$ 16,830.57	-\$ 22,214.18
	022 - Joe Rich Volunteer Fire Department	8501	022-CAPITAL ASSETS UNDER \$50K	-\$ 48,073.00	\$ -	\$ -	\$ -	\$ -
		8511	VEHICLES	-\$ 561,400.00	\$ -	\$ -	200,500.00	\$ -
	022 - Joe Rich Volunteer Fire Department Total			-\$ 609,473.00	\$ -	\$ -	-\$ 200,500.00	\$ -
	023 - North Westside rd Volunteer Fire Dept	8502	023-CAPITAL ASSETS UNDER \$50K	-\$ 54,196.00	\$ -	\$ -	\$ -	\$ -
		8512	VEHICLES	\$ -	\$ -	-\$ 481,200.00	\$ -	\$ -
	023 - North Westside rd Volunteer Fire Dept Total			-\$ 54,196.00	\$ -	-\$ 481,200.00	\$ -	\$ -
	024 - Wilsons Landing Volunteer Fire Dept	8503	024-CAPITAL ASSETS UNDER \$50K	-\$ 63,420.00	\$ -	\$ -	\$ -	\$ -
		8513	VEHICLES	\$ -	\$ -	\$ -	100,250.00	\$ -
	024 - Wilsons Landing Volunteer Fire Dept Total			-\$ 63,420.00	\$ -	\$ -	100,250.00	\$ -

Fire	030 - Regional Rescue Service	8504	030-CAPITAL ASSETS UNDER \$50K	-\$ 73,347.31	-\$ 7,227.50	-\$ 89,668.71	-\$ 37,385.94	-\$ 21,413.70
		8505	HAZMAT 365	-\$ 57,680.00	\$ -	\$ -	\$ -	\$ -
		8506	RADIO INFRASTRUCTURE	-\$ 72,100.00	\$ -	\$ -	-\$ 103,000.00	\$ -
		8507	HAZMAT TOW VEHICLE	-\$ 100,250.00	\$ -	\$ -	\$ -	\$ -
		8508	FIRE BOAT	-\$ 350,875.00	\$ -	\$ -	\$ -	\$ -
	030 - Regional Rescue Service Total			-\$ 654,252.31	-\$ 7,227.50	-\$ 89,668.71	-\$ 140,385.94	-\$ 21,413.70
Fire Total				-\$ 2,098,861.52	-\$ 33,280.50	-\$ 587,470.25	-\$ 457,966.51	-\$ 43,627.88
Fleet	199 - VehicleOperations	4001	199-CAPITAL ASSETS UNDER \$50K	-\$ 56,650.00	\$ -	\$ -	\$ -	\$ -
	199 - VehicleOperations Total			-\$ 56,650.00	\$ -	\$ -	\$ -	\$ -
Fleet Total				-\$ 56,650.00	\$ -	\$ -	\$ -	\$ -
Inspection	044 - Building Inspection	5505	044- VEHICLES	-\$ 105,262.50	-\$ 60,150.00	\$ -	\$ -	\$ -
	044 - Building Inspection Total			-\$ 105,262.50	-\$ 60,150.00	\$ -	\$ -	\$ -
Inspection Total				-\$ 105,262.50	-\$ 60,150.00	\$ -	\$ -	\$ -
Parks	121 - Ellison Heritage Community Centre	1035	121-ELECTRONIC SIGN PROJECT	\$ -	\$ -	\$ -	\$ -	\$ -
		1080	Kitchen Renovations - Design (NEW CWF)	-\$ 5,150.00	-\$ 30,900.00	\$ -	\$ -	-\$ 41,200.00
		1081	Energy Efficiency Upgrades - Solar Panel Assessment for Solar BC Grant (CWF NEW, GRANT?)	-\$ 51,500.00	\$ -	\$ -	\$ -	\$ -
		1118	HVAC SYSTEM UPGRADES	\$ -	\$ -	-\$ 51,500.00	\$ -	\$ -
		1119	REAR ENTRANCE STAIRS REMOVE AND REPLACE	\$ -	\$ -	-\$ 5,150.00	-\$ 77,250.00	\$ -
		2003	121-2021 CAPITAL PROJECTS	\$ -	\$ -	\$ -	\$ -	\$ -
	121 - Ellison Heritage Community Centre Total			-\$ 56,650.00	-\$ 30,900.00	-\$ 56,650.00	-\$ 77,250.00	-\$ 41,200.00
	123 - Joe Rich Community Hall - Murray	1037	123-ELECTRONIC SIGN PROJECT	\$ -	\$ -	\$ -	\$ -	\$ -
		1082	HVAC ASSESSMENT AND IMPROVEMENTS	-\$ 2,575.00	-\$ 20,600.00	\$ -	\$ -	\$ -
		1083	KITCHEN ACCESS IMPROVEMENTS	-\$ 5,150.00	\$ -	\$ -	\$ -	\$ -
		1120	PARKING AREA REPAVING	\$ -	\$ -	-\$ 77,250.00	\$ -	\$ -
		2004	123-2021 CAPITAL PROJECTS	\$ -	\$ -	\$ -	\$ -	\$ -
	123 - Joe Rich Community Hall - Murray Total			-\$ 7,725.00	-\$ 20,600.00	-\$ 77,250.00	\$ -	\$ -
	142 - Regional Parks	1016	142-BERTRAM AMPITHEATRE MAJOR MAINTENANCE	-\$ 103,000.00	\$ -	\$ -	\$ -	\$ -
		1017	142-UPPER GLEN CANYON TRAIL PHASE 1	-\$ 25,750.00	\$ -	\$ -	\$ -	\$ -
		1020	KOPJE SECURITY RESIDENCE DEMO	\$ -	\$ -	\$ -	\$ -	\$ -
		1028	Robert Lake Bird Viewing Platform	-\$ 30,900.00	\$ -	\$ -	\$ -	\$ -
		1031	WOODHAVEN NATURE CONSERVANCY - PHASE 1	-\$ 303,850.00	\$ -	\$ -	\$ -	\$ -
		1032	142-GELLATLY HERITAGE HOUSE RESTORATION	-\$ 103,000.00	\$ -	\$ -	\$ -	\$ -
		1045	REGIONAL PARKS TRAILS TO HEALTH	-\$ 51,500.00	-\$ 51,500.00	-\$ 51,500.00	-\$ 51,500.00	-\$ 51,500.00
		1046	INTERPRETATION/WAYFINDING PROJECT (VARIOUS PARKS)	-\$ 36,050.00	-\$ 30,900.00	-\$ 30,900.00	-\$ 30,900.00	-\$ 30,900.00
		1047	GARBAGE CAN UPGRADE	-\$ 15,450.00	-\$ 15,450.00	-\$ 15,450.00	-\$ 15,450.00	-\$ 15,450.00
		1048	ENTRANCE GATEWAYS	-\$ 92,700.00	-\$ 92,700.00	-\$ 92,700.00	-\$ 92,700.00	-\$ 92,700.00
		1049	STRUCTURE ASSET RENEWAL	-\$ 51,500.00	-\$ 20,600.00	-\$ 20,600.00	-\$ 20,600.00	-\$ 20,600.00
		1050	PARKS BENCHES	-\$ 30,900.00	-\$ 15,450.00	-\$ 15,450.00	-\$ 15,450.00	-\$ 15,450.00
		1051	TRAIL COUNTERS	-\$ 10,300.00	-\$ 10,300.00	-\$ 10,300.00	-\$ 10,300.00	-\$ 10,300.00
		1052	TRUCK ACCESSORIES	-\$ 10,300.00	-\$ 10,300.00	-\$ 10,300.00	-\$ 10,300.00	-\$ 10,300.00
		1053	SKID STEER LOADER REPLACEMENT	-\$ 101,970.00	\$ -	\$ -	\$ -	\$ -
		1054	EQUIPMENT (GENERAL REPLACEMENT)	-\$ 10,300.00	-\$ 109,991.64	-\$ 72,594.40	-\$ 119,790.93	\$ -
		1055	1 1/2 TON WITH DUMP BOX	-\$ 103,000.00	\$ -	\$ -	\$ -	\$ -
		1056	Bertram Creek Swim Raft	-\$ 7,725.00	\$ -	\$ -	\$ -	\$ -
		1057	WASHROOMS - VARIOUS PARKS	-\$ 128,750.00	\$ -	\$ -	\$ -	\$ -
		1058	JOHN'S FAMILY - TRAIL IMPOVEMENTS/SOUTH GATE/PARKING	-\$ 77,250.00	\$ -	\$ -	\$ -	\$ -
		1059	UPPER GLEN CANYON PHASE 2	-\$ 77,250.00	\$ -	\$ -	\$ -	\$ -
		1061	UPPER GLEN CANYON - POWER CREEK CLEAR SPAN BRIDGE	-\$ 72,100.00	\$ -	\$ -	\$ -	\$ -
		1062	KALOYA - REMOVE AND REPLACE PUMPHOUSE	-\$ 30,900.00	\$ -	\$ -	\$ -	\$ -

Parks	142 - Regional Parks	1063	KOPJE - REMOVE AND REPLACE PUMPHOUSE	-\$	30,900.00	\$	-	\$	-	\$	-	\$	-
		1064	MISSION CREEK - EAST END WASHROOM AND PICNIC SHELTER	-\$	267,800.00	\$	-	\$	-	\$	-	\$	-
		1065	MISSION CREEK - PARKING LOT REPAVING	-\$	20,600.00	\$	-	\$	-	\$	-	\$	-
		1066	MISSION CREEK GREENWAY - PH 1 &2 GRADING & RESURFACING	-\$	30,450.00	\$	-	\$	-	\$	-	\$	-
		1067	OK. CENTRE SAFE HARBOR - SWIM AREA BUOYS AND SWIM GRID	-\$	25,375.00	\$	-	\$	-	\$	-	\$	-
		1068	REISWIG - WASHROOM UPGRADES	-\$	51,500.00	\$	-	\$	-	\$	-	\$	-
		1069	SCENIC CANYON - CABIN REMOVAL, FILED ROAD/SASKATOON TRAIL IMRPOVEMENTS	-\$	206,000.00	\$	-	\$	-	\$	-	\$	-
		1070	GELLATLY NUT FARM - SWIM RAFT	-\$	7,725.00	\$	-	\$	-	\$	-	\$	-
		1071	GELLATLY NUT FARM - IRRIGATION WELL PUMP RELACEMENT	-\$	7,725.00	\$	-	\$	-	\$	-	\$	-
		1072	HARDY FALLS - PARK ENTRANCE IMPROVEMENT PROJECT	-\$	206,000.00	\$	-	\$	-	\$	-	\$	-
		1073	KLO CREEK - ENTRANCE IMPROVEMENTS AND WASHROOM	-\$	41,200.00	\$	-	\$	-	\$	-	\$	-
		1074	BLACK MOUNTAIN / SNTSK'IL'NTEN - ICIP 3 YEAR GRANT PROJECT	-\$	723,257.61	\$	-	\$	-	\$	-	\$	-
		1084	BERTRAM - PIER RAILING EPLACEMENT	\$	-	-\$	51,500.00	\$	-	\$	-	\$	-
		1085	STEPHENS COYOTE PARK DEVELOPMENT (CONSTRUCTION)	\$	-	-\$	257,500.00	\$	-	\$	-	\$	-
		1086	KALOYA - WASHROOM REMOVE AND REBUILD - DESIGN	-\$	10,150.00	\$	-	\$	-	\$	-	\$	-
		1087	KOPJE PARKING LOT UPGRADE	\$	-	-\$	30,900.00	\$	-	-\$	180,250.00	\$	-
		1088	MISISON CREEK GREENWAY PH 1 & 2 - GRADING AND SURFACE UPGRADES (4 YEARS)	\$	-	-\$	30,450.00	-\$	30,450.00	-\$	30,450.00	\$	-
		1089	MISSION CREEK GREENWAY - TRUSWELL TRAILHEAD WASHROOM	\$	-	-\$	180,250.00	\$	-	\$	-	\$	-
		1090	MISSION CREEK PLAYGROUND REPLACEMENT	\$	-	-\$	190,550.00	\$	-	\$	-	\$	-
		1091	MISSIONCREEK - KOKANEE BRIDGE HANDRAIL REPLACEMENT	\$	-	-\$	51,500.00	\$	-	\$	-	\$	-
		1092	MISSION CREEK - PLAZA RE/RE	\$	-	-\$	152,250.00	\$	-	\$	-	\$	-
		1093	TRADERS COVE - PARK IMPROVEMENTS (IN HOUSE DESIGN)	\$	-	-\$	257,500.00	\$	-	\$	-	\$	-
		1094	WOODHAVEN NATURE CONSERVANCEY - 979/969 RAYMER PARK DEVELOPMENT	\$	-	-\$	618,000.00	-\$	618,000.00	\$	-	\$	-
		1095	GELLATLY NUT FARM - HERITAGE HOUSE RESTORATION	\$	-	-\$	77,250.00	\$	-	\$	-	\$	-
		1096	COLDHAM PARK DEVELOPMENT	\$	-	-\$	20,300.00	-\$	345,050.00	\$	-	\$	-
		1097	BLACK MOUNTAIN / SNTSK'IL'NTEN PARK DEVELOPMENT	\$	-	-\$	139,050.00	\$	-	\$	-	\$	-
		1098	JOHN'S FAMILY- ARCH SPAN/CULVERT/BRIDGE REPLACEMENT	\$	-	\$	-	-\$	77,250.00	\$	-	\$	-
		1099	KALAMOIR - COLLENS HILL PARKING AREA IMPROVEMENTS	\$	-	\$	-	-\$	154,500.00	\$	-	\$	-
		1100	KALOYA WASHROOM REMOVE AND REBUILD - CONSTRUCTION	\$	-	\$	-	-\$	180,250.00	\$	-	\$	-
		1101	KOPJE WASHROOM REMOVE AND REBUILD - DESIGN	\$	-	\$	-	-\$	10,300.00	\$	-	\$	-
		1102	MISSION CREEK - PARKING LOT REPAVING (3 PHASES)	\$	-	\$	-	-\$	103,000.00	-\$	103,000.00	-\$	103,000.00
		1103	MISSION CREEK GREENWAY - SCENIC SWITCHBACK REPLACEMENTS	\$	-	\$	-	-\$	154,500.00	\$	-	\$	-
		1104	ROBERT LAKE EXPANDING PARKING AREA	\$	-	\$	-	-\$	51,500.00	\$	-	\$	-
		1105	JOHN'S FAMILY - INTERPRETATOIN TRAIL (SOUTH END) IMPROVEMENTS	\$	-	\$	-	\$	-	-\$	154,500.00	\$	-
		1106	KOPJE WASHROOM REMOVE AND REBUILD - CONSTRUCTION	\$	-	\$	-	\$	-	-\$	180,250.00	\$	-
		1107	KOPJE - PICNIC SHELTER	\$	-	\$	-	\$	-	-\$	87,550.00	\$	-
		1108	Kopje Irrigation System Improvements	\$	-	\$	-	\$	-	-\$	103,000.00	\$	-
		1109	MISSION CREEK GREENWAY - SCENIC SWITCHBACK CRIB STAIR REPLACEMENTS	\$	-	\$	-	\$	-	-\$	51,500.00	\$	-
		1110	MISSION CREEK GREENWAY - GERSTMAR BRIDGE	\$	-	\$	-	\$	-	-\$	334,750.00	\$	-
		1111	RAYMER BAY RESERVOIR REPLACEMENT	\$	-	\$	-	\$	-	-\$	77,250.00	\$	-
		1112	HARDY FALLS BRIDGE #1 REPLACEMENT	\$	-	\$	-	\$	-	-\$	77,250.00	\$	-
		1113	KLO CREEK - TRAIL IMPROVEMENTS	\$	-	\$	-	\$	-	-\$	154,500.00	\$	-
		1114	KALOYA - IRRIGATION SYSTEM REPLACEMENT	\$	-	\$	-	\$	-	\$	-	-\$	103,000.00
		1115	MISSION CREEK GREENWAY - PHASE 3 SUSPENSION BRIDGES	\$	-	\$	-	\$	-	\$	-	-\$	540,750.00
		1116	MISSION CREEK - HALL ROAD PARKING AREA DEVELOPMENT	\$	-	\$	-	\$	-	\$	-	-\$	231,750.00
		1117	TREPANIER CREEK - MAJOR BRIDGE MAINTENANCE	\$	-	\$	-	\$	-	\$	-	-\$	76,125.00
		1128	BERTRAM CREEK - PICNIC SHELTER REMOVE AND REPLACE	\$	-	-\$	76,125.00	\$	-	\$	-	\$	-
		1129	BERTRAM CREEK - VEHICLE ACCESS BRIDGE REPLACEMENT	\$	-	-\$	128,750.00	\$	-	\$	-	\$	-
		1130	SHANNON LAKE - WASHROOM REPLACEMENT	\$	-	\$	-	-\$	77,250.00	\$	-	\$	-

Parks	142 - Regional Parks		1131	REPLACE UNIT 29770 FOR TRACTOR (CARRY FORWARD)	-\$	36,325.36	\$	-	\$	-	\$	-	\$	-										
			1132	REPLACE UNIT 29608	-\$	40,008.42	\$	-	\$	-	\$	-	\$	-										
			1133	REPLACE UNIT 29610	-\$	41,873.19	\$	-	\$	-	\$	-	\$	-										
			1134	REPLACEMENT UNIT 29571	-\$	93,399.67	\$	-	\$	-	\$	-	\$	-										
			1135	LAND ACQUISITION	-\$	3,655,470.00	-\$	877,560.00	-\$	877,560.00	-\$	877,560.00	-\$	877,560.00										
			1136	LAND ACQUISITION PROPERTY SECUREMENT	-\$	198,378.00	\$	-	\$	-	\$	-	\$	-										
			2000	142-2021 CAPITAL PROJECTS	\$	-	\$	-	\$	-	\$	-	\$	-										
	142 - Regional Parks Total					-\$	7,168,582.25	-\$	3,496,626.64	-\$	2,999,404.40	-\$	2,778,800.93	-\$	2,179,385.00									
	143 - Westside Community Parks		1040	KILLINEY BANK PROTECTION REPAIRS (CWF CARRY FORWARD)	-\$	15,450.00	\$	-	\$	-	\$	-	\$	-										
			1041	STAR PARK TRAIL (CWF CARRY FORWARD)	-\$	62,400.00	\$	-	\$	-	\$	-	\$	-										
			1076	WESTSHORE ESTATES TENNIS-PICKLEBALL COURT	-\$	25,750.00	-\$	257,500.00	\$	-	\$	-	\$	-										
			1077	WESTSHORE ESTATES COMMUNITY PARK - TRAILS AND GARDENS	-\$	66,950.00	\$	-	\$	-	\$	-	\$	-										
			1121	WESTSHORE ESTATES PLAYGROUND IMPROVEMENTS	\$	-	-\$	25,750.00	\$	-	\$	-	\$	-										
			1122	FINTRY ACCESS #1 IMPROVEMENTS	-\$	51,500.00	\$	-	-\$	77,250.00	\$	-	\$	-										
			1123	WESTSHORE SPORTSFIELD LIGHTING	\$	-	\$	-	\$	-	-\$	50,750.00	\$	-										
	1124	KILLINEY WASHROOM REPLACEMENT	\$	-	\$	-	\$	-	\$	-	-\$	46,350.00												
	143 - Westside Community Parks Total					-\$	222,050.00	-\$	283,250.00	-\$	77,250.00	-\$	50,750.00	-\$	46,350.00									
	144 - Eastside Community Parks		1079	JOE RICH COMMUNITY PARK IRRIGATION UPGRADES	-\$	15,450.00	\$	-	\$	-	\$	-	\$	-										
			1125	SCOTTY CREEK PLAYGROUND REPLACEMENT	\$	-	-\$	87,550.00	\$	-	\$	-	\$	-										
			1126	SUNSET RANCH COMMUNITY PARK - PARK IMPROVEMENTS	\$	-	\$	-	-\$	15,450.00	-\$	87,550.00	\$	-										
			1127	GOUDIE ROAD PLAYGROUND UPGRADES	\$	-	\$	-	\$	-	\$	-	-\$	25,750.00										
	2002	144-2021 CAPITAL PROJECTS	\$	-	\$	-	\$	-	\$	-	\$	-												
	144 - Eastside Community Parks Total					-\$	15,450.00	-\$	87,550.00	-\$	15,450.00	-\$	87,550.00	-\$	25,750.00									
Parks Total															-\$	7,470,457.25	-\$	3,918,926.64	-\$	3,226,004.40	-\$	2,994,350.93	-\$	2,292,685.00
Planning		110 - Regional Planning		5501	110-2021 CAPITAL PROJECTS	\$	-	\$	-	\$	-	\$	-	\$	-									
		110 - Regional Planning Total					\$	-	\$	-	\$	-	\$	-										
		111 - Electoral Area Planning		5502	111-2021 CAPITAL PROJECTS	\$	-	\$	-	\$	-	\$	-	\$	-									
111 - Electoral Area Planning Total					\$	-	\$	-	\$	-	\$	-	\$	-										
Planning Total															\$	-	\$	-	\$	-	\$	-		
Policing Liason		031 - 911 Emergency Number		5500	031-911 CONTRACT CAPITAL	-\$	19,190.00	\$	-	\$	-	\$	-	\$	-									
		031 - 911 Emergency Number Total					-\$	19,190.00	\$	-	\$	-	\$	-	\$	-								
		041 - Victims Services		5503	041-CAPITAL ASSETS UNDER \$50K	\$	-	\$	-	\$	-	\$	-	\$	-									
		041 - Victims Services Total					\$	-	\$	-	\$	-	\$	-	\$	-								
		042 - Crime Prevention		5506	042-VEHICLE	-\$	52,130.00	\$	-	\$	-	\$	-	\$	-	\$	-							
042 - Crime Prevention Total					-\$	52,130.00	\$	-	\$	-	\$	-	\$	-										
Policing Liason Total															-\$	71,320.00	\$	-	\$	-	\$	-	\$	-
Sewer		401 - Treatment Plant		9500	401-CAPITAL ASSET UNDER \$50K	-\$	139,575.00	-\$	63,467.00	-\$	63,992.30	-\$	64,528.11	-\$	65,074.63									
				9503	CF - Blower 2021	-\$	300,000.00	\$	-	\$	-	\$	-	\$	-									
				9504	BLOWER NEW	-\$	150,000.00	\$	-	\$	-	\$	-	\$	-									
				9505	CF - HVAC SYSTEM ADMIN BUILDING	-\$	180,000.00	\$	-	\$	-	\$	-	\$	-									
				9506	COST CENTRE BORROWING			\$	-	\$	-	\$	-	\$	-									
				9507	VEHICLES	-\$	105,150.00	-\$	75,187.50	-\$	150,375.00	-\$	25,625.00	\$	-									
				9508	FACILITY RENEWAL	-\$	156,137.50	\$	-	-\$	27,000.00	\$	-	\$	-									
				9509	PUMPS (HEADWORKS)	\$	-	-\$	261,250.00	-\$	261,250.00	-\$	261,250.00	-\$	261,250.00									
				9510	BIOREACTOR	-\$	110,110.00	-\$	342,517.20	-\$	34,187.54	-\$	34,871.29	-\$	35,568.72									
		9512	CF-SECURITY AND FIRE RISK ASSESSMENT	-\$	51,500.00	\$	-	\$	-	\$	-	\$	-											
401 - Treatment Plant Total					-\$	1,192,472.50	-\$	742,421.70	-\$	536,804.84	-\$	386,274.40	-\$	361,893.35										

Sewer	470 - RDCO Lift Stations	9501	470-CAPITAL ASSET UNDER \$50K	-\$ 53,000.00	-\$ 54,060.00	-\$ 55,141.20	-\$ 56,244.02	-\$ 57,368.90
		9511	EAST TRUNK LAND AND LIFT STATION	-\$ 2,840,000.00	\$ -	\$ -	\$ -	\$ -
	470 - RDCO Lift Stations Total			-\$ 2,893,000.00	-\$ 54,060.00	-\$ 55,141.20	-\$ 56,244.02	-\$ 57,368.90
	499 - Ellison Sewer System	9502	499-CAPITAL ASSET UNDER \$50K	-\$ 9,500.00	-\$ 9,690.00	-\$ 9,883.80	-\$ 10,081.48	-\$ 10,283.11
	499 - Ellison Sewer System Total			-\$ 9,500.00	-\$ 9,690.00	-\$ 9,883.80	-\$ 10,081.48	-\$ 10,283.11
Sewer Total				-\$ 4,094,972.50	-\$ 806,171.70	-\$ 601,829.84	-\$ 452,599.90	-\$ 429,545.36
Solid Waste	092 - Westside Waste Disposal	4003	092-CAPITAL ASSETS UNDER \$50K	-\$ 82,120.00	-\$ 11,330.00	-\$ 29,870.00	-\$ 11,330.00	-\$ 11,330.00
		4006	STAFF TOILET/SCALE HOUSE	-\$ 120,175.00	\$ -	\$ -	\$ -	\$ -
	092 - Westside Waste Disposal Total			-\$ 202,295.00	-\$ 11,330.00	-\$ 29,870.00	-\$ 11,330.00	-\$ 11,330.00
	094 - Waste Reduction	4005	094-CAPITAL ASSETS UNDER \$50K	-\$ 8,240.00	\$ -	-\$ 8,744.35	\$ -	\$ -
	094 - Waste Reduction Total			-\$ 8,240.00	\$ -	-\$ 8,744.35	\$ -	\$ -
	095 - Solid Waste Collection	4004	095-CAPITAL ASSETS UNDER \$50K	-\$ 11,787.50	-\$ 12,300.00	-\$ 12,812.50	-\$ 12,812.50	-\$ 13,325.00
		4007	NORTH WESTSIDE STATION SITE	-\$ 206,000.00	\$ -	\$ -	\$ -	\$ -
095 - Solid Waste Collection Total				-\$ 217,787.50	-\$ 12,300.00	-\$ 12,812.50	-\$ 12,812.50	-\$ 13,325.00
Solid Waste Total				-\$ 428,322.50	-\$ 23,630.00	-\$ 51,426.85	-\$ 24,142.50	-\$ 24,655.00
Water	301 - Killiney Beach Water System	9000	301-CAPITAL ASSETS UNDER \$50K	-\$ 79,355.00	-\$ 15,450.00	-\$ 15,450.00	-\$ 15,450.00	-\$ 15,450.00
		9006	UV DISINFESTION SYSTEM	\$ -	-\$ 3,500,000.00	\$ -	\$ -	\$ -
		9007	WILDFIRE RECOVERY	-\$ 52,250.00	\$ -	\$ -	\$ -	\$ -
		9008	INTAKE EXTENSION /REPLACEMENT	-\$ 439,109.00	\$ -	\$ -	\$ -	\$ -
	301 - Killiney Beach Water System Total			-\$ 570,714.00	-\$ 3,515,450.00	-\$ 15,450.00	-\$ 15,450.00	-\$ 15,450.00
	303 - Falcon Ridge Water System	9001	303-CAPITAL ASSETS UNDER \$50K	-\$ 37,580.00	\$ -	-\$ 20,180.00	-\$ 13,860.00	\$ -
		9012	EXPANSION	-\$ 170,000.00	\$ -	\$ -	\$ -	\$ -
	303 - Falcon Ridge Water System Total			-\$ 207,580.00	\$ -	-\$ 20,180.00	-\$ 13,860.00	\$ -
	305 - Sunset Ranch Water System	9002	305-CAPITAL ASSETS UNDER \$50K	-\$ 10,300.00	-\$ 10,300.00	-\$ 10,300.00	-\$ 10,300.00	-\$ 10,300.00
	305 - Sunset Ranch Water System Total			-\$ 10,300.00	-\$ 10,300.00	-\$ 10,300.00	-\$ 10,300.00	-\$ 10,300.00
	306 - Trepanier Bench Water System	9003	306-CAPITAL ASSETS UNDER \$50K	-\$ 1,030.00	\$ -	-\$ 13,905.00	\$ -	\$ -
	306 - Trepanier Bench Water System Total			-\$ 1,030.00	\$ -	-\$ 13,905.00	\$ -	\$ -
	307 - Westshore Water System	9004	307-CAPITAL ASSETS UNDER \$50K	-\$ 155,534.20	-\$ 108,385.00	-\$ 15,759.00	-\$ 16,074.18	-\$ 16,395.66
		9009	UV DISINFESTION SYSTEM	\$ -	-\$ 3,710,000.00	\$ -	\$ -	\$ -
		9010	Intake Extension/Replacement	-\$ 418,900.00	\$ -	\$ -	\$ -	\$ -
		9011	CF- NORTHERN VIEW PRV	-\$ 280,000.00	\$ -	\$ -	\$ -	\$ -
	307 - Westshore Water System Total			-\$ 854,434.20	-\$ 3,818,385.00	-\$ 15,759.00	-\$ 16,074.18	-\$ 16,395.66
310 - Fintry Water System	9005	310-CAPITAL ASSETS UNDER \$50K	-\$ 15,450.00	-\$ 20,806.00	-\$ 10,716.12	-\$ 10,930.44	-\$ 11,149.05	
310 - Fintry Water System Total			-\$ 15,450.00	-\$ 20,806.00	-\$ 10,716.12	-\$ 10,930.44	-\$ 11,149.05	
Water Total				-\$ 1,659,508.20	-\$ 7,364,941.00	-\$ 86,310.12	-\$ 66,614.62	-\$ 53,294.71
Grand Total				-\$ 16,926,598.97	-\$ 12,606,104.34	-\$ 4,917,675.96	-\$ 4,239,967.96	-\$ 3,418,144.45

ENGINEERING SERVICES		
Engineering Services - Admin	\$'s	%
047 - Mosquito Control * Increase to contracted services	13,637	6.60%
091 - Effluent/Water Disposal * Decrease to contracted services for Asset Management Facility Study in DLC	(46,950)	(7.36%)
050 - Transportation Demand Management * Decrease due to completion of Regional Strategic Transportation Plan	(98,648)	(86.27%)
085 - Ellison Transit Services * Decrease due to recalculation of average cost based on improved data	(12,841)	(45.74%)
102 - Air Quality * Increase to cover one-time fee for additional chipping for zones affected by wildfire	25,000	10.45%
Water System	\$'s	%
301 - Killiney Beach Water System * New meters and meter replacement program * Non-reimbursable portion of wildfire expenses	43,292	9.83%
303 - Falcon Ridge Water System * Removal of costs associated with study/design river training at intake	(140,547)	(62.17%)
305 - Sunset Ranch Water System * New meters and meter replacement program * Cleaning of Cell Reservoir 1, 2 and 3 on a 3 year cycle	38,613	16.27%
307 - Westshore Water System * New meters and meter replacement program * Increased transfer to Operating Reserve to support financial sustainability	32,824	6.03%
Sewer System & Treatment Plant	\$'s	%
401 - Treatment Plant * Increased cost pressure as a result of a decrease in surplus revenue * New studies (Odour Control, Asset Management Planning) * Forced growth (utilities, wages etc.)	184,736	4.33%
Fire & Protection Services	\$'s	%
019 - Electoral Areas Fire Protection * FireSmart Coordinator - 1 year term - 83% covered by FireSmart grant * Increased contracted services related to FireSmart grant activity	179,690	198.39%
021 - Ellison Volunteer Fire Department * Reduced budget for transfer to Operating Reserve as reserve has reached optimal level	(32,424)	(5.49%)
022 - Joe Rich Volunteer Fire Department * Increased wages and benefits associated with Northwestside Fire Chief * Movement of some equipment budget from capital to operating per accounting standards * Increase to vehicle operation costs	34,455	6.43%
030 - North Westside Rd Volunteer Fire Dept * Additional Search and Rescue training * Addition of increased admin support via a portion of a new Emergency Manager, Financial Analyst and Emergency Support Services support person.	30,625	5.10%

030 - Regional Rescue Service * Additional Search and Rescue training * Addition of increased admin support via a portion of a new Emergency Manager, Financial Analyst and Emergency Support Services support person.	231,381	8.90%
Solid Waste Management	\$'s	%
092 - Westside Waste Disposal * Block wall assessment and earthworks - repairing retaining walls within transfer station	51,751	3.96%
094 - Waste Reduction * Increased wages and benefits associated with two new waste ambassadors * Increase to communication education program associated with RecycleCoach app and single use plastic * Increase for feasibility and prepilot analysis for curbside organics * Increase to garbage cart purchase offset by partner revenue * Okanagan reuses - return of event post COVID	329,247	18.02%
095 - Solid Waste Collection * Reduced budgeted transfer to Operating Reserve as reserve has reached optimal level	(93,156)	(14.37%)
COMMUNITY SERVICES		
Inspection Services	\$'s	%
044 - Building Inspection * Contracted services for Step Code implementation * Increased wages and benefits including a portion of a new Planning & Development Services Manager (partially funded by UBCM grant for two years)	79,773	16.75%
Planning Services	\$'s	%
110 - Regional Planning * Development Approvals Strategy fully funded by \$163K UBCM grant * Increased wages and benefits related to portions of Planning and Development Manager and Development Services Clerk as well as decreased surplus revenue. * Regional Agricultural Strategy	302,934	36.14%
111 - Electoral Area Planning * Increased costs for contracted services for planning consultant	17,942	3.55%

Policing Liaison Services	\$'s	%
	(56,033)	(4.10%)
031 - 911 Emergency Number		
* Increased contract costs from Ecomm 911 primarily passed on to funding partners		
* Budgeted costs further offset by a reduction in contingency budget and insurance		
040 - Crime Stoppers	(41,235)	(13.60%)
* Reduction in rent expense as no longer required for KPSB		
* Slight reduction in most operational expenses		
041 - Victims Services	(74,187)	(13.87%)
* Eliminated budgeted transfer to Operating Reserve as reserve has reached optimal level		
* Reduced rent expense		
042 - Crime Prevention	(14,823)	(8.14%)
* Eliminated budgeted transfer to Operating Reserve as reserve has reached optimal level		
Bylaw Services	\$'s	%
046 - Dog Control	(99,261)	(6.21%)
* Reduced wages and benefits due to reallocation of existing staff which more than offset addition of bylaw officer		
Financial Services	\$'s	%
195 - Feasibility Funds	(50,000)	(50.00%)
* Removal of First Nations Engagement Study		
428 - Lakeview Trunk #605 Sewer	(30,805)	(100.00%)
* Existing debt has been extinguished		
Corporate Services	\$'s	%
009 - Electoral Areas Central Okanagan East	(10,253)	(27.17%)
* Eliminated budgeted transfer to Operating Reserve as reserve has reached optimal level		

002 - Corporate Services and Administration							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	1,377,047	1,151,739	1,728,728	1,490,252	1,520,057	1,550,458	1,581,468
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	1,377,047	1,151,739	1,728,728	1,490,252	1,520,057	1,550,458	1,581,468
*Percentage Increase over prior year			25.5%	-13.8%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	225,000	225,000	105,000	229,500	234,090	238,772	243,547
Transfer to Capital Fund	90,000	30,000	60,000	0	0	0	0
Transfer to Operating Reserve Fund	0	186,602	0	0	0	0	0
TOTAL TRANSFERS	315,000	441,602	165,000	229,500	234,090	238,772	243,547
TOTAL COSTS	1,692,047	1,593,341	1,893,728	1,719,752	1,754,147	1,789,230	1,825,015
*Percentage Increase over prior year			11.9%	-9.2%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Office Rentals	(98,963)	(76,885)	(33,136)	(33,799)	(34,475)	(35,164)	(35,867)
Administrative Recovery	(1,003,326)	(1,043,198)	(1,186,338)	(1,598,399)	(1,630,366)	(1,662,974)	(1,696,234)
Other	(524,758)	(473,257)	(401,254)	(87,555)	(89,306)	(91,092)	(92,914)
TOTAL REVENUE	(1,627,047)	(1,593,341)	(1,620,728)	(1,719,752)	(1,754,147)	(1,789,230)	(1,825,015)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(65,000)	0	(273,000)	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	9,000	6,638	3,000	0	0	0	0
Software	0	0	0	103,000	103,000	0	0
Vehicles/Bicycles	38,095	35,991	0	0	0	0	0
Building Renovations	250,000	69,785	248,230	0	0	0	0
Office Furniture	5,150	4,090	5,150	5,150	0	0	0
TOTAL EXPENDITURES	302,245	116,504	256,380	108,150	103,000	0	0
FUNDING SOURCES							
Proceeds of Sale	0	(1,802)	0	0	0	0	0
Transfer From General Revenue Fund	(90,000)	(30,000)	(60,000)	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(212,245)	(84,702)	(196,380)	(108,150)	(103,000)	0	0
TOTAL FUNDING	(302,245)	(116,504)	(256,380)	(108,150)	(103,000)	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	0	0	0	0	0	0	0
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0
Ending Balance	0	0	0	0	0	0	0
FACILITIES RESERVE							
Beginning Balance	772,251	772,251	919,113	834,626	962,236	1,100,543	1,347,569
Uses (transfer from)	(212,245)	(84,702)	(196,380)	(108,150)	(103,000)	0	0
Funding (transfer to)	225,000	225,000	105,000	229,500	234,090	238,772	243,547
Interest	10,223	6,564	6,893	6,260	7,217	8,254	10,107
Ending Balance	795,229	919,113	834,626	962,236	1,100,543	1,347,569	1,601,223
OPERATING RESERVE							
Beginning Balance	93,705	93,705	281,103	10,211	10,288	10,365	10,443
Uses (transfer from)	(65,000)	0	(273,000)	0	0	0	0
Funding (transfer to)	0	186,602	0	0	0	0	0
Interest	937	796	2,108	77	77	78	78
Ending Balance	29,642	281,103	10,211	10,288	10,365	10,443	10,521

005 - Human Resources							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>OPERATING COSTS</u>							
Operations	416,254	402,733	421,818	430,254	438,860	447,637	456,589
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	416,254	402,733	421,818	430,254	438,860	447,637	456,589
*Percentage Increase over prior year			1.3%	2.0%	2.0%	2.0%	2.0%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	3,000	3,000	3,000	3,060	3,121	3,184	3,247
Transfer to Capital	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	10,000	32,331	10,000	10,200	10,404	10,612	10,824
TOTAL TRANSFERS	13,000	35,331	13,000	13,260	13,525	13,796	14,072
TOTAL COSTS	429,254	438,064	434,818	443,514	452,385	461,432	470,661
*Percentage Increase over prior year			1.3%	2.0%	2.0%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>							
Office Rentals	0	0	0	0	0	0	0
Administrative Recovery	(365,084)	(375,598)	(388,818)	(443,514)	(452,385)	(461,432)	(470,661)
Other	(64,170)	(62,466)	0	0	0	0	0
TOTAL REVENUE	(429,254)	(438,064)	(388,818)	(443,514)	(452,385)	(461,432)	(470,661)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	0	0	(46,000)	0	0	0	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	74	74	3,075	6,098	9,203	12,394	15,670
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	3,000	3,000	3,000	3,060	3,121	3,184	3,247
Interest	1	1	23	46	69	93	118
Ending Balance	3,075	3,075	6,098	9,203	12,394	15,670	19,035
OPERATING RESERVE							
Beginning Balance	27,467	27,467	60,031	24,482	34,865	45,531	56,484
Uses (transfer from)	0	0	(46,000)	0	0	0	0
Funding (transfer to)	10,000	32,331	10,000	10,200	10,404	10,612	10,824
Interest	275	233	450	184	261	341	424
Ending Balance	37,742	60,031	24,482	34,865	45,531	56,484	67,732

006 - Communication and Information Services							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>OPERATING COSTS</u>							
Operations	1,071,996	1,001,860	1,179,587	1,199,579	1,243,222	1,266,125	1,284,993
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	1,071,996	1,001,860	1,179,587	1,199,579	1,243,222	1,266,125	1,284,993
*Percentage Increase over prior year			10.0%	1.7%	3.6%	1.8%	1.5%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Equipment Replacement Fund	80,000	80,000	0	0	70,125	160,250	0
Transfer to Capital	150,000	150,000	127,050	166,650	165,150	117,500	252,625
Transfer to Operating Reserve Fund	0	55,511	0	0	0	0	0
TOTAL TRANSFERS	230,000	285,511	127,050	166,650	235,275	277,750	252,625
TOTAL COSTS	1,301,996	1,287,371	1,306,637	1,366,229	1,478,497	1,543,875	1,537,618
*Percentage Increase over prior year			0.4%	4.6%	8.2%	4.4%	-0.4%
<u>FUNDING SOURCES (REVENUE)</u>							
Operations	(209,833)	(220,182)	(171,645)	(171,645)	(173,294)	(173,294)	(173,294)
Administrative Recovery	(921,163)	(946,189)	(1,006,275)	(1,194,584)	(1,305,203)	(1,370,581)	(1,364,324)
Other	(141,000)	(121,000)	(20,000)	0	0	0	0
TOTAL REVENUE	(1,271,996)	(1,287,371)	(1,197,920)	(1,366,229)	(1,478,497)	(1,543,875)	(1,537,618)
<u>TRANSFERS FROM RESERVE</u>							
From Operating Reserve Fund	(30,000)	0	(108,717)	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition							
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>EXPENDITURES</u>							
Computer Equipment	73,500	15,514	39,050	20,000	21,500	23,500	25,500
Computer Workstations	108,178	153,231	93,000	95,000	97,000	99,000	102,000
Servers & Network Infrastructure	32,000	44,505	293,550	56,650	51,650	0	360,500
Building Renovations	0	0	0	0	0	0	0
Office Furniture	0	0	0	0	0	0	0
TOTAL EXPENDITURES	213,678	213,250	425,600	171,650	170,150	122,500	488,000
<u>FUNDING SOURCES</u>							
Proceeds of Sale	(5,000)	(5,816)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Transfer From General Revenue Fund	(150,000)	(150,000)	(127,050)	(166,650)	(165,150)	(117,500)	(252,625)
Transfer From Equipment Replacement Fund	(58,678)	(57,434)	(293,550)	0	0	0	(230,375)
TOTAL FUNDING	(213,678)	(213,250)	(425,600)	(171,650)	(170,150)	(122,500)	(488,000)
Check	-	-	0.01	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	278,389	278,389	303,321	12,046	12,137	82,353	243,220
Uses (transfer from)	(58,678)	(57,434)	(293,550)	0	0	0	(230,375)
Funding (transfer to)	80,000	80,000	0	0	70,125	160,250	0
Interest	2,997	2,366	2,275	90	91	618	1,824
Ending Balance	302,708	303,321	12,046	12,137	82,353	243,220	14,669
OPERATING RESERVE							
Beginning Balance	99,121	99,121	155,475	47,924	48,283	48,645	49,010
Uses (transfer from)	(30,000)	0	(108,717)	0	0	0	0
Funding (transfer to)	0	55,511	0	0	0	0	0
Interest	991	843	1,166	359	362	365	368
Ending Balance	70,112	155,475	47,924	48,283	48,645	49,010	49,378

030 - Regional Rescue Service							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	2,449,433	2,235,877	2,688,314	2,698,578	2,780,278	2,837,517	2,896,067
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	2,449,433	2,235,877	2,688,314	2,698,578	2,780,278	2,837,517	2,896,067
*Percentage Increase over prior year			9.8%	0.4%	3.0%	2.1%	2.1%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	150,000	150,000	145,000	150,000	150,000	150,000	160,000
Transfer to Capital	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	180,170	0	0	0	0	0
TOTAL TRANSFERS	150,000	330,170	145,000	150,000	150,000	150,000	160,000
TOTAL COSTS	2,599,433	2,566,047	2,833,314	2,848,578	2,930,278	2,987,517	3,056,067
*Percentage Increase over prior year			9.0%	0.5%	2.9%	2.0%	2.3%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(272,006)	(335,920)	(134,418)	(137,106)	(139,848)	(142,645)	(145,498)
Administrative Recovery	246,896	246,896	291,076	283,781	289,457	295,246	301,151
UBCM Grant	(43,153)	0	(124,868)	0	0	0	0
T.H.A.R.R.P. GRANT	0	(6,000)	0	0	0	0	0
TOTAL REVENUE	(68,263)	(95,024)	31,789	146,675	149,608	152,601	155,653
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(60,000)	0	(127,500)	(50,000)	0	0	0
TAX REQ -CEN OK EAST	(47,897)	(47,906)	(54,669)	(58,816)	(61,505)	(62,707)	(64,137)
TAX REQ - LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(52,393)	(52,448)	(59,923)	(64,468)	(67,415)	(68,734)	(70,301)
TAX REQ - KELOWNA	(1,687,802)	(1,687,238)	(1,852,648)	(1,993,173)	(2,084,286)	(2,125,046)	(2,173,503)
TAX REQ - PEACHLAND	(73,116)	(73,140)	(83,977)	(90,346)	(94,476)	(96,324)	(98,520)
TAX REQ - LAKE COUNTRY	(196,582)	(196,466)	(219,441)	(236,086)	(246,878)	(251,706)	(257,445)
TAX REQ - WEST KELOWNA	(413,380)	(413,825)	(466,945)	(502,363)	(525,327)	(535,600)	(547,813)
TOTAL REQUISITION	(2,471,170)	(2,471,022)	(2,737,603)	(2,945,252)	(3,079,887)	(3,140,117)	(3,211,720)
*Percentage increase over prior year Requisition			10.8%	7.6%	4.6%	2.0%	2.3%
Surplus/(Deficit)*	0	0	0	0	0	(0)	(0)
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Equipment	178,859	57,876	178,372	7,228	38,169	105,161	10,043
Turn Out Gear	0	0	0	0	0	0	0
Computers & Equipment	10,000	72	4,635	0	51,500	0	11,371
EOC Upgrades	31,000	2,383	4,120	0	0	5,150	0
Auto Extrication Equipment	8,670	0	0	0	0	0	0
Vehicle	250,000	156,716	467,125	0	0	30,075	0
TOTAL EXPENDITURES	478,529	217,047	654,252	7,228	89,669	140,386	21,414
FUNDING SOURCES							
Debt Proceeds	0	0	(350,000)	0	0	0	0
UBCM Grant	(20,943)	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(457,586)	(217,047)	(304,252)	(7,228)	(89,669)	(140,386)	(21,414)
Transfer From Capital Replacement Fund	0	0	0	0	0	0	0
TOTAL FUNDING	(478,529)	(217,047)	(654,252)	(7,228)	(89,669)	(140,386)	(21,414)
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	407,574	407,574	343,991	186,125	331,364	394,633	407,279
Uses (transfer from)	(457,586)	(217,047)	(304,252)	(7,228)	(89,669)	(140,386)	(21,414)
Funding (transfer to)	150,000	150,000	145,000	150,000	150,000	150,000	160,000
Interest	500	3,464	1,386	2,467	2,938	3,032	4,094
Ending Balance	100,488	343,991	186,125	331,364	394,633	407,279	549,959
OPERATING RESERVE							
Beginning Balance	156,326	156,326	337,824	211,902	163,116	164,339	165,572
Uses (transfer from)	-60,000	0	(127,500)	(50,000)	0	0	0
Funding (transfer to)	0	180,170	0	0	0	0	0
Interest	963	1,329	1,577	1,214	1,223	1,233	1,242
Ending Balance	97,289	337,824	211,902	163,116	164,339	165,572	166,814

047 - Mosquito Control							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	206,614	187,930	220,251	224,655	229,149	233,732	238,406
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	206,614	187,930	220,251	224,655	229,149	233,732	238,406
*Percentage Increase over prior year			6.6%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	41,714	0	0	0	0	0
TOTAL TRANSFERS	0	41,714	0	0	0	0	0
TOTAL COSTS	206,614	229,645	220,251	224,655	229,149	233,732	238,406
*Percentage Increase over prior year			6.6%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(22,884)	(45,914)	(37,512)	(37,650)	(37,790)	(37,934)	(38,080)
Administration Overhead Recovery	21,212	21,212	23,903	24,381	24,869	25,366	25,873
Engineering Administration Overhead Recovery	7,851	7,851	7,851	8,008	8,168	8,332	8,498
TOTAL REVENUE	6,179	(16,851)	(5,758)	(5,261)	(4,754)	(4,236)	(3,709)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(16,000)	(5,000)	(8,000)	(10,000)	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	(5,609)	(5,636)	(5,440)	(5,875)	(5,930)	(6,015)	(6,432)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	(184,025)	(183,922)	(171,127)	(184,836)	(186,561)	(189,234)	(202,340)
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	(19,938)	(20,001)	(18,764)	(20,267)	(20,457)	(20,750)	(22,187)
TAX REQ - WEST KELOWNA	(3,221)	(3,234)	(3,162)	(3,416)	(3,448)	(3,497)	(3,739)
TOTAL REQUISITION	(212,793)	(212,793)	(198,493)	(214,394)	(216,395)	(219,496)	(234,698)
*Percentage increase over prior year Requisition			-6.7%	8.0%	0.9%	1.4%	6.9%
Surplus/(Deficit)*	0	0	0	0	0	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	38,914	38,914	39,245	39,539	39,836	40,135	40,436
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	389	331	294	297	299	301	303
Ending Balance	39,303	39,245	39,539	39,836	40,135	40,436	40,739
OPERATING RESERVE							
Beginning Balance	20,473	20,473	62,361	46,829	42,180	34,497	24,755
Uses (transfer from)	0	0	(16,000)	(5,000)	(8,000)	(10,000)	0
Funding (transfer to)	0	41,714	0	0	0	0	0
Interest	205	174	468	351	316	259	186
Ending Balance	20,678	62,361	46,829	42,180	34,497	24,755	24,941

110 - Regional Planning							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	830,183	579,685	1,133,117	1,462,920	1,392,697	1,420,552	1,448,962
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	830,183	579,685	1,133,117	1,462,920	1,392,697	1,420,552	1,448,962
*Percentage Increase over prior year			36.5%	29.1%	-4.8%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	8,000	8,000	8,000	8,160	8,323	8,490	8,659
Transfer to Operating Reserve Fund	0	151,028	0	0	0	0	0
TOTAL TRANSFERS	8,000	159,028	8,000	8,160	8,323	8,490	8,659
TOTAL COSTS	838,183	738,713	1,141,117	1,471,080	1,401,020	1,429,041	1,457,622
*Percentage Increase over prior year			36.1%	28.9%	-4.8%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(156,749)	(156,749)	0	0	0	0	0
Administration Overhead Recovery	108,598	108,598	122,375	124,822	127,319	129,865	132,462
Other	(349,500)	(250,030)	(477,100)	(768,090)	(706,952)	(721,091)	(735,513)
TOTAL REVENUE	(397,651)	(298,181)	(354,725)	(643,268)	(579,633)	(591,225)	(603,050)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(182,308)	0	0	0	0
TAX REQ -CEN OK EAST	(8,539)	(8,541)	(12,063)	(16,531)	(16,403)	(16,731)	(17,066)
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(9,340)	(9,350)	(13,223)	(18,120)	(17,979)	(18,339)	(18,706)
TAX REQ - KELOWNA	(300,882)	(300,799)	(408,808)	(560,215)	(555,866)	(566,984)	(578,324)
TAX REQ - PEACHLAND	(13,034)	(13,039)	(18,530)	(25,393)	(25,196)	(25,700)	(26,214)
TAX REQ - LAKE COUNTRY	(35,044)	(35,026)	(48,422)	(66,356)	(65,841)	(67,158)	(68,501)
TAX REQ - WEST KELOWNA	(73,693)	(73,777)	(103,037)	(141,197)	(140,101)	(142,904)	(145,762)
TOTAL REQUISITION	(440,532)	(440,532)	(604,084)	(827,812)	(821,387)	(837,816)	(854,572)
*Percentage increase over prior year Requisition			37.1%	37.0%	-0.8%	2.0%	2.0%
Surplus/(Deficit)*	0	0	(0)	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	3,090	0	0	0	0	0	0
Office Furniture	3,750	3,166	0	0	0	0	0
TOTAL EXPENDITURES	6,840	3,166	0	0	0	0	0
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(6,840)	(3,166)	0	0	0	0	0
TOTAL FUNDING	(6,840)	(3,166)	0	0	0	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
FACILITIES RESERVE							
Beginning Balance	4,790	4,790	9,664	17,736	26,030	34,548	43,297
Uses (transfer from)	(6,840)	(3,166)	0	0	0	0	0
Funding (transfer to)	8,000	8,000	8,000	8,160	8,323	8,490	8,659
Interest	0	40	72	133	195	259	325
Ending Balance	5,950	9,664	17,736	26,030	34,548	43,297	52,281
OPERATING RESERVE							
Beginning Balance	33,911	33,911	185,227	4,308	4,340	4,373	4,406
Uses (transfer from)	0	0	(182,308)	0	0	0	0
Funding (transfer to)	0	151,028	0	0	0	0	0
Interest	339	288	1,389	32	33	33	33
Ending Balance	34,250	185,227	4,308	4,340	4,373	4,406	4,439

124 - Westside Municipal Recreation							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	0	0	0	0	0	0	0
Transfer to District of West Kelowna	36,060	36,055	39,726	40,520	41,331	42,157	43,000
TOTAL OPERATING COSTS	36,060	36,055	39,726	40,520	41,331	42,157	43,000
*Percentage Increase over prior year			10.2%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
TOTAL TRANSFERS	0	0	0	0	0	0	0
TOTAL COSTS	36,060	36,055	39,726	40,520	41,331	42,157	43,000
*Percentage Increase over prior year			10.2%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	0	0	0	0	0	0	0
Administration Overhead Recovery	0	0	0	0	0	0	0
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	0	0	0	0
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ -LOCAL SERV AREA	(36,060)	(36,055)	(39,726)	(40,520)	(41,331)	(42,157)	(43,000)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(36,060)	(36,055)	(39,726)	(40,520)	(41,331)	(42,157)	(43,000)
*Percentage increase over prior year Requisition			10.2%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0



Regional Board Report

TO: Regional Board

FROM: Lyle Smith, Director of Financial Services

DATE: December 6, 2021

SUBJECT: Financial Planning Guidelines for the 2022 – 2026 Financial Plan

Voting Entitlement: All Directors – Unweighted Corporate Vote – Simple Majority – LGA 208

Purpose: To seek board approval on the proposed financial planning process for developing the 2022 – 2026 Financial Plan.

Executive Summary:

Board Priorities, Corporate Initiatives, and Core Service Delivery will form the basis for the 2022– 2026 five-year financial plan. As in prior years, the Board has a scheduled meeting where staff will present a draft financial plan and look for strategic priority feedback. The first 2022 meeting is scheduled for February 17, 2022. Heading into 2022, the Regional District of Central Okanagan (RDCO) will continue to action initiatives advancing strategic and corporate priorities while balancing service delivery pressures brought on by continued population growth, increased utilization of services, COVID-19, and economic uncertainty.

Proposed tax impacts will be summarized for Board discussion and public input at the February 17, 2022, Board meeting. During the financial planning process, staff will strive to keep tax rates as low as possible, while balancing inflationary pressures, any effects of the pandemic, and carrying out initiatives in the Board's Strategic Plan. Budgets will convey the human resource, financial, organizational, and strategic impacts associated with delivering each service over the plan period.

To facilitate the financial planning process, this report explores financial plan guidelines along with key trends, assumptions, and drivers to be used.

RECOMMENDATION:

THAT the Regional Board approve the Financial Planning Guidelines as presented in the report from the Director of Financial Services dated December 6, 2021;

AND THAT staff be directed to prepare the draft 2022 – 2026 Financial Plan based on the Financial Planning Guidelines for the 2022 – 2026 Financial Plan.

Respectfully Submitted:

A handwritten signature in blue ink, appearing to read "Lyle Smith".

Lyle Smith
Director of Financial Services

Approved for Board's Consideration

A handwritten signature in blue ink, appearing to read "Brian Reardon".

Brian Reardon, CAO

Attachment:

1. PowerPoint - Financial Planning Guidelines

Implications of Recommendation:

Strategic Plan:	Development of the Financial Plan supports implementation of the Board's Strategic Plan.
General:	Approval of the Financial Planning Guidelines provides staff with direction for developing the 2022 – 2026 Five Year Financial Plan
Organizational:	The Financial Planning process identifies proposed sources and uses of funding for the RDCO to provide services.
Financial:	The Financial Plan Bylaw provides the RDCO legislative authority to make expenditures.
Legal/Statutory Authority:	Local Government Act, Part 11, Division 1, Section 374

Background:

Alignment of the financial plan with strategic priorities supports efficient and effective service delivery. Prudent financial management of surpluses, reserves, debt levels, and rigour over expenditures enable the organization to optimize revenue requirements and minimize requisition impacts.

Financial Planning Guidelines establish how management will address core service levels, new initiatives, adjustments for inflation and market cost escalations while developing the RD's budget each year.

Financial Guidelines

The financial planning guidelines are the policies and assumptions by which the RDCO Board and staff determine the most appropriate allocation of resources by initiative.

The financial guidelines are based on the following:

- 1) Macroeconomic Environment
- 2) Core Service Levels and Infrastructure Funding
- 3) Board Input
- 4) Financial Management Strategies

1) Macroeconomic Environment

On a macroeconomic level, the impact of the COVID-19 pandemic is still being determined. The outcome for the Central Okanagan economy, further yet provincially, federally, and globally, remains unclear. However, the Organization for Economic Co-operation and Development (OECD) has indicated that the broader economy will rebound in 2021 and 2022 due to reduced COVID-19 restrictions in the second half of 2021. This rebound could result in inflationary pressures and increased interest rates which could negatively impact the overall operations of the Regional District of Central Okanagan (RDCO). Atmospheric weather events have compounded supply chain pressures and put a further strain on financial and human resources.

Administration continues to look at strategies to lessen inflationary impacts. In Spring 2021, the Consumer Price Index (CPI) exceeded 3% for the first time in a decade. The Bank of Canada

aims to keep inflation at the 2% midpoint of an inflation-control target range of 1 to 3%. However, higher prices will affect the RDCO in the interim and beyond if prices for items such as contracted services increase. Administration also incorporates construction and municipal pricing indexes into budgets, which are significantly impacted by changes to inflation, to reduce the impact of escalating construction costs.

To address this uncertainty throughout the planning process, staff will monitor economic and social conditions and incorporate realistic cost drivers and assumptions that will form the financial plan's basis. The organization's top priority will be to maintain existing services and advance essential initiatives identified throughout the financial planning process by the Board and staff.

2) Core Service Levels and Infrastructure Funding

The RDCO Board's 2019–2022 strategic priorities inform the development of the financial plan. These priorities are foundational to each service's work plans, and the five-year financial plan will reflect updated assumptions in timing, scope, and cost estimates. The budget will also include core inflation and cost escalation linked to market conditions and related funding.

Key Drivers

The most significant costs to service delivery are salaries and benefits, contract servicing, and materials and equipment. These expenditures can be influenced by uncontrollable economic conditions such as unemployment rates, supply and demand, tax changes, and contractual agreements.

Infrastructure

To manage the RDCO's assets in the most efficient manner possible, the RDCO continues to work on its Corporate Asset Management Strategy to better understand its infrastructure deficit and how it will fund the deficit in the future in a strategic, sustainable manner. This direction will ensure the RDCO can maintain sustainable service levels and infrastructure at the lowest cost possible.

Staff will review capital reserve balances and funding status in future years to support financial sustainability around asset management. The review will include assessing internal practices, existing bylaws, reserve levels against industry benchmark and comparison to other local governments. As a result of the review work, a guideline will be established to introduce a standard approach in setting optimal reserve, debt, and grant funding levels to minimize lifecycle costs within a long-term funding strategy. The guideline will establish a common practice and align funding strategies with asset lives, enabling a balancing of revenue needs through the life of the asset.

3) Board Input

The 2022 financial planning process will reflect direction from Commissions, Committees, and the Board, including feedback, received in prior financial planning cycles. In addition, if the Board has any new direction impacting service levels, it will be incorporated into the budget process. As in prior years, staff will continue to engage the public throughout the financial planning process with an established communications and feedback strategy.

Alignment of the financial plan with strategic priorities and financial management strategies supports efficient and effective service delivery. Prudent financial management of surpluses, reserves, debt levels, and thoroughness in monitoring spending levels enable the RDCO to minimize revenue requirements and requisition increases. The guidelines to maintain core

service levels, incorporate new initiatives and adjust for inflation and market cost escalations aim to minimize financial implications for the 2022 budget year.

4) Financial Management Strategies

Financial management strategies will ensure critical financial objectives are integrated into organizational decision-making and operations. The following outlines the financial management strategies that will guide the RDCO's financial planning for the 2022 – 2026 Financial Plan:

- Goal of reducing reliance on one-time variances resulting in a surplus. Where possible, these funds will be transferred to reserves to fund future capital expenditures or reduce future revenue requirements. The intent is only to utilize surplus to reduce tax rates to offset one-time expenses or revenue loss (i.e., develop structurally balanced budgets with ongoing revenues and expenses).
- Optimize fee for service revenues and stabilize tax rates to fund operations, maintenance, and growth.
- Limit transfers to/from operating reserves, transferring only to fund one-time projects or stabilize revenue requirements.
- Goal of justifying levels of transfers to/from capital reserves by developing life cycle funding requirements and optimal debt levels.

Financial Implications

Budget impacts are not calculated at this time as information to perform detailed calculations and analysis is not yet available:

- The surplus or deficit for each service may affect the tax rate and amounts available for operating reserves. This information is not known until the year-end is complete.
- Calculations for tax rates by area are complex and, in some cases, have an interdependency between services being provided.
- Changes in annual assessment values have not been released, so the impact of market and non-market change on electoral areas and member municipalities cannot be incorporated at this time.
- Reserve and Capital Transfer amounts are reassessed and updated each year by staff and may affect tax rates. Recommendations are currently being developed based on long-term capital needs, which may change based on revised long-term capital plans.

Potential Impacts on Regional Services

Tax rates vary in part due to the funding partners participating in the service. The number of funding partners and the type of funding can vary between services as well. For these reasons, the financial implications shown below are for illustration purposes only. Staff will develop the 2022 – 2026 Draft Financial Plan and calculate the associated financial impacts between now and the February 17, 2022, Board meeting.

The estimated cost to a Regional Service Function for certain expense levels per \$100,000 of residential assessment and average home, using the 2021 Revised Assessment Roll, are presented in the table below.

Expense	2021 Regional Converted Revised Assessment	Residential Tax Rate per \$1,000 of assessment	Cost per \$100,000	Cost for 2021 Average Regional \$751,500 Home
\$ 50,000	\$ 7,317,286,310	\$ 0.0007	\$ 0.07	\$ 0.51
\$ 100,000	\$ 7,317,286,310	\$ 0.0014	\$ 0.14	\$ 1.03
\$ 500,000	\$ 7,317,286,310	\$ 0.0068	\$ 0.68	\$ 5.14

Financial Considerations:

Departments will build work plans and five-year financial plans to plan for and carry out identified priorities. Assumptions for inflation, market cost escalation, salary contract rates, benefit rates and utility rates will also be considered when developing the financial plan.

External Considerations:

The RDCO's Five Year Financial Plan Bylaw will impact all taxpayers in the regional district through tax requisition. There is also implication to external groups via grants and fees.

Organizational Considerations:

The Financial Planning Guidelines presented in this report will inform how staff develop the 2022 – 2026 Five Year Financial Plan.

Considerations not applicable to this report:

- *Alternative recommendation*